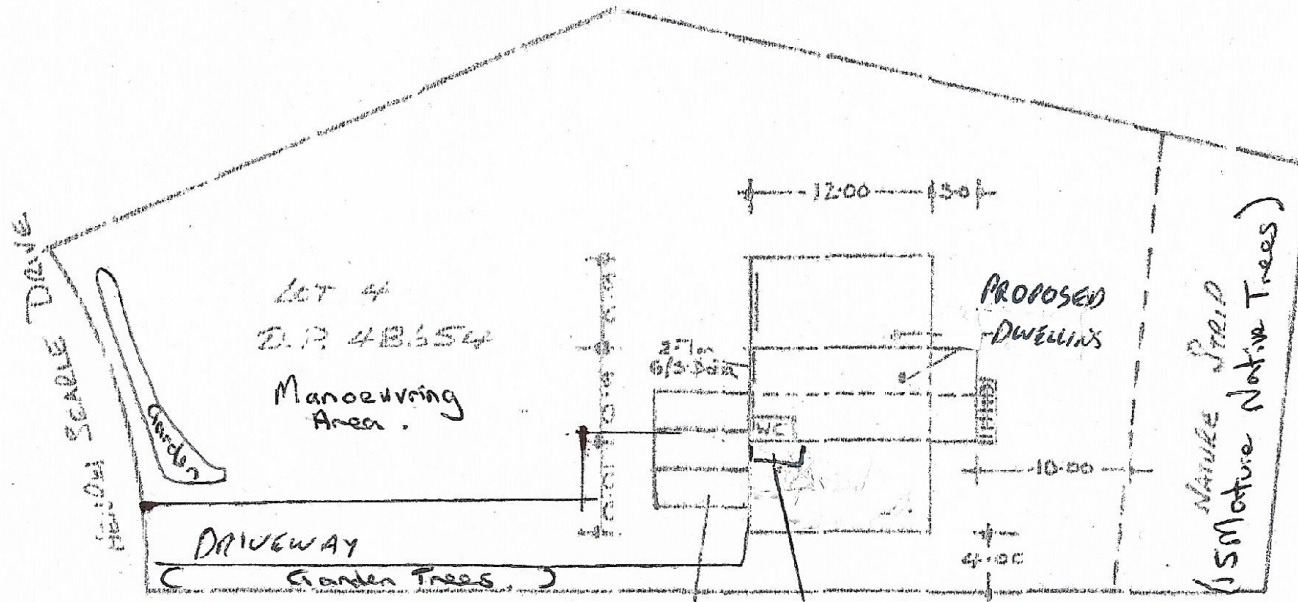


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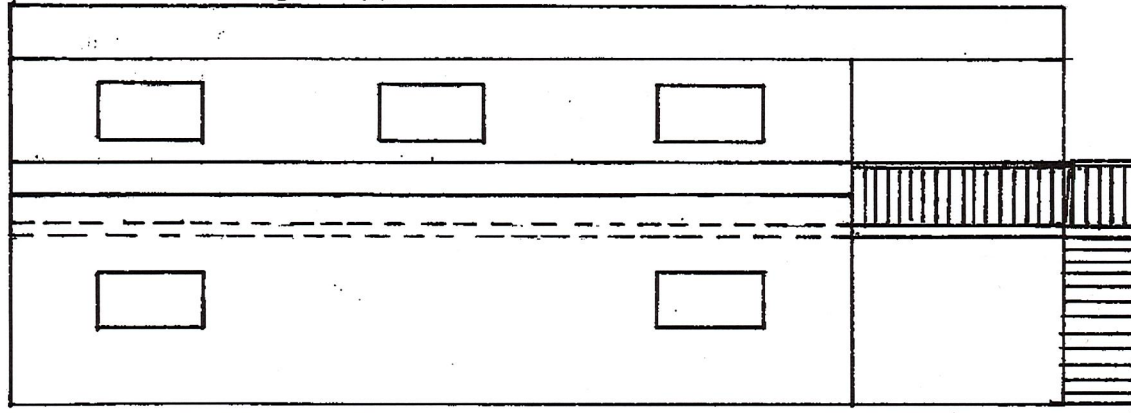
SITE PLAN FOR  
IAN COLLINS  
7 HENRY SEARLE DRIVE  
LUKA.

3 x CAR PARKING  
SPACES.

Bin  
Storage  
Area.

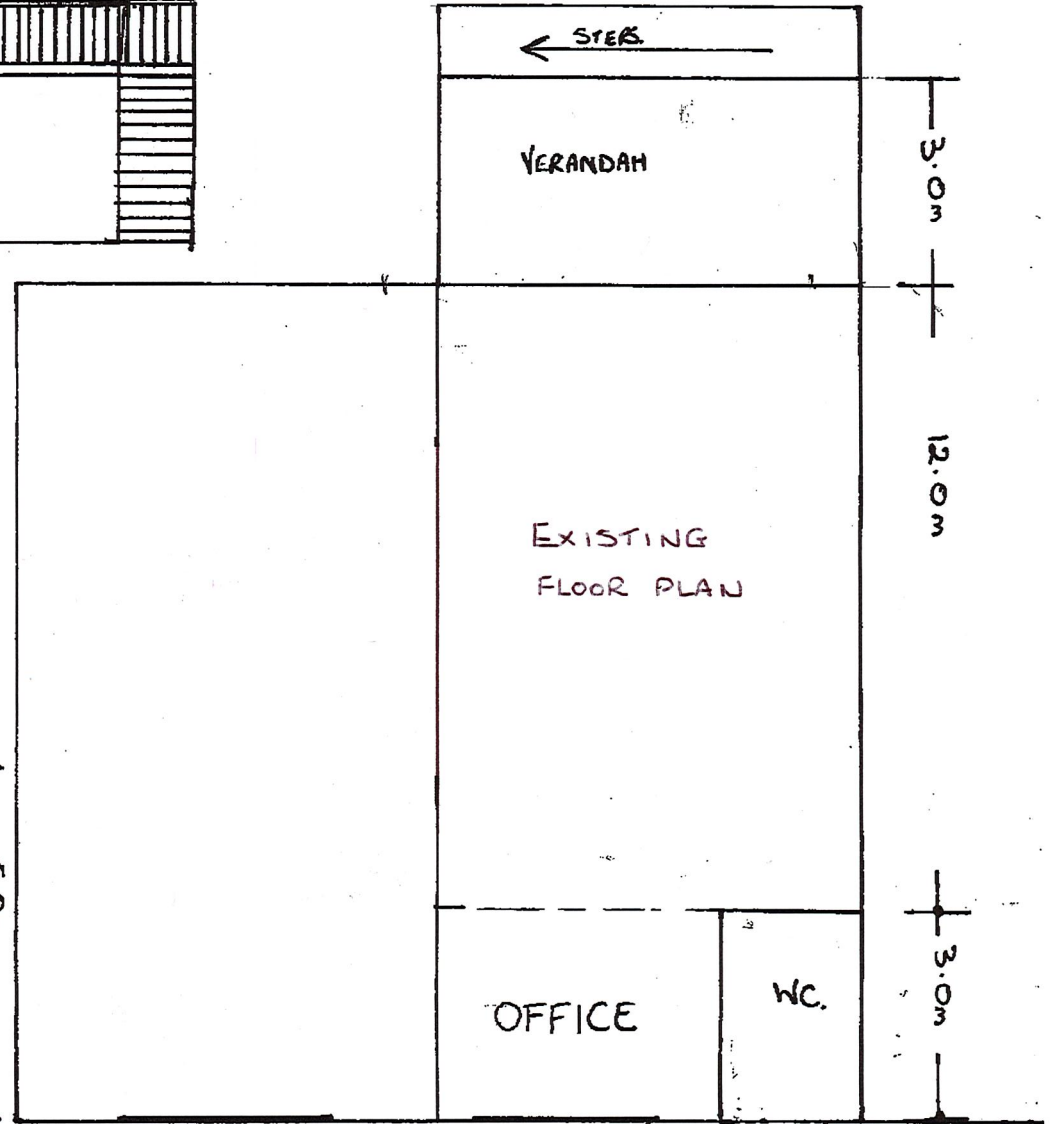
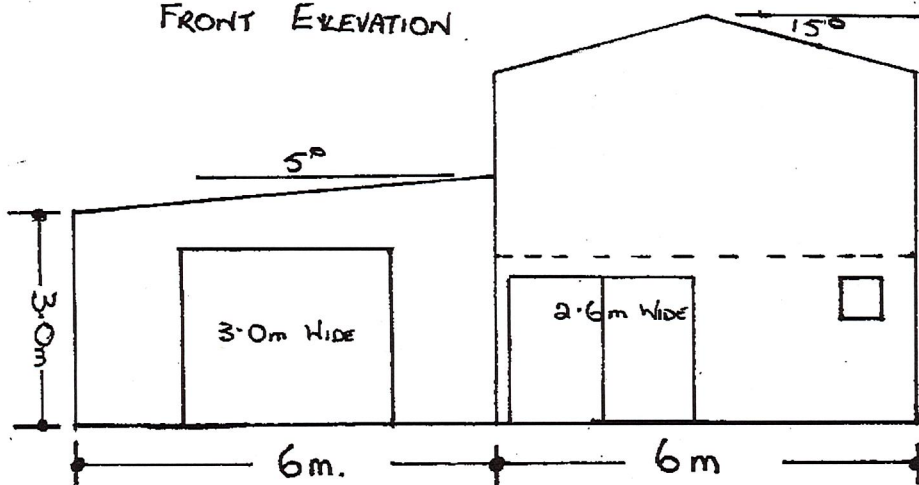
Scale : 500

SIDE ELEVATION.



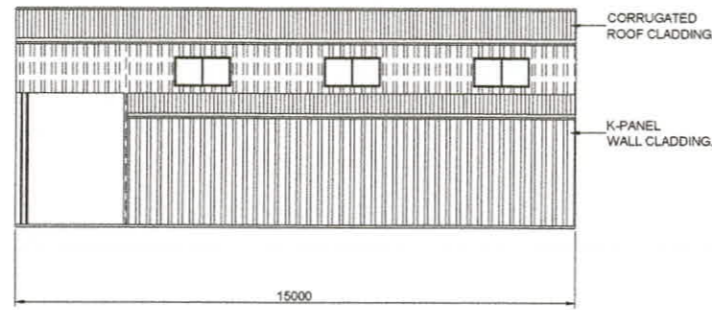
ELEVATIONS FOR MR IAN COLLINS

FRONT ELEVATION

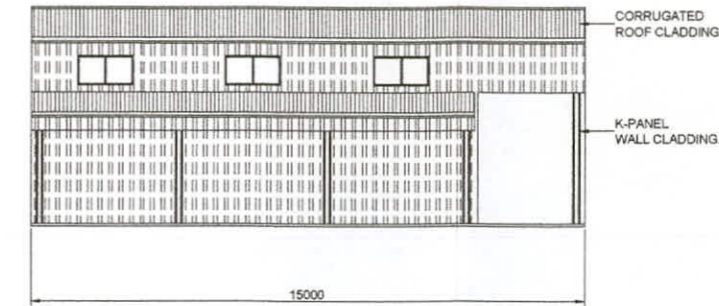


CAR PARKS AS PER SITE PLAN.

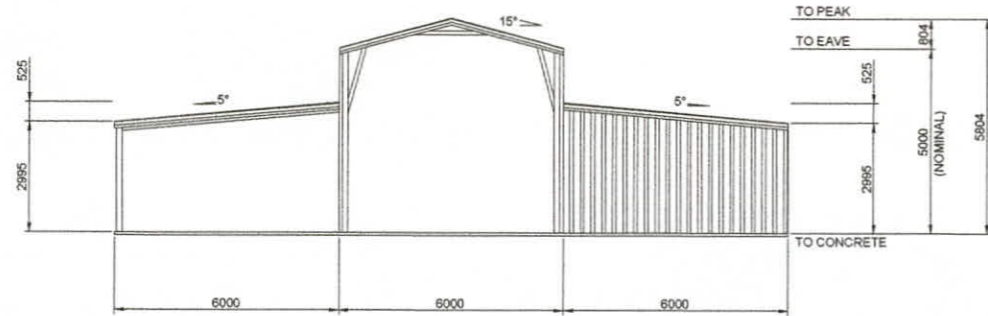
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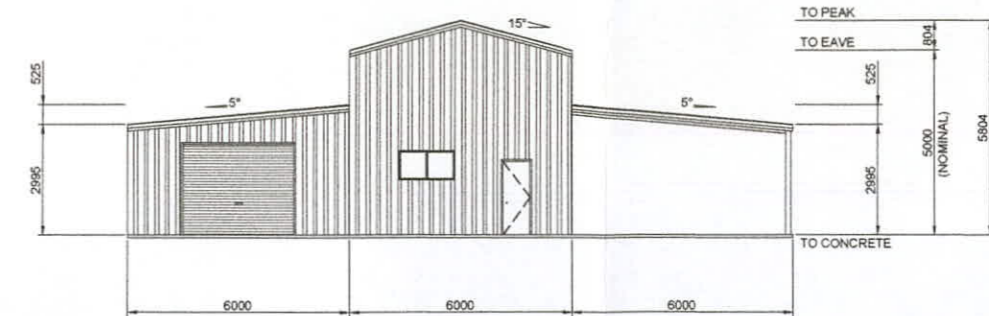
1 SIDEWALL EXTERIOR ELEVATION  
6 SCALE: 1 = 200



2 SIDEWALL EXTERIOR ELEVATION  
6 SCALE: 1 = 200



4 ENDWALL EXTERIOR ELEVATION  
6 SCALE: 1 = 200



3 ENDWALL EXTERIOR ELEVATION  
6 SCALE: 1 = 200

BUILDING COLOURS

WALL	SHALE GREY
ROOF	IRONSTONE
ROLLER DOOR	SHALE GREY
P.A. DOOR	SHALE GREY
WINDOW	SHALE GREY
DOWNPIPE	SHALE GREY
GUTTER	IRONSTONE
CORNER FLASHING	SHALE GREY
BARGE FLASHING	IRONSTONE
OPENING FLASHING	SHALE GREY

6 OF 6  
SHEET  
JOB NO. CLVS18755  
DATE 22/10/2012  
CHECKED TM  
DRAWN FBHS

STEEL BUILDING BY (CONTACT)  
**CLARENCE VALLEY SHEDS**  
02 6643 2742  
**IAN COLLINS**  
7 HENRY SEARLE DRIVE  
ILUKA



**NORTHERN CONSULTING** engineers  
Civil & Structural Engineers  
50 Punari Street  
Currajong, Qld 4812  
Fax: 07 4725 5850  
Email: design@nceng.com.au  
ABN 341 008 173 56

Registered Chartered Professional Engineer  
Registered Professional Engineer (Civil & Structural) QLD  
Registered Certifying Engineer (Structural) N.T.  
Registered Engineer - (Civil) VIC  
Registered Engineer - (Civil) TAS

Regn. No. 2558980  
Regn. No. 9985  
Regn. No. 116373ES  
Regn. No. EC36692  
Regn. No. CC5648M

Mr Timothy Roy Messer BE MIEAust RPEQ  
Registered Professional Engineer 2558980

Signature *T. Messer*

Date 22/10/12

Registered on the NPER in the areas of practice  
of Civil & Structural National Professional  
Engineers Register

## **Developmental Application for 7 Henry Searle Drive**

I was attracted to this area to enable me to set up a Spear & Pumping Service and I have maintained the successful business since 1995 and have a very strong foundation of support for my business.

The business was inherited from my father who operated it for 40 years prior to me taking it over in Iluka.

In 2013, the land was purchased from the lands department with the understanding of a Caretakers Residence was acceptable.

I applied for and received a Developmental Approval for a Light Industrial Shed.

In the same year, the shed was erected with a mezzanine floor for a future place of residence above the workshop complying with all the sections of C12.

I have found it beneficial to remain on the premises by

1. Working long hours fabricating and repairing at night
2. Provide a 24 hour response for customers from the premises
3. Provide security to the premises (see notes below)
4. Not reliant on a poor communications service for security and awareness management.
5. Due to the recent fires I have also provided an emergency response service for fire-fighting water capabilities by maintaining spear pumps. In addition, providing water systems for the irrigation of the houses
6. Land and business that have C12 approval with the understanding that if the business is sold, the Ancillary Residency is to be removed or otherwise converted

Security:

- Due to slow internet video surveillance is not practical or financially viable
- Emergency Response Organizations – Non-existent
- One access road in/out from main road approximately 20kms away – Pacific Hwy
- Being in-residence allows immediate response to any incident
- Keyholder would also have to respond with same issues as Emergency Response Organizations.

Thank you for your due consideration to this matter and look forward to a favourable decision.

Regards,

Ian K Collins

#### Additional information DA 2020-0014

The business was operated out of a shed in the Iluka residential area behind my house. After several complaints due to after hour operation I purchased the land in the industrial area with the intention to construct a shed with accommodation complying with C12.

After selling the house to finance the construction of the shed, I then worked in Northern Territory fly in fly out and kept the business operating on a part time basis. The shed was used as a workshop with the mezzanine floor used to store my furniture .and personal items. I returned to Iluka in 2018. As I was now able to operate the business full time I was able to offer 24hrs service with installations during the day and manufacture and repair pumps and spears at night.

I moved into temporary accommodation in Iluka. As the owner / operator I now have enough funds to complete a residence on the existing mezzanine floor as my original plan. Financially at this time I am unable to purchase a house in Iluka. Although there other caretaker residences in the industrial area it is not their responsibility to provide surveillance of my property.

Regards

Ian collins

**SECTION 4.15 EVALUATION FOR DA2020/0014**  
**- Lot 4 DP 1158590- 7 Henry Searle Drive ILUKA NSW 2466**

**Proposal: Caretakers dwellings**

**(1) Matters for consideration – General**

**In determining a development application, a consent authority is to take into consideration such of the following matters as are of relevance to the development the subject of the development application:**

**(a) the provisions of:**

**(i) any environmental planning instrument, and**

State Environmental Planning Policy 55 Remediation of Land

The subject site is identified as industrial land, meaning that there could be the potential for the site to be contaminated as a result of past uses of the land. The subject site formed part of Mining Lease 7, a sand mining operation located to the north of the Iluka Township from Elizabeth Street, which was established during the 1970's. Based on other radiation reports carried out within this area, it has been established that the levels of radiation recorded are within acceptable levels and do not require further remediation of the site. Therefore, the site is considered to be suitable for the proposed use.

State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017

The proposal does not require the removal of any vegetation.

State Environmental Planning Policy (Coastal Management) 2018

The subject site is not located within the coastal zone or located within an area identified as being land subject to wetland or littoral rainforest.

Clarence Valley Local Environmental Plan 2011

The subject land is zoned IN1 General Industrial under the provisions of the *Clarence Valley Local Environmental Plan 2011* (the LEP).

Residential dwellings are ordinarily a prohibited use in the IN1 General Industrial zone under the LEP, however, Clause C12 of the Development Control Plan – Industrial Zones (the DCP) has provisions that enable a caretakers dwelling where it is demonstrated to be ancillary and subordinate to the use of the site, subject to satisfaction of a number of criteria.

The objectives of the zone are as follows:

- *To provide a wide range of industrial and warehouse land uses.*
- *To encourage employment opportunities.*
- *To minimise any adverse effect of industry on other land uses.*
- *To support and protect industrial land for industrial uses.*
- *To minimise the environmental impacts of development.*

- *To allow limited commercial activities that provide direct services to the industrial activities and the associated workforce.*

Clause 4.3 Height of Buildings:

The subject land has a maximum building height of 9m, the proposal complies with the height clause with the maximum height of the building being 5.8m.

Clause 5.10 Heritage Conservation

The subject land is not within a heritage conservation area or identified as containing a heritage item. An AHIMS Search was carried out for the search and was found that no significant sites were nearby.

Clause 7.1 Acid Sulfate Soils:

The LEP identifies the site as containing Class 4 acid Sulfate Soils. As there are no earthworks proposed for the development there will be no anticipated disturbance to acid sulfate soils.

Clause 7.2 Earthworks:

There are no earthworks required for the development.

Clause 7.3: Flood Planning:

The subject site is identified as not being flood prone.

Clause 7.8: Essential Services:

The subject land has access to reticulated water, electricity, stormwater and sewer and will utilise existing services provided to the premise. The site has frontage to Henry Searle Drive, a Council maintained road.

- (ii) **any draft environmental planning instrument that is or has been placed on public exhibition and details of which have been notified to the consent authority (unless the Director-General has notified the consent authority that the making of the draft instrument has been deferred indefinitely or has not been approved), and**

n/a

- (iii) **any development control plan, and**

Clause	Control	Complies
C1: Objectives of the Industrial Zones	Development is responsive to constraints and the environment, functional, appropriate and improves the amenity.	The proposed caretakers dwelling is not inconsistent with the objectives of the zone.
C4: disabled access	Provide accessible facilities and amenities.	n/a
C5: Building Height	Maximum 9m	The subject land has a maximum building height of 9m, the proposal complies



Clause	Control	Complies
		with the height clause with the maximum height of the building being 5.8m.
C7: Setbacks	9m from front, zero side and rear setbacks, 1.5 minimum from any services or sewer main.	Complies
C9: storage of machinery and other equipment	Machinery not to be stored in landscaped setback	N/A
C10: Provision of essential services	Connect to available services and have council road access	Development will be connected to available services and has suitable road access.
C12: Dwellings	See comments below under Point 1.	See comments below under Point 1.
C14: Air, water and noise pollution	Minimise pollution created by development	It is likely that the proposed use of the site will not create significant noise or air pollution.
C15: Waste Management	Dispose of waste suitably	If approved, Construction waste will be minimised and recycled where possible.
D Floodplain management controls	Not increase potential risk to human life or property	Not flood prone.
E2: number of parking spaces	1 space per dwelling,	There is ample area for the existing industrial use and one designated car space for the dwelling
E6: Access requirements	Provide suitable access to site	Suitable access is available from Henry Searle Drive
G7: General Erosion and Sediment Control	Minimise soil degradation	There are no works that would require the implementation of sediment and erosion control measures as the caretakers residence is located within the existing building.
Biodiversity Controls	Maintain or improve biodiversity in the LGA	There is no removal of vegetation required

1. Compliance with Clause C12 – Dwellings of the Industrial Zones Development Control Plan

Clause 12 of the Industrial Zones permits caretakers dwellings within the IN1 zone if the following conditions are met:

- i. *Only one dwelling per lot or holding.*
- ii. *The gross floor area of the dwelling is not more than 75m<sup>2</sup>.*
- iii. *The dwelling is attached to and located above (i.e. not at ground level), an industrial or commercial building.*
- iv. *The dwelling is for the owner of the business operating on the land, or an employee of that person.*
- v. *The dwelling is adequately insulated against sound penetration from surrounding industrial activities.*
- vi. *The dwelling is not subdivided as a strata title.*
- vii. *A dedicated car parking space is available on the site for the dwelling.*
- viii. *Use of the dwelling must be fundamental, but subordinate to the dominant industrial/commercial use of the land.*

The applicant has provided the following justification for the caretakers dwelling:

- The land was purchased in 2013 with the understanding that a caretakers dwelling was permitted on the land
- An approval for a light industrial shed exists on the site and the business Spear and Pumping Service exists on the land.
- It is beneficial to live on the same site as the business because the owner operates long hours fabricating and repairing at night.
- The owner provides a 24 hour response for customers from the premises.
- Provide security at the premises (see notes below).
  - Due to slow internet, video surveillance is not practical or financially viable
  - Emergency Response Organisations are non existent
  - One access road in/out from main road approximately 20kms away – Pacific Highway
  - Being in residence allows immediate response to any incident
  - Keyholder would also have to respond with same issues as Emergency Response Organisations
- Not reliant on a poor communications service for security and awareness management.
- Due to recent fires, the owner has provided an emergency response for fire fighting water capabilities by maintaining spear pumps. In addition, providing water systems for the irrigation of the houses.
- Land and business that have C12 approval with the understanding that if the business is sold or closed down, the caretakers dwelling is to be removed or otherwise converted so that human habitation is not possible.

<i>DCP Control</i>	<i>Comment</i>
i) <i>Only one dwelling per lot or holding.</i>	Complies – Only one caretakers dwelling applied for
ii) <i>The gross floor area of the dwelling is not more than 75m<sup>2</sup>.</i>	Complies – Caretakers dwelling has a maximum floor area of 72m <sup>2</sup>
iii) <i>The dwelling is attached to and located above (i.e. not at ground level), an industrial or commercial building.</i>	Complies – The caretakers dwelling is located on the second storey of the building.
iv) <i>The dwelling is for the owner of the business operating on the land, or an employee of that person.</i>	Complies – As part of the supporting application documents, the owner has advised that he will be the occupant of the caretakers dwelling and sole owner/operator of the Spear and Pumping Business. The

	owner has advised that they are full aware that the caretakers dwelling can only be occupied as an ancillary use to the operation of the business. If the business ceases to exist and operate from this location, the caretakers dwelling will be required to cease operations. If the development is approved, a condition to this effect will be placed upon the approval. See recommendations section below.
v) <i>The dwelling is adequately insulated against sound penetration from surrounding industrial activities.</i>	Complies – To meet the requirements of the DCP, the dwelling will be required to be adequately insulated against sound penetration by the inclusion of construction that is required for class 2 & 3 buildings in accordance with the provisions of Part F5 of the BCA requiring a minimum of $R_w + C_{tr}$ value of 50 or more for the floor and walls. If approved, the DA will be conditioned accordingly.
vi) <i>The dwelling is not subdivided as a strata title.</i>	Complies – There is no strata titling of the premises proposed as part of this application. However, it is recommended that an advice be placed on any approval advising of such. See recommendations section below.
vii) <i>A dedicated car parking space is available on the site for the dwelling.</i>	Complies – There is ample carparking and manoeuvring area on the site for the business and caretakers dwelling. However, a designated car parking space is to be provided for the dwelling and should be signposted accordingly. If approved, a condition to this effect should be imposed. See recommendations section below.
viii) <i>Use of the dwelling must be fundamental, but subordinate to the dominant industrial/commercial use of the land.</i>	Does not comply – see comments below.

The additional justification provided by the Applicant on 12 March 2020 has stated that due to the nature of the business including long hours of operation, a 24 hour call out service plus security reasons due to poor communication, a caretakers dwelling is fundamental to the operation of the business.

The reasons provided by the applicant were considered by Council's Development Assessment Panel who determined that the information did not reasonably demonstrate that a caretakers dwelling is fundamental to any business use on the site and that the matter be reported to Council for determination.

It appears the business has existed on the site since 2013. The Applicant needs to demonstrate what has changed to make the caretakers dwelling 'fundamental' to the business use and the justification provided by the Applicant to date is not deemed adequate given the proximity of a large Iluka residential area (for separate residential accommodation) and the existence of a number of other dwellings in this industrial estate that offer some casual surveillance of the site. No further justification has been provided by the applicant to date.

- (iia) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4, and

n/a

- (iv) the regulations (to the extent that they prescribe matters for the purposes of this paragraph), that apply to the land to which the development application relates,

The proposed development is considered to be not inconsistent with the prescribed matters.

- (b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality.**

If approved, the proposal is not anticipated to have significant impacts on biodiversity, waterways or surrounding lands. No clearing is proposed in the application. The proposal is considered to sustainably utilise existing services and infrastructure.

The proposal is not considered to have any significant impact on economic activity or employment generation.

- (c) the suitability of the site for the development,**

There are no major constraints that are considered to affect the proposed development, therefore it is considered that land would be suitable if the proposed development is approved.

- (d) any submissions made in accordance with this Act or the regulations,**

The proposed development was notified in accordance with the provisions of Part B of the DCP and no submissions were received during the exhibition period.

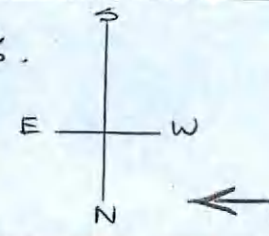
- (e) the public interest.**

By upholding the criteria set out in Clause C12 of the DCP, refusal of the development is considered to be in the public interest and meets the following objects of the Act:

- (a) to promote the social and economic welfare of the community and a better environment by the proper management, development and conservation of the State's natural and other resources,*
- (b) to facilitate ecologically sustainable development by integrating relevant economic, environmental and social considerations in decision-making about environmental planning and assessment,*
- (c) to promote the orderly and economic use and development of land,*

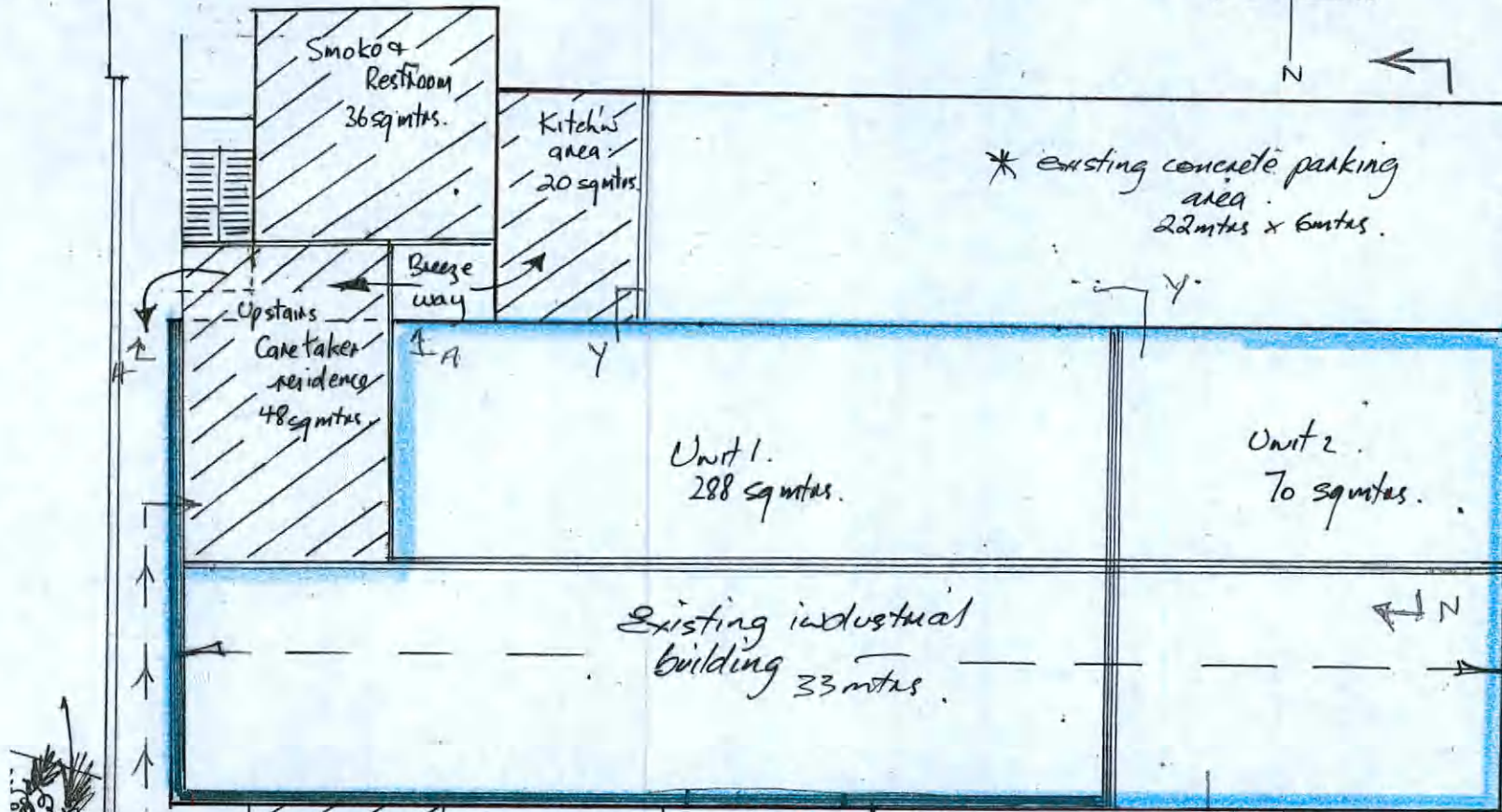
**Officer:** Carmen Landers, Development Planner (Systems)  
**Date:** 8 April 2020

Site Plan page 1 of 6.



Principal certifying  
 Authority  
 Clarence Valley Council.

page 1



Neptune place.  
 driveway

Existing industrial building 33mtrs.

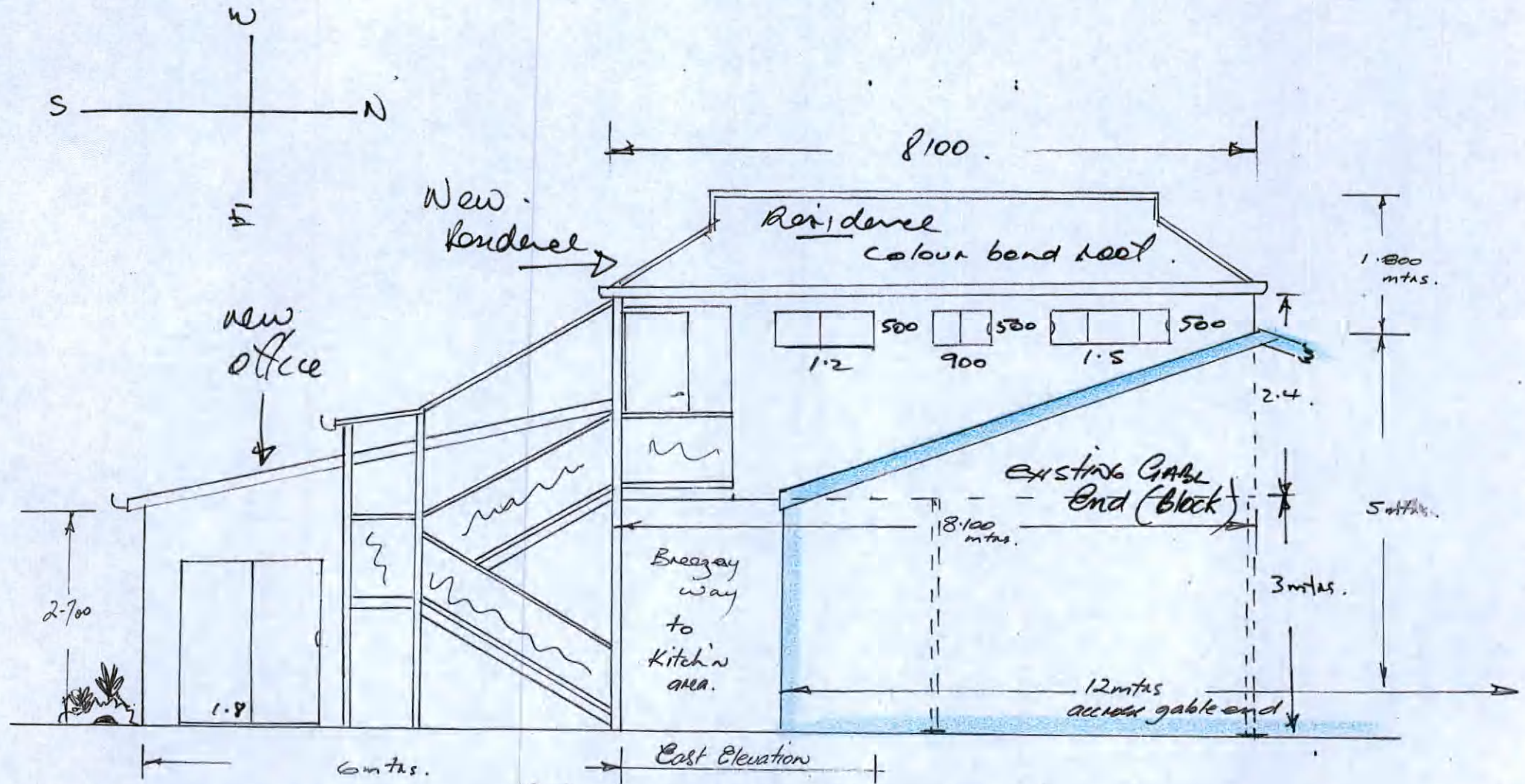
— existing building

Scale 1:125.

uki Street.

steve Philp 0407788510

Mrs & Philp  
 14 Uki Street  
 Yamba  
 hot 320  
 DP 790104

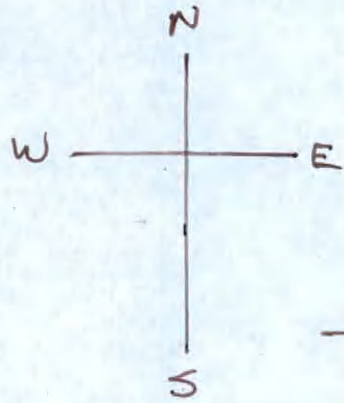


Facing East Elevation along boundary

Scale 1:75

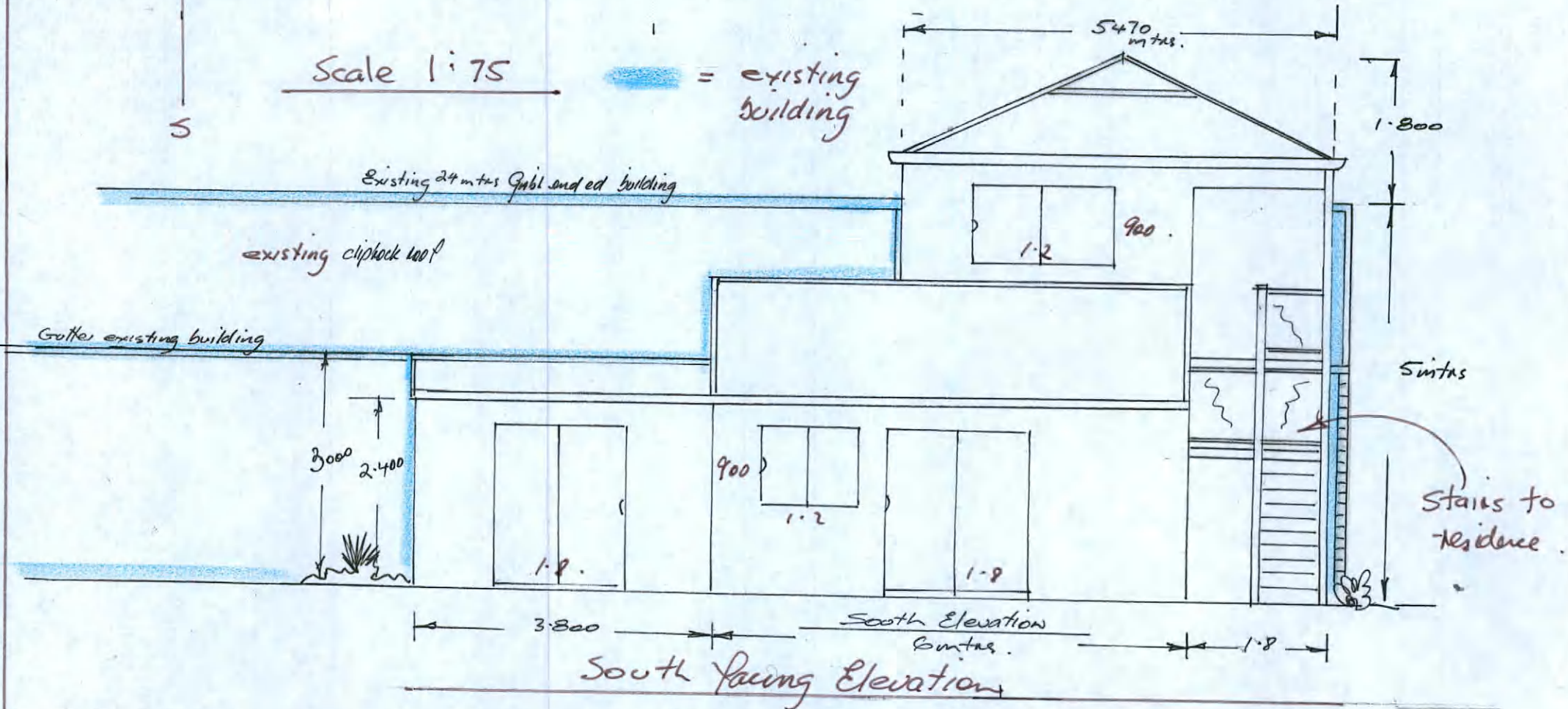
= existing building.

EX Philp
14 UKI St.
Yamba 407320
DP 790104.

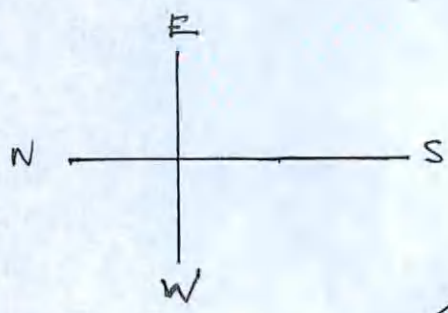


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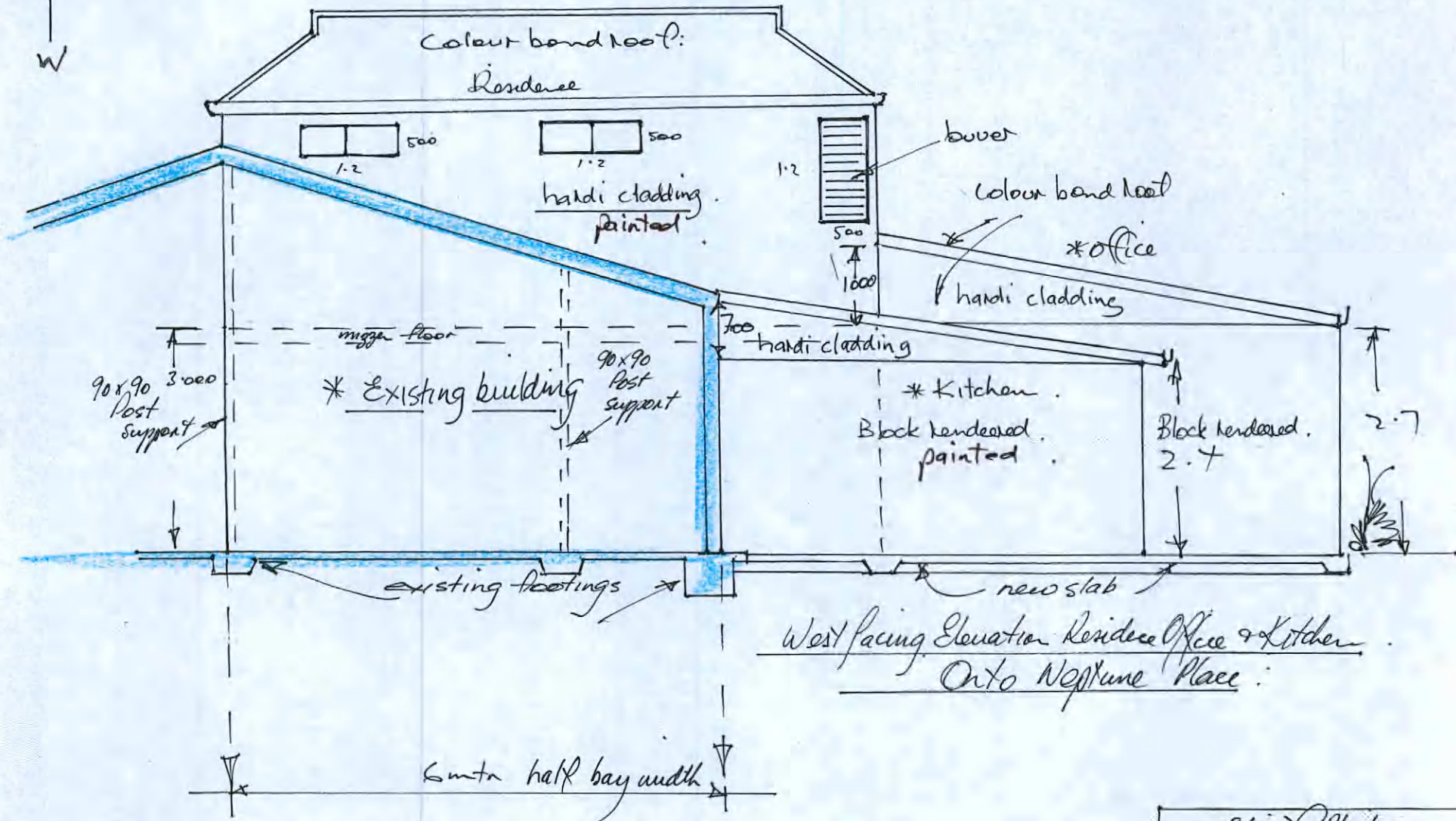
= existing building



Elsie & Philp
14 UKi Street
YAMBA Lot 320
PP 790104.



= existing building section.



West Facing Elevation Residence Office & Kitchen  
Onto Neptune Place:

contact:  
Steve Philp:  
0407788510.

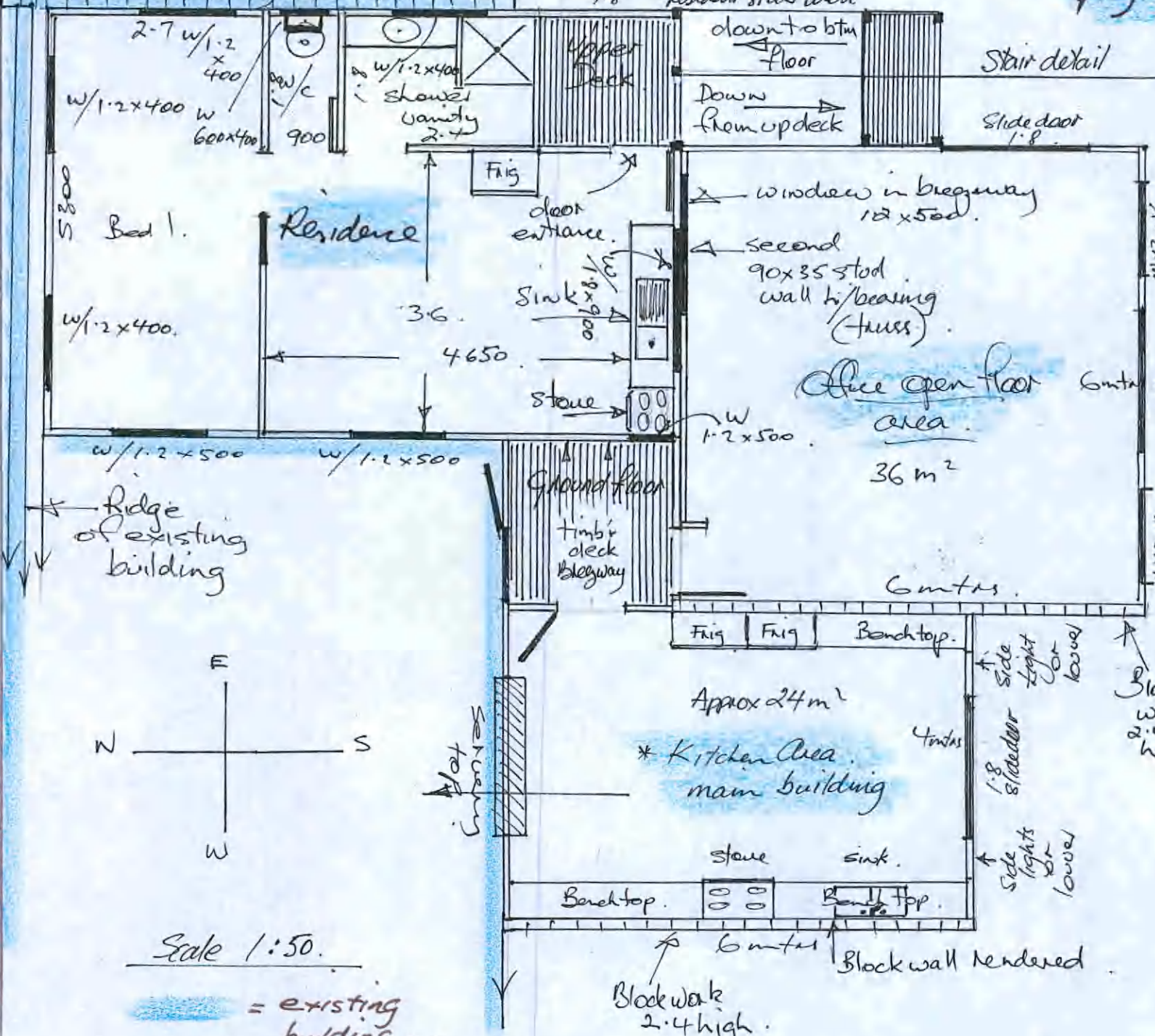
Elsie Philp  
14UKi Street  
YAMBA. hot 320.  
DP 790104.



page 5.

existing block eastern wall.

1-8 resident stair well

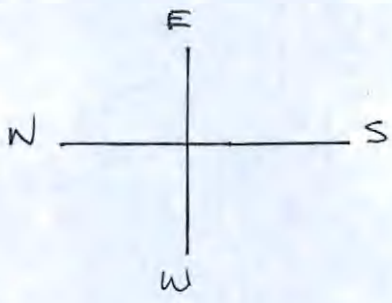


	rise	tread
Deck:	167	290 x 32.
	9	8
	risers	treads.
Handing:		
	9	8
	risers	treads
Btm floor:		

PLAN VIEWS.

New additions.

- ① Residence upstairs
- ② Office area
- ③ Kitchen Area for existing building
- ④ Carport UKI St.

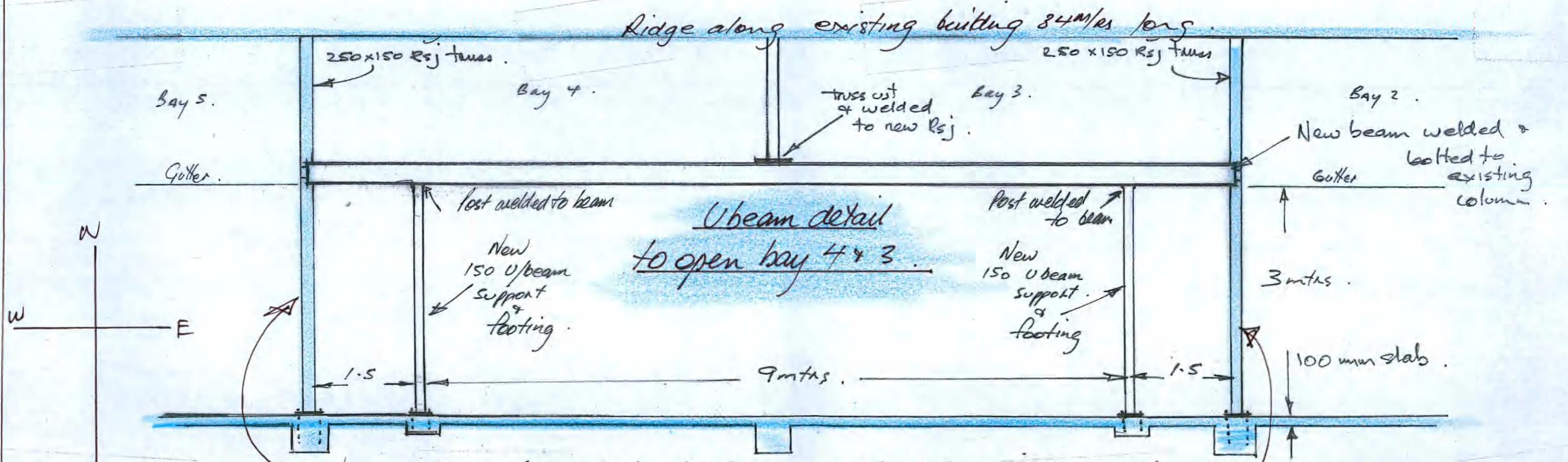
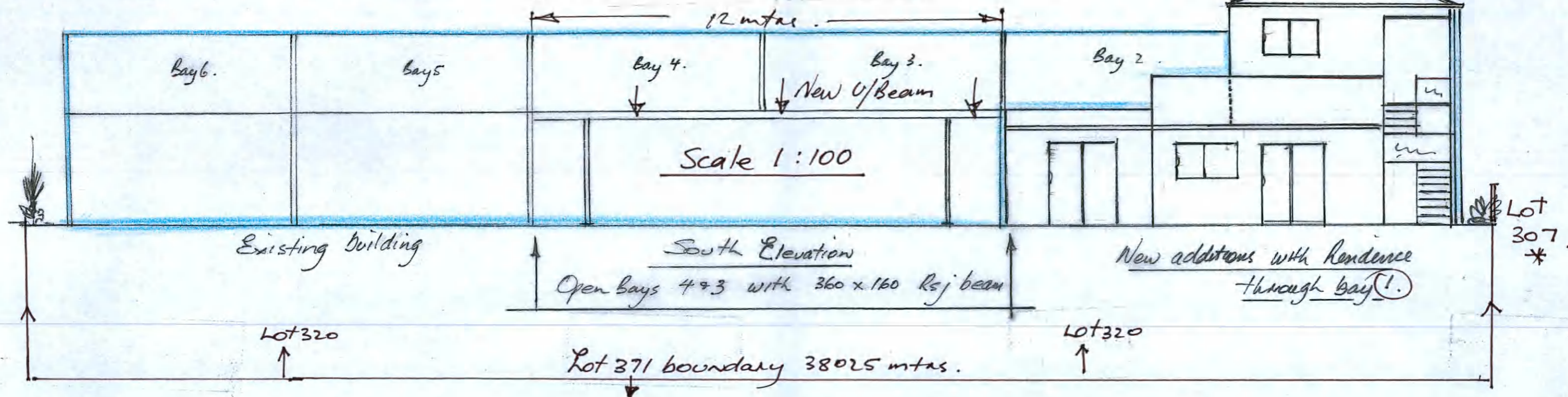


Scale 1:50.

= existing building.

Mrs. E. Philip  
 14 UKI ST. Tambora  
 Lot 370  
 DP 790104.

# Elevation Facing South of existing building & new additions



\* New U beam (360x160) to be bolted & welded to existing columns as per detail: Jenkins & Associates.

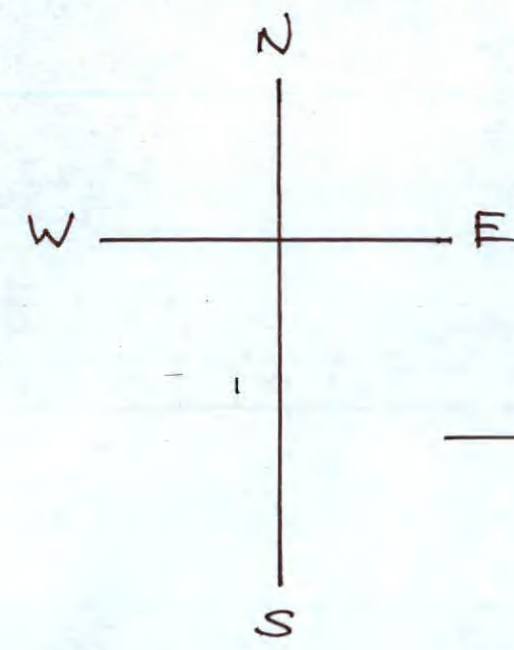
Scale 1:50

■ = existing building

Contact Steve Philp  
0407788510.

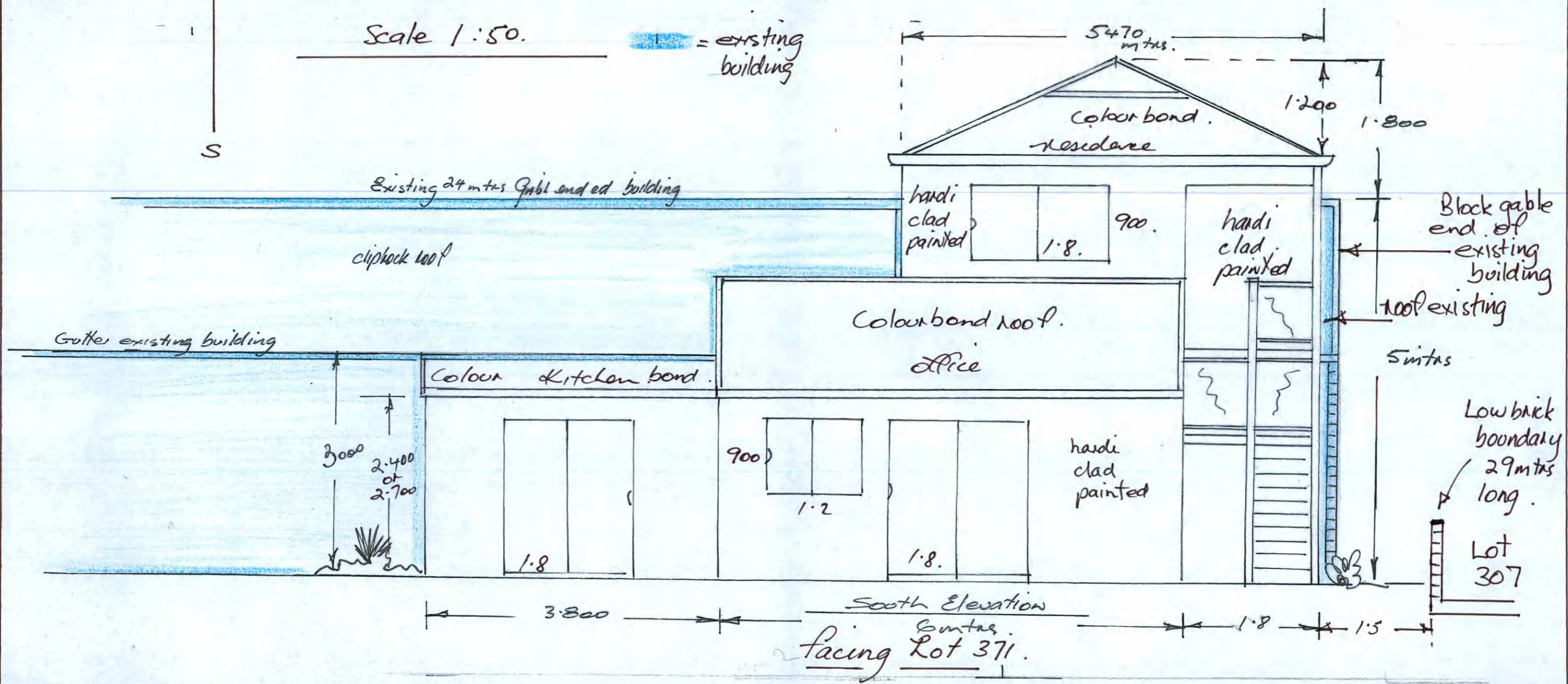
Mrs. Steve Philp  
14 UKI Street  
Yamba Lot 320  
DP 790104.

Contact Steve Mills  
0407788510.



Scale 1:50.

= existing building

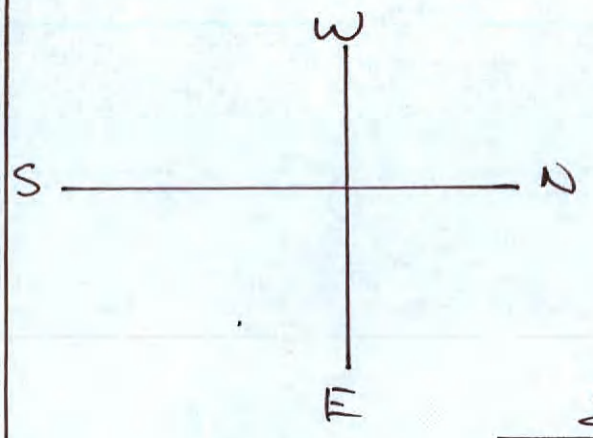


Lot 371 Boundary 38025 mtrs

ET Philp  
14 Uki Street  
Yamba Lot 320  
DP 790104.

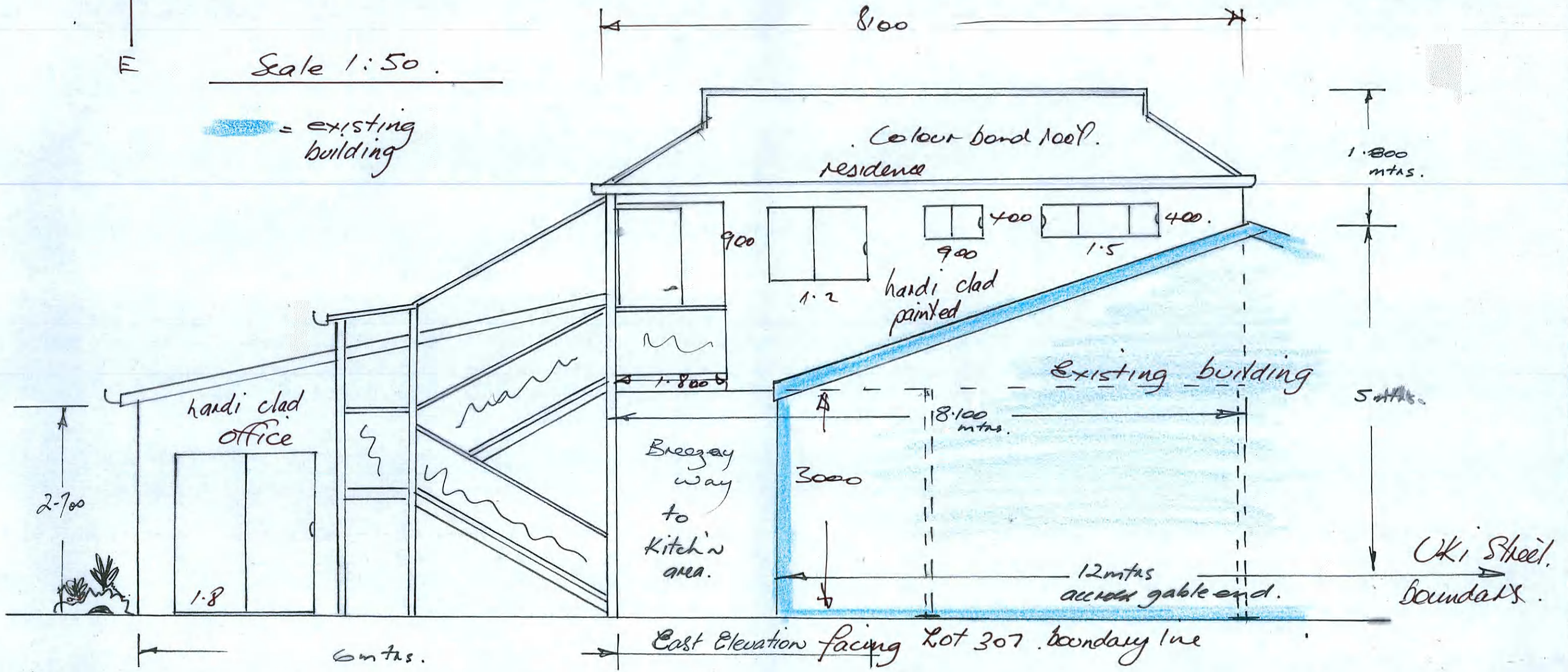
Elevation: page 3

Contact Steve Philp  
04077 88510.

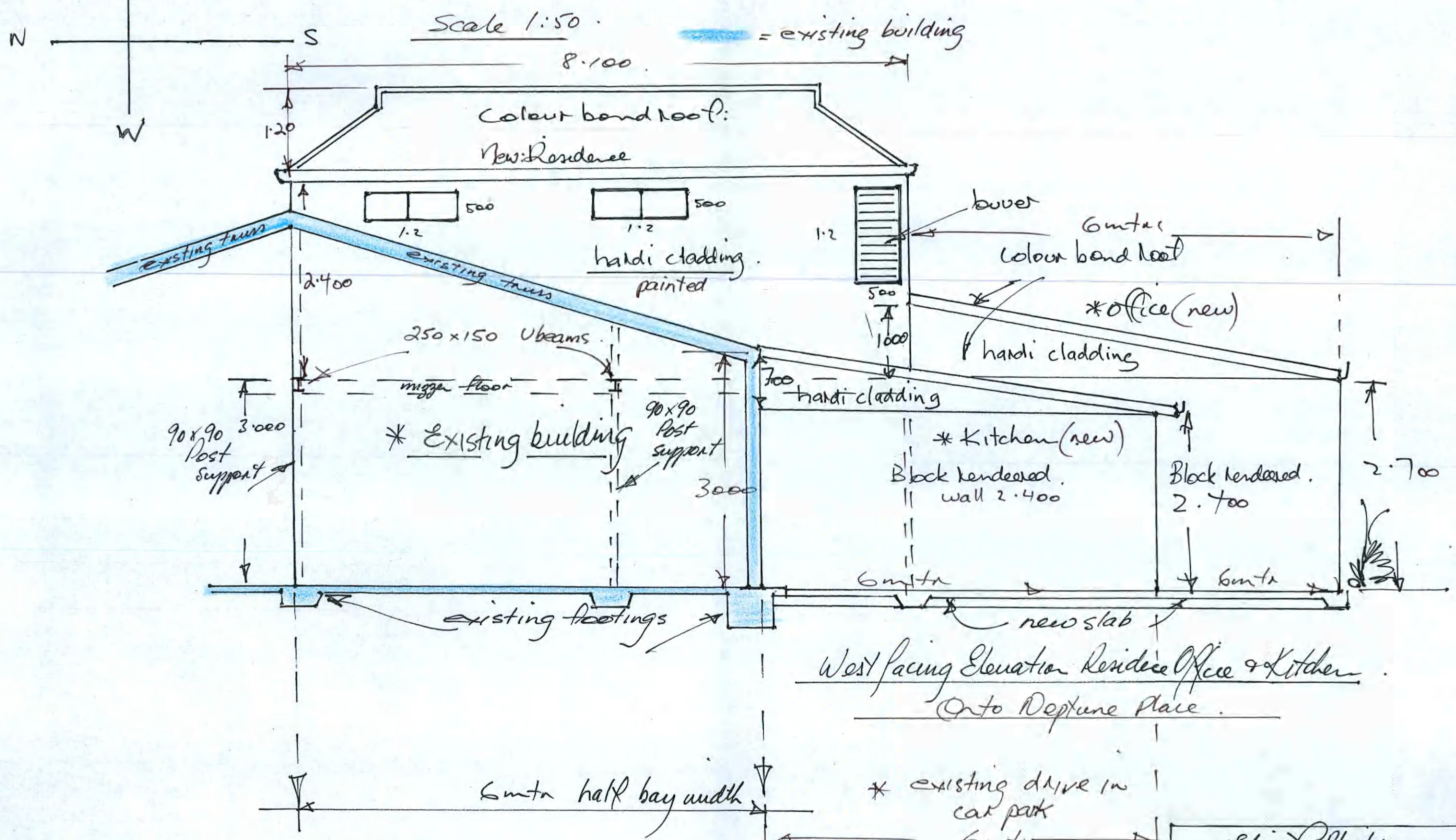


Scale 1:50.

= existing building



Steve Philp  
14 UKi Street  
YANBA  
LOT 320 DP 790104,

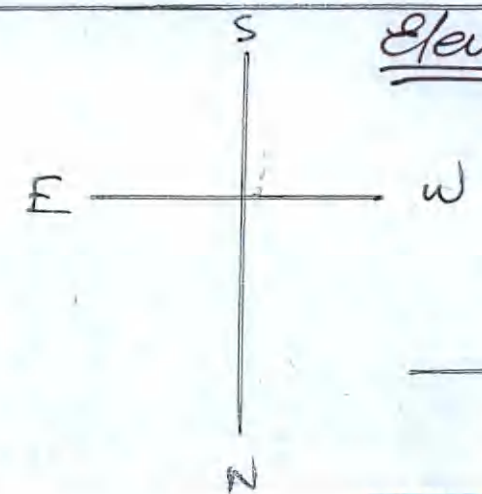


West facing Elevation Residence Office & Kitchen  
Onto Neptune Place

contact: Steve Philp: 0407788510	Elsie Philp 14UKi Street Yamba. hot 320. DP 790104
--	---

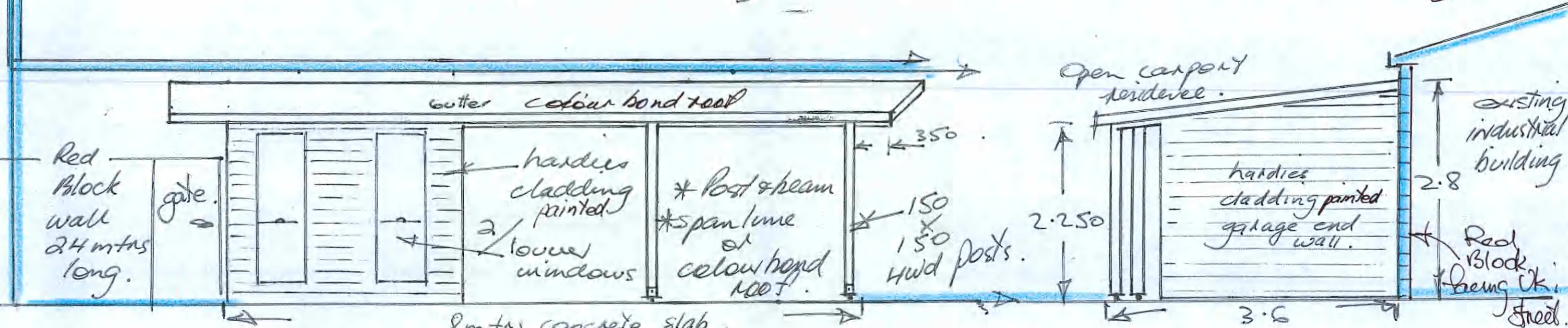
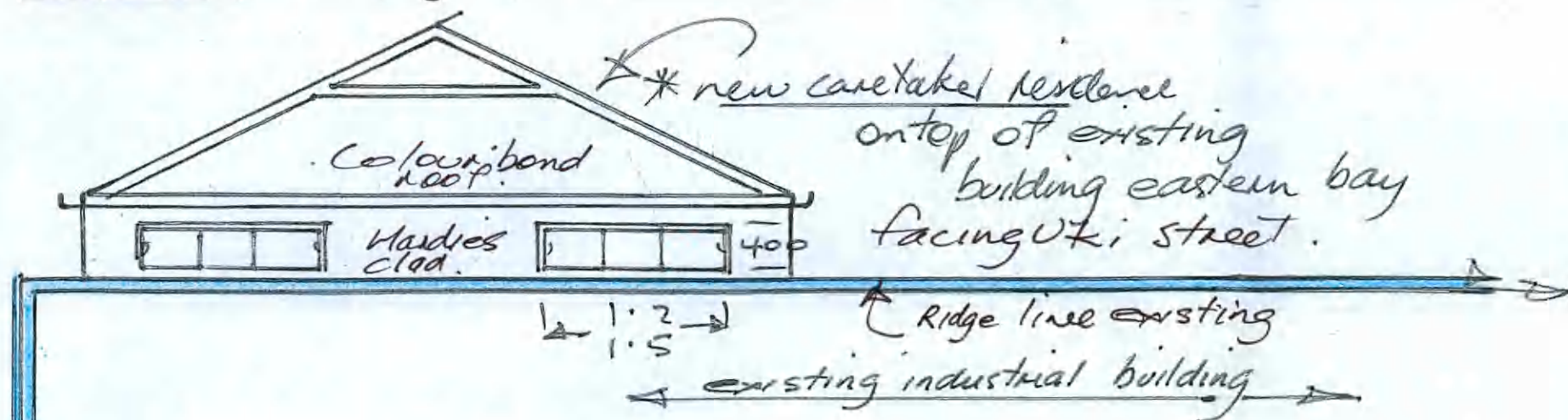
Elevation facing UKI Street above existing ridge line.

Elevation Page 5  
 contact Steve Philp  
 0401788510

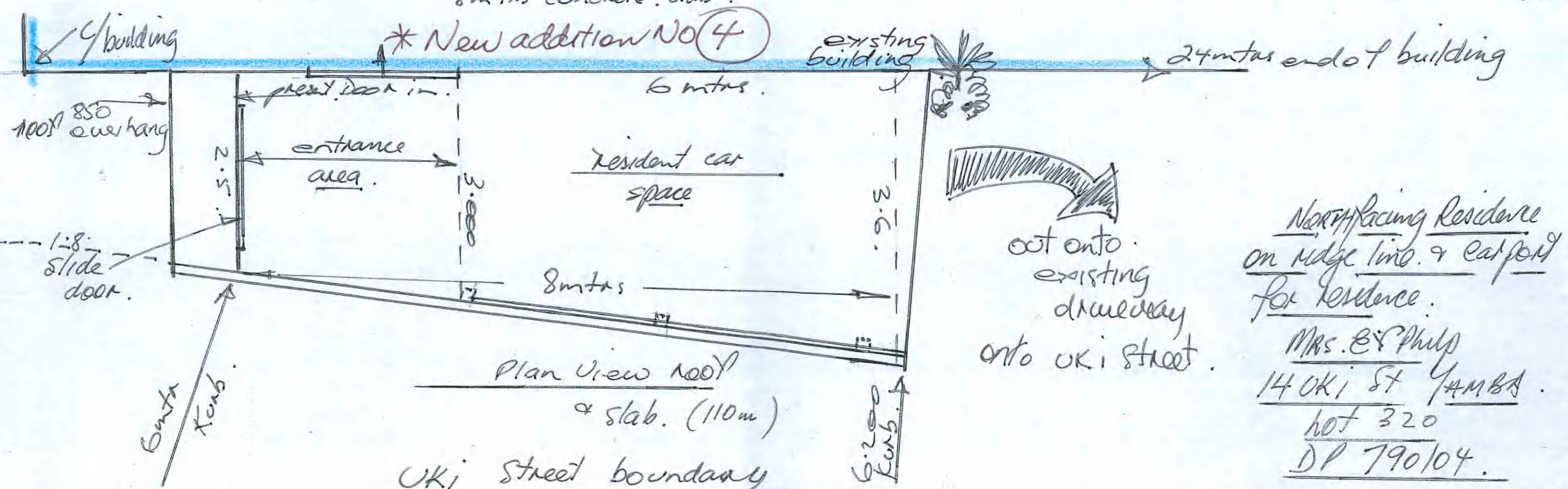


1:50 scale

= existing building



\* New addition NO (4)



North Facing Residence on ridge line & carport for residence.  
 Mrs. E & Philp  
 14 UKI St YAMBA.  
 lot 320  
 DP 790104.

	<b>Contact Details:</b> Postal Address: Locked Bag 23, GRAFTON NSW 2460 Telephone: (02) 6643 0200 Facsimile: (02) 6642 7647	<b>Office Locations:</b> 2 Prince Street, Grafton 50 River Street, Maclean Email: council@clarence.nsw.gov.au
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<b>Application for Request to Vary Development Control Plan</b>	Development Application No. <u>DA2019/ 0426</u>
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Applicant name: <u>Elsie Philp</u>	Address: <u>14 UKI Street.</u>
Town: <u>Yamba.</u>	Telephone: <u>0407788510</u>

**Development Site Address**

Lot No: <u>320</u>	Sec No:	DP No: <u>790104.</u>
Street No: <u>14</u>	Street Address: <u>UKI Street.</u>	

Section of DCP/ description of variation sought, stating why it is considered onerous or unreasonable to comply (e.g. vary building line setback, private open space, carpark numbers etc.)

This request is to allow the carport entrance at the Eastern end of building to be developed further from kerb, which is inline with the rest of the frontal building lines in UKI St. And will be best suited to access the carpark, numbers also for approval.

**Statement of Impacts**

1. Likely affect on adjoining owners (matters to be considered-views to and from the lands, overshadowing, privacy, noise, drainage etc)

No affect on surrounding owners on UKI St. Will add to the total complete front appearance of the complex.

2. Compatibility with existing streetscape?

This proposed addition will be no different to the already existing front building lines that exist in UKI Street.

3. How are the objectives/purpose of the DCP satisfied by allowing this variation?

The addition will be giving the residents a carpark that does not impact on the rest of the buildings operation moving it around the back to the other carpark will be inconvenient.

4. Any other considerations?

The carport entrance is designed to work with the residence above the existing building and not be different to or unsightly to the front overall appearance of the front building line.

X Applicants Signature: Elsie Jay Philp Date: 26-08-2019.

Monday - 26th August 2019.

Hi, James, regarding your letter, 14th August 2019

\* Additional Information Required.

Application No. DA2019/0426.

Development proposal - Caretaker premises shed & carport.

Property address - 14 Uki St. Yamba NSW 2464.

Legal Description - Lot 320 DP/790104.

- ① C12 Dwellings. (refer to attached item A) concerning those who live in this dwelling)
- ② Further information to support carport (refer to attached form.)
- ③ James <sup>you</sup> were to get back to me on possible underground tanks, and carpark
- ④ requirements for storm water & carpark detail.

Regards Steve Philp

On behalf of E R Philp  
owner/builder



(Item A.)

26th August 2019.

General Development Controls for Industrial Zones

i ✓  
 ii ✓  
 iii ✓  
 iv ✓  
 v ✓  
 vi ✓  
 vii ✓

c 12 Dwellings

viii → Regarding those who occupy Caretaker residence.

The owner will occupy the caretaker residence and does so knowing she lives in an industrial estate.

Noise from industry & anything related will not cause her to complain or take any legal action over living there. She & who ever lives there in the near future will not have the right to complain, it is zoned industrial and living there comes with that understanding

Regards E X Philp. ~~Elsie Lay~~ Philp

6th Jan 2020

\* James  
Hamilton  
Grafton

C12 Dwelling conditions:

E F Philp : DA 2019/0426.

140KI ST Yamba. LOT 320 DP790104.

As per plans provided etc the new caretaker dwelling will satisfy the 8 conditions.

Mrs Philp understands that also because it is industrial zoning, noise, smell and anything related gives her no reason to complain.

In particular the dwelling with a BASIC certificate will provide excellent insulating qualities.

The North and West facing aspect has had special effort put in and expence to provide cover from the heat generated from outside cover and windows.

\* But by far her greatest concern as owner occupier of the caretaker dwelling is that after all her efforts to get this far and already having spent \$25000.00 she may not be able to have the D/A approved.

Mrs. Philp has already sold her home in Maclean to finance the development and will have no way of buying another home, she intends to use the sale money to prepare the industrial building for special needs suitability. To support disability is and will be her legacy she leaves behind. The entire building will be left to the community to Support Special Needs.

This D/A is for stage 1 only. Caretaker kitchen area etc.

# NEW SOUTH WALES

## Statutory Declaration

I, ELSIE FAY PHILP  
(FULL NAME OF DECLARANT / PERSON MAKING THE DECLARATION)

of 14 UKI STREET LOT 320 DP 790104  
(ADDRESS OF DECLARANT / PERSON MAKING THE DECLARATION)

YAMBA Postcode 2464

in the State/Territory of NSW

Insert your occupation(s) OWNER / BUILDER

do solemnly and sincerely declare that

AS THE OWNER OF THIS  
 PROPERTY AND SEEKING DEVELOPMENT  
 APPROVAL FOR A CARETAKER DWELLING, I WILL  
 ALONG WITH ANY EMPLOYEE AT 14 UKI STREET  
 BE THE ONLY PERSONS TO LIVE IN THIS  
 U/STAIRS RESIDENCE.

ALSO I WILL BE RESPONSIBLE FOR ANY  
 PROBLEMS OR DISPUTES ARISING FROM THIS  
 PLACE OF RESIDENCE AT 14 UKI STREET.  
 AS OWNER I WILL RESOLVE ANY ISSUES.  
 I WILL, OR AN EMPLOYEE, WILL NOT  
 EXPECT CLARENCE VALLEY COUNCIL TO  
 SOLVE OR BE RESPONSIBLE FOR COMPLAINTS  
 REGARDING THIS INDUSTRIAL CARETAKER  
 RESIDENCE.

*Elsie Fay Philp*

And I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the *Oaths Act 1900*.

Declared at ... Maclean ..... in the State/Territory of New South Wales .....

this ... 14<sup>th</sup> ..... day of January, ..... 2020 .....

x Elsie Fay Philp  
(SIGNATURE OF DECLARANT / PERSON MAKING THE DECLARATION)

ELSIE FAY PHILP  
(NAME OF DECLARANT / PERSON MAKING THE DECLARATION)

before me

R. Malag  
(SIGNATURE OF WITNESS / PERSON BEFORE WHOM THE DECLARATION IS MADE)

Rebecca Mowbray  
(NAME OF WITNESS / PERSON BEFORE WHOM THE DECLARATION IS MADE)

1 Stanley Street, Maclean  
(ADDRESS OF WITNESS / PERSON BEFORE WHOM THE DECLARATION IS MADE)

..... Postcode 2463 .....

Justice of the Peace NSW 118913  
(TITLE OR QUALIFICATION OF WITNESS / PERSON BEFORE WHOM THE DECLARATION IS MADE)

I Rebecca Mowbray ..... a Justice of the Peace NSW 118913 .....

(NAME OF AUTHORISED WITNESS)

(INSERT QUALIFICATION TO BE THE AUTHORISED WITNESS)

certify the following matters concerning the making of this statutory declaration by the person who made it:

1. I saw the face of the person or ~~I did not see the face of the person because the person was wearing a face covering, but I am satisfied that the person had a special justification for not removing the covering;~~
2. I have known the person for at least 12 months or ~~I have not known the person for at least 12 months, but I have confirmed the person's identity using an identification document and the document I relied on was~~

.....  
(DESCRIBE IDENTIFICATION DOCUMENT RELIED ON)

.....  
(SIGNATURE OF AUTHORISED WITNESS)

.....  
(DATE)

\* C12  
Condition VII

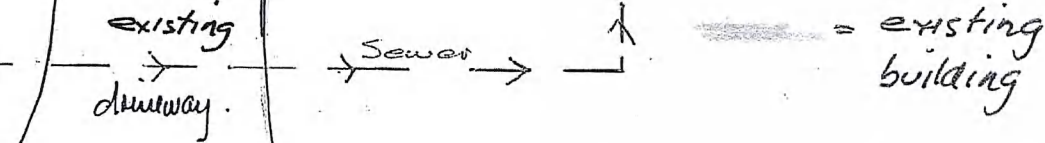
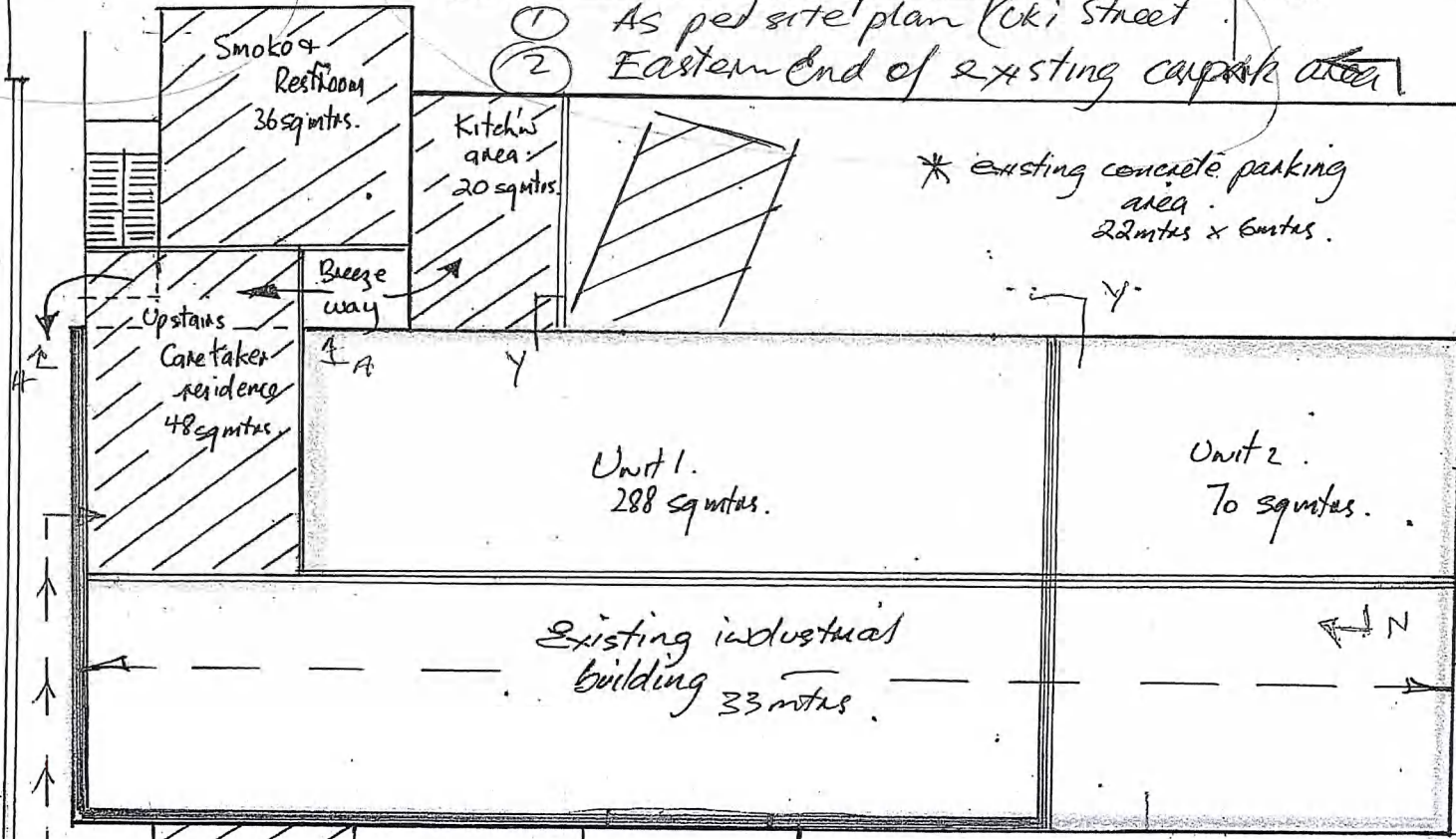
Site Plan page 1 of 6.

Caretaker Dwelling Carpark options

- ① As per site plan (uki Street)
- ② Eastern end of existing carpark area

Principal certifying  
Authority  
Clarence Valley Council.

page 1



Scale 1:125.

uki Street.

Steve Philp 0407788510

Mrs & Philp  
14 Uki Street  
Yamba  
hot 320  
DP 790104

**Schedule 1**  
**Draft Advices and Conditions of Consent for DA2019/0426**

**Definitions**

**NRDC** the current civil engineering standards in accordance with the relevant parts of the following guidelines

- a Northern Rivers Local Government Development and Design Manual (AUS-SPEC)
- b Northern Rivers Local Government Construction Manual (AUS-SPEC)
- c Northern Rivers Local Government Handbook of Stormwater Drainage Design (AUS-SPEC)
- d Northern Rivers Local Government Handbook for Driveway Access To Property (AUS-SPEC)

AUS-SPEC documents can be obtained from a link under the 'Planning & Building' section of the Clarence Valley Council webpage.

**NorBE** means the control and mitigation of developed stormwater quality and flow-rate quantity to achieve a neutral or beneficial outcome for post-development conditions when compared to pre-development conditions, in accordance with **NRDC**.

**ET** means an 'equivalent tenement'. This is the demand or loading a development will have on infrastructure in terms of water consumption or sewage discharge for an average residential dwelling or house.

**Advices**

1. To obtain a Certificate of Compliance for water and or sewer works, Council requires completion of any works on Council's water or sewer infrastructure specified as a condition of this consent and payment of contributions in accordance with Section 64 of the Local Government Act, 1993, which applies Section 306 of the Water Management Act, 2000. The application form for a Certificate of Compliance is available on Council's website.

The proposed development has been assessed as contributing an additional 1.0 ET demand on Council's water supply, and an additional 1.1 ET loading on Council's sewerage system. This includes an applicable credits for pre-existing uses. The headworks charges at 2019/20 financial year rates are:

Water Headworks \$4,898.00 x 1.0 additional ET = \$ 4,898.00

Sewer Headworks \$11,977.00 x 1.1 additional ET = \$ 13,174.70

The contribution(s), as assessed, will hold for a period of 12 months from the date of this approval. Contributions not received by Council within 12 months of the date of this determination will be adjusted in accordance with the adopted Schedule of Fees and Charges current at the time of payment.

Where any works are required on Councils water or sewer infrastructure, as a condition of this consent, they must be completed in accordance with the conditions of consent prior to the release of the certificate of compliance.

2. Any activity to be carried out on any part of the road reservation requires the prior approval of Council under the NSW Roads Act 1993.
3. All areas of the proposed additions other than the caretakers residence will need to be accessible for persons with a disability with details of how this will be achieved being shown on the Construction Certificate plans.
4. The caretakers residence will need to be provided with an internal laundry with its location being indicated on the Construction Certificate plans.
5. A schedule of all existing and proposed fire measures will need to be submitted with the Construction Certificate documentation.
6. All building elements of the caretakers residence that adjoin the remainder of the building will need to be provided with 60/60/60 FRLs. Details of how this will be achieved will need to be submitted with the Construction Certificate documentation
7. All glazing is to be selected and installed in accordance with the provisions of AS 1288 or AS 2047. Upon completion of the building and prior to its occupation, the glass suppliers/installers certificate is to be submitted to Council.
9. The following information shall be submitted to the Council or Principal Certifying Authority prior to issue of a Construction Certificate
  - a Engineering details
  - b A BASIX Certificate and all relevant requirements of the BASIX Certificate detailed on the Construction Certificate plans,
  - c The name and licence number of the builder (if not carrying out the work as an owner builder)
10. Construction Certificate plans are to detail compliance with the Building Code of Australia.
11. No construction is to be commenced until a Construction Certificate has been issued.
12. Prior to work commencing on a development the applicant must give notice to Council of their intention to commence work. Such notice shall be in the form of a Notice of Commencement form and must be submitted to Council at least two (2) business days before work commences.
13. The NSW Government made the Environmental Planning and Assessment (COVID-19 Development Construction Work Days) Order 2020 on 31 March 2020 which has extended construction site operating hours to Sundays and

Public Holidays. On these extended days all feasible and reasonable measures to minimise noise are to be taken. This overrides Condition 26 for the duration of the pandemic or unless otherwise directed by the NSW Government. The head contractor/builder is responsible to ensure a copy of the order is made available onsite at all times (available at the following link <<https://www.planningportal.nsw.gov.au/Orders>>).

14. If the premises requires or requests a larger water meter then the appropriate fee in Council's Fees and Charges will be applicable, less any capital contributions paid to date.
15. All building and construction work, which includes subdivision and civil works, which cost \$25,000 or more require the payment of the long service levy prior to a construction certificate being issued. The levy is required under the Building and Construction Industry Long Service Payments Act, 1986. Value of works must be included on Construction Certificate Application form.

### Conditions

1. The development being completed in conformity with the Environmental Planning & Assessment Act, 1979, the Regulations thereunder, the Building Code of Australia (BCA) and being generally in accordance with the following plan(s) as amended in red, or where modified by any conditions of this consent.

Plan No	Drawn by
Page 1	Steve Philp
Page 2	Steve Philp
Page 3	Steve Philp
Page 4	Steve Philp
Page 5	Steve Philp
Elevation Page 1	Steve Philp
Elevation Page 2	Steve Philp
Elevation Page 3	Steve Philp
Elevation Page 4	Steve Philp
Elevation Page 5	Steve Philp

2. Payment to Council of the contributions pursuant to Section 7.12 of the Environmental Planning and Assessment Act:

\$2,100.00

GL S94ACVCOthResAcco

This amount is based on the following calculation

- a Proposed cost of carrying out the development is more than \$200,000  
= value of development x 0.01



b The value of development stated in the application was \$210,000.00

The contributions are to be paid to Council prior to release of the Construction Certificate. All contribution plans are available for inspection at Clarence Valley Council Offices, 50 River Street, Maclean and 2 Prince Street, Grafton.

In the event of any subsequent amendment to the approved Development Plans, the calculated contribution amounts may vary, and if so will become the contribution payable. A true estimate of the value of development must be provided when application is made for the Construction Certificate.

3. A landscape plan, prepared by a person competent in the field is to be submitted to Council for approval prior to the issue of a Construction Certificate. The plan shall indicate the mature height, location, quantity and species of all plantings and shall provide details of soil conditions, the planting method and maintenance program.
4. All landscaping works are to be completed in accordance with the approved plan prior to the Occupation Certificate being issued.
5. The development is not to be occupied or used until such time as an Occupation Certificate has been issued.
6. The developer must bear any costs relating to alterations and extensions of existing roads, drainage and services for the purposes of the development.
7. Should the business cease to operate the caretakers dwelling is to also cease occupation and be decommissioned unless separate written development approval from Council is obtained.
8. The dwelling is to be occupied by the owner of the land and/or business consistent with the applicant's submission submitted as part of the application.
9. The dwelling will be required to be adequately insulated against sound penetration by the inclusion of construction that is required for class 2 & 3 buildings in accordance with the provisions of Part F5 of the Building Code of Australia requiring a minimum of  $R_w + C_{tr}$  value of 50 or more for the floor and walls.
10. Strata Subdivision of the caretakers dwelling from the industrial use is prohibited.
11. The dwelling cannot be occupied until such time as the full proposal is constructed and a Final Occupation Certificate issued and a business is operational from the subject land.
12. Prior to the commencement of construction, an Unexpected Heritage Finds Procedure for Aboriginal and non-Aboriginal Heritage must be prepared should actual or potential items or areas of Heritage be discovered during

construction activities. This procedure must be tool boxed with all work crews and implemented during construction works. Should any Aboriginal or non-Aboriginal relics or artefacts be uncovered during works on the site, all work is to cease and the Office of Environment and Heritage shall be contacted immediately and any directions or requirements of the Service complied with.

13. A suitable enclosure shall be provided on site, during construction, for depositing waste materials that could become wind blown. Waste materials shall be disposed of to an approved recycling service or waste depot. No burning of waste materials shall occur.
14. A Certificate of Compliance for Water and or Sewer works must be obtained from Council prior to issue of the Building Occupation Certificate. This may require payment of a fee.
15. A separate property service with water meter shall be provided for the dwelling. The water meter must be of a type approved by Council or purchased from Council and located in an accessible location at the property boundary for maintenance and reading purposes.

Connection to the public water reticulation system requires the approval of Council under the NSW Local Government Act.

Any upgrade to the existing water service to the property will be subject to the costs outlined in Council's list of fees and charges.

16. Prior to release of the Occupation Certificate, the water supply infrastructure must be completed or arrangements made to Council's satisfaction for the provision of water services. The water supply must be available and operational prior to issue of any Occupation Certificate.
17. All stormwater falling on the property is to be collected within the property and discharged in accordance with the relevant parts of the applicable Clarence Valley Council Development Control Plans and **NRDC**. A Stormwater Management Plan must be prepared to reflect these standards and guidelines. The Stormwater Management Plan (SWMP) that demonstrates **NorBe** must be prepared in accordance with **NRDC**.

The SWMP must consider any adjacent property or infrastructure affected by the development. Design details of the drainage system and point of discharge must be submitted with the Stormwater Management Plan for approval by Council and/or accredited private certifier prior to issue of the Building Construction Certificate. Connection to the public drainage system requires the approval of Council under the NSW Local Government Act.

On-site detention (OSD) and water quality control systems need not be provided until a building is occupied on the lot, but the Development Application must demonstrate **NorBe** by calculation and details acceptable to Council.

18. The proposed carport to service the dwelling is to be located at the rear of the property and have access via Neptune Place. A revised plan must be submitted to Council for approval with the application for a Building Construction Certificate.
19. The vehicular crossing to the kerb and guttering and access to the allotment is to be constructed in accordance with the requirements of Council's Operations Section and completed prior to issue of an Occupation Certificate. An application for driveway access crossing is to be submitted and approved prior to any work commencing.
20. Prior to the issue of the Building Construction Certificates, the adequacy of parking, car parks, driveways, garages and vehicular accesses for the development is to be demonstrated by the submission of standard scale plans with manoeuvring paths shown in accordance with AS2890. This must clearly demonstrate that the parking area will function as intended. The parking area plans are to be submitted and approved by Council or accredited private certifier.
21. Car parking, driveways, manoeuvring and access areas must be constructed, sealed, line marked, drained and made available thereafter. Internal parking is to be designed in accordance with AS2890, the relevant parts of the applicable Council DCP and **NRDC**. All car parking spaces must be accessible by B99 vehicles.
22. The maximum number of access points approved for the site is one per street frontage. This existing site currently has one access via Uki Street and one via Neptune Place. If the applicant requires an additional access via Neptune Place, the existing driveway in Neptune Place will be required to be removed and kerb be constructed to match the existing street profile.

Any existing vehicular crossings rendered unnecessary by this development are to be removed, and the kerb restored to match the existing kerb profile.

23. **Mandatory Inspections** The head contractor or owner-builder must give Council as the certifying authority at least 24 hours notice to enable the following inspections to be performed at the appropriate time:
  - a **Footings**, with reinforcement in place before pouring of concrete,
  - b Before internal covering/lining of the **framework** for any floor, wall, roof, or other building element,
  - c Before all walls, floors and ceilings required by the BCA to have a **fire resistance level** are enclosed, and before covering of fire/smoke protection at service penetrations and the junctions of fire resisting construction in buildings containing sleeping accommodation,
  - d Before all walls, floors and ceilings required by the BCA to have a **sound insulation** requirement are enclosed,
  - e **Plumbing work** prior to covering/lining walls,
  - f **Sewer drainage** work prior to back filling/lining,
  - g Before covering **waterproofing in any wet areas**,

- h Before covering any **stormwater drainage** connections,
- i After the **building work has been completed** and prior to occupation.

If any of these inspections are not performed an Occupation Certificate cannot be issued for the building. Inspection bookings can be made online at [www.clarence.nsw.gov.au](http://www.clarence.nsw.gov.au) <<http://www.clarence.nsw.gov.au>> until midnight on the day before the inspection or by calling Council on 02 6643 0200 during office hours. The Development Application number must be provided when booking an inspection.

24. A smoke alarm system designed to ensure the occupants are given adequate warning so they can evacuate the building in an emergency, and complying with Part 3.7 of the Building Code of Australia shall be installed in the caretakers residence. Smoke alarms must be interconnected where there is more than one alarm, installed on each level and not located in dead air space. A licensed electrical contractor's installation certificate is to be submitted to Council prior to occupation
25. Erosion and Sediment Control is to be implemented in accordance with the relevant parts of the applicable Council Development Control Plans, 'NSW Managing Urban Stormwater - Soils and Construction (Blue Book)' and NRDC. These controls are to be maintained and managed by the applicant and/or the appointed contractor until an Occupation Certificate is issued.
26. All disturbed areas shall be stabilised and revegetated. Turf, seeding or other approved method shall be undertaken in conjunction with or immediately following completion. Topsoil shall be preserved for site revegetation. All sediment and erosion control measures must be regularly inspected and maintained to ensure they operate to the design specifications and meet the requirements of the NSW Protection of the Environment Operations Act 1997. Weather patterns must be monitored and be coordinated in with the inspection and maintenance procedures. Control measures are to remain in place until the site has been adequately revegetated or landscaped to prevent soil erosion. Person/s responsible for managing sedimentation and erosion controls for the development must be nominated to Council or accredited private certifier in writing together with full 24 hour per day contact details.
27. **Working/Construction Hours** Working hours on the construction project being limited to the following:
 

**7.00 am to 6.00 pm 6 days per week No work permitted on Sundays and public holidays**

The builder to be responsible to instruct and control sub contractors regarding the hours of work and the requirements of the Protection of the Environment Operations Act 1997 and Regulations.
28. Prior to commencement of works, a sign must be erected in a prominent position on any work site on which work is being carried out:

- a Stating that unauthorised entry to the work site is prohibited;
- b Showing the name of the person in charge of the work site and a telephone number at which that person may be contacted outside of working hours, and
- c Showing the name, address and telephone number of the principal certifying authority for the work.

Any such sign is to be removed when the work has been completed.

29. **Site Safety Management** Building equipment and/or materials shall be contained wholly within the site and shall not be stored or operated on the footpath or roadway, unless specific written approval has been obtained from Council beforehand.

All excavations and back filling associated with the erection and demolition of a building must be executed safely and in accordance with appropriate professional standards and must be properly guarded and protected to prevent them from being dangerous to life or property.

30. Where the work is likely to cause pedestrian or vehicular traffic in a public place to be obstructed or rendered inconvenient, or building involves enclosure of a public place, the following must be provided:

- a A hoarding or fence must be erected between the work site and the public place.
- b If necessary, an awning is to be erected, sufficient to prevent any substance from, or in connection with, the work falling into the public place.
- c The work site must be kept lit between sunset and sunrise if it is likely to be hazardous to persons in the public place.
- d Any such hoarding, fence or awning is to be removed when the work has been completed.

**SECTION 4.15 EVALUATION FOR DA2019/0426  
- Lot 320 DP 790104- 14 Uki Street YAMBA NSW 2464**

**Proposal:** Development Application DA2019/0426 proposes to undertake alterations and additions to an existing industrial premises including a Caretakers Residence.

**(1) Matters for consideration – General**

**In determining a development application, a consent authority is to take into consideration such of the following matters as are of relevance to the development the subject of the development application:**

**(a) the provisions of:**

**(i) any environmental planning instrument, and**

State Environmental Planning Policy 55 – Remediation of Land

Clause 7 of the SEPP states that a consent authority must not consent to the carrying out of any development in land unless:

- (a) it has considered whether the land is contaminated, and*
- (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and*
- (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.*

Council's records indicate that the subject site has been approved for an industrial shed/building under DA89/1779 for the purpose of making nets. Due to the nature of the proposed development and the historic use of the site, it is unlikely that the current state of the site is to be changed, therefore it is considered that the subject site is not unsuitable for the proposed use.

State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017

The proposal does not require the removal of any vegetation.

State Environmental Planning Policy (Coastal Management) 2018

The subject land is located within the coastal zone and the part of the land where the regrading works are proposed is located within the coastal use area as mapped/defined under the SEPP. In assessing this DA Council has considered the matters listed in subcl 14(1a) and concludes that the development is not likely to adverse impact on any of those matters. The proposed development is not expected to create wind funneling or impede views of the foreshore from a public place. An AHIMS Search has not shown any items of cultural heritage within 200m of the subject site. The overall impact of the development on the visual amenity and scenic quality of the coast is not considered to be adversely impacted as the proposed additions are consistent with other industrial buildings in the Yamba Industrial Estate coastal zone. It will be required to undertake some landscaping of the development to minimize the impact of the development.

In consideration of clauses 15 and 16 of the SEPP the proposed development will not increase the risk of coastal hazards and there is no certified coastal management program that applies to the subject land.

Clarence Valley Local Environmental Plan 2011

The subject land is zoned IN1 General Industrial under the provisions of the *Clarence Valley Local Environmental Plan 2011* (the LEP). The proposed alterations and additions are permissible with consent under the LEP. Conversely, the residential dwelling is a prohibited use under the LEP. The objectives of the zone are as follows:

- To provide a wide range of industrial and warehouse land uses.
- To encourage employment opportunities.
- To minimise any adverse effect of industry on other land uses.
- To support and protect industrial land for industrial uses.
- To minimise the environmental impacts of development.
- To allow limited commercial activities that provide direct services to the industrial activities and the associated workforce.

The proposed additions to the shed are not considered to be inconsistent with the objectives of the zone. The care takers dwelling is inconsistent with the objectives of the industrial zone as it inhibits on current and future industrial activities.

Clause 4.3 Height of Buildings:

The subject land has a building height of 9m, the proposal complies with the height clause with the maximum height of sheds being 6.8m.

Clause 5.10 Heritage Conservation

The subject land is not within a heritage conservation area however is near a heritage item, the proposed development is consistent with surrounding development is not out of place in the setting. An AHIMS Search was carried out for the search and was found that no significant sites were nearby.

Clause 7.1 Acid Sulfate Soils:

The LEP identifies the subject site contains Class 2 potential acid sulfate soils. Any earthworks below the surface moving more than 1 tonne of material require investigation of the acid sulfate soils. The proposed development only requires minor excavations for the purpose of footings and services Due to the nature of the works it is not expected that works will be greater than 1 tonne of material below the ground surface

Clause 7.2 Earthworks:

Site works will be required to achieve the level platforms to construct the sheds

Clause 7.3: Flood Planning:

The subject site is identified as not being flood prone.

Clause 7.8: Essential Services:

The subject land has access to reticulated water, electricity, stormwater and sewer and will utilize existing services provided to the premise. The site has frontage to Uki Street, a Council maintained road.

- (ii) **any draft environmental planning instrument that is or has been placed on public exhibition and details of which have been notified to the consent authority (unless the Director-General has notified the consent authority that the making of the draft instrument has been deferred indefinitely or has not been approved), and**

N/A.

- (iii) **any development control plan, and**

The proposed development is affected by the Industrial Zones Development Control Plan.

Clause	Control	Complies
C1: Objectives of the Industrial Zones	Development is responsive to constraints and the environment, functional, appropriate and improves the amenity.	The proposed additions is considered to be consistent with the objectives of the zone, in contrast to the proposed caretakers dwelling is inconsistent with the objectives and may inhibit expansion/intensification of the industrial estate.
C4: disabled access	Provide accessible facilities and amenities.	An accessible carpark is not proposed however the gradient is suitable.
C5: Building Height	Maximum 9m	9m maximum building height, the proposed height is 6.8m.
C7: Setbacks	9m from front, zero side and rear setbacks, 1.5 minimum from any services or sewer main.	Rear and side setbacks comply, see comments below regarding front setback.
C8: landscaping	Soften the appearance of industrial development	Landscaping is not shown on the plans; however, landscaping will be conditioned to be provided prior to the issue of the Construction Certificate.
C9: storage of machinery and other equipment	Machinery not to be stored in landscaped setback	N/A
C10: Provision of essential services	Connect to available services and have council road access	Development will be connected to available services and has suitable



Clause	Control	Complies
		road access.
C12: Dwellings	See notes below point 1.	See notes below point 2.
C14: Air, water and noise pollution	Minimise pollution created by development	It is likely that the proposed use of the site will not create significant noise or air pollution.
C15: Waste Management	Dispose of waste suitably	Construction waste will be minimized and recycled where possible. Operational waste to be disposed of suitably.
D Floodplain management controls	not increase potential risk to human life or property	Not flood prone.
E2: number of parking spaces	1 space per 300m <sup>2</sup> GFA and 1 space per dwelling, plus 1 delivery space per 800m <sup>2</sup> .	Sufficient area for parking is available for the current use on-site with the proposed additions not generating the need for additional carp parking areas, one space for the caretaker is proposed however is reliant upon the front setback variation being endorsed (see comments below). See further comments from engineer relating to dimensions in their referral.
E6: Access requirements	Provide suitable access to site	Suitable access is available to the site.
F2: sustainable water controls	Maintain water quality and maximize efficient use of water	Refer to engineers comments, SWMP to be submitted.
G7: General Erosion and Sediment Control	Minimise soil degradation	Yes – the submitted erosion and sediment control plan is deemed to be acceptable and has been conditioned as such.
Biodiversity Controls	Maintain or improve biodiversity in the LGA	Removal of vegetation other than grasses is not proposed.

### C.7 – Setbacks

The Applicant has requested a 1.8m front setback for the carport. This requires variation to Clause C7 of the DCP which requires new development to have a front setback for all buildings of 9m and does not apply a side and rear setback unless adjacent to residential development. The Applicant has provided the following justification for the variation:

- The proposed setback for the carport is consistent with other building lines in Uki Street,
- Location is best suited to access the caretaker residence and limit impact on the business, locating the car space at the rear near the caretaker residence would be inconvenient, and
- Will improve the appearance of the building.

Visibility for drivers turning out of Neptune Place onto Uki Street, particularly in cars and similar height vehicles, is significantly reduced under existing circumstances especially when employees and customers of surrounding businesses park in the street network. By allowing the carport within the front setback it will further impede visibility of drivers using this intersection. While the carport could be required to be open and not enclosed, the carport will more often than not be occupied as it is the dedicated car space for the caretaker of the site. Furthermore, AS2890.1 requires a minimum dimension of 2.4m in width for a residential car parking space, however, the proposed dimensions of the residential car parking space do not meet this standard. Increasing the size of the carport will further encroach into driver visibility at the intersection. Should Council support the reduced setback additional manoeuvring areas will need to be sealed to allow any vehicle entering this carport to enter and exit the site in a forward direction. It is therefore preferable that the caretaker parking space be relocated to the rear of the building as shown in Attachment 2 to not further restrict visibility at the intersection and to minimise interference with the operation of any future business operating from the site should the caretaker not be associated with the business.

#### C.12 – Caretaker Dwellings

The following table identifies the provisions of the DCP and relevant comment made by the Applicant.

DCP Criteria/Conditions	Comment from Applicant
i. Only one dwelling per lot or holding.	Complies.
ii. The gross floor area of the dwelling is not more than 75m <sup>2</sup> .	Complies 48m <sup>2</sup> .
iii. The dwelling is attached to, and located above (i.e. not at ground level), an industrial or commercial building.	Complies.
iv. The dwelling is for the owner of the business operating on the land, or an employee of that person.	The owner will live on-site.
v. The dwelling is adequately insulated against sound penetration from surrounding industrial activities.	Requirements of BASIX will provide adequate insulation.
vi. The dwelling is not subdivided as a strata title.	N/A

vii. A dedicated car parking space is available on the site for the dwelling.	Car park for the residence shown on plans
viii. Use of the dwelling must be fundamental, but subordinate to the dominant industrial / commercial use of the land.	Indicated the future intent to establish a business on-site at a later date and also stated that by living in the industrial estate the owner and any future tenants have the right to make complaints taken away as contained in a statutory declaration submitted.

The Applicant has demonstrated through plans and written correspondence that Clause C12 of the DCP can be complied with the exception of C12 v and viii. In regards to C12 v of the DCP relating to noise insulation the applicant has stated that BASIX will provide the required insulation from noise generated from surrounding industries. For context, the requirements of BASIX apply to all new residential buildings with the main performance being to achieve a required level of thermal comfort to increase the sustainability and energy efficiency of residential development. The intent of BASIX is not to provide acoustic performance or barriers to exterior noise, for context the insulation for the proposed caretaker dwelling would be the same as a new dwelling in a residential estate with no surrounding industry or commercial operation therefore the level of insulation to the proposed caretaker dwelling is not adequate.

No definitive statement has been provided to address C12 viii. Despite numerous requests and opportunities to provide justification to have a caretaker dwelling on-site, the Applicant has not demonstrated that the caretaker dwelling is ancillary to an industrial development or activity on the subject land, provided reasons why it is fundamental to the business or how it will be subordinate to a business. While there may be prospects to establish a business on-site in the future, in the current situation as observed on-site, the caretaker dwelling would be the primary use of the land, and hence the use of the land would be 'residential accommodation' which is prohibited in the IN1 zone. Based on the lack of supporting information submitted, the caretaker dwelling is not considered to be fundamental to the operation of a business on-site and under current circumstances would be the dominant and independent use of the site, and hence does not meet the requirements of criteria viii of Clause C12 of the DCP. The dwelling use would be deemed to be 'residential accommodation' in the current circumstances and hence, Council is unable to approve of this prohibited use on the subject land.

- (iii) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4, and**

N/A.

- (iv) the regulations (to the extent that they prescribe matters for the purposes of this paragraph), that apply to the land to which the development application relates,**

The proposed development is considered to be not inconsistent with the prescribed matters.

**(b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality.**

The proposal is not anticipated to have significant impacts on biodiversity, waterways or surrounding lands. No clearing is proposed in the application. The proposal is considered to sustainably utilise existing services and infrastructure. The proposed is considered to be compatible with surrounding development and is not expected to have a significant impact on the built environment.

The proposal is not considered to have any significant impact on economic activity or employment generation unless local labour and materials are used. There may be some employment opportunities available once the business is established. The proposed development is not considered to have significant impact on community wellbeing or social cohesion, however may add to the vitality of the street.

**(c) the suitability of the site for the development,**

The subject site is identified as not being flood prone but contains potential acid sulfate soils. The proposed development does not proposed vegetation removal. The proposal is considered to be in accordance with development in the surrounding area and is a suitable use of the current vacant premise on-site. There are no major constraints that are considered to affect the proposed development, therefore it is deliberated that the subject site is considered to be suitable for the proposed development subject to removal of the caretaker dwelling from the proposal.

**(d) any submissions made in accordance with this Act or the regulations,**

The proposed development was notified in accordance with the provisions of Part B of the DCP and no submissions were received during the exhibition period.

**(e) the public interest.**

It is anticipated that the proposed development is not likely to have a negative impact on the public interest through the imposition of suitable conditions. The proposed development is considered to be in the public interest by being generally consistent with relevant policies adopted by Council and meeting the following objects of the Act:

- (a) to promote the social and economic welfare of the community and a better environment by the proper management, development and conservation of the State's natural and other resources,*
- (b) to facilitate ecologically sustainable development by integrating relevant economic, environmental and social considerations in decision-making about environmental planning and assessment,*
- (c) to promote the orderly and economic use and development of land,*
- (d) to promote the delivery and maintenance of affordable housing,*
- (e) to protect the environment, including the conservation of threatened and other species of native animals and plants, ecological communities and their habitats,*

- (f) to promote the sustainable management of built and cultural heritage (including Aboriginal cultural heritage),*
- (g) to promote good design and amenity of the built environment,*
- (h) to promote the proper construction and maintenance of buildings, including the protection of the health and safety of their occupants,*
- (i) to promote the sharing of the responsibility for environmental planning and assessment between the different levels of government in the State,*
- (j) to provide increased opportunity for community*

**Officer: James Hamilton, Development Planner**

**Date: 15 April 2020**

NOTICE OF DETERMINATION OF DEVELOPMENT APPLICATION  
Issued under the Environmental Planning and Assessment Act 1979 Section 92

<b>DEVELOPMENT APPLICATION</b>	<b>95/45</b>
Applicant Name:	Mr R. Jones,
Applicant Address:	Skidders Road, PILLAR VALLEY. 2462
Land To be Developed:	LotS 30, 76,78 D.P. 751378 Wooli Road, Pillar Valley Parish: Maryvale & Calamia
Proposed Development:	Continued Extractive Industry

<b>DETERMINATION:</b>	
Made on (date)	18th December, 1996
Determination:	<input type="checkbox"/> Consent granted unconditionally <input checked="" type="checkbox"/> Consent granted subject to conditions described below <input type="checkbox"/> Application refused.
Consent to Operate from (date):	18th December, 1996
Consent to lapse on (date):	Not applicable
Details of Conditions:(including Section 94 Conditions)	<p>1.The development shall be carried out in accordance with the details submitted with the application and the plans stamped "D/A No. 95/45 approved" as amended by the following conditions. <i>Reason: To confirm the details of the application as submitted by the applicant are approved by Council.</i></p> <p>2.Payment to Council of the following contribution pursuant to section 94 and section 94B of the Environmental Planning and Assessment Act 1979. Ulmarra Council Contribution Plan for Extractive Industries No. 3, this contribution is as follows: \$0.212 cents per cubic metre. <i>Reason: Section 91(3) - this condition acknowledges that the development is likely to require the provision of, or increase the demand for, public amenities and public services within the area.</i></p> <p>3.Maximum of 10,000 cubic metres of gravel and selected fill being removed per annum from the date of this approval. <i>Reason: Section 92(3) - This condition acknowledges that the development is likely to require the provision of, or increase the demand for, public amenities and infrastructure.</i></p>

4. Site clearing to be limited to working areas only that being no greater than .2ha in area at any one time.

*Reason: To confirm the details of the application as submitted by the applicant are approved by Council.*

5. Extractive operations are to be limited to between sunrise and sunset with noise levels to meet the standards of the Environmental Protection Authority.

*Reason: To ensure that the proposal doesn't cause any unacceptable environmental impact.*

6. Fuel storage to comply with Workcover standards and located within an impervious bonded area.

*Reason: To ensure that the proposal doesn't cause any unacceptable environmental impact.*

7. All extractive operations are to be limited to the 230ha site as shown on the approved plans.

*Reason: To confirm the details of the application as submitted by the applicant are approved by Council.*

8. Boundary survey marks shall be placed on site indicating the boundary of the extractive area as shown on the development approval.

*Reason: To confirm the details of the application as submitted by the applicant are approved by Council.*

9. No more than .25ha of area as shown on the approved plans to be used for the extraction of material at any one time.

*Reason: To confirm the details of the application as submitted by the applicant are approved by Council.*

10. A detailed plan shall be submitted and approved by Council's Director of Environmental Services. This plan shall include:

1. The location and type of banks and sediment control basins to be put in place to control site drainage and erosion.
2. A detailed extraction plan showing the site of extraction and proposed time scale of operations.
3. A detailed rehabilitation plan showing the proposed progressive rehabilitation of the sites existing disturbed areas with a time scale for works and details for stabilising topsoil and visual buffer area around the operation.

These plans should be prepared in consultation with the Soil Conservation Service.

*Reason: To ensure that the proposal doesn't cause any unacceptable environmental impact.*

11. Any damage caused to roadways, utility installations and the like by reason of construction operations shall be made good and repaired to a standard satisfactory to Council's Director of Technical Services.

*Reason: To ensure that the proposal doesn't cause any*

*unacceptable environmental impact.*

12. This consent is valid for a period not exceeding 20 years from the date of the issue of this consent unless otherwise extended by Council. At the end of this period the development shall cease and all equipment and buildings shall be removed from the land and the site rehabilitated to the satisfaction of Council. Applications for an extension to a limited consent must be made in writing and received by Council prior to expiration of the period referred to above as a new development application will be required.

*Reason: To confirm the details of the application as submitted by the applicant are approved by Council.*

13. A review of the effectiveness of site rehabilitation and erosion control shall be carried out by a competent person acceptable to Council's Director of Environmental Services annually.

This review should address and make recommendations on:

Site rehabilitation and restoration of the land indicating soil conservation, structural suitability and landscaped design in place.

*Reason: To ensure that the proposal doesn't cause any unacceptable environmental impact.*

14. A public road/right of carriageway being created to the proposal at no cost to Council which meets the requirements of Council's Director of Technical Services.

*Reason: To confirm the details of the application as submitted by the applicant are approved by Council.*

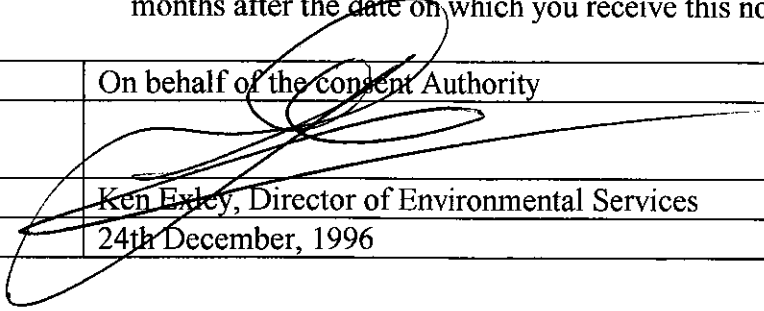
15. That a water cart be used on gravel roads servicing the quarry while in operation.

*Reason: To reduce dust emissions from the quarry operation and confirm the details of the application as submitted by the applicant are approved by Council.*

Reasons for Conditions/Refusal:

**Right of Appeal**

If you are dissatisfied with this decision, Section 97 of the Environmental Planning and Assessment Act 1979 gives you the right to appeal to the Land and Environment Court within 12 months after the date on which you receive this notice.

<b>SIGNED:</b>	On behalf of the Consent Authority
Signature:	
Name:	Ken Exley, Director of Environmental Services
Date:	24th December, 1996



# note to file

**File:** DA95/45 Continuation of Extractive Industries (Jones)

**Date:** 01 July 2005

**Subject:** Review of Quarry File

---

Upon review of the file the following items are noted.

- A. Condition 3 a limit of 10 000 cubic meters of Gravel and selected fill being removed per annum.;
- B. Condition 4 Site clearing limited to a working area of no more than 0.2 ha at any one time;
- C. Condition 9, no more than .25 HA to be used for extraction of material at any one time
- D. Condition 12 Consent valid for a period not exceeding 20 years;
- E. Annual review required condition 13.

---

Grant Nelson  
**Environmental Planner**

DEVELOPMENT APPLICATION  
Environmental Planning and Assessment Act, 1979  
Section 77 (3)

Registered No.: 95/45  
Date received: 16/6/95 Faxed 16/6/95  
Assessed fee: \$ 900.00  
Receipt No.: 9657

2071/2079

Applicant's Reference No: .....

TO: CITY/MUNICIPALITY/SHIRE OF UHMARRA

I, R. JONES (RONALD JONES) of R. JONES & SONS  
of SKINNERS RD. PILLAR VALLEY 2462  
(full postal address)

Telephone No.: 066-448233  
(business hours)

hereby apply for development consent to carry out the development described below:

A. Description of the land to which the development application relates:  
Street No.: ..... Street: ..... Locality/suburb: PARISH MARYVALE + CALAMIA  
Name of owner: RONALD JONES Council's Assessment No.: 845-00000-9  
Real property description: Lot(s) ..... D.P. 751378 Volume ..... Folio .....  
Portion: 30 Parish: MARYVALE  
76 CALAMIA

(NOTE: A plan (in triplicate) of the subject land must accompany the application. Refer to Note 2 of Instructions for Completing Development Application.)

B. Description of development or other activity (e.g. advertisement, demolition etc.) for which development consent is sought:

EXTRACTIVE INDUSTRY - (GRAVEL - SAND - BUSHROCK)

Where development involves the erection of a building, state the proposed use of the building when erected:

N/A

NOTE: Plans/drawings and other information (in triplicate) describing the development must accompany the application. Refer to Notes 3 and 4 of Instructions for Completing Development Application.

C. Estimated cost of proposed development:

(where it involves the erection of a building or the carrying out of a work: \$ N/A)

(NOTE: Refer to Note 1 of the Instructions for Completing Development Application.)

D. Environmental impact of proposed development:

The application is accompanied by:

- \* an environmental impact statement (in the case of designated development)
- \* a statement of environmental effects.
- \* delete whichever is inapplicable. Refer to Notes 5 and 6.

Signature of applicant or person signing on behalf of applicant R Jones

Where not signed by applicant state capacity in which application is signed.....

Date 14-6-95 1995

CONSENT OF OWNER

(To be completed:

- (a) where the land to which the development application relates does not comprise Crown lands and the applicant is not the owner of that land; or
- (b) where the land comprises Crown lands and the applicant is not the lawful occupier or owner of that land.)

I, RONALD JONES  
of SKINNERS RD. PILLAR VALLEY  
being the owner of the land to which this application relates hereby consent to the making of this application.

Signature of owner or person acting for or on behalf of owner R Jones

Where not signed by owner state capacity in which consent is signed.....

Date 14-6-95 1995

(see attached for Instructions for Completing Development Application)

ULMARRA SHIRE COUNCIL  
15 COLDSTREAM STREET  
ULMARRA NSW 2462  
ph. 066 445 303

PROPERTY NUMBER

908

APPLICATION NUMBER

95/46

**DEVELOPMENT APPLICATION**

<b>APPLICANT</b>	CONRAD CLYDE JONES	
NAME:	PHONE: 066-448233	
ADDRESS:	'WHITE BRIDGE' WOOLI RD.	
	PILLAR VALLEY	P/CODE: 2462

PROPOSED DEVELOPMENT	DEVELOP	SUBDIVIDE	ALTER LAND USE
LAND TO BE DEVELOPED: ADDRESS	PARISH CALAMIA		
LOT NO. DP. VOL. ETC	PORTION NOS. 78, 64, 36, 13 + 14 DPTS/358.		
EXISTING DEVELOPMENT ON SITE	GRAVEL & SAND EXTRACTION.		
PROPOSED DEVELOPMENT	EXTRACTIVE INDUSTRY (GRAVEL, SAND, BUSH, ROCK)		
ESTIMATED COST			

SUBDIVISION	LINEN PLAN SUBMITTED	NOT SUBMITTED
NUMBER OF LOTS TO BE CREATED	N/A	
LENGTH OF ROAD TO BE BUILT		

REQUIRED ATTACHMENTS	
	3 COPIES OF PLAN OF LAND
	3 COPIES OF PLANS/DRAWINGS OF PROPOSED DEVELOPMENT
	APPLICATION FEE
(FOR DESIGNATED DEVELOPMENT)	<del>AN ENVIRONMENTAL IMPACT (EIS) IS ATTACHED</del>
OR (FOR OTHER DEVELOPMENT)	A STATE OF ENVIRONMENTAL EFFECTS IS ATTACHED
OR	<del>THE PROPOSED DEVELOPMENT IS CONSIDERED TO HAVE NEGLIGIBLE EFFECT</del>

OTHER ATTACHMENTS	ADDITIONAL MATERIAL REQUESTED BY CONSENT AUTHORITY
NUMBER OF LOTS TO BE CREATED	N/A.
LENGTH OF ROAD TO BE BUILT	

<b>CONSENT OF OWNER</b>	<i>(required if the applicant is not the owner of the land)</i> AS THE OWNER OF THE ABOVE PROPERTY, I CONSENT TO THIS APPLICATION
SIGNATURE	
DATE	
NAME	
ADDRESS	
POSTCODE	

<b>SIGNED BY THE APPLICANT</b>	OR PERSON SIGNING ON BEHALF OF APPLICANT (STATE IN WHAT CAPACITY)
SIGNATURE	<i>le b Jones</i>
DATE	<i>14-6-95</i>
NAME	<i>CONRAD CLYDE JONES</i>
ADDRESS	<i>'WHITE BRIDGE' WOOD RD PILLAR VALLEY</i>
POSTCODE	<i>2462</i>
CAPACITY IF NOT APPLICANT	

**OFFICE USE ONLY PAST THIS POINT**

DEVELOPMENT FEES SUBDIVISION	\$	RECEIPT NO:	DATE: / /	
DEVELOPMENT FEES NON-SUBDIVISION	\$ <i>150.00.</i>	RECEIPT NO: <i>9657</i>	DATE: <i>19/6/95</i>	<i>Consolidated 16/6/95</i>
ADVERTISING FEE	\$ <i>750.00</i>	RECEIPT NO: <i>9657</i>	DATE: <i>19/6/95</i>	
<b>TOTAL:</b>	\$ <i>900.00</i>			



# **Thorley Sand and Gravel Pty Ltd**

**Modification to Development Consent No. 95/45 - Jones  
Quarry, Pillar Valley  
Section 96(2) Application**

November 2017

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## Appendices

Appendix A – Landowner letter

Appendix B – CVC letter

Appendix C – Noise Impact Assessment

# 1. Introduction

## 1.1 Background

This report is submitted to Clarence Valley Council in accordance with Section 96(2) of the *Environmental Planning and Assessment Act 1979* (EP&A Act). Thorley Sand and Gravel Pty Ltd (TSG) is seeking approval to modify Condition 12 of Development Consent No. 95/45 relating to the expiry of the operation at Jones Quarry (the site) located at Lots 13, 14, 15, 61 and 78 in DP 751358, Pillar Valley. TSG proposes to extend the consent expiry by 30 years and include blasting and crushing activities.

This report has been prepared by GHD Pty Ltd (GHD) on behalf of TSG to support the modification application. The MOD provides a description of the modification, its need and considers the social and environmental impacts of the modification, recommending mitigation and management measures as appropriate.

## 1.2 The proponent

The proponent for the Section 96(2) modification application is TSG.

TSG is a family owned and operated company located at Tucabia in the Clarence Valley. TSG formed on 10 February 2012 and services the Clarence Valley and surrounding area with quarry and landscape supplies.

## 1.3 Land ownership

TSG operates Jones Quarry, located at Lots 13, 14, 15, 61 and 78 in DP 751358, Stone House Road, Pillar Valley. The owner of the land is R Jones and Sons. A letter from R Jones and Sons is provided in Appendix A.

## 1.4 Development history

The quarry commenced operations prior to 1969 when approval from a local Council was not required. The quarry operated on an irregular basis with production levels varying over time. On 5 June 1969, Ulmarra Shire Council (now Clarence Valley Council) introduced Interim Development Order No 1 which required consent for an extractive industry under the Local Environmental Plan. However, as the quarry was in operation prior to this legislation change, development consent was not necessary for continued operations.

In 1993, the then *State Environmental Planning Policy No 37 – Continued Mines and Extractive Industries* came into effect following a court decision into the continuing use of existing legal quarries. The quarry required development consent from Council and as such, an application was submitted to Ulmarra Shire Council (now Clarence Valley Council).

Development Application 95/45 was approved by Ulmarra Shire Council (now Clarence Valley Council) on 18 December 1996. Given the approval was granted in 1996 and included a consent period of 20 years, the consent expired on 18 December 2016. However, an extension was granted by Clarence Valley Council on 14 December 2016 for the operation to continue up to 18 December 2017. A copy of this extension is provided in Appendix B.

## 1.5 Purpose of this report

This report has been prepared to support a Section 96(2) modification application to modify Condition 12 of Development Consent No. 95/45 to extend the consent expiry by 30 years and include blasting and crushing activities.



This assessment only considers the components of the modified proposal from the approved development, the potential environmental impacts of the modification and the environmental management and mitigation measures proposed to manage these potential environmental impacts.

Where components of the modified proposal do not differ from the approved development, they are not detailed within this document as they are considered to have been addressed as part of the original assessment.

## **1.6 Limitations**

This report has been prepared by GHD for TSG and may only be used and relied on by TSG for the purpose agreed between GHD and TSG as set out in Section 1.5 of this report.

GHD otherwise disclaims responsibility to any person other than TSG arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report.

The opinions, conclusions and any recommendations in this report are based on conditions encountered and information reviewed at the date of preparation of the report. GHD has no responsibility or obligation to update this report to account for events or changes occurring subsequent to the date that the report was prepared.

The opinions, conclusions and any recommendations in this report are based on assumptions made by GHD described in this report. GHD disclaims liability arising from any of the assumptions being incorrect.

GHD has prepared this report on the basis of information provided by TSG and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the report which were caused by errors or omissions in that information.

## 2. Existing development

### 2.1 Overview of the approved development

The approved development of Jones Quarry includes the following:

- Maximum extraction of 10,000 cubic metres of gravel and selected fill annually
- Site clearing limited to working areas only and no greater than 0.2 hectares in area at any one time
- Operational hours are limited to between sunrise and sunset
- All extractive operations limited to the 230 hectare site as shown on the approved plans
- No more than 0.25 hectares of area to be used for extraction at any one time

### 2.2 Existing operations

The resources extracted from the quarry include gravel, sand and bush rock, which come from a sandstone base. The quarry currently consists of three extraction areas. The northern pit, located on Lots 13, 14, 61 and 78 DP 751358, has an area of approximately 4.5 hectares and is a sandstone/ironstone quarry that primarily extracts gravel. The southern pit, located on Lot 78 DP 751358, has an area of approximately 10 hectares and is also a sandstone/ironstone quarry that primarily extracts gravel. A third sand/topsoil pit is located on Lot 15 DP 751358 and has an approximate area of 5 hectares.

The site location and layout is shown in Figure 2-1 and a photo of the existing quarry is shown in Figure 2-2.

### 2.3 Traffic management

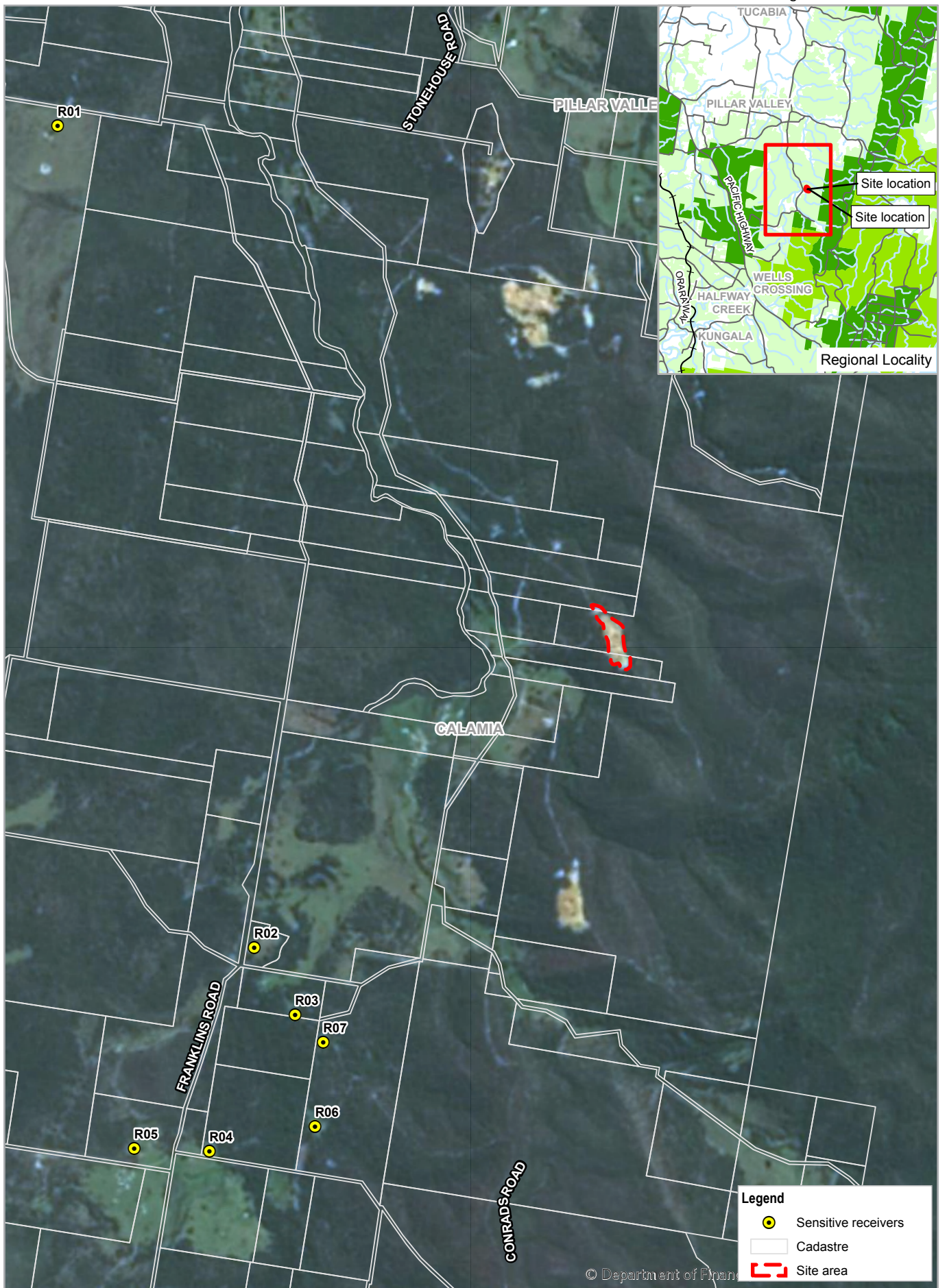
Traffic will access the site from Stone House Road (off Woolli Road and Eight Mile Lane) via an existing, formed gravel access road that runs to the quarry pit. The layout of the quarry provides a loop that allows, trucks and machinery to enter the quarry, load and exit, all while travelling in a forward direction.

### 2.4 Employment

Jones Quarry currently employs 2 to 5 people depending on operations being undertaken at the quarry and demand. Up to 20 contract truck drivers also frequent the site on any given day.

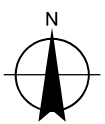
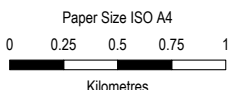
### 2.5 Site facilities

There are no permanent facilities located at the site.



**Legend**

- Sensitive receivers
- Cadastre
- Site area



The Trustee for Thorley Sand & Gravel Trust  
Jones Quarry

Project No. 22-17939  
Revision No. 0  
Date 29/11/2017

Map Projection : Transverse Mercator  
Horizontal Datum: GDA 1994  
Grid: GDA 1994 MGA Zone 56

**Site location and sensitive receivers**

**Figure 2-1**



**Figure 2-2 Existing Quarry**

## **2.6 Current zoning**

The quarry site is zoned RU2 Rural Landscape under *Clarence Valley Local Environmental Plan 2011* (CVLEP 2011). Extractive industries, as defined in the dictionary of the CVLEP 2011, are not listed in the land use table for the RU2 zone. However, pursuant to Clause 7(3) of the *State Environmental Planning Policy (Mining, Petroleum Production and Extractive Industries) 2007* extractive industry on land for which development for the purposes of agriculture or industry may be carried out with development consent. As various forms of agriculture are permissible with and without consent under CVLEP 2011, extractive industries can be carried out with development consent on the site. Furthermore the site enjoys existing use rights pursuant to Section 106 of *Environmental Planning and Assessment Act 1979*.

## **2.7 Description of the surrounding area**

The area immediately surrounding the quarry is heavily vegetated, with scattered rural properties. The surrounding land is all zoned RU2 with some areas of RU3 Forestry to the south and E1 National Parks and Nature Reserves to the south and east (Yuraygir State Conservation Area and Yuraygir National Park). The Pacific Highway is located 7 km to the west of the site.

A number of dwellings are noted to be located adjacent to the access roads. The nearest sensitive receivers are several kilometres away from the site.

## 3. Proposed modification

### 3.1 Extension of consent expiry

Condition 12 of Development Consent No. 95/45 states:

*This consent is valid for a period not exceeding 20 years from the date of the issue of this consent unless otherwise extended by Council. At the end of this period, the development shall cease and all equipment and buildings shall be removed from the land and the site rehabilitated to the satisfaction of Council. Applications for an extension to a limited consent must be made in writing and received by Council prior to expiration of the period referred to above, as a new development application will be required.*

*(Reason: To confirm the details of the application as submitted by the applicant are approved by Council.)*

The approval had an expiry date of 18 December 2016. However, an extension was granted by Clarence Valley Council on 14 December 2016 for the operations to continue up to 18 December 2017. TSG propose to extend the operation of the quarry for a further 30 years, up to 18 December 2047.

The modification is required to ensure the quarry can continue to operate and supply material for local and regional construction projects.

No additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45. The operations will also not be expanded to include additional areas than that originally approved.

### 3.2 Additional activities: blasting and crushing

Development Consent No. 95/45 did not allow for controlled blasting and crushing activities. In order for Jones Quarry to efficiently supply material, blasting and crushing is now proposed as part of the operation.

#### 3.2.1 Controlled blasting

Controlled rock blasting at the site is required to remove hard rock material where mechanical excavation would not be economical. It is expected that controlled blasting would be undertaken initially in the southern portion of the northern pit and expand into the cleared areas.

Modifying the approval to allow for controlled blasting provides greater efficiency of the quarry operation and increased supply for local and regional construction activities. However, no additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45.

Controlled blasting is proposed to be undertaken on weekdays only between the hours of 8 am and 5 pm. Any blasting would be undertaken in accordance with the Australian and New Zealand Environment Council's *Technical basis for guidelines to minimise annoyance due to blasting overpressure and ground vibration* (ANZECC, 1990).

A blast management plan would be prepared prior to commencing controlled blasting to identify exact blasting locations and to determine assessment procedures. Given there are no sensitive receivers within 500 m of the quarry, it is not expected that blasting would impact on any nearby receivers.

### **3.2.2 Crushing**

Following extraction of the material, TSG propose to undertake crushing and screening activities to allow for a refined product following blasting. It is proposed to crush the material using an impact or jaw crusher. The material would then enter a screen to be sorted into different size products. Both the crusher and screen would be mobile so they could be located close to the material extracted from the blast. The crushing and screening would be undertaken between sunrise to sunset, as per the original approval.

Following crushing, the material will be stockpiled adjacent to the excavation area to allow for transportation. No additional truck movements are proposed as part of the modification.

An Environment Protection Licence in accordance with the *Protection of the Environment Operations Act 1997* is not required as TSG will not be processing more than 150 tonnes of material per day or 30,000 tonnes of materials per year.

### **3.2.3 Equipment and machinery**

In order to service the additional activities of blasting and crushing, the following machinery is expected to be used at the site:

- 2006 1112 Striker Impact crusher
- 2003 Extec S5 Trackmounted Screening Plant
- 2008 320DL Caterpillar Excavator
- 1988 Caterpillar D7H Dozer
- 2105 Hitachi ZW250-5 Wheel Loader

It is anticipated that during crushing, all of the listed machinery will be in operation, although the D7H Dozer will only be required for 15 minutes per hour to push up material. When stockpiling, it is likely that two excavators would be used and the loader would operate for 15 minutes per hour.

## 4. Statutory and planning context

This section describes the regulatory framework and the application relevant to the proposed modification only.

### 4.1 Environmental Planning and Assessment Act 1979

The EP&A Act provides the statutory basis for planning and environmental assessment in NSW. All development is assessed in accordance with the provisions of the EP&A Act and the *Environmental Planning and Assessment Regulation 2000* (EP&A Regulation). The EP&A Act institutes a system for environmental planning and assessment, including approvals and environmental impact assessment for proposed developments. The EP&A Act contains several relevant parts that impose requirements for planning approval. Part 4 provides for the control of development that requires development consent.

Section 96 of the EP&A Act allows for modifications to be made to a development consent issued by a consent authority, subject to and in accordance with the regulations. In particular Section 96(2) states:

*(2) A consent authority may, on application being made by the applicant or any other person entitled to act on a consent granted by the consent authority and subject to and in accordance with the regulations, modify the consent if:*

*(a) it is satisfied that the development to which the consent as modified relates is substantially the same development as the development for which consent was originally granted and before that consent as originally granted was modified (if at all), and*

*(b) it has consulted with the relevant Minister, public authority or approval body (within the meaning of Division 5) in respect of a condition imposed as a requirement of a concurrence to the consent or in accordance with the general terms of an approval proposed to be granted by the approval body and that Minister, authority or body has not, within 21 days after being consulted, objected to the modification of that consent, and*

*(c) it has notified the application in accordance with:*

*(i) the regulations, if the regulations so require, or*

*(ii) a development control plan, if the consent authority is a council that has made a development control plan that requires the notification or advertising of applications for modification of a development consent, and*

*(d) it has considered any submissions made concerning the proposed modification within the period prescribed by the regulations or provided by the development control plan, as the case may be.*

*Subsections (1) and (1A) do not apply to such a modification.*

The proposed modification is considered to be substantially the same development as that approved under Development Consent No. 95/45 because:

- It will not alter the approved use beyond the current approved development.
- As discussed in Section 3 no additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45.
- The overall footprint of the site would not change.

- As discussed in Section 5 the modification would not result in any additional environmental impacts.

In determining an application for modification, Section 96(3) of the EP&A Act provides that a consent authority is to take into consideration matters of relevance in Section 79C of the EP&A Act namely:

(a) *the provisions of:*

(i) *any environmental planning instrument, and*

(ii) *any proposed instrument that is or has been the subject of public consultation under this Act and that has been notified to the consent authority (unless the Secretary has notified the consent authority that the making of the proposed instrument has been deferred indefinitely or has not been approved), and*

(iii) *any development control plan, and*

(iiia) *any planning agreement that has been entered into under section 93F, or any draft planning agreement that a developer has offered to enter into under section 93F, and*

(iv) *the regulations (to the extent that they prescribe matters for the purposes of this paragraph), and*

(v) *any coastal zone management plan (within the meaning of the Coastal Protection Act 1979), that apply to the land to which the development application relates,*

(b) *the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality,*

(c) *the suitability of the site for the development,*

(d) *any submissions made in accordance with this Act or the regulations,*

(e) *the public interest.*

The above matters are addressed in the following sections of this report, where relevant.

## **4.2 Environmental Planning and Assessment Regulation 2000**

Pursuant to Clause 115 of the *Environmental Planning and Assessment Regulation 2000* (EP&A Regulation), the following information is required to be supplied as part of the proposed modification:

(1) *An application for modification of a development consent under section 96 (1), (1A) or (2) or 96AA (1) of the Act must contain the following information:*

(a) *the name and address of the applicant,*

(b) *a description of the development to be carried out under the consent (as previously modified),*

(c) *the address, and formal particulars of title, of the land on which the development is to be carried out,*

(d) *a description of the proposed modification to the development consent,*

(e) *a statement that indicates either:*

(i) *that the modification is merely intended to correct a minor error, misdescription or miscalculation, or*

(ii) *that the modification is intended to have some other effect, as specified in the statement,*



*(f) a description of the expected impacts of the modification,*

*(g) an undertaking to the effect that the development (as to be modified) will remain substantially the same as the development that was originally approved,*

*(h) if the applicant is not the owner of the land, a statement signed by the owner of the land to the effect that the owner consents to the making of the application (except where the application for the consent the subject of the modification was made, or could have been made, without the consent of the owner),*

*(i) a statement as to whether the application is being made to the Court (under section 96) or to the consent authority (under section 96AA),*

*and, if the consent authority so requires, must be in the form approved by that authority.*

*(2) The notification requirements of clause 49 apply in respect of an application if the consent of the owner of the land would not be required were the application an application for development consent rather than an application for the modification of such consent.*

*(3) In addition, if an application for the modification of a development consent under section 96 (2) or section 96AA (1) of the Act relates to residential apartment development and the development application was required to be accompanied by a design verification from a qualified designer under clause 50 (1A), the application must be accompanied by a statement by a qualified designer.*

The above information has been presented in this report to satisfy Clause 115 of the EP&A Regulation.

## 5. Environmental assessment

### 5.1 Issue identification

The majority of the potential environmental impacts identified and assessed in the original approved development are considered unchanged by the modified proposal.

Table 5-1 provides a summary of the differences in impact between the approved development and the proposed modification. Where additional potential impacts or differences in impacts, as a result of the proposed modification, are identified, further assessment is provided.

**Table 5-1 Identification of environmental issues**

Environmental aspect	Further assessment required due to the proposed modification	Reasoning and scope of works
Land resources	No	<p>Based on the original approval, 10,000 m<sup>3</sup> could have been extracted over the past 20 years i.e., 200,000 m<sup>3</sup>. TSG have reported 38,461 m<sup>3</sup> has been extracted since 2009 and very little had been extracted prior to this date. This means there is 161,539 m<sup>3</sup> of material, originally approved for extraction, still remaining.</p> <p>Based on the above, the extraction rate since 2009 has been 4,807 m<sup>3</sup> per year and if this continues, there is 33 years of extraction before the original approved volume is exhausted. At the approved maximum extraction rate, there is 16 years of material remaining to be extracted.</p> <p>No additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45. The operations will also not be expanded to include additional areas other than those approved.</p>
Surface water and groundwater	No	<p>The proposed modification will involve blasting at the site, given the distance to the nearest surface water receptor and the expected groundwater depth (&gt; 5 m), there will be no additional soil or water quality impacts as a result of the proposed modification.</p> <p>Existing soil and water quality measures will continue to be employed to mitigate any potential impacts.</p>
Noise and vibration	Yes	<p>Blasting and crushing at the site has the potential for noise and vibration impacts and requires further assessment. Refer to Section 5.2.</p>
Air quality	No	<p>Minor, localised air quality impacts are expected at the site, as a result of blasting and crushing activities and the use of additional machinery. Due to the isolation of the site from sensitive receptors, it is not anticipated that air quality impacts are likely to be an issue. No further assessment is considered to be required.</p> <p>Existing air quality measures will continue to be employed to mitigate any potential impacts.</p>
Flora and fauna	No	<p>The proposed modification will not extend beyond areas already approved under Development Consent No. 95/45, therefore there will be no impacts to flora and fauna as a result of the proposed modification.</p> <p>Existing flora and fauna measures will continue to be employed to mitigate any potential impacts.</p>

Environmental aspect	Further assessment required due to the proposed modification	Reasoning and scope of works
Traffic and access	No	As no additional resource material is proposed to be extracted than what has already been approved, the proposed modification will not result in additional truck movements at the site. Minor additional traffic movements may be required to transport blasting and crushing machinery to the site but these are not considered to be an issue.
Heritage	No	The proposed modification will not extend beyond the areas approved under Development Consent No. 95/45, therefore there will be no impacts to heritage as a result of the proposed modification. Existing heritage measures will continue to be employed to mitigate any potential impacts.
Visual amenity	No	The proposed modification will not involve any works that are visible from outside the quarry, therefore there will be no visual impacts as a result of the proposed modification. Existing measures will continue to be employed to mitigate any potential impacts.
Waste management	No	The proposed modification will not result in any additional waste being created, therefore there will be no additional waste management impacts as a result of the proposed modification. Stockpiles will be temporarily created at the site following crushing but these are considered to be part of quarry operations. Existing waste management measures will continue to be employed to mitigate any potential impacts.
Risk and hazards	No	The proposed modification will not result in any additional risk or hazards.
Socio-economic	No	Other than the indirect social impacts caused by the increase noise and vibration, there are no other socio-economic related impacts expected from the proposed modification.

## 5.2 Noise impact assessment

A Noise Impact Assessment (NIA) was prepared to support the modification with the following scope of work:

- A review was conducted of any previous noise studies for the quarry made available to GHD.
- One operational noise modelling scenario was undertaken using Computer Aided Noise Abatement (CadnaA) software to predict sound pressure levels emanating from the site based on future quarry operations including crushing.
- A model scenario was undertaken to assess impacts at nearest sensitive receivers with consideration to the NSW Noise Policy for Industry (NPI).
- A summary of the predicted results was provided outlining recommendations for in-principle noise mitigation measures, where exceedances are predicted.

A summary of the NIA is presented below with a copy of the NIA provided in Appendix C.

### 5.2.1 Existing environment

Seven potential sensitive receivers in the vicinity of the quarry were identified from aerial imagery. The nearest identified sensitive receiver is located approximately 1.5 km from the quarry, however approximately 2 km from where proposed blasting and crushing operations will occur.

Sensitive receivers identified in the vicinity of the site are detailed in Table 5-2. Figure 2-1 shows a site aerial image and the location of identified noise sensitive receivers. While there are other potentially noise sensitive receivers, those selected and assessed in this report are expected to represent those with the greatest potential for noise impact due to site operations.

**Table 5-2 Identified noise sensitive receivers**

Receiver	Receiver type	Easting (WGS 84)	Northing (WGS 84)	Elevation (m)	Direction from Quarry
R1	Residential	508067.4	6704324.0	20	NW
R2	Residential	509393.8	6698776.9	24	SW
R3	Residential	509669.2	6698323.4	30	SW
R4	Residential	509091.0	6697400.3	36	SW
R5	Residential	508583.8	6697421.3	37	SW
R6	Residential	509804.8	6697570.3	30	SW
R7	Residential	509859.6	6698137.9	30	SW

### Potential future sensitive receivers

This assessment has considered existing sensitive receivers only. GHD is not aware of plans for future development in the area, however acknowledges that future development may occur. The potential for noise and vibration impacts on future development in the area would need to be assessed on a case-by-case basis.

### 5.2.2 Impact assessment

Model results indicate that noise levels generated from quarry operations with crushing included are predicted to comply with the INP daytime noise criteria at all sensitive receivers.

Figure 5-1 shows the predicted operational noise contour plot for operations at Jones Quarry.

### Predicted operational noise levels

Results indicate that proposed operations with crushing will not result in any exceedance of noise criteria. There is no perceptible noise expected at two receivers assessed due to the considerable distances from source to receiver.

**Table 5-3 Predicted operational noise levels**

Sensitive Receiver	Day time Noise criterion L <sub>Aeq</sub> 15minute dB(A)	Night time Noise criterion L <sub>Aeq</sub> 15 minute dB(A)	Predicted noise level L <sub>Aeq</sub> dB(A)
			Proposed quarry operations with crushing
R1	40	35	14.5
R2	40	35	31.4
R3	40	35	31
R4	40	35	<0
R5	40	35	<0

Sensitive Receiver	Day time Noise criterion LAeq 15minute dB(A)	Night time Noise criterion LAeq 15 minute dB(A)	Predicted noise level LAeq dB(A)
			Proposed quarry operations with crushing
R6	40	35	29.4
R7	40	35	30.9

Note 1 – “<0” indicates no perceptible noise impact from the quarry at these receivers

### **Sleep disturbance**

Quarry operating hours start at 6:30 am and therefore there is a 30 minute overlap into the night time period. Given intensive operations will only occur during the day time period (controlled blasting, crushing), the potential for sleep disturbance is expected to be negligible.

### **Road traffic noise**

The modification is not expected to increase traffic volumes to or from the site over what has already been approved, therefore traffic noise has not been considered further in this assessment.

### **Blasting predictions**

Predictions indicate that ground vibration would comply with the limit of 5 mm/s at all receivers in the vicinity of Jones Quarry (closest receiver approximately 2 km from the blast site) from a blast if a MIC of up to 20 kg were to be used. However it should be noted that employees on site will be at a much closer distance and therefore will be required to be covered by the health and safety aspects in a blast management plan.

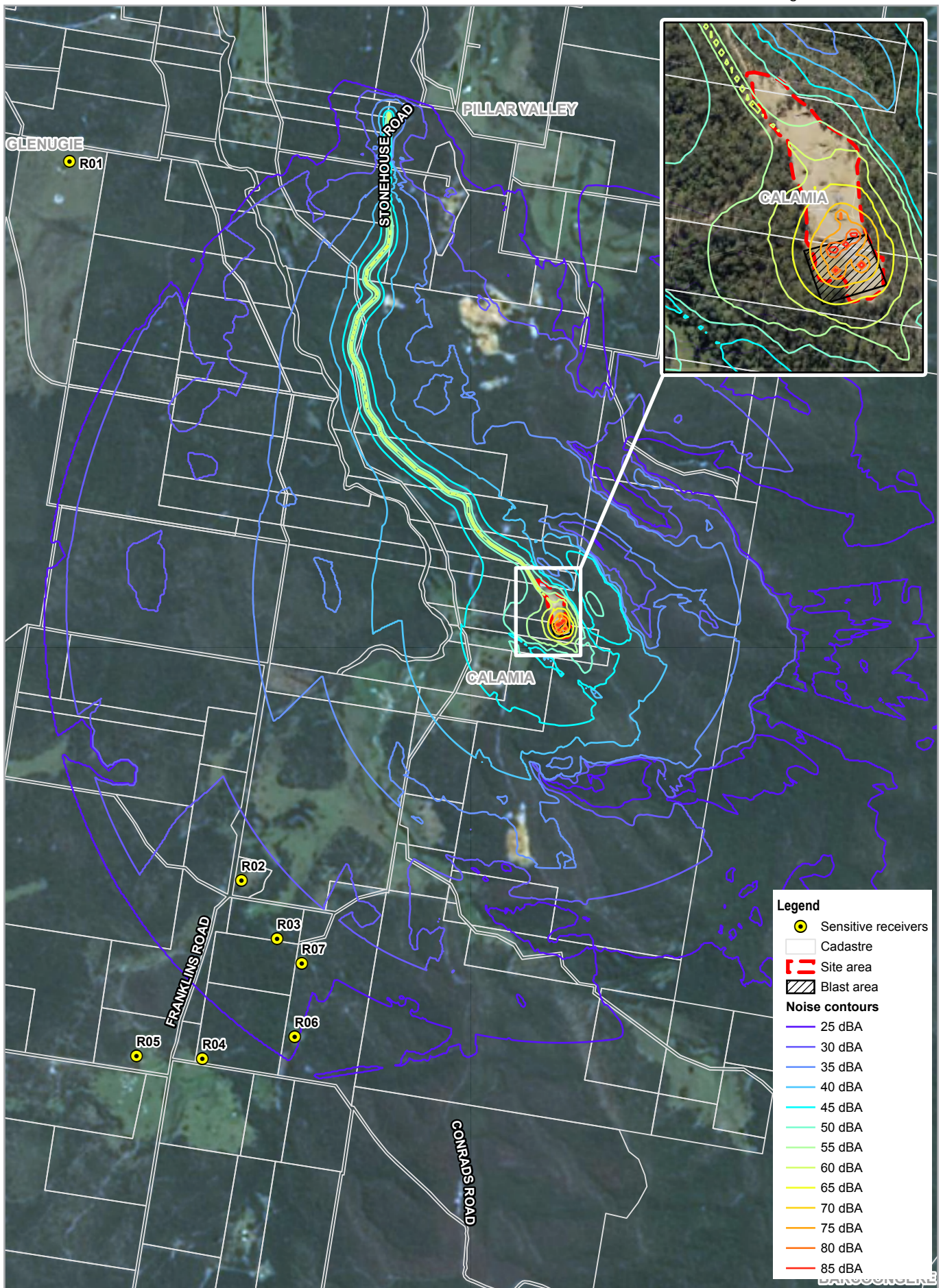
Figure 5-1 and Figure 5-2 show blast predictions, whilst Figure 5-3 shows the ground vibration predictions.

A blast management plan would be prepared prior to commencing controlled blasting to identify exact blasting locations and to determine assessment procedures. Given there are no sensitive receivers within 2 km of the quarry, it is not expected that blasting would impact on any nearby receivers.

### **5.2.3 Mitigation measures**

The results of the noise assessment indicate there will be no exceedances of criteria at sensitive receivers in the vicinity of Jones Quarry. Additionally, blasting predictions indicate an MIC of up to 50 kg will not result in any airblast overpressure or ground vibration exceedances at any sensitive receivers.

As such, no particular mitigation measures are necessary for the exception of developing a blast management plan. However, it is recommended to implement best practice operations in regards to noise and vibration management and mitigation.



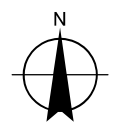
**Legend**

- Sensitive receivers
- Cadastre
- Site area
- Blast area

**Noise contours**

- 25 dBA
- 30 dBA
- 35 dBA
- 40 dBA
- 45 dBA
- 50 dBA
- 55 dBA
- 60 dBA
- 65 dBA
- 70 dBA
- 75 dBA
- 80 dBA
- 85 dBA

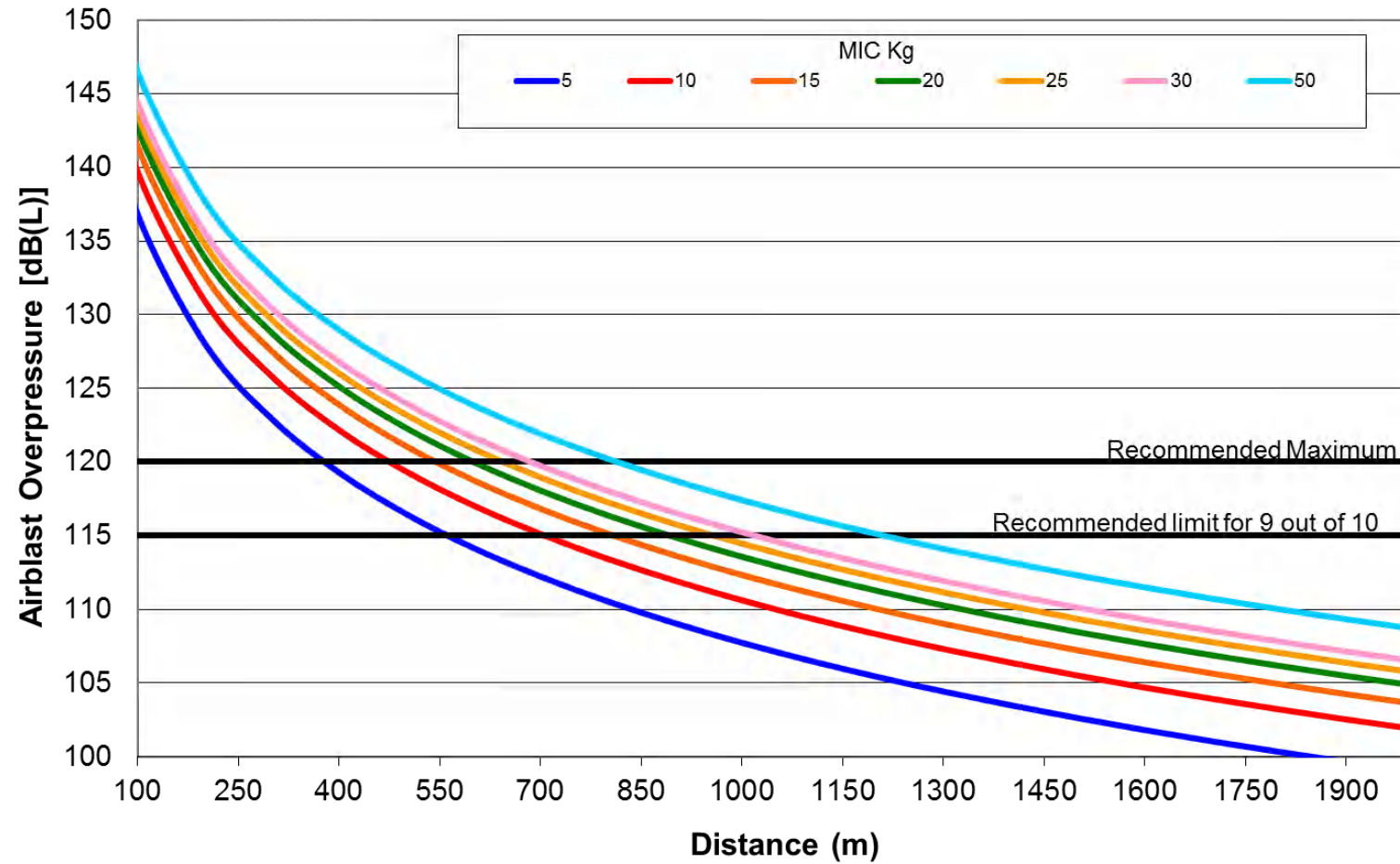
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 Kilometres  
 Map Projection : Transverse Mercator  
 Horizontal Datum: GDA 1994  
 Grid: GDA 1994 MGA Zone 56



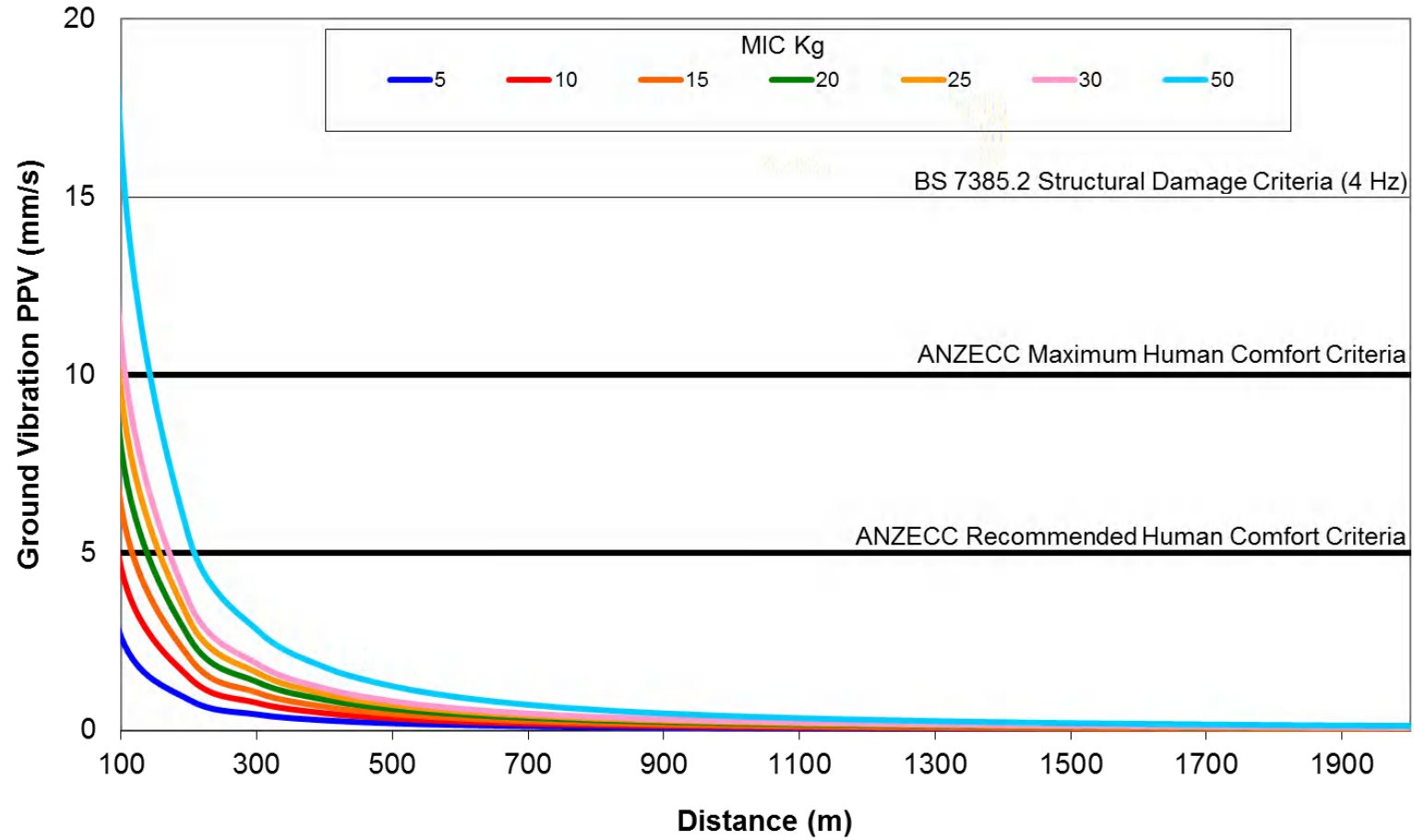
The Trustee for Thorley Sand & Gravel Trust  
 Jones Quarry  
**Predicted operational noise levels**  
**Proposed quarry operations**  
**with crushing**

Project No. 22-17939  
 Revision No. 0  
 Date 29/11/2017

**Figure 5-1**



**Figure 5-2 Airblast overpressure predictions**



**Figure 5-3 Ground vibration predictions**



## 6. Conclusion

GHD has prepared this report on behalf of TSG as they are seeking approval to modify Condition 12 of Development Consent No. 95/45 relating to the consent expiry at Jones Quarry located at Lots 13, 14, 15, 61 and 78 in DP 751358, Pillar Valley. TSG proposes to extend the consent expiry by 30 years and include blasting and crushing activities.

The proposed modification is considered to be substantially the same development as that approved under Development Consent No. 95/45 as it would not substantially alter the existing approved operation or result in any additional impacts. No additional resource material is proposed to be extracted than what has already been approved and the operations will not be expanded to include additional areas other than those approved.

Issues identified as having the largest potential for environmental impact as a result of the modified proposal includes noise due to blasting and crushing activities at the site.

The NIA has determined that:

- The noise assessment indicates that the noise levels due to operation of the quarry with proposed crushing activities are not expected to exceed the adopted noise criteria at all identified sensitive receivers.
- Results of a high level blasting assessment show there will be no adverse overpressure or ground vibration impacts at the nearest sensitive receiver with an MIC of up to 50kg. A blast management plan should be developed prior to blasting activities occurring.

It is therefore requested that Clarence Valley Council support the proposed modification as documented.

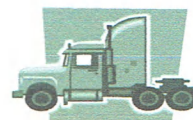
# Appendices

## **Appendix A** – Landowner letter



## R JONES & SONS

"Whitebridge" 728-730 Wooli Road  
PILLAR VALLEY NSW 2462



Ph 02 6644 8160 (Gary) or 02 6644 8281 (Warwick) Fax 02 6644 8063  
ABN 31 806 001 059

The Manager  
Clarence Valley Council  
Prince Street  
GRAFTON NSW 2460

7th December 2017

Re: DA 95/45

Dear Sir

Please be advised that Gary Craig JONES & Warwick Scott JONES authorise Thorleys Sand & Gravel to apply for a variation on DA 95/45 known as Jones Quarry Pillar Valley.

Yours faithfully

Gary Jones  
0428 662 802

Warwick Jones  
0427 299 692

## **Appendix B – CVC letter**

Wednesday, 14 December 2016

Reference: 1815632  
Contact: Clem Rhoden

GHD Pty. Ltd.  
PO Box 1340  
COFFS HARBOUR NSW 2450

Attention: Ben Luffman

Dear Sir

**DA95/45 Continued Extractive Industry Request for extension of expiry date.**

I refer to your letter dated 2 December 2016 requesting Council extend the expiry date imposed on this quarry by condition 12 of DA95/45. You requested a 12 months extension pending submission a new Development Application (DA) to expand the operation.

Currently condition 12 of DA95/45 provides that the consent is valid for a period not exceeding 20 years from the date of issue of the consent notice unless otherwise extended by Council. The consent notice is dated 18 December 1996, as such the DA is due to expire on the 18 December 2016.

Condition 12 places no other burden on Council in determining an application to extend the expiry date other than that any such request is submitted in writing before the expiry date.

In accordance with condition 12 of DA95/45 Council advises that an extension of 12 months now applies to the consent. The consent will lapse on the 18 December 2017.

In considering the request to extend the operation Council records relating to the operation were reviewed. This review raised concern as to the exact location of the operation being expanded, and the required legal right of carriageway serving the operation.

This uncertainty results from there being at least 3 approved quarries in close proximity to one another all under separate DA's and, or so it appears, sharing a right of carriageway raising concern as to the legality of this arrangement. Your client should resolve this matter as part of the preparation of a new DA.

If you require further information please contact me on telephone 66450297

Yours faithfully

**Clem Rhoden  
Manager Environment Development  
& Regulated Services**

## **Appendix C – Noise Impact Assessment**



## **Thorley Sand and Gravel Pty Ltd**

Proposed Quarry Modification at Lots 13, 14, 15, 61, 78 DP  
751358, Pillar Valley

**Noise Impact Assessment**

November 2017



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# Glossary

Term	Description
Ambient noise	The general environmental noise at a given location being the composite of sounds from many near and far sources.
dB	Decibel, which is 10 times the logarithm (base 10) of the ratio of a given sound pressure to a reference pressure; used as a unit of sound.
dB(A)	Unit used to measure 'A-weighted' sound pressure levels.
INP	<i>NSW Industrial Noise Policy (2000)</i>
L <sub>Aeq</sub> (period)	Equivalent sound pressure level: the steady sound level that, over a specified period of time, would produce the same energy equivalence as the fluctuating sound level actually occurring.
L <sub>A1</sub> (period)	The sound pressure level that is exceeded for 1% of the measurement period.
L <sub>A10</sub> (period)	The sound pressure level that is exceeded for 10% of the measurement period.
L <sub>A90</sub> (period)	The sound pressure level that is exceeded for 90% of the measurement period.
L <sub>Amax</sub>	The maximum sound level recorded during the measurement period.
L <sub>Amin</sub>	The minimum sound level recorded during the measurement period.
Mitigation	Reduction in severity.
NPI	<i>NSW Noise Policy for Industry (2017)</i>
Peak Particle Velocity	<p>Current practice for assessments of the risk of structural damage to buildings use measurements of Peak Particle Velocity (PPV) ground vibration (<math>v_p</math>), which is the maximum vector sum of three orthogonal time-synchronized velocity components. When not directly measured by an instrument, PPV may be determined by:</p> $v_p = \sqrt{(v_x^2 + v_y^2 + v_z^2)}$ <p>Where <math>v_x, v_y, v_z</math> are the instantaneous components of particle velocity of the <math>x, y, z</math> primary axes, respectively.</p>
Rating Background Level (RBL)	The overall single-figure background level representing each assessment period (day/evening/night) over the whole monitoring period. This is the level used for assessment purposes. For the purposes of establishing a basis for intrusiveness criteria the NSW NPI states that where the measured RBL is less than 30 dB(A), the RBL is considered to be 30 dB(A).
Receiver	A noise modelling term used to describe a map reference point where noise is predicted. A sensitive receiver would be a home, work place, church, school or other place where people spend time.
RNP	Road Noise Policy (DECCW 2011)
Sound Pressure Level (SPL)	Sound pressure level 20 times the logarithm to the base 10 of the ratio of the root mean square (RMS) sound pressure level to the reference sound pressure level of 20 micropascals.
Vibration	The variation of the magnitude of a quantity which is descriptive of the motion or position of a mechanical system, when the magnitude is alternately greater and smaller than some average value or reference. Vibration can be measured in terms of its displacement, velocity or acceleration. The common units for velocity are millimetres per second (mm/s).

# 1. Introduction

## 1.1 Purpose of this report

GHD Pty Ltd (GHD) was engaged by Thorley Sand and Gravel Pty Ltd (TSG) to prepare a Noise Impact Assessment (NIA) report to address the potential noise impacts from a modification of operations relating to operating hours and the inclusion of blasting and crushing activities at Jones Quarry located at Lots 13, 14, 15, 61 and 78 in DP 751358, Pillar Valley.

This assessment has been prepared to support a Section 96(2) modification application to modify Condition 12 Development Consent No. 95/45.

No other modifications to the approved quarry affecting noise impact are proposed.

## 1.2 Scope

The Noise Impact Assessment conducted to support the modification involved the following scope of work:

- A review was conducted of any previous noise studies for the quarry made available to GHD.
- One operational noise modelling scenario was undertaken using Computer Aided Noise Abatement (CadnaA) software to predict sound pressure levels emanating from the site based on future quarry operations including crushing.
- A model scenario was undertaken to assess impacts at nearest sensitive receivers with consideration to the NSW Noise Policy for Industry (NPI).
- A summary of the predicted results has been provided outlining recommendations for in-principle noise mitigation measures, where exceedances are predicted.

## 1.3 Limitations

This report has been prepared by GHD for Thorley Sand and Gravel Pty Ltd and may only be used and relied on by Thorley Sand and Gravel Pty Ltd for the purpose agreed between GHD and Thorley Sand and Gravel Pty Ltd as set out in Section 1.2 of this report.

GHD otherwise disclaims responsibility to any person other than Thorley Sand and Gravel Pty Ltd arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report.

The opinions, conclusions and any recommendations in this report are based on conditions encountered and information reviewed at the date of preparation of the report. GHD has no responsibility or obligation to update this report to account for events or changes occurring subsequent to the date that the report was prepared.

The opinions, conclusions and any recommendations in this report are based on assumptions made by GHD described in this report (refer to Section 1.4 of this report). GHD disclaims liability arising from any of *the assumptions* being incorrect.

GHD has prepared this report on the basis of information provided by Thorley Sand and Gravel Pty Ltd and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the report which were caused by errors or omissions in that information.

## 1.4 Assumptions

The following assumptions were made in this assessment:

- Proposed quarry operating hours :
  - Weekdays - 6:30 am to 6.00 pm
  - Saturdays - 6:30 am - 4.00 pm
  - Sundays or public holidays - No work
- The operational equipment used on site is limited to those assessed in this report.
- No additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45.
- Blasting impact predictions were made for a range of MIC values, results found in Section 5.6.
- A complete list of modelling inputs and assumptions is detailed in Sections 2.2, and 5.

## 2. Existing environment

### 2.1 Site location

The area immediately surrounding the quarry is heavily vegetated, with scattered rural properties. The surrounding land is all zoned RU2 (Rural Landscape) with some areas of RU3 Forestry to the south and E1 National Parks and Nature Reserves to the south and east (Yuraygir State Conservation Area and Yuraygir National Park) (Source Clarence Valley Local Environmental Plan 2011 (CVLEP 2011)).

The nearest sensitive receivers are approximately 2 km from the site.

### 2.2 Existing noise sensitive receivers

Seven potential sensitive receivers in the vicinity of the quarry were identified from aerial imagery. The nearest identified sensitive receiver is located approximately 1.5 km from the quarry, however approximately 2 km from where proposed blasting and crushing operations will occur.

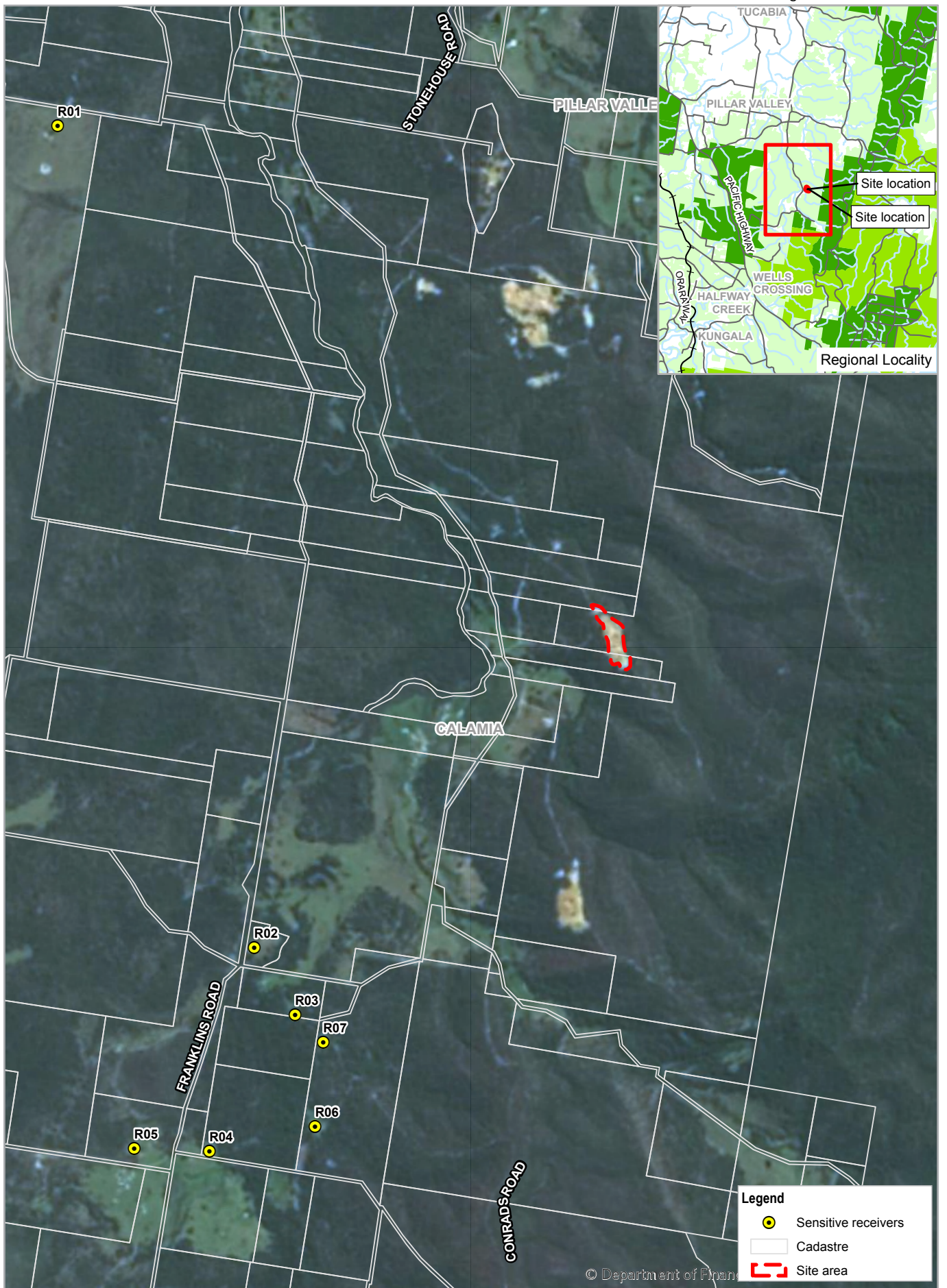
Sensitive receivers identified in the vicinity of the site are detailed in Table 2-1. Figure 2-1 shows a site aerial image and the location of identified noise sensitive receivers. While there are other potentially noise sensitive receivers, those selected and assessed in this report are expected to represent those with the greatest potential for noise impact due to site operations.

**Table 2-1 Identified noise sensitive receivers**

Receiver	Receiver type	Easting (WGS 84)	Northing (WGS 84)	Elevation (m)	Direction from Quarry
R1	Residential	508067.4	6704324.0	20	NW
R2	Residential	509393.8	6698776.9	24	SW
R3	Residential	509669.2	6698323.4	30	SW
R4	Residential	509091.0	6697400.3	36	SW
R5	Residential	508583.8	6697421.3	37	SW
R6	Residential	509804.8	6697570.3	30	SW
R7	Residential	509859.6	6698137.9	30	SW

#### 2.2.1 Potential future sensitive receivers

This assessment has considered existing sensitive receivers only. GHD is not aware of plans for future development in the area, however acknowledges that future development may occur. The potential for noise and vibration impacts on future development in the area would need to be assessed on a case-by-case basis.



**Legend**

- Sensitive receivers
- Cadastre
- Site area

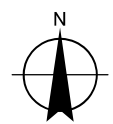
© Department of Finance

Paper Size ISO A4

0 0.25 0.5 0.75 1

Kilometres

Map Projection : Transverse Mercator  
Horizontal Datum: GDA 1994  
Grid: GDA 1994 MGA Zone 56



The Trustee for Thorley Sand & Gravel Trust  
Jones Quarry

Project No. 22-17939  
Revision No. 0  
Date 29/11/2017

**Site location and sensitive receivers**

**Figure 2-1**

## 3. Proposed modification

### 3.1 Extension of consent expiry

Condition 12 of Development Consent No. 95/45 states:

*This consent is valid for a period not exceeding 20 years from the date of the issue of this consent unless otherwise extended by Council. At the end of this period, the development shall cease and all equipment and buildings shall be removed from the land and the site rehabilitated to the satisfaction of Council. Applications for an extension to a limited consent must be made in writing and received by Council prior to expiration of the period referred to above, as a new development application will be required.*

*(Reason: To confirm the details of the application as submitted by the applicant are approved by Council.)*

The approval had an expiry date of 18 December 2016. However, an extension was granted by Clarence Valley Council on 14 December 2016 for the operations to continue up to 18 December 2017. TSG propose to extend the operation of the quarry for a further 30 years, up to 18 December 2047.

The modification is required to ensure the quarry can continue to operate and supply material for local and regional construction projects. In particular Jones Quarry seeks to meet the demand generated by the Pacific Highway upgrade.

No additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45. The operations will also not be expanded to include additional areas than that approved.

### 3.2 Additional activities: blasting and crushing

Development Application 95/45 did not allow for controlled blasting and crushing activities. In order for Jones Quarry to efficiently supply material, blasting and crushing is now proposed as part of the operation.

#### 3.2.1 Controlled blasting

Controlled rock blasting at Jones quarry is required to remove hard rock material where mechanical excavation would not be economical. It is expected that controlled blasting would be undertaken initially in the southern portion of the northern pit and expand into the cleared areas.

Modifying the approval to allow for controlled blasting is expected by the proponent to provide greater efficiency of the quarry operation and increased supply for local and regional construction activities. However, no additional resource material is proposed to be extracted than what has been approved under Development Consent No. 95/45. The operations will also not be expanded to include additional areas other than those approved.

Controlled blasting is proposed to be undertaken on weekdays only between the hours of 8am and 5pm. Any blasting would be undertaken in accordance with the Australian and New Zealand Environment Council's *Technical basis for guidelines to minimise annoyance due to blasting overpressure and ground vibration* (ANZECC, 1990) by a suitably licenced and qualified practitioner and with consideration to Australian Standard 2187.2-2006 Appendix J.



A blast management plan would be prepared prior to commencing controlled blasting to identify exact blasting locations and to determine assessment procedures. Given there are no sensitive receivers within 2 km of the quarry, it is not expected that blasting would impact on any nearby receivers. A high level blasting assessment is included in Section 5.6.

### **3.2.2 Crushing**

Following extraction of the material, TSG propose to undertake crushing and processing activities to allow for a refined product following blasting. It is proposed to process the material using an impact or jaw crusher, which would be mobile. There are no sensitive receivers within 2 km of the quarry so crushing may be undertaken sunrise to sunset, as per approval.

Following crushing, the material will be stockpiled adjacent to the excavation area to allow for transportation. No additional truck movements are proposed as part of the modification.

An Environment Protection Licence in accordance with the *Protection of the Environment Operations Act 1997* is not required as TSG will not be processing more than 150 tonnes of material per day or 30,000 tonnes of materials per year.

### **3.2.3 Equipment and machinery**

In order to service the additional activities of blasting and crushing, the following machinery is expected to be used at the site:

- 2006 1112 Striker Impact crusher
- 2003 Extec S5 Track mounted Screening Plant
- 2008 320DL Caterpillar Excavator
- 1988 Caterpillar D7H Dozer
- 2105 Hitachi ZW250-5 Wheel Loader

It is anticipated that during crushing, all of the listed machinery will be in operation, although the D7H Dozer will only be required for 15 minutes per hour to push up material. When stockpiling, it is likely that two excavators would be used and the loader would operate for 15 minutes per hour.

## **3.3 Hours of operation**

The hours of operation depend on demand with some periods of high activity and other times when activity is limited to the occasional loading of haulage trucks. The approved hours of operation are:

- Quarry operating hours are:
  - Weekdays - 6:30 am to 6.00 pm
  - Saturdays - 6:30 am - 4.00 pm
  - Sundays or public holidays - No work
- Controlled blasting is proposed to be undertaken on weekdays only between the hours of 8 am and 5 pm
- Crushing is proposed to be undertaken sunrise to sunset during quarry operating hours only

### 3.4 Quarry equipment

Table 3-1 lists the plant and equipment proposed to operate on site as well as typical frequency of use.

**Table 3-1 Quarry equipment**

Type	Typical make/model	Approximate number	Typical frequency of use	Description
Excavators	Caterpillar 320DL	2	Continuous	Excavating material and stockpiling. Clearing and grubbing of vegetation and stripping of topsoil.
Front-end Loader	Hitachi ZW250-5 Wheel Loader	1	15 mins per hour	Loading material onto the haul trucks and stockpiling material
Crusher	1112 Striker Impact crusher	1	Continuous	Crushing rock
Screen	Extec S5 Track mounted screening plant	1	Continuous	Only for aggregate/gravel production and overburden screening.
Dozer	Caterpillar D7H Dozer	1	15 mins per hour	Used to push stockpiled materials around and loosen ground before excavation.
Haul Trucks	Truck and dog Contractors	Up to 20 per day	2 trucks per hour	Loading materials and to customers and stockpiling
Light vehicles	Light vehicles	Max 5	Mid and afternoon peak	Up to 5 employees accessing the site on a daily basis

## 4. Criteria

### 4.1 Operational noise

The NPI provides guidance on the assessment of operational noise impacts. The guideline includes both intrusive and amenity criteria that are designed to protect receivers from noise significantly louder than the background level, and to limit the total noise level from all sources near a receiver.

The NPI noise criteria are planning levels and are not mandatory limits required by legislation; however the noise criteria assist the regulatory authorities to establish licensing conditions and/or make approval decisions. Where noise criteria are predicted to be exceeded, feasible and reasonable noise mitigation strategies should be considered. In circumstances where noise criteria cannot be achieved, negotiation is required between the regulatory authority to evaluate the economic, social and environmental costs and benefits of the development against the noise impacts. The regulatory authority then sets statutory compliance levels that reflect the achievable and agreed noise limits from the development.

#### 4.1.1 Intrusive criteria

The intrusive criteria are determined by a 5 dB(A) addition to the measured (or adopted) background level with a minimum of 35 dB(A). The NPI recommends that the intrusive noise criteria for the evening period should not exceed the daytime period and the night-time period should not exceed the evening period. The intrusive noise criteria are only applicable to residential receivers.

The intrusive criteria can be summarised as follows:

$$L_{Aeq(15 \text{ minute})} \leq \text{rating background level} + 5 \text{ dB(A)}$$

Where the  $L_{Aeq(15 \text{ minute})}$  is the predicted or measured  $L_{Aeq}$  from the site over a fifteen minute period at the receiver. This is to be assessed at the most affected point on or within the residential property boundary or if that is more than 30 metres from the residence, at the most affected point within 30 metres of the residence.

The intrusive criteria for this project is found by applying a 5 dB(A) addition to the RBL values obtained at any monitoring locations.

#### 4.1.2 Amenity criteria

The amenity criteria aim to limit continual increases in noise levels from industrial noise sources and apply to all industrial noise sources apparent at the receiver location, rather than just the noise source from the proposed development. The amenity criteria covers sensitive receiver types including residential, educational, health, place of worship, recreational areas, commercial premises and industrial premises.

The amenity criterion is based on the land use of the area and the existing level of noise from industry, commerce and road traffic. With consideration to the NPI 'Noise Amenity Area' classification, the residential receivers identified in this assessment have been classified as 'rural'. A summary of the relevant amenity criteria based on land type is provided in Table 4-1.

**Table 4-1 Amenity Criteria**

Type of Receiver	Indicative Noise Amenity Area	Time of Day	Recommended $L_{Aeq}$ , Noise Level, dB(A)	
			Acceptable	Recommended Maximum
Residential	Rural	Day	50	55
		Evening	45	50
		Night	40	45

No modifying factor adjustment to the amenity criteria is required as existing industrial noise contributions from other sites is negligible.

#### 4.1.3 Project Specific Noise Levels

The nearest identified receiver is located approximately 2 km from where blasting and crushing activities are proposed to occur. Sensitive receivers identified in the vicinity of the site are detailed in Table 2-1. Figure 2-1 shows a site aerial image and the location of identified noise sensitive receivers. These receivers have been identified to represent those with the greatest potential for adverse noise impact.

No noise monitoring was undertaken as part of this assessment. Rating background levels have been set to the lowest assessable level for each period due to the rural nature of the receivers. The NPI rural residential category has been adopted for all identified receivers to determine the applicable amenity criteria.

**Table 4-2 Project specific operational noise criteria – daytime dB(A)**

Criterion	Day	Evening	Night
Rating background level, $L_{A90}(\text{Period})$	35	30	30
Intrusiveness criteria, $L_{Aeq}(15\text{min})$	40	35	35
Amenity criteria (rural), $L_{Aeq}(\text{period})$	50	45	40
Project specific criterion, $L_{Aeq}(15\text{min})$	40	35	35

The NSW NPI requires that the noise level at residences be assessed at the most affected point on or within the residential boundary or, if this is more than 30 m from the residence, at the most-affected point within 30 m of the residence.

#### 4.1.4 Sleep disturbance

The OEH, Noise Guide for Local Government (NGLG) provides guidelines for assessing sleep disturbance from short-term noise events. To assess potential disturbance during night-time hours (10.00 pm to 7.00 am), Section 2.4.5 of the NGLG recommends that  $L_{A1,1\text{min}}$  levels outside a bedroom window should not exceed the background level by more than 15dB.

#### 4.1.5 Road traffic noise

The NSW *Road Noise Policy* (RNP) provides non-mandatory road traffic noise target levels for land use developments with potential to create additional traffic on public roads. The road traffic noise target levels applicable to construction traffic along local roads are presented in Table 4-3.

**Table 4-3 RNP traffic noise target levels at residential receivers, dB(A)**

Type of development	Day (7:00 am – 10:00 pm)	Night (10:00 pm – 7:00 am)
Existing residences affected by additional traffic on existing local roads generated by land use developments.	L <sub>Aeq</sub> (1 hour) 55 (external)	L <sub>Aeq</sub> (1 hour) 50 (external)

## 4.2 Blast criteria

The Australian and New Zealand Environment Council (ANZECC) has published blasting advice in regards to both overpressure and ground vibration. *Technical Basis for Guidelines to Minimise Annoyance Due to Blasting Overpressure and Ground Vibration* (ANZECC, 1990) provides criteria reproduced in Table 4-4.

**Table 4-4 ANZECC blasting criteria**

Overpressure	Ground vibration
The recommended maximum level for airblast overpressure is 115 dB (linear peak)	The recommended maximum level for ground vibration is 5 mm/s (ppv)
The level of 115 dB may be exceeded on up to 5% of the total number of blasts over a period of 12 months. However, the level should not exceed 120 dB (linear peak) at any time.	The ppv level of 5 mm/s may be exceeded on up to 5% of the total number of blasts over a period of 12 months. The level should not exceed 10 mm/s at any time.

Blasting impacts are largely dependent on site specific variables as well as maximum instantaneous charge to detonate (MIC). General predictions for both overpressure and ground vibration have been made using average site constants for a range of MIC values with consideration to Australian Standard 2187.2-2006 *Explosives – Storage and use Part 2: Use of explosives – Appendix J*.

## 5. Noise impact assessment

### 5.1 Noise modelling methodology

The noise emissions from the proposed operations have been assessed through noise modelling using Computer Aided Noise Abatement (CadnaA 2017) to predict sound pressure levels at the nearest identified noise sensitive receivers.

CadnaA is a computer program for the calculation, assessment and prognosis of noise propagation. CadnaA was used to calculate environmental noise propagation according to ISO 9613-2, *Acoustics – Attenuation of sound during propagation outdoors*. Propagation calculations take into account sound intensity losses due to hemispherical spreading, atmospheric absorption, ground absorption and shielding due to intervening terrain.

The ISO 9613-2 algorithm also takes into account the presence of a well-developed moderate ground based temperature inversion, such as conditions that commonly occur on clear, calm nights or downwind conditions which are favourable to sound propagation. As a result, predicted received noise levels are expected to represent a conservative propagation scenario.

### 5.2 Noise generating equipment

Table 5-1 displays a list of identified noise generating equipment used during site operations and their corresponding sound power levels.

**Table 5-1 Noise sources and sound power levels**

Noise source	Octave centre frequency (Hz) dB(A)								L <sub>w</sub> dB(A)	Source of data
	63	125	250	500	1k	2k	4k	8k		
2006 1112 Striker Impact crusher	90	103	106	103	109	107	103	93	114	A
2003 Extec S5 Track mounted Screening Plant	84	90	96	100	103	100	96	89	107	A
2008 320DL Caterpillar Excavator	92	96	99	100	105	101	94	86	108	A
1988 Caterpillar D7H Dozer									110	B
2105 Hitachi ZW250- 5 Wheel Loader	73	93	96	101	100	100	95	87	106	A
Light vehicle									88	A
Truck and dog	85	95	96	98	100	97	91	83	108	A

A. Previous noise measurement data undertaken by GHD of similar plant.

B. BS 5228.1 – 2009 converted to SWL.

These sound power levels are for equipment which are assumed to be in good working condition.

### 5.3 Modifying factor corrections

Where a noise source contains certain characteristics, such as tonality, impulsiveness, intermittency or dominant low-frequency content, it can cause greater levels of annoyance than other noise sources at the same noise level. The INP provides correction factors which are to be applied to the predicted noise levels for when such sources exist.

A review of site noise sources has been undertaken, and there is a possibility that reversing beepers could exhibit tonal characteristics. However, it has been assumed all equipment will be fitted with broadband reversing alarms.

## 5.4 Model configuration

The following operational scenario has been modelled and assessed.

- **Scenario 1:** Proposed operations during approved operating hours with crushing.

It has been advised that there are currently no operations at Jones Quarry, and therefore only a proposed scenario has been assessed.

The following assumptions were made with regard to the model configuration:

- A general ground absorption coefficient of 1.0 was used throughout the model, representing the surrounding vegetation and land uses.
- Sound propagation is calculated according to the ISO 9613-2 algorithm, with noise enhancing meteorological conditions such as a moderate temperature inversion or light breeze in the direction of the receiver.
- Modelling is based on atmospheric conditions of 10°C and 70% humidity.

The noise modelling assumptions are as follows:

- All modelled equipment was assumed to be operating simultaneously at full sound power for the exception of the front end loader and dozer, each operating for approximately 15 minutes per hour.
- There were assumed to be 10 light vehicle movements per day for staff (5 in / 5 out).
- Noise source heights above ground level were modelled as follows:
  - Excavator: 2.5 m
  - Screening plant: 3 m
  - Front End Loader/Dozer: 2 m
  - Crusher: 3 m
  - Haul trucks: 3 m
  - Light vehicles: 0.5 m
- All receivers were modelled at a height of 1.5 m above ground.

## 5.5 Operational noise model results

Noise levels were predicted for the scenario listed in Section 5.4. The predicted noise levels for daytime site operations with crushing are shown in Table 5-2.

Model results indicate that noise levels generated from quarry operations with crushing included are predicted to comply with the INP daytime noise criteria at all sensitive receivers.

Figure 5-1 shows the predicted operational noise contour plot for operations at Jones Quarry.

### 5.5.1 Predicted operational noise levels

Results indicate that proposed operations with crushing will not result in any exceedance of noise criteria. There is no perceptible noise expected at two receivers assessed due to the considerable distances from source to receiver.

**Table 5-2 Predicted operational noise levels**

Sensitive Receiver	Day time Noise criterion L <sub>Aeq</sub> 15minute dB(A)	Night time Noise criterion L <sub>Aeq</sub> 15 minute dB(A)	Predicted noise level L <sub>Aeq</sub> dB(A)
			Proposed quarry operations with crushing
R1	40	35	14.5
R2	40	35	31.4
R3	40	35	31
R4	40	35	<0
R5	40	35	<0
R6	40	35	29.4
R7	40	35	30.9

Note 1 – "<0" indicates no perceptible noise impact from the quarry at these receivers

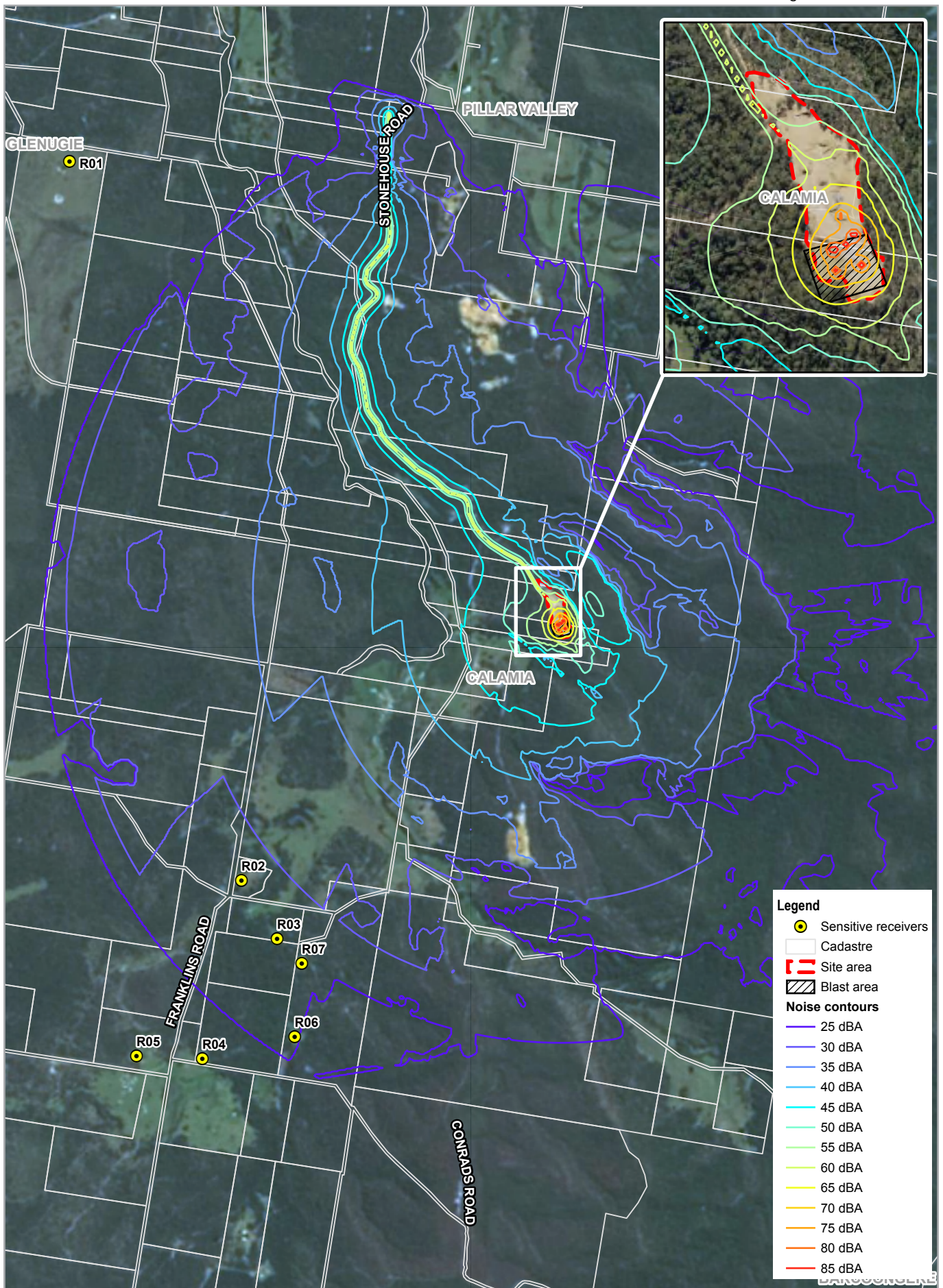
### 5.5.2 Sleep disturbance

Quarry operating hours start at 6:30 am and therefore there is a 30 minute overlap into the night time period. Given intensive operations will only occur during the day time period (controlled blasting, crushing), the potential for sleep disturbance is expected to be negligible.

### 5.5.3 Road traffic noise

The modification is not expected to increase traffic volumes to or from the site over what has already been approved, therefore traffic noise has not been considered further in this assessment.





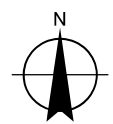
**Legend**

- Sensitive receivers
- Cadastre
- Site area
- Blast area

**Noise contours**

- 25 dBA
- 30 dBA
- 35 dBA
- 40 dBA
- 45 dBA
- 50 dBA
- 55 dBA
- 60 dBA
- 65 dBA
- 70 dBA
- 75 dBA
- 80 dBA
- 85 dBA

Paper Size ISO A4  
 0 0.3 0.6 0.9 1.2  
 Kilometres  
 Map Projection : Transverse Mercator  
 Horizontal Datum: GDA 1994  
 Grid: GDA 1994 MGA Zone 56



The Trustee for Thorley Sand & Gravel Trust  
 Jones Quarry  
**Predicted operational noise levels  
 Proposed quarry operations  
 with crushing**

Project No. 22-17939  
 Revision No. 0  
 Date 29/11/2017

**Figure 5-1**

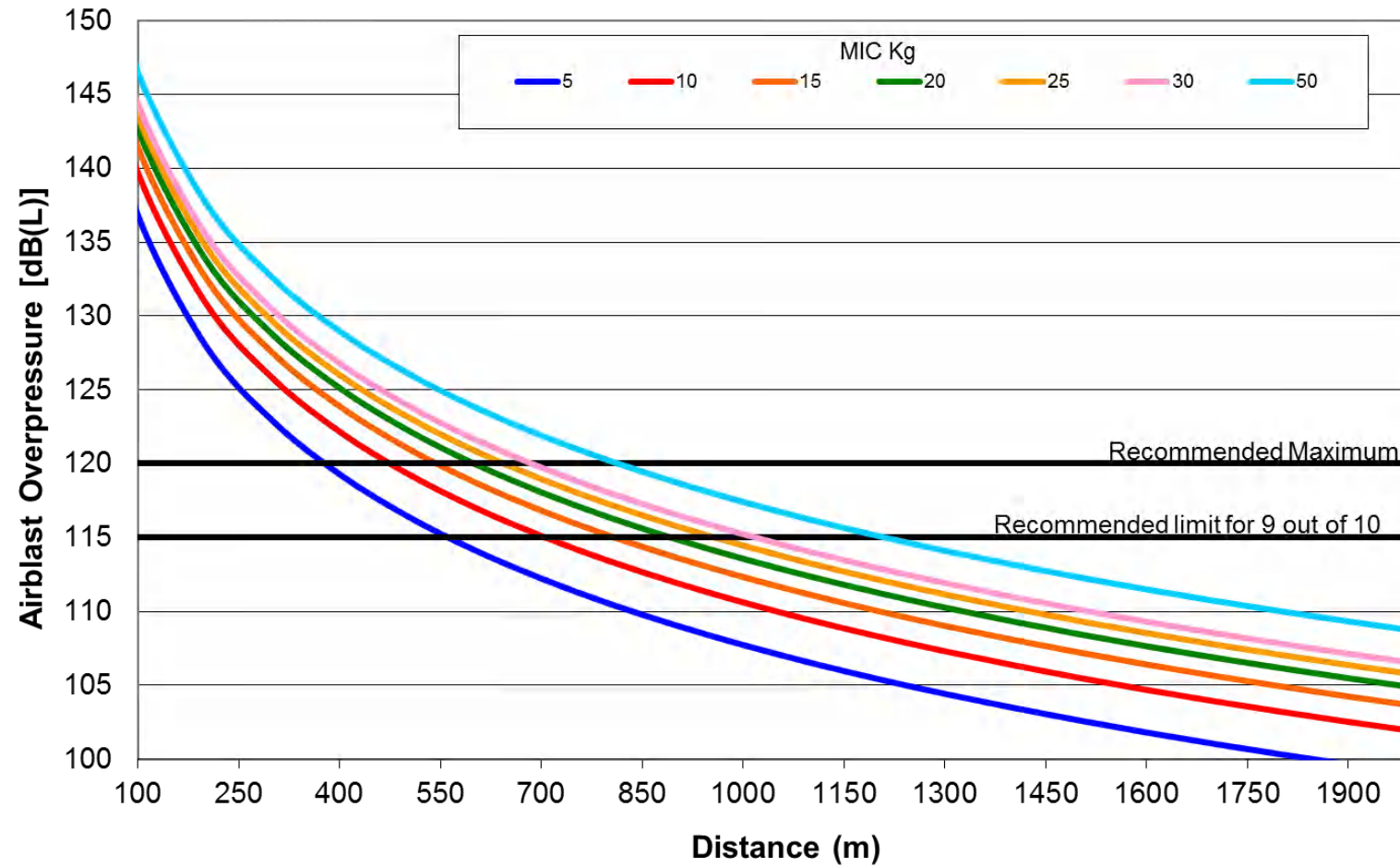
## 5.6 Blasting predictions

A high level blasting assessment is provided here to determine if blasting is predicted to have any adverse impacts on sensitive receivers.

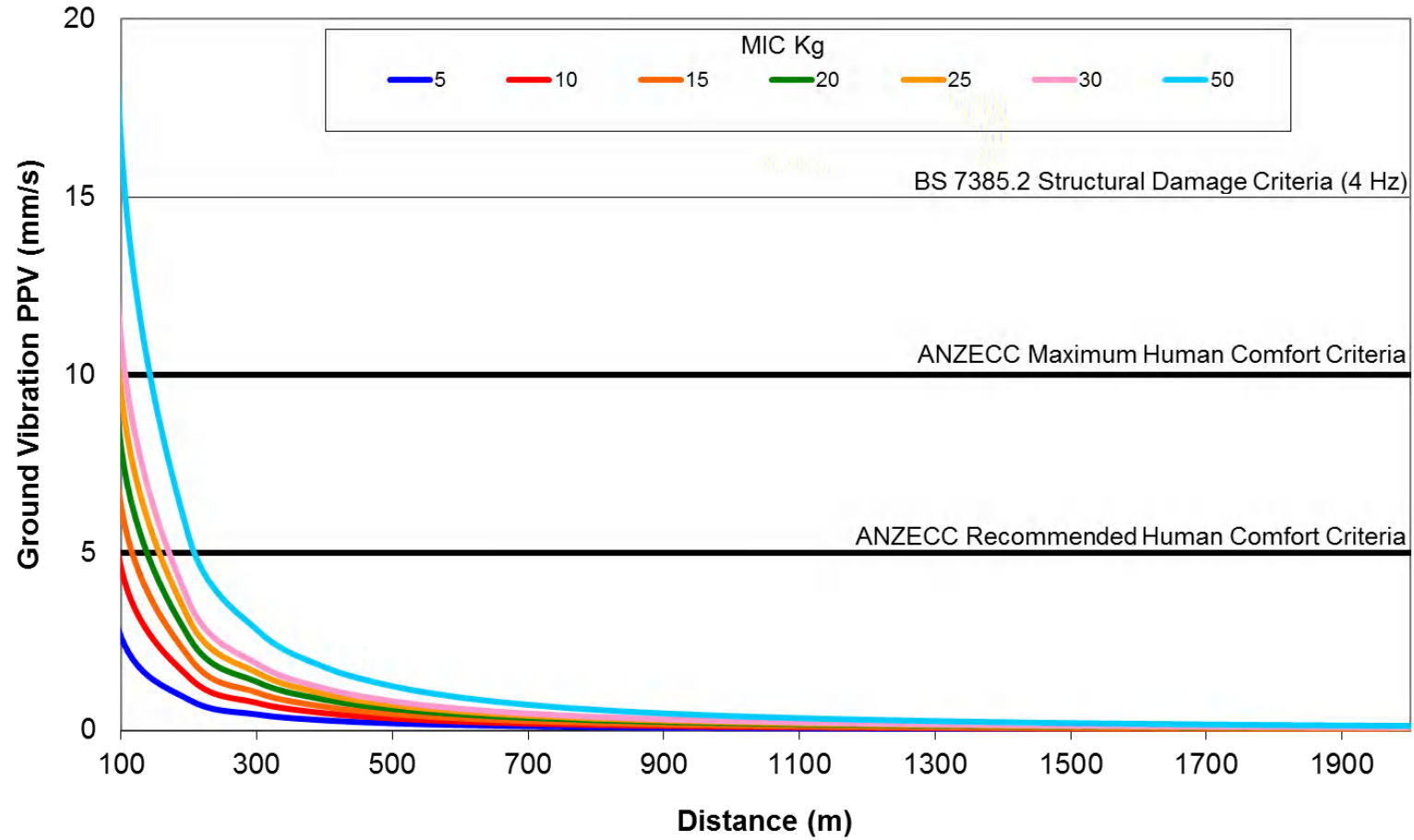
Predictions indicate that ground vibration would comply with the limit of 5 mm/s at all receivers in the vicinity of Jones Quarry (closest receiver approximately 2 km from the blast site) from a blast if a MIC of up to 20 kg were to be used. However it should be noted that employees on site will be at a much closer distance and therefore will be required to be covered by the health and safety aspects in a blast management plan.

Figure 5-2 and Figure 5-3 show blast predictions.

A blast management plan would be prepared prior to commencing controlled blasting to identify exact blasting locations and to determine assessment procedures. Given there are no sensitive receivers within 2 km of the quarry, it is not expected that blasting would impact on any nearby receivers.



**Figure 5-2 Airblast overpressure predictions**



**Figure 5-3 Ground vibration predictions**

## 6. Noise and vibration mitigation measures

The results of the noise assessment indicate there will be no exceedances of criteria at sensitive receivers in the vicinity of Jones Quarry. Additionally, blasting predictions indicate an MIC of up to 50 kg will not result in any airblast overpressure or ground vibration exceedances at any sensitive receivers.

As such, no particular mitigation measures are necessary for the exception of developing a blast management plan. However, it is recommended to implement best practice operations in regards to noise and vibration management and mitigation. These are discussed in the sections below.

### 6.1 Noise

In principle, there are three approaches to controlling noise.

- Control at the source
- Control on the source-to-receiver pathway
- Control at the receiver

#### 6.1.1 Control at the source

Control at the source is considered to be the most cost-effective in the reduction of noise levels and as such should be given highest priority when considering mitigation options. The solutions available include:

- Substitution of equipment:
  - Substitution involves where reasonably practicable the use of less noisy equipment. Equipment should be selected to meet the needs of the project or process it is required for and not be excessive.
- Modification of existing equipment:
  - Modification of equipment involves the addition of acoustic treatments to parts of the machinery. These include but are not limited to improved mufflers, stiffening of panels and surface coating of resonance dampening material. These options would often require discussion with the supplier and manufacturer of the equipment. A common modification is the fitting of residential grade exhaust silencers to construction equipment.
- Use and siting of equipment:
  - Plant should always be used in accordance with the manufacturer's instructions. Where possible the location of equipment should be away from noise-sensitive areas. This includes taking into consideration the emission direction of equipment and directing this away from noise sensitive receivers. Plant used intermittently should be shut down during the intervening periods or throttled down to a minimum. Dropping of material from height should be limited where possible.

- Regular and effective maintenance.
  - Maintenance should be carried out to ensure equipment is running at optimal conditions. In addition, any equipment found to be requiring servicing or repair should be stood down until repaired.

### 6.1.2 Control along the path

There are two ways of mitigating noise along the transmission path:

- Increasing the distance between the source and receiver.
- Where distance is limited, screening of noise may be considered. In some circumstances it may also be possible to enclose the equipment during the operation.

Table 6-1 provides typical noise attenuation provided by noise control methods.

**Table 6-1 Typical attenuations for source to receiver noise control methods**

Control by	Nominal noise reduction possible, in total A-weighted sound pressure level LpA dB(A)
Distance	Approximately 6 for each doubling of distance
Screening	Normally 5 to 10, maximum of 15
Enclosure	Normally 15 to 25, maximum of 50

### 6.1.3 Control of noise at the receiver

While noise levels are not expected to exceed PSNLs, reasonable and feasible mitigation measures at the receivers for this project can limited to effective community consultation on proposed quarry activities.

## 6.2 Vibration

Blasting is to be undertaken by a licenced contractor with consideration to the ANZECC guidelines for overpressure and AS2187.2-2006 Appendix J.

A blast management plan should be developed outlining detailed plans for the blasting, WHS and risk management considerations, and environmental protection.

## 7. Conclusion

An assessment of the potential noise impacts from proposed operations at Jones Quarry with the inclusion of blasting and crushing activities has been undertaken. This assessment has led to the following conclusions, which are subject to the limitations outlined in Section 1.3:

- The noise assessment has been undertaken based on a worst-case operating scenario under noise enhancing atmospheric conditions, with all equipment operating simultaneously.
- The noise assessment indicates that the noise levels due to operation of the quarry with proposed crushing activities are not expected to exceed the adopted noise criteria at all identified sensitive receivers.
- Results of a high level blasting assessment show there will be no adverse overpressure or ground vibration impacts at the nearest sensitive receiver with an MIC of up to 50kg. A blast management plan should be developed prior to blasting activities occurring.
- Practical recommendations are provided in Section 6 to assist in minimising the potential for noise and blasting related impacts from the site.

GHD

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Document Status

Rev No.	Author	Reviewer		Approved for Issue		
		Name	Signature	Name	Signature	Date
0	E Potoczny	S. Ritchie		S Lawer		29/11/2017



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Document Status

Revision	Author	Reviewer		Approved for Issue		
		Name	Signature	Name	Signature	Date
0	S Martin	B Luffman	<i>Ben</i>	S Lawer	<i>[Signature]</i>	29/11/2017

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Attachment 4

Michael & Lyndy Moss  
PO Box 149 South Grafton NSW 2460

Email: [lyndymoss@hotmail.com](mailto:lyndymoss@hotmail.com)

February 4, 2018

Attention: Mr Patrick Ridgway  
Environment, Development and Strategic Planning  
Clarence Valley Council  
Locked Bag 23 Grafton NSW 2460

OBJECTION in relation to Notice of Development Application Number MOD2017/0072  
Modification of 95/45 (modify Condition 12 to extend operation of quarry for 30 years  
(2047) and inclusion of blasting and crushing activities. Stone House Road, Pillar Valley  
Lots 13, 14, 15, 61 & 78 DP 751358 Applicant GHD Pty Ltd

Dear Patrick

Regarding the abovementioned DA, as a Landholder and Resident of Stone House Road Pillar Valley, myself and my wife are writing to object to the extension and modification application as outlined to include Blasting.

We are extremely concerned that the use of explosives would have unacceptable impacts on the fabric of our environment, not only at the site but to be felt by everyone living in the vicinity.

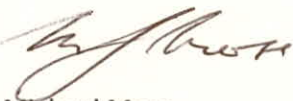
In regard to proximity to the quarry, the GHD Report 'Figure 2-1 Site Location and sensitive receivers' diagram even omitted the two Landholders who live closest and well within the two kilometre zone, one being a family of five with three young children.

Stone House Road runs for several kilometres through the middle of our property (Lot 2 DP 857020, Lot 1 DP 565404 & Lot 2 DP 565404) and runs past our front gate. As such any increase in truck traffic would pose particular noise and dust problems for us, as well as for other residents who live right next to the road. The current level of truck activity on our road already presents a constant risk of car/truck accidents as the winding road now has families with children who go to school during quarry business hours.

We are in no doubt that this request to ramp up the quarry activities with the use of explosives, for the advantage of the owners would seriously impact on the day to day amenity of the area for all the Residents and Ratepayers, so we feel that the CVC should not allow this permit.

If this matter is to be taken further, we respectfully request a Stakeholder meeting to discuss the community issues involved.

Yours Sincerely,



Michael Moss

DOC #	_____
DOC LOC	_____
G	05 FEB 2018
CLARENCE VALLEY COUNCIL	

**Patrick Ridgway**

---

**From:** Christy Goodey <coastaljs@bigpond.com>  
**Sent:** Monday, 5 February 2018 3:14 PM  
**To:** Council Email  
**Subject:** Submission of Objection DA MOD 2017/0072

To whom it may concern,

I, Martin Goodey, of Lot 3 Stonehouse Road, am making my submission in regards to the MOD 2017/0072 modification of 95-45 (modify condition 12 to extend operation of quarry to 30 years (2047) and inclusion of blasting and crushing activities to Stonehouse Road Pillar Valley Lots 13, 14, 15, 61, and 78 DP 751358)

My objection to the above DA is listed below:

1. That we at Lot 3, at less than 1000 meters away from proposed blast/crushing site, and the Lacey's Lot 19,20, at less than 500 meters, haven't been accounted for as sensitive receivers.
2. That the blasting and crushing decibels from sunrise to sunset will completely and totally change the amenity of our land through noise, vibration, and also a compromise to air quality. None of this has been addressed in the DA desktop projections. Not only our land, but the surrounding valley.
3. That the private, non gazetted council dirt track access to the site is not up to and hasn't been able to keep up safely with the present traffic, i.e.: two collapsed crossings already, numerous near collisions let alone the potential for extra traffic to the site in years to come.

4. That the Council's own concerns as to the legality of the arrangement of the above DA raised by Clem Rhoden's letter on 14/12/2016, have not been addressed in the DA. Please refer to letter (reference 1815632 page 31 GHD report).

5. That the true impact of blasting and crushing to local threatened flora and fauna have not been adequately represented in the DA; specifically, the three Coastal Emu (2 adults and 1 adolescent), of the remaining 33 endangered Coastal Emu, that live in this area have not been considered. Let alone that the Federal, State and Council's own commissioned report show the area to be highly significant to both flora and fauna (Upper Coldstream Biodiversity Strategic Plan 2013-2017).

6. That the DA's basis for blasting and crushing (that it is 'economical and for greater efficiency') does not adequately address the **true cost** of the development. It has not taken into account the **true cost** of our amenity, the **true cost** of our land value, the **true cost** and the full consequences these actions will have on the local flora and fauna: both threatened and non threatened.

My question to the Council, "Is it a common practice at the end of a quarry's 20 year tenure and under a previous council's instructions to revegetate, be given an opportunity to a 30 year extension which includes a greater impact than that which was approved to begin with?"

It is my hope that we, as all parties involved and affected, as a community, can find a way forward through this process. That the Council and the community see this as a unique opportunity to both preserve and also to benefit from this amazing resource of the Upper Coldstream, Pillar Valley; which so incredibly includes the habitat of the last Coastal Emu, one of our nation's precious and endangered species. That both we and the generations to come can enjoy.

Thank you for this opportunity of consultation and I look forward to our shared future together.

All the best,

Marty Goodey.

**Patrick Ridgway**

---

**From:** Chris Sussmilch <cjsuss977@optusnet.com.au>  
**Sent:** Sunday, 4 February 2018 2:34 PM  
**To:** Patrick Ridgway  
**Subject:** RE: Submission for consideration in the TSG Notice of Development Application - MOD 2017/0072  
**Attachments:** 180129 - BHS Submission regarding Jones Quarry Pillar Valley Development Application 95-45 MOD 2017-0072.pdf; 161201 - Commonwealth Government EPBC - Application for Research Permit.pdf; 180202 - Appendix 1 Biodiscovery Legislation and Guidelines.pdf; Qld Biodiscovery Act 2004.pdf; Qld Biodiscovery Plan Template (2014).pdf; Qld Guidelines for preparing a Biodiscovery Plan.pdf; 180124 - CECNewsletterSummer Pillar Valley Project (2015-16).pdf; 180124 - NSW NCC fauna-of-the-upper-coldstream-nsw\_final report.pdf; 180202 - Appendix 2 Pillar Valley Endangered Species - Flora and Fauna.pdf; 180118 - NSW Mines Geodata Warehouse - Registered Authority to Prospect or Extract Minerals (1850-2010).jpg; 180202 - Appendix 3 Registered Mines in Grafton Region - Gravel Extraction (Blue.docx; 180202 - Appendix 4 Pillar Valley - Consultation List.pdf

Dear Patrick,

Please find attached our submission and several documents for your review and consideration of the above development application from TSG and GHD. Our submission is structured as a 5 page letter outlining our concerns, plus four (4) Reference appendices with supporting information for our concerns. I trust our submission will be considered along with any other submissions you may receive and look forward to receiving a receipt email, as a record of submission. In addition, we would like to acknowledge that no political donations have been made to anyone in Council or other organisations in the preparation of our submission, as noted below in your advice to us on 18<sup>th</sup> January 2018. Reference copied [*A disclosure statement of a reportable political donation or gift must accompany any submission if the reportable donation or gift was made within 2 years of the application being lodged.*]

Please accept my apologies for all the attachments. (I unsuccessfully tried to zip them in folders)

Chris Sussmilch  
Manager, Research & Business Development  
Biomedical Honey Search  
P.O.Box 3264 Newmarket, Qld 4051  
Mob: 0413 836 633



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BIO-MOLECULAR RESEARCH, EPIGENETIC SCIENCES, NEW GENERATION BIO-PHARMACEUTIALS, WITH  
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February 2, 2018

Attn: Mr Patrick Ridgway

Senior Development Planner

Environment, Development and Strategic Planning

Clarence Valley Council

Locked Bag 23, Grafton, NSW 2460

**BIOMEDICAL HONEY SEARCH**

P.O.Box 3264 Newmarket Qld 4051

REF: 18/02/001

Dear Patrick

**RE: Submission to Council regarding Concerns and Matters Arising from  
MOD2017/0072: Modification of 95/45 (modify Condition 12 to extend operation  
of quarry for 30 years (2047) and inclusion of blasting and crushing activities  
Stone House Road PILLAR VALLEY**

**Legal Description:** Lots 13, 14, 15, 61 & 78 DP 751358

**Applicant:** GHD Pty Ltd

Thank you for your email dated Thursday 18<sup>th</sup> January 2018 and the granting of a two week extension to enable us to further undertake stakeholder consultation, due diligence and research on the GHD report regarding the above application to vary the Development Application 95/45 for Thorley Sand and Gravel Pty Ltd (TSG) at the Jones Quarry, Stonehouse Road, Pillar Valley, NSW.

This submission seeks to provide additional information to Council and finalise several key matters arising from the TSG development application as briefly outlined in our letter dated 21<sup>st</sup> January 2018, correspondence ref 18/01/001. We highlighted several matters which we understood were likely to be universal in nature for potential stakeholders affected by the TSG proposal. Subsequently, in this submission our concerns are more specific to successfully completing our programmed research activities in the Pillar Valley and, as such, of higher priority and importance to the short, medium and long term of our bio-discovery activities, biomedical honey research, honeybee industry and landholder partnering.

The following high priority concerns are presented for your consideration and assessment of the (proposed) new quarrying operations at the Jones Quarry;

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1. Council and / or the applicant consider additional research, investigation activities and consultation to evaluate the probable, possible and potential social, environmental and economic costs and safety impacts of the proposed (new) operating model, as part of improving evaluation robustness, risk mitigation and notices to affected landholders and stakeholders
  
2. Council and / or the applicant investigate and disclose the legal ownership status of Stonehouse road, evaluate the right of property access, review current or need for the development of individual land-holder agreements and associated annual remittances for road maintenances over the 30 year term extension, requested by TSG and GHD
  
3. Council and / or the applicant evaluate the need for a chartered civil engineer's assessment of road design, construction and condition, traffic safety, storm-water drainage and dust control management on Stonehouse road. Also, the need for the applicant to prepare a road maintenance plan and funding program, based on outcomes of the relevant issues and results from land title investigations of item 2, above, and /or consider;
  - (a) Actual wear and tear (or expected modelling) from proposed increases in truck haulage tonnages, and consider in addition,
  
  - (b) Annual plan revisions to reflect the most feasible haulage program or anticipated quarrying operations and/or by undertaking annual roadworthiness inspections, and
  
  - (c) Need for all expenditures to be documented and/or reported to Council standards for independent reviews, should they be required
  
4. Council and / or the applicant to review and disclose to affected parties obligations on TSG to relevant compliance matters within NSW Environmental Planning and Assessment Act. [Ex. Is there a requirement or need for the applicant to undertake a new development application with reference to amongst other things, section; 5A: Significant effect on threatened species, populations or ecological communities or their habitats]
  
5. Council and / or the applicant to review and disclose to affected parties the probable (and likely) airborne aerosol and groundwater contamination risks from explosives use or quarrying dusts to a relatively intact microbial biosphere in adjacent forests and watercourses, and any proposed risk mitigation measures or compliance matters with reference to the Environmental Protection, Bio-Diversity and Conservation (EPBC) Act.
  - (a) Specifically our concerns relate to our biomedical research activities with honey bees (as transport vectors) and (b) Biodiscovery provisions under Part 8A within EPBC Act as they would apply for State owned and/or Private Landholdings (refer to details in Appendix 1)

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6. Council and / or the applicant to assess the probable (or possible) impacts of the proposed explosives based quarrying operating model on critical or endangered native animal species known to habitat in the Pillar Valley, from council's own endangered species register, credible expert or landholder sightings and public sources of information. (refer to details in Appendix 2).

In addition, we are concerned with the desktop (c/w assumptions) approach to modelling explosive blasting and resulting noise (dBA) outcomes without actual background baseline measurements, field surveys or data to establish loss of amenity for all of the known receiving points, and psychological impacts from ongoing uncertainty and inconvenience of quarry blasting for the local residents, notwithstanding the need to establish noise monitoring points and risk reduction or mitigation plans to ensure overall compliance.

We see other factors requiring technical assessment such as, ongoing health of affected regional biosphere, specifically with regard to ongoing local blast noise reflection and echo from geographic features of the Pillar Valley.

Noting, a more through and detailed blast noise assessment is required on at least four (4) relevant landholder property's (receiving points) which were overlooked in the blast modelling presented in application MOD 2017-0042

In regard for ongoing biomedical honey research activities, we are duly concerned for potential negative impacts of long term blasting on the honey quality and productivity of the forests, not only from the associated noise impacts but specifically with regard to the production of toxic chemical aerosols, residues, dusts and diesel particulates and seasonal air drift envelopes on food sources, nectars and pollens and dew (H<sub>2</sub>O) quality for indigenous or migratory insect pollinators (honey bees) and as well for other known native floral and nectar feeders (native bats, flying foxes or birds).

It is important for all stakeholders to understand, or at least for TSG to comment on any probable pathology or potential genetic impacts to these native animals, birds or insects and on their local populations, food quality sources, availability, and sustainability from diesel aerosol hazards, or any associated long term contamination of surrounding native forest plants and trees (refer to details in Appendix 2) Noting, western society has a very complete scientific understanding of the public safety risks from stationery and mobile source diesel emissions, harmful particulates and aerosol toxicity on human disease pathology, overall health and wellbeing.

7. Council to consider the likely impacts and precedents created by approving (or conditionally approving) the long term use of explosives in this instance and, the likelihood of future applications from other quarrying operations in Clarence valley region for all rate payers and on visitors (refer to details in Appendix 3)

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8. Council and / or the applicant to consider the long term benefits a formal consultation process with all stakeholders aiming to improve on the likely social, environmental, economic costs and road safety impacts to avoid any land-holder appeal process (ie, consultation required prior to Council granting a MOD with a 30 year extension to an existing licence for TSG at the Jones Quarry).

We have included a list of research and other relevant stakeholders that were contacted as part of developing our final submission. From responses, it is our firm belief further levels of consultation is required (and desired) to ensure an amicable consensus and a better understanding of the matters raised by GHD to ultimately influence the success factors and sustainability of the current MOD 2017-0042 operating proposal in the Pillar valley.

A reference list is found in Appendix 4 for Council to review.

In addition, I would like to briefly outline for Council's consideration the expected future social, economic and environmental benefits that can arise from successfully completing our biomedical honey research program (2018-2022).

Current program status:

- We have already established a 5 year initial partnering arrangement with an interested landholder in the Pillar Valley to conduct preliminary biomedical honey research and production assessments on their private native forest and wildlife reserve
- Engaged two commercial beekeepers to provide apiary management and related services
- A preferred beekeeping sentinel site has been identified for biosecurity and monitoring purposes, forest and flora characterisation, ground water quality research will commence in February 2018.

Economic Overview, Social and Environmental Planning:

a) Indicative economic modelling

- Extended site analysis (our initial planning assessments) envisages the scale up potential to be around 1000 permanently attended (modified) biomedical bee hives across several sites within the Pillar Valley.
- However, it should be emphasized forecasting honey production and its harvesting is notoriously variable, and is quite speculative without reliable apiary performance data, due primarily to the unpredictability of seasonal flowering events, climatic influences and severity of low rainfall (La Nina) cycles, actual rainfall and other local factors.
- As such, confidence levels for beehive and apiary yield assessments will take time to confirm, and may possibly be completed in 2020/22.]
- Based on previous honey bee industry production levels for NSW northern rivers, the likely economic benefit for the Pillar Valley precinct could be around 40,000kgs of annual honey production, a gross economic value of AUD\$400-800K on privately held (biomedical honey) native forests, employment of 40-50 permanent direct

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apiary and associated local technical (STEM) support roles in Grafton.

b) Social aspects for local integration

- Our research operating model is based on partnering, with a primary focus and regional emphasis for stakeholder engagement, training and developing commercial agreements with like-minded landholders to secure long term apiary sites.
- Another key aspect of the operating model is aligning our research outcomes with Council objectives and operating practices, along with regional environmental management and planning, and

c) Environmental focus for research activities

- Where feasible to encourage the development of wildlife corridors, enhancing and maintaining the natural biodiversity, and amongst other things, properly train beekeepers on how to mitigate (prevent) bee swarming from our apiaries into native forests

d) Involvement of Aboriginal Land Councils

- Develop long term relationships with indigenous groups and offer permanent operating roles in natural and earth sciences, forest management, cultural heritage awareness and, where appropriate develop indigenous land-use agreements (ILUA's)

Moreover, Biomedical Honey Search is yet to hold discussions with the two quarry owners / operators in the Pillar Valley. On this point, it quite feasible for us to envisage a partnering program as "end of life or economic opportunity" for these existing operations, considering the natural advantages of surrounding native forests and site locality are potentially offering for bio-medical beekeeping and honey production.

I trust our submission, and the important issues, we have raised will be considered on their individual and combined merits, duly noted and forwarded to the Council's review committee in a timely manner. Should you or Council require any further information regarding the references provided in this submission, please do not hesitate to contact me.

Yours Sincerely,



Chris Susmilch

Manager, Business and Research Development

Biomedical Honey Search

M: 0413 836 633

# Appendix 1: Biodiscovery Legislation and Guidelines

1. Australian Federal Government Legislation - Environmental Protection Biodiversity Conservation Act (1999) refer to the following search links
    - i. <https://www.legislation.gov.au/Details/C2005C00338>
    - ii. <http://www.environment.gov.au/epbc>
  
  2. NSW State Legislation – No state specific legislation currently available for research activities. Refer to the following search links
    - i. <https://www.legislation.nsw.gov.au/#/search>
    - ii. <https://www.epa.nsw.gov.au/licensing-and-regulation/legislation-and-compliance/acts-administered-by-the-epa/act-summaries>
  
  3. Queensland State Legislation – Queensland is the only State (other than Western Australia) to enact laws and regulations related to EPBC Act 2004 for scientific and commercial research biodiscovery obligations. Refer to the following search links
    - i. <https://www.legislation.qld.gov.au/view/html/inforce/current/act-2004-019>
    - ii. <https://www.business.qld.gov.au/industries/science-it-creative/science/biodiscovery/qld>
    - iii. <https://www.ehp.qld.gov.au/licences-permits/plants-animals/biodiscovery.html>
  
  4. NSW State Planning Legislation (1979) Part 5 AA – refers to Environmental Protection Act 2016 Refer to the following links
    - i. <https://www.legislation.nsw.gov.au/#/view/act/1979/203/part1/sec5aa>
    - ii. <https://www.legislation.nsw.gov.au/#/view/act/2016/63>
-

# BIODISCOVERY PLAN

Please enter the period of your proposed biodiscovery Plan

BIODISCOVERY PLAN PERIOD

TO

## 1. ORGANISATION INFORMATION.

<b>Organisation Name</b>			
<b>Australian Business Number (ABN)</b>		<b>Are you Registered for GST</b>	<input type="radio"/> Yes <input type="radio"/> No
<b>Registered Trading Name</b>			
<b>Street Address and Town/Suburb</b> <small>(Registered Organisation address)</small>			<b>Postcode</b>
<b>Postal Address</b> <small>(if different to above)</small>			<b>Postcode</b>

## 2. MAIN CONTACT PERSON.

<b>Title</b>		<b>Given Name</b>		<b>Surname</b>	
<b>Phone</b>		<b>Business No</b>		<b>Position</b>	
<b>Fax</b>		<b>Mobile</b>		<b>Email</b>	

## 3. ORGANISATION STRUCTURE.

<b>Type of organisation, including a brief overview of its Activities, Core Products and Services.</b>	
--	--

## 4. PROPOSED COMMERCIALISATION ACTIVITIES TO BE UNDERTAKEN.

<b>Please provide a brief overview of your biodiscovery strategy, including technology transfer, IP ownership and commercialisation process.</b>	
--	--

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Government**

**5. PROPOSED TIMEFRAME TO UNDERTAKE THE ACTIVITY.**

Please provide further details of the timeframe for the biodiscovery and commercialisation activities.

**6. WHERE WILL THE ACTIVITIES BE UNDERTAKEN?**

Please provide further details of where the activities will be undertaken including collection, biodiscovery and commercialisation activities.

**7. TYPE OF ACTIVITIES THAT WILL ENGAGE SOMEONE ELSE TO CARRY OUT.**

Please provide further details on the types of activities for which you intend to engage a third party, including collection, biodiscovery and commercialisation activities.

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**8. EXPECTED BENEFITS OF BIODISCOVERY TO THE STATE.**

**Please provide details on the economic, environmental or social benefits to the State.**

**9. FINANCING OF ACTIVITIES.**

**Please provide details of how the activities will be financed.**

*Note: if prohibited from disclosing these details under another law or contract, please indicate this.*

**10. Customer Declaration and Authorisation (To be signed before submitting to the Department for processing)**

I, as the undersigned, authorise the Department of Science, Information Technology, Innovation and the Arts to undertake any necessary due diligence and hereby certify that all details provided in this application are true and correct to the best of my knowledge and belief.

Signed  
for and behalf of ..... by ..... Title .....

*Organisation name* *Full Name*

Signature ..... Date .....

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Application for a permit to access  
biological resources in  
Commonwealth areas

1. Name of applicant.

Title	
Name	
Position	
Institution/ Organisation	
Business address	
Postal address	
Australian Business Number (ABN)	
Phone	
Fax	
Email	

2. Full name, business address and postal address, and contact details of each person to whom the permit is to be issued.

	Co-applicant 1	Co-applicant 2	Co-applicant 3
Name			
Institution/ Organisation			
Business address			
Postal address			
Phone			
Fax			
Email			

3. Details of the relevant qualifications or experience of each person proposing to take the action (i.e. access biological resources under this permit).

Name	Relevant Qualifications or Experience

4. Research purpose (see **Note 1**): Please check one

The application is for **NON-COMMERCIAL** purposes

OR

The application is for **COMMERCIAL** or **POTENTIALLY COMMERCIAL** purposes (see **Note 2**)

Application to access biological resources in Commonwealth areas

5. Title of the proposed action.

6. When will the action be taken?

**Date/s: From:** \_\_\_\_\_ **To:** \_\_\_\_\_

7. Are the details of this project confidential? YES  NO

8. Provide a description of the action (see **Note 3**), including the objectives (see **Note 4**), and describe methods to be used to comply with these Regulations and to minimise environmental impact on native species and the collection location (see also question 17).

**Objective:**  
**Description of Action:**  
**Minimise Environmental Impact:**

9. Provide details of where the action will be taken, including the latitude and longitude of the location area. Please also attach a location map or proposed route of voyages on a separate sheet to your application.

**Location /s:**  
**Latitude / Longitude:**  
**Map Attached:**

10. Do you intend to re-collect at this location? YES  NO   
 If so, when and how often? .....

11. How is the access to be undertaken?

**Vessel / Vehicles:**  
**Equipment:**

12. List the name of each access provider (see **Note 5**) and provide a copy of written permission to access biological resources from each access provider.

**Access Provider:**  
**Written Permission Attached:**

13. List the biological resources to which you are seeking access, including the amount of biological resources you propose to sample. If unknown, please provide a description of sampling methods and the quantity and type of organisms likely to be collected using those methods.

Common name	Taxon. (to the most specific taxonomic level known)	Amount/number/volume (as appropriate)

## Application to access biological resources in Commonwealth areas

Common name	Taxon. (to the most specific taxonomic level known)	Amount/number/volume (as appropriate)

14. Identify the use(s) you propose to make of the biological resources.

**Use:**

15. Identify how access to these biological resources will benefit biodiversity conservation. Specify any likely benefits for the access area.

**Conservation Benefit:**

16. Identify any listed species (under the *Environment Protection and Biodiversity Conservation Act 1999*) that will be affected by the proposed action (see **Note 6**).

Listed species	Amount/number/volume proposed to be sampled

17. Describe the methods by which you will minimise the impact on listed species identified in Question 17 of the proposed action.

18. Proposed location(s) of taxonomic duplicate – you must offer duplicate samples of specimens to an Australian public institution that is a repository of taxonomic specimens of the same order or genus as those collected, for permanent loan (see **Note 7**)

**Australian public institution:**

19. List any other applications for permits (or list permits issued) made in relation to the research activity (see **Note 8**)

**Other Permits:** [Include date of application, title of application, permit number & expiry date (if a permit was issued)].

20. Identify the use (if any) that is proposed to be made of Indigenous people's knowledge in determining the biological resources to be accessed or the particular areas to be searched.

21. Provide details of any agreements (if any) made with Indigenous persons in relation to use of specialised information or information otherwise confidential to the indigenous people of the area.

[Include as a minimum, the date the agreement was made, who it was made with, if it was approved by a Land Council or other body representing the indigenous community, and what has been agreed to].

Application to access biological resources in Commonwealth areas

22. Provide details of any person not already named on this form on whose behalf access is sought or who proposes to use the samples obtained.

Name	Institution address	Purpose of access

23. Complete and sign (in the presence of a witness) the following declaration in relation to this application.

On behalf of myself and each proposed permit holder I

(FULL NAME).....hereby -

**DECLARE** as follows-

1. Neither I, nor any of the proposed permit holders, have been convicted<sup>1</sup> of, or are subject to proceedings for, an offence under:
  - (a) the EPBC Act or Regulations
  - (b) another law of the Commonwealth or a State or Territory about the protection, conservation or management of native species or ecological communities;
  - (c) section 6<sup>2</sup> of the *Crimes Act 1914* or sections 11.1, 11.4 or 11.5<sup>3</sup> of the *Criminal Code* in relation to an offence under a law mentioned in a) or b) above; or
  - (d) a provision of a law of a State or Territory that is equivalent to a provision mentioned in (c) above.
2. I am authorised to complete this application on behalf of all proposed permit holders.
3. The information and statements contained in this application are correct to the best of my knowledge.

Full Name: _____	
Signature: _____	Date     /     /
In the presence of	
Full name of Witness: _____	
Signature: _____	Date:     /     /

24. a) If the application is for **NON-COMMERCIAL** purposes you will need to complete and sign (in the presence of a witness) the following Statutory Declaration form.

<sup>1</sup> Part VIIC of the *Crimes Act 1914* includes provisions that, in certain circumstances, relieve persons from the requirement to disclose spent convictions and require persons aware of such convictions to disregard them.

A person is taken to have been convicted of an offence if, within 5 years before the application is made, the applicant:

- a) has been charged with, and found guilty of, the offence but discharged without conviction; or
- b) has not been found guilty of the offence, but a court has taken the offence into account in passing sentence on the applicant for another offence.

<sup>2</sup> Section 6 of the *Crimes Act 1914* deals with being an accessory after the fact.

<sup>3</sup> Sections 11.1, 11.4 and 11.5 of the *Criminal Code* deal with attempts to commit offences, inciting to or urging the commission of offences by other people and conspiracy to commit offences.

Commonwealth of Australia  
 STATUTORY DECLARATION  
*Statutory Declarations Act 1959*

1 *Insert the name, address and occupation of person making the declaration*

1, **[Insert the name, address and occupation of person making the declaration]**

make the following declaration under the *Statutory Declarations Act 1959*:

2 *Set out matter declared to in numbered paragraphs*

<sup>2</sup>That in relation to the application by **[insert proponent institution/company and name/s of principle researchers]** for access to biological resources under Part 8A of the *Environmental Protection and Biodiversity Regulations 2000* entitled **[insert title of application]** for **[insert proposed action]**:

- a) I am authorised to make this declaration for and on behalf of **[insert proponent/s institution/company]** (referred to as 'the applicant for the permit'); and
- b) the applicant for the permit does not intend to use the biological resources, to which the proposed action relates, for commercial purposes; and
- c) the applicant for the permit undertakes to give a written report on the results of any research on the biological resources to each access provider; and
- d) the applicant for the permit undertakes to offer, on behalf of each access provider, a taxonomic duplicate of each sample taken to an Australian public institution that is a repository of taxonomic specimens of the same order or genus as those collected for permanent loan; and
- e) the applicant for the permit undertakes not to give the sample to any person, other than the institution mentioned in paragraph (d) above, without permission of each access provider; and
- f) the applicant for the permit undertakes not to carry out, or allow others to carry out, research or development for commercial purposes on any genetic resources or biochemical compounds comprising or contained in the biological resources unless a benefit-sharing agreement has been entered into with each access provider.

I understand that a person who intentionally makes a false statement in a statutory declaration is guilty of an offence under section 11 of the *Statutory Declarations Act 1959*, and I believe that the statements in this declaration are true in every particular.

3 *Signature of person making the declaration*

3

4 *Place*  
 5 *Day*  
 6 *Month and year*

**Declared at <sup>4</sup> on <sup>5</sup> of <sup>6</sup>**

**Before me,**

7 *Signature of person before whom the declaration is made (see over)*

7

8 *Full name, qualification and address of person before whom the declaration is made (in printed letters)*

8

*Note 1* A person who intentionally makes a false statement in a statutory declaration is guilty of an offence, the punishment for which is imprisonment for a term of 4 years — see section 11 of the *Statutory Declarations Act 1959*.

*Note 2* Chapter 2 of the *Criminal Code* applies to all offences against the *Statutory Declarations Act 1959* — see section 5A of the *Statutory Declarations Act 1959*.

**A statutory declaration under the *Statutory Declarations Act 1959* may be made before—**

(1) a person who is currently licensed or registered under a law to practise in one of the following occupations:

Chiropractor	Dentist	Legal practitioner
Medical practitioner	Nurse	Optometrist
Patent attorney	Pharmacist	Physiotherapist
Psychologist	Trade marks attorney	Veterinary surgeon

(2) a person who is enrolled on the roll of the Supreme Court of a State or Territory, or the High Court of Australia, as a legal practitioner (however described); or

(3) a person who is in the following list:

Agent of the Australian Postal Corporation who is in charge of an office supplying postal services to the public  
 Australian Consular Officer or Australian Diplomatic Officer (within the meaning of the *Consular Fees Act 1955*)  
 Bailiff

Bank officer with 5 or more continuous years of service

Building society officer with 5 or more years of continuous service

Chief executive officer of a Commonwealth court

Clerk of a court

Commissioner for Affidavits

Commissioner for Declarations

Credit union officer with 5 or more years of continuous service

Employee of the Australian Trade Commission who is:

(a) in a country or place outside Australia; and

(b) authorised under paragraph 3 (d) of the *Consular Fees Act 1955*; and

(c) exercising his or her function in that place

Employee of the Commonwealth who is:

(a) in a country or place outside Australia; and

(b) authorised under paragraph 3 (c) of the *Consular Fees Act 1955*; and

(c) exercising his or her function in that place

Fellow of the National Tax Accountants' Association

Finance company officer with 5 or more years of continuous service

Holder of a statutory office not specified in another item in this list

Judge of a court

Justice of the Peace

Magistrate

Marriage celebrant registered under Subdivision C of Division 1 of Part IV of the *Marriage Act 1961*

Master of a court

Member of Chartered Secretaries Australia

Member of Engineers Australia, other than at the grade of student

Member of the Association of Taxation and Management Accountants

Member of the Australasian Institute of Mining and Metallurgy

Member of the Australian Defence Force who is:

(a) an officer; or

(b) a non-commissioned officer within the meaning of the *Defence Force Discipline Act 1982* with 5 or more years of continuous service; or

(c) a warrant officer within the meaning of that Act

Member of the Institute of Chartered Accountants in Australia, the Australian Society of Certified Practising Accountants or the National Institute of Accountants

Member of:

(a) the Parliament of the Commonwealth; or

(b) the Parliament of a State; or

(c) a Territory legislature; or

(d) a local government authority of a State or Territory

Minister of religion registered under Subdivision A of Division 1 of Part IV of the *Marriage Act 1961*

Notary public

Permanent employee of the Australian Postal Corporation with 5 or more years of continuous service who is employed in an office supplying postal services to the public

Permanent employee of:

(a) the Commonwealth or a Commonwealth authority; or

(b) a State or Territory or a State or Territory authority; or

(c) a local government authority;

with 5 or more years of continuous service who is not specified in another item in this list

Person before whom a statutory declaration may be made under the law of the State or Territory in which the declaration is made

Police officer

Registrar, or Deputy Registrar, of a court

Senior Executive Service employee of:

(a) the Commonwealth or a Commonwealth authority; or

(b) a State or Territory or a State or Territory authority

Sheriff

Sheriff's officer

Teacher employed on a full-time basis at a school or tertiary education institution

## Feedback

In order to assist in developing more efficient systems, please provide an estimate of the time taken to complete this application form.

Hours	Minutes
-------	---------

Do you have any other feedback about the administration of your permit?

## Contact details

The completed permit application can be emailed to [grm@environment.gov.au](mailto:grm@environment.gov.au) or posted to:

Department of the Environment  
 Parks Biodiversity Science and Knowledge Management Section, Parks Australia  
 GPO Box 787  
 CANBERRA ACT 2601  
 AUSTRALIA

### Note 1

#### *Purpose*

**Non-Commercial purpose:** the biological resources sampled will not be used for research for commercial or potentially commercial purposes. You must complete the attached Statutory Declaration (see Question 24).

**Commercial or potentially commercial purpose:** the biological resources sampled are to be used for research which has potentially commercial pharmaceutical, agricultural, industrial or other application (for example, screening for bioactivity).

### Note 2

If an applicant wishes to obtain access to biological resources for commercial purposes or potentially commercial purposes, then they will need to have entered into a Benefit-Sharing Agreement (BSA) with the access provider, before a permit can be issued. An application fee of AUD\$50 is also payable.

Applicants for an access permit for commercial purposes are advised to contact us at: [grm@environment.gov.au](mailto:grm@environment.gov.au) for further information.

The model Benefit-sharing Agreement (Commonwealth areas) must be used as the basis of any agreement for biological resources taken from Commonwealth areas. The model Benefit-sharing Agreement and a guide to the Agreement can be found at: <http://www.environment.gov.au/topics/science-and-research/australias-biological-resources/permits> .

### Note 3

*Description of Action:* describe the methods which will be used to sample the biological resource(s) and conduct the research more generally. Detail what equipment will be used in and outline why the research methods are the most appropriate to minimise impact on the environment and the species being sampled. Include reference to research codes of conduct or ethics approvals where appropriate.



**Note 4**

*Objectives of Research:* describe the objective(s) of the research project and any background information to place the project in context.

**Note 5**

*The Access Provider* is the entity that administers the area in which the research is to be conducted. Access providers are defined in section 8A.04 of the regulations and may include: native title holders; Commonwealth agencies; and owners of land leased by the Commonwealth. For Commonwealth terrestrial and marine reserves/protected areas the access provider is usually the Director of National Parks. There may be several access providers depending on the area the research is to be conducted in.

We can assist you in identifying access providers and facilitating access, contact us at: [grm@environment.gov.au](mailto:grm@environment.gov.au)

**Note 6**

Any listed species to be sampled **MUST** be specified. You may need to obtain approval to conduct research on any Listed EPBC species. Listed EPBC species can be found at: <http://www.environment.gov.au/cgi-bin/sprat/public/sprat.pl>. More information on permit requirements for listed species or ecological communities can be found at: <http://www.environment.gov.au/biodiversity/threatened/permits>

**Note 7**

You must **offer** duplicate samples of biological material collected to an Australian public institution that is a repository of taxonomic specimens of the same order or genus as those collected, for permanent loan. For any newly described specimens, you must take all reasonable steps to lodge a specimen with an Australian museum or herbarium of the state or territory in which the species was found, or with an Australian museum or herbarium that is the leading authority on the genus. For more information refer to the guide to offering samples, located at: <http://www.environment.gov.au/topics/science-and-research/australias-biological-resources/permits>

**Note 8**

Include any Australian, State or Territory Government permits associated with the research permit.

**Note:** Research in a Commonwealth marine reserves or terrestrial marine reserves requires a permit. Further information on permit requirements for Commonwealth reserves or protected areas can be found at: [environment.gov.au/parks/permits/index.html](http://environment.gov.au/parks/permits/index.html).

Applicants planning to export samples need to obtain a permit. Further information can be found at: [environment.gov.au/biodiversity/trade-use/permits/index.html](http://environment.gov.au/biodiversity/trade-use/permits/index.html).

# Guidelines for preparing a biodiscovery plan

This guide is to help you (the applicant) prepare a biodiscovery plan for approval by the Chief Executive of the Department of Science, Information Technology, Innovation and the Arts in accordance with the *Biodiscovery Act 2004* (Qld).

## 1.0 Introduction

The Queensland Government developed the *Biodiscovery Act 2004* (the Act) and the *Compliance code for taking native biological material under a collection authority* (compliance code) to:

- facilitate access to minimal quantities<sup>1</sup> of native biological resources on or in State lands<sup>2</sup> and Queensland waters for the purpose of biodiscovery
- encourage the development of value-added biodiscovery in Queensland
- ensure the sustainability of State native biological resources
- minimise the environmental impact of taking the material
- ensure the State obtains a fair and equitable share in the benefits of biodiscovery, for the benefit of all Queenslanders.

Biodiscovery involves the collection of small quantities of living or dead native biological resources and the analysis of the molecular, biochemical and/or genetic properties of the native biological material for commercial

<sup>1</sup> Is the minimum amount reasonably required for laboratory-based biodiscovery research and which will cause no more than a minor and inconsequential impact on the area from which the material was taken. For the full definition including provisions for vulnerable and endangered wildlife, please refer to the Schedule of the Act.

<sup>2</sup> The Act does not apply to biodiscovery on freehold lands, freeholding leases or land subject to a native title determination granting rights of exclusive possession.

purposes (e.g. developing sunscreen, insecticide, food additives or pharmaceuticals).

Before you prepare and submit a biodiscovery plan for approval, please ensure that you have read the Act ([www.legislation.qld.gov.au](http://www.legislation.qld.gov.au)) and the compliance code ([www.ehp.qld.gov.au/licences-permits/plants-animals/biodiscovery](http://www.ehp.qld.gov.au/licences-permits/plants-animals/biodiscovery)).

## 2.0 Purpose of the biodiscovery plan

The Act requires that an application for a collection authority be accompanied by a copy of your proposed or approved biodiscovery plan.<sup>3</sup>

An approved biodiscovery plan is required before the Minister for the Department of Science, Information Technology, Innovation and the Arts can enter into a benefit sharing agreement. Native biological material can only be taken under a collection authority if this benefit sharing agreement with the State is in place.<sup>4</sup>

The Act<sup>5</sup> requires that the following information is provided in your biodiscovery plan:

- details of the biodiscovery activities relating to the native biological material (as defined in the Act), including the:
  - nature of the biodiscovery activities
  - entities that will be undertaking these activities
  - location(s) where the activities will be undertaken
  - proposed timeframe.
- the benefits your plan offers to the State for the use of its native biological resources.

<sup>3</sup> Refer s11(2) of the Act.

<sup>4</sup> Refer s17(1) of the Act.

<sup>5</sup> Refer to s37 of the Act.

## 3.0 Content requirements

### 3.1 Description of the applicant seeking biodiscovery plan approval

Provide details of the applicant (i.e. the entity applying to have their biodiscovery plan approved), including:

- name of the individual, company or registered business (including the relevant Australian Company Number (ACN), Australian Registered Body Number (ARBN), Australian Business Number (ABN))<sup>6</sup>
- postal and street address
- contact details (phone, fax etc)
- description of your business's area of interest (e.g. health and medical research, agribusiness, industrial biotechnology etc).

For a company or registered business, please provide the name, role/position and contact details of an authorised representative.

### 3.2 Details of the applicant's current and proposed biodiscovery activities

#### 3.2.1 Brief overview of the applicant's biodiscovery strategy

Please cover all of the following topics as part of your plan.

- The biodiscovery program, status and expected outcome.
- The general approach to dealing with the biological samples, including how you propose to use the native biological material to optimise returns from the collection.
- The approach to managing and commercialising the intellectual property generated during the course of the proposed biodiscovery activities. Please include:

- how the intellectual property will be protected
- whether the applicant intends to maintain control of the intellectual property or, if not, details of the transfer/assignment of ownership/control of the intellectual property.
- Whether traditional knowledge has or will be used in relation to these biodiscovery activities. If so, please provide details of the following:
  - the biodiscovery activities that use traditional knowledge
  - has or will consent to use traditional knowledge be obtained?
  - has or will benefit sharing agreements be negotiated with the traditional knowledge holders? If so, please provide details of your agreement or proposed agreement with the traditional knowledge holders including:
    - timeframes (e.g. date of agreement or a proposed date for the finalisation/execution of the agreement)
    - the benefits (monetary and/or non-monetary) for the traditional knowledge holders that have or will be negotiated.
- Strategies for deriving revenue returns from the biodiscovery activities in the short, medium and long term (e.g. short term: 1-3 years, medium term: 4-7 years and long term: 7+ years).
- Proposed investment and business development activities relating to your proposed biodiscovery activities.

**NOTE:** If you have more than one biodiscovery strategy, details must be included for each proposed strategy.

<sup>6</sup> Section 2.3 of the Compliance code outlines the required levels of competency and ethical conduct required by biodiscovery entities.

### 3.2.2 Details of each biodiscovery activity

Biodiscovery involves a range of activities. Please provide details of all the biodiscovery activities undertaken by or on behalf of the applicant, including the following activities:

- sample collection
- derivation of extracts
- screening for active compounds
- isolation of active compounds
- structure elucidation
- patenting and intellectual property protection
- lead optimisation
- pre-clinical, clinical trials or field trials
- commercialisation
- regulatory approval
- product development, manufacturing or production
- marketing of final product.

**NOTE:** Section 35(1) of the Act provides that a biodiscovery entity can only carry out those activities detailed in its current, approved biodiscovery plan. Your biodiscovery plan can and should be amended at any time to reflect your current and proposed biodiscovery activities. As a minimum, your plan should be reviewed every year.

### 3.2.3 Proposed timetable for carrying out the activities

Provide a proposed timetable for carrying out the biodiscovery activities outlined in 3.2 above, including short, medium and long-term plans (for e.g. short term: 1-3 years, medium term: 4-7 years and long term: 7+ years).

### 3.2.4 Details of who will be carrying out the activities

Where any of the biodiscovery activities outlined in 3.2 are or will be carried out by a person or entity other than the applicant, please provide the following details for each activity:

- the description of the activity
- the person or entity carrying out the activity
- the basis on which the activity is undertaken (e.g. fee for service/contract, licence

- arrangement, transfer or assignment) and type of arrangement/agreement
- whether intellectual property rights have or will be licensed (and if so whether it is an exclusive or non-exclusive licence) or assigned to the person/entity
- whether the person or entity has or will be given exclusive or non-exclusive rights to use the material.

**NOTE:** Section 32(1) requires collection authority holders to give the Chief Executive of the Department of Science, Information Technology, Innovation and the Arts, a material disposal report within 15 days post 30 June and 31 December each year. The material disposal report should detail all native biological material taken under an authority AND given to someone else (whether or not for gain), within the period 1 January to 30 June, and 1 July to 31 December of each year.

### 3.2.5 Where the activities will be carried out

Please state where each of the biodiscovery activities outlined in 3.2 will be undertaken<sup>7</sup>.

If any parts of these activities are or will be conducted outside of Queensland (whether in Australia or overseas) please provide the following additional details for each activity:

- the description of the activity
- the location where the activity will be carried out
- the person or entity carrying out the activity<sup>8</sup>
- an explanation of why the activity cannot be carried out in Queensland, and if not Queensland, then Australia (e.g. the skills and expertise required are not available in Queensland/Australia).

### 3.2.6 Expected benefits to the State

You will need to enter into a formal benefit sharing agreement with the Minister of the

<sup>7</sup> For example for collection, provide as much detail as possible of the general area of collection, such as geographical coordinates, real property description, properties or State forest names.

<sup>8</sup> Make sure this person or entity is also captured under 3.4 of the plan.

Department of Science, Information Technology, Innovation and the Arts before undertaking collection (section 17(1) of the Act). Full details of the benefits to be provided to the State will be negotiated while developing the benefit sharing agreement. However, the biodiscovery plan should include an outline of the benefits the applicant reasonably considers it can or will provide to the State under the benefit sharing agreement, and the grounds on which this is based.

The table of benefits (see Appendix one) is based on the definition of 'benefits of biodiscovery' found in the Act, and is a guide to the benefits that you the applicant, may provide to the State.

Note that not all the benefits listed in the table will apply to each applicant. Please only provide information relating to the benefits that you can reasonably provide to the State and that are related to your biodiscovery activities.

**NOTE:** Section 39(2) of the Act provides that the Chief Executive of the Department of Science, Information Technology, Innovation and the Arts may approve a biodiscovery plan only if he or she is satisfied with the proposed benefits to the State under a benefit sharing agreement with the applicant.

Please also provide details of any other direct or indirect benefits to Queensland not mentioned in the definition of benefits above including:

- existing and proposed infrastructure and/or equipment resulting from the biodiscovery activities outlined in 3.2 above
- the use of indirect service providers, such as local accountants, solicitors, builders etc.

### 3.2.7 Sources of finance in relation to the activities

Provide details of any grants or other financial assistance received, or to be received, for the biodiscovery activities outlined in 3.2 above. Include details of the funding source and the level of funding received or anticipated.

If you are prohibited from disclosing the details under a contract (e.g. confidentiality agreement)

or another law, please indicate this and provide as much information as possible.

### 3.2.8 Giving samples of material to the State (s30 of the Act)

Section 30 of the Act and section 3.4 and 3.6 of the compliance code relate to giving samples of the native biological material collected to the State. These samples are in the form of voucher specimens and State samples.

#### *Voucher specimens*

**NOTE:** A voucher specimen is a specimen or part of a specimen suitable for taxonomic identification as specified by the receiving entity (e.g. for plants this may be a branch including leaves and reproductive material, while for an insect it may be the whole insect).

You must have an agreement or arrangement with the following receiving entities, in relation to voucher specimens, prior to taking the native biological material:

- Queensland Museum (for animal material)
- Queensland Herbarium (for plant material, algae and macro-fungi)
- another entity approved by the State (for material not covered above).

This arrangement must include:

- what material is required by the receiving entity
- the receiving entity's specifications for the material (e.g. section 30 of the Act or as otherwise agreed with the approved receiving entity)
- arrangements for taxa suspected of being either new to science, a sighting at a new location, accidentally killed or excess tissue<sup>9</sup>
- whether any cost recovery arrangements have been negotiated for taxonomic classification<sup>10</sup>, if the applicant is unable to provide the material in the form required by the receiving entity.

<sup>9</sup> Refer to Compliance Code sections 3.4 and 3.6.

<sup>10</sup> Section 30(4) of the Act

You must provide evidence of such arrangements with the receiving entity prior to the biodiscovery plan being approved and prior to any collection being undertaken.

### State samples

**NOTE:** The State sample is a duplicate of the material actually required by the biodiscoverer to conduct their biodiscovery research.

The applicant must reach agreement with the State on who will hold the State samples collected by the applicant, on behalf of the State.

You must provide evidence of such arrangement prior to the plan being approved and prior to any collection being undertaken.

### 3.2.9 Declaration

Please provide a signed declaration that the information provided in the biodiscovery plan is true and correct to the best of your knowledge. If the biodiscovery plan does not contain a signed declaration to this effect, it will not be considered for approval.

## The approval or amendment process

There are no fees to apply for an approval or amendment of a biodiscovery plan. If no further information is required, the Chief Executive of the Department of Science, Information Technology, Innovation and the Arts will make a decision on your application (i.e. approve, approve with conditions, or refuse) within 20 business days after receiving the application.

You must apply to amend your approved biodiscovery plan if you intend to undertake any biodiscovery activities not detailed in the current plan. Minor changes to an approved biodiscovery plan such as timetable adjustments do not need a formal amendment. However, it is recommended that you review your biodiscovery plan every year and if necessary, apply for approval of all amendments to ensure that you remain in compliance with the Act.

Even if an approved biodiscovery plan is in place, the Chief Executive of the Department of

Environment and Heritage Protection may refuse an application for a collection authority (section 14(4) of the Act).

The *Freedom of Information Act 1992* does not apply to a biodiscovery plan or a record kept by a department about a biodiscovery plan.<sup>11</sup>

## Further information

For more information about biodiscovery plans, benefit sharing agreements or the Queensland Biotechnology Code of Ethics, visit [www.science.qld.gov.au](http://www.science.qld.gov.au)

For more information about the compliance code or collection authorities, visit [www.ehp.qld.gov.au/licences-permits/plants-animals/biodiscovery](http://www.ehp.qld.gov.au/licences-permits/plants-animals/biodiscovery) or contact the Department of Environment and Heritage Protection's Permit and Licence Management area at [palm@ehp.qld.gov.au](mailto:palm@ehp.qld.gov.au) or on 13QGOV (13 74 68).

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<sup>11</sup> sections 116(d) and 116(e) of the *Biodiscovery Act 2004*

## Appendix one: Table of benefits of biodiscovery

Definition of 'benefits of biodiscovery' under the Act	Information required in the biodiscovery plan
<p>(a) any economic, environmental or social benefits for the State, including the following:</p> <p>(i) investment in:</p> <p>(A) State-based biotechnology industry</p> <p>(B) State-based entities</p> <p>(C) research and development infrastructure in the State.</p>	<p>Includes details of intended or current investments made (including financial, philanthropic donations, cash and in-kind contributions, resources etc):</p> <ul style="list-style-type: none"> <li>by the applicant in (A), (B) and (C), and</li> <li>in the applicants business by others.</li> </ul>
<p>(ii) the transfer of technology to State-based entities</p>	<p>Includes technology/industry know-how obtained or transferred during commercialisation, which may include collaborative activities.</p>
<p>(iii) the creation of employment in the State</p>	<ul style="list-style-type: none"> <li>The number of people employed in Queensland by the applicant and the number of employees undertaking biodiscovery related work.</li> <li>If possible, provide projections of new employment that will be generated in the State both within the your organisation and other Queensland and Australian organisations (e.g. research institutes, service providers, universities) and the grounds on which these projections are based.</li> <li>The categories to which these jobs relate (e.g. zoologists, taxonomists, molecular biologists).</li> </ul>
<p>(iv) the formation of collaborative agreements with State-based entities</p>	<p>Where possible, provide details of current and future collaborative agreements with other entities including:</p> <ul style="list-style-type: none"> <li>the date of the agreement</li> <li>parties to the agreement</li> <li>general subject matter of the agreement (e.g. collaborative research agreement, memorandum of understanding, joint venture agreement, licence agreement or commercialisation agreement etc).</li> </ul>
<p>(v) the conduct of biodiscovery research involving field and clinical trials in the State</p>	<p>Provide details of any field, pre-clinical or clinical trials that will be conducted in Queensland or Australia, based on the native biological material sourced from State land or Queensland waters.</p>
<p>(vi) the undertaking of commercial production, processing or manufacturing of native biological material in the State</p>	<p>Provide details of any commercial production, processing or manufacturing of the native biological material or material sourced from native biological material that will be conducted in Queensland (e.g. grow-out programs, process development, chemical or biological synthesis).</p>
<p>(vii) the creation of alternative crops or industries in the State</p>	<p>Where applicable, provide details of any alternative crops or industries that may result from your biodiscovery activities, including details of the crop or industry and an explanation of the benefits to Queensland.</p>
<p>(viii) improved knowledge of the State's biological diversity or natural environment</p>	<p>Demonstrate how the biodiscovery activities you will undertake will improve knowledge of Queensland's biological diversity and/or its natural environment. This includes proposed contributions to science, conservation and sustainable management of these resources.</p>
<p>(b) the payment of amounts of money to the State.</p>	<p>Provide details of the monetary returns, royalty share and/or other financial benefit you intend to provide to the State, including the grounds on which this is based.</p>

# Memorandum of Understanding

## Sewer and water infrastructure – West Yamba Urban Release Area

### Draft 2

**3 September 2019**

Clarence Valley Council

*ABN 85 864 095 684*

Mavid Properties Pty Ltd

*ACN 156 575 156*

Yamba Residential Subdivision Pty Limited

*ACN 130 679 211*

#### Newcastle

Sparke Helmore Building, Level 7, 28 Honeysuckle Dr, Newcastle NSW 2300

PO Box 812, Newcastle NSW 2300

t: +61 2 4924 7200 | f: +61 2 4924 7299 | DX 7829 Newcastle | [www.sparke.com.au](http://www.sparke.com.au)

adelaide | brisbane | canberra | darwin | melbourne | newcastle | perth | sydney | upper hunter HEM\ACN\70252906\4



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# Memorandum of Understanding

## Date

## Parties

### First party

**Name** Clarence Valley Council (**Council**)  
**ABN** 85 864 095 684  
**Contact** [#insert]  
**Telephone** [#insert]

### Second party

**Name** Mavid Properties Pty Ltd (**Mavid**)  
**ACN** 156 575 156  
**Contact** [#insert]  
**Telephone** [#insert]

AND

**Name** Yamba Residential Subdivision Pty Limited (**YRS**)  
**ACN** 130 679 211  
**Contact** [#insert]  
**Telephone** [#insert]

## Background

- A. Mavid is entitled to become the owner of the Mavid Land.
- B. YRS is the registered proprietor of the YRS Land.
- C. The West Yamba Servicing Strategy provides for the construction of new trunk mains infrastructure for sewer between WYURA and the Yamba Sewage Treatment Plant, as well as trunk mains infrastructure for water (new ring mains), to permit the ongoing development of the Carrs Drive Development Area including the Mavid Land and the YRS Land.
- D. The proposed Works are specified in the West Yamba Servicing Strategy for the development of the Mavid Land and the YRS Land.
- E. Mavid and YRS have agreed in consultation with Council that either Mavid or YRS or both Mavid and YRS may, at their discretion, deliver the Works for the benefit of their respective developments subject to Council offsetting the costs of the Works in full against applicable water and sewer headworks contributions payable pursuant to section 64 of the *Local Government Act 1993* (NSW).
- F. Mavid and YRS acknowledge Council can enter into an arrangement for the Works with a third party other than Mavid or YRS.

- G. Mavid or YRS or the parties jointly (or their respective successors and assigns) (**Contracting Party**) can, at their discretion, elect to undertake the Works.
- H. Council agrees to enter into the Works in Kind Deed with the Contracting Party.
- I. The Contracting Party will, subject to the terms of the Works in Kind Deed, be entitled to offset in full the cost of the Works against applicable headworks contributions due and payable to Council pursuant to section 64 of the *Local Government Act 1993* (NSW).

## Operative part

### 1. Definitions

In this MOU, unless the context indicates a contrary intention:

**Business Day** means a day on which banks are open for general banking business in Sydney, New South Wales, excluding Saturdays and Sundays;

**Mavid Land** means Lot 1 in Deposited Plan 568545, located at 1 Carrs Drive, Yamba, NSW 2464;

**West Yamba Servicing Strategy** means the 'West Yamba Urban Release Area Water Supply and Sewer Servicing Strategy' Revision G dated 1 July 2019, prepared by HunterH2O on behalf of YRS, as approved by the General Manager, Clarence Valley Council, as delegate for Council, in advice by letter to Outline Planning Consultants dated 24 July 2019;

**Works** means the design, construction and commissioning of trunks mains infrastructure for sewer from the WYURA to the Yamba Sewage Treatment Plant as specified in Exhibit 8 of the West Yamba Servicing Strategy, as well as trunk mains infrastructure for water (new ring mains) as specified in Exhibit 3 of the West Yamba Servicing Strategy;

**Works in Kind Deed** means the template Works In Kind Deed annexed to this MOU;

**WYURA** means the West Yamba Urban Release Area situated within the Clarence Valley local government area; and

**YRS Land** means land approved for a 161-allotment subdivision over Lot 1722 in Deposited Plan 1035524 and Lot 51 in Deposited Plan 861895, located at 22 Carrs Drive, Yamba, NSW 2464.

### 2. Interpretation

#### 2.1. General

In this MOU, unless the context indicates a contrary intention:

- (a) **(documents)** a reference to a document is to the document as varied, amended, supplemented, novated or replaced from time to time;
- (b) **(references)** a reference to a party, clause, paragraph, schedule or annexure is to a party, clause, paragraph, schedule or annexure to or of this MOU;
- (c) **(headings)** clause headings and the table of contents are inserted for convenience only and do not affect the interpretation of this MOU;
- (d) **(Background)** the Background forms part of this MOU;

- (e) **(person)** a reference to a person includes a natural person, corporation, statutory corporation, partnership, the Crown and any other organisation or legal entity and their permitted novatees, permitted assignees, personal representatives and successors;
- (f) **(including)** including and includes (and any other similar expressions) are not words of limitation and a list of examples is not limited to those items or to items of a similar kind;
- (g) **(corresponding meanings)** a word that is derived from a defined word has a corresponding meaning;
- (h) **(singular and plural)** the singular includes the plural and the plural includes the singular;
- (i) **(gender)** words importing one gender include all other genders;
- (j) **(legislation)** a reference to legislation or any legislative provision includes:
  - (i) any modification or substitution of that legislative provision; and
  - (ii) any subordinate legislation issued under that legislation or legislative provision including under that legislation or legislative provision as modified or substituted;
- (k) **(time and date)** a reference to a time or date is to the time and date in Sydney, New South Wales, Australia;
- (l) **(joint and several)** an agreement, representation, covenant, warranty, right or obligation:
  - (i) in favour of two or more persons is for the benefit of them jointly and severally; and
  - (ii) on the part of two or more persons binds them jointly and severally;
- (m) **(replacement bodies)** a reference to a body that ceases to exist or whose powers or functions are transferred to another body is to the body that replaces it or that substantially succeeds to its powers or functions; and
- (n) **(Australian currency)** a reference to dollars or \$ is to Australian currency.

## 2.2. *Construction*

Neither this MOU nor any part of it is to be construed against a party on the basis that the party or its lawyers were responsible for its drafting.

## 2.3. *Timing of acts or things*

- (a) If the time for doing any act or thing required to be done under this MOU or a notice period specified in this MOU expires on a day other than a Business Day, the time for doing that act or thing or the expiration of that notice period is extended until the following Business Day.
- (b) If any act or thing done under this MOU is done after 5 pm on a day, it is taken to have been done on the following Business Day.

### 3. Purpose and effect of this MOU

#### 3.1. Purpose and scope

- (a) The purpose of this MOU is to set out the parties' expectations and understanding with respect to the proposed conduct of works for new sewer and water trunk mains associated with the WYURA.
- (b) The scope of this MOU is limited to the Works described in clause 1 of this MOU.

#### 3.2. Non Binding

- (a) This MOU constitutes a statement of mutual intentions of each of the parties to the MOU and each party represents to the other that, which each party shall act to give effect to the intent of the MOU:
  - (i) the MOU does not create any binding obligations on any party to the MOU; and
  - (ii) the MOU does not create any rights in favour of any party against another.
- (b) The parties will act in accordance with the spirit and intent of this MOU even though the parties do intend that it be legally binding.

#### 3.3. No Fetter

Nothing in this MOU shall be construed as requiring Council to do anything that would cause it to be in breach of any of its obligations at Law, and without limitation, nothing shall be construed as limiting or fettering in any way the exercise of any statutory discretion or duty with respect to the Works.

### 4. Term

This MOU commences on the date of this agreement and ends on the earlier of:

- (a) 30 June 2020[#TBC]; and
- (b) the date of termination by the parties in accordance with clause 7.

### 5. MOU Roles and Responsibilities

#### 5.1. Notification to undertake works

The Contracting Party may, at any time during the term of this MOU and at their sole discretion, notify Council that the Contracting Party intends to carry out the Works.

#### 5.2. Works in Kind Deed

- (a) Council agrees that, following receipt of a notice given in accordance with clause 5.1, it will enter into a formal agreement with the Contracting Party, substantially in the form of the Works In Kind Deed.
- (b) The parties agree to cooperate and negotiate in good faith with respect to the entry of the Works In Kind Deed.

### 6. Variation

This MOU may only be varied by agreement in writing signed by the parties.

### 7. Termination

This MOU will automatically terminate if the parties agree in writing to terminate it.

## 8. Dispute Resolution

### 8.1. Effect of Dispute

If a dispute arises between the parties in relation to this MOU, the parties will:

- (a) negotiate in good faith to resolve the dispute; and
- (b) continue to act in accordance with this MOU.

### 8.2. Procedure

Initial negotiations to resolve the dispute will be between the parties' Nominated Representatives. If those representatives are unable to resolve the dispute, the dispute will be referred to representatives of the respective parties that are authorised by their respective party to make whatever decision those representatives consider appropriate including:

- (a) settlement of the dispute;
- (b) approval of amendment or termination of this MOU; or
- (c) referral of the dispute to an external dispute resolution mechanism.

## 9. Costs

Each party will bear its own costs in respect of the preparation, negotiation and execution of this MOU and any related or ancillary documents.

## 10. Notices

Any notice or consent given under or in connection with this MOU (**Notice**):

- (a) must be in writing;
- (b) must be addressed and delivered to the intended recipient by hand, by post or by email at its address specified in this agreement (or otherwise as notified by a party) (**Address for Service**); and
- (c) is taken to be given and received:
  - (i) in the case of hand delivery, when delivered;
  - (ii) in the case of delivery by post:
    - (A) if the notice is posted in the capital city of a State to an address in that city, three Business Days after the date of posting; or
    - if the notice is posted in the capital city of a State to an address in the capital city of another State, five Business Days after the date of posting; and
  - (iii) in the case of delivery by email, at the time when the email is capable of being retrieved by the addressee at the email address in its Address for Service.

## 11. Relationship

- (a) Nothing in this MOU:
  - (i) constitutes a partnership between the parties; or

- (ii) except as expressly provided, makes a party an agent of another party for any purpose.
- (b) A Party cannot in any way or for any purpose:
  - (i) bind another party; or
  - (ii) contract in the name of another party.

## 12. Successors and assigns

- (a) This MOU binds the Contracting Party or their successors and assigns.
- (b) The Contracting party agrees to procure the assignment or novation of this MOU to any purchaser of the Mavid Land or YRS Land (respectively).

## 13. Entire Agreement

The contents of this MOU constitute the entire agreement between the parties in relation to its subject matter and supersede any prior negotiations, representations, understandings or arrangements made between the Parties regarding the subject matter of this MOU, whether orally or in writing.

DRAFT

DRAFT



Executed as an agreement

[#insert execution clauses]

DRAFT

A. Works In Kind Deed

DRAFT

# Works in Kind Deed

## **Sewer and water infrastructure – West Yamba Urban Release Area**

### **Draft 2**

**3 September 2019**

Clarence Valley Council

*ABN 85 864 095 684*

Mavid Properties Pty Ltd

*ACN 156 575 156*

Yamba Residential Subdivision Pty Limited

*ACN 130 679 211*

#### **Newcastle**

Sparke Helmore Building, Level 7, 28 Honeysuckle Dr, Newcastle NSW 2300

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**[#Drafting note: if this deed is only being entered into by Mavid or YRS (rather than both as contracting party), then the following must be amended:**

1. *Party names, wherever appearing in this deed.*
2. *Background paragraphs A or B (as applicable).*
3. *The following definitions:*
  - a. *"Contracting Party"*
  - b. *"Consent"*
  - c. *"Development"*
  - d. *"Land"]*

# Deed

## Date

## Parties

### First party

**Name** Clarence Valley Council (**Council**)  
**ABN** 85 864 095 684  
**Contact** [#insert]  
**Telephone** [#insert]

### Second party

**Name** Mavid Properties Pty Ltd (**Mavid**)  
**ACN** 156 575 156  
**Contact** [#insert]  
**Telephone** [#insert]

AND

**Name** Yamba Residential Subdivision Pty Limited (**YRS**)  
**ACN** 130 679 211  
**Contact** [#insert]  
**Telephone** [#insert]

## Background

- A. YRS enjoys development consent SUB2014/0016, issued on 31 July 2015, for a 161-allotment subdivision on land described as Lot 51 DP 861895, Lot 1722 DP 1035524 and Lot 8 DP 1062514 at 22 Carrs Drive Yamba NSW 2464. Development is contingent on the payment of sewer and water headworks contributions pursuant to section 64 of the LG Act.
- B. Mavid enjoys development consent DA2018/0373, issued on 30 April 2019, for a for a 200 dwelling manufactured home estate and communal facilities on land described as Lot 1 DP 568545 at Carrs Drive Yamba NSW 2464. Development is contingent on the payment of sewer and water headworks contributions pursuant to section 64 of the LG Act.
- C. The Contracting Party has agreed to deliver the Works for the benefit of the Development and ongoing development generally in the West Yamba Urban Release Area, subject to Council offsetting the costs of the Works against contributions payable pursuant to section 64 of the LG Act.

- D. The Contracting Party will, subject to the terms of this Deed, be entitled to offset in full the cost of the Works against applicable headworks contributions due and payable to Council pursuant to section 64 of the LG Act.
- E. The Council has accepted the offer and the parties have agreed to formalise the arrangement in accordance with the terms set out in this deed.

## Operative part

### 1. Definitions

In this deed, unless the context indicates a contrary intention:

**Address for Service** means the address appearing in clause 4.2(a) or any replacement address last notified by the party under clause 4.2(b);

**Business Day** means a day on which banks are open for general banking business in Sydney, New South Wales, excluding Saturdays and Sundays;

**Contracting Party** means YRS and Mavid;

**Consent** means development consent issued under the EP&A Act for SUB2014/0016 and DA2018/0373 issued on the 31 July 2015 and 30 April 2019, respectively, and as modified from time to time;

**Construction Certificate** means a subdivision certificate in accordance with section 109C of the EP&A Act;

**Development** means the development of the Land proposed to be carried out by the Contracting Party in accordance with SUB2014/0016 and DA2018/0373;

**EP&A Act** means *Environmental Planning and Assessment Act 1979* (NSW);

**Final Lot** means a lot to be created in the Development for separate residential occupation and disposition, not being a lot that the Developer proposes to further subdivide;

**Land** means as Lot 51 in Deposited Plan 861895, Lot 1722 in Deposited Plan 1035524, Lot 8 in Deposited Plan 1062514 and Lot 1 in Deposited Plan 568565;

**LG Act** means the *Local Government Act 1993* (NSW);

**Related Entity** means a related entity, within the meaning of section 9 of the *Corporations Act 2001*, to the Developer;

**Section 64 Contributions** any contributions the Council is entitled to require in accordance with section 64 of the LG Act, the WM Act and the Section 64 Plan, prior to granting a Certificate of Compliance;

**Section 64 Plan** means the '[#insert name and date of current plan]', issued in accordance with section 64 of the LG Act and the WM Act, or any updated or replacement plan that has the effect of requiring the Developer to pay monetary contributions to construct water management works to serve the Development or other development in "[#insert description of contribution area]";

**Subdivision Certificate** means a subdivision certificate in accordance with section 109C of the EP&A Act;

**State** means a state or territory of Australia;

**West Yamba Servicing Strategy** means the 'West Yamba Urban Release Area Water Supply and Sewer Servicing Strategy' Revision G dated 1 July 2019, prepared by HunterH2O on behalf of YRS, as approved by the General Manager, Clarence Valley Council, as delegate for Council, in advice by letter to Outline Planning Consultants dated 24 July 2019;

**WM Act** means Division 5 of Part 2 of Chapter 6 of the *Water Management Act 2000* (NSW);

**Works** means the design, construction and commissioning of trunks mains infrastructure for sewer from the WYURA to the Yamba Sewage Treatment Plant as specified in Exhibit 8 of the West Yamba Servicing Strategy, and trunk mains infrastructure for water (new ring mains), as specified in in Exhibit 3 of the West Yamba Servicing Strategy;

**Works in Kind (WIK)** means, works identified in the Section 64 Plan (either in full or in part), which the Contracting Party agrees to provide as set out in this deed instead of paying monetary contributions; and

**Works Procedures** means the terms and conditions set out in Schedule 1.

## 2. Interpretation

### 2.1. General

In this deed, unless the context indicates a contrary intention:

- (a) **(documents)** a reference to a document is to the document as varied, amended, supplemented, novated or replaced from time to time;
- (b) **(references)** a reference to a party, clause, paragraph, schedule or annexure is to a party, clause, paragraph, schedule or annexure to or of this deed;
- (c) **(headings)** clause headings and the table of contents are inserted for convenience only and do not affect the interpretation of this deed;
- (d) **(Background)** the Background forms part of this deed;
- (e) **(person)** a reference to a person includes a natural person, corporation, statutory corporation, partnership, the Crown and any other organisation or legal entity and their permitted novatees, permitted assignees, personal representatives and successors;
- (f) **(including)** including and includes (and any other similar expressions) are not words of limitation and a list of examples is not limited to those items or to items of a similar kind;
- (g) **(corresponding meanings)** a word that is derived from a defined word has a corresponding meaning;
- (h) **(singular and plural)** the singular includes the plural and the plural includes the singular;
- (i) **(gender)** words importing one gender include all other genders;
- (j) **(legislation)** a reference to legislation or any legislative provision includes:
  - (i) any modification or substitution of that legislative provision; and



- (ii) any subordinate legislation issued under that legislation or legislative provision including under that legislation or legislative provision as modified or substituted;
- (k) **(time and date)** a reference to a time or date is to the time and date in Sydney, New South Wales, Australia;
- (l) **(joint and several)** an agreement, representation, covenant, warranty, right or obligation:
  - (i) in favour of two or more persons is for the benefit of them jointly and severally; and
  - (ii) on the part of two or more persons binds them jointly and severally;
- (m) **(replacement bodies)** a reference to a body that ceases to exist or whose powers or functions are transferred to another body is to the body that replaces it or that substantially succeeds to its powers or functions; and
- (n) **(Australian currency)** a reference to dollars or \$ is to Australian currency.

## 2.2. *Construction*

Neither this deed nor any part of it is to be construed against a party on the basis that the party or its lawyers were responsible for its drafting.

## 2.3. *Timing of acts or things*

- (a) If the time for doing any act or thing required to be done under this deed or a notice period specified in this deed expires on a day other than a Business Day, the time for doing that act or thing or the expiration of that notice period is extended until the following Business Day.
- (b) If any act or thing done under this deed is done after 5 pm on a day, it is taken to have been done on the following Business Day.

## 3. **Application of this deed**

This deed applies to the Land and the Development and any other land relevant to the Works.

## 4. **Operation of this deed**

The terms of this deed will operate and be effective from the date of this deed.

## 5. **Works in Kind Contributions**

### 5.1. *Contracting Party to pay and perform*

The Contracting Party will for the purpose of providing infrastructure or services to the public at its risk and expense, subject to the terms of this deed, carry out and deliver the Works in accordance with this deed.

### 5.2. *Contracting Party to carry out Works in accordance with Works Procedures*

- (a) Without limiting clause 5.1, the Contracting Party will carry out and deliver the Works in accordance with the Works Procedures.
- (b) For the purposes of carrying out the Works, the Council will grant a licence in favour of the Contracting Party, its employees, agents, contractors and

consultants, to access any land owned or controlled by the Council. Such licence will not be unreasonably withheld.

### 5.3. *Suitable arrangements for water and sewer infrastructure*

- (a) The Council agrees that the execution of this deed and the inclusion in the Construction Certificate of temporary arrangements for the management of trunk sewer and water for the Development satisfies the requirements in respect of the Consent requiring payment of Section 64 Contributions, and enables the issue of a Construction Certificate for the commencement of approved subdivision works.
- (b) The Subdivision Certificate or Occupation Certificate for allotments and/or building works or other works not involving subdivision created under the Consent will be issued only when the Works as required by this deed or the cash payment of Section 64 Contributions have been made to Council.

## 6. **Section 64 Contributions**

### 6.1. *Contributions not Payable*

- (a) In consideration of the Contracting Party performing its obligations under this deed, Council agrees that:
  - (i) the completion of Works to Council's satisfaction up to the value of the Section 64 Contributions for the Development satisfies the requirement for payment of Section 64 Contributions in respect of the Consent;
  - (ii) the Contracting Party will receive a credit towards the Section 64 Contributions for all Works completed, up to the value of the Section 64 Contributions; and
  - (iii) no further payments or works are required in respect of the Development or by virtue of the Consent under the Section 64 Plan up to the value of the Works.
- (b) For the avoidance of doubt, nothing in this deed shall prevent the Contracting Party from obtaining a Certificate of Compliance for the Development if:
  - (i) the Contracting Party has completed Works, or a part of the Works, at a cost equivalent to the value of the Section 64 Contributions; or
  - (ii) paid Section 64 Contributions in accordance with the Section 64 Plan; and
  - (iii) established, to the Council's satisfaction, temporary arrangements for the management of water and sewage for the Development until the Works are completed.

### 6.2. *Payment of construction costs*

- (a) The parties acknowledge that:
  - (i) the value of the Works may be in excess of the value of the Section 64 Contributions imposed by the Consent; and
  - (ii) the Contracting Party will pay the costs of the construction of that part of the Works in excess of the value of the Section 64 Contributions for the Development in accordance with this clause 6.2.
- (b) Within 5 Business Days prior to commencement of the Works, Council will advise the Contracting Party of the value of the Section 64 Contributions in accordance

with the Section 64 Plan, and the Contracting Party will provide a copy of the construction contract for the Works.

- (c) The Contracting Party will notify the Council when the costs of the Works are about to exceed the value of the Section 64 Contributions for the Development (as specified by the Council under clause 6.2(b)), and, for the purposes of receiving the credits referred to in clause 6.1, will provide copies of invoices and remittance advices to confirm the amounts paid to contractors.

### 6.3. *Council Indemnity*

- (a) The parties acknowledge and agree that they intend, under the terms of this deed, for the Contracting Party to be reimbursed for carrying out the Works through:
  - (i) Council waiving the requirement for the Contracting Party and Related Entities to pay Section 64 Contributions towards the Works in accordance with clause 6.1; and
  - (ii) Council paying any contributions it receives to the Contracting Party.
- (b) Council unconditionally and irrevocably indemnifies the Contracting Party or any Related Entity for all losses, Costs, damages and liabilities which it incurs or suffers in the event the Contracting Party or a Related Entity is required to pay Section 64 Contributions towards the Works.

## 7. **Review of this deed**

This deed may be reviewed or modified by the agreement of the parties using their best endeavours and acting in good faith.

## 8. **Dispute Resolution**

If a dispute between any of the parties arises in connection with this deed or its subject matter, then the process and procedures set out in Schedule 3 will apply.

## 9. **Assignment and dealings**

### 9.1. *Contracting Party dealing with interests*

The Contracting Party may not sell, transfer, assign or novate or similarly deal with (**Dealing**) its right, title or interest in the Land (if any) or its rights or obligations under this deed, or allow any interest in them to arise or be varied unless:

- (a) prior to any such sale, transfer, assignment, charge, encumbrance or novation, the Contracting Party gives Council no less than 10 Business Days' notice in writing of the proposed Dealing;
- (b) the rights of the Council under this deed are not diminished or fettered in any way;
- (c) the Contracting Party has, at no cost to the Council, first procured the execution by the person to whom the land or part is to be sold, transferred, mortgaged or charged or to whom the Developer's rights or obligations under this deed are to be assigned or novated of a deed in favour of the Council on terms reasonably satisfactory to the Council;

- (d) the Council has given written consent to the Contracting Party (which must not be unreasonably withheld) stating that it reasonably considers that the purchaser, transferee, mortgagee, charge, assignee or novatee is reasonably capable of performing its obligations under this deed;
- (e) the Contracting Party is not in breach of this deed; and
- (f) the Contracting Party has paid the Council's reasonable costs in relation to the assignment.

#### 9.2. *Assignment of Final Lots not restricted*

Clause 9.1 of this deed does not apply to any Final Lot.

### 10. **General**

#### 10.1. *Notices*

Any notice or consent given under or in connection with this deed (**Notice**):

- (a) must be in writing;
- (b) must be addressed and delivered to the intended recipient by hand, by post, by fax or by email at its Address for Service; and
- (c) subject to clause 2.3(b) and this clause 4.1, is taken to be given and received:
  - (i) in the case of hand delivery, when delivered;
  - (ii) in the case of delivery by post:
    - (A) if the notice is posted in the capital city of a State to an address in that city, three Business Days after the date of posting; or
    - (B) if the notice is posted in the capital city of a State to an address in the capital city of another State, five Business Days after the date of posting;
  - (iii) in the case of delivery by fax, at the time when the fax is sent, provided that the sender's facsimile machine issues a report confirming the transmission of the number of pages in the Notice; and
  - (iv) in the case of delivery by email, at the time when the email is capable of being retrieved by the addressee at the email address in its Address for Service.

**10.2. Address for Service**

(a) The Addresses for Service of the parties are:

- |       |   |   |
|-------|---|---|
| (i)   | to Clarence Valley Council:               | Postal address: [#insert]<br>Fax: [#insert]<br>Email: [#insert]<br>Attention: [#insert] |
| (ii)  | to Mavid Properties Pty Ltd:              | Postal address: [#insert]<br>Fax: [#insert]<br>Email: [#insert]<br>Attention: [#insert] |
| (iii) | to Yamba Residential Subdivision Pty Ltd: | Postal address: [#insert]<br>Fax: [#insert]<br>Email: [#insert]<br>Attention: [#insert] |

(b) Subject to clause 10.2(c), a party may change its Address for Service and must promptly notify each other party of any such change.

(c) Each party must not change its postal address in its Address for Service to a postal address that is not in the capital city of a State.

**10.3. Costs and expenses**

Each party will bear its own costs and expenses of negotiating and performing its obligations under this deed.

**10.4. Relationship between parties**

(a) Nothing in this deed:

- (i) constitutes a partnership between the parties; or
- (ii) except as expressly provided, makes a party an agent of another party for any purpose.

(b) A party cannot in any way or for any purpose:

- (i) bind another party; or
- (ii) contract in the name of another party.

**10.5. Further assurances**

Except as expressly provided in this deed, each party must, at its own expense, do all things reasonably necessary (including executing documents) to give full effect to this deed and the matters contemplated by it.

**10.6. Counterparts**

This deed may be executed in any number of counterparts. All counterparts taken together constitute one instrument.

### 10.7. *Entire agreement*

The contents of this deed constitutes the entire agreement between the parties in relation to its subject matter and supersedes any prior negotiations, representations, understandings or arrangements made between the parties regarding the subject matter of this deed, whether orally or in writing.

### 10.8. *Invalidity*

- (a) A word or provision must be read down if:
  - (i) this deed is void, voidable, or unenforceable if it is not read down;
  - (ii) this deed will not be void, voidable or unenforceable if it is read down; and
  - (iii) the provision is capable of being read down.
- (b) A word or provision must be severed if:
  - (i) despite the operation of clause 10.8(a), the provision is void, voidable or unenforceable if it is not severed; and
  - (ii) this deed will be void, voidable or unenforceable if it is not severed.
- (c) The remainder of this deed has full effect even if clause 10.8(b)(i) or clause 10.8(b)(ii) applies.

### 10.9. *Waiver*

A right or remedy created by this deed cannot be waived except in writing signed by the party entitled to that right or remedy. Delay by a party in exercising a right or remedy does not constitute a waiver of that right or remedy, nor does a waiver (either wholly or in part) by a party of a right or remedy operate as a subsequent waiver of the same right or remedy or of any other right or remedy of that party.

### 10.10. *Governing law and jurisdiction*

- (a) The laws applicable in New South Wales govern this deed.
- (b) The parties submit to the non-exclusive jurisdiction of the courts of New South Wales and any courts competent to hear appeals from those courts.

# 1. Works Procedure

[#Example clauses – to be updated as necessary]

## 1. Method of performance of the Works

The Contracting Party must:

- (a) carry out and deliver the Works in consultation with and having regard to the requirements of Council for the Works;
- (b) consult in good faith and act reasonably with Council in relation to the scope, design and delivery of the Works;
- (c) upon completion of the Works, provide Council with a Construction Compliance Certificate in a form acceptable to Council from a suitably qualified person;
- (d) ensure that the Works are completed to the satisfaction of Council and, subject to clause 6.1, prior to being entitled to the issuance of a Subdivision Certificate(s) in respect of the Development, obtain a letter from Council confirming same (such a letter not to be unreasonably withheld);
- (e) provide a minimum 6 months defects maintenance period commencing on the date of the issuance of Council's letter of satisfaction referred to in (d) above; and
- (f) take all reasonable steps that may be required of them to ensure that ownership of the Works is vested in Council.

Should the Contracting Party fail to rectify any defective works within a reasonable timeframe, Council may, after notifying the Contracting Party complete the repair works at its own expense and thereafter Council shall be entitled to recoup the cost of those repair works (including any administrative and/or overhead costs) from the Contracting Party.

## 2. Variations

- (a) Notwithstanding any other provision of this deed, the parties to this Deed may agree, in writing, to a variation to the Works, for the reasons of environmental conditions, changes as a result of approval being granted, achieving cost efficiencies or for any other practical purpose.
- (b) The acceptance of a variation, for the purposes of this deed, should not be unreasonably withheld by any party if the proposed amendment does not decrease the capacity of the Works, affect the structural integrity of the Works or impact adversely on the drainage of sewage or water in the catchment area.
- (c) For the avoidance of doubt, clause 2(b) of this Schedule is not intended to fetter the Council's discretion when determining any application for or proposed modification to any approval applying to the Works.

## 3. Review of Scope of Works

- (a) If, at any time, the parties to this Deed agree, in writing, that the estimated cost of any item of the Works is likely to be above or below the Agreed Estimate for that item set out in Schedule 2 by more than 10%, the parties may agree to review the scope of the works for that item and the terms of this deed to ensure that:
  - (i) the Contracting Party contributes to the provision of adequate trunk water and sewerage for the catchment area and the Development; and

- (ii) any credit for Section 64 Contributions imposed by the Consent is adjusted, up or down, proportionately to the agreed changes.



## 2. Works in Kind Contributions and Requirement Schedules

[#Example – delete if not required]

The Contracting Party agrees to provide the Works and satisfy the relevant requirements at its cost and risk in the time and manner specified below.

### 1. Indicative Values

- (a) The parties have ascribed the following notional values to the Works in Kind contributions:
- (i) Construction of trunk drainage as specified in Exhibit 3 of the West Yamba Servicing Strategy: \$[#insert] (excl GST); and
  - (ii) Construction of trunk sewer as specified in Exhibit 8 of the West Yamba Servicing Strategy: \$[insert] (excl. GST)
- (b) The parties acknowledge that these are notional values, are indicative only and are not cost caps or thresholds.

### 2. Works in Kind Contributions

#### (a) Construction of Trunk Drainage

The Contracting Party must complete Works from [#insert full description] in accordance with the relevant approvals.

The design plans showing the required trunk drainage works to be provided are shown in Annexure A. The Works will be constructed in accordance with any approval for those works. In the event the approval for the Works is inconsistent with the design plans in Annexure A, the approval will prevail, subject to any review of the scope of works in accordance with clauses 2 and 3 of Schedule 2.

The Agreed Estimate of the costs of the works to be provided under this Works in Kind deed is shown in Annexure B.

The Works must be completed as follows:

Work Items	Agreed Estimate (Ex GST)
[#insert]	\$ [#insert]
<b>Total</b>	<b>\$ [#insert]</b>

#### (b) Ownership of Works

The parties agree that the Works are to be carried out for and on behalf of Council and, in accordance with section 59A of the LG Act, will be owned by Council on the delivery of the Works to Council in accordance with Schedule 2.

### 3. CPI

The Works in Kind Contribution is not subject to CPI indexation.

### 4. Timing

- (a) The parties acknowledge and agree that the Contracting Party must complete Works in accordance with this deed or pay Section 64 Contributions prior to obtaining a Subdivision Certificate the Development, or any part of the Development, unless varied by agreement in writing of all Parties to this deed.
- (b) The parties acknowledge that the completion of the Works is dependent on the Contracting Party obtaining access to the relevant parts of the Land not owned by Council or the Contracting Party.
- (c) If access to the relevant parts of the Land is not forthcoming and the Works cannot be commenced, this deed will not operate to prevent the Contracting Party from obtaining a Certificate of Compliance or Subdivision Certificate for any stage of the Development, provided that the Developer has paid Section 64 Contributions and established, to the Council's satisfaction, temporary arrangements for the management of water and sewage for the Development.

1. *Notwithstanding clauses (a) to (c) above the Contracting Party will remove any temporary arrangements referred to in clause (c), as soon as practicable and at least within six months after the Works have been completed.*

### 3. Dispute Resolution

#### 1. Notice of Dispute

If a party claims that a dispute has arisen under this deed (**Claimant**), it must give written notice to the other party (**Respondent**) stating the matters in dispute and designating as its representative a person to negotiate the dispute (**Claim Notice**).

#### 2. Response to Notice

Within 20 Business Days of receiving the Claim Notice, the Respondent must notify the Claimant of its representative to negotiate the dispute.

#### 3. Negotiation

The nominated representatives must:

- (a) meet to discuss the matter in good faith within 10 Business Days after service by the Respondent of notice of its representative; and
- (b) use reasonable endeavours to settle or resolve the dispute within 15 Business Days after they have met.

#### 4. Further Notice if not Settled

If the dispute is not resolved within 15 Business Days after the nominated representatives have met, either party may give to the other a written notice calling for determination of the dispute (**Dispute Notice**).

#### 5. Mediation

The parties agree that a dispute shall be mediated if it is the subject of a Dispute Notice, in which case:

- (a) the parties must agree the terms of reference of the mediation within 5 Business Days of the receipt of the Dispute Notice (the terms shall include a requirement that the mediation rules of the Institute of Arbitrators and Mediators Australia (NSW Chapter) apply);
- (b) the Mediator will be agreed between the parties, or failing agreement within 5 Business Days of receipt of the Dispute Notice, either party may request the President of the Institute of Arbitrators and Mediators Australia (NSW Chapter) to appoint a mediator;
- (c) the Mediator appointed pursuant to this clause of this Schedule must:
  - (i) have reasonable qualifications and practical experience in the area of the dispute; and
  - (ii) have no interest or duty which conflicts or may conflict with his function as mediator, he being required to fully disclose any such interest or duty before his appointment;
- (d) the Mediator shall be required to undertake to keep confidential all matters coming to his knowledge by reason of his appointment and performance of his duties;
- (e) the parties must within 5 Business Days of receipt of the Dispute Notice notify each other of their representatives who will be involved in the mediation;

- (f) the parties agree to be bound by a mediation settlement and may only initiate judicial proceedings in respect of a dispute which is the subject of a mediation settlement for the purpose of enforcing that mediation settlement;
- (g) in relation to costs and expenses:
  - (i) each party will bear their own professional and expert costs incurred in connection with the mediation;
  - (ii) the costs of the Mediator will be shared equally by the parties unless the Mediator determines a party has engaged in vexatious or unconscionable behaviour in which case the Mediator may require the full costs of the mediation to be borne by that party.

**6. Litigation**

If the dispute is not finally resolved in accordance with clause 1 of this Schedule, either party is at liberty to litigate the dispute.

**7. Continue to perform obligations**

Each party must continue to perform its obligations under this deed, notwithstanding the existence of a dispute.

Executed as a deed

[#insert execution clauses]

A.

## Attachment A

<b>TOWN</b>	<b>2010</b>	<b>30/6/17 TO 1/7/18</b>	<b>30/6/18 TO 1/7/19</b>	<b>TRAVEL TIME/JOB</b>
	<b># JOBS</b>	<b># JOBS</b>	<b># JOBS</b>	<b>ROUND TRIP</b>
ANGOURIE	14	44	41	90 MINS
ASHBY	33	40	40	120 MINS
BILLYS CREEK	2	7	15	150 MINS
BROOMES HEAD	16	25	28	120 MINS
BRUSHGROVE	17	24	44	60 MINS
BUCCARUMBI	2	4	7	90 MINS
CARRS CREEK	10	9	6	90 MINS
CHAMBINGE	2	4	2	60 MINS
CHATSWORTH	6	8	11	90 MINS
COWPER	4	6	8	60 MINS
DIGGERS CAMP	2	11	10	90 MINS
DUNDURRABIN	5	5	7	150 MINS
EWINGAR	3	1	0	240 MINS
FINE FLOWER	1	0	0	120 MINS
GOODWOOD ISLAND	5	11	7	120 MINS
GREAT MARLOW	5	18	4	50 MINS
GULMARRAD	64	92	110	90 MINS
HARWOOD	12	19	35	90 MINS
ILARWILL	21	26	17	75 MINS
ILUKA	97	174	158	120 MINS
JACKADGERY	3	9	15	70 MINS
JACKY BULPIN	2	2	1	150 MINS
JAMES CREEK	2	10	9	90 MINS
LAWRENCE	84	78	101	60 MINS
MACLEAN	215	421	312	80 MINS
MINNIE WATERS	13	35	33	80 MINS
MORORO	2	5	11	100 MINS
NYMBOIDA	15	17	29	70 MINS
PALMERS CHANNEL	5	12	0	90 MINS
PALMERS ISLAND	18	25	15	90 MINS
RAMORNIE	14	9	13	50 MINS
TOWNSEND	40	81	78	80 MINS
TULLYMORGAN	10	2	2	120 MINS
UPPER COPMANHURST	4	0	0	70 MINS
WARRAGAI CREEK	5	0	6	70 MINS
WELLS CROSSING	12	9	10	60 MINS
WOODFORD ISLAND	12	11	6	60 MINS
WOOLI	32	47	68	90 MINS
WOLOWEYAH	32	48	29	120 MINS
WOOMBAH	30	54	62	100 MINS
YAMBA	296	450	566	110 MINS
<b># JOBS TO TRAVEL 30+ MINS</b>	<b>1167</b>	<b>1855</b>	<b>1910</b>	



Year 2019

## Count of Application ID Column Labels

Row Labels	Birds & Poultry	Cats	Dogs	Horses	Illegal Camping	Kangaroos	Livestock	Overgrown Blocks	Overgrown Council Property	Pollution Air / Noise	Trees	Unauthorised Footpath Use	Unauthorised signage	Vehicles	Waste	Dog Attacks	Grand Total
ALICE					1												1
ALUMY CREEK			1												1	1	3
ANGOURIE		1	5		9			1		2				5	1		24
ASHBY	6		7		1		1	1			1				1	2	20
ASHBY HEIGHTS			3								1			1			5
BANYABBA							3										3
BILLYS CREEK			2				13										15
BLAXLANDS CREEK			1				2							1			4
BRAUNSTONE			2	2			8							4	2		18
BROOMS HEAD			1		4					1				5	2		13
BRUSHGROVE			13	1	3		7	1				1		1		9	36
BUCCARUMBI							3								3		6
BULLDOG																1	1
CANGAI					1		5								2		8
CARRS CREEK			1												3		4
CHATSWORTH	2		1											2	1	1	7
CLARENZA	1		13	1		1	13			1					4	1	35
CLIFDEN														1	1		2
COLDSTREAM			1														1
COPMANHURST			9		2		2	3							2	2	20
COUTTS CROSSING	5		19	1			9	3						1	6	5	49
COWPER			1													2	3
DIGGERS CAMP					8												8
DILKOOON		1					2									1	4
DIRTY CREEK															1		1
DUNDURRABIN							2							1		1	4
EATONSVILLE			220	2			4							1		1	228
ELLAND			4	9			4							1	3		21
FORTIS CREEK			1														1
GLENREAGH			7				5	2		1				1	3	3	22
GLENUGIE			4	3			20			1					1	1	30
GOODWOOD ISLAND					3										1		4
GRAFTON	18	21	265	3	5		8	25		20		3	2	71	23	50	514
GREAT MARLOW			2				1									1	4
GULMARRAD	16	1	41			1	5	3		13					2	6	88
GURRANANG			1												2		3
HALFWAY CREEK							10				1			1	1		13
HARWOOD	3		6		1		1	3		2				4	3	3	26
HERNANI														2			2
ILARWILL			3	1			1								1		6
ILUKA	3		33		8			6		3		1		18	6	8	86



WARRAGAI CREEK			2				1								3		6
WATERVIEW			3				3				1			1			8
WATERVIEW HEIGHTS	1		16		1	1	5			3			6	2	1		36
WELLS CROSSING				2			1			1					3		7
WHITEMAN CREEK			1				1								1		3
WOODFORD ISLAND			1											1	2		4
WOOLI			9	1	9			7		2			4	1	1		34
WOLOWEYAH		1	6				1	1		2			3	3	3		20
WOOMBAH	6	1	25	1			1	1		1	1		2	2	10		51
YAMBA	7	3	97		33		4	9		19	1		4	61	20	14	272
<b>Grand Total</b>	<b>89</b>	<b>65</b>	<b>1313</b>	<b>51</b>	<b>118</b>	<b>5</b>	<b>287</b>	<b>132</b>	<b>1</b>	<b>109</b>	<b>7</b>	<b>9</b>	<b>8</b>	<b>302</b>	<b>184</b>	<b>237</b>	<b>2917</b>

**SUBMISSION TO THE NSW LEGISLATIVE COUNCIL SELECT COMMITTEE INQUIRY INTO THE  
POWERHOUSE MUSEUM AND OTHER MUSEUMS AND CULTURAL PROJECTS IN NSW**

Clarence Valley Council and Grafton Regional Gallery acknowledges the support provided by State funded museums and galleries to provide access to quality arts, cultural and heritage experiences to regional audiences across NSW.

The Clarence Valley has a vibrant arts, cultural and heritage sector comprising of local, and regional library services, regional gallery, private galleries, volunteer managed community museums, an active Aboriginal community including visual artists, story tellers, language and dance groups, three community theatre groups, several dance schools and a conservatorium of music. The Valley has an active creative community and an emerging cultural economy turning practice into business.

The Council has a very active Cultural Advisory Committee and also runs a month of cultural activities through the PLUNGE Festival in April which has 150 cultural events as part of the program, the most well known event being the Maclean Highland Gathering. Unfortunately, PLUNGE had to be postponed due to COVID-19 and hopefully a modified program can be run in October 2020. In addition, the Grafton community runs the internationally recognised Jacaranda Festival in November which has obtained some funding from Destination NSW in the last few years.

Through Create NSW the Government has funded an exciting \$7.6 million expansion of the Grafton Regional Gallery and \$250,000 for the Lawrence Museum. In addition, the Government has funded, through the Regional Communities Program, a \$250,000 expansion of the Yamba Museum. It is important, given this Government's investment in new infrastructure, that this is backed by ongoing program funding. At present, the Grafton Regional Gallery regularly gets through Create a \$70,000 contribution which is less than 10% of the programming cost for the gallery. The four museums in the Clarence Valley get occasional special grant funding but no ongoing funding and rely entirely on the goodwill of volunteers.

As leaders in the arts and cultural sector State funded museums and galleries are at the forefront of the development and growth of arts, culture and heritage. In these unprecedented times the role of the arts and cultural sector in supporting community recovery across NSW from the 2019 bushfire crisis and the current coronavirus pandemic is essential. The fostering of resilience through creative practice and the strengthening of healthy communities is crucial to the ongoing success of NSW.

To effectively support regional communities and provide access to outstanding arts, cultural and heritage experiences, State funded museums and galleries require additional resourcing to that currently provided. With increased resourcing these organisations could provide enhanced access to professional services for the sector, access to State collections through touring exhibitions, collection loans to present outstanding arts and cultural experiences otherwise not available within regional NSW.

Increased support in the form of partnerships between regional organisations and significant State and National arts and cultural organisations would foster cultural economic opportunities and support for our creative industries. This effectively supports the growth within the cultural sector regionally and enhances the liveability of regional NSW.

Clarence Valley Council and Grafton Regional Gallery looks forward to continually working with State funded museums and galleries to provide outstanding arts, cultural and heritage experiences to our community.



New South Wales

# **Clarence Valley Local Environmental Plan 2011 (Amendment No 42)**

under the

**Environmental Planning and Assessment Act 1979**

The following local environmental plan is made by the local plan-making authority under the *Environmental Planning and Assessment Act 1979*.

ADAM CAMERON, MANAGER ENVIRONMENT, DEVELOPMENT AND STRATEGIC  
PLANNING  
CLARENCE VALLEY COUNCIL  
As delegate for the local plan-making authority

Clarence Valley Local Environmental Plan 2011 (Amendment No 42) [NSW]

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## **Clarence Valley Local Environmental Plan 2011 (Amendment No 42)**

under the

Environmental Planning and Assessment Act 1979

### **1 Name of Plan**

This Plan is *Clarence Valley Local Environmental Plan 2011 (Amendment No 42)*.

### **2 Commencement**

This Plan commences on the day on which it is published on the NSW legislation website.

### **3 Land to which Plan applies**

This Plan applies to land in Zone RU2 Rural Landscape under *Clarence Valley Local Environmental Plan 2011*.

## **Schedule 1      Amendment of Clarence Valley Local Environmental Plan 2011**

### **[1] Land Use Table**

Insert “Function centres;” in alphabetical order in item 3 of Zone RU2 Rural Landscape.

### **[2] Clause 7.12**

Insert after clause 7.11—

#### **7.12 Development for the purpose of function centres in Zone RU2**

- (1) The objectives of this clause are as follows—
  - (a) to ensure that development is compatible with the primary production potential, rural character and environmental capabilities of the land,
  - (b) to ensure that consent is only granted to development for the purpose of function centres if issues such as noise, traffic, parking and light spill generated by the development are addressed.
- (2) This clause applies to land in Zone RU2 Rural Landscape.
- (3) Development consent must not be granted to development for the purpose of a function centre on land to which this clause applies unless the consent authority is satisfied that—
  - (a) the development will not generate noise, traffic, parking and light spill that will significantly impact on surrounding residential areas, and
  - (b) the development will not impair the use of the surrounding land for agriculture or rural industries, and
  - (c) the land has suitable vehicle access for the purpose of a function centre and adequate provision of car parking, and
  - (d) the land is capable of accommodating the on-site disposal and management of sewage for the development, and
  - (e) the development will be on the same lot as an existing lawfully erected dwelling, and
  - (f) the development will not have an adverse impact on the scenic amenity or character of the rural environment, and
  - (g) the development is consistent with the objectives of this clause, and
  - (h) the development will not be used for the purpose of a function centre for more than 28 days (whether or not consecutive days) in any period of 12 months.



# Policy

## Hardship Natural Disaster & Health Pandemic – ordinary rates and annual charges

Responsible Manager (Title)	Manager Finance & Supply		
Adopted by Council	Date	Minute Number	
File Reference Number	DWS	Version V2.0	Review Due: April 2022
Document(s) this policy Supersedes	Hardship Natural Disaster – ordinary rates and annual charges V1.0		
Community Plan Linkage	5 Leadership		
	5.2 We will have an effective and efficient organisation		
	5.2.1 Operates in a financially responsible and sustainable manner		

### 1. Purpose

This policy provides that consideration is given to easing the financial burden on ratepayers who may face financial hardship when natural disaster or health pandemic occurs.

### 2. Definitions

Localised – relating to the Clarence Valley local government area.

Natural disaster – bushfire, flood, storm event declared so by the State government.

Health Pandemic – declared by Federal or State government

### 3. Background/legislative requirements

This policy is enacted when a localised natural disaster or health pandemic is declared under State or National legislation.

Local Government Act NSW 1993

Rural Fires Act NSW 1997

Emergency and Rescue Management Act 1989



## 4. Policy statement

Council will not take debt recovery action and will waive the interest charged on overdue rates and annual charges for properties directly affected by a declared event, when the applicant who is the owner, or part owner, of the affected property enters a Hardship Natural Disaster or Health Pandemic payment plan.

## 5. Implementation

Applicants who are owners, or part owner, of property that is directly affected by Natural Disaster or Health Pandemic declared events are eligible.

The applicant must submit a Hardship Natural Disaster or Health Pandemic form detailing the payment schedule that ensures full payment of all rates and annual charges over a 48 months period.

The Hardship Natural Disaster or Health Pandemic payment plan may spread payment of rates and annual charges over a 48 month period. That is, payments may be less in the first instance and increase over the period of the plan to ensure completion in 48 months.

When preparing a payment plan, applicants should consider CPI rate and annual charge increases across forward years.

Payment plans must include quarterly payments at a minimum. Adjustments to the payment plan are to be by submission from the applicant.

Interest will be waived on completion of the payment plan as agreed, annually.

Council reserves the right to charge interest and commence debt recovery action if the agreed payment plan is defaulted.

Sale of the property subject to a Hardship Natural Disaster or Health Pandemic payment plan will complete the payment plan.

## 6. Appeal/objections process

Nil

## 7. Related Documents

Privacy Management Plan

## 8. Attachment

Hardship – Natural Disaster or Health Pandemic payment plan application form

# Internal Policy

## Regional Gallery Naming Rights

Responsible Manager (Title)			
Leadership Team Approval	Date	Minute Number	
File Reference Number	DWS	Version V1.0	Review Due: April 2024
Community Plan Linkage	1 Society		
	1.3 We will have a diverse and creative culture		
	1.3.1 Supports arts, learning, cultural services and festivals		

### 1. Purpose

The purpose of naming rights at the Grafton Regional Gallery is to raise funds to support the ongoing sustainable development of Gallery infrastructure and major projects and to publicly acknowledge financial support.

This Internal Policy sets out Council's position on the naming of the existing and future infrastructure of the Grafton Regional Gallery.

### 2. Definitions

**Buildings** – the existing and future infrastructure of the Grafton Regional Gallery and includes buildings, facilities and spaces managed by the Gallery and owned by the Clarence Valley Council

**Collection** – held and managed by the Grafton Regional Gallery

**Council** – Clarence Valley Council

**Donor** – the individual, group, company or institution making the donation

**Donation** – a financial payment made to The Gallery Foundation Trust Fund specifically for a naming right

**Exhibition** – an exhibition presented by the Gallery

**Foundation** – The Gallery Foundation Ltd (ABN 68 112 564 566), a public company limited by guarantee

**Gallery** – Grafton Regional Gallery

**House style** – the style used by the Gallery for all signage

**Infrastructure development** – additions to and upgrading of the buildings of the Grafton Regional Gallery including buildings managed by the Gallery and owned by the Clarence Valley Council

**Operational Costs** – defined ongoing daily operational expenditure for specific purpose or project.

**Naming rights** – the ability of a donor to negotiate a form of recognition of their donation, on and associated with buildings, programs, projects or publications as outlined in the Naming Rights Policy. Naming rights can be temporary or permanent.

**Permanent naming right** – when the donation is equal to or greater than 70% of the cost of construction of a building, or part of a building, or presenting a major project the naming right is retained for the life of the building or

**Temporary naming right** – the naming right has a time limit of a maximum of 10 years and the value is as per the Naming Rights Schedule

**Long term naming right** – the naming right has a time limit of a maximum of 25 years and the value is as per the Naming Rights Schedule

### 3. Background/legislative requirements

This internal policy facilitates the management of the Naming Rights program within Council's policy framework and reflects the operational aspect of the program.

### 4. Internal Policy statement

- 4.1 The structures and facilities and programs of the Grafton Regional Gallery described in Schedule 1 of the Naming Rights Policy may be named to recognise the intentions of individuals, groups of individuals, or corporations who donate funds to the Grafton Regional Gallery under the Naming Rights program.
- 4.2 The funds are held by Clarence Valley Council for any infrastructure or major project or operational cost related to Grafton Regional Gallery.
- 4.3 The Grafton Regional Gallery is responsible for promoting and obtaining donations for naming rights according to the policy. From time to time the Gallery Foundation may refer naming rights enquiries to the Gallery.
- 4.4 Naming rights can be permanent, long term, temporary or for a major project:

- a. Permanent naming rights are given when the donation is equal to or greater than 70% of the total cost of a major infrastructure project, or equal to or greater than \$5,000,000, or for a contribution of \$1,500,000 and over to name existing buildings.
  - b. Long Term naming rights have a time limit of 25 years and the cost is as per the Naming Rights Schedule.
  - c. Temporary naming rights have a time limit of 10 years and the cost is as per the Naming Rights Schedule.
  - d. Major project naming rights for large scale single or multi year events.
- 4.5 The name used should normally be the shortest possible name which recognises the donor's intentions and presented in house style.
- 4.6 Donations under the Naming Rights policy will only be accepted if:
- a. it will place no limitation on Council's ability to impartially carry out its full range of functions;
  - b. there is no conflict between the objectives and mission of Council and those of the donor;
  - c. no personal benefit is sought or received by any staff member of Council from the donation;
  - d. no personal benefit is sought or received by any Councillor of Clarence Valley Council from the donation;
  - e. the opportunity to donate along with the conditions of donating have been advertised; and
  - f. there is a legal written agreement between Council and the donor.
- 4.7 If the donor and or the form of recognition used as the Naming Right falls into disrepute the Council reserves the right to remove the name after notifying the donor or change the name in consultation with the donor.
- 4.8 Buildings, facilities and spaces of buildings, including council buildings managed by the Gallery, can be named and set out in the Naming Rights Schedule. Entire buildings can be named and parts of buildings can be named including wings, halls, galleries, rooms and outdoor facilities such as gardens, parking areas, walkways and courtyards.

## 5. Implementation

- 5.1 The Gallery will maintain a list of the structures, facilities and programs available to be named and the list will include a schedule of costs for naming rights.
- 5.2 Council will receive and manage all financial payments for Naming Rights.
- 5.3 Funds from the program will be utilised by the Grafton Regional Gallery to administer the delivery of the benefits associated with naming rights contracts.
- 5.4 The Naming Rights Funds will be utilised to support the building of infrastructure and facilities at the Grafton Regional Gallery once the Certificate of Construction is issued.

## 6. Appeal/objections process

- 6.1 Clarence Valley Council reserves the right to approve or reject any donation as part of the Naming Rights Program.
- 6.2 Any appeals or objections to project approvals must be submitted in writing to Clarence Valley Council and the Council reserves the right to make the final decision relating to donations as part of the Naming Rights Program.

## 5 Related Documents

Grafton Regional Gallery Strategic Plan  
Art Collection Policy  
Marketing collateral produced to advertise the program  
Naming Rights Program Agreements

## 6 Attachments

Schedule 1 – Structures, Collections and Programs Available for Naming Rights

## 7 Review

This Internal policy is to be reviewed at least once during the four year Council term and in line with any applicable legislative change.

## SCHEDULE 1 – STRUCTURES, COLLECTIONS AND PROGRAMS AVAILABLE FOR NAMING RIGHTS

The Schedule sets out what is available to be named at the Grafton Regional Gallery.

### General Guidelines

Permanent naming rights are given when the donation is equal to or greater than 70% of the cost of a major infrastructure project or a contribution of over \$1,500,000 to name existing buildings.

Long Term naming rights have a time limit of 25 years and the cost is as per the Naming Rights Schedule.

Temporary naming rights have a time limit of 10 years and the cost is as per the Naming Rights Schedule.

Major event naming rights for large scale single or multi year events.

### NAMING RIGHTS SCHEDULE

NAMING RIGHTS are available for the following buildings or parts of:		Permanent Costs	Long term Costs (25 years)	Temporary Naming Costs			
				10 years	≥ \$300,000	5 years	≥ \$150,000
1	New Development	≥ \$5,000,000	≥ \$2,500,000	10 years	≥ \$300,000	5 years	≥ \$150,000
2	Prentice House Galleries	≥ \$1,500,000	≥ \$1,000,000	10 years	≥ \$100,000	5 years	≥ \$50,000
3	Function Spaces/Theatrette & Gallery Entry	≥ \$1,500,000	≥ \$1,000,000	10 years	≥ \$100,000	5 years	≥ \$50,000
4	Gallery 1	≥ \$1,500,000	≥ \$750,000	10 years	≥ \$100,000	5 years	≥ \$50,000
5	Gallery 2	≥ \$1,500,000	≥ \$750,000	10 years	≥ \$100,000	5 years	≥ \$50,000
6	Gallery 3	≥ \$1,000,000	≥ \$500,000	10 years	≥ \$50,000	5 years	≥ \$25,000
7	Gallery 4	≥ \$1,000,000	≥ \$500,000	10 years	≥ \$50,000	5 years	≥ \$25,000
8	Studio	N/A	N/A	10 years	≥ \$50,000	5 years	≥ \$25,000
9	Artist Residency	N/A	N/A	10 years	≥ \$20,000	5 years	≥ \$10,000
10	Sculpture Garden	N/A	N/A	10 years	≥ \$20,000	5 years	≥ \$10,000
11	Major Project	N/A	N/A	Multi year Event	≥ \$500,00	Single Event	≥ \$100,000

**BENEFITS SCHEDULE**

<b>NAMING RIGHTS Benefits</b>		<b>Permanent Benefits</b>	<b>Long term Benefits</b>	<b>Temporary Benefits 5 years &amp; 10 years</b>
1	<b>New Development</b>	<ul style="list-style-type: none"> <li>The building would be permanently named and known as “the {insert family name} centre” (Ian Potter Centre – NGV as an example)</li> <li>Quality permanent signage installed outside the building and the name utilised on all internal and external print, marketing and educational material and logos utilised as required</li> <li>Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas</li> <li>Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> </ul>	<ul style="list-style-type: none"> <li>The building would be known as “the {insert family name} centre” (Ian Potter Centre – NGV as an example) for the term of the contract.</li> <li>Signage installed outside the building and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas for the term of the contract.</li> <li>Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>Donor would be given first option for renewal</li> </ul>	<ul style="list-style-type: none"> <li>The building would be known as “the {insert family name} centre” (Ian Potter Centre – NGV as an example) for the term of the contract.</li> <li>Signage installed outside the building and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>Donor would be given first option for renewal</li> </ul>

2	<p><b>Prentice House Galleries</b></p>	<ul style="list-style-type: none"> <li>Galleries would be permanently named and known as “the {insert family name} Galleries Prentice House”</li> <li>Quality permanent signage installed in the Prentice House Foyer and the name utilised on all internal and external print, marketing and educational material and logos utilised as required</li> <li>Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas</li> <li>Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> </ul>	<ul style="list-style-type: none"> <li>Galleries would be known as “the {insert family name} Galleries Prentice House”</li> <li>Signage installed in the Prentice House Foyer and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas for the term of the contract.</li> <li>Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> <li>Donor would be given first option for renewal</li> </ul>	<ul style="list-style-type: none"> <li>Galleries would be known as “the {insert family name} Galleries Prentice House”</li> <li>Signage installed in the Prentice House Foyer and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract</li> <li>Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> <li>Listing on Donor Wall</li> <li>Donor would be given option for renewal</li> </ul>
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3	<p><b>Function Spaces/ Theatrette &amp; Gallery Entry</b></p>	<ul style="list-style-type: none"> <li>• Function Spaces would be permanently named and known as “the {insert family name} function space”</li> <li>• Quality permanent signage installed in the Function Spaces and the name utilised on all internal and external print, marketing and educational material and logos utilised as required</li> <li>• Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> </ul>	<ul style="list-style-type: none"> <li>• Function Spaces would be known as “the {insert family name} Function Space” for the term of the contract.</li> <li>• Signage installed in the Function Spaces and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> <li>• Donor would be given first option for renewal</li> </ul>	<ul style="list-style-type: none"> <li>• Function Spaces would be known as “the {insert family name} Function Space” for the term of the contract.</li> <li>• Signage installed in the Function Spaces and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>• Listing on Donor Wall</li> <li>• Donor would be given option for renewal</li> </ul>
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4	<b>Galleries 1 to 5</b>	<ul style="list-style-type: none"> <li>• Gallery would be permanently named and known as “the {insert family name} function space”</li> <li>• Quality permanent signage installed in the Gallery and the name utilised on all internal and external print, marketing and educational material</li> <li>• Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> </ul>	<ul style="list-style-type: none"> <li>• Gallery would be known as “the {insert family name} Gallery” for the term of the contract.</li> <li>• Signage installed in the Gallery and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs</li> <li>• Donor would be given first option for renewal</li> </ul>	<ul style="list-style-type: none"> <li>• Gallery would be known as “the {insert family name} Gallery” for the term of the contract.</li> <li>• Signage installed in the Gallery and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>• Listing on Donor Wall</li> <li>• Donor would be given option for renewal</li> </ul>
8	<b>Studio</b>	N/A	N/A	<ul style="list-style-type: none"> <li>• Studio would be known as “the {insert family name} Studio” for the term of the contract.</li> <li>• Signage installed in the studio and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>• Listing on Donor Wall</li> <li>• Donor would be given option for renewal</li> </ul>

9	<b>Artist Residency</b>	N/A	N/A	<ul style="list-style-type: none"> <li>• Artist Residency would be known as “the {insert family name} Artist Residency” for the term of the contract.</li> <li>• Signage installed in the Artist Residency and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>• Listing on Donor Wall</li> <li>• Donor would be given option for renewal</li> </ul>
10	<b>Sculpture Garden</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>	<ul style="list-style-type: none"> <li>• Sculpture Garden would be known as “the {insert family name} Sculpture Garden” for the term of the contract.</li> <li>• Signage installed in the Sculpture Garden and the name utilised on all internal and external print, marketing and educational material and logos utilised as required for the term of the contract.</li> <li>• Free VIP admission for donor family members to all gallery events, access to all other VIP programs for the term of the contract.</li> <li>• Listing on Donor Wall</li> <li>• Donor would be given option for renewal</li> </ul>

<p>11</p>	<p><b>Major Project</b></p> <ul style="list-style-type: none"> <li>• <b>Multi year Event</b></li> <li>• <b>Single Event</b></li> </ul>	<ul style="list-style-type: none"> <li>• The major project would be permanently named and known as “This major project is proudly presented by {insert family name}”</li> <li>• The name and logos utilised on all internal and external, project signage, print, marketing and educational material.</li> <li>• Appropriate acknowledgment on donor wall and all other donor &amp; supporter areas</li> <li>• Free VIP admission for donor family members to all project events, access to all other VIP programs</li> </ul>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
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# Policy

## Competitive Neutrality

Responsible Manager (Title)	<del>Kate Maginnity</del> <del>Manager</del> (Finance & Supply)		
Adopted by Council	-Date	Minute Number	
File Reference Number	-DWS	Version 4.0	Review Due April 2023
Document(s) this policy Supersedes	-V 3.0 (adopted 19 May 2015)		
Community Plan Linkage	5 Leadership		
	5.2 We will have an effective and efficient organisation		
	5.2.1 Operates in a financially responsible and sustainable manner		

### 1. Purpose

The Competitive Neutrality Policy will ensure the principle of competitive neutrality is adhered to in the business activities of Clarence Valley Council. The principle underlies the National Competition Policy, which is applied to government businesses at all levels throughout Australia, and included in the *NSW Government Policy Statement on the Application of National Competition Policy to Local Government (June 1996)*.

### 2. Definitions

**Competitive Neutrality** – requires that government businesses, whether Commonwealth, State or Local, operate without net competitive advantages over other businesses as a result of their public ownership.

**Corporatisation** – Council's business activities must be capable of being separately identified within the operations of Council, and have their accounting and other operations structured in such a way as to provide a distinct reporting framework on their operations to Council.

**Category 1 business** – those business units of Council with annual gross operating income of more than \$2m.

**Category 2 business** – Council has no category 2 businesses.

### 3. Background/legislative requirements

The principle of competitive neutrality centres on the concept that government businesses should operate without competitive advantage over private businesses as a result of their public ownership, and that any competition should be on a 'level playing field'. As a result of the increased competition, greater efficiencies and lower costs should be generated, ensuring a public benefit.

It is recognised that social implications as a result of the application of this principle need also to be taken into account, and exemptions on this basis can be considered. In some instances, the application of the principle of competitive neutrality and the resultant cost to the community may outweigh any benefits identified in its application.

The principle of competitive neutrality applies only to the business activities of Council, and not the non-business, non-profit activities. There are 2 categories of business activity. Category 1 businesses are those business units of Council that have an annual gross operating income in excess of \$2m. The competitive neutrality principle may also be applied to those businesses that have an annual gross operating income less than \$2m, but to a reduced extent, and at Council's discretion.

The Competitive Neutrality Guidelines prepared by the Office of Local Government suggests that the following activities may be regarded as businesses:

- a) water supply;
- b) sewerage services;
- c) abattoirs;
- d) gas production and reticulation

Other areas may include Tourism and Information Centres, or Caravan Park management.

Category 1 business units of Council must adhere to the following minimum standards:

- a) adopt a corporatisation model;
- b) apply full cost attribution, including tax equivalent regime payments, debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates);
- c) make explicit any subsidies paid to the business;
- d) operate within the same regulatory framework as private businesses.

Category 2 business units must:

- a) make any subsidy to the business explicit as part of the calculation of costs;
- b) apply full cost attribution where practicable;
- c) be free to determine the extent to which the business will be separated from other associated mainstream activities;
- d) operate within the same regulatory framework as private businesses.

Essential to the principle of competitive neutrality is the opportunity for competing organisations or contractors to access a formal complaints process in situations where they feel the principle is being breached.

### 3.1 Undertaking benefit/cost analyses

Council must consider the benefits and costs of applying the competitive neutrality principle to a business activity. In order to do this, the following must be considered:

- a) Government legislation and policies relating to ecologically sustainable development;
- b) social welfare and equity considerations, including community service obligations;
- c) Government legislation and policies relating to matters such as occupational health and safety, industrial relations and access and equity;
- d) economic growth and regional development, including employment and investment growth;
- e) the interests of consumers generally or of a class of consumer;
- f) the competitiveness of Australian businesses, and
- g) the efficient allocation of resources.

### 3.2 Benefits of Competitive Neutrality

The benefits of competitive neutrality for Council and the community include:

- a) pricing policies which are fairer and more cost reflective
- b) a better allocation of resources
- c) decisions being made with a clearer knowledge of true costs and potential revenues

It is assumed that a more detailed and accurate costing process will ensure Council is aware of the full costs and revenues of a business activity, required for realistic strategic planning, budgeting and performance measurement. Benefits may also be realised in determining best practice or assessing new services.

Specifically, the requirements for Council in the Category 1 activity are as follows:

- a) Establish a complaints handling system for competitive neutrality issues.
- b) Separate internal reporting for business activity.
- c) Apply full cost attribution, including:
  - 1) tax equivalent payments;
  - 2) debt guarantee fees;
  - 3) return on capital.
- d) Make subsidies to business activities an explicit transaction.
- e) Comply with the same regulation as the private sector.

### 3.3 External reporting

**Management Plan** – must include a statement of the objectives and performance targets, means of achieving those targets and the manner of assessing those targets for each of Council's principal activities. Category 1 businesses should be viewed as principal activities.

**Annual reports** – must include a statement of expenses incurred, revenue raised, assets acquired and assets held for each of Council's principal activities (Category 1 businesses). Council is also required to provide a summary of its progress in implementing the competitive neutrality principle, including complaints received and the outcomes of any investigations.

**Financial Reporting** – Council is required to implement separate accounting for individual business activities, consistent with Australian equivalents to International Financial Reporting Standards (AIFRSs), other authoritative pronouncements of the Australian Accounting Standards Board, Urgent Issues Group Interpretations, the Local Government Act (1993) and Regulations and the Financial Reporting Guidelines for NSW Councils. This applies to Category 1 and 2 business activities.

## 4. Appeal/objections process

Council must have in place a complaints mechanism for any actual or potential competitor of Council who may feel they are being adversely affected by Council failing to adopt the competitive neutrality principle or apply this policy.

### 4.1 Lodging a Competitive Neutrality Complaint with Council

Written complaints should be sent to Council by normal mail (Locked Bag 23, Grafton 2460), by fax (6642 7647), by email ([council@clarence.nsw.gov.au](mailto:council@clarence.nsw.gov.au)) or delivered over the counter during normal work hours.

Initial enquiries are to be directed to the Public Officer, who will provide advice and assistance with the preparation and submission of any complaints.

Competitive neutrality complaints must be made within 3 months of the event, and investigations will be undertaken generally within 30 days of date of receipt. Complaints should be addressed to the General Manager who may delegate the investigation to the Public Officer.

Competitive neutrality complaints which establish that Clarence Valley Council:

- a) has not met its requirements under the National Competition Policy Statement or Pricing and Costing for Council Businesses – a Guide to Competitive Neutrality; or
- b) has not abided by the spirit of competitive neutrality in the conduct of Council business activities



will result in changes to Council's business practice to ensure future and continued compliance with the principle of competitive neutrality. Where a complaint is found to be substantiated, a report will be prepared with recommendations for changes to the practices of that business activity.

All complaints received will be handled with strict confidentiality and in accordance with Council's Privacy Management Plan.

## 4.2 Lodging a Competitive Neutrality Complaint with an External Agency

Competitive neutrality complaints may also be referred to the following external agencies for investigation:

- a) NSW Office of Local Government
- b) NSW Ombudsman
- c) NSW Independent Commission Against Corruption
- d) Australian Competition and Consumer Commission

## 5. Related Documents

*Pricing & costing for Council Businesses: A guide to Competitive Neutrality (July 1997)*, issued by the Office of Local Government

*Policy Statement on the Application of Competitive Neutrality (TPP 02-1 January 2002)*,  
at <https://www.treasury.nsw.gov.au/nsw-economy/competition-policy>

*Competition Principles Agreement – 11 April 1995 (As amended to 13 April 2007)*,  
at <https://www.coag.gov.au/about-coag/agreements/competition-principles-agreement>

# Policy

## Concealed Water Leak Allowance

Responsible Manager (Title)	Finance and Supply		
Adopted by Council	Date:	Minute Number	
File Reference Number	ECM	Version 4.1	Review Due March 2023
Document(s) this policy Supersedes	V4.0 – 28/06/2016 – 15.062/16		
Community Plan Linkage	5 Leadership		
	5.2 We will have an effective and efficient organisation		
	5.2.1 Operates in a financially responsible and sustainable manner		

### 1. Purpose

To establish guidelines for the General Manager, staff and the public regarding the responsibilities of water consumption and necessity of early detection of water leaks.

### 2. Definitions

**Concealed Leak** - water escaping from a private water service that is hidden from view and defined as occurring within pipeline breaks or connections in the ground, under slabs or within walls and is not clearly visible to the owner. (It does not involve leakage from an appliance, fixture, water pump, hot water system or the like). Lush grass or damp soil does not constitute being concealed from view.

**Private Water Service** - relates to all water service pipes, including recycled water service pipes, fixtures and fittings on the customer's side of the meter (outlet side), or 1 metre inside the property boundary for unmetered properties (excluding separate fire services).

**Customer** - the owner/ratepayer of the property or an applicant on behalf of the owner who has previously given proof to Council of their agency agreement or power of attorney, etc.

**Residential Customer** - the category for rating purposes is residential and the residential water consumption tariff applies.

### 3. Background/legislative requirements

Best-Practice Management of Water Supply and Sewerage Guidelines

### 4. Policy statement

- 4.1 The allowance is a concession and applies to all customer types and will be property based. Only one application will be accepted as a result of a concealed leak at the same property and by the same owner regardless of whether it is a related event or separate concealed leak within a 5 year period. If a customer moves to another property or owns more than one property, the allowance will be given once on each property within a 5 year period.
- 4.2 The customer is responsible for the maintenance and repair of their private water service.
- 4.3 Clarence Valley Council grants an allowance for water lost through a concealed or hidden leak in the private water service of customers. The allowance will be granted provided that:
- The customer was unaware of the leak and the leak was concealed from view,
  - The leak was not due to the neglect of obvious defects in the private water service,
  - The private water service is repaired and a report from the plumber submitted to Council confirming the repairs are in accordance with the Plumbing and Drainage Act 2011 No. 59 Section 6 Part 2 Division 1 which states:
- 6 Plumbing and drainage work to be carried out only by authorised persons*
- A person must not do any kind of plumbing and drainage work unless the person:*
- (a) holds an endorsed contractor licence or a supervisor certificate in force under the Home Building Act 1989 authorising the holder to do that kind of work, or*
  - (b) does the work under the immediate supervision of the holder of such a licence or certificate, or*
  - (c) holds a tradesperson certificate in force under the Home Building Act 1989 authorising the holder to do that work under supervision and does that work under the general supervision of the holder of a licence or certificate referred to in paragraph (a)*
- 4.4 The allowance will apply to the potable (drinking water) service and/ or recycle water service to a maximum of 450 kilolitres for each water service. The allowance will be calculated on the average daily consumption during the meter reading period where the leak occurred on the basis of the consumption of the previous 4 full reading periods where normal average consumption has occurred (excludes nil consumption periods and replaced meter periods) both priority placed on the previous corresponding period where possible. If the concealed leak allowance is granted for residential customers and the stepped tariff has not applied in previous consumption periods for residential customers, the calculated charge will not include the stepped tariff.
- 4.5 Where a customer is unaware of a leaking water service, on either a potable (drinking water) or recycled water service, and the leak is not due to neglect and was concealed from view, an allowance will be granted for the period of the leak i.e. granted on the current quarter if the leak was

detected in that quarter or for the previous quarter (if it can be determined a leak had occurred) and the current quarter up to the date of repair.

- 4.6 The allowance is to include the consumption period that the leak was first identified and also include the consumption period up until a reading is taken by Council as part of the quarterly reading process after the leak was repaired. If the leak is identified and repaired within the same consumption period, the allowance will only apply to this period.
- 4.7 A sewer usage charge is levied on Commercial/Industrial properties that have a water meter and are liable for a percentage discharge factor of water discharged into the sewerage system. The allowance given for sewer usage is in addition to any allowance given for water usage. Where sewer usage is involved, no maximum allowance will apply and the calculation will be based on the revised daily average calculation for the amendment period. The allowance will be granted for the period of the leak i.e. granted on the current quarter if the leak was detected in that quarter or for the previous quarter (if it can be determined a leak had occurred) and the current quarter up to the date of repair.
- 4.8 A liquid trade waste charge is levied on Commercial/Industrial properties that have a water meter and are liable for a percentage discharge factor of water discharged into the sewerage system. The allowance given for liquid trade waste usage is in addition to any allowance given for water usage. Where liquid trade usage is involved, no maximum allowance will apply and the calculation will be based on the revised daily average calculation for the amendment period. The allowance will be granted for the period of the leak i.e. granted on the current quarter if the leak was detected in that quarter or for the previous quarter (if it can be determined a leak had occurred) and the current quarter up to the date of repair.
- 4.9 A property served by a common meter i.e. strata block will attract the one allowance for the strata of a maximum 450 kilolitres only within a 5 year period.
- 4.10 A property served by a rural shared private water line agreement will attract the one allowance of a maximum of 450 kilolitres on the master meter and apportioned to the shared services if the leak has occurred in the master supply line.
- 4.11 The customer may claim an allowance for a concealed leak detected and repaired within an earlier period. The allowance will be granted provided the above conditions are met and a written statement has been provided by the plumber who affected the repairs stating the date repairs were carried out and confirming this was during or immediately preceding the period of the claimed leak. For old claims one allowance will be granted, subject to the conditions outlined, to a maximum of one in a 5 year period.

## 5. Implementation

- 5.1 Claims for concealed water leak allowance must be submitted and the customer is required to advise:
- how they became aware of the leak,
  - the date they became aware of the leak and
  - the details of the repair via a plumber's statement (as detailed below).

- 5.2 Before the allowance is granted, as per Clause 4.3 of this policy the leak must be repaired by a licensed plumber or under the supervision of a licenced plumber, who must also provide a written report on the leak stating:
- the date the leak was detected,
  - where the leak was situated,
  - where the water was escaping,
  - the date the leak was repaired,
  - the meter reading at the time the leak was repaired (if available),
  - possible cause and
  - copy of plumber's invoice.
- 5.3 If the homeowner on a rural property carries out their own repairs, (which is not recommended by Council) this work must be signed off by a licenced plumber. The plumber's report is to contain the information as above at 5.2 and confirm the repairs are in accordance with Clause 6 of the Plumbing and Drainage Act 2011.
- 5.4 A reply to the customer must be confirmed in writing to ensure the customer is aware of their responsibility to cover further costs associated with leaks to their property.
- 5.5 Ratepayers not considered eligible for a concealed or hidden leak allowance will be liable for all consumption of water that has passed through the meter.

## 6. Appeal/objections process

NIL

## 7. Related Documents

NIL

# Policy

## Rates – Refund and Adjustment

Responsible Manager (Title)	Finance & Supply		
Adopted by Council	Date	Minute Number	
File Reference Number	DWS	Version 1.1	Review Due April 2023
Document(s) this policy Supersedes	V1.0		
Community Plan Linkage	5 Leadership		
	5.2 We will have an effective and efficient organisation		
	5.2.1 Operates in a financially responsible and sustainable manner		

### 1. Purpose

To provide guidance to the General Manager and staff in refunding and adjusting of incorrect charges to rate accounts.

### 2. Definitions

**Ratepayer** – the person liable for payment of the rates of the property.

### 3. Background/legislative requirements

*Local Government ACT 1993 Section 574*

### 4. Policy statement

This policy provides an adjustment to ratepayers who have been incorrectly charged for a service, availability or connection charges.

### 5. Implementation

Where adjustment or refunds to accounts are to be made based upon third party advice the charge will be removed for the current financial year plus one additional financial year.

Where adjustments or refunds to accounts are to be made based upon Council error a refund or adjustment will be made in retrospect for a period of up to 7 years. If a new owner has taken over the property within the 7 year period a refund or adjustment will not be awarded prior to the ownership date of transfer.

## 6. Appeal/objections process

NIL

## 7. Related Documents

Clarence Valley Council Annual Fees and Charges

# Policy

## Farmland and Community Sporting Facilities Drought Water Rebate

Responsible Manager (Title)	Manager Water Cycle		
Adopted by Council	28 April 2020	Minute Number	
File Reference Number	DWS	Version 1.1	November 2023
Document(s) this policy Supersedes	V1.0 – 25/2/2020 – 6c.20.004		
Community Plan Linkage	3 Economy		
	3.1 We will have an attractive and diverse environment for business, tourism and industry		
	3.1.2 Grows the Clarence Valley economy through supporting local business and industry		

### 1. Purpose

Agricultural producers and community owned sporting facilities with properties located in parishes classified as being in “intense drought” may, upon application to Council, receive a rebate of 50% on that component of their water charges for the quarter which is above the average consumption for the corresponding quarter in the preceding four years.

### 2. Definitions

**Agricultural producer** – the rating category of the subject property is “farmland”.

**Community Owned Sporting Facility** – A not for profit community owned sporting facility or a community owned sporting facility that does not operate for the personal profit or gain of its members, but rather for the benefit of the Club and its associated community as evidenced by their Memorandum and/or Articles of Association.

**Intense drought** – the “combined drought indicator” produced by the relevant State Government Department (currently Department of Primary Industries - <https://edis.dpi.nsw.gov.au/>) classifies the parish where the property is located as being in “intense drought” at some stage during the quarter to which the water notice relates.



### 3. Background/legislative requirements

Local Government Act 1993  
Local Government Regulation 2005

### 4. Policy statement

Council is committed to providing assistance, by way of water charge rebates, to agricultural producers and community owned sporting facilities in areas classified as being in intense drought.

### 5. Implementation

The claim for the allowance must be in writing and indicate the water notice to which the claim relates. Staff will verify that the property in the water notice was classified by the Department of Primary Industries as being in intense drought at some stage during the quarter the water notice relates to. If the property is confirmed as being in intense drought, staff will calculate the average water consumption for the corresponding quarter in the previous four years and apply a rebate of 50% to that portion of the water consumption which is higher than the average consumption.

### 6. Appeal/objections process

N/A

### 7. Related Documents

Privacy Management Plan

## 2019/20 Quarterly Budget Review - March 2020

## Income &amp; Expenditure Statement By Fund - CONSOLIDATED

Description	Original Budget 2019/20	Variations Sept QBRS	Variations Dec QBRS	Variations Mar QBRS	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	(32,283,108)	0	0	0	(32,283,108)	(32,475,527)
Annual Charges	(28,249,908)	0	0	0	(28,249,908)	(28,825,699)
User Charges	(14,047,068)	0	0	0	(14,047,068)	(3,437,308)
Statutory & Regulatory User Charges	(2,426,984)	0	0	0	(2,426,984)	(570,064)
General User Fees	(22,174,782)	(82,000)	(1,008,000)	(3,500)	(23,268,282)	(4,280,356)
Interest Income	(3,084,912)	0	0	0	(3,084,912)	(785,460)
Operating Grants & Contributions	(24,941,038)	(642,525)	(1,113,331)	(506,752)	(27,203,646)	(3,546,814)
Other Revenue	(2,035,744)	(60,918)	0	(1,032,968)	(3,129,630)	(703,504)
Net Gains from Disposal of Assets	0	0	0	0	0	(9,359)
Internal Income	(16,131,616)	(1,434,360)	(5,728)	0	(17,571,704)	(1,966,006)
ABC Recovery	(11,736,090)	0	0	0	(11,736,090)	(2,934,025)
Internal Plant Hire Income	(8,314,068)	0	0	0	(8,314,068)	(1,471,898)
<b>Total Income</b>	<b>(165,425,318)</b>	<b>(2,219,803)</b>	<b>(2,127,059)</b>	<b>(1,543,220)</b>	<b>(171,315,400)</b>	<b>(81,006,020)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	37,516,694	80,000	(206,033)	27,000	37,417,661	9,845,757
Other Employee Costs	901,944	0	(81,483)	0	820,461	216,344
Borrowing Costs	7,203,836	0	0	0	7,203,836	1,253,928
Materials	20,067,142	868,933	(997,220)	(74,000)	19,864,855	3,502,131
Contracts	16,852,392	2,498,554	1,848,049	246,829	21,445,824	5,414,315
Consultancies	621,944	30,960	73,860	(66,972)	659,792	151,225
Legal Expenses	408,840	0	1,636	35,000	445,476	20,331
Depreciation	42,717,024	0	0	0	42,717,024	0
Insurance Expenses	2,031,132	0	(6,500)	0	2,024,632	1,212,129
Donations, Contributions & Taxes	5,029,140	513,072	402,000	(98,788)	5,845,424	478,294
Administration Expenses	1,777,248	7,856	(107,744)	0	1,677,360	429,664
Other Operating Expenses	4,504,516	0	(80,380)	59,400	4,483,536	1,361,983
Subscriptions & Memberships	395,908	12,270	0	(18,000)	390,178	113,679
Internal Expenses	10,550,324	1,434,360	98,874	0	12,083,558	1,948,760
ABC Distribution	11,736,095	0	0	0	11,736,095	2,934,025
Internal Plant Hire Expenditure	1,866,072	0	0	0	1,866,072	1,471,898
<b>Total Expenditure</b>	<b>164,180,251</b>	<b>5,446,005</b>	<b>945,059</b>	<b>110,469</b>	<b>170,681,784</b>	<b>30,354,464</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(1,245,067)</b>	<b>3,226,202</b>	<b>(1,182,000)</b>	<b>(1,432,751)</b>	<b>(633,616)</b>	<b>(50,651,556)</b>
Capital Grants & Contributions	(21,344,351)	(3,765,067)	(1,313,278)	170,000	(26,252,696)	(3,431,574)
<b>Operating Result for the Year</b>	<b>(22,589,418)</b>	<b>(538,864)</b>	<b>(2,495,278)</b>	<b>(1,262,751)</b>	<b>(26,886,312)</b>	<b>(54,083,130)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	8,130,152	2,976,495	100,420	(50,004)	11,157,063	179,467
Capital Works - Upgrade	19,315,156	6,294,270	1,978,097	294,709	27,882,232	704,677
Capital Works - Expansion	0	1,818,169	0	0	1,818,169	1,455,427
Capital Works - Renewal	28,670,056	7,772,423	106,039	1,216,263	37,764,781	1,356,513
Depreciation	(42,717,024)	0	0	0	(42,717,024)	0
Employee Leave Accruals	0	0	0	0	0	(949,381)
Employee Leave Paid	0	0	0	0	0	850,543
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	7,040,448	0	0	0	7,040,448	1,408,447
Long Term Debtor Repayments	(38,304)	0	0	0	(38,304)	(3,431)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>20,400,484</b>	<b>18,861,357</b>	<b>2,184,556</b>	<b>1,460,968</b>	<b>42,907,365</b>	<b>5,002,262</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(1,843,327)	(7,824,392)	(240,402)	34,085	(9,874,036)	0
External Reserves	5,650,287	(6,562,349)	(663,600)	(915,400)	(2,491,062)	0
Unspent Loans	(55,000)	(23,000)	0	0	(78,000)	0
Unexpended Grant Reserves	(1,509,763)	(3,110,820)	1,040,750	416,667	(3,163,166)	0
S64 / S94 Contribution Reserves	87,136	(545,102)	(457,500)	0	(915,466)	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>2,329,333</b>	<b>(18,065,663)</b>	<b>(320,752)</b>	<b>(464,648)</b>	<b>(16,521,731)</b>	<b>0</b>
<b>NET RESULT</b>	<b>140,398</b>	<b>256,829</b>	<b>(631,474)</b>	<b>(266,431)</b>	<b>(500,678)</b>	<b>(49,080,868)</b>

## 2019/20 Quarterly Budget Review - March 2020

## Income &amp; Expenditure Statement By Fund - CVC General Fund

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	(32,283,108)	0	0	0	(32,283,108)	(32,475,527)
Annual Charges	(2,078,820)	0	0	0	(2,078,820)	(1,555,517)
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(2,382,764)	0	0	0	(2,382,764)	(444,137)
General User Fees	(12,843,186)	(82,000)	(1,008,000)	(3,500)	(13,936,686)	(1,866,246)
Interest Income	(1,678,308)	0	0	0	(1,678,308)	(756,273)
Operating Grants & Contributions	(17,465,750)	(642,525)	(1,162,680)	(506,752)	(19,777,707)	(2,038,227)
Other Revenue	(1,967,140)	(60,918)	0	(1,032,968)	(3,061,026)	(619,183)
Internal Income	(11,542,524)	(1,434,360)	(178,126)	0	(13,155,010)	(1,652,578)
ABC Recovery	(11,736,090)	0	0	0	(11,736,090)	(2,934,025)
Internal Plant Hire Income	(7,990,164)	0	0	0	(7,990,164)	(1,268,995)
<b>Total Income</b>	<b>(101,967,854)</b>	<b>(2,219,803)</b>	<b>(2,348,806)</b>	<b>(1,543,220)</b>	<b>(108,079,683)</b>	<b>(45,610,708)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	30,651,524	80,000	(187,355)	0	30,544,169	7,759,427
Other Employee Costs	797,748	0	(81,483)	0	716,265	189,052
Borrowing Costs	900,562	0	0	0	900,562	148,728
Materials	14,192,869	147,234	(997,220)	(74,000)	13,268,883	2,691,343
Contracts	8,297,640	2,462,054	1,791,539	167,329	12,718,562	2,899,629
Consultancies	601,928	30,960	15,000	(81,972)	565,916	106,967
Legal Expenses	365,208	0	1,636	35,000	401,844	20,331
Depreciation	27,872,316	0	0	0	27,872,316	0
Insurance Expenses	1,837,740	0	(6,500)	0	1,831,240	1,153,933
Donations, Contributions & Taxes	4,724,172	513,072	402,000	(98,788)	5,540,456	449,801
Administration Expenses	1,432,992	0	(68,720)	0	1,364,272	393,216
Other Operating Expenses	2,503,132	0	31,748	21,900	2,556,780	958,709
Subscriptions & Memberships	226,540	0	0	(18,000)	208,540	81,912
Internal Expenses	5,210,996	7,000	(172,398)	0	5,045,598	993,120
ABC Distribution	8,244,593	0	0	0	8,244,593	2,061,149
Internal Plant Hire Expenditure	1,866,072	0	0	0	1,866,072	1,254,793
<b>Total Expenditure</b>	<b>109,726,032</b>	<b>3,240,320</b>	<b>728,247</b>	<b>(48,531)</b>	<b>113,646,068</b>	<b>21,162,110</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>7,758,178</b>	<b>1,020,517</b>	<b>(1,620,559)</b>	<b>(1,591,751)</b>	<b>5,566,385</b>	<b>(24,448,598)</b>
Capital Grants & Contributions	(20,266,907)	(3,765,067)	(1,313,278)	170,000	(25,175,252)	(3,186,920)
<b>Operating Result for the Year</b>	<b>(12,508,729)</b>	<b>(2,744,550)</b>	<b>(2,933,837)</b>	<b>(1,421,751)</b>	<b>(19,608,867)</b>	<b>(27,635,518)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	7,452,152	1,110,044	100,420	(50,004)	8,612,612	154,968
Capital Works - Upgrade	18,174,160	5,625,837	1,978,097	294,709	26,072,803	694,235
Capital Works - Expansion	0	1,818,169	0	0	1,818,169	1,455,427
Capital Works - Renewal	20,742,676	5,248,536	(117,709)	478,263	26,351,766	1,134,238
Depreciation	(27,872,316)	0	0	0	(27,872,316)	0
Employee Leave Accruals	0	0	0	0	0	(949,381)
Employee Leave Paid	0	0	0	0	0	850,543
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	2,023,594	0	0	0	2,023,594	356,765
Long Term Debtor Repayments	(32,448)	0	0	0	(32,448)	(3,431)
Net Gains from Disposal of Assets	0	0	0	0	0	(8,631)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>20,487,818</b>	<b>13,802,585</b>	<b>1,960,808</b>	<b>722,968</b>	<b>36,974,179</b>	<b>3,684,733</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(3,026,959)	(7,824,392)	(235,085)	34,085	(11,052,351)	0
External Reserves	(1,342,423)	(19,592)	(6,610)	(18,400)	(1,387,025)	0
Unspent Loans	(55,000)	(23,000)	0	0	(78,000)	0
Unexpended Grant Reserves	(2,424,000)	(2,389,121)	1,040,750	416,667	(3,355,704)	0
S64 / S94 Contribution Reserves	(990,308)	(545,102)	(457,500)	0	(1,992,910)	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>(7,838,690)</b>	<b>(10,801,207)</b>	<b>341,555</b>	<b>432,352</b>	<b>(17,865,990)</b>	<b>0</b>
<b>NET RESULT - CVC General Fund</b>	<b>140,398</b>	<b>256,829</b>	<b>(631,474)</b>	<b>(266,431)</b>	<b>(500,678)</b>	<b>(23,950,785)</b>

**2019/20 Quarterly Budget Review - March 2020**  
**Income & Expenditure Statement By Fund - CVC Water Fund**

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(2,327,520)	0	0	0	(2,327,520)	(2,546,574)
User Charges	(12,499,404)	0	0	0	(12,499,404)	(2,946,882)
Statutory & Regulatory User Charges	(21,912)	0	0	0	(21,912)	(112,549)
General User Fees	(540,468)	0	0	0	(540,468)	(141,575)
Interest Income	(857,496)	0	0	0	(857,496)	(12,408)
Operating Grants & Contributions	(745,774)	0	0	0	(745,774)	0
Other Revenue	(44,160)	0	0	0	(44,160)	(31,056)
Internal Income	(700,452)	0	0	0	(700,452)	(32,450)
ABC Recovery	0	0	0	0	0	0
Internal Plant Hire Income	(172,404)	0	0	0	(172,404)	(116,891)
<b>Total Income</b>	<b>(17,909,590)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(17,909,590)</b>	<b>(5,940,386)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,771,841	0	0	0	1,771,841	480,348
Other Employee Costs	4,608	0	0	0	4,608	4,325
Borrowing Costs	1,645,058	0	0	0	1,645,058	277,097
Materials	1,942,452	0	0	0	1,942,452	403,578
Contracts	999,528	0	0	0	999,528	468,374
Consultancies	0	0	0	0	0	38,180
Legal Expenses	41,820	0	0	0	41,820	0
Depreciation	6,083,100	0	0	0	6,083,100	0
Insurance Expenses	73,608	0	0	0	73,608	41,871
Donations, Contributions & Taxes	0	0	0	0	0	150
Administration Expenses	20,064	0	(2,088)	0	17,976	1,932
Other Operating Expenses	521,232	0	(10,452)	0	510,780	64,612
Subscriptions & Memberships	8,364	0	0	0	8,364	47
Internal Expenses	344,752	0	75,000	0	419,752	145,106
ABC Distribution	1,244,206	0	0	0	1,244,206	311,052
Internal Plant Hire Expenditure	0	0	0	0	0	124,222
<b>Total Expenditure</b>	<b>14,700,633</b>	<b>0</b>	<b>62,460</b>	<b>0</b>	<b>14,763,093</b>	<b>2,360,893</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(3,208,957)</b>	<b>0</b>	<b>62,460</b>	<b>0</b>	<b>(3,146,497)</b>	<b>(3,579,493)</b>
Capital Grants & Contributions	(630,432)	0	0	0	(630,432)	(105,686)
<b>Operating Result for the Year</b>	<b>(3,839,389)</b>	<b>0</b>	<b>62,460</b>	<b>0</b>	<b>(3,776,929)</b>	<b>(3,685,179)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	309,996	1,651,684	0	0	1,961,680	0
Capital Works - Upgrade	223,992	0	0	0	223,992	8,010
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	4,418,952	1,233,038	223,748	0	5,875,738	98,023
Depreciation	(6,083,100)	0	0	0	(6,083,100)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	1,009,964	0	0	0	1,009,964	245,671
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(120,196)</b>	<b>2,884,722</b>	<b>223,748</b>	<b>0</b>	<b>2,988,274</b>	<b>351,704</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	3,329,153	(2,884,722)	(286,208)	0	158,223	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	630,432	0	0	0	630,432	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>3,959,585</b>	<b>(2,884,722)</b>	<b>(286,208)</b>	<b>0</b>	<b>788,655</b>	<b>0</b>
<b>NET RESULT - CVC Water Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,333,475)</b>

## 2019/20 Quarterly Budget Review - March 2020

## Income &amp; Expenditure Statement By Fund - CVC Sewer Fund

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(16,759,416)	0	0	0	(16,759,416)	(17,661,189)
User Charges	(1,547,664)	0	0	0	(1,547,664)	(490,426)
Statutory & Regulatory User Charges	(22,308)	0	0	0	(22,308)	(13,377)
General User Fees	(355,440)	0	0	0	(355,440)	(129,359)
Interest Income	(310,572)	0	0	0	(310,572)	(10,684)
Operating Grants & Contributions	(207,720)	0	0	0	(207,720)	0
Other Revenue	(15,576)	0	0	0	(15,576)	(3,023)
Internal Income	(383,772)	0	0	0	(383,772)	0
ABC Recovery	0	0	0	0	0	0
Internal Plant Hire Income	(151,500)	0	0	0	(151,500)	(86,013)
<b>Total Income</b>	<b>(19,753,968)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(19,753,968)</b>	<b>(18,394,070)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,685,818	0	(463)	0	1,685,355	461,582
Other Employee Costs	20,292	0	0	0	20,292	6,169
Borrowing Costs	4,290,424	0	0	0	4,290,424	761,505
Materials	1,727,217	0	0	0	1,727,217	288,045
Contracts	566,532	0	56,510	0	623,042	419,032
Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	8,010,660	0	0	0	8,010,660	0
Insurance Expenses	82,632	0	0	0	82,632	16,325
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	2,292	0	(2,292)	0	0	387
Other Operating Expenses	939,156	0	(2,292)	0	936,864	125,348
Subscriptions & Memberships	8,364	0	0	0	8,364	15,887
Internal Expenses	898,600	331,400	75,000	0	1,305,000	121,360
ABC Distribution	998,803	0	0	0	998,803	249,701
Internal Plant Hire Expenditure	0	0	0	0	0	91,586
<b>Total Expenditure</b>	<b>19,230,790</b>	<b>331,400</b>	<b>126,463</b>	<b>0</b>	<b>19,688,653</b>	<b>2,556,926</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(523,178)</b>	<b>331,400</b>	<b>126,463</b>	<b>0</b>	<b>(65,315)</b>	<b>(15,837,145)</b>
Capital Grants & Contributions	(447,012)	0	0	0	(447,012)	(138,968)
<b>Operating Result for the Year</b>	<b>(970,190)</b>	<b>331,400</b>	<b>126,463</b>	<b>0</b>	<b>(512,327)</b>	<b>(15,976,113)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	277,992	0	0	0	277,992	14,459
Capital Works - Upgrade	667,008	271,648	0	0	938,656	2,432
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	3,030,480	1,007,242	0	713,000	4,750,722	465
Depreciation	(8,010,660)	0	0	0	(8,010,660)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	3,499,996	0	0	0	3,499,996	682,033
Long Term Debtor Repayments	(5,856)	0	0	0	(5,856)	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(541,040)</b>	<b>1,278,890</b>	<b>0</b>	<b>713,000</b>	<b>1,450,850</b>	<b>699,389</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	1,064,218	(1,610,290)	(126,463)	(713,000)	(1,385,535)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	447,012	0	0	0	447,012	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>1,511,230</b>	<b>(1,610,290)</b>	<b>(126,463)</b>	<b>(713,000)</b>	<b>(938,523)</b>	<b>0</b>
<b>NET RESULT - CVC Sewer Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(15,276,723)</b>

**2019/20 Quarterly Budget Review - March 2020**  
**Income & Expenditure Statement By Fund - Holiday Parks**

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(5,895,684)	0	0	0	(5,895,684)	(2,021,170)
Interest Income	(3,672)	0	0	0	(3,672)	(673)
Operating Grants & Contributions	(48,180)	0	0	0	(48,180)	(9,815)
Other Revenue	(8,868)	0	0	0	(8,868)	(1,503)
Internal Income	0	0	0	0	0	0
ABC Recovery	0	0	0	0	0	0
Internal Plant Hire Income	0	0	0	0	0	0
<b>Total Income</b>	<b>(5,956,404)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,956,404)</b>	<b>(2,033,161)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	97,947	0	(511)	0	97,436	24,425
Other Employee Costs	1,020	0	0	0	1,020	0
Borrowing Costs	0	0	0	0	0	0
Materials	159,876	0	0	0	159,876	33,913
Contracts	2,106,852	0	0	0	2,106,852	435,673
Consultancies	20,016	0	58,860	0	78,876	6,077
Legal Expenses	1,812	0	0	0	1,812	0
Depreciation	214,524	0	0	0	214,524	0
Insurance Expenses	21,252	0	0	0	21,252	0
Donations, Contributions & Taxes	304,968	0	0	0	304,968	28,343
Administration Expenses	204,732	0	(13,608)	0	191,124	26,947
Other Operating Expenses	340,836	0	(18,024)	0	322,812	87,855
Subscriptions & Memberships	8,100	0	0	0	8,100	8,377
Internal Expenses	303,168	1,065,000	101,272	0	1,469,440	0
ABC Distribution	100,910	0	0	0	100,910	25,228
Internal Plant Hire Expenditure	0	0	0	0	0	1,299
<b>Total Expenditure</b>	<b>3,886,013</b>	<b>1,065,000</b>	<b>127,989</b>	<b>0</b>	<b>5,079,002</b>	<b>678,135</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,070,391)</b>	<b>1,065,000</b>	<b>127,989</b>	<b>0</b>	<b>(877,402)</b>	<b>(1,355,026)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>Operating Result for the Year</b>	<b>(2,070,391)</b>	<b>1,065,000</b>	<b>127,989</b>	<b>0</b>	<b>(877,402)</b>	<b>(1,355,026)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	90,012	214,767	0	0	304,779	10,040
Capital Works - Upgrade	249,996	396,785	0	0	646,781	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	134,988	140,458	0	0	275,446	7,149
Depreciation	(214,524)	0	0	0	(214,524)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>260,472</b>	<b>752,010</b>	<b>0</b>	<b>0</b>	<b>1,012,482</b>	<b>17,189</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	1,809,919	(1,817,010)	(127,989)	0	(135,080)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>1,809,919</b>	<b>(1,817,010)</b>	<b>(127,989)</b>	<b>0</b>	<b>(135,080)</b>	<b>0</b>
<b>NET RESULT - Holiday Parks</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,337,837)</b>

**2019/20 Quarterly Budget Review - March 2020**  
**Income & Expenditure Statement By Fund - Clarence Regional Library**

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(15,528)	0	0	0	(15,528)	(2,214)
Interest Income	(22,428)	0	0	0	(22,428)	0
Operating Grants & Contributions	(280,287)	0	49,349	0	(230,938)	(57,735)
Other Revenue	0	0	0	0	0	(306)
Internal Income	(1,115,048)	0	172,398	0	(942,650)	0
ABC Recovery	0	0	0	0	0	0
Internal Plant Hire Income	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,433,291)</b>	<b>0</b>	<b>221,747</b>	<b>0</b>	<b>(1,211,544)</b>	<b>(60,254)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	423,766	0	(2,294)	27,000	448,472	137,459
Other Employee Costs	13,896	0	0	0	13,896	10,687
Borrowing Costs	0	0	0	0	0	0
Materials	3,912	0	0	0	3,912	4,321
Contracts	24,000	36,500	0	79,500	140,000	9,005
Consultancies	0	0	0	15,000	15,000	0
Legal Expenses	0	0	0	0	0	0
Depreciation	69,120	0	0	0	69,120	0
Insurance Expenses	5,136	0	0	0	5,136	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	33,384	7,856	(11,244)	0	29,996	2,758
Other Operating Expenses	93,408	0	(7,584)	37,500	123,324	107,028
Subscriptions & Memberships	69,996	12,270	0	0	82,266	51,204
Internal Expenses	7,500	0	0	0	7,500	1,250
ABC Distribution	79,741	0	0	0	79,741	19,935
Internal Plant Hire Expenditure	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>823,859</b>	<b>56,626</b>	<b>(21,122)</b>	<b>159,000</b>	<b>1,018,363</b>	<b>343,647</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(609,432)</b>	<b>56,626</b>	<b>200,625</b>	<b>159,000</b>	<b>(193,181)</b>	<b>283,393</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>Operating Result for the Year</b>	<b>(609,432)</b>	<b>56,626</b>	<b>200,625</b>	<b>159,000</b>	<b>(193,181)</b>	<b>283,393</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	342,960	143,150	0	25,000	511,110	116,639
Depreciation	(69,120)	0	0	0	(69,120)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	(728)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>273,840</b>	<b>143,150</b>	<b>0</b>	<b>25,000</b>	<b>441,990</b>	<b>115,911</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	335,592	(199,776)	(200,625)	(184,000)	(248,809)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>335,592</b>	<b>(199,776)</b>	<b>(200,625)</b>	<b>(184,000)</b>	<b>(248,809)</b>	<b>0</b>
<b>NET RESULT - Clarence Regional Library</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>399,304</b>

## 2019/20 Quarterly Budget Review - March 2020

## Income &amp; Expenditure Statement By Fund - CVC Domestic Waste Management Fund

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(7,084,152)	0	0	0	(7,084,152)	(7,062,420)
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(78,132)	0	0	0	(78,132)	(5,422)
Operating Grants & Contributions	(196,224)	0	0	0	(196,224)	0
Other Revenue	0	0	0	0	0	(42,860)
Internal Income	(498,944)	0	0	0	(498,944)	0
ABC Recovery	0	0	0	0	0	0
Internal Plant Hire Income	0	0	0	0	0	0
<b>Total Income</b>	<b>(7,857,452)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(7,857,452)</b>	<b>(7,110,703)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	133,560	0	(727)	0	132,833	46,193
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	367,792	0	0	0	367,792	66,598
Materials	71,508	0	0	0	71,508	3,435
Contracts	4,368,888	0	0	0	4,368,888	680,982
Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	448,212	0	0	0	448,212	0
Insurance Expenses	8,052	0	0	0	8,052	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	24,792	0	(9,792)	0	15,000	1,225
Other Operating Expenses	75,060	0	(73,776)	0	1,284	11,784
Subscriptions & Memberships	46,056	0	0	0	46,056	(50,046)
Internal Expenses	1,756,792	0	0	0	1,756,792	379,781
ABC Distribution	327,646	0	0	0	327,646	81,912
Internal Plant Hire Expenditure	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>7,628,358</b>	<b>0</b>	<b>(84,295)</b>	<b>0</b>	<b>7,544,063</b>	<b>1,221,863</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(229,094)</b>	<b>0</b>	<b>(84,295)</b>	<b>0</b>	<b>(313,389)</b>	<b>(5,888,840)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>Operating Result for the Year</b>	<b>(229,094)</b>	<b>0</b>	<b>(84,295)</b>	<b>0</b>	<b>(313,389)</b>	<b>(5,888,840)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(448,212)	0	0	0	(448,212)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	506,894	0	0	0	506,894	123,977
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>58,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,682</b>	<b>123,977</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	170,412	0	84,295	0	254,707	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>170,412</b>	<b>0</b>	<b>84,295</b>	<b>0</b>	<b>254,707</b>	<b>0</b>
<b>NET RESULT - CVC Domestic Waste Management Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,764,862)</b>



## 2019/20 Quarterly Budget Review - March 2020

## Income &amp; Expenditure Statement By Fund - CVC Care and Support Services Fund

Description	Original Budget 2019/20	Variations Sept QBRs	Variations Dec QBRs	Variations Mar QBRs	Proposed Revised	
					Budget Mar Qtr	Actual YTD Figures
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(2,524,476)	0	0	0	(2,524,476)	(119,792)
Interest Income	(134,304)	0	0	0	(134,304)	0
Operating Grants & Contributions	(5,997,103)	0	0	0	(5,997,103)	(1,441,038)
Other Revenue	0	0	0	0	0	(5,573)
Internal Income	(1,890,876)	0	0	0	(1,890,876)	(280,977)
ABC Recovery	0	0	0	0	0	0
Internal Plant Hire Income	0	0	0	0	0	0
<b>Total Income</b>	<b>(10,546,759)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(10,546,759)</b>	<b>(1,847,379)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	2,752,238	0	(14,683)	0	2,737,555	936,324
Other Employee Costs	64,380	0	0	0	64,380	6,112
Borrowing Costs	0	0	0	0	0	0
Materials	1,969,308	721,699	0	0	2,691,007	77,496
Contracts	488,952	0	0	0	488,952	501,620
Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	19,092	0	0	0	19,092	0
Insurance Expenses	2,712	0	0	0	2,712	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	58,992	0	0	0	58,992	3,199
Other Operating Expenses	31,692	0	0	0	31,692	6,647
Subscriptions & Memberships	28,488	0	0	0	28,488	6,298
Internal Expenses	2,028,516	30,960	20,000	0	2,079,476	308,144
ABC Distribution	740,196	0	0	0	740,196	185,049
Internal Plant Hire Expenditure	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>8,184,566</b>	<b>752,659</b>	<b>5,317</b>	<b>0</b>	<b>8,942,542</b>	<b>2,030,890</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,362,193)</b>	<b>752,659</b>	<b>5,317</b>	<b>0</b>	<b>(1,604,217)</b>	<b>183,510</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>Operating Result for the Year</b>	<b>(2,362,193)</b>	<b>752,659</b>	<b>5,317</b>	<b>0</b>	<b>(1,604,217)</b>	<b>183,510</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(19,092)	0	0	0	(19,092)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(19,092)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(19,092)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	1,183,632	0	(5,317)	0	1,178,315	0
External Reserves	283,416	(30,960)	0	0	252,456	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	914,237	(721,699)	0	0	192,538	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Net Service Result after Transfers to/from Reserves</b>	<b>2,381,285</b>	<b>(752,659)</b>	<b>(5,317)</b>	<b>0</b>	<b>1,623,309</b>	<b>0</b>
<b>NET RESULT - CVC Care and Support Services Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>183,510</b>

## ATTACHMENT B

# Clarence Valley Council

2019/20 QUARTERLY SUB-SERVICE PROFIT & LOSS STATEMENTS

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**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Office of General Manager**  
**Service: GM Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	(1,000,000)	(416,667)	(1,416,667)	(1,416,667)
Other Revenue	0	0	0	0	0	0
Internal Income	(291,976)	(30,960)	(20,000)	0	(342,936)	(194,651)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(291,976)</b>	<b>(30,960)</b>	<b>(1,020,000)</b>	<b>(416,667)</b>	<b>(1,759,603)</b>	<b>(1,611,318)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	306,729	0	(1,637)	0	305,092	227,514
Other Employee Costs	6,120	0	(1,300)	0	4,820	2,827
Borrowing Costs	0	0	0	0	0	0
Materials	3,276	0	0	0	3,276	4,262
Contracts & Consultancies	58,196	30,960	20,000	0	109,156	102,230
Legal Expenses	0	0	0	0	0	0
Depreciation	264	0	0	0	264	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	504	0	(504)	0	0	206
Other Operating Expenses	372	0	(372)	0	0	558
Subscriptions & Memberships	2,352	0	0	0	2,352	0
Internal Expenses	14,609	0	0	0	14,609	10,403
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>392,422</b>	<b>30,960</b>	<b>16,187</b>	<b>0</b>	<b>439,569</b>	<b>348,001</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>100,446</b>	<b>0</b>	<b>(1,003,813)</b>	<b>(416,667)</b>	<b>(1,320,034)</b>	<b>(1,263,317)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>100,446</b>	<b>0</b>	<b>(1,003,813)</b>	<b>(416,667)</b>	<b>(1,320,034)</b>	<b>(1,263,317)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(264)	0	0	0	(264)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(264)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(264)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	1,000,000	416,667	1,416,667	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>416,667</b>	<b>1,416,667</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>100,182</b>	<b>0</b>	<b>(3,813)</b>	<b>0</b>	<b>96,369</b>	<b>(1,263,317)</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Executive Support

Service: Executive Support

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(176,518)	0	0	0	(176,518)	(117,679)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(176,518)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(176,518)</b>	<b>(117,679)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	209,691	0	(1,093)	0	208,598	177,205
Other Employee Costs	2,244	0	(1,200)	0	1,044	18
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	1,825
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	2,028	0	(2,028)	0	0	717
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	9,278	0	0	0	9,278	6,185
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>223,241</b>	<b>0</b>	<b>(4,321)</b>	<b>0</b>	<b>218,920</b>	<b>185,950</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>46,723</b>	<b>0</b>	<b>(4,321)</b>	<b>0</b>	<b>42,402</b>	<b>68,272</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>46,723</b>	<b>0</b>	<b>(4,321)</b>	<b>0</b>	<b>42,402</b>	<b>68,272</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>46,723</b>	<b>0</b>	<b>(4,321)</b>	<b>0</b>	<b>42,402</b>	<b>68,272</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Elected Members

## Service: Elected Members

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(205,002)	0	0	0	(205,002)	(136,668)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(205,002)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(205,002)</b>	<b>(136,668)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	2,400	0	0	0	2,400	437
Other Employee Costs	2,004	0	0	0	2,004	3,853
Borrowing Costs	0	0	0	0	0	0
Materials	9,540	0	0	0	9,540	3,465
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	233,856	0	0	0	233,856	153,008
Other Operating Expenses	9,876	0	0	0	9,876	3,425
Subscriptions & Memberships	53,352	0	0	0	53,352	54,340
Internal Expenses	454,352	0	0	0	454,352	303,901
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>765,380</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>765,380</b>	<b>522,431</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>560,378</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>560,378</b>	<b>385,763</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>560,378</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>560,378</b>	<b>385,763</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	75,000	0	0	0	75,000	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>635,378</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>635,378</b>	<b>385,763</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Management of Governance Services

## Service: Organisation Performance and Governance

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	(206)	0	206	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>(206)</b>	<b>0</b>	<b>206</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>(206)</b>	<b>0</b>	<b>206</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(206)</b>	<b>0</b>	<b>206</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(206)</b>	<b>0</b>	<b>206</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Organisational Governance

## Service: Organisation Performance and Governance

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(15,404)	0	0	0	(15,404)	(992)
General User Fees	(1,080)	0	0	0	(1,080)	(1,160)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	(60,918)	0	0	(60,918)	(63,605)
Internal Income	(1,138,299)	0	0	0	(1,138,299)	(716,117)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,154,783)</b>	<b>(60,918)</b>	<b>0</b>	<b>0</b>	<b>(1,215,701)</b>	<b>(781,874)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	476,880	0	(2,538)	0	474,342	331,047
Other Employee Costs	3,252	0	(900)	0	2,352	2,729
Borrowing Costs	0	0	0	0	0	0
Materials	996	50,000	0	0	50,996	497
Contracts & Consultancies	46,896	0	0	0	46,896	23,191
Legal Expenses	39,996	0	0	0	39,996	12,776
Depreciation	1,656	0	0	0	1,656	0
Insurance Expenses	748,212	0	0	0	748,212	712,841
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	600	0	(600)	0	0	91
Other Operating Expenses	516	0	(516)	21,900	21,900	22,151
Subscriptions & Memberships	18,804	0	0	0	18,804	13,292
Internal Expenses	49,200	0	(206)	0	48,994	37,330
Internal Plant Hire	0	0	0	0	0	1,100
<b>Total Expenditure</b>	<b>1,387,008</b>	<b>50,000</b>	<b>(4,760)</b>	<b>21,900</b>	<b>1,454,148</b>	<b>1,157,044</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>232,225</b>	<b>(10,918)</b>	<b>(4,760)</b>	<b>21,900</b>	<b>238,447</b>	<b>375,170</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>232,225</b>	<b>(10,918)</b>	<b>(4,760)</b>	<b>21,900</b>	<b>238,447</b>	<b>375,170</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	2,272
Depreciation	(1,656)	0	0	0	(1,656)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(1,656)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,656)</b>	<b>2,272</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(79,656)	0	0	0	(79,656)	0
External Reserves	0	0	0	(21,900)	(21,900)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(79,656)</b>	<b>0</b>	<b>0</b>	<b>(21,900)</b>	<b>(101,556)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>150,913</b>	<b>(10,918)</b>	<b>(4,760)</b>	<b>0</b>	<b>135,235</b>	<b>377,442</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Communication

Service: Executive Support

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(85,237)	0	0	0	(85,237)	(56,825)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(85,237)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(85,237)</b>	<b>(56,825)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	98,802	0	(536)	0	98,266	60,854
Other Employee Costs	2,556	0	(1,300)	0	1,256	327
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	73
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	133,200	0	16,000	0	149,200	98,594
Other Operating Expenses	420	0	(420)	0	0	1,890
Subscriptions & Memberships	44,832	0	0	(18,000)	26,832	23,250
Internal Expenses	15,867	0	0	0	15,867	10,578
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>295,677</b>	<b>0</b>	<b>13,744</b>	<b>(18,000)</b>	<b>291,421</b>	<b>195,565</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>210,440</b>	<b>0</b>	<b>13,744</b>	<b>(18,000)</b>	<b>206,184</b>	<b>138,740</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>210,440</b>	<b>0</b>	<b>13,744</b>	<b>(18,000)</b>	<b>206,184</b>	<b>138,740</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	30,184
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,184</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>210,440</b>	<b>0</b>	<b>13,744</b>	<b>(18,000)</b>	<b>206,184</b>	<b>168,924</b>



## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Business Improvement and IP&amp;R

## Service: Organisation Performance and Governance

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(28,916)	0	0	0	(28,916)	(19,277)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(28,916)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(28,916)</b>	<b>(19,277)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	86,988	0	(486)	0	86,502	108,730
Other Employee Costs	1,500	0	(800)	0	700	1,995
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	50,000	0	0	0	50,000	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	9,148	0	0	0	9,148	6,099
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>147,636</b>	<b>0</b>	<b>(1,286)</b>	<b>0</b>	<b>146,350</b>	<b>116,824</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>118,720</b>	<b>0</b>	<b>(1,286)</b>	<b>0</b>	<b>117,434</b>	<b>97,546</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>118,720</b>	<b>0</b>	<b>(1,286)</b>	<b>0</b>	<b>117,434</b>	<b>97,546</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>118,720</b>	<b>0</b>	<b>(1,286)</b>	<b>0</b>	<b>117,434</b>	<b>97,546</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Directorate Mgmt Corporate Services**  
**Service: Corporate Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(177,060)	0	0	0	(177,060)	(118,040)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(177,060)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(177,060)</b>	<b>(118,040)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	232,755	0	(1,266)	0	231,489	177,618
Other Employee Costs	4,296	0	(2,100)	0	2,196	1,479
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	18,000	0	0	0	18,000	33,463
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	91
Other Operating Expenses	492	0	(180)	0	312	281
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	45,646	0	0	0	45,646	30,431
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>301,189</b>	<b>0</b>	<b>(3,546)</b>	<b>0</b>	<b>297,643</b>	<b>243,363</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>124,129</b>	<b>0</b>	<b>(3,546)</b>	<b>0</b>	<b>120,583</b>	<b>125,323</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>124,129</b>	<b>0</b>	<b>(3,546)</b>	<b>0</b>	<b>120,583</b>	<b>125,323</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>124,129</b>	<b>0</b>	<b>(3,546)</b>	<b>0</b>	<b>120,583</b>	<b>125,323</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Financial Management

Service: Finance & Supply

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	(3,216)	(3,216)	(662)
Other Revenue	0	0	0	0	0	0
Internal Income	(269,367)	0	0	0	(269,367)	(179,578)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(269,367)</b>	<b>0</b>	<b>0</b>	<b>(3,216)</b>	<b>(272,583)</b>	<b>(180,240)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	168,406	0	(890)	0	167,516	103,600
Other Employee Costs	4,500	0	(1,500)	0	3,000	1,645
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	(4,438)
Contracts & Consultancies	0	0	0	0	0	6,535
Legal Expenses	0	0	0	0	0	0
Depreciation	864	0	0	0	864	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	1,020	0	(1,020)	0	0	0
Other Operating Expenses	516	0	(516)	0	0	0
Subscriptions & Memberships	1,800	0	0	0	1,800	2,833
Internal Expenses	94,266	0	0	0	94,266	63,508
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>271,372</b>	<b>0</b>	<b>(3,926)</b>	<b>0</b>	<b>267,446</b>	<b>173,683</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>2,005</b>	<b>0</b>	<b>(3,926)</b>	<b>(3,216)</b>	<b>(5,137)</b>	<b>(6,556)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>2,005</b>	<b>0</b>	<b>(3,926)</b>	<b>(3,216)</b>	<b>(5,137)</b>	<b>(6,556)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(852)	0	0	0	(852)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(852)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(852)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>1,153</b>	<b>0</b>	<b>(3,926)</b>	<b>(3,216)</b>	<b>(5,989)</b>	<b>(6,556)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Financial Accounting and Compliance**  
**Service: Finance & Supply**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(23,616)	0	0	0	(23,616)	(13,672)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(2,856)
Internal Income	(1,240,229)	0	0	0	(1,240,229)	(826,825)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,263,845)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,263,845)</b>	<b>(843,354)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	845,189	0	(4,198)	0	840,991	660,515
Other Employee Costs	5,328	0	0	0	5,328	3,281
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	297
Contracts & Consultancies	108,996	0	0	0	108,996	94,234
Legal Expenses	0	0	0	0	0	0
Depreciation	132	0	0	0	132	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	271,092	0	(36,516)	0	234,576	144,773
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	516	0	0	0	516	0
Internal Expenses	203,448	0	0	0	203,448	136,296
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,434,701</b>	<b>0</b>	<b>(40,714)</b>	<b>0</b>	<b>1,393,987</b>	<b>1,039,397</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>170,856</b>	<b>0</b>	<b>(40,714)</b>	<b>0</b>	<b>130,142</b>	<b>196,043</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>170,856</b>	<b>0</b>	<b>(40,714)</b>	<b>0</b>	<b>130,142</b>	<b>196,043</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	130,000	0	0	130,000	64,958
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(132)	0	0	0	(132)	0
Employee Leave Accruals	0	0	0	0	0	(2,531,682)
Employee Leave Paid	0	0	0	0	0	2,611,784
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(132)</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>129,868</b>	<b>145,060</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(130,000)	0	0	(130,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(130,000)</b>	<b>0</b>	<b>0</b>	<b>(130,000)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>170,724</b>	<b>0</b>	<b>(40,714)</b>	<b>0</b>	<b>130,010</b>	<b>341,104</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Management Accounting & Business Support**  
**Service: Finance & Supply**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(315,372)	0	0	0	(315,372)	(210,248)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(315,372)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(315,372)</b>	<b>(210,248)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	386,709	0	(2,097)	0	384,612	163,057
Other Employee Costs	7,992	0	0	0	7,992	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	70,378	0	0	0	70,378	46,919
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>465,079</b>	<b>0</b>	<b>(2,097)</b>	<b>0</b>	<b>462,982</b>	<b>209,976</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>149,707</b>	<b>0</b>	<b>(2,097)</b>	<b>0</b>	<b>147,610</b>	<b>(272)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>149,707</b>	<b>0</b>	<b>(2,097)</b>	<b>0</b>	<b>147,610</b>	<b>(272)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>149,707</b>	<b>0</b>	<b>(2,097)</b>	<b>0</b>	<b>147,610</b>	<b>(272)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Supply and Light Fleet Management**  
**Service: Finance & Supply**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(386,256)	0	0	0	(386,256)	(237,986)
Interest Income	(67,236)	0	0	0	(67,236)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(20,938)
Internal Income	(2,013,784)	0	0	0	(2,013,784)	(1,370,723)
Internal Plant Hire	(1,014,072)	0	0	0	(1,014,072)	(595,394)
<b>Total Income</b>	<b>(3,481,348)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,481,348)</b>	<b>(2,225,041)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	595,040	0	(3,100)	0	591,940	476,560
Other Employee Costs	8,424	0	(1,008)	0	7,416	2,815
Borrowing Costs	0	0	0	0	0	0
Materials	987,660	0	0	0	987,660	730,468
Contracts & Consultancies	65,772	0	0	0	65,772	(185)
Legal Expenses	0	0	0	0	0	0
Depreciation	544,188	0	0	0	544,188	3,072
Insurance Expenses	193,524	0	0	0	193,524	172,198
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	1,524	0	67,607	0	69,131	19,019
Other Operating Expenses	768	0	(252)	0	516	581
Subscriptions & Memberships	2,496	0	0	0	2,496	3,540
Internal Expenses	377,561	0	0	0	377,561	320,073
Internal Plant Hire	0	0	0	0	0	99
<b>Total Expenditure</b>	<b>2,776,957</b>	<b>0</b>	<b>63,247</b>	<b>0</b>	<b>2,840,204</b>	<b>1,728,239</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(704,391)</b>	<b>0</b>	<b>63,247</b>	<b>0</b>	<b>(641,144)</b>	<b>(496,801)</b>
Capital Grants & Contributions	0	0	0	0	0	(1,072)
<b>NET RESULT</b>	<b>(704,391)</b>	<b>0</b>	<b>63,247</b>	<b>0</b>	<b>(641,144)</b>	<b>(497,873)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	1,776,780	193,727	0	110,000	2,080,507	753,918
Depreciation	(544,200)	0	0	0	(544,200)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	51,580
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,232,580</b>	<b>193,727</b>	<b>0</b>	<b>110,000</b>	<b>1,536,307</b>	<b>805,498</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(669,558)	(193,727)	917	(110,000)	(972,368)	0
External Reserves	152,492	0	0	0	152,492	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(517,066)</b>	<b>(193,727)</b>	<b>917</b>	<b>(110,000)</b>	<b>(819,876)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>11,123</b>	<b>0</b>	<b>64,164</b>	<b>0</b>	<b>75,287</b>	<b>307,625</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Revenue Management

Service: Finance & Supply

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(140,004)	0	0	0	(140,004)	(89,450)
General User Fees	0	0	0	0	0	(5,056)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(271,104)	0	0	0	(271,104)	(107,828)
Internal Income	(675,887)	0	0	0	(675,887)	(450,591)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,086,995)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,086,995)</b>	<b>(652,925)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	443,232	0	(2,276)	0	440,956	331,327
Other Employee Costs	2,856	0	0	0	2,856	8,186
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	572
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	286,752	0	0	0	286,752	128,974
Depreciation	156	0	0	0	156	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	380,892	0	(1,892)	0	379,000	275,929
Other Operating Expenses	0	0	0	0	0	81
Subscriptions & Memberships	504	0	0	0	504	0
Internal Expenses	216,049	0	0	0	216,049	144,033
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,330,441</b>	<b>0</b>	<b>(4,168)</b>	<b>0</b>	<b>1,326,273</b>	<b>889,101</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>243,446</b>	<b>0</b>	<b>(4,168)</b>	<b>0</b>	<b>239,278</b>	<b>236,176</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>243,446</b>	<b>0</b>	<b>(4,168)</b>	<b>0</b>	<b>239,278</b>	<b>236,176</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(156)	0	0	0	(156)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(156)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(156)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>243,290</b>	<b>0</b>	<b>(4,168)</b>	<b>0</b>	<b>239,122</b>	<b>236,176</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Corporate Systems

Service: Information Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(744,838)	0	(150,000)	0	(894,838)	(363,225)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(744,838)</b>	<b>0</b>	<b>(150,000)</b>	<b>0</b>	<b>(894,838)</b>	<b>(363,225)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	159,957	0	(646)	0	159,311	216,530
Other Employee Costs	9,192	0	(2,400)	0	6,792	3,000
Borrowing Costs	138	0	0	0	138	94
Materials	0	0	0	0	0	0
Contracts & Consultancies	212,300	0	0	0	212,300	599
Legal Expenses	0	0	0	0	0	0
Depreciation	145,296	0	0	0	145,296	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	452,148	0	(52,156)	0	399,992	542,403
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	60,558	0	0	0	60,558	40,372
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,039,589</b>	<b>0</b>	<b>(55,202)</b>	<b>0</b>	<b>984,387</b>	<b>802,998</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>294,751</b>	<b>0</b>	<b>(205,202)</b>	<b>0</b>	<b>89,549</b>	<b>439,773</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>294,751</b>	<b>0</b>	<b>(205,202)</b>	<b>0</b>	<b>89,549</b>	<b>439,773</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	388,059	0	388,059	139,531
Capital Works - Upgrade	230,004	4,013	100,000	0	334,017	36,636
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(145,296)	0	0	0	(145,296)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	430	0	0	0	430	319
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>85,138</b>	<b>4,013</b>	<b>488,059</b>	<b>0</b>	<b>577,210</b>	<b>176,486</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(30,000)	(4,013)	(161,044)	0	(195,057)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(30,000)</b>	<b>(4,013)</b>	<b>(161,044)</b>	<b>0</b>	<b>(195,057)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>349,889</b>	<b>0</b>	<b>121,813</b>	<b>0</b>	<b>471,702</b>	<b>616,258</b>



**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: General Purpose Revenue Management**  
**Service: Finance & Supply**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	(32,283,108)	0	0	0	(32,283,108)	(32,519,743)
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(942,288)	0	0	0	(942,288)	(2,355,543)
Operating Grants & Contributions	(8,280,373)	0	(156,214)	0	(8,436,587)	(2,891,234)
Other Revenue	0	0	0	0	0	0
Internal Income	(444,948)	0	0	0	(444,948)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(41,950,717)</b>	<b>0</b>	<b>(156,214)</b>	<b>0</b>	<b>(42,106,931)</b>	<b>(37,766,520)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	26
Materials	0	0	0	0	0	0
Contracts & Consultancies	20,496	0	0	0	20,496	15,329
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	212,677	0	0	0	212,677	141,785
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>233,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>233,173</b>	<b>157,139</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(41,717,544)</b>	<b>0</b>	<b>(156,214)</b>	<b>0</b>	<b>(41,873,758)</b>	<b>(37,609,381)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(41,717,544)</b>	<b>0</b>	<b>(156,214)</b>	<b>0</b>	<b>(41,873,758)</b>	<b>(37,609,381)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	(32,448)	0	0	0	(32,448)	(116,309)
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(32,448)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(32,448)</b>	<b>(116,309)</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	37,656	0	0	37,656	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>37,656</b>	<b>0</b>	<b>0</b>	<b>37,656</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(41,749,992)</b>	<b>37,656</b>	<b>(156,214)</b>	<b>0</b>	<b>(41,868,550)</b>	<b>(37,725,690)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Administration and Overhead Management**  
**Service: Finance & Supply**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(5,581,292)	0	93,146	0	(5,488,146)	(2,178,187)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(5,581,292)</b>	<b>0</b>	<b>93,146</b>	<b>0</b>	<b>(5,488,146)</b>	<b>(2,178,187)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	5,143,136	0	(186,292)	0	4,956,844	4,725,322
Other Employee Costs	224,892	0	0	0	224,892	193,416
Borrowing Costs	0	0	0	0	0	0
Materials	(2,129,676)	0	0	18,000	(2,111,676)	1,621
Contracts & Consultancies	0	0	0	0	0	12,333
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	123
Other Operating Expenses	0	0	0	0	0	4,778
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	164,004	0	0	0	164,004	123,083
Internal Plant Hire	0	0	0	0	0	4,958
<b>Total Expenditure</b>	<b>3,402,356</b>	<b>0</b>	<b>(186,292)</b>	<b>18,000</b>	<b>3,234,064</b>	<b>5,065,634</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,178,936)</b>	<b>0</b>	<b>(93,146)</b>	<b>18,000</b>	<b>(2,254,082)</b>	<b>2,887,447</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(2,178,936)</b>	<b>0</b>	<b>(93,146)</b>	<b>18,000</b>	<b>(2,254,082)</b>	<b>2,887,447</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	22,853
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,853</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(2,178,936)</b>	<b>0</b>	<b>(93,146)</b>	<b>18,000</b>	<b>(2,254,082)</b>	<b>2,910,300</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Information Services Management**  
**Service: Information Services**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(271,018)	0	0	0	(271,018)	(180,679)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(271,018)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(271,018)</b>	<b>(180,679)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	154,932	0	(830)	0	154,102	119,648
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	492
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	102,578	0	0	0	102,578	69,510
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>257,510</b>	<b>0</b>	<b>(830)</b>	<b>0</b>	<b>256,680</b>	<b>189,651</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(13,508)</b>	<b>0</b>	<b>(830)</b>	<b>0</b>	<b>(14,338)</b>	<b>8,972</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(13,508)</b>	<b>0</b>	<b>(830)</b>	<b>0</b>	<b>(14,338)</b>	<b>8,972</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(13,508)</b>	<b>0</b>	<b>(830)</b>	<b>0</b>	<b>(14,338)</b>	<b>8,972</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Information Technology

Service: Information Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(108)	0	0	0	(108)	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(3,216)	0	0	3,216	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(1,038,039)	0	0	0	(1,038,039)	(696,511)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,041,363)</b>	<b>0</b>	<b>0</b>	<b>3,216</b>	<b>(1,038,147)</b>	<b>(696,511)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	952,953	0	(5,152)	0	947,801	497,109
Other Employee Costs	7,644	0	(3,056)	0	4,588	332
Borrowing Costs	5,321	0	0	0	5,321	3,617
Materials	0	0	0	0	0	45
Contracts & Consultancies	26,556	0	0	0	26,556	14,644
Legal Expenses	0	0	0	0	0	0
Depreciation	323,532	0	0	0	323,532	0
Insurance Expenses	25,188	0	0	0	25,188	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	4,188	0	64,943	0	69,131	52,222
Other Operating Expenses	507,096	0	220,108	0	727,204	386,554
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	107,395	0	0	0	107,395	71,597
Internal Plant Hire	0	0	0	0	0	128
<b>Total Expenditure</b>	<b>1,959,873</b>	<b>0</b>	<b>276,843</b>	<b>0</b>	<b>2,236,716</b>	<b>1,026,248</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>918,510</b>	<b>0</b>	<b>276,843</b>	<b>3,216</b>	<b>1,198,569</b>	<b>329,737</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>918,510</b>	<b>0</b>	<b>276,843</b>	<b>3,216</b>	<b>1,198,569</b>	<b>329,737</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	309,996	0	156,266	0	466,262	203,511
Depreciation	(323,532)	0	0	0	(323,532)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	7,334	0	0	0	7,334	5,467
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	(91)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(6,202)</b>	<b>0</b>	<b>156,266</b>	<b>0</b>	<b>150,064</b>	<b>208,887</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	20,004	0	(156,266)	0	(136,262)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>20,004</b>	<b>0</b>	<b>(156,266)</b>	<b>0</b>	<b>(136,262)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>932,312</b>	<b>0</b>	<b>276,843</b>	<b>3,216</b>	<b>1,212,371</b>	<b>538,623</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Records

Service: Information Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(59,520)	0	0	0	(59,520)	(37,537)
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(284,739)	0	0	0	(284,739)	(189,970)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(344,259)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(344,259)</b>	<b>(227,507)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	247,645	0	(1,311)	0	246,334	178,989
Other Employee Costs	8,844	0	(3,170)	0	5,674	0
Borrowing Costs	662	0	0	0	662	450
Materials	7,248	0	0	0	7,248	0
Contracts & Consultancies	28,056	0	0	0	28,056	6,883
Legal Expenses	0	0	0	0	0	0
Depreciation	36	0	0	0	36	0
Insurance Expenses	0	0	0	0	0	2,473
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	6,564	0	(6,564)	0	0	0
Other Operating Expenses	49,116	0	(120)	0	48,996	88
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	59,704	0	0	0	59,704	39,803
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>407,875</b>	<b>0</b>	<b>(11,165)</b>	<b>0</b>	<b>396,710</b>	<b>228,685</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>63,616</b>	<b>0</b>	<b>(11,165)</b>	<b>0</b>	<b>52,451</b>	<b>1,178</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>63,616</b>	<b>0</b>	<b>(11,165)</b>	<b>0</b>	<b>52,451</b>	<b>1,178</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(36)	0	0	0	(36)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	2,061	0	0	0	2,061	1,530
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>2,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,025</b>	<b>1,530</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>65,641</b>	<b>0</b>	<b>(11,165)</b>	<b>0</b>	<b>54,476</b>	<b>2,708</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Customer Service

## Service: Information Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(1,104)	0	0	0	(1,104)	(563)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(915,929)	0	0	0	(915,929)	(610,619)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(917,033)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(917,033)</b>	<b>(611,183)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	875,645	0	(4,731)	0	870,914	649,275
Other Employee Costs	10,056	0	(1,690)	0	8,366	2,108
Borrowing Costs	0	0	0	0	0	0
Materials	2,004	0	0	0	2,004	1,158
Contracts & Consultancies	22,440	0	0	0	22,440	18,655
Legal Expenses	0	0	0	0	0	0
Depreciation	168	0	0	0	168	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	66,648	0	(16,144)	0	50,504	38,434
Other Operating Expenses	96	0	(96)	0	0	80
Subscriptions & Memberships	756	0	0	0	756	890
Internal Expenses	278,223	0	0	0	278,223	185,482
Internal Plant Hire	0	0	0	0	0	186
<b>Total Expenditure</b>	<b>1,256,036</b>	<b>0</b>	<b>(22,661)</b>	<b>0</b>	<b>1,233,375</b>	<b>896,268</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>339,003</b>	<b>0</b>	<b>(22,661)</b>	<b>0</b>	<b>316,342</b>	<b>285,086</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>339,003</b>	<b>0</b>	<b>(22,661)</b>	<b>0</b>	<b>316,342</b>	<b>285,086</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(168)	0	0	0	(168)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(168)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(168)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>338,835</b>	<b>0</b>	<b>(22,661)</b>	<b>0</b>	<b>316,174</b>	<b>285,086</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Workforce Development

Service: Human Resources

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Human Resources Operations

Service: Human Resources

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(590,372)	0	0	0	(590,372)	(393,581)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(590,372)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(590,372)</b>	<b>(393,581)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	485,140	0	(2,630)	0	482,510	295,506
Other Employee Costs	10,260	0	(4,800)	0	5,460	1,775
Borrowing Costs	0	0	0	0	0	0
Materials	4,896	0	0	0	4,896	4,161
Contracts & Consultancies	100,000	0	0	0	100,000	19,394
Legal Expenses	21,924	0	0	0	21,924	0
Depreciation	852	0	0	0	852	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	48,900	0	(7,896)	0	41,004	46,607
Other Operating Expenses	1,032	0	(516)	0	516	166
Subscriptions & Memberships	25,000	0	0	0	25,000	22,692
Internal Expenses	44,577	0	0	0	44,577	29,718
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>742,581</b>	<b>0</b>	<b>(15,842)</b>	<b>0</b>	<b>726,739</b>	<b>420,018</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>152,209</b>	<b>0</b>	<b>(15,842)</b>	<b>0</b>	<b>136,367</b>	<b>26,436</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>152,209</b>	<b>0</b>	<b>(15,842)</b>	<b>0</b>	<b>136,367</b>	<b>26,436</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(852)	0	0	0	(852)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(852)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(852)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>151,357</b>	<b>0</b>	<b>(15,842)</b>	<b>0</b>	<b>135,515</b>	<b>26,436</b>



**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Training and Development**  
**Service: Human Resources**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(11,028)	0	0	0	(11,028)	(7,500)
Other Revenue	0	0	0	0	0	0
Internal Income	(266,306)	0	0	0	(266,306)	(177,537)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(277,334)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(277,334)</b>	<b>(185,037)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	57,065	0	(300)	0	56,765	68,009
Other Employee Costs	215,544	0	0	0	215,544	210,112
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	59
Contracts & Consultancies	24,732	0	0	0	24,732	18,843
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	12,830	0	0	0	12,830	8,553
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>310,171</b>	<b>0</b>	<b>(300)</b>	<b>0</b>	<b>309,871</b>	<b>305,577</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>32,837</b>	<b>0</b>	<b>(300)</b>	<b>0</b>	<b>32,537</b>	<b>120,540</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>32,837</b>	<b>0</b>	<b>(300)</b>	<b>0</b>	<b>32,537</b>	<b>120,540</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>32,837</b>	<b>0</b>	<b>(300)</b>	<b>0</b>	<b>32,537</b>	<b>120,540</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Work Health and Safety

## Service: Human Resources

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(116,690)	0	(36,497)	0	(153,187)	(152,513)
Other Revenue	0	0	0	0	0	0
Internal Income	(338,273)	0	0	0	(338,273)	(225,515)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(454,963)</b>	<b>0</b>	<b>(36,497)</b>	<b>0</b>	<b>(491,460)</b>	<b>(378,028)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	295,157	0	(1,604)	0	293,553	201,227
Other Employee Costs	6,588	0	(1,810)	0	4,778	3,083
Borrowing Costs	0	0	0	0	0	0
Materials	15,000	0	0	0	15,000	13,159
Contracts & Consultancies	81,420	0	10,000	0	91,420	5,724
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	1,044	0	(1,044)	0	0	65
Other Operating Expenses	828	0	(828)	0	0	755
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	25,658	0	0	0	25,658	17,105
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>425,695</b>	<b>0</b>	<b>4,714</b>	<b>0</b>	<b>430,409</b>	<b>241,118</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(29,268)</b>	<b>0</b>	<b>(31,783)</b>	<b>0</b>	<b>(61,051)</b>	<b>(136,910)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(29,268)</b>	<b>0</b>	<b>(31,783)</b>	<b>0</b>	<b>(61,051)</b>	<b>(136,910)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	10,000	(10,000)	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>10,000</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	35,004	(10,000)	0	0	25,004	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>35,004</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>25,004</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>5,736</b>	<b>0</b>	<b>(41,783)</b>	<b>0</b>	<b>(36,047)</b>	<b>(136,910)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Directorate Mgmt Works & Civil Services**  
**Service: Works & Civil Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(364,558)	0	0	0	(364,558)	(243,039)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(364,558)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(364,558)</b>	<b>(243,039)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	232,755	0	(1,266)	0	231,489	172,745
Other Employee Costs	6,000	0	(1,150)	0	4,850	3,759
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	91
Other Operating Expenses	0	0	0	0	0	1,345
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	356,306	0	0	0	356,306	238,537
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>595,061</b>	<b>0</b>	<b>(2,416)</b>	<b>0</b>	<b>592,645</b>	<b>416,476</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>230,503</b>	<b>0</b>	<b>(2,416)</b>	<b>0</b>	<b>228,087</b>	<b>173,438</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>230,503</b>	<b>0</b>	<b>(2,416)</b>	<b>0</b>	<b>228,087</b>	<b>173,438</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>230,503</b>	<b>0</b>	<b>(2,416)</b>	<b>0</b>	<b>228,087</b>	<b>173,438</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Asset Management

Service: Works & Civil Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(49,476)	0	0	0	(49,476)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(389,157)	0	0	0	(389,157)	(259,438)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(438,633)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(438,633)</b>	<b>(259,438)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	249,232	0	(1,331)	0	247,901	330,347
Other Employee Costs	23,052	0	(3,160)	0	19,892	4,082
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	81,972	0	0	(81,972)	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	312	0	(312)	0	0	0
Other Operating Expenses	0	0	0	0	0	161
Subscriptions & Memberships	2,184	0	0	0	2,184	3,560
Internal Expenses	39,159	0	0	0	39,159	26,106
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>395,911</b>	<b>0</b>	<b>(4,803)</b>	<b>(81,972)</b>	<b>309,136</b>	<b>364,257</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(42,722)</b>	<b>0</b>	<b>(4,803)</b>	<b>(81,972)</b>	<b>(129,497)</b>	<b>104,819</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(42,722)</b>	<b>0</b>	<b>(4,803)</b>	<b>(81,972)</b>	<b>(129,497)</b>	<b>104,819</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(42,722)</b>	<b>0</b>	<b>(4,803)</b>	<b>(81,972)</b>	<b>(129,497)</b>	<b>104,819</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Urban Roads

## Service: Roads

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(16,248)	0	0	0	(16,248)	0
Operating Grants & Contributions	(404,532)	0	(2,555)	0	(407,087)	(99,128)
Other Revenue	0	0	0	0	0	0
Internal Income	(180,000)	0	0	0	(180,000)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(600,780)</b>	<b>0</b>	<b>(2,555)</b>	<b>0</b>	<b>(603,335)</b>	<b>(99,128)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	573,923	0	0	0	573,923	428,725
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	313,180	0	0	0	313,180	211,209
Materials	1,837,680	0	0	0	1,837,680	200,081
Contracts & Consultancies	245,100	0	0	0	245,100	1,422,573
Legal Expenses	0	0	0	0	0	0
Depreciation	10,579,500	0	0	0	10,579,500	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	5,112	0	(5,112)	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	79,146	0	0	0	79,146	189,527
Internal Plant Hire	0	0	0	0	0	325,553
<b>Total Expenditure</b>	<b>13,633,641</b>	<b>0</b>	<b>(5,112)</b>	<b>0</b>	<b>13,628,529</b>	<b>2,777,668</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>13,032,861</b>	<b>0</b>	<b>(7,667)</b>	<b>0</b>	<b>13,025,194</b>	<b>2,678,540</b>
Capital Grants & Contributions	(51,723)	0	(164,956)	0	(216,679)	(189,962)
<b>NET RESULT</b>	<b>12,981,138</b>	<b>0</b>	<b>(172,623)</b>	<b>0</b>	<b>12,808,515</b>	<b>2,488,578</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	50,004	0	0	0	50,004	0
Capital Works - Upgrade	579,996	331,993	(246,040)	0	665,949	357,341
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	2,019,064	0	164,956	(224,165)	1,959,855	0
Depreciation	(10,579,500)	0	0	0	(10,579,500)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	681,566	0	0	0	681,566	469,592
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	175,942
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(7,248,870)</b>	<b>331,993</b>	<b>(81,084)</b>	<b>(224,165)</b>	<b>(7,222,126)</b>	<b>1,002,875</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(40,466)	(298,200)	(53,960)	(4,205)	(396,831)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	7,656	0	0	0	7,656	0
<b>Total Transfers to/from Reserves</b>	<b>(32,810)</b>	<b>(298,200)</b>	<b>(53,960)</b>	<b>(4,205)</b>	<b>(389,175)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>5,699,458</b>	<b>33,793</b>	<b>(307,667)</b>	<b>(228,370)</b>	<b>5,197,214</b>	<b>3,491,453</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Rural roads

## Service: Roads

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(3,174,492)	0	(29,030)	0	(3,203,522)	(1,139,972)
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(3,174,492)</b>	<b>0</b>	<b>(29,030)</b>	<b>0</b>	<b>(3,203,522)</b>	<b>(1,139,972)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,344,166	0	0	0	1,344,166	1,411,178
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	116,621	0	0	0	116,621	78,671
Materials	3,247,464	0	(1,014,127)	0	2,233,337	2,066,023
Contracts & Consultancies	739,068	0	175,002	0	914,070	2,293,987
Legal Expenses	0	0	0	0	0	0
Depreciation	4,289,304	0	0	0	4,289,304	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	3,157
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	74,144	0	0	0	74,144	462,349
Internal Plant Hire	0	0	0	0	0	1,900,380
<b>Total Expenditure</b>	<b>9,810,767</b>	<b>0</b>	<b>(839,125)</b>	<b>0</b>	<b>8,971,642</b>	<b>8,215,745</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>6,636,275</b>	<b>0</b>	<b>(868,155)</b>	<b>0</b>	<b>5,768,120</b>	<b>7,075,773</b>
Capital Grants & Contributions	(10,640,871)	(292,526)	13,500	0	(10,919,897)	(929,189)
<b>NET RESULT</b>	<b>(4,004,596)</b>	<b>(292,526)</b>	<b>(854,655)</b>	<b>0</b>	<b>(5,151,777)</b>	<b>6,146,584</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	5,328,372	0	40,000	0	5,368,372	0
Capital Works - Upgrade	5,742,324	812,048	0	176,378	6,730,750	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	3,673,188	0	787,457	(129,960)	4,330,685	0
Depreciation	(4,289,304)	0	0	0	(4,289,304)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	248,061	0	0	0	248,061	173,905
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	48,675
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>10,702,641</b>	<b>812,048</b>	<b>827,457</b>	<b>46,418</b>	<b>12,388,564</b>	<b>222,580</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(2,255,008)	(519,522)	(1,836)	5,537	(2,770,829)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	131,484	0	0	0	131,484	0
<b>Total Transfers to/from Reserves</b>	<b>(2,123,524)</b>	<b>(519,522)</b>	<b>(1,836)</b>	<b>5,537</b>	<b>(2,639,345)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>4,574,521</b>	<b>0</b>	<b>(29,034)</b>	<b>51,955</b>	<b>4,597,442</b>	<b>6,369,164</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Regional Roads

## Service: Roads

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(3,487,567)	0	0	0	(3,487,567)	(3,893,000)
Other Revenue	0	0	0	0	0	3,500
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(3,487,567)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,487,567)</b>	<b>(3,889,500)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	537,320	0	0	0	537,320	785,164
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	23,351	0	0	0	23,351	15,875
Materials	1,372,116	0	0	0	1,372,116	1,029,130
Contracts & Consultancies	0	0	0	0	0	1,433,692
Legal Expenses	0	0	0	0	0	0
Depreciation	2,195,436	0	0	0	2,195,436	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	168
Other Operating Expenses	0	0	0	0	0	690
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	134,461	0	0	0	134,461	298,515
Internal Plant Hire	0	0	0	0	0	994,624
<b>Total Expenditure</b>	<b>4,262,684</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,262,684</b>	<b>4,557,858</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>775,117</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>775,117</b>	<b>668,358</b>
Capital Grants & Contributions	(2,816,335)	(326,984)	(100,000)	0	(3,243,319)	(2,084,189)
<b>NET RESULT</b>	<b>(2,041,218)</b>	<b>(326,984)</b>	<b>(100,000)</b>	<b>0</b>	<b>(2,468,202)</b>	<b>(1,415,831)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	2,945,320	29,537	213,496	118,331	3,306,684	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	1,919,148	786,323	(61,836)	109,210	2,752,845	0
Depreciation	(2,195,436)	0	0	0	(2,195,436)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	33,619	0	0	0	33,619	25,055
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	42,421
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>2,702,651</b>	<b>815,860</b>	<b>151,660</b>	<b>227,541</b>	<b>3,897,711</b>	<b>67,476</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(449,899)	(426,770)	(38,164)	(1,122)	(915,955)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(62,106)	0	0	(62,106)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(449,899)</b>	<b>(488,876)</b>	<b>(38,164)</b>	<b>(1,122)</b>	<b>(978,061)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>211,534</b>	<b>0</b>	<b>13,496</b>	<b>226,419</b>	<b>451,449</b>	<b>(1,348,355)</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: State Roads

Service: Roads

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(5,231,724)	(82,000)	0	0	(5,313,724)	(1,754,048)
Interest Income	(91,164)	0	0	0	(91,164)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	(213,464)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(5,322,888)</b>	<b>(82,000)</b>	<b>0</b>	<b>0</b>	<b>(5,404,888)</b>	<b>(1,967,512)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	501,985	0	0	0	501,985	279,065
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	1,928,364	82,000	0	0	2,010,364	405,760
Contracts & Consultancies	0	0	0	0	0	874,474
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	56,076	0	0	0	56,076	272,554
Internal Plant Hire	0	0	0	0	0	173,337
<b>Total Expenditure</b>	<b>2,486,425</b>	<b>82,000</b>	<b>0</b>	<b>0</b>	<b>2,568,425</b>	<b>2,005,191</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,836,463)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,836,463)</b>	<b>37,679</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(2,836,463)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,836,463)</b>	<b>37,679</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	2,836,463	0	0	0	2,836,463	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>2,836,463</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,836,463</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,679</b>



Quarterly Income & Expenditure Statement - March 2020

Sub Service: Bridges

Service: Bridges

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(268,000)	0	0	0	(268,000)	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(268,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(268,000)</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	177,027	0	0	0	177,027	261,867
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	111,392	0	0	0	111,392	75,388
Materials	414,156	0	0	0	414,156	251,713
Contracts & Consultancies	74,256	0	0	0	74,256	813,897
Legal Expenses	0	0	0	0	0	3,584
Depreciation	1,451,448	0	0	0	1,451,448	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	25,215	0	0	0	25,215	83,134
Internal Plant Hire	0	0	0	0	0	180,720
<b>Total Expenditure</b>	<b>2,253,494</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,253,494</b>	<b>1,670,303</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>1,985,494</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,985,494</b>	<b>1,670,303</b>
Capital Grants & Contributions	(881,846)	(309,022)	(728,170)	0	(1,919,038)	397,062
<b>NET RESULT</b>	<b>1,103,648</b>	<b>(309,022)</b>	<b>(728,170)</b>	<b>0</b>	<b>66,456</b>	<b>2,067,365</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	1,491,816	368,830	728,170	0	2,588,816	267,090
Depreciation	(1,451,448)	0	0	0	(1,451,448)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	183,484	0	0	0	183,484	130,793
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>223,852</b>	<b>368,830</b>	<b>728,170</b>	<b>0</b>	<b>1,320,852</b>	<b>397,883</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(59,808)	0	0	(59,808)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	(377,934)	0	0	0	(377,934)	0
<b>Total Transfers to/from Reserves</b>	<b>(377,934)</b>	<b>(59,808)</b>	<b>0</b>	<b>0</b>	<b>(437,742)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>949,567</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>949,567</b>	<b>2,465,247</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Footpaths and Cycleways

## Service: Footpaths &amp; Cycleways

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	66,846	0	0	0	66,846	80,854
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	39,526	0	0	0	39,526	26,700
Materials	139,572	0	0	0	139,572	67,641
Contracts & Consultancies	25,728	0	0	0	25,728	162,738
Legal Expenses	0	0	0	0	0	0
Depreciation	607,404	0	0	0	607,404	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	10,333	0	0	0	10,333	36,044
Internal Plant Hire	0	0	0	0	0	67,030
<b>Total Expenditure</b>	<b>889,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>889,409</b>	<b>441,007</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>889,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>889,409</b>	<b>441,007</b>
Capital Grants & Contributions	0	0	0	0	0	(134,281)
<b>NET RESULT</b>	<b>889,409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>889,409</b>	<b>306,726</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	223,008	(173,004)	0	(50,004)	0	0
Capital Works - Upgrade	42,504	(42,504)	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	45,996	0	0	210	46,206	0
Depreciation	(607,404)	0	0	0	(607,404)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	75,687	0	0	0	75,687	53,373
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(220,209)</b>	<b>(215,508)</b>	<b>0</b>	<b>(49,794)</b>	<b>(485,511)</b>	<b>53,373</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(261,500)	215,500	0	(210)	(46,210)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(261,500)</b>	<b>215,500</b>	<b>0</b>	<b>(210)</b>	<b>(46,210)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>407,700</b>	<b>(8)</b>	<b>0</b>	<b>(50,004)</b>	<b>357,688</b>	<b>360,100</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Wharves and Jetties

## Service: Wharves &amp; Jetties

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	15,663	0	0	0	15,663	25,900
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	23,192	0	0	0	23,192	15,767
Materials	46,537	(1,701)	0	0	44,836	38,218
Contracts & Consultancies	0	26,257	0	0	26,257	127,172
Legal Expenses	0	0	0	0	0	0
Depreciation	99,972	0	0	0	99,972	0
Insurance Expenses	3,984	0	0	0	3,984	3,506
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	14,676	0	(10,000)	0	4,676	2,076
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	9,351	0	0	0	9,351	9,949
Internal Plant Hire	7,800	0	0	0	7,800	11,466
<b>Total Expenditure</b>	<b>221,175</b>	<b>24,556</b>	<b>(10,000)</b>	<b>0</b>	<b>235,731</b>	<b>234,055</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>221,175</b>	<b>24,556</b>	<b>(10,000)</b>	<b>0</b>	<b>235,731</b>	<b>234,055</b>
Capital Grants & Contributions	0	(24,556)	0	0	(24,556)	3,879
<b>NET RESULT</b>	<b>221,175</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>	<b>211,175</b>	<b>237,934</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	54,996	0	0	0	54,996	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(99,972)	0	0	0	(99,972)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	40,950	0	0	0	40,950	30,483
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,026)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,026)</b>	<b>30,483</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	(55,000)	0	0	0	(55,000)	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(55,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(55,000)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>162,149</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>	<b>152,149</b>	<b>268,416</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Bus Shelters

Service: Bus Shelters

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	3,487
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	2,824	0	0	0	2,824	1,920
Materials	24,000	0	0	0	24,000	26,377
Contracts & Consultancies	3,060	0	0	0	3,060	455
Legal Expenses	0	0	0	0	0	0
Depreciation	22,392	0	0	0	22,392	0
Insurance Expenses	0	0	0	0	0	1,739
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	1,418
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	251	0	0	0	251	1,532
Internal Plant Hire	0	0	0	0	0	1,278
<b>Total Expenditure</b>	<b>52,527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,527</b>	<b>38,205</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>52,527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,527</b>	<b>38,205</b>
Capital Grants & Contributions	0	0	0	0	0	(2,348)
<b>NET RESULT</b>	<b>52,527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,527</b>	<b>35,857</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	30,000	0	0	30,000	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(22,392)	0	0	0	(22,392)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	6,286	0	0	0	6,286	4,673
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(16,106)</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>13,894</b>	<b>4,673</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(7,000)	0	0	(7,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	(23,000)	0	0	(23,000)	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(30,000)</b>	<b>0</b>	<b>0</b>	<b>(30,000)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>36,421</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,421</b>	<b>40,531</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Street Lighting

Service: Street Lighting

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(101,904)	0	0	0	(101,904)	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(101,904)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(101,904)</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	1,826	0	0	0	1,826	1,241
Materials	0	0	0	0	0	0
Contracts & Consultancies	5,124	0	0	0	5,124	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	509,892	0	0	0	509,892	280,590
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	1,967	0	0	0	1,967	1,311
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>518,809</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>518,809</b>	<b>283,142</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>416,905</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,905</b>	<b>283,142</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>416,905</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416,905</b>	<b>283,142</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	780,000	200,114	0	0	980,114	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	4,431	0	0	0	4,431	3,293
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>784,431</b>	<b>200,114</b>	<b>0</b>	<b>0</b>	<b>984,545</b>	<b>3,293</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(780,000)	(200,114)	0	0	(980,114)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(780,000)</b>	<b>(200,114)</b>	<b>0</b>	<b>0</b>	<b>(980,114)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>421,336</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>421,336</b>	<b>286,435</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Floodplain Infrastructure & Operation**  
**Service: Floodplain Infrastructure & Operation**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(91,200)	0	0	0	(91,200)	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(91,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(91,200)</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	337,866	0	(1,166)	0	336,700	302,672
Other Employee Costs	5,232	0	(2,450)	0	2,782	711
Borrowing Costs	61,039	0	0	0	61,039	40,020
Materials	495,924	0	0	0	495,924	54,338
Contracts & Consultancies	165,032	0	0	0	165,032	324,342
Legal Expenses	0	0	0	0	0	0
Depreciation	1,458,588	0	0	0	1,458,588	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	528	0	0	0	528	157
Other Operating Expenses	1,152	0	(1,152)	0	0	5,972
Subscriptions & Memberships	0	0	0	0	0	1,591
Internal Expenses	175,283	0	0	0	175,283	194,475
Internal Plant Hire	0	0	0	0	0	52,998
<b>Total Expenditure</b>	<b>2,700,644</b>	<b>0</b>	<b>(4,768)</b>	<b>0</b>	<b>2,695,876</b>	<b>977,277</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,609,444</b>	<b>0</b>	<b>(4,768)</b>	<b>0</b>	<b>2,604,676</b>	<b>977,277</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>2,609,444</b>	<b>0</b>	<b>(4,768)</b>	<b>0</b>	<b>2,604,676</b>	<b>977,277</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	66,889	0	0	66,889	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	381,492	75,000	0	0	456,492	0
Depreciation	(1,458,588)	0	0	0	(1,458,588)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	296,054	0	0	0	296,054	220,431
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(781,042)</b>	<b>141,889</b>	<b>0</b>	<b>0</b>	<b>(639,153)</b>	<b>220,431</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(75,000)	0	0	(75,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(66,889)	0	0	(66,889)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(141,889)</b>	<b>0</b>	<b>0</b>	<b>(141,889)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>1,828,402</b>	<b>0</b>	<b>(4,768)</b>	<b>0</b>	<b>1,823,634</b>	<b>1,197,708</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Regional Airport

Service: Airports

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(133,308)	0	0	0	(133,308)	(96,690)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(29,700)	0	0	0	(29,700)	(12,914)
Other Revenue	(11,088)	0	0	0	(11,088)	(5,393)
Internal Income	(13,152)	0	0	0	(13,152)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(187,248)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(187,248)</b>	<b>(114,997)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	102,826	0	(491)	0	102,335	110,116
Other Employee Costs	1,572	0	(800)	0	772	3,658
Borrowing Costs	28,624	0	0	0	28,624	13,510
Materials	89,400	0	0	(34,000)	55,400	10,102
Contracts & Consultancies	95,100	0	0	0	95,100	26,520
Legal Expenses	0	0	0	0	0	0
Depreciation	168,432	0	0	0	168,432	0
Insurance Expenses	3,144	0	0	0	3,144	2,420
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	12,300	0	(12,300)	0	0	0
Other Operating Expenses	11,436	0	(528)	0	10,908	10,886
Subscriptions & Memberships	204	0	0	0	204	2,153
Internal Expenses	36,776	0	0	0	36,776	25,831
Internal Plant Hire	23,808	0	0	0	23,808	10,942
<b>Total Expenditure</b>	<b>573,622</b>	<b>0</b>	<b>(14,119)</b>	<b>(34,000)</b>	<b>525,503</b>	<b>216,136</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>386,374</b>	<b>0</b>	<b>(14,119)</b>	<b>(34,000)</b>	<b>338,255</b>	<b>101,139</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>386,374</b>	<b>0</b>	<b>(14,119)</b>	<b>(34,000)</b>	<b>338,255</b>	<b>101,139</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	5,350
Depreciation	(168,432)	0	0	0	(168,432)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	110,131	0	0	0	110,131	55,039
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(58,301)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(58,301)</b>	<b>60,389</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>328,073</b>	<b>0</b>	<b>(14,119)</b>	<b>(34,000)</b>	<b>279,954</b>	<b>161,529</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Quarries

## Service: Internal Road Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(704,000)	0	0	0	(704,000)	(246,350)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(704,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(704,000)</b>	<b>(246,350)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	132,437	0	(531)	0	131,906	78,380
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	144,480	0	0	0	144,480	250,188
Contracts & Consultancies	258,192	0	0	0	258,192	43,390
Legal Expenses	0	0	0	0	0	0
Depreciation	15,180	0	0	0	15,180	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	523
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	40,756	0	0	0	40,756	31,599
Internal Plant Hire	0	0	0	0	0	17,718
<b>Total Expenditure</b>	<b>591,045</b>	<b>0</b>	<b>(531)</b>	<b>0</b>	<b>590,514</b>	<b>421,797</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(112,955)</b>	<b>0</b>	<b>(531)</b>	<b>0</b>	<b>(113,486)</b>	<b>175,447</b>
Capital Grants & Contributions	(13,296)	0	0	0	(13,296)	(7,062)
<b>NET RESULT</b>	<b>(126,251)</b>	<b>0</b>	<b>(531)</b>	<b>0</b>	<b>(126,782)</b>	<b>168,385</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	300,000	243,660	0	0	543,660	0
Depreciation	(15,180)	0	0	0	(15,180)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>284,820</b>	<b>243,660</b>	<b>0</b>	<b>0</b>	<b>528,480</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(171,865)	(243,660)	531	0	(414,994)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	13,296	0	0	0	13,296	0
<b>Total Transfers to/from Reserves</b>	<b>(158,569)</b>	<b>(243,660)</b>	<b>531</b>	<b>0</b>	<b>(401,698)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168,385</b>



Quarterly Income & Expenditure Statement - March 2020

Sub Service: Depot Management

Service: Internal Road Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(457,988)	0	0	0	(457,988)	(305,325)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(457,988)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(457,988)</b>	<b>(305,325)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	12,734	0	0	0	12,734	8,673
Other Employee Costs	0	0	0	0	0	2,047
Borrowing Costs	830	0	0	0	830	564
Materials	21,972	0	0	0	21,972	33,394
Contracts & Consultancies	246,876	0	0	0	246,876	88,518
Legal Expenses	0	0	0	0	0	0
Depreciation	93,768	0	0	0	93,768	0
Insurance Expenses	38,352	0	0	0	38,352	11,475
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	9,828	0	(9,828)	0	0	84
Other Operating Expenses	82,668	0	(16,320)	0	66,348	38,040
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	43,584	0	0	0	43,584	6,083
Internal Plant Hire	0	0	0	0	0	1,602
<b>Total Expenditure</b>	<b>550,612</b>	<b>0</b>	<b>(26,148)</b>	<b>0</b>	<b>524,464</b>	<b>190,480</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>92,624</b>	<b>0</b>	<b>(26,148)</b>	<b>0</b>	<b>66,476</b>	<b>(114,845)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>92,624</b>	<b>0</b>	<b>(26,148)</b>	<b>0</b>	<b>66,476</b>	<b>(114,845)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	95,004	0	0	0	95,004	389
Depreciation	(93,768)	0	0	0	(93,768)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	1,144	0	0	0	1,144	853
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	2,599
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>2,380</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,380</b>	<b>3,841</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>95,004</b>	<b>0</b>	<b>(26,148)</b>	<b>0</b>	<b>68,856</b>	<b>(111,004)</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Heavy Plant and Workshops

## Service: Internal Road Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(285,132)	0	0	0	(285,132)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(119,796)	0	0	0	(119,796)	(171,037)
Internal Income	(194,604)	0	0	0	(194,604)	(133,825)
Internal Plant Hire	(7,299,996)	0	0	0	(7,299,996)	(5,120,197)
<b>Total Income</b>	<b>(7,899,528)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(7,899,528)</b>	<b>(5,425,059)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	604,573	0	(536)	0	604,037	365,381
Other Employee Costs	1,044	0	(550)	0	494	0
Borrowing Costs	0	0	0	0	0	0
Materials	2,948,772	0	0	0	2,948,772	2,423,690
Contracts & Consultancies	364,752	0	0	0	364,752	2,686
Legal Expenses	0	0	0	0	0	0
Depreciation	2,723,316	0	0	0	2,723,316	29,134
Insurance Expenses	315,156	0	0	0	315,156	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	1,044	0	(1,044)	0	0	1,607
Other Operating Expenses	624	0	(624)	0	0	669
Subscriptions & Memberships	1,836	0	0	0	1,836	1,250
Internal Expenses	419,939	0	0	0	419,939	421,653
Internal Plant Hire	54,996	0	0	0	54,996	180
<b>Total Expenditure</b>	<b>7,436,052</b>	<b>0</b>	<b>(2,754)</b>	<b>0</b>	<b>7,433,298</b>	<b>3,246,249</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(463,476)</b>	<b>0</b>	<b>(2,754)</b>	<b>0</b>	<b>(466,230)</b>	<b>(2,178,809)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(463,476)</b>	<b>0</b>	<b>(2,754)</b>	<b>0</b>	<b>(466,230)</b>	<b>(2,178,809)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	5,779,248	1,460,688	0	0	7,239,936	1,843,195
Depreciation	(2,723,316)	0	0	0	(2,723,316)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	631,697
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>3,055,932</b>	<b>1,460,688</b>	<b>0</b>	<b>0</b>	<b>4,516,620</b>	<b>2,474,891</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(2,616,043)	(1,460,688)	0	0	(4,076,731)	0
External Reserves	23,822	0	0	0	23,822	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(2,592,221)</b>	<b>(1,460,688)</b>	<b>0</b>	<b>0</b>	<b>(4,052,909)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>235</b>	<b>0</b>	<b>(2,754)</b>	<b>0</b>	<b>(2,519)</b>	<b>296,082</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Operational Administration

Service: Civil & Works Administration

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(193,392)	0	193,392	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(193,392)</b>	<b>0</b>	<b>193,392</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	2,779,477	0	(14,280)	0	2,765,197	1,937,878
Other Employee Costs	20,952	0	(500)	0	20,452	9,926
Borrowing Costs	0	0	0	0	0	0
Materials	292,056	0	(189,528)	0	102,528	12,836
Contracts & Consultancies	45,108	0	0	0	45,108	84,150
Legal Expenses	0	0	0	0	0	0
Depreciation	7,176	0	0	0	7,176	53
Insurance Expenses	29,352	0	0	0	29,352	72,294
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	22,632	0	(22,632)	0	0	2,213
Other Operating Expenses	8,220	0	(8,220)	0	0	9,573
Subscriptions & Memberships	8,196	0	0	0	8,196	1,900
Internal Expenses	1,646,894	0	0	0	1,646,894	1,123,843
Internal Plant Hire	0	0	0	0	0	11,535
<b>Total Expenditure</b>	<b>4,860,063</b>	<b>0</b>	<b>(235,160)</b>	<b>0</b>	<b>4,624,903</b>	<b>3,266,199</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>4,666,671</b>	<b>0</b>	<b>(41,768)</b>	<b>0</b>	<b>4,624,903</b>	<b>3,266,199</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>4,666,671</b>	<b>0</b>	<b>(41,768)</b>	<b>0</b>	<b>4,624,903</b>	<b>3,266,199</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	2,870
Depreciation	(7,176)	0	0	0	(7,176)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(7,176)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(7,176)</b>	<b>2,870</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>4,659,495</b>	<b>0</b>	<b>(41,768)</b>	<b>0</b>	<b>4,617,727</b>	<b>3,269,069</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Roads Ancillary

Service: Civil & Works Administration

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(29,040)	0	0	0	(29,040)	(17,252)
General User Fees	(6,096)	0	0	0	(6,096)	(50,889)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(31,668)	0	0	0	(31,668)	(28,289)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(66,804)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(66,804)</b>	<b>(96,431)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	15
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	1,434
Contracts & Consultancies	65,506	0	0	0	65,506	20,394
Legal Expenses	0	0	0	0	0	10,832
Depreciation	144	0	0	0	144	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	959
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	1,298	0	0	0	1,298	8,643
Internal Plant Hire	0	0	0	0	0	9
<b>Total Expenditure</b>	<b>66,948</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>66,948</b>	<b>42,286</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>144</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144</b>	<b>(54,144)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>144</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144</b>	<b>(54,144)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(144)	0	0	0	(144)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	(8,000)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(144)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(144)</b>	<b>(8,000)</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(62,144)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Natural Disaster Management**  
**Service: Emergency Services and Natural Disasters**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	(80,000)	(40,000)	(120,000)	(27,584)
Other Revenue	0	0	0	0	0	62,759
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(80,000)</b>	<b>(40,000)</b>	<b>(120,000)</b>	<b>35,176</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	3,938	0	0	0	3,938	16,389
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	33,684	0	80,000	40,000	153,684	57,956
Contracts & Consultancies	0	0	86,500	0	86,500	85,874
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	2,000	0	2,000	11,591
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	1,185
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	13,500	0	0	0	13,500	1,125
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>51,122</b>	<b>0</b>	<b>168,500</b>	<b>40,000</b>	<b>259,622</b>	<b>174,120</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>51,122</b>	<b>0</b>	<b>88,500</b>	<b>0</b>	<b>139,622</b>	<b>209,296</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>51,122</b>	<b>0</b>	<b>88,500</b>	<b>0</b>	<b>139,622</b>	<b>209,296</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>51,122</b>	<b>0</b>	<b>88,500</b>	<b>0</b>	<b>139,622</b>	<b>209,296</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Natural Disaster Response - Roads

Service: Emergency Services and Natural Disasters

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	40,069
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	60,234
Contracts & Consultancies	0	0	0	0	0	1,770,169
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	471
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	10,528
Internal Plant Hire	0	0	0	0	0	32,519
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,913,990</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,913,990</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,913,990</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,913,990</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Natural Disaster Response - Floodplain**  
**Service: Emergency Services and Natural Disasters**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	144,019
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144,019</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	34,936
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	103,230
Contracts & Consultancies	0	0	1,381,688	0	1,381,688	809,972
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	1,399
Internal Plant Hire	0	0	0	0	0	35,551
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>1,381,688</b>	<b>0</b>	<b>1,381,688</b>	<b>985,088</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>0</b>	<b>0</b>	<b>1,381,688</b>	<b>0</b>	<b>1,381,688</b>	<b>1,129,107</b>
Capital Grants & Contributions	0	(1,381,688)	0	0	(1,381,688)	0
<b>NET RESULT</b>	<b>0</b>	<b>(1,381,688)</b>	<b>1,381,688</b>	<b>0</b>	<b>0</b>	<b>1,129,107</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	1,381,688	(1,381,688)	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>1,381,688</b>	<b>(1,381,688)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,129,107</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: SES Operations and Emergency**  
**Service: Emergency Services and Natural Disasters**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	9,255
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	1,569	0	0	0	1,569	1,066
Materials	13,800	0	0	0	13,800	30,949
Contracts & Consultancies	0	0	0	0	0	61,213
Legal Expenses	0	0	0	0	0	0
Depreciation	38,664	0	0	0	38,664	0
Insurance Expenses	12,576	0	0	0	12,576	8,087
Donations, Contributions & Taxes	80,232	0	0	0	80,232	48,064
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	409
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	10,536	0	0	0	10,536	153
Internal Plant Hire	0	0	0	0	0	405
<b>Total Expenditure</b>	<b>157,377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>157,377</b>	<b>159,601</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>157,377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>157,377</b>	<b>159,601</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>157,377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>157,377</b>	<b>159,601</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	129,688	0	0	129,688	37,582
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	9,996	0	0	0	9,996	0
Depreciation	(38,664)	0	0	0	(38,664)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	2,162	0	0	0	2,162	1,611
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(26,506)</b>	<b>129,688</b>	<b>0</b>	<b>0</b>	<b>103,182</b>	<b>39,194</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(10,000)	(129,688)	0	0	(139,688)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(10,000)</b>	<b>(129,688)</b>	<b>0</b>	<b>0</b>	<b>(139,688)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>120,871</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,871</b>	<b>198,794</b>



## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: RFS Operations and Emergency

## Service: Emergency Services and Natural Disasters

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(648,468)	0	51,148	0	(597,320)	2,382
Other Revenue	0	0	0	0	0	(156)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(648,468)</b>	<b>0</b>	<b>51,148</b>	<b>0</b>	<b>(597,320)</b>	<b>2,226</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,559	0	0	0	1,559	86,450
Other Employee Costs	11,268	0	3,732	0	15,000	0
Borrowing Costs	0	0	0	0	0	0
Materials	461,736	0	(3,930)	0	457,806	468,901
Contracts & Consultancies	0	10,000	2,700	0	12,700	578,986
Legal Expenses	0	0	0	0	0	0
Depreciation	70,080	0	0	0	70,080	0
Insurance Expenses	30,000	0	(6,500)	0	23,500	19,612
Donations, Contributions & Taxes	1,091,280	0	0	(176,788)	914,492	653,785
Administration Expenses	17,148	0	(6,898)	0	10,250	784
Other Operating Expenses	110,328	0	(4,948)	0	105,380	58,268
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	8,232	0	0	0	8,232	4,494
Internal Plant Hire	0	0	0	0	0	57,806
<b>Total Expenditure</b>	<b>1,801,631</b>	<b>10,000</b>	<b>(15,844)</b>	<b>(176,788)</b>	<b>1,618,999</b>	<b>1,929,087</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>1,153,163</b>	<b>10,000</b>	<b>35,304</b>	<b>(176,788)</b>	<b>1,021,679</b>	<b>1,931,313</b>
Capital Grants & Contributions	(432,000)	(51,396)	0	0	(483,396)	52,504
<b>NET RESULT</b>	<b>721,163</b>	<b>(41,396)</b>	<b>35,304</b>	<b>(176,788)</b>	<b>538,283</b>	<b>1,983,817</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	53,733	0	0	53,733	44,400
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(70,080)	0	0	0	(70,080)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(70,080)</b>	<b>53,733</b>	<b>0</b>	<b>0</b>	<b>(16,347)</b>	<b>44,400</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(10,000)	0	0	(10,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(2,337)	0	0	(2,337)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(12,337)</b>	<b>0</b>	<b>0</b>	<b>(12,337)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>651,083</b>	<b>0</b>	<b>35,304</b>	<b>(176,788)</b>	<b>509,599</b>	<b>2,028,217</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Parks and Open Spaces

Service: Parks & Open Spaces

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(2,820)	0	0	0	(2,820)	(6,371)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	(30,000)
Other Revenue	(52,488)	0	0	0	(52,488)	(2,355)
Internal Income	0	(1,000,000)	0	0	(1,000,000)	(442)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(55,308)</b>	<b>(1,000,000)</b>	<b>0</b>	<b>0</b>	<b>(1,055,308)</b>	<b>(39,168)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,501,759	0	(3,149)	0	1,498,610	1,062,172
Other Employee Costs	4,800	0	0	0	4,800	5,724
Borrowing Costs	24,282	0	0	0	24,282	16,504
Materials	111,396	0	0	0	111,396	207,062
Contracts & Consultancies	263,964	1,059,563	0	0	1,323,527	686,932
Legal Expenses	492	0	0	0	492	17,870
Depreciation	689,700	0	0	0	689,700	134
Insurance Expenses	29,220	0	0	0	29,220	37,925
Donations, Contributions & Taxes	0	0	0	0	0	504
Administration Expenses	3,060	0	(648)	0	2,412	2,023
Other Operating Expenses	99,900	0	(13,392)	0	86,508	64,184
Subscriptions & Memberships	2,676	0	0	0	2,676	2,011
Internal Expenses	1,248,156	0	0	0	1,248,156	643,584
Internal Plant Hire	617,112	0	0	0	617,112	340,665
<b>Total Expenditure</b>	<b>4,596,517</b>	<b>1,059,563</b>	<b>(17,189)</b>	<b>0</b>	<b>5,638,891</b>	<b>3,087,293</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>4,541,209</b>	<b>59,563</b>	<b>(17,189)</b>	<b>0</b>	<b>4,583,583</b>	<b>3,048,126</b>
Capital Grants & Contributions	(197,736)	(170,000)	0	0	(367,736)	(853,499)
<b>NET RESULT</b>	<b>4,343,473</b>	<b>(110,437)</b>	<b>(17,189)</b>	<b>0</b>	<b>4,215,847</b>	<b>2,194,626</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	1,000,000	24,999	0	0	1,024,999	809,770
Capital Works - Upgrade	0	587,867	688,850	0	1,276,717	992,677
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	865,644	44,681	(21,118)	0	889,207	64,788
Depreciation	(689,700)	0	0	0	(689,700)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	52,492	0	0	0	52,492	39,032
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	29,660
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,228,436</b>	<b>657,547</b>	<b>667,732</b>	<b>0</b>	<b>2,553,715</b>	<b>1,935,928</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(224,244)	(258,201)	0	(482,445)	0
External Reserves	(1,342,423)	0	0	0	(1,342,423)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(322,866)	0	0	(322,866)	0
S64 / S94 Contribution Reserves	(802,264)	0	(427,500)	0	(1,229,764)	0
<b>Total Transfers to/from Reserves</b>	<b>(2,144,687)</b>	<b>(547,110)</b>	<b>(685,701)</b>	<b>0</b>	<b>(3,377,498)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>3,427,222</b>	<b>0</b>	<b>(35,158)</b>	<b>0</b>	<b>3,392,064</b>	<b>4,130,554</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Sporting Facilities

## Service: Sporting Facilities

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	(687)
General User Fees	(167,232)	0	0	0	(167,232)	(68,371)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(227,736)	0	0	0	(227,736)	(141,811)
Internal Income	(532,500)	(331,400)	0	0	(863,900)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(927,468)</b>	<b>(331,400)</b>	<b>0</b>	<b>0</b>	<b>(1,258,868)</b>	<b>(210,870)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	248,495	0	0	0	248,495	137,082
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	63,195	0	0	0	63,195	42,961
Materials	139,104	0	2,087	0	141,191	106,198
Contracts & Consultancies	539,200	0	7,280	0	546,480	783,915
Legal Expenses	0	0	0	0	0	0
Depreciation	945,660	0	0	0	945,660	1,441
Insurance Expenses	76,392	0	0	0	76,392	102,778
Donations, Contributions & Taxes	7,884	0	0	0	7,884	0
Administration Expenses	1,128	0	(1,128)	0	0	996
Other Operating Expenses	96,216	0	(4,080)	0	92,136	41,238
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	238,216	0	0	0	238,216	179,700
Internal Plant Hire	270,972	0	0	0	270,972	175,673
<b>Total Expenditure</b>	<b>2,626,462</b>	<b>0</b>	<b>4,159</b>	<b>0</b>	<b>2,630,621</b>	<b>1,571,982</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>1,698,994</b>	<b>(331,400)</b>	<b>4,159</b>	<b>0</b>	<b>1,371,753</b>	<b>1,361,112</b>
Capital Grants & Contributions	(500,000)	(1,001,750)	(31,451)	170,000	(1,363,201)	(516,317)
<b>NET RESULT</b>	<b>1,198,994</b>	<b>(1,333,150)</b>	<b>(27,292)</b>	<b>170,000</b>	<b>8,552</b>	<b>844,794</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	392,004	376,426	(673,400)	0	95,030	0
Capital Works - Upgrade	80,004	2,031,651	1,200,673	0	3,312,328	1,795,329
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	1,444,212	602,348	(506,737)	(420,000)	1,119,823	1,146
Depreciation	(945,660)	0	0	0	(945,660)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	106,879	0	0	0	106,879	79,576
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	85,689
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,077,439</b>	<b>3,010,425</b>	<b>20,536</b>	<b>(420,000)</b>	<b>3,688,400</b>	<b>1,961,740</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(144,991)	(163,403)	0	0	(308,394)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(1,008,370)	0	0	(1,008,370)	0
S64 / S94 Contribution Reserves	(199,234)	(505,502)	0	0	(704,736)	0
<b>Total Transfers to/from Reserves</b>	<b>(344,225)</b>	<b>(1,677,275)</b>	<b>0</b>	<b>0</b>	<b>(2,021,500)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>1,932,208</b>	<b>0</b>	<b>(6,756)</b>	<b>(250,000)</b>	<b>1,675,452</b>	<b>2,806,534</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Beach Management

Service: Beaches

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(12,540)	0	0	0	(12,540)	(8,222)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(341,100)	0	0	0	(341,100)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(353,640)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(353,640)</b>	<b>(8,222)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	9,756	0	0	0	9,756	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	179
Contracts & Consultancies	311,299	0	0	0	311,299	244,220
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	30,588	0	0	0	30,588	43,261
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	1,997	0	0	0	1,997	1,331
Internal Plant Hire	0	0	0	0	0	53
<b>Total Expenditure</b>	<b>353,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>353,640</b>	<b>289,043</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>280,821</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>280,821</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>280,821</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Cemeteries

Service: Cemeteries

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(584,016)	0	0	0	(584,016)	(397,228)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(700)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(584,016)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(584,016)</b>	<b>(397,928)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	318,073	0	(1,557)	0	316,516	201,077
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	414	0	0	0	414	281
Materials	66,816	0	0	0	66,816	47,531
Contracts & Consultancies	81,984	0	0	0	81,984	47,628
Legal Expenses	0	0	0	0	0	0
Depreciation	26,892	0	0	0	26,892	0
Insurance Expenses	0	0	0	0	0	736
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	109
Other Operating Expenses	0	0	0	0	0	467
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	100,858	0	0	0	100,858	78,992
Internal Plant Hire	35,004	0	0	0	35,004	13,385
<b>Total Expenditure</b>	<b>630,041</b>	<b>0</b>	<b>(1,557)</b>	<b>0</b>	<b>628,484</b>	<b>390,205</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>46,025</b>	<b>0</b>	<b>(1,557)</b>	<b>0</b>	<b>44,468</b>	<b>(7,723)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>46,025</b>	<b>0</b>	<b>(1,557)</b>	<b>0</b>	<b>44,468</b>	<b>(7,723)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	35,004	0	0	0	35,004	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(26,892)	0	0	0	(26,892)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	1,288	0	0	0	1,288	956
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>9,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,400</b>	<b>956</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(35,000)	0	0	0	(35,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(35,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(35,000)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>20,425</b>	<b>0</b>	<b>(1,557)</b>	<b>0</b>	<b>18,868</b>	<b>(6,766)</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Catchment Management

## Service: Natural Resource Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	(20,282)	0	0	(20,282)	(36,952)
Other Revenue	0	0	0	0	0	0
Internal Income	(99,612)	0	0	0	(99,612)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(99,612)</b>	<b>(20,282)</b>	<b>0</b>	<b>0</b>	<b>(119,894)</b>	<b>(36,952)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	151,655	0	(822)	0	150,833	116,058
Other Employee Costs	0	0	0	0	0	1,591
Borrowing Costs	1,929	0	0	0	1,929	1,312
Materials	9,996	0	0	0	9,996	81
Contracts & Consultancies	0	26,461	13,179	0	39,640	12,128
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	59
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	35,888	0	0	0	35,888	59,405
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>199,468</b>	<b>26,461</b>	<b>12,357</b>	<b>0</b>	<b>238,286</b>	<b>190,633</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>99,856</b>	<b>6,179</b>	<b>12,357</b>	<b>0</b>	<b>118,392</b>	<b>153,681</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>99,856</b>	<b>6,179</b>	<b>12,357</b>	<b>0</b>	<b>118,392</b>	<b>153,681</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	13,179	(13,179)	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	6,010	0	0	0	6,010	4,464
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>6,010</b>	<b>13,179</b>	<b>(13,179)</b>	<b>0</b>	<b>6,010</b>	<b>4,464</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(19,358)	0	0	(19,358)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(19,358)</b>	<b>0</b>	<b>0</b>	<b>(19,358)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>105,866</b>	<b>0</b>	<b>(822)</b>	<b>0</b>	<b>105,044</b>	<b>158,144</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

Sub Service: Biodiversity

Service: Natural Resource Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	(141,638)	0	(50,085)	(191,723)	(128,131)
Other Revenue	0	0	0	0	0	0
Internal Income	(48,132)	0	0	0	(48,132)	(15,670)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(48,132)</b>	<b>(141,638)</b>	<b>0</b>	<b>(50,085)</b>	<b>(239,855)</b>	<b>(143,802)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	296,047	0	(1,607)	0	294,440	252,023
Other Employee Costs	6,984	0	(220)	0	6,764	3,126
Borrowing Costs	0	0	0	0	0	0
Materials	150,000	0	0	0	150,000	2,370
Contracts & Consultancies	94,440	268,063	0	4,000	366,503	48,691
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	2,271
Other Operating Expenses	0	0	0	0	0	1,115
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	53,446	0	0	0	53,446	75,257
Internal Plant Hire	0	0	0	0	0	1,940
<b>Total Expenditure</b>	<b>600,917</b>	<b>268,063</b>	<b>(1,827)</b>	<b>4,000</b>	<b>871,153</b>	<b>386,794</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>552,785</b>	<b>126,425</b>	<b>(1,827)</b>	<b>(46,085)</b>	<b>631,298</b>	<b>242,993</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>552,785</b>	<b>126,425</b>	<b>(1,827)</b>	<b>(46,085)</b>	<b>631,298</b>	<b>242,993</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	125,458	0	0	125,458	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>125,458</b>	<b>0</b>	<b>0</b>	<b>125,458</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(83,417)	(50,000)	0	46,085	(87,332)	0
External Reserves	0	(125,458)	0	0	(125,458)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(76,425)	0	0	(76,425)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(83,417)</b>	<b>(251,883)</b>	<b>0</b>	<b>46,085</b>	<b>(289,215)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>469,368</b>	<b>0</b>	<b>(1,827)</b>	<b>0</b>	<b>467,541</b>	<b>242,993</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Weed Management

Service: Natural Resource Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(18,540)	0	0	0	(18,540)	(287)
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(243,084)	0	(40,909)	0	(283,993)	(260,609)
Other Revenue	0	0	0	0	0	(50)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(261,624)</b>	<b>0</b>	<b>(40,909)</b>	<b>0</b>	<b>(302,533)</b>	<b>(260,946)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	243,990	0	0	0	243,990	196,510
Other Employee Costs	576	0	(290)	0	286	9,871
Borrowing Costs	0	0	0	0	0	0
Materials	248,568	0	40,909	0	289,477	28,488
Contracts & Consultancies	39,708	143,316	0	0	183,024	39,832
Legal Expenses	0	0	0	0	0	0
Depreciation	480	0	0	0	480	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	1,068	0	(1,068)	0	0	48
Other Operating Expenses	5,712	0	(5,712)	0	0	0
Subscriptions & Memberships	0	0	0	0	0	5,580
Internal Expenses	95,057	0	0	0	95,057	115,950
Internal Plant Hire	0	0	0	0	0	38,123
<b>Total Expenditure</b>	<b>635,159</b>	<b>143,316</b>	<b>33,839</b>	<b>0</b>	<b>812,314</b>	<b>434,401</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>373,535</b>	<b>143,316</b>	<b>(7,070)</b>	<b>0</b>	<b>509,781</b>	<b>173,455</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>373,535</b>	<b>143,316</b>	<b>(7,070)</b>	<b>0</b>	<b>509,781</b>	<b>173,455</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	481
Depreciation	(480)	0	0	0	(480)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(480)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(480)</b>	<b>481</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(143,316)	0	0	(143,316)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(143,316)</b>	<b>0</b>	<b>0</b>	<b>(143,316)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>373,055</b>	<b>0</b>	<b>(7,070)</b>	<b>0</b>	<b>365,985</b>	<b>173,936</b>



## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Bushfire Management

## Service: Natural Resource Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(48,576)	3,114	17,262	0	(28,200)	(9,355)
Other Revenue	0	0	0	0	0	0
Internal Income	(31,236)	0	0	0	(31,236)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(79,812)</b>	<b>3,114</b>	<b>17,262</b>	<b>0</b>	<b>(59,436)</b>	<b>(9,355)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,133	0	0	0	1,133	4,906
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	39
Contracts & Consultancies	78,195	(3,114)	(17,262)	0	57,819	5,426
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	484	0	0	0	484	323
Internal Plant Hire	0	0	0	0	0	8,477
<b>Total Expenditure</b>	<b>79,812</b>	<b>(3,114)</b>	<b>(17,262)</b>	<b>0</b>	<b>59,436</b>	<b>19,170</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,815</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,815</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,815</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Coastal & Estuary Management**  
**Service: Beaches**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	45,000	0	(45,000)	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	314
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>45,000</b>	<b>0</b>	<b>(45,000)</b>	<b>0</b>	<b>0</b>	<b>314</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>45,000</b>	<b>0</b>	<b>(45,000)</b>	<b>0</b>	<b>0</b>	<b>314</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>45,000</b>	<b>0</b>	<b>(45,000)</b>	<b>0</b>	<b>0</b>	<b>314</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>45,000</b>	<b>0</b>	<b>(45,000)</b>	<b>0</b>	<b>0</b>	<b>314</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Urban Vegetation Management**  
**Service: Urban Vegetation Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	574,426	0	0	0	574,426	373,645
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	52,716	0	0	0	52,716	48,349
Contracts & Consultancies	139,680	0	0	0	139,680	196,480
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	22,623	0	0	0	22,623	115,897
Internal Plant Hire	459,264	0	0	0	459,264	250,637
<b>Total Expenditure</b>	<b>1,248,709</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,248,709</b>	<b>985,008</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>1,248,709</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,248,709</b>	<b>985,008</b>
Capital Grants & Contributions	(684)	0	0	0	(684)	(392)
<b>NET RESULT</b>	<b>1,248,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,248,025</b>	<b>984,616</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	69,996	0	0	0	69,996	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>69,996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69,996</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(70,000)	0	0	0	(70,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	684	0	0	0	684	0
<b>Total Transfers to/from Reserves</b>	<b>(69,316)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(69,316)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>1,248,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,248,705</b>	<b>984,616</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Administration Buildings

Service: Buildings, Properties & Leases

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(5,104)
Internal Income	(607,332)	0	0	0	(607,332)	(404,888)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(607,332)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(607,332)</b>	<b>(409,992)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	10,560	0	0	0	10,560	12,130
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	3,632	0	0	0	3,632	2,474
Materials	25,596	0	0	0	25,596	27,478
Contracts & Consultancies	358,800	0	0	46,521	405,321	594,186
Legal Expenses	0	0	0	0	0	0
Depreciation	196,692	0	0	0	196,692	2
Insurance Expenses	100,680	0	0	0	100,680	50,216
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	161,760	0	(5,000)	0	156,760	86,544
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	95,987	0	0	0	95,987	15,625
Internal Plant Hire	108	0	0	0	108	100
<b>Total Expenditure</b>	<b>953,815</b>	<b>0</b>	<b>(5,000)</b>	<b>46,521</b>	<b>995,336</b>	<b>788,756</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>346,483</b>	<b>0</b>	<b>(5,000)</b>	<b>46,521</b>	<b>388,004</b>	<b>378,764</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>346,483</b>	<b>0</b>	<b>(5,000)</b>	<b>46,521</b>	<b>388,004</b>	<b>378,764</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	500,004	0	0	0	500,004	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	61,992	0	0	0	61,992	280
Depreciation	(196,692)	0	0	0	(196,692)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	5,861	0	0	0	5,861	4,363
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	64
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>371,165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>371,165</b>	<b>4,708</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(500,000)	0	0	0	(500,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(500,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(500,000)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>217,648</b>	<b>0</b>	<b>(5,000)</b>	<b>46,521</b>	<b>259,169</b>	<b>383,472</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Commercial and Residential Properties**  
**Service: Buildings, Properties & Leases**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(309,864)	0	0	0	(309,864)	(160,645)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(309,864)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(309,864)</b>	<b>(160,645)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	275
Other Employee Costs	0	0	0	0	0	52
Borrowing Costs	3,685	0	0	0	3,685	2,505
Materials	28,464	0	0	0	28,464	6,199
Contracts & Consultancies	27,720	0	0	14,000	41,720	33,225
Legal Expenses	0	0	0	0	0	1,680
Depreciation	42,600	0	0	0	42,600	0
Insurance Expenses	7,452	0	0	0	7,452	11,381
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	288	0	(288)	0	0	0
Other Operating Expenses	15,720	0	(3,500)	0	12,220	617
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	42,279	0	0	0	42,279	3,202
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>168,208</b>	<b>0</b>	<b>(3,788)</b>	<b>14,000</b>	<b>178,420</b>	<b>59,135</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(141,656)</b>	<b>0</b>	<b>(3,788)</b>	<b>14,000</b>	<b>(131,444)</b>	<b>(101,510)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(141,656)</b>	<b>0</b>	<b>(3,788)</b>	<b>14,000</b>	<b>(131,444)</b>	<b>(101,510)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(42,600)	0	0	0	(42,600)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	5,079	0	0	0	5,079	3,786
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(37,521)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(37,521)</b>	<b>3,786</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(179,177)</b>	<b>0</b>	<b>(3,788)</b>	<b>14,000</b>	<b>(168,965)</b>	<b>(97,724)</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Property Leases

Service: Buildings, Properties & Leases

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	(1,583)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	(13,441)
Other Revenue	(209,536)	0	0	0	(209,536)	(108,521)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(209,536)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(209,536)</b>	<b>(123,546)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	61
Other Employee Costs	0	0	0	0	0	41
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	1,800
Legal Expenses	0	0	0	0	0	4,635
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	11,267
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	3,696	0	0	0	3,696	3,448
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	724	0	0	0	724	483
Internal Plant Hire	0	0	0	0	0	69
<b>Total Expenditure</b>	<b>4,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,420</b>	<b>21,803</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(205,116)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(205,116)</b>	<b>(101,743)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(205,116)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(205,116)</b>	<b>(101,743)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(205,116)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(205,116)</b>	<b>(101,743)</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Public Halls

## Service: Buildings, Properties &amp; Leases

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(18,240)	0	0	(1,032,968)	(1,051,208)	(14,030)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(18,240)</b>	<b>0</b>	<b>0</b>	<b>(1,032,968)</b>	<b>(1,051,208)</b>	<b>(14,030)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	15,227
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	4,878	0	0	0	4,878	3,315
Materials	60,000	0	0	0	60,000	28,793
Contracts & Consultancies	88,640	33,182	0	42,180	164,002	160,660
Legal Expenses	0	0	0	0	0	0
Depreciation	157,908	0	0	0	157,908	0
Insurance Expenses	42,888	0	0	0	42,888	24,795
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	577
Other Operating Expenses	8,088	0	0	0	8,088	10,272
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	20,868	0	0	0	20,868	11,822
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>383,270</b>	<b>33,182</b>	<b>0</b>	<b>42,180</b>	<b>458,632</b>	<b>255,461</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>365,030</b>	<b>33,182</b>	<b>0</b>	<b>(990,788)</b>	<b>(592,576)</b>	<b>241,431</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>365,030</b>	<b>33,182</b>	<b>0</b>	<b>(990,788)</b>	<b>(592,576)</b>	<b>241,431</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	18,109	21,118	0	39,227	28,465
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	30,000	0	0	1,032,968	1,062,968	52,258
Depreciation	(157,908)	0	0	0	(157,908)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	8,580	0	0	0	8,580	6,385
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(119,328)</b>	<b>18,109</b>	<b>21,118</b>	<b>1,032,968</b>	<b>952,867</b>	<b>87,108</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(4,606)	0	0	(4,606)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(13,503)	0	0	(13,503)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(18,109)</b>	<b>0</b>	<b>0</b>	<b>(18,109)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>245,702</b>	<b>33,182</b>	<b>21,118</b>	<b>42,180</b>	<b>342,182</b>	<b>328,538</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Buildings in Other Services

Service: Buildings, Properties & Leases

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	139
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(1,128)	0	0	0	(1,128)	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,128)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,128)</b>	<b>139</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	16,359	0	0	0	16,359	34,517
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	4,901	0	0	0	4,901	3,330
Materials	79,872	20,000	0	0	99,872	39,508
Contracts & Consultancies	273,600	30,353	0	71,128	375,081	435,580
Legal Expenses	0	0	0	0	0	0
Depreciation	179,112	0	0	0	179,112	0
Insurance Expenses	87,360	0	0	0	87,360	28,972
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	155,784	0	(15,660)	0	140,124	12,598
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	69,244	0	0	0	69,244	24,607
Internal Plant Hire	0	0	0	0	0	4,055
<b>Total Expenditure</b>	<b>866,232</b>	<b>50,353</b>	<b>(15,660)</b>	<b>71,128</b>	<b>972,053</b>	<b>583,167</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>865,104</b>	<b>50,353</b>	<b>(15,660)</b>	<b>71,128</b>	<b>970,925</b>	<b>583,306</b>
Capital Grants & Contributions	0	(207,145)	0	0	(207,145)	(122,117)
<b>NET RESULT</b>	<b>865,104</b>	<b>(156,792)</b>	<b>(15,660)</b>	<b>71,128</b>	<b>763,780</b>	<b>461,189</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	58,091	0	0	58,091	75,757
Capital Works - Upgrade	60,000	235,698	0	0	295,698	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	46,008	0	0	0	46,008	0
Depreciation	(179,112)	0	0	0	(179,112)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	11,586	0	0	0	11,586	8,613
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(61,518)</b>	<b>293,789</b>	<b>0</b>	<b>0</b>	<b>232,271</b>	<b>84,370</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(29,903)	0	0	(29,903)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(86,644)	0	0	(86,644)	0
S64 / S94 Contribution Reserves	0	(20,450)	0	0	(20,450)	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(136,997)</b>	<b>0</b>	<b>0</b>	<b>(136,997)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>803,586</b>	<b>0</b>	<b>(15,660)</b>	<b>71,128</b>	<b>859,054</b>	<b>545,559</b>



**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Buildings Administration Management**  
**Service: Buildings, Properties & Leases**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	460,378	0	(2,540)	0	457,838	358,161
Other Employee Costs	1,968	0	0	0	1,968	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	1,581
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	504	0	0	0	504	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	86
Other Operating Expenses	0	0	0	0	0	904
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	146,757	0	0	0	146,757	96,210
Internal Plant Hire	0	0	0	0	0	294
<b>Total Expenditure</b>	<b>609,607</b>	<b>0</b>	<b>(2,540)</b>	<b>0</b>	<b>607,067</b>	<b>457,236</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>609,607</b>	<b>0</b>	<b>(2,540)</b>	<b>0</b>	<b>607,067</b>	<b>457,236</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>609,607</b>	<b>0</b>	<b>(2,540)</b>	<b>0</b>	<b>607,067</b>	<b>457,236</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	2,090
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(504)	0	0	0	(504)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(504)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(504)</b>	<b>2,090</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>609,103</b>	<b>0</b>	<b>(2,540)</b>	<b>0</b>	<b>606,563</b>	<b>459,326</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Council Property Management

## Service: Buildings, Properties &amp; Leases

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	297	0	0	0	297	202
Materials	1,632	0	0	0	1,632	0
Contracts & Consultancies	15,372	0	0	0	15,372	0
Legal Expenses	0	0	0	0	0	6,851
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	2,063
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	3,100
Other Operating Expenses	0	0	0	0	0	448
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	24,684	0	0	0	24,684	1,033
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>41,985</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,985</b>	<b>13,696</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>41,985</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,985</b>	<b>13,696</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>41,985</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,985</b>	<b>13,696</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	409	0	0	0	409	305
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	(540)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>409</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>409</b>	<b>(235)</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>42,394</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,394</b>	<b>13,461</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Public Amenities

Service: Public Amenities

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	153,301	0	0	0	153,301	121,301
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	34,884	0	0	0	34,884	34,324
Contracts & Consultancies	25,692	0	0	0	25,692	206,998
Legal Expenses	0	0	0	0	0	0
Depreciation	2,760	0	0	0	2,760	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	1,585
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	18,521	0	0	0	18,521	35,978
Internal Plant Hire	63,000	0	0	0	63,000	38,485
<b>Total Expenditure</b>	<b>298,158</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>298,158</b>	<b>438,672</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>298,158</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>298,158</b>	<b>438,672</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>298,158</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>298,158</b>	<b>438,672</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	180,000	279,100	0	0	459,100	105,043
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	48,224	0	0	48,224	0
Depreciation	(2,760)	0	0	0	(2,760)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>177,240</b>	<b>327,324</b>	<b>0</b>	<b>0</b>	<b>504,564</b>	<b>105,043</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(314,877)	0	0	(314,877)	0
External Reserves	0	(12,447)	0	0	(12,447)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(327,324)</b>	<b>0</b>	<b>0</b>	<b>(327,324)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>475,398</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>475,398</b>	<b>543,715</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Aquatic Facilities

Service: Aquatic Facilities

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(279,012)	0	0	0	(279,012)	(262,638)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(7,855)
Internal Income	0	(65,000)	0	0	(65,000)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(279,012)</b>	<b>(65,000)</b>	<b>0</b>	<b>0</b>	<b>(344,012)</b>	<b>(270,493)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	9,027	0	0	0	9,027	3,258
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	6,803	0	0	0	6,803	4,625
Materials	94,908	0	0	0	94,908	52,492
Contracts & Consultancies	1,254,780	65,000	0	0	1,319,780	983,088
Legal Expenses	0	0	0	0	0	0
Depreciation	268,236	0	0	0	268,236	0
Insurance Expenses	27,816	0	0	0	27,816	18,994
Donations, Contributions & Taxes	1,536	0	0	0	1,536	0
Administration Expenses	0	0	0	0	0	314
Other Operating Expenses	21,828	0	(852)	0	20,976	13,517
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	148,302	0	0	0	148,302	74,260
Internal Plant Hire	0	0	0	0	0	1,149
<b>Total Expenditure</b>	<b>1,833,236</b>	<b>65,000</b>	<b>(852)</b>	<b>0</b>	<b>1,897,384</b>	<b>1,151,697</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>1,554,224</b>	<b>0</b>	<b>(852)</b>	<b>0</b>	<b>1,553,372</b>	<b>881,204</b>
Capital Grants & Contributions	0	0	0	0	0	(50,960)
<b>NET RESULT</b>	<b>1,554,224</b>	<b>0</b>	<b>(852)</b>	<b>0</b>	<b>1,553,372</b>	<b>830,244</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	463,867	0	0	463,867	0
Capital Works - Upgrade	0	29,500	0	0	29,500	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	339,996	0	50,000	0	389,996	10,694
Depreciation	(268,236)	0	0	0	(268,236)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	11,088	0	0	0	11,088	8,256
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>82,848</b>	<b>493,367</b>	<b>50,000</b>	<b>0</b>	<b>626,215</b>	<b>18,950</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(493,367)	0	0	(493,367)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(493,367)</b>	<b>0</b>	<b>0</b>	<b>(493,367)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>1,637,072</b>	<b>0</b>	<b>49,148</b>	<b>0</b>	<b>1,686,220</b>	<b>849,194</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Grafton Regional Landfill

Service: Waste Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(4,223,004)	0	(1,000,000)	0	(5,223,004)	(4,261,433)
Interest Income	(139,788)	0	0	0	(139,788)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(419,532)	0	0	0	(419,532)	(179,864)
Internal Income	(2,538,148)	0	0	0	(2,538,148)	(1,984,147)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(7,320,472)</b>	<b>0</b>	<b>(1,000,000)</b>	<b>0</b>	<b>(8,320,472)</b>	<b>(6,425,444)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	511,280	0	(2,802)	0	508,478	417,839
Other Employee Costs	3,972	0	0	0	3,972	107
Borrowing Costs	25,903	0	0	0	25,903	17,610
Materials	45,000	0	0	0	45,000	17,220
Contracts & Consultancies	280,476	0	0	0	280,476	410,201
Legal Expenses	0	0	0	0	0	0
Depreciation	300,876	0	0	0	300,876	0
Insurance Expenses	1,884	0	0	0	1,884	6,798
Donations, Contributions & Taxes	3,199,740	0	400,000	0	3,599,740	2,376,546
Administration Expenses	0	0	0	0	0	1,266
Other Operating Expenses	17,424	0	0	0	17,424	6,431
Subscriptions & Memberships	0	0	0	0	0	10,000
Internal Expenses	211,922	0	0	0	211,922	73,412
Internal Plant Hire	230,004	0	0	0	230,004	22,031
<b>Total Expenditure</b>	<b>4,828,481</b>	<b>0</b>	<b>397,198</b>	<b>0</b>	<b>5,225,679</b>	<b>3,359,460</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,491,991)</b>	<b>0</b>	<b>(602,802)</b>	<b>0</b>	<b>(3,094,793)</b>	<b>(3,065,984)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(2,491,991)</b>	<b>0</b>	<b>(602,802)</b>	<b>0</b>	<b>(3,094,793)</b>	<b>(3,065,984)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	197,600	0	0	197,600	3,577
Capital Works - Expansion	0	1,818,169	0	0	1,818,169	1,524,891
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(300,876)	0	0	0	(300,876)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	35,700	0	0	0	35,700	26,613
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(265,176)</b>	<b>2,015,769</b>	<b>0</b>	<b>0</b>	<b>1,750,593</b>	<b>1,555,081</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	2,757,167	(2,015,769)	602,802	0	1,344,200	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>2,757,167</b>	<b>(2,015,769)</b>	<b>602,802</b>	<b>0</b>	<b>1,344,200</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,510,902)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Domestic Waste Management**  
**Service: Waste Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(7,084,152)	0	0	0	(7,084,152)	(7,087,582)
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(78,132)	0	0	0	(78,132)	(25,199)
Operating Grants & Contributions	(196,224)	0	0	0	(196,224)	0
Other Revenue	0	0	0	0	0	(70,481)
Internal Income	(498,944)	0	0	0	(498,944)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(7,857,452)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(7,857,452)</b>	<b>(7,183,261)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	133,560	0	(727)	0	132,833	153,783
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	367,792	0	0	0	367,792	250,038
Materials	71,508	0	0	0	71,508	23,928
Contracts & Consultancies	4,368,888	0	0	0	4,368,888	2,857,158
Legal Expenses	0	0	0	0	0	0
Depreciation	448,212	0	0	0	448,212	0
Insurance Expenses	8,052	0	0	0	8,052	373
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	24,792	0	(9,792)	0	15,000	8,028
Other Operating Expenses	75,060	0	(73,776)	0	1,284	47,184
Subscriptions & Memberships	46,056	0	0	0	46,056	(43,893)
Internal Expenses	2,084,438	0	0	0	2,084,438	1,390,456
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>7,628,358</b>	<b>0</b>	<b>(84,295)</b>	<b>0</b>	<b>7,544,063</b>	<b>4,687,056</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(229,094)</b>	<b>0</b>	<b>(84,295)</b>	<b>0</b>	<b>(313,389)</b>	<b>(2,496,205)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(229,094)</b>	<b>0</b>	<b>(84,295)</b>	<b>0</b>	<b>(313,389)</b>	<b>(2,496,205)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(448,212)	0	0	0	(448,212)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	506,894	0	0	0	506,894	377,880
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>58,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,682</b>	<b>377,880</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	170,412	0	84,295	0	254,707	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>170,412</b>	<b>0</b>	<b>84,295</b>	<b>0</b>	<b>254,707</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,118,325)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Commercial Waste Management**  
**Service: Waste Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(724,008)	0	0	0	(724,008)	(312,160)
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(26,364)	0	0	0	(26,364)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(71,004)	0	0	0	(71,004)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(821,376)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(821,376)</b>	<b>(312,160)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	4,008	0	0	0	4,008	0
Contracts & Consultancies	198,540	0	0	0	198,540	75,217
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	496,156	0	0	0	496,156	2,437
Internal Plant Hire	0	0	0	0	0	151
<b>Total Expenditure</b>	<b>698,704</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>698,704</b>	<b>77,806</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(122,672)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(122,672)</b>	<b>(234,354)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(122,672)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(122,672)</b>	<b>(234,354)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	122,672	0	0	0	122,672	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>122,672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,672</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(234,354)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Waste Transfer Stations and Other Waste**  
**Service: Waste Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(1,354,812)	0	0	0	(1,354,812)	(1,559,618)
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(252,348)	0	0	0	(252,348)	(201,099)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(996)	(436,000)	0	0	(436,996)	(861,709)
Other Revenue	0	0	0	0	0	(1,964)
Internal Income	(8,880)	0	0	0	(8,880)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,617,036)</b>	<b>(436,000)</b>	<b>0</b>	<b>0</b>	<b>(2,053,036)</b>	<b>(2,624,390)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	508	0	0	0	508	1,577
Other Employee Costs	0	0	0	0	0	532
Borrowing Costs	11,333	0	0	0	11,333	7,704
Materials	15,984	0	0	0	15,984	7,891
Contracts & Consultancies	778,452	448,714	0	0	1,227,166	1,180,729
Legal Expenses	0	0	0	0	0	0
Depreciation	9,900	0	0	0	9,900	0
Insurance Expenses	2,520	0	0	0	2,520	6,546
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	1,787
Other Operating Expenses	0	0	0	0	0	772
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	754,754	7,000	0	0	761,754	517,420
Internal Plant Hire	0	0	0	0	0	233
<b>Total Expenditure</b>	<b>1,573,451</b>	<b>455,714</b>	<b>0</b>	<b>0</b>	<b>2,029,165</b>	<b>1,725,191</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>(43,585)</b>	<b>19,714</b>	<b>0</b>	<b>0</b>	<b>(23,871)</b>	<b>(899,199)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(43,585)</b>	<b>19,714</b>	<b>0</b>	<b>0</b>	<b>(23,871)</b>	<b>(899,199)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	345,761	0	345,761	0
Capital Works - Upgrade	0	22,870	0	0	22,870	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(9,900)	0	0	0	(9,900)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	29,501	0	0	0	29,501	21,923
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>19,601</b>	<b>22,870</b>	<b>345,761</b>	<b>0</b>	<b>388,232</b>	<b>21,923</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	23,984	(42,584)	(345,761)	0	(364,361)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>23,984</b>	<b>(42,584)</b>	<b>(345,761)</b>	<b>0</b>	<b>(364,361)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(877,276)</b>



Quarterly Income & Expenditure Statement - March 2020

Sub Service: Public Space Waste Removal

Service: Waste Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	113,579	0	0	0	113,579	65,883
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	16,680	0	0	0	16,680	672
Contracts & Consultancies	53,124	0	0	0	53,124	41,645
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	164,962	0	0	0	164,962	41,129
Internal Plant Hire	104,004	0	0	0	104,004	46,520
<b>Total Expenditure</b>	<b>452,349</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>452,349</b>	<b>195,849</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>452,349</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>452,349</b>	<b>195,849</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>452,349</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>452,349</b>	<b>195,849</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>452,349</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>452,349</b>	<b>195,849</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Waste Administration - Management**  
**Service: Waste Management**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	(7,000)	0	0	(7,000)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(7,000)</b>	<b>0</b>	<b>0</b>	<b>(7,000)</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	238,787	0	(1,261)	0	237,526	103,129
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	7,000	0	0	7,000	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	333
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	29,095	0	0	0	29,095	26,328
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>267,882</b>	<b>7,000</b>	<b>(1,261)</b>	<b>0</b>	<b>273,621</b>	<b>129,790</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>267,882</b>	<b>0</b>	<b>(1,261)</b>	<b>0</b>	<b>266,621</b>	<b>129,790</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>267,882</b>	<b>0</b>	<b>(1,261)</b>	<b>0</b>	<b>266,621</b>	<b>129,790</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>267,882</b>	<b>0</b>	<b>(1,261)</b>	<b>0</b>	<b>266,621</b>	<b>129,790</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Sustainability Projects - Climate Change**  
**Service: Environmental Sustainability**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	(51,372)	0	0	0	(51,372)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(90,000)	0	0	0	(90,000)	(88,366)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(141,372)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(141,372)</b>	<b>(88,366)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	31,992	0	0	0	31,992	28,345
Contracts & Consultancies	0	0	0	0	0	53,001
Legal Expenses	0	0	0	0	0	350
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	746
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	46,181	0	0	0	46,181	787
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>78,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78,173</b>	<b>83,229</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(63,199)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(63,199)</b>	<b>(5,137)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(63,199)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(63,199)</b>	<b>(5,137)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	378,996	0	0	0	378,996	12,820
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	339,000	0	0	0	339,000	38,190
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>717,996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>717,996</b>	<b>51,010</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(654,797)	0	0	0	(654,797)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(654,797)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(654,797)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,874</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Caravan Parks

Service: Caravan Parks

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(5,895,684)	0	0	0	(5,895,684)	(5,469,416)
Interest Income	(3,672)	0	0	0	(3,672)	(1,734)
Operating Grants & Contributions	(48,180)	0	0	0	(48,180)	(26,304)
Other Revenue	(8,868)	0	0	0	(8,868)	(6,011)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(5,956,404)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,956,404)</b>	<b>(5,503,465)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	97,947	0	(511)	0	97,436	80,228
Other Employee Costs	1,020	0	0	0	1,020	650
Borrowing Costs	0	0	0	0	0	0
Materials	159,876	0	0	0	159,876	133,483
Contracts & Consultancies	2,126,868	0	58,860	0	2,185,728	1,707,164
Legal Expenses	1,812	0	0	0	1,812	0
Depreciation	214,524	0	0	0	214,524	0
Insurance Expenses	21,252	0	0	0	21,252	26,807
Donations, Contributions & Taxes	304,968	0	0	0	304,968	215,332
Administration Expenses	204,732	0	(13,608)	0	191,124	84,961
Other Operating Expenses	340,836	0	(18,024)	0	322,812	245,762
Subscriptions & Memberships	8,100	0	0	0	8,100	8,377
Internal Expenses	404,078	1,065,000	101,272	0	1,570,350	141,947
Internal Plant Hire	0	0	0	0	0	3,209
<b>Total Expenditure</b>	<b>3,886,013</b>	<b>1,065,000</b>	<b>127,989</b>	<b>0</b>	<b>5,079,002</b>	<b>2,647,920</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>(2,070,391)</b>	<b>1,065,000</b>	<b>127,989</b>	<b>0</b>	<b>(877,402)</b>	<b>(2,855,546)</b>
Capital Grants & Contributions	0	0	0	0	0	(142,183)
<b>NET RESULT</b>	<b>(2,070,391)</b>	<b>1,065,000</b>	<b>127,989</b>	<b>0</b>	<b>(877,402)</b>	<b>(2,997,729)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	90,012	214,767	0	0	304,779	12,829
Capital Works - Upgrade	249,996	396,785	0	0	646,781	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	134,988	15,000	0	0	149,988	6,250
Depreciation	(214,524)	0	0	0	(214,524)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	(6,364)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>260,472</b>	<b>626,552</b>	<b>0</b>	<b>0</b>	<b>887,024</b>	<b>12,715</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	1,809,919	(1,691,552)	(127,989)	0	(9,622)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>1,809,919</b>	<b>(1,691,552)</b>	<b>(127,989)</b>	<b>0</b>	<b>(9,622)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,985,014)</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

Sub Service: Saleyards

Service: Saleyards

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(290,748)	0	0	0	(290,748)	(255,769)
Interest Income	(9,240)	0	0	0	(9,240)	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(1,236)	0	0	0	(1,236)	(967)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(301,224)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(301,224)</b>	<b>(256,736)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	95,067	0	(519)	0	94,548	64,116
Other Employee Costs	840	0	0	0	840	0
Borrowing Costs	4,133	0	0	0	4,133	2,811
Materials	8,268	0	0	0	8,268	43,391
Contracts & Consultancies	75,780	5,000	14,004	0	94,784	281,194
Legal Expenses	0	0	1,636	0	1,636	1,636
Depreciation	61,788	0	0	0	61,788	0
Insurance Expenses	3,096	0	0	0	3,096	2,828
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	4,056	0	(924)	0	3,132	1,750
Other Operating Expenses	16,008	0	0	0	16,008	9,193
Subscriptions & Memberships	4,440	0	0	0	4,440	0
Internal Expenses	34,387	0	0	0	34,387	12,001
Internal Plant Hire	0	0	0	0	0	63
<b>Total Expenditure</b>	<b>307,863</b>	<b>5,000</b>	<b>14,197</b>	<b>0</b>	<b>327,060</b>	<b>418,984</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>6,639</b>	<b>5,000</b>	<b>14,197</b>	<b>0</b>	<b>25,836</b>	<b>162,247</b>
Capital Grants & Contributions	0	0	(302,201)	0	(302,201)	(118,725)
<b>NET RESULT</b>	<b>6,639</b>	<b>5,000</b>	<b>(288,004)</b>	<b>0</b>	<b>(276,365)</b>	<b>43,522</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	20,004	422,318	0	0	442,322	73,797
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(61,788)	0	0	0	(61,788)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	12,878	0	0	0	12,878	9,565
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(28,906)</b>	<b>422,318</b>	<b>0</b>	<b>0</b>	<b>393,412</b>	<b>83,362</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	22,267	(427,318)	288,004	0	(117,047)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>22,267</b>	<b>(427,318)</b>	<b>288,004</b>	<b>0</b>	<b>(117,047)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,885</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Water Management

Service: Water Supply

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	771,119	0	0	0	771,119	412,803
Other Employee Costs	4,608	0	0	0	4,608	8,453
Borrowing Costs	0	0	0	0	0	0
Materials	83,244	0	0	0	83,244	14,105
Contracts & Consultancies	164,484	0	0	0	164,484	60,050
Legal Expenses	41,820	0	0	0	41,820	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	51,792	0	0	0	51,792	21,304
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	20,064	0	(2,088)	0	17,976	5,644
Other Operating Expenses	11,712	0	(10,452)	0	1,260	123
Subscriptions & Memberships	8,364	0	0	0	8,364	212
Internal Expenses	1,533,458	0	75,000	0	1,608,458	936,061
Internal Plant Hire	0	0	0	0	0	20,027
<b>Total Expenditure</b>	<b>2,690,665</b>	<b>0</b>	<b>62,460</b>	<b>0</b>	<b>2,753,125</b>	<b>1,478,782</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,690,665</b>	<b>0</b>	<b>62,460</b>	<b>0</b>	<b>2,753,125</b>	<b>1,478,782</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>2,690,665</b>	<b>0</b>	<b>62,460</b>	<b>0</b>	<b>2,753,125</b>	<b>1,478,782</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	(3,321,097)	0	(62,460)	0	(3,383,557)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	630,432	0	0	0	630,432	0
<b>Total Transfers to/from Reserves</b>	<b>(2,690,665)</b>	<b>0</b>	<b>(62,460)</b>	<b>0</b>	<b>(2,753,125)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,478,782</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Water Operation Maintenance and Renewals**  
**Service: Water Supply**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(2,327,520)	0	0	0	(2,327,520)	(2,529,150)
User Charges	(12,499,404)	0	0	0	(12,499,404)	(10,964,074)
Statutory & Regulatory User Charges	(21,912)	0	0	0	(21,912)	(211,245)
General User Fees	(514,716)	0	0	0	(514,716)	(332,667)
Interest Income	(857,496)	0	0	0	(857,496)	(43,773)
Operating Grants & Contributions	(745,774)	0	0	0	(745,774)	(387,331)
Other Revenue	(44,160)	0	0	0	(44,160)	(89,141)
Internal Income	(613,452)	0	0	0	(613,452)	(287,522)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(17,624,434)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(17,624,434)</b>	<b>(14,844,903)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	987,615	0	0	0	987,615	859,652
Other Employee Costs	0	0	0	0	0	517
Borrowing Costs	1,645,058	0	0	0	1,645,058	1,099,585
Materials	1,859,208	0	0	0	1,859,208	801,744
Contracts & Consultancies	835,044	0	0	0	835,044	2,266,372
Legal Expenses	0	0	0	0	0	2,246
Depreciation	6,083,100	0	0	0	6,083,100	1,109
Insurance Expenses	21,816	0	0	0	21,816	0
Donations, Contributions & Taxes	0	0	0	0	0	2,612
Administration Expenses	0	0	0	0	0	219
Other Operating Expenses	509,520	0	0	0	509,520	566,003
Subscriptions & Memberships	0	0	0	0	0	84
Internal Expenses	55,500	0	0	0	55,500	284,554
Internal Plant Hire	0	0	0	0	0	405,427
<b>Total Expenditure</b>	<b>11,996,861</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,996,861</b>	<b>6,290,125</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(5,627,573)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(5,627,573)</b>	<b>(8,554,778)</b>
Capital Grants & Contributions	(630,432)	0	0	0	(630,432)	(6,464,706)
<b>NET RESULT</b>	<b>(6,258,005)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(6,258,005)</b>	<b>(15,019,485)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	958,008	319,262	223,748	0	1,501,018	8,212
Depreciation	(6,083,100)	0	0	0	(6,083,100)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	1,009,964	0	0	0	1,009,964	750,693
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,115,128)</b>	<b>319,262</b>	<b>223,748</b>	<b>0</b>	<b>(3,572,118)</b>	<b>758,905</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	10,373,133	(319,262)	(223,748)	0	9,830,123	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>10,373,133</b>	<b>(319,262)</b>	<b>(223,748)</b>	<b>0</b>	<b>9,830,123</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(14,260,580)</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Water Construction

Service: Water Supply

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	9,095	0	0	0	9,095	55,716
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	110,686
Contracts & Consultancies	0	0	0	0	0	667,329
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	59
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	17,742
Internal Plant Hire	0	0	0	0	0	29,972
<b>Total Expenditure</b>	<b>9,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,095</b>	<b>881,503</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>9,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,095</b>	<b>881,503</b>
Capital Grants & Contributions	0	0	0	0	0	21,403
<b>NET RESULT</b>	<b>9,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,095</b>	<b>902,905</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	309,996	1,651,684	0	0	1,961,680	0
Capital Works - Upgrade	223,992	0	0	0	223,992	36,349
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	3,312,012	913,776	0	0	4,225,788	347,205
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	110,078
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>3,846,000</b>	<b>2,565,460</b>	<b>0</b>	<b>0</b>	<b>6,411,460</b>	<b>493,632</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	(3,855,095)	(2,565,460)	0	0	(6,420,555)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(3,855,095)</b>	<b>(2,565,460)</b>	<b>0</b>	<b>0</b>	<b>(6,420,555)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,396,538</b>



Quarterly Income & Expenditure Statement - March 2020

Sub Service: Sewer Management

Service: Sewerage Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	529,824	0	0	0	529,824	306,847
Other Employee Costs	4,608	0	0	0	4,608	3,361
Borrowing Costs	0	0	0	0	0	0
Materials	18,816	0	0	0	18,816	0
Contracts & Consultancies	14,712	0	0	0	14,712	12,326
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	43,572	0	0	0	43,572	38,529
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	2,088	0	(2,088)	0	0	277
Other Operating Expenses	2,088	0	(2,088)	0	0	0
Subscriptions & Memberships	8,364	0	0	0	8,364	15,957
Internal Expenses	1,601,080	0	75,000	0	1,676,080	725,050
Internal Plant Hire	0	0	0	0	0	3,432
<b>Total Expenditure</b>	<b>2,225,152</b>	<b>0</b>	<b>70,824</b>	<b>0</b>	<b>2,295,976</b>	<b>1,105,781</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,225,152</b>	<b>0</b>	<b>70,824</b>	<b>0</b>	<b>2,295,976</b>	<b>1,105,781</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>2,225,152</b>	<b>0</b>	<b>70,824</b>	<b>0</b>	<b>2,295,976</b>	<b>1,105,781</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	(2,225,152)	0	(70,361)	0	(2,295,513)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(2,225,152)</b>	<b>0</b>	<b>(70,361)</b>	<b>0</b>	<b>(2,295,513)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>463</b>	<b>0</b>	<b>463</b>	<b>1,105,781</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Sewer Operation Maintenance and Renewals**  
**Service: Sewerage Services**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	(16,759,416)	0	0	0	(16,759,416)	(17,785,003)
User Charges	(1,547,664)	0	0	0	(1,547,664)	(1,492,440)
Statutory & Regulatory User Charges	(22,308)	0	0	0	(22,308)	(40,399)
General User Fees	(355,440)	0	0	0	(355,440)	(192,037)
Interest Income	(310,572)	0	0	0	(310,572)	(48,473)
Operating Grants & Contributions	(207,720)	0	0	0	(207,720)	0
Other Revenue	(15,576)	0	0	0	(15,576)	(9,605)
Internal Income	(383,772)	0	0	0	(383,772)	(139,850)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(19,602,468)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(19,602,468)</b>	<b>(19,707,806)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,155,269	0	(463)	0	1,154,806	953,014
Other Employee Costs	15,684	0	0	0	15,684	7,293
Borrowing Costs	4,290,424	0	0	0	4,290,424	2,911,287
Materials	1,560,936	0	0	0	1,560,936	848,101
Contracts & Consultancies	551,820	0	0	0	551,820	1,297,902
Legal Expenses	0	0	0	0	0	0
Depreciation	8,010,660	0	0	0	8,010,660	84
Insurance Expenses	39,060	0	0	0	39,060	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	204	0	(204)	0	0	157
Other Operating Expenses	937,068	0	(204)	0	936,864	516,234
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	296,323	331,400	0	0	627,723	365,910
Internal Plant Hire	0	0	0	0	0	425,039
<b>Total Expenditure</b>	<b>16,857,448</b>	<b>331,400</b>	<b>(871)</b>	<b>0</b>	<b>17,187,977</b>	<b>7,325,021</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>(2,745,020)</b>	<b>331,400</b>	<b>(871)</b>	<b>0</b>	<b>(2,414,491)</b>	<b>(12,382,785)</b>
Capital Grants & Contributions	(447,012)	0	0	0	(447,012)	(342,393)
<b>NET RESULT</b>	<b>(3,192,032)</b>	<b>331,400</b>	<b>(871)</b>	<b>0</b>	<b>(2,861,503)</b>	<b>(12,725,178)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	480,000	538,182	0	0	1,018,182	0
Depreciation	(8,010,660)	0	0	0	(8,010,660)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	3,499,996	0	0	0	3,499,996	2,427,460
Long Term Debtor Repayments	(5,856)	0	0	0	(5,856)	0
Net Gains from Disposal of Assets	0	0	0	0	0	43,730
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,036,520)</b>	<b>538,182</b>	<b>0</b>	<b>0</b>	<b>(3,498,338)</b>	<b>2,471,190</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	6,781,540	(869,582)	408	0	5,912,366	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	447,012	0	0	0	447,012	0
<b>Total Transfers to/from Reserves</b>	<b>7,228,552</b>	<b>(869,582)</b>	<b>408</b>	<b>0</b>	<b>6,359,378</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>(463)</b>	<b>0</b>	<b>(463)</b>	<b>(10,253,988)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Sewer Construction**  
**Service: Sewerage Services**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	(558)
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(558)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	295	0	0	0	295	4,645
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	147,465	0	0	0	147,465	37,723
Contracts & Consultancies	0	0	56,510	0	56,510	417,679
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	677
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	1,093
Internal Plant Hire	0	0	0	0	0	2,054
<b>Total Expenditure</b>	<b>147,760</b>	<b>0</b>	<b>56,510</b>	<b>0</b>	<b>204,270</b>	<b>463,871</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>147,760</b>	<b>0</b>	<b>56,510</b>	<b>0</b>	<b>204,270</b>	<b>463,313</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>147,760</b>	<b>0</b>	<b>56,510</b>	<b>0</b>	<b>204,270</b>	<b>463,313</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	277,992	0	0	0	277,992	15,070
Capital Works - Upgrade	667,008	271,648	0	0	938,656	2,432
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	2,443,512	469,060	0	713,000	3,625,572	121,555
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	14,250
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>3,388,512</b>	<b>740,708</b>	<b>0</b>	<b>713,000</b>	<b>4,842,220</b>	<b>153,306</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	(3,536,272)	(740,708)	(56,510)	(713,000)	(5,046,490)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(3,536,272)</b>	<b>(740,708)</b>	<b>(56,510)</b>	<b>(713,000)</b>	<b>(5,046,490)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>616,620</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Directorate Mgmt E P & C Services

Service: EP&C Management

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(352,106)	0	0	0	(352,106)	(234,737)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(352,106)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(352,106)</b>	<b>(234,737)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	237,159	0	(1,266)	0	235,893	164,237
Other Employee Costs	3,072	0	(190)	0	2,882	(2,839)
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	17,500	30,000	0	47,500	31,350
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	108	0	(108)	0	0	284
Other Operating Expenses	408	0	(408)	0	0	543
Subscriptions & Memberships	924	0	0	0	924	0
Internal Expenses	333,055	0	0	0	333,055	222,701
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>574,726</b>	<b>17,500</b>	<b>28,028</b>	<b>0</b>	<b>620,254</b>	<b>416,277</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>222,620</b>	<b>17,500</b>	<b>28,028</b>	<b>0</b>	<b>268,148</b>	<b>181,540</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>222,620</b>	<b>17,500</b>	<b>28,028</b>	<b>0</b>	<b>268,148</b>	<b>181,540</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(17,500)	0	0	(17,500)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	(30,000)	0	(30,000)	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(17,500)</b>	<b>(30,000)</b>	<b>0</b>	<b>(47,500)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>222,620</b>	<b>0</b>	<b>(1,972)</b>	<b>0</b>	<b>220,648</b>	<b>181,540</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Compliance

Service: Compliance

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	31
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Ranger Operations

Service: Regulatory Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(1,056)	0	0	0	(1,056)	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,056)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,056)</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	585,598	0	(3,199)	0	582,399	311,089
Other Employee Costs	14,208	0	(3,130)	0	11,078	121
Borrowing Costs	0	0	0	0	0	0
Materials	21,996	0	0	0	21,996	1,006
Contracts & Consultancies	28,620	0	0	0	28,620	30,477
Legal Expenses	0	0	0	0	0	0
Depreciation	156	0	0	0	156	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	2,040	0	(940)	0	1,100	525
Other Operating Expenses	8,628	0	(7,092)	0	1,536	4,952
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	131,993	0	0	0	131,993	97,745
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>793,239</b>	<b>0</b>	<b>(14,361)</b>	<b>0</b>	<b>778,878</b>	<b>445,916</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>792,183</b>	<b>0</b>	<b>(14,361)</b>	<b>0</b>	<b>777,822</b>	<b>445,916</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>792,183</b>	<b>0</b>	<b>(14,361)</b>	<b>0</b>	<b>777,822</b>	<b>445,916</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(156)	0	0	0	(156)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(156)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(156)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>792,027</b>	<b>0</b>	<b>(14,361)</b>	<b>0</b>	<b>777,666</b>	<b>445,916</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

Sub Service: Animal Control

Service: Regulatory Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(43,284)	0	0	0	(43,284)	(13,313)
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(68,136)	0	0	0	(68,136)	(44,085)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(111,420)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(111,420)</b>	<b>(57,398)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	2,838	0	(2)	0	2,836	89,403
Other Employee Costs	2,568	0	(528)	0	2,040	1,249
Borrowing Costs	1,381	0	0	0	1,381	938
Materials	29,064	0	0	0	29,064	8,263
Contracts & Consultancies	18,156	0	0	0	18,156	14,002
Legal Expenses	0	0	0	0	0	0
Depreciation	636	0	0	0	636	0
Insurance Expenses	0	0	0	0	0	174
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	2,652	0	(2,040)	0	612	849
Other Operating Expenses	16,516	0	(16,516)	0	0	3,985
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	62,524	0	0	0	62,524	39,570
Internal Plant Hire	0	0	0	0	0	657
<b>Total Expenditure</b>	<b>136,335</b>	<b>0</b>	<b>(19,086)</b>	<b>0</b>	<b>117,249</b>	<b>159,091</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>24,915</b>	<b>0</b>	<b>(19,086)</b>	<b>0</b>	<b>5,829</b>	<b>101,693</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>24,915</b>	<b>0</b>	<b>(19,086)</b>	<b>0</b>	<b>5,829</b>	<b>101,693</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	55,000	0	0	0	55,000	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(636)	0	0	0	(636)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	3,579	0	0	0	3,579	2,658
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>57,943</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57,943</b>	<b>2,658</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>82,858</b>	<b>0</b>	<b>(19,086)</b>	<b>0</b>	<b>63,772</b>	<b>104,352</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Parking Compliance

Service: Regulatory Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(104,184)	0	0	0	(104,184)	(48,889)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(104,184)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(104,184)</b>	<b>(48,889)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	15,634	0	0	0	15,634	9,694
Other Employee Costs	2,352	0	(312)	0	2,040	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	24,955	0	0	0	24,955	16,637
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>42,941</b>	<b>0</b>	<b>(312)</b>	<b>0</b>	<b>42,629</b>	<b>26,331</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(61,243)</b>	<b>0</b>	<b>(312)</b>	<b>0</b>	<b>(61,555)</b>	<b>(22,558)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(61,243)</b>	<b>0</b>	<b>(312)</b>	<b>0</b>	<b>(61,555)</b>	<b>(22,558)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(61,243)</b>	<b>0</b>	<b>(312)</b>	<b>0</b>	<b>(61,555)</b>	<b>(22,558)</b>



**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Planning and Assessment Services**  
**Service: Development & Environmental Services**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(913,620)	0	0	0	(913,620)	(510,840)
General User Fees	(103,428)	0	0	0	(103,428)	(57,343)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(2,560)
Internal Income	(14,076)	0	0	0	(14,076)	(2,324)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,031,124)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,031,124)</b>	<b>(573,067)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	748,490	0	(4,047)	0	744,443	561,536
Other Employee Costs	27,528	0	(5,977)	0	21,551	1,108
Borrowing Costs	0	0	0	0	0	0
Materials	516	0	0	0	516	83
Contracts & Consultancies	15,612	0	0	0	15,612	6,141
Legal Expenses	15,000	0	0	35,000	50,000	30,178
Depreciation	468	0	0	0	468	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	51,228	0	0	78,000	129,228	49,894
Administration Expenses	10,248	0	(10,248)	0	0	72
Other Operating Expenses	1,536	0	(312)	0	1,224	1,523
Subscriptions & Memberships	22,296	0	0	0	22,296	1,000
Internal Expenses	467,829	0	0	0	467,829	291,850
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,360,751</b>	<b>0</b>	<b>(20,584)</b>	<b>113,000</b>	<b>1,453,167</b>	<b>943,385</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>329,627</b>	<b>0</b>	<b>(20,584)</b>	<b>113,000</b>	<b>422,043</b>	<b>370,317</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>329,627</b>	<b>0</b>	<b>(20,584)</b>	<b>113,000</b>	<b>422,043</b>	<b>370,317</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	3,088	0	0	3,088	10,300
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(468)	0	0	0	(468)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(468)</b>	<b>3,088</b>	<b>0</b>	<b>0</b>	<b>2,620</b>	<b>10,300</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(3,088)	0	0	(3,088)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(3,088)</b>	<b>0</b>	<b>0</b>	<b>(3,088)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>329,159</b>	<b>0</b>	<b>(20,584)</b>	<b>113,000</b>	<b>421,575</b>	<b>380,617</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Building and Environmental Services

## Service: Development &amp; Environmental Services

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(922,596)	0	0	0	(922,596)	(648,696)
General User Fees	(357,382)	0	0	0	(357,382)	(359,290)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	(12,288)	0	0	0	(12,288)	(14,085)
Internal Income	(13,536)	0	0	0	(13,536)	(1,430)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,305,802)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,305,802)</b>	<b>(1,023,501)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,440,677	0	(7,762)	0	1,432,915	956,374
Other Employee Costs	29,760	0	(8,890)	0	20,870	12,417
Borrowing Costs	0	0	0	0	0	0
Materials	10,080	0	0	0	10,080	6,106
Contracts & Consultancies	0	0	15,000	0	15,000	16,410
Legal Expenses	1,044	0	0	0	1,044	0
Depreciation	552	0	0	0	552	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	4,704	0	(2,616)	0	2,088	1,191
Other Operating Expenses	1,320	0	(1,320)	0	0	3,345
Subscriptions & Memberships	4,032	0	0	0	4,032	(2,028)
Internal Expenses	483,523	0	0	0	483,523	330,599
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,975,692</b>	<b>0</b>	<b>(5,588)</b>	<b>0</b>	<b>1,970,104</b>	<b>1,324,414</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>669,890</b>	<b>0</b>	<b>(5,588)</b>	<b>0</b>	<b>664,302</b>	<b>300,913</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>669,890</b>	<b>0</b>	<b>(5,588)</b>	<b>0</b>	<b>664,302</b>	<b>300,913</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(552)	0	0	0	(552)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(552)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(552)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(61,320)	0	(10,607)	0	(71,927)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(61,320)</b>	<b>0</b>	<b>(10,607)</b>	<b>0</b>	<b>(71,927)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>608,018</b>	<b>0</b>	<b>(16,195)</b>	<b>0</b>	<b>591,823</b>	<b>300,913</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Community Development

Service: Community Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(1,685)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,685)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	191,066	0	(1,023)	0	190,043	260,856
Other Employee Costs	14,544	0	(3,700)	0	10,844	7,312
Borrowing Costs	0	0	0	0	0	0
Materials	7,476	0	0	0	7,476	6,467
Contracts & Consultancies	105,780	67,000	0	0	172,780	113,264
Legal Expenses	0	0	0	0	0	0
Depreciation	1,068	0	0	0	1,068	0
Insurance Expenses	0	0	0	0	0	11,764
Donations, Contributions & Taxes	99,996	513,072	0	0	613,068	571,912
Administration Expenses	36,852	0	(11,128)	0	25,724	7,656
Other Operating Expenses	108	0	(108)	0	0	7,976
Subscriptions & Memberships	14,652	0	0	0	14,652	11,484
Internal Expenses	149,491	0	0	0	149,491	98,989
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>621,033</b>	<b>580,072</b>	<b>(15,959)</b>	<b>0</b>	<b>1,185,146</b>	<b>1,097,681</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>621,033</b>	<b>580,072</b>	<b>(15,959)</b>	<b>0</b>	<b>1,185,146</b>	<b>1,095,996</b>
Capital Grants & Contributions	(193,704)	0	0	0	(193,704)	(210,047)
<b>NET RESULT</b>	<b>427,329</b>	<b>580,072</b>	<b>(15,959)</b>	<b>0</b>	<b>991,442</b>	<b>885,949</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(1,068)	0	0	0	(1,068)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(1,068)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,068)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(513,072)	0	0	(513,072)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	193,704	0	0	0	193,704	0
<b>Total Transfers to/from Reserves</b>	<b>193,704</b>	<b>(513,072)</b>	<b>0</b>	<b>0</b>	<b>(319,368)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>619,965</b>	<b>67,000</b>	<b>(15,959)</b>	<b>0</b>	<b>671,006</b>	<b>885,949</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Youth Services

Service: Community Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(90,684)	(435)	(1,174)	0	(92,293)	(71,518)
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(90,684)</b>	<b>(435)</b>	<b>(1,174)</b>	<b>0</b>	<b>(92,293)</b>	<b>(71,518)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	122,724	0	(687)	0	122,037	66,232
Other Employee Costs	4,680	0	(1,920)	0	2,760	855
Borrowing Costs	0	0	0	0	0	0
Materials	4,188	435	1,174	0	5,797	9,156
Contracts & Consultancies	89,484	1,500	0	0	90,984	45,363
Legal Expenses	0	0	0	0	0	0
Depreciation	9,240	0	0	0	9,240	206
Insurance Expenses	0	0	0	0	0	503
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	10,428	0	(2,580)	0	7,848	159
Other Operating Expenses	1,152	0	(1,152)	0	0	461
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	16,002	0	0	0	16,002	10,299
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>257,898</b>	<b>1,935</b>	<b>(5,165)</b>	<b>0</b>	<b>254,668</b>	<b>133,236</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>167,214</b>	<b>1,500</b>	<b>(6,339)</b>	<b>0</b>	<b>162,375</b>	<b>61,718</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>167,214</b>	<b>1,500</b>	<b>(6,339)</b>	<b>0</b>	<b>162,375</b>	<b>61,718</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(9,240)	0	0	0	(9,240)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(9,240)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(9,240)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(1,500)	0	0	(1,500)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(1,500)</b>	<b>0</b>	<b>0</b>	<b>(1,500)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>157,974</b>	<b>0</b>	<b>(6,339)</b>	<b>0</b>	<b>151,635</b>	<b>61,718</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Ageing and Access

## Service: Community Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(34,524)	11,316	0	0	(23,208)	(17,294)
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(34,524)</b>	<b>11,316</b>	<b>0</b>	<b>0</b>	<b>(23,208)</b>	<b>(17,294)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	40,475	0	(220)	0	40,255	28,847
Other Employee Costs	4,644	0	(2,640)	0	2,004	(70)
Borrowing Costs	0	0	0	0	0	0
Materials	5,184	0	0	0	5,184	153
Contracts & Consultancies	9,528	0	0	0	9,528	1,255
Legal Expenses	0	0	0	0	0	0
Depreciation	4,824	0	0	0	4,824	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	12,732	0	(8,132)	0	4,600	1,842
Other Operating Expenses	840	0	(840)	0	0	0
Subscriptions & Memberships	420	0	0	0	420	0
Internal Expenses	6,844	0	0	0	6,844	4,563
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>85,491</b>	<b>0</b>	<b>(11,832)</b>	<b>0</b>	<b>73,659</b>	<b>36,590</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>50,967</b>	<b>11,316</b>	<b>(11,832)</b>	<b>0</b>	<b>50,451</b>	<b>19,296</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>50,967</b>	<b>11,316</b>	<b>(11,832)</b>	<b>0</b>	<b>50,451</b>	<b>19,296</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(4,824)	0	0	0	(4,824)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,824)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,824)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>46,143</b>	<b>11,316</b>	<b>(11,832)</b>	<b>0</b>	<b>45,627</b>	<b>19,296</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Safe Communities

Service: Community Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	(55,000)	0	0	(55,000)	(27,500)
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(55,000)</b>	<b>0</b>	<b>0</b>	<b>(55,000)</b>	<b>(27,500)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	18,238
Other Employee Costs	3,768	0	(1,900)	0	1,868	255
Borrowing Costs	0	0	0	0	0	0
Materials	2,088	0	0	0	2,088	8,724
Contracts & Consultancies	4,380	76,005	0	0	80,385	2,432
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	19,416	0	(6,616)	0	12,800	41
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	3,248	0	0	0	3,248	2,165
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>32,900</b>	<b>76,005</b>	<b>(8,516)</b>	<b>0</b>	<b>100,389</b>	<b>31,855</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>32,900</b>	<b>21,005</b>	<b>(8,516)</b>	<b>0</b>	<b>45,389</b>	<b>4,355</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>32,900</b>	<b>21,005</b>	<b>(8,516)</b>	<b>0</b>	<b>45,389</b>	<b>4,355</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(21,005)	0	0	(21,005)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(21,005)</b>	<b>0</b>	<b>0</b>	<b>(21,005)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>32,900</b>	<b>0</b>	<b>(8,516)</b>	<b>0</b>	<b>24,384</b>	<b>4,355</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Indigenous Services  
Service: Community Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	23,630
Other Employee Costs	1,668	0	(840)	0	828	140
Borrowing Costs	0	0	0	0	0	0
Materials	9,012	0	0	0	9,012	6,287
Contracts & Consultancies	8,244	19,150	(19,150)	0	8,244	1,000
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	3,504	0	(2,244)	0	1,260	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	9,160	0	0	0	9,160	6,107
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>31,588</b>	<b>19,150</b>	<b>(22,234)</b>	<b>0</b>	<b>28,504</b>	<b>37,163</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>31,588</b>	<b>19,150</b>	<b>(22,234)</b>	<b>0</b>	<b>28,504</b>	<b>37,163</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>31,588</b>	<b>19,150</b>	<b>(22,234)</b>	<b>0</b>	<b>28,504</b>	<b>37,163</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	(19,150)	19,150	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(19,150)</b>	<b>19,150</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>31,588</b>	<b>0</b>	<b>(3,084)</b>	<b>0</b>	<b>28,504</b>	<b>37,163</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Clarence Regional Library**  
**Service: Libraries**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(15,528)	0	0	0	(15,528)	(6,720)
Interest Income	(22,428)	0	0	0	(22,428)	0
Operating Grants & Contributions	(280,287)	0	49,349	0	(230,938)	(115,469)
Other Revenue	0	0	0	0	0	(1,028)
Internal Income	(1,115,048)	0	172,398	0	(942,650)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,433,291)</b>	<b>0</b>	<b>221,747</b>	<b>0</b>	<b>(1,211,544)</b>	<b>(123,217)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	423,766	0	(2,294)	27,000	448,472	383,659
Other Employee Costs	13,896	0	0	0	13,896	15,676
Borrowing Costs	0	0	0	0	0	0
Materials	3,912	0	0	0	3,912	14,824
Contracts & Consultancies	24,000	36,500	0	94,500	155,000	48,344
Legal Expenses	0	0	0	0	0	0
Depreciation	69,120	0	0	0	69,120	1
Insurance Expenses	5,136	0	0	0	5,136	1,643
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	33,384	7,856	(11,244)	0	29,996	13,035
Other Operating Expenses	93,408	0	(7,584)	37,500	123,324	146,040
Subscriptions & Memberships	69,996	12,270	0	0	82,266	91,016
Internal Expenses	87,241	0	0	0	87,241	58,786
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>823,859</b>	<b>56,626</b>	<b>(21,122)</b>	<b>159,000</b>	<b>1,018,363</b>	<b>773,024</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(609,432)</b>	<b>56,626</b>	<b>200,625</b>	<b>159,000</b>	<b>(193,181)</b>	<b>649,807</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(609,432)</b>	<b>56,626</b>	<b>200,625</b>	<b>159,000</b>	<b>(193,181)</b>	<b>649,807</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	342,960	143,150	0	25,000	511,110	297,920
Depreciation	(69,120)	0	0	0	(69,120)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	(3,081)
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>273,840</b>	<b>143,150</b>	<b>0</b>	<b>25,000</b>	<b>441,990</b>	<b>294,838</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	335,592	(199,776)	(200,625)	(184,000)	(248,809)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>335,592</b>	<b>(199,776)</b>	<b>(200,625)</b>	<b>(184,000)</b>	<b>(248,809)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>944,646</b>



Quarterly Income & Expenditure Statement - March 2020

Sub Service: Public Libraries

Service: Libraries

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(11,088)	0	0	0	(11,088)	(13,167)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(184,524)	(1,500)	0	0	(186,024)	(192,465)
Other Revenue	(15,456)	0	0	0	(15,456)	(20,379)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(211,068)</b>	<b>(1,500)</b>	<b>0</b>	<b>0</b>	<b>(212,568)</b>	<b>(226,010)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	498,276	80,000	(2,670)	0	575,606	510,410
Other Employee Costs	6,684	0	(1,231)	0	5,453	4,494
Borrowing Costs	2,818	0	0	0	2,818	1,914
Materials	18,120	1,500	86,199	0	105,819	18,024
Contracts & Consultancies	9,996	5,385	86,199	0	101,580	9,434
Legal Expenses	0	0	0	0	0	0
Depreciation	95,616	0	0	0	95,616	5
Insurance Expenses	29,088	0	0	0	29,088	21,126
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	14,184	0	(11,628)	0	2,556	5,219
Other Operating Expenses	63,036	0	(4,212)	0	58,824	46,629
Subscriptions & Memberships	5,400	0	0	0	5,400	5,889
Internal Expenses	1,351,390	0	(172,398)	0	1,178,992	143,706
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>2,094,608</b>	<b>86,885</b>	<b>(19,741)</b>	<b>0</b>	<b>2,161,752</b>	<b>766,849</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>1,883,540</b>	<b>85,385</b>	<b>(19,741)</b>	<b>0</b>	<b>1,949,184</b>	<b>540,839</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>1,883,540</b>	<b>85,385</b>	<b>(19,741)</b>	<b>0</b>	<b>1,949,184</b>	<b>540,839</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	10,188	0	0	10,188	17,821
Depreciation	(95,616)	0	0	0	(95,616)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	3,882	0	0	0	3,882	2,893
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	146
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(91,734)</b>	<b>10,188</b>	<b>0</b>	<b>0</b>	<b>(81,546)</b>	<b>20,860</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(5,385)	0	0	(5,385)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(5,385)</b>	<b>0</b>	<b>0</b>	<b>(5,385)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>1,791,806</b>	<b>90,188</b>	<b>(19,741)</b>	<b>0</b>	<b>1,862,253</b>	<b>561,699</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Mobile Library Service

Service: Libraries

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	71,366	0	(381)	0	70,985	23,932
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	335
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	2,904	0	0	0	2,904	0
Insurance Expenses	0	0	0	0	0	364
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	368
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	28,276	0	0	0	28,276	17,187
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>102,546</b>	<b>0</b>	<b>(381)</b>	<b>0</b>	<b>102,165</b>	<b>42,185</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>102,546</b>	<b>0</b>	<b>(381)</b>	<b>0</b>	<b>102,165</b>	<b>42,185</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>102,546</b>	<b>0</b>	<b>(381)</b>	<b>0</b>	<b>102,165</b>	<b>42,185</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(2,904)	0	0	0	(2,904)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(2,904)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,904)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>99,642</b>	<b>0</b>	<b>(381)</b>	<b>0</b>	<b>99,261</b>	<b>42,185</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Gallery and Museums

## Service: Galleries &amp; Museums

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(59,340)	0	(8,000)	(3,500)	(70,840)	(59,528)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(27,996)	0	(78,103)	0	(106,099)	(103,099)
Other Revenue	(3,660)	0	0	0	(3,660)	(4,108)
Internal Income	0	0	0	0	0	(4,597)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(90,996)</b>	<b>0</b>	<b>(86,103)</b>	<b>(3,500)</b>	<b>(180,599)</b>	<b>(171,331)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	317,885	0	(1,685)	0	316,200	220,800
Other Employee Costs	8,688	0	(2,330)	0	6,358	2,922
Borrowing Costs	10,467	0	0	0	10,467	6,774
Materials	46,944	0	0	0	46,944	41,051
Contracts & Consultancies	115,668	57,953	82,249	(10,500)	245,370	148,301
Legal Expenses	0	0	0	0	0	0
Depreciation	11,532	0	0	0	11,532	0
Insurance Expenses	19,956	0	0	0	19,956	17,704
Donations, Contributions & Taxes	24,756	0	0	0	24,756	24,761
Administration Expenses	44,964	0	4,196	0	49,160	37,441
Other Operating Expenses	33,744	0	(2,904)	0	30,840	25,632
Subscriptions & Memberships	3,924	0	0	0	3,924	3,619
Internal Expenses	80,660	0	0	0	80,660	55,395
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>719,188</b>	<b>57,953</b>	<b>79,526</b>	<b>(10,500)</b>	<b>846,167</b>	<b>584,398</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>628,192</b>	<b>57,953</b>	<b>(6,577)</b>	<b>(14,000)</b>	<b>665,568</b>	<b>413,067</b>
Capital Grants & Contributions	(4,500,000)	0	0	0	(4,500,000)	(3,429,666)
<b>NET RESULT</b>	<b>(3,871,808)</b>	<b>57,953</b>	<b>(6,577)</b>	<b>(14,000)</b>	<b>(3,834,432)</b>	<b>(3,016,599)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	24,768	0	0	0	24,768	12,015
Capital Works - Upgrade	6,924,000	412,190	0	0	7,336,190	935,721
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	1,380
Depreciation	(11,532)	0	0	0	(11,532)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	34,095	0	0	0	34,095	19,477
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>6,971,331</b>	<b>412,190</b>	<b>0</b>	<b>0</b>	<b>7,383,521</b>	<b>968,593</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(5,627)	(3,500)	0	(9,127)	0
External Reserves	0	(7,145)	(6,610)	3,500	(10,255)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	(2,424,000)	(457,371)	40,750	0	(2,840,621)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(2,424,000)</b>	<b>(470,143)</b>	<b>30,640</b>	<b>3,500</b>	<b>(2,860,003)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>675,523</b>	<b>0</b>	<b>24,063</b>	<b>(10,500)</b>	<b>689,086</b>	<b>(2,048,006)</b>

## Quarterly Income &amp; Expenditure Statement - March 2020

## Sub Service: Community Centres

## Service: Community Centres

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(37,632)	0	0	0	(37,632)	(33,312)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	(2,004)	0	0	0	(2,004)	369
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(39,636)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(39,636)</b>	<b>(32,944)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	21,827	0	(105)	0	21,722	49,822
Other Employee Costs	516	0	0	0	516	1,275
Borrowing Costs	0	0	0	0	0	0
Materials	8,196	(3,000)	3,000	0	8,196	3,937
Contracts & Consultancies	16,392	0	0	0	16,392	22,798
Legal Expenses	0	0	0	0	0	0
Depreciation	8,988	0	0	0	8,988	94
Insurance Expenses	9,900	0	0	0	9,900	18,313
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	7,212	0	(1,572)	0	5,640	1,186
Other Operating Expenses	2,832	0	(1,992)	0	840	14,181
Subscriptions & Memberships	624	0	0	0	624	188
Internal Expenses	32,891	0	0	0	32,891	16,312
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>109,378</b>	<b>(3,000)</b>	<b>(669)</b>	<b>0</b>	<b>105,709</b>	<b>128,106</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>69,742</b>	<b>(3,000)</b>	<b>(669)</b>	<b>0</b>	<b>66,073</b>	<b>95,162</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>69,742</b>	<b>(3,000)</b>	<b>(669)</b>	<b>0</b>	<b>66,073</b>	<b>95,162</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(8,988)	0	0	0	(8,988)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(8,988)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(8,988)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>60,754</b>	<b>(3,000)</b>	<b>(669)</b>	<b>0</b>	<b>57,085</b>	<b>95,162</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Planning Support Services**  
**Service: Land Use Planning**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(199,056)	0	0	0	(199,056)	(123,001)
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(199,056)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(199,056)</b>	<b>(123,001)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	369,108	0	(2,001)	0	367,107	250,024
Other Employee Costs	4,188	0	(2,100)	0	2,088	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	3,000	(3,000)	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	144	0	0	0	144	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	3,132	0	(3,132)	0	0	26
Other Operating Expenses	108	0	(108)	0	0	81
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	140,863	0	0	0	140,863	93,909
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>517,543</b>	<b>3,000</b>	<b>(10,341)</b>	<b>0</b>	<b>510,202</b>	<b>344,040</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>318,487</b>	<b>3,000</b>	<b>(10,341)</b>	<b>0</b>	<b>311,146</b>	<b>221,039</b>
Capital Grants & Contributions	(38,712)	0	0	0	(38,712)	(134,478)
<b>NET RESULT</b>	<b>279,775</b>	<b>3,000</b>	<b>(10,341)</b>	<b>0</b>	<b>272,434</b>	<b>86,561</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(144)	0	0	0	(144)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(144)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(144)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	38,712	0	0	0	38,712	0
<b>Total Transfers to/from Reserves</b>	<b>38,712</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,712</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>318,343</b>	<b>3,000</b>	<b>(10,341)</b>	<b>0</b>	<b>311,002</b>	<b>86,561</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Land Use Planning

Service: Land Use Planning

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	(41,700)	0	0	0	(41,700)	(6,844)
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(10,800)	(8,600)	0	0	(19,400)	(15,608)
Other Revenue	0	0	0	0	0	0
Internal Income	(12,260)	0	(101,272)	0	(113,532)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(64,760)</b>	<b>(8,600)</b>	<b>(101,272)</b>	<b>0</b>	<b>(174,632)</b>	<b>(22,452)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	655,235	0	97,778	0	753,013	463,806
Other Employee Costs	9,060	0	(4,320)	0	4,740	2,004
Borrowing Costs	0	0	0	0	0	0
Materials	150,744	(12,000)	(4)	(98,000)	40,740	26,100
Contracts & Consultancies	116,988	104,766	(85,000)	0	136,754	82,463
Legal Expenses	0	0	0	0	0	2,016
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	6,096	0	0	0	6,096	537
Other Operating Expenses	216	0	(216)	0	0	1,164
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	74,459	0	0	0	74,459	54,965
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,012,798</b>	<b>92,766</b>	<b>8,238</b>	<b>(98,000)</b>	<b>1,015,802</b>	<b>633,055</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>948,038</b>	<b>84,166</b>	<b>(93,034)</b>	<b>(98,000)</b>	<b>841,170</b>	<b>610,603</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>948,038</b>	<b>84,166</b>	<b>(93,034)</b>	<b>(98,000)</b>	<b>841,170</b>	<b>610,603</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	52,039
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,039</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	(6,000)	6,000	(98,000)	98,000	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	(102,046)	0	0	(102,046)	0
S64 / S94 Contribution Reserves	3,588	0	0	0	3,588	0
<b>Total Transfers to/from Reserves</b>	<b>(2,412)</b>	<b>(96,046)</b>	<b>(98,000)</b>	<b>98,000</b>	<b>(98,458)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>945,626</b>	<b>(11,880)</b>	<b>(191,034)</b>	<b>0</b>	<b>742,712</b>	<b>662,641</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Economic Development

Service: Economic Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	(250,000)
Other Revenue	0	0	0	0	0	(625)
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(250,625)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	268,034	0	(1,446)	0	266,588	202,498
Other Employee Costs	11,544	0	(4,720)	0	6,824	347
Borrowing Costs	0	0	0	0	0	0
Materials	116,592	0	0	0	116,592	48,706
Contracts & Consultancies	18,816	0	39,150	0	57,966	6,143
Legal Expenses	0	0	0	0	0	0
Depreciation	96	0	0	0	96	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	4,896	0	0	0	4,896	0
Administration Expenses	19,164	0	(17,100)	0	2,064	4,764
Other Operating Expenses	312	0	(108)	0	204	679
Subscriptions & Memberships	1,260	0	0	0	1,260	1,208
Internal Expenses	60,605	0	0	0	60,605	41,067
Internal Plant Hire	0	0	0	0	0	504
<b>Total Expenditure</b>	<b>501,319</b>	<b>0</b>	<b>15,776</b>	<b>0</b>	<b>517,095</b>	<b>305,915</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>501,319</b>	<b>0</b>	<b>15,776</b>	<b>0</b>	<b>517,095</b>	<b>55,290</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>501,319</b>	<b>0</b>	<b>15,776</b>	<b>0</b>	<b>517,095</b>	<b>55,290</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(96)	0	0	0	(96)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(96)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(96)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	(19,150)	0	(19,150)	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>(19,150)</b>	<b>0</b>	<b>(19,150)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>501,223</b>	<b>0</b>	<b>(3,374)</b>	<b>0</b>	<b>497,849</b>	<b>55,290</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Sponsored Events and Festivals**  
**Service: Economic Development**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(14,004)	6,500	0	0	(7,504)	(3,750)
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(14,004)</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>(7,504)</b>	<b>(3,750)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	33,409	0	(173)	0	33,236	46,360
Other Employee Costs	3,480	0	(2,120)	0	1,360	63
Borrowing Costs	414	0	0	0	414	281
Materials	20,052	0	0	0	20,052	3,445
Contracts & Consultancies	26,520	0	0	0	26,520	30,198
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	132,036	0	0	0	132,036	60,200
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	80
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	12,592	0	0	0	12,592	8,395
Internal Plant Hire	0	0	0	0	0	1,605
<b>Total Expenditure</b>	<b>228,503</b>	<b>0</b>	<b>(2,293)</b>	<b>0</b>	<b>226,210</b>	<b>150,629</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>214,499</b>	<b>6,500</b>	<b>(2,293)</b>	<b>0</b>	<b>218,706</b>	<b>146,879</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>214,499</b>	<b>6,500</b>	<b>(2,293)</b>	<b>0</b>	<b>218,706</b>	<b>146,879</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	1,288	0	0	0	1,288	956
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,288</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,288</b>	<b>956</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>215,787</b>	<b>6,500</b>	<b>(2,293)</b>	<b>0</b>	<b>219,994</b>	<b>147,835</b>



**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Tourism and Destination Development**  
**Service: Economic Development**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	(91)
Internal Income	(828)	0	0	0	(828)	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(828)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(828)</b>	<b>(91)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	183,207	0	(995)	0	182,212	155,920
Other Employee Costs	12,444	0	(2,213)	0	10,231	2,986
Borrowing Costs	0	0	0	0	0	0
Materials	80,004	0	0	0	80,004	34,523
Contracts & Consultancies	12,204	0	10,000	0	22,204	2,905
Legal Expenses	0	0	0	0	0	0
Depreciation	15,036	0	0	0	15,036	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	10,104	0	(10,104)	0	0	17,697
Other Operating Expenses	2,856	0	0	0	2,856	348
Subscriptions & Memberships	3,060	0	0	0	3,060	91
Internal Expenses	72,490	0	0	0	72,490	53,678
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>391,405</b>	<b>0</b>	<b>(3,312)</b>	<b>0</b>	<b>388,093</b>	<b>268,149</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>390,577</b>	<b>0</b>	<b>(3,312)</b>	<b>0</b>	<b>387,265</b>	<b>268,058</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>390,577</b>	<b>0</b>	<b>(3,312)</b>	<b>0</b>	<b>387,265</b>	<b>268,058</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	10,000	(10,000)	0	0	0
Depreciation	(15,036)	0	0	0	(15,036)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(15,036)</b>	<b>10,000</b>	<b>(10,000)</b>	<b>0</b>	<b>(15,036)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	(10,000)	0	0	(10,000)	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>375,541</b>	<b>0</b>	<b>(13,312)</b>	<b>0</b>	<b>362,229</b>	<b>268,058</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Civic Events

Service: Economic Development

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	24,072	0	0	0	24,072	3,630
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	184	0	0	0	184	123
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>24,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,256</b>	<b>3,753</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>24,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,256</b>	<b>3,753</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>24,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,256</b>	<b>3,753</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>24,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,256</b>	<b>3,753</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Community Care Administration**  
**Service: Community Care**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(673,164)	0	0	0	(673,164)	0
Interest Income	(134,304)	0	0	0	(134,304)	0
Operating Grants & Contributions	63,972	0	0	0	63,972	(207,424)
Other Revenue	0	0	0	0	0	0
Internal Income	(218,508)	0	0	0	(218,508)	(146,198)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(962,004)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(962,004)</b>	<b>(353,622)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	487,506	0	(2,537)	0	484,969	275,818
Other Employee Costs	31,008	0	0	0	31,008	19,177
Borrowing Costs	0	0	0	0	0	0
Materials	3,456	0	0	0	3,456	3,964
Contracts & Consultancies	117,540	0	0	0	117,540	110,264
Legal Expenses	0	0	0	0	0	0
Depreciation	19,092	0	0	0	19,092	11,504
Insurance Expenses	1,944	0	0	0	1,944	90
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	57,240	0	0	0	57,240	18,481
Other Operating Expenses	21,444	0	0	0	21,444	18,428
Subscriptions & Memberships	22,992	0	0	0	22,992	1,634
Internal Expenses	231,769	20,239	20,000	0	272,008	164,917
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>993,991</b>	<b>20,239</b>	<b>17,463</b>	<b>0</b>	<b>1,031,693</b>	<b>624,278</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>31,987</b>	<b>20,239</b>	<b>17,463</b>	<b>0</b>	<b>69,689</b>	<b>270,657</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>31,987</b>	<b>20,239</b>	<b>17,463</b>	<b>0</b>	<b>69,689</b>	<b>270,657</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	(19,092)	0	0	0	(19,092)	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(19,092)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(19,092)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	102,338	0	(5,317)	0	97,021	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>102,338</b>	<b>0</b>	<b>(5,317)</b>	<b>0</b>	<b>97,021</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>115,233</b>	<b>20,239</b>	<b>12,146</b>	<b>0</b>	<b>147,618</b>	<b>270,657</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Disability Support Services

Service: Community Care

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	0
Other Employee Costs	0	0	0	0	0	0
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	0
Contracts & Consultancies	0	0	0	0	0	0
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	20,239	(20,239)	0	0	0	0
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>20,239</b>	<b>(20,239)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>						
	<b>20,239</b>	<b>(20,239)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>20,239</b>	<b>(20,239)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>20,239</b>	<b>(20,239)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: Home Care Services

Service: Community Care

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(1,197,072)	0	0	0	(1,197,072)	(202,904)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(2,483,467)	0	0	0	(2,483,467)	(2,228,397)
Other Revenue	0	0	0	0	0	0
Internal Income	(1,145,376)	0	0	0	(1,145,376)	(1,115,603)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(4,825,915)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,825,915)</b>	<b>(3,546,904)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	1,136,539	0	(6,058)	0	1,130,481	1,441,122
Other Employee Costs	21,288	0	0	0	21,288	7,621
Borrowing Costs	0	0	0	0	0	0
Materials	1,876,368	684,508	0	0	2,560,876	118,677
Contracts & Consultancies	38,760	0	0	0	38,760	436,613
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	2,352	0	0	0	2,352	1,196
Subscriptions & Memberships	0	0	0	0	0	1,561
Internal Expenses	1,386,840	0	0	0	1,386,840	1,313,709
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>4,462,147</b>	<b>684,508</b>	<b>(6,058)</b>	<b>0</b>	<b>5,140,597</b>	<b>3,320,497</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(363,768)</b>	<b>684,508</b>	<b>(6,058)</b>	<b>0</b>	<b>314,682</b>	<b>(226,406)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(363,768)</b>	<b>684,508</b>	<b>(6,058)</b>	<b>0</b>	<b>314,682</b>	<b>(226,406)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	596,599	(684,508)	0	0	(87,909)	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>596,599</b>	<b>(684,508)</b>	<b>0</b>	<b>0</b>	<b>(87,909)</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>232,831</b>	<b>0</b>	<b>(6,058)</b>	<b>0</b>	<b>226,773</b>	<b>(226,406)</b>

Quarterly Income & Expenditure Statement - March 2020

Sub Service: General Operation Services

Service: Community Care

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(339,768)	0	0	0	(339,768)	(122,020)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(1,393,903)	0	0	0	(1,393,903)	(968,085)
Other Revenue	0	0	0	0	0	0
Internal Income	(458,148)	0	0	0	(458,148)	(271,535)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(2,191,819)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,191,819)</b>	<b>(1,361,640)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	691,221	0	(3,718)	0	687,503	548,312
Other Employee Costs	7,068	0	0	0	7,068	2,586
Borrowing Costs	0	0	0	0	0	0
Materials	84,516	0	0	0	84,516	74,043
Contracts & Consultancies	298,152	0	0	0	298,152	227,907
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	768	0	0	0	768	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	252	0	0	0	252	0
Other Operating Expenses	6,516	0	0	0	6,516	1,072
Subscriptions & Memberships	600	0	0	0	600	2,081
Internal Expenses	732,319	30,960	0	0	763,279	409,344
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>1,821,412</b>	<b>30,960</b>	<b>(3,718)</b>	<b>0</b>	<b>1,848,654</b>	<b>1,265,344</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(370,407)</b>	<b>30,960</b>	<b>(3,718)</b>	<b>0</b>	<b>(343,165)</b>	<b>(96,296)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(370,407)</b>	<b>30,960</b>	<b>(3,718)</b>	<b>0</b>	<b>(343,165)</b>	<b>(96,296)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	137,576	0	0	0	137,576	0
External Reserves	0	(30,960)	0	0	(30,960)	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>137,576</b>	<b>(30,960)</b>	<b>0</b>	<b>0</b>	<b>106,616</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(232,831)</b>	<b>0</b>	<b>(3,718)</b>	<b>0</b>	<b>(236,549)</b>	<b>(96,296)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: Short Term Restorative Care Services**  
**Service: Community Care**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	(4,220)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(482,343)	0	0	0	(482,343)	(366,182)
Other Revenue	0	0	0	0	0	0
Internal Income	(68,844)	0	0	0	(68,844)	(122,072)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(551,187)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(551,187)</b>	<b>(492,475)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	0	0	0	0	0	44,678
Other Employee Costs	0	0	0	0	0	437
Borrowing Costs	0	0	0	0	0	0
Materials	0	37,191	0	0	37,191	25,367
Contracts & Consultancies	0	0	0	0	0	131,260
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	1,500	0	0	0	1,500	0
Other Operating Expenses	0	0	0	0	0	244
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	73,049	0	0	0	73,049	136,126
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>74,549</b>	<b>37,191</b>	<b>0</b>	<b>0</b>	<b>111,740</b>	<b>338,110</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(476,638)</b>	<b>37,191</b>	<b>0</b>	<b>0</b>	<b>(439,447)</b>	<b>(154,364)</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(476,638)</b>	<b>37,191</b>	<b>0</b>	<b>0</b>	<b>(439,447)</b>	<b>(154,364)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	0	0	0	0	0	0
External Reserves	159,000	0	0	0	159,000	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	317,638	(37,191)	0	0	280,447	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>476,638</b>	<b>(37,191)</b>	<b>0</b>	<b>0</b>	<b>439,447</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(154,364)</b>

**Quarterly Income & Expenditure Statement - March 2020**  
**Sub Service: National Disability Insurance Scheme Services**  
**Service: Community Care**

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	0	0	0	0	0	(2,746)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(1,225,440)	0	0	0	(1,225,440)	(1,061,205)
Other Revenue	0	0	0	0	0	0
Internal Income	0	0	0	0	0	(117,827)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(1,225,440)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,225,440)</b>	<b>(1,181,779)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	168,117	0	(925)	0	167,192	387,506
Other Employee Costs	504	0	0	0	504	427
Borrowing Costs	0	0	0	0	0	0
Materials	0	0	0	0	0	53,821
Contracts & Consultancies	0	0	0	0	0	644,480
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	504	0	0	0	504	222
Subscriptions & Memberships	4,896	0	0	0	4,896	4,105
Internal Expenses	50,713	0	0	0	50,713	259,366
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>224,734</b>	<b>0</b>	<b>(925)</b>	<b>0</b>	<b>223,809</b>	<b>1,349,928</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(1,000,706)</b>	<b>0</b>	<b>(925)</b>	<b>0</b>	<b>(1,001,631)</b>	<b>168,150</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(1,000,706)</b>	<b>0</b>	<b>(925)</b>	<b>0</b>	<b>(1,001,631)</b>	<b>168,150</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	876,290	0	0	0	876,290	0
External Reserves	124,416	0	0	0	124,416	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>1,000,706</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,706</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>0</b>	<b>0</b>	<b>(925)</b>	<b>0</b>	<b>(925)</b>	<b>168,150</b>



Quarterly Income & Expenditure Statement - March 2020

Sub Service: Community Business

Service: Community Care

Description	Current Annual Budget	Variations			Proposed Quarterly Budget Mar Qtr	Actual YTD Figures
		Sept QBRS	Dec QBRS	Mar QBRS		
<b>Income</b>						
Rates Income	0	0	0	0	0	0
Annual Charges	0	0	0	0	0	0
User Charges	0	0	0	0	0	0
Statutory & Regulatory User Charges	0	0	0	0	0	0
General User Fees	(314,472)	0	0	0	(314,472)	(71,573)
Interest Income	0	0	0	0	0	0
Operating Grants & Contributions	(475,922)	0	0	0	(475,922)	(460,043)
Other Revenue	0	0	0	0	0	(17,400)
Internal Income	0	0	0	0	0	(92,159)
Internal Plant Hire	0	0	0	0	0	0
<b>Total Income</b>	<b>(790,394)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(790,394)</b>	<b>(641,176)</b>
<b>Expenditure</b>						
Salaries, Wages & Oncosts	268,855	0	(1,445)	0	267,410	354,966
Other Employee Costs	4,512	0	0	0	4,512	227
Borrowing Costs	0	0	0	0	0	0
Materials	4,968	0	0	0	4,968	1,155
Contracts & Consultancies	34,500	0	0	0	34,500	97,081
Legal Expenses	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Insurance Expenses	0	0	0	0	0	0
Donations, Contributions & Taxes	0	0	0	0	0	0
Administration Expenses	0	0	0	0	0	0
Other Operating Expenses	876	0	0	0	876	282
Subscriptions & Memberships	0	0	0	0	0	0
Internal Expenses	273,783	0	0	0	273,783	197,648
Internal Plant Hire	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>587,494</b>	<b>0</b>	<b>(1,445)</b>	<b>0</b>	<b>586,049</b>	<b>651,359</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(202,900)</b>	<b>0</b>	<b>(1,445)</b>	<b>0</b>	<b>(204,345)</b>	<b>10,183</b>
Capital Grants & Contributions	0	0	0	0	0	0
<b>NET RESULT</b>	<b>(202,900)</b>	<b>0</b>	<b>(1,445)</b>	<b>0</b>	<b>(204,345)</b>	<b>10,183</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>						
Capital Works - New	0	0	0	0	0	0
Capital Works - Upgrade	0	0	0	0	0	0
Capital Works - Expansion	0	0	0	0	0	0
Capital Works - Renewal	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Employee Leave Accruals	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0
Loan Repayments (Principal Only)	0	0	0	0	0	0
Long Term Debtor Repayments	0	0	0	0	0	0
Net Gains from Disposal of Assets	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>						
Internal Reserves	67,428	0	0	0	67,428	0
External Reserves	0	0	0	0	0	0
Unspent Loans	0	0	0	0	0	0
Unexpended Grant Reserves	0	0	0	0	0	0
S64 / S94 Contribution Reserves	0	0	0	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>67,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,428</b>	<b>0</b>
<b>ADJUSTED NET RESULT</b>	<b>(135,472)</b>	<b>0</b>	<b>(1,445)</b>	<b>0</b>	<b>(136,917)</b>	<b>10,183</b>

## ATTACHMENT C

## Quarterly Summary of Restrictions - March 2020

## Summary By Fund

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Proposed Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
1 - CVC General Fund	69,085	(6,496)	(10,807)	342	432	(16,530)	52,556
2 - CVC Water Fund	36,851	3,960	(2,885)	(286)		789	37,640
3 - CVC Sewer Fund	11,773	1,511	(1,610)	(126)	(713)	(939)	10,834
4 - Holiday Parks	3,380	467	(1,817)	(128)		(1,478)	1,903
5 - Clarence Regional Library	1,048	336	(200)	(201)	(184)	(249)	799
7 - CVC Domestic Waste Management Fund	1,642	170		84		255	1,897
8 - CVC Care and Support Services Fund	5,635	2,381	(753)	(5)		1,623	7,258
<b>Total</b>	<b>129,415</b>	<b>2,329</b>	<b>(18,072)</b>	<b>(321)</b>	<b>(465)</b>	<b>(16,528)</b>	<b>112,887</b>

## GENERAL FUND RESTRICTIONS

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
<b>External Restrictions</b>							
Unexpended Loans	89	(55)	(23)			(78)	11
Floodplain Infrastructure & Natural Resources Unexpended Loans	27						27
Unexpended Grants	5,834	(2,424)	(2,328)	1,041	417	(3,295)	2,539
s94 Contributions	9,325	58	(545)	(1,498)		(1,985)	7,340
Deposits, Bonds & Retentions	1,807						1,807
Income in Advance							
Held as Custodian	778		(20)			(20)	758
Externally Restricted Other	277		(7)	(7)	4	(10)	266
<b>Total General Fund External Restrictions</b>	<b>18,136</b>	<b>(2,421)</b>	<b>(2,923)</b>	<b>(463)</b>	<b>420</b>	<b>(5,388)</b>	<b>12,748</b>
<b>Internal Restrictions</b>							
<b>General Purpose Reserves</b>							
Employee Leave Entitlements	3,244						3,244
Unspent Financial Assistance Grant	5,553						5,553
Election Cost Reserve	150	75				75	225
Council S94 Development Funds	30						30
Strategic Building Reserve	1,404		38			38	1,442
Public Pool Improvements	493		(493)			(493)	(0)
Aerodrome Resealing & Building							
Public Toilet Refurbishment Program	344		(327)			(327)	16
Cemetery Reserve	72	(35)				(35)	37
Hargraves Villas							
Emergency Services Reserves	751	(1,010)	(140)	1,000		(150)	602
Insurance Reserves	976	35	(10)	(812)	(22)	(809)	168
Wharf & Boatramp Upgrades							
Youth Projects							
Ageing & Access							
Lake Kolora Embellishment							
Mobile & Public Library Projects	33		(30)			(30)	3
Software Implementation Reserves	483	(10)	(137)	(156)		(303)	179
Waste Management Reserves	294	123		(102)		20	314
Building Asset Renewals	1,102	(550)	(59)	(0)		(610)	492
Halls & Community Centres							
Maclean & District Improvements	1,151		(520)	(54)		(573)	578
Miscellaneous Administrative Reserves	18						18
Commercial Property Improvements							
Community Cultural & Heritage Programs	35		(23)	(4)		(27)	8
Miscellaneous Engineering Projects							
Environmental & Noxious Weeds Projects	553	(61)	(111)	(15)	46	(141)	412
Coastal & Estuary Management	283						283
Regional Development & Tourism Projects	31		(10)			(10)	21
Strategic Development Programs	140	(6)		(98)	98	(6)	134
Parks & Reserves Improvements	533		(214)	(226)		(440)	93
Sporting Facilities Improvements	1,156	(95)	(606)	(12)		(713)	443
Roads Reserves	1,946	1,591	(150)	891	(110)	2,223	4,169
<b>Total General Purpose Reserves</b>	<b>20,775</b>	<b>56</b>	<b>(2,791)</b>	<b>412</b>	<b>12</b>	<b>(2,311)</b>	<b>18,464</b>
<b>Fleet Plant Reserves</b>							
Light Fleet Financial Reserves	1,451	(972)	(182)	(160)		(1,314)	137
Heavy Fleet Financial Reserves	10,291	(2,365)	(1,461)	4		(3,821)	6,470
Small Plant Reserve	634	51	(11)	3		43	677
<b>Total Fleet Plant Reserves</b>	<b>12,377</b>	<b>(3,286)</b>	<b>(1,654)</b>	<b>(153)</b>	<b>0</b>	<b>(5,093)</b>	<b>7,284</b>
<b>Infrastructure Asset Reserves</b>							
Infrastructure Assets Renewals Reserve	3,703	(1,890)	(454)			(2,343)	1,360
Backlog Accelerated Reduction Reserve							
<b>Total Infrastructure Asset Reserves</b>	<b>3,703</b>	<b>(1,890)</b>	<b>(454)</b>	<b>0</b>	<b>0</b>	<b>(2,343)</b>	<b>1,360</b>
<b>Regional Landfill Financial Reserves</b>							
Regional Landfill Reserves	7,312	2,781	(2,039)	257		1,000	8,311
<b>Total Regional Landfill Reserves</b>	<b>7,312</b>	<b>2,781</b>	<b>(2,039)</b>	<b>257</b>	<b>0</b>	<b>1,000</b>	<b>8,311</b>
<b>Commercial Waste Financial Reserves</b>							
Commercial Waste Service Reserve	1,068						1,068
<b>Total Commercial Waste Reserves</b>	<b>1,068</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,068</b>
<b>Saleyards Financial Reserves</b>							
Saleyards Asset Replacement	276	22	(427)	288		(117)	159
<b>Total Saleyards Reserves</b>	<b>276</b>	<b>22</b>	<b>(427)</b>	<b>288</b>	<b>0</b>	<b>(117)</b>	<b>159</b>

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
<b>Quarry Operations Financial Reserves</b>							
Quarry Operations & Rehabilitation	1,099	(172)	(244)	1		(415)	684
<b>Total Quarry Operations Reserves</b>	<b>1,099</b>	<b>(172)</b>	<b>(244)</b>	<b>1</b>	<b>0</b>	<b>(415)</b>	<b>684</b>
<b>Sustainability Financial Reserves</b>							
Sustainability Reserve	3,819	(1,588)	(200)			(1,788)	2,031
<b>Total Sustainability Reserves</b>	<b>3,819</b>	<b>(1,588)</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>(1,788)</b>	<b>2,031</b>
<b>Floodplain Infrastructure &amp; Natural Resources Financial Reserves</b>							
Floodplain Management Reserves	522		(75)			(75)	447
<b>Total Floodplain Reserves</b>	<b>522</b>	<b>0</b>	<b>(75)</b>	<b>0</b>	<b>0</b>	<b>(75)</b>	<b>447</b>
<b>Total General Fund Internal Restrictions</b>	<b>50,950</b>	<b>(4,075)</b>	<b>(7,884)</b>	<b>805</b>	<b>12</b>	<b>(11,142)</b>	<b>39,808</b>
<b>TOTAL GENERAL FUND RESTRICTIONS</b>	<b>69,085</b>	<b>(6,496)</b>	<b>(10,807)</b>	<b>342</b>	<b>432</b>	<b>(16,530)</b>	<b>52,556</b>

**OTHER FUNDS EXTERNALLY RESTRICTED****Water Fund**

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
Easements Payable							
Developer Contributions	4,095	630				630	4,725
Specific Purpose Unexpended Grants							
Water Supplies	32,756	3,329	(2,885)	(286)		158	32,915
<b>WATER FUND TOTAL</b>	<b>36,851</b>	<b>3,960</b>	<b>(2,885)</b>	<b>(286)</b>	<b>0</b>	<b>789</b>	<b>37,640</b>

**Sewer Fund**

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
Specific Purpose Unexpended Loans							
Developer Contributions	6,180	447				447	6,627
Sewerage Supplies	5,593	1,064	(1,610)	(126)	(713)	(1,386)	4,207
<b>SEWER FUND TOTAL</b>	<b>11,773</b>	<b>1,511</b>	<b>(1,610)</b>	<b>(126)</b>	<b>(713)</b>	<b>(939)</b>	<b>10,834</b>

**Holiday Parks**

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
Specific Purpose Unexpended Grants	24						24
Clarence Coast Reserve Trust Fund	3,356	467	(1,817)	(128)		(1,478)	1,878
<b>CCRT FUND TOTAL</b>	<b>3,380</b>	<b>467</b>	<b>(1,817)</b>	<b>(128)</b>	<b>0</b>	<b>(1,478)</b>	<b>1,903</b>

**Clarence Regional Library Fund**

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
Specific Purpose Unexpended Grants							
Clarence Regional Library Reserve	1,048	336	(200)	(201)	(184)	(249)	799
<b>CRL FUND TOTAL</b>	<b>1,048</b>	<b>336</b>	<b>(200)</b>	<b>(201)</b>	<b>(184)</b>	<b>(249)</b>	<b>799</b>

**Domestic Waste Management Fund**

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
Domestic Waste Management Reserve	1,642	170		84		255	1,897
<b>DWM FUND TOTAL</b>	<b>1,642</b>	<b>170</b>	<b>0</b>	<b>84</b>	<b>0</b>	<b>255</b>	<b>1,897</b>

**Care and Support Services Fund**

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
Specific Purpose Unexpended Grants	805	914	(37)			877	1,682
Care & Support Services Reserve	3,335	1,467	(31)	(5)		1,431	4,766
CL - CCS Dept Health & Aging EACH Grant	1,495.11		(684.51)			(684.51)	811

Account Description	Opening Balance 1/7/2019 \$'000	Original Budget \$'000	Adopted Variations Sept Qtr \$'000	Adopted Variations Dec Qtr \$'000	Proposed Variations March Qtr \$'000	Proposed Revised Budget Mar Qtr \$'000	Projected Balance as at 30 June \$'000
<b>CSS FUND TOTAL</b>	5,635	2,381	(753)	(5)	0	1,623	7,258

TOTAL RESERVES

129,415	2,329	(18,072)	(321)	(465)	(16,528)	112,887
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**Clarence Vally Council**

**Attachment D**

**2019/20 Budget review for the quarter ended 31 Mar 2020**

**Contracts, Consultancies & Legal Costs**

**PART A - Contract Listing**

Contracts entered into during the 9 months, 1 July 2019 to 31 March 2020, excluding contractors that are on Council's preferred supplier list.  
 Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.  
 Does not include employment contracts  
 Excludes those contracts that have already been reported to council or have resulted from a council resolution.

Contractor	Contract Detail & Purpose	Contract Value	Commencement date	Duration of contract	Budgeted (Y/N)	Notes
No new contracts entered into during the 9 months are reportable.						

**PART B - Consultancy and Legal expenses**

**Expenditure on Consultancies & Legal Expenses to 31 March 2020**

	Expenditure YTD \$	Budgeted (Y/N)	Notes
Consultancies	\$1,863,184	Y	
<u>Legal Expenses</u>			
Planning & Development	\$56,028	Y	
Rates & Water Debt Recovery	\$0	Y	Costs to be recovered from Rate Payer
Other Legals	\$252,696	Y	
<b>Total Legal Expenses</b>	<b>\$308,724</b>		

**Definition of consultant**

A person or organisation engaged under contract on a temporary basis to provide recommendations or high level Specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors

**Does not include employment contracts**

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/3/20 and should be read in conjunction with the total QBRS Report.

## Clarence Valley Council

**Consultants by Dollars (greater than minimum reporting level of \$50,000)**

Period from 01-Jul-2019 to 31-Mar-2020

**Note: Four consultants had total YTD values greater than minimum reporting threshold of \$50,000**

<u>Consultant Name</u>	<u>Consultant Description</u>	<u>Major Projects</u>	<u>Actual</u>	<u>Committed</u>	<u>Total YTD</u>
Integrated Site	Planning and design consultant	996206 - CvPkC - Calypso Holiday Park Redevelopment Design & Planning 996780 - CvPkC - Iluka Riverside Holiday Park Concept Design & Masterplan 558450 - CvPkC - Clarence Coast Holiday Parks Strategic Plan 558451 - CvPkC - Iluka Riverside Business Development Strategy	\$ 188,652	\$ 103,760	\$ 292,412
PlanIT Consulting	Planning and design consultant	530302 - Survey, investigation & Design of Yamba Road Roundabouts	\$ 305,204	\$ 30,475	\$ 335,679
MPC Consulting Engineers	Planning and design consultant	530100 - Grafton Administration Building Upgrade -Engineering Consultancy Services	\$ 99,250	\$ 70,280	\$ 169,530
BMT Commercial Australia Pty Ltd	Flood Mitigation Assessment and Modelling	994525 - Lower Clarence Rural Floodplain Risk Management Study & Plan	\$ -	\$ 179,670	\$ 179,670
Schreiber Hamilton Achitecture Pty LTd	Architectural Services	530100 - Grafton Administration Building Upgrade -Architctual design services	\$ 37,720	\$ 17,385	\$ 55,105
<b>TOTAL YTD</b>			<b>\$ 630,825</b>	<b>\$ 401,570</b>	<b>\$ 1,032,395</b>

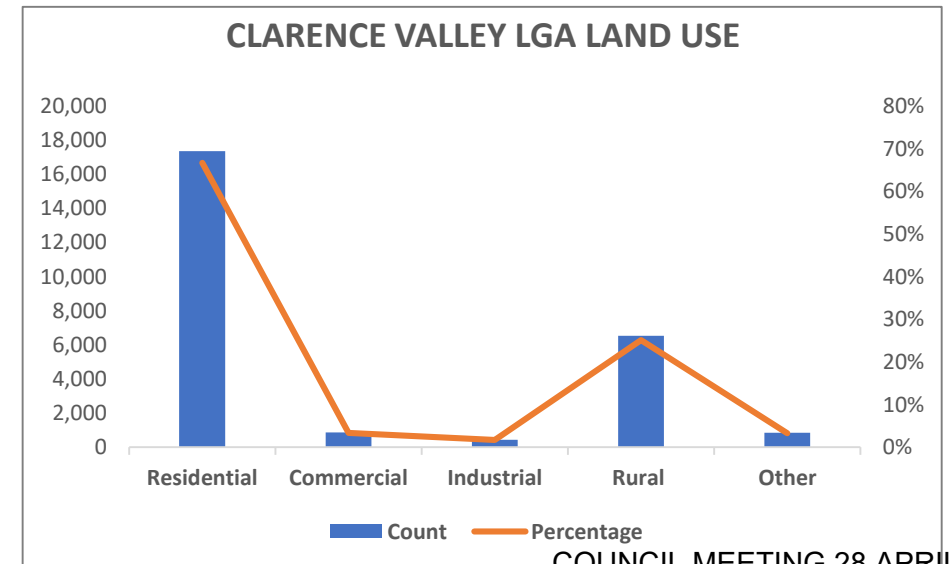
**% of Total Consultants Costs YTD****55%**

# LGA overview

Zone	Land Value 2019	Land Value 2018	Land Value 2016	% change 2018-19	% change 2016-19
Residential	\$3,466,379,671	\$3,301,357,587	\$2,752,289,879	5	25.95
Commercial	\$225,719,110	\$221,907,810	\$201,076,640	1.72	12.26
Industrial	\$89,743,360	\$89,343,590	\$79,076,550	0.45	13.49
Rural	\$1,783,236,529	\$1,741,795,609	\$1,480,386,166	2.38	20.46
LGA	\$5,792,145,480	\$5,574,714,736	\$4,697,312,839	3.9	23.31

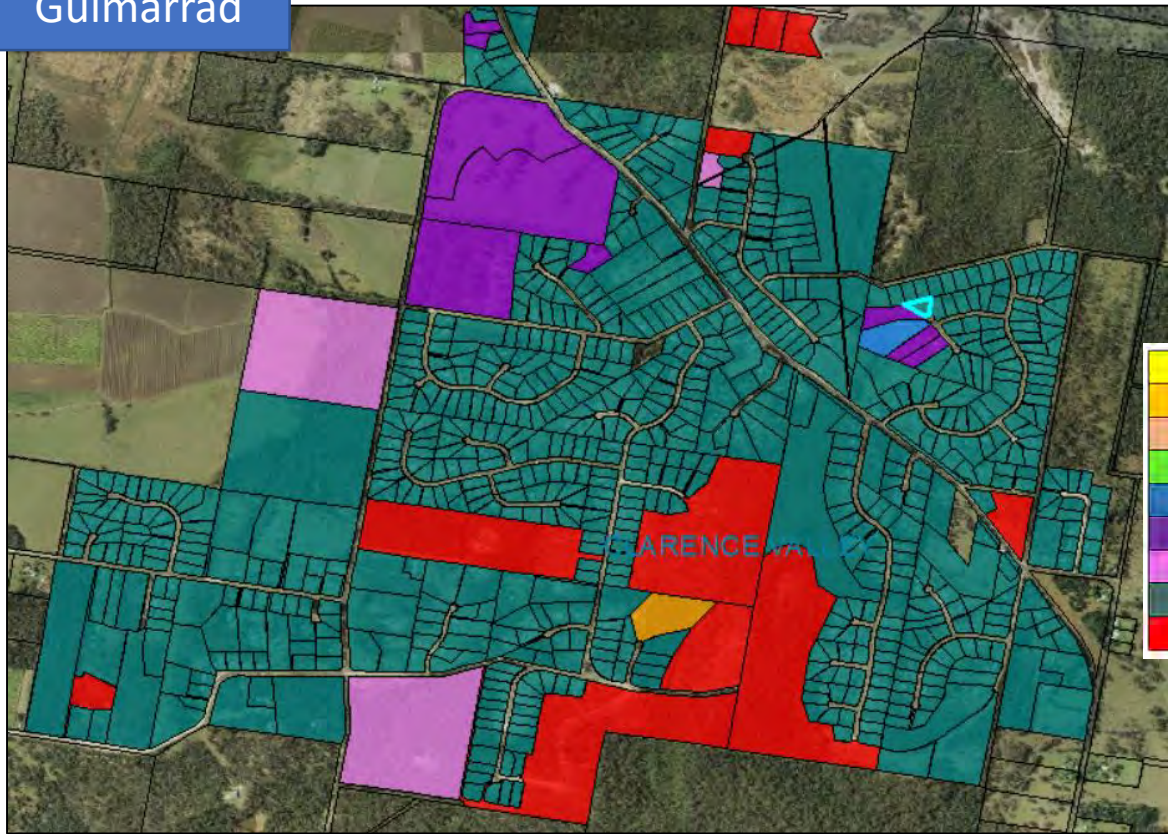
**2016 – 2019.** Generally speaking, strong increases across all zones with an overall increase of 23.31% across the LGA.

**2018 -2019.** Slight increases, showing an average increase of 3.9% across all zones in the LGA.



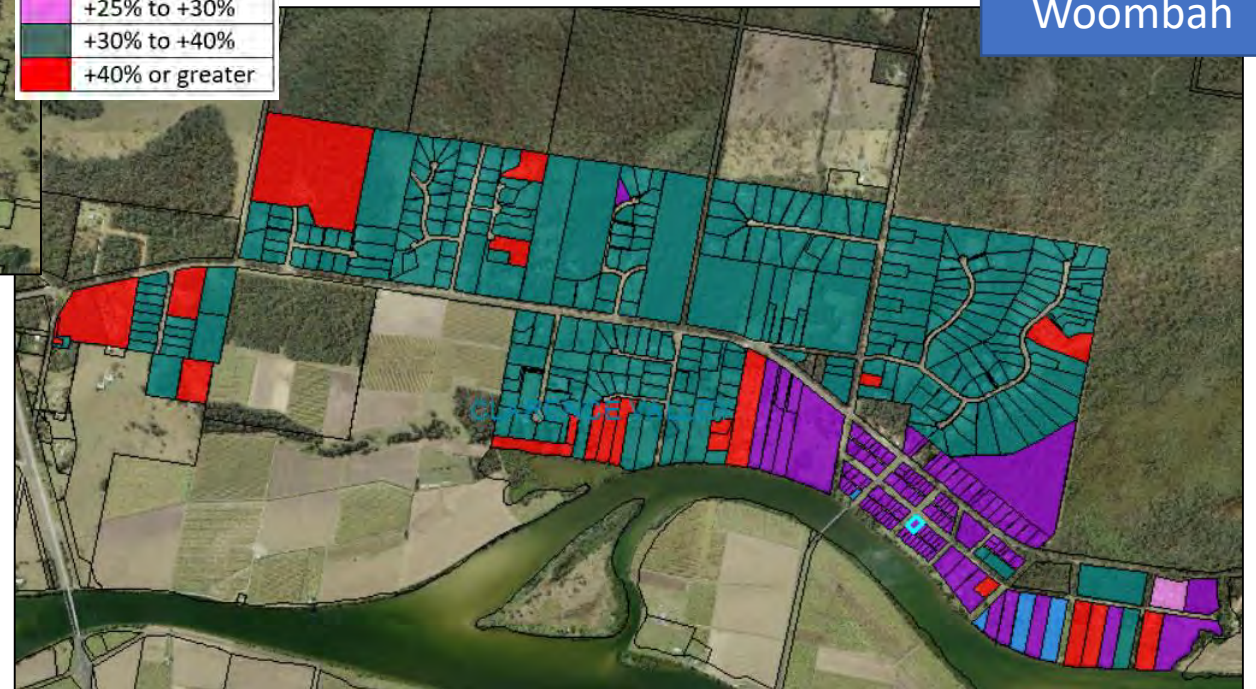
# 2016 – 2019 Market Movement

Gulmarrad

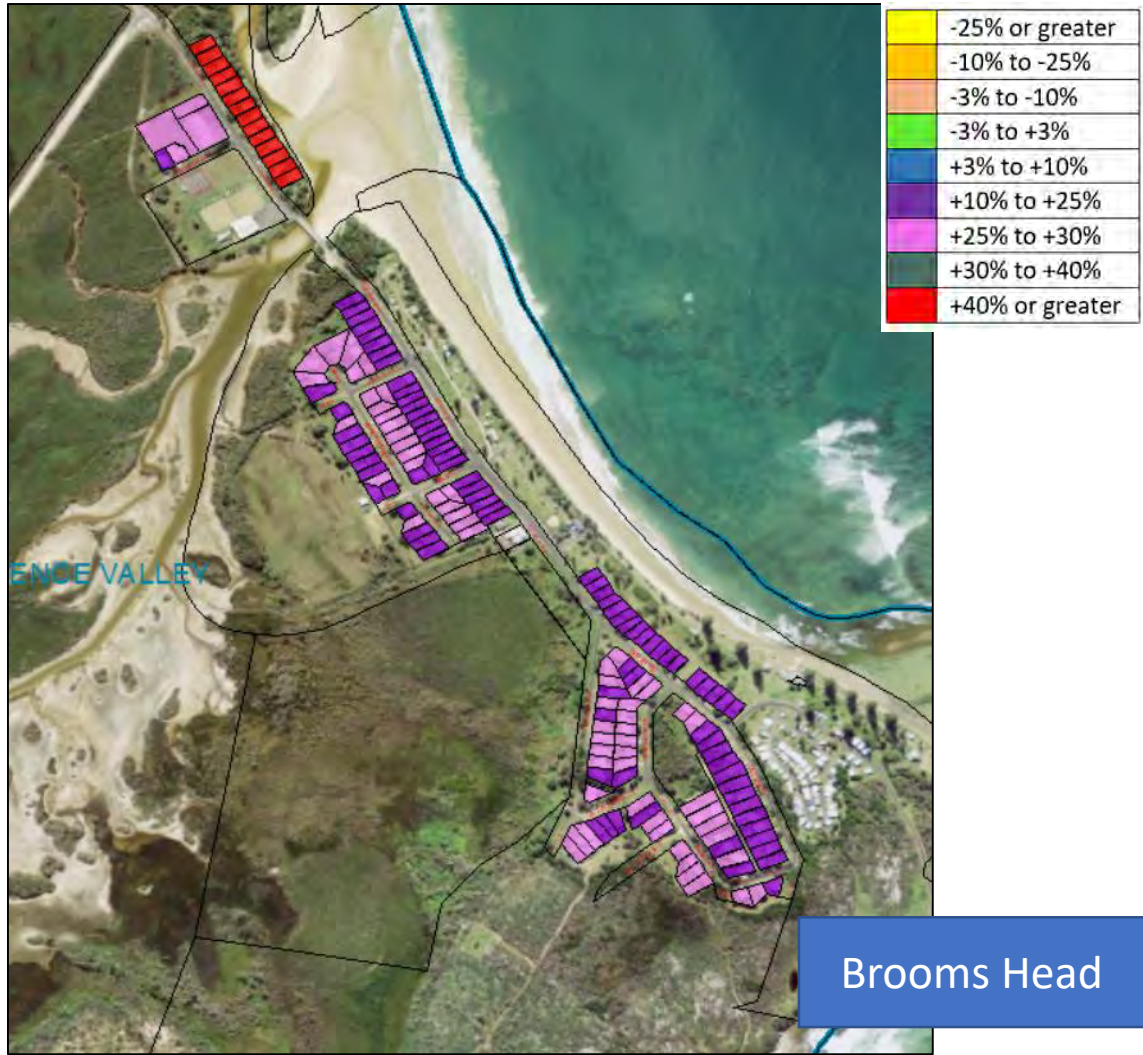


Yellow	-25% or greater
Orange	-10% to -25%
Light Orange	-3% to -10%
Light Green	-3% to +3%
Blue	+3% to +10%
Purple	+10% to +25%
Pink	+25% to +30%
Dark Green	+30% to +40%
Red	+40% or greater

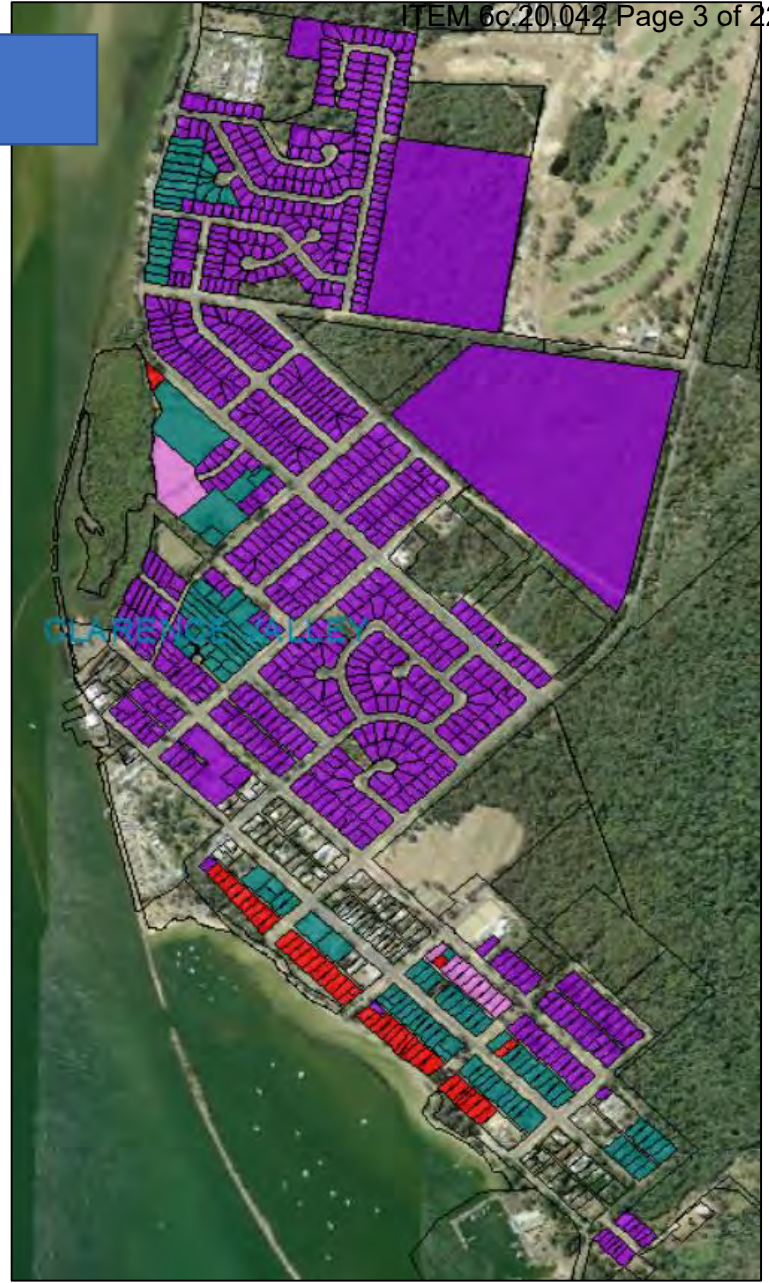
Woombah





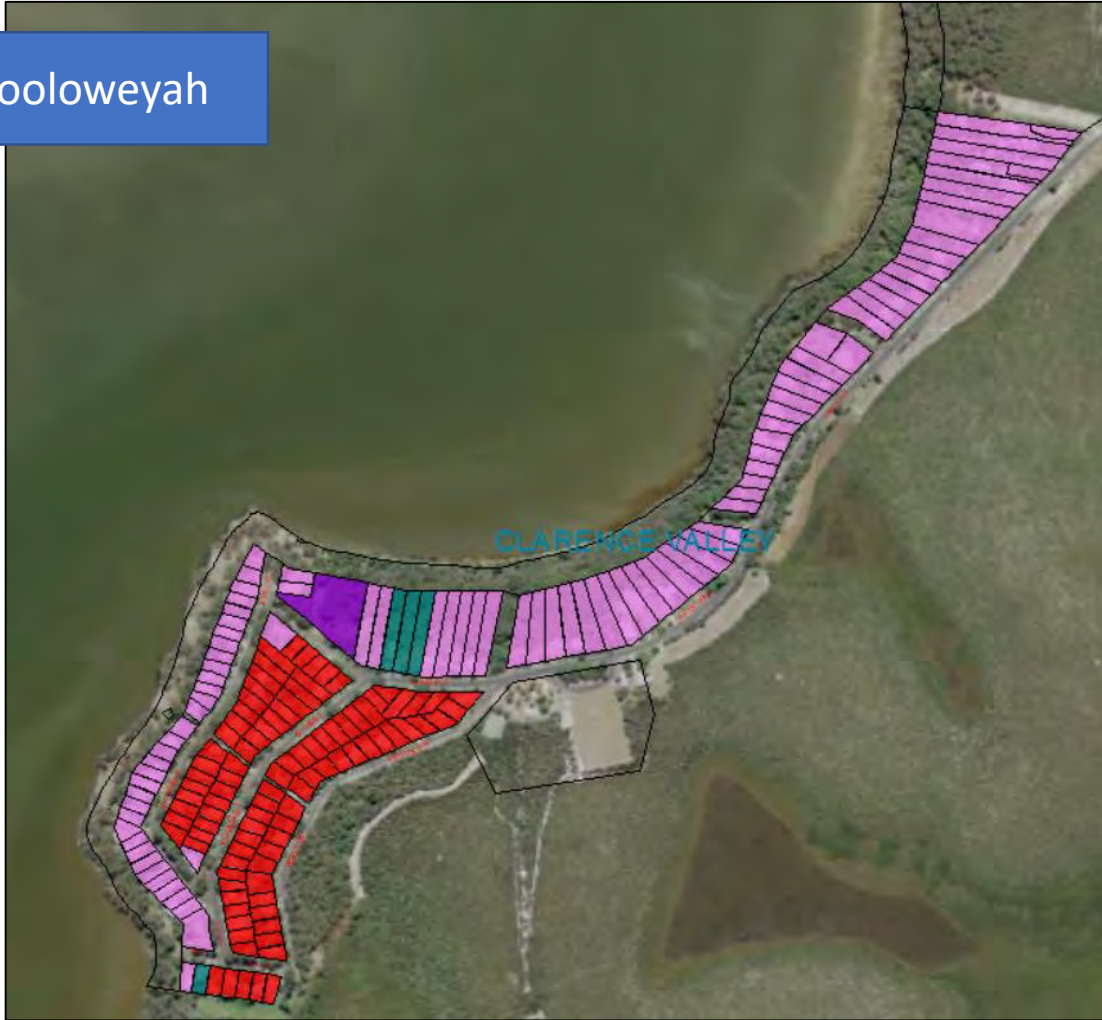


Iluka

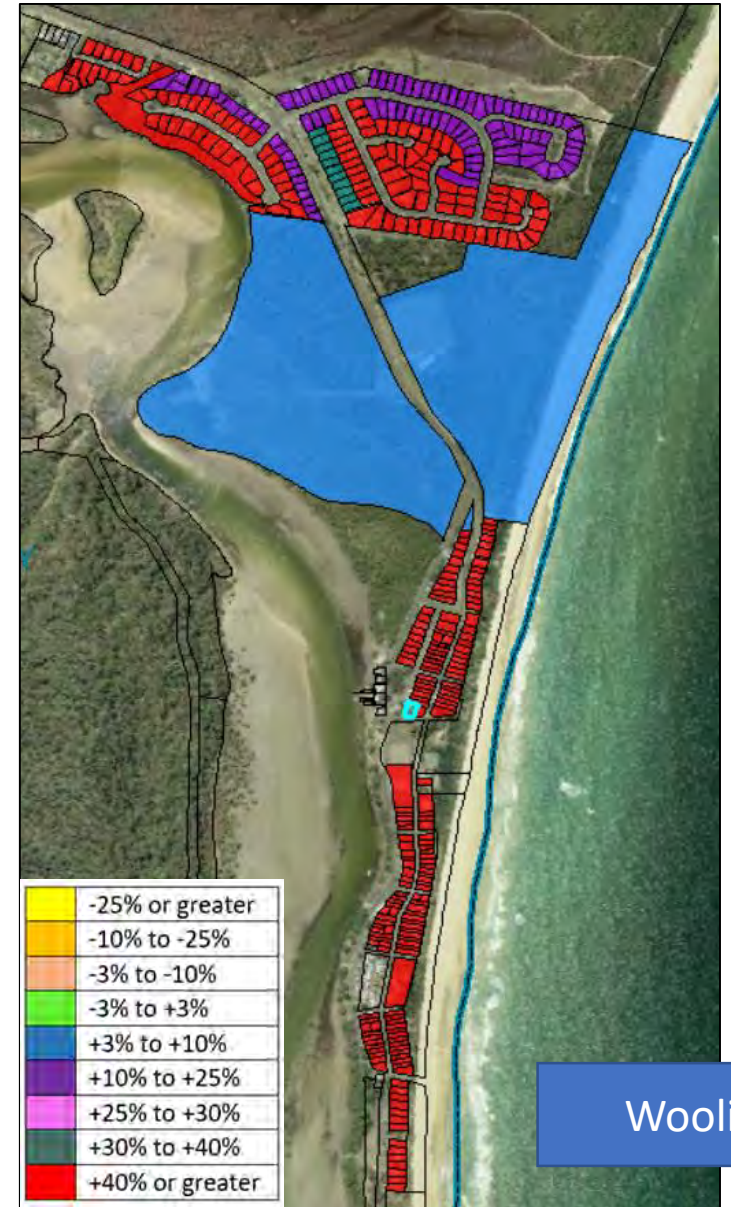


# 2016 – 2019 Market Movement

Wooloweyah

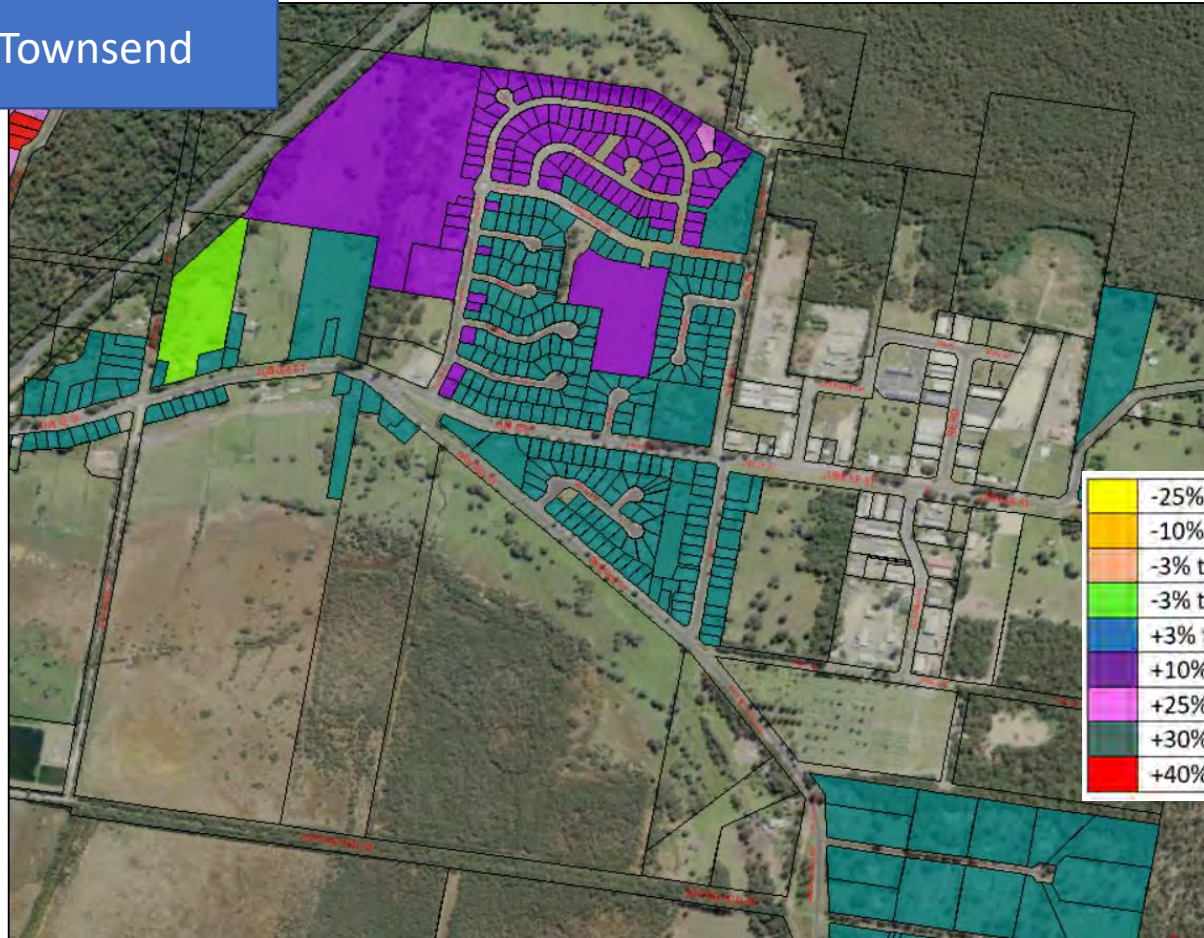


# 2016 – 2019 Market Movement



Wooli

Townsend

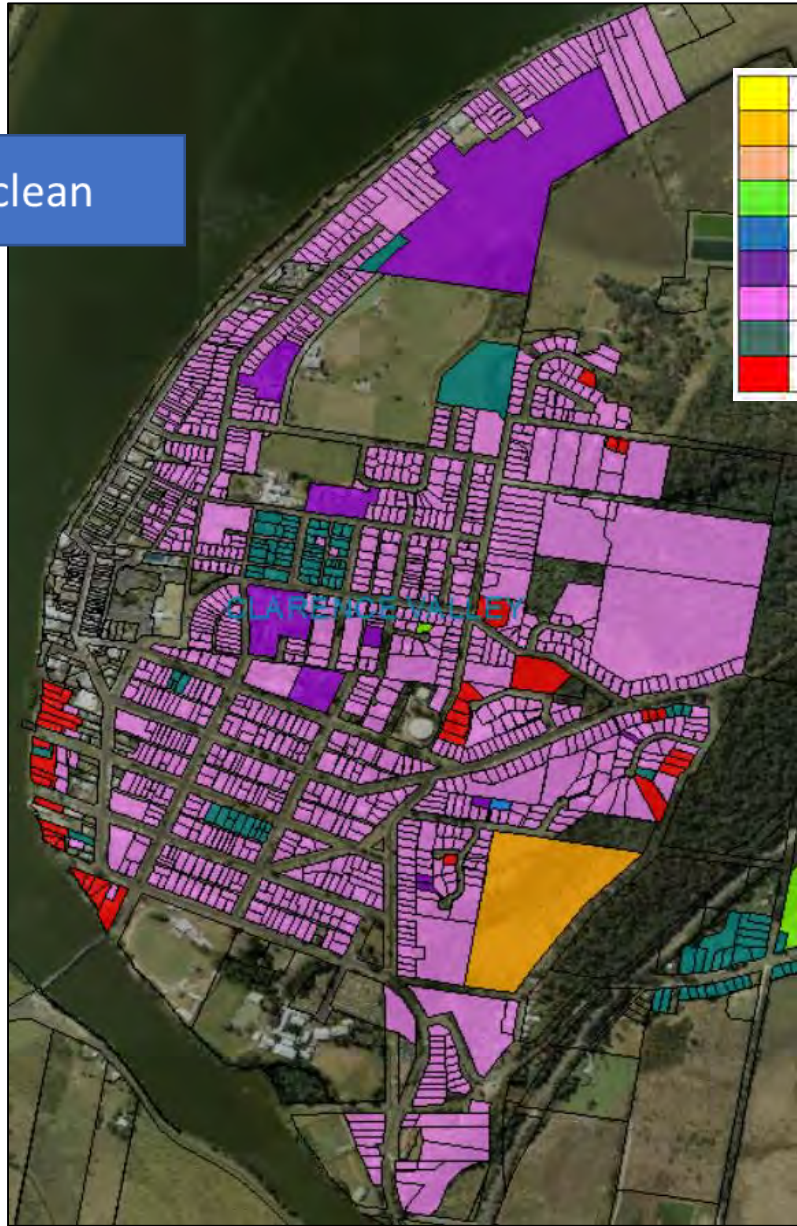


# 2016 – 2019 Market Movement



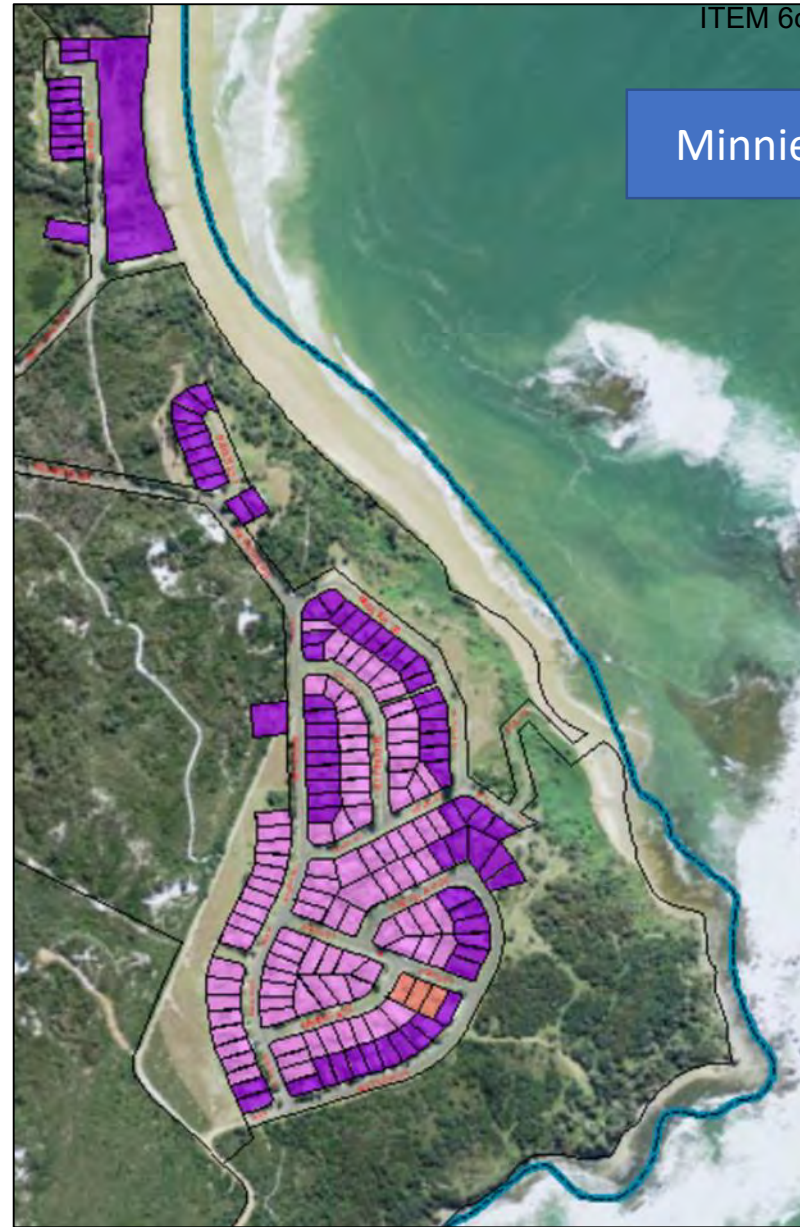
Ashby

Maclean

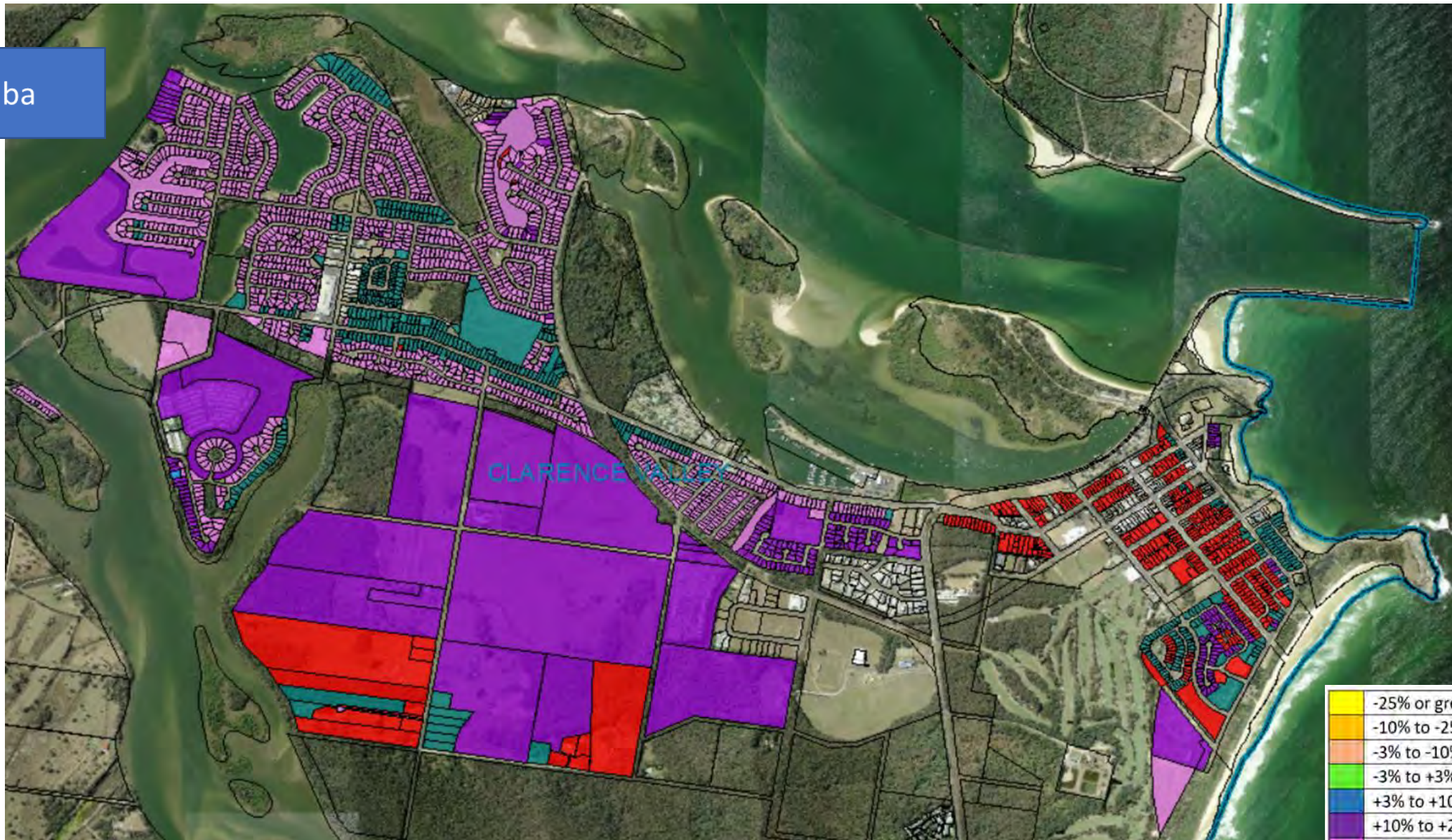


Yellow	-25% or greater
Orange	-10% to -25%
Light Orange	-3% to -10%
Light Green	-3% to +3%
Blue	+3% to +10%
Purple	+10% to +25%
Pink	+25% to +30%
Dark Green	+30% to +40%
Red	+40% or greater

Minnie Water



Yamba



Yellow	-25% or greater
Orange	-10% to -25%
Light Orange	-3% to -10%
Light Green	-3% to +3%
Blue	+3% to +10%
Dark Purple	+10% to +25%
Light Purple	+25% to +30%
Light Blue	+30% to +40%
Red	+40% or greater



Valuer General

# 2016 – 2019 Market Movement

COUNCIL MEETING 28 APRIL 2020

Yamba Hill



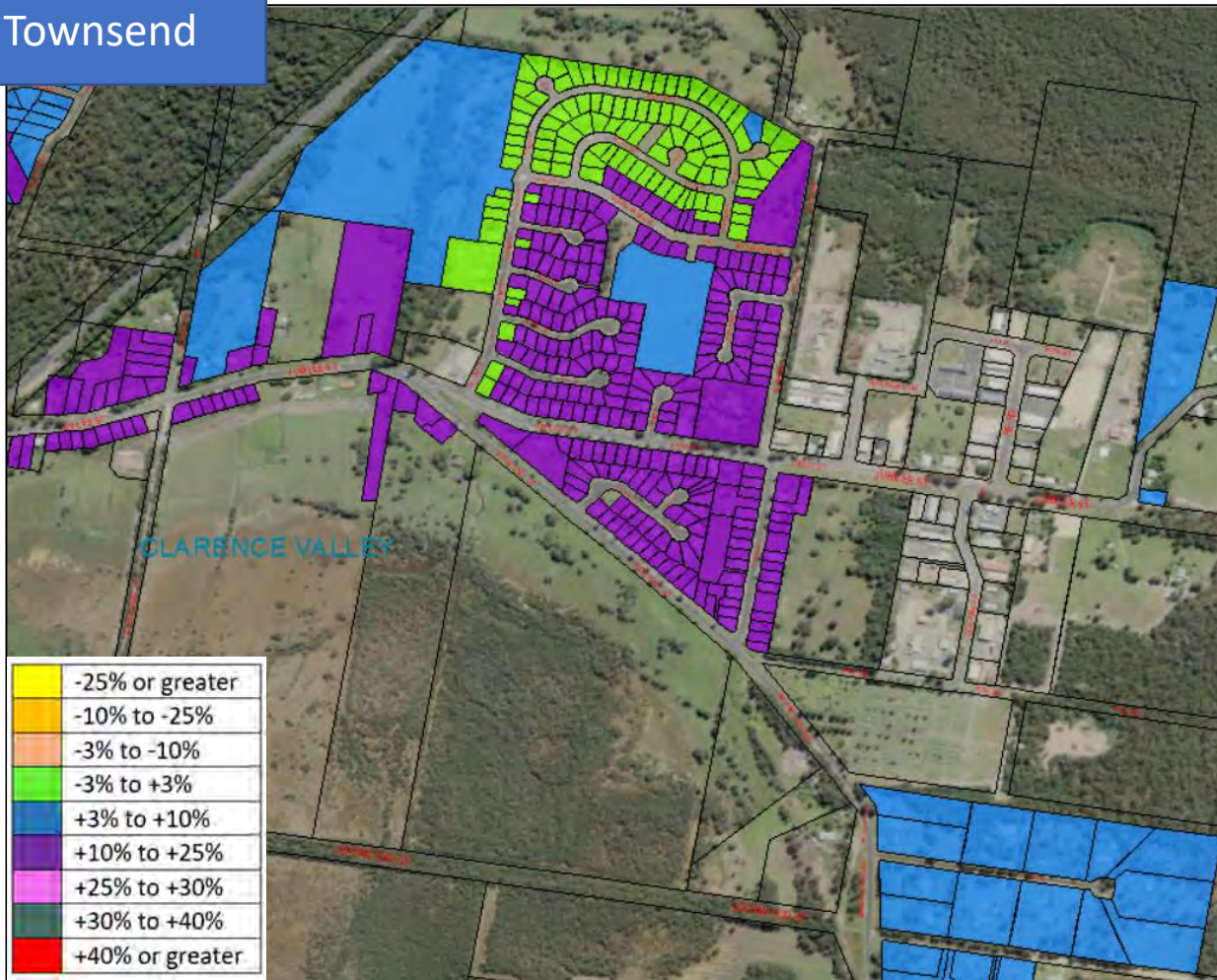
South Grafton River Influence



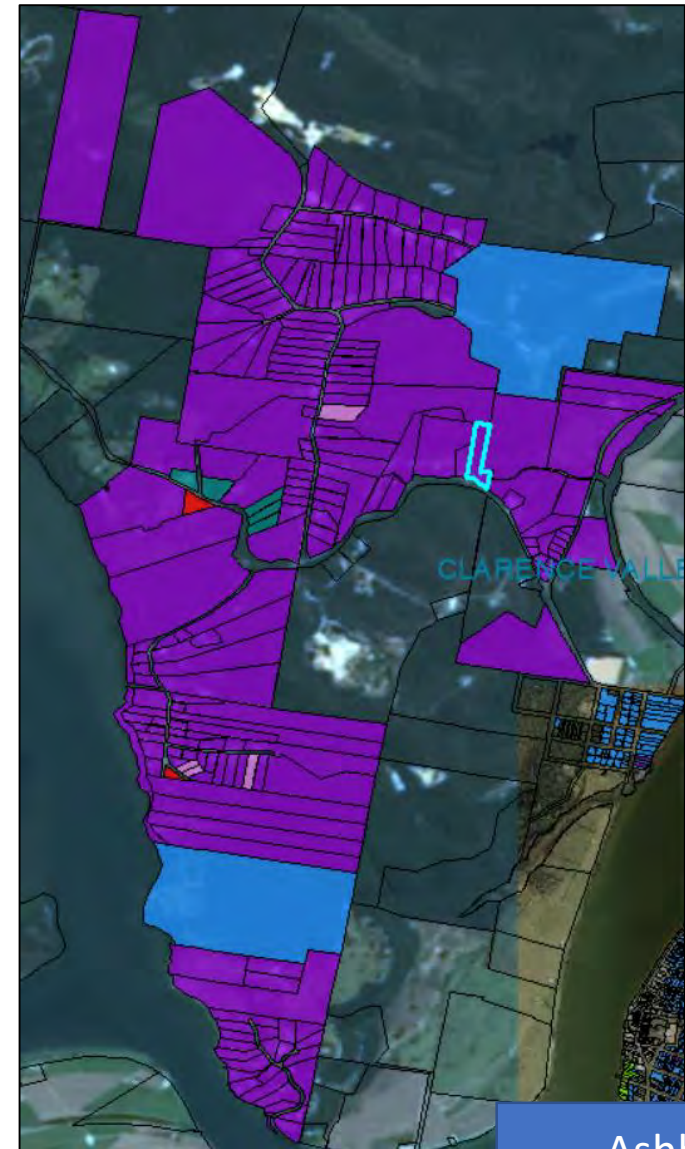
Yellow	-25% or greater
Orange	-10% to -25%
Light Orange	-3% to -10%
Light Green	-3% to +3%
Blue	+3% to +10%
Purple	+10% to +25%
Pink	+25% to +30%
Dark Green	+30% to +40%
Red	+40% or greater

## 2018-2019 Market Movement

Townsend

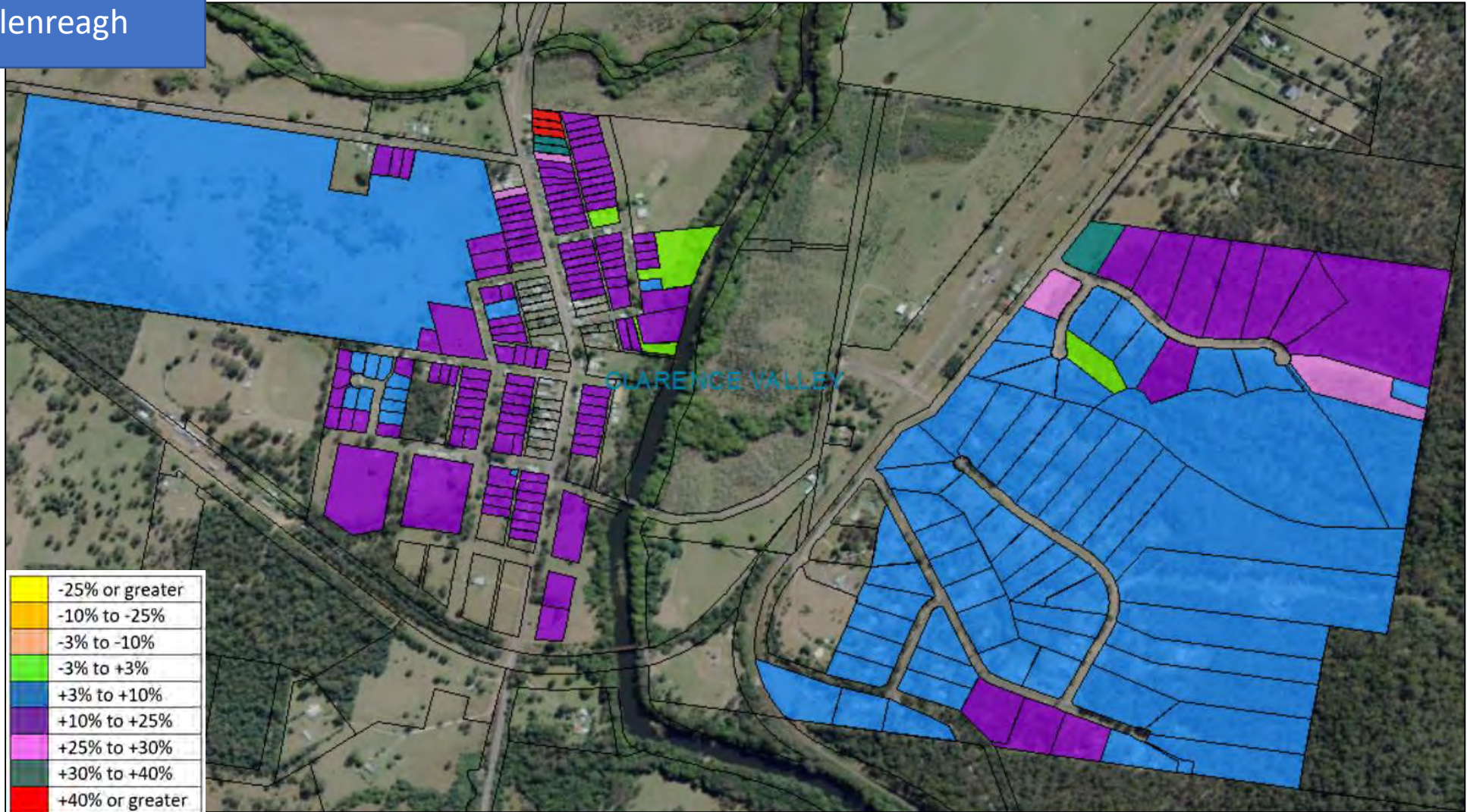


# 2018-2019 Market Movement



Ashby

Glenreagh

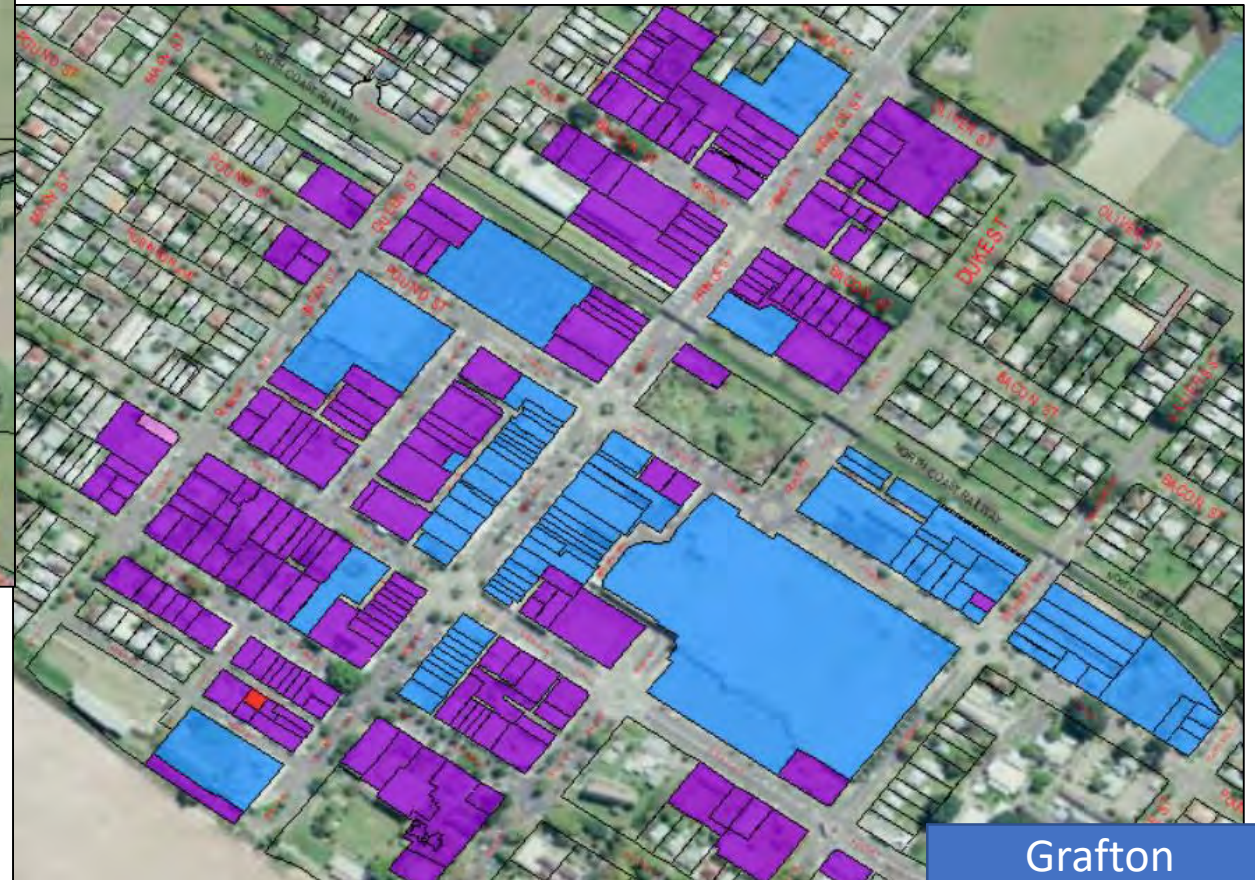
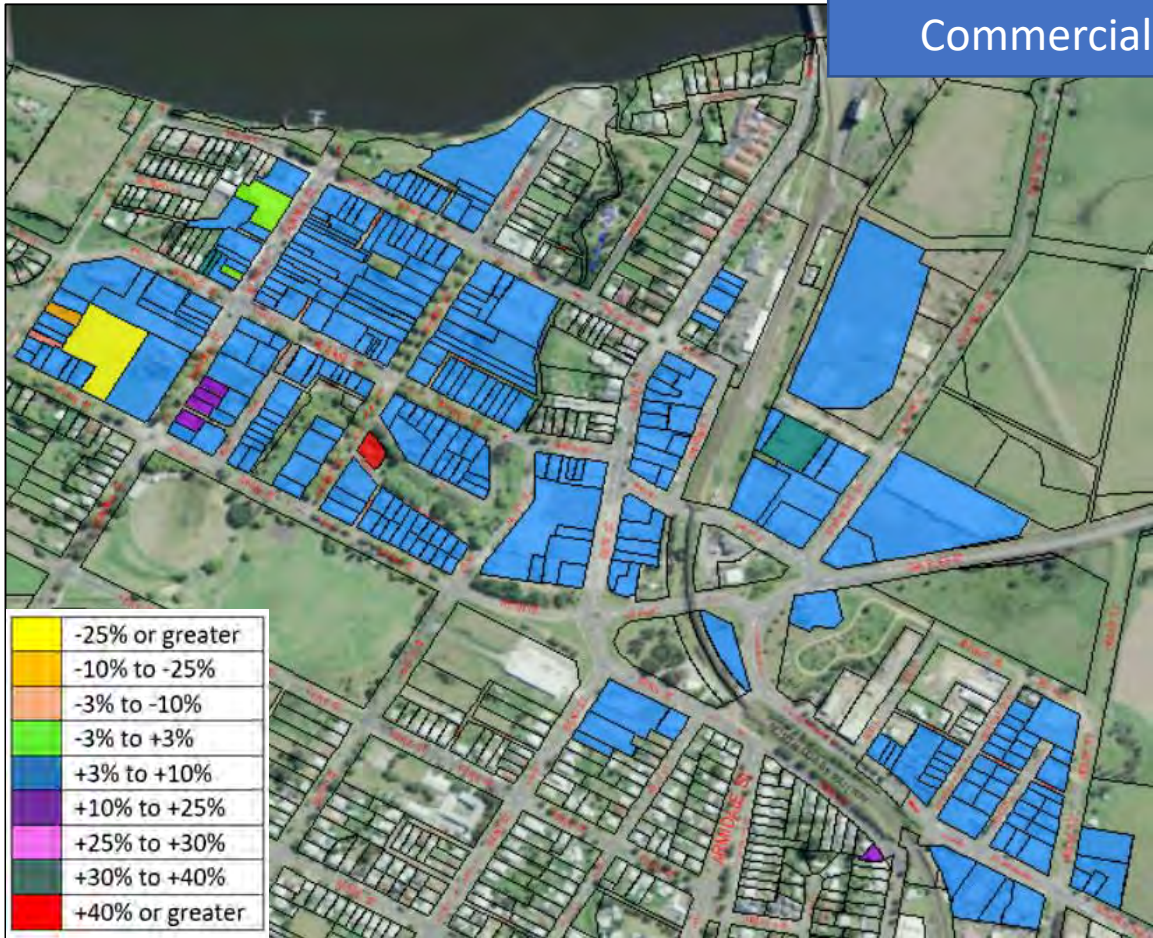


# 2018-2019 Market Movement



South Grafton  
Commercial

# 2016 – 2019 Market Movement





Iluka Commercial

Maclean Commercial



# 2016 – 2019 Market Movement

# 2018-2019 Market Movement

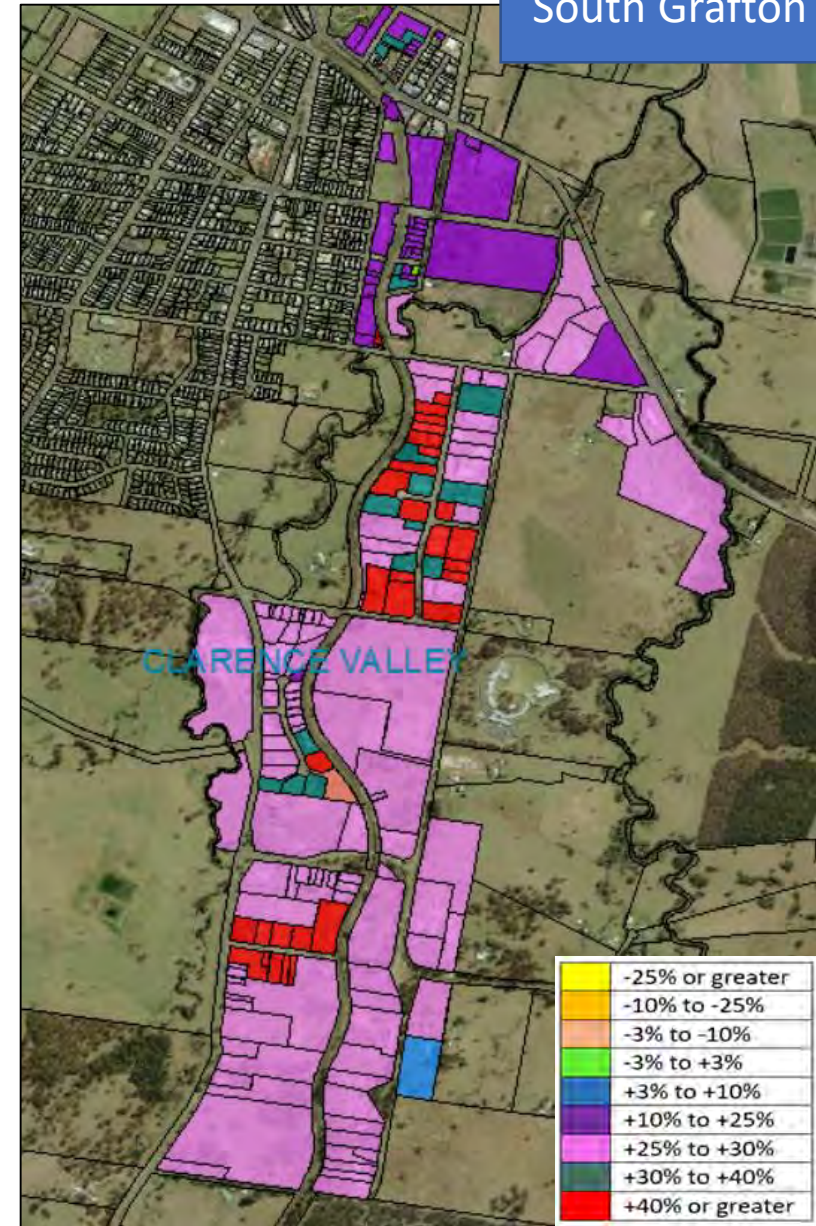
Yamba Commercial

All commercially zoned land in Clarence Valley LGA remained steady in this period with the exception of Yamba commercial centre which experienced moderate increases.



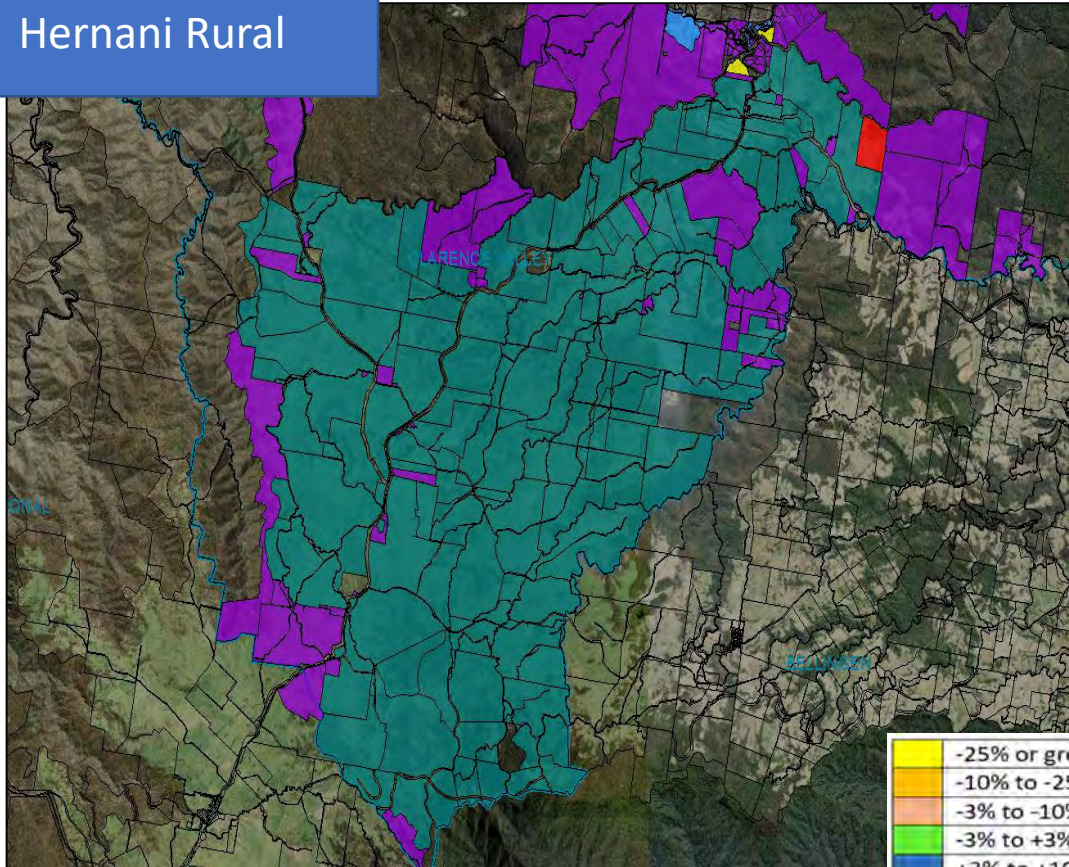
# 2018-2019 Market Movement

Strong sales in Brickworks Lane resulted in increases in land values in South Grafton industrial values.

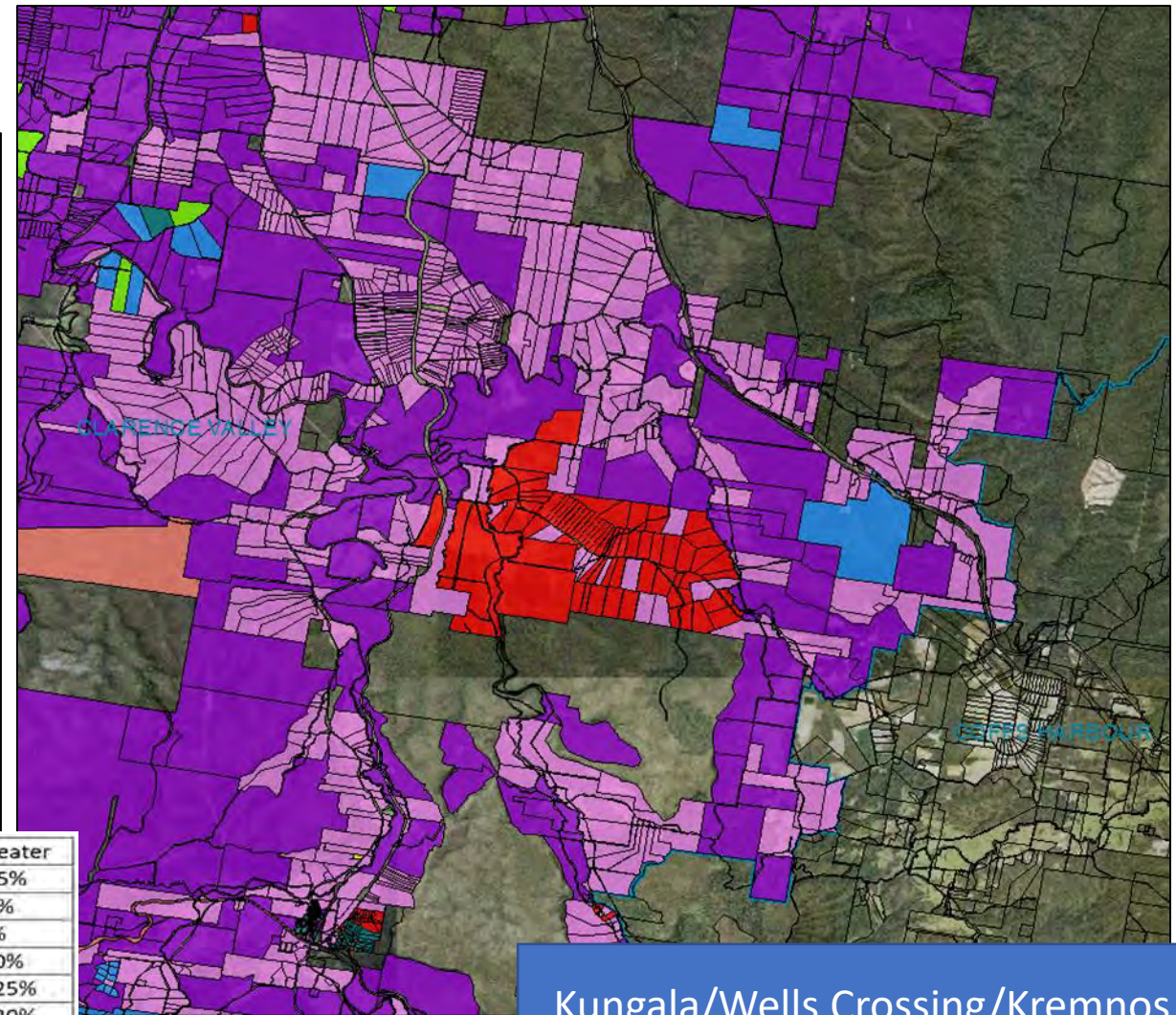


# 2016 – 2019 Market Movement

Hernani Rural



Yellow	-25% or greater
Orange	-10% to -25%
Light Orange	-3% to -10%
Green	-3% to +3%
Light Blue	+3% to +10%
Purple	+10% to +25%
Pink	+25% to +30%
Dark Green	+30% to +40%
Red	+40% or greater



Kungala/Wells Crossing/Kremnos



**LOCAL GOVERNMENT ACT 1993**  
**INSTRUMENT UNDER SECTION 508A**  
**CLARENCE VALLEY COUNCIL**

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The Independent Pricing and Regulatory Tribunal (IPART), as delegate of the Minister for Local Government pursuant to the delegation dated 6 September 2010, determines under section 508A of the *Local Government Act 1993* (Act) that:

1. The percentage by which Clarence Valley Council (Council) may increase its general income for the period from Year 2018-19 to Year 2020-21 (inclusive) is 25.97%, consisting of the following annual increases:

	Year	Annual increase in general income (%)	Cumulative increase in general income (%)
Y1	2018-19	8.00	8.00
Y2	2019-20	8.00	16.64
Y3	2020-21	8.00	25.97

“Year” means the period from 1 July to the following 30 June.

2. The percentage increase set out in clause 1 above (Special Variation) is subject to the following conditions:
  - I. The Council uses the Additional Income for the purposes of funding the proposed program of expenditure (Proposed Program) set out in Appendix B of the Report.

“Additional Income” means:

- a) the additional general income raised in accordance with clause 1 above, less
- b) the additional general income that would otherwise be available to the Council under section 506 of the Act.

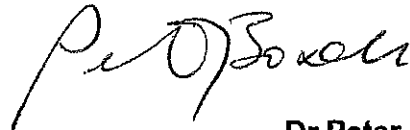
“Report” means IPART’s report entitled “Special variation and minimum rate increase – Clarence Valley Council 2018-19” dated May 2018 on IPART’s determination under section 508A of the Act.

- II. The Council reports, in its annual report for each Year from Year 2018-19 to Year 2027-28, on the following for that Year:
  - a) the program of expenditure that was actually funded by the Special Variation;
  - b) any significant differences between the Proposed Program and the program of expenditure that was actually funded by the Special Variation and the reasons for those differences;
  - c) the outcomes achieved as a result of the Special Variation;

- d) the Council's actual revenues, expenses and operating balance against the projected revenues, expenses and operating balance as outlined in the Long Term Financial Plan; and
- e) any significant differences between the Council's actual revenues, expenses and operating balance and the projected revenues, expenses and operating balance as outlined in the Long Term Financial Plan and the reasons for those differences.

"Long Term Financial Plan" means the long term financial plan for the period from Year 2018-19 to Year 2027-28 summarised in Appendix C of the Report.

Dated 16 May 2018



**Dr Peter J. Boxall, AO**  
**Chair, Independent Pricing and Regulatory Tribunal**

**LOCAL GOVERNMENT ACT 1993**  
**INSTRUMENT UNDER SECTION 548(3)(a)**  
**CLARENCE VALLEY COUNCIL**

The Independent Pricing and Regulatory Tribunal, delegate of the Minister for Local Government pursuant to the delegation dated 6 September 2010, determines under section 548(3)(a) of the *Local Government Act 1993* that Clarence Valley Council may make and levy the following minimum ordinary rates for each Year during the period from Year 2018-19 to Year 2020-21 (inclusive):

	Year	Minimum ordinary rate - Residential Outside Town Areas (\$)	Minimum ordinary rate - Residential A - Angourie, Brooms Head, Diggers Camp, Iluka, Sandon River, Minnie Water, Woolli, Wooloweyah (\$)
Y1	2018-19	555	555
Y2	2019-20	599	599
Y3	2020-21	647	647

"Year" means the period from 1 July to the following 30 June.

Dated 16 May 2018



**Dr Peter J. Boxall, AO**  
**Chair, Independent Pricing and Regulatory Tribunal**



**DRAFT 2020/21 Rate Levy with 8% SRV**

Property No.	Land Value		Valuation Movement	2019/2020 Levy		2020/2021 Estimate		2020/2021 Estimate increase/decrease	% increase/decrease	
	Base Date 01/07/2016	Base Date 01/07/2019	%	c in \$	Rate Levy	c in \$	Rate levy	B - A		
<b>Average Land Value Movement</b>			<b>20%</b>	<b>0.30527</b>	<b>\$330.00</b>	<b>0.283255</b>	<b>\$330.00</b>			
<b>Farmland</b>					<b>A</b>		<b>B</b>	<b>B - A</b>		
115216	585 Shark Creek Road Maclean	92,700	106,000	14%	\$282.99	\$612.99	\$300.25	\$630.25	\$17.27	2.82%
112332	North Bank Road Palmers Island	120,000	137,000	14%	\$366.32	\$696.32	\$388.06	\$718.06	\$21.74	3.12%
128013	1904 Sherwood Creek Road Sherwood	191,000	243,000	27%	\$583.07	\$913.07	\$688.31	\$1,018.31	\$105.24	11.53%
132299	1420 Pacific Highway Ulmarra	174,000	211,000	21%	\$531.17	\$861.17	\$597.67	\$927.67	\$66.50	7.72%
112511	69 South Bank Road Palmers Channel	235,000	269,000	14%	\$717.38	\$1,047.38	\$761.96	\$1,091.96	\$44.57	4.26%
132813	Serpentine Channel North Chatsworth	247,000	284,000	15%	\$754.02	\$1,084.02	\$804.44	\$1,134.44	\$50.43	4.65%
102021	288 Lawrence Road Alumy Creek	387,000	469,000	21%	\$1,181.39	\$1,511.39	\$1,328.47	\$1,658.47	\$147.07	9.73%
119547	216 Goodwood Island Road Goodwood Island	337,000	388,000	15%	\$1,028.76	\$1,358.76	\$1,099.03	\$1,429.03	\$70.27	5.17%
125080	Hyland Forest Road Dundurrabin	538,000	626,000	16%	\$1,642.35	\$1,972.35	\$1,773.18	\$2,103.18	\$130.82	6.63%
101232	2211 Clarence Way Upper Copmanhurst	588,000	715,000	22%	\$1,794.99	\$2,124.99	\$2,025.27	\$2,355.27	\$230.29	10.84%
128806	3934 Larence Road Woodford	597,000	682,000	14%	\$1,822.46	\$2,152.46	\$1,931.80	\$2,261.80	\$109.34	5.08%
125751	Jackadgery-Lillydale Road Lillydale	688,000	833,000	21%	\$2,100.26	\$2,430.26	\$2,359.51	\$2,689.51	\$259.26	10.67%
125495	Coombadjha Road Coombadjha	1,960,000	2,370,000	21%	\$5,983.29	\$6,313.29	\$6,713.14	\$7,043.14	\$729.85	11.56%
125416	8830 Waterfall Way Hernani	3,000,000	3,730,000	24%	\$9,158.10	\$9,488.10	\$10,565.41	\$10,895.41	\$1,407.31	14.83%
132974	351 Lionsville Rd Baryulgil	8,790,000	10,600,000	21%	\$26,833.23	\$27,163.23	\$30,025.03	\$30,355.03	\$3,191.80	11.75%
<b>Average Land Value Movement</b>			<b>26%</b>	<b>0.66055</b>	<b>\$599.00</b>	<b>0.566011</b>	<b>\$647.00</b>			
<b>Residential (Outside Town Areas)</b>										
122129	5 Coramba Street Glenreagh	71,900	79,000	10%	\$474.94	\$599.00	\$447.15	\$647.00	\$48.00	8.01%
122806	26 Coldstream Street Ulmarra	51,800	63,100	22%	\$342.16	\$599.00	\$357.15	\$647.00	\$48.00	8.01%
122975	50 River Street Ulmarra	82,000	99,900	22%	\$541.65	\$599.00	\$565.44	\$647.00	\$48.00	8.01%
124993	2 Lakkari Street Couatts Crossing	70,400	90,000	28%	\$465.03	\$599.00	\$509.41	\$647.00	\$48.00	8.01%
110804	29 Bridge Street Lawrence	73,000	77,900	7%	\$482.20	\$599.00	\$440.92	\$647.00	\$48.00	8.01%
127371	277 DinDerra Road Glenugie	102,000	121,000	19%	\$673.76	\$673.76	\$684.87	\$684.87	\$11.11	1.65%
110644	48/50 Havelock Street Lawrence	108,000	115,000	6%	\$713.39	\$713.39	\$650.91	\$650.91	-\$62.48	-8.76%
128655	595 Woodford Dale Rd Woodford	117,000	134,000	15%	\$772.84	\$772.84	\$758.45	\$758.45	-\$14.39	-1.86%
127930	Brooms Head Rd Gulmarrad	119,000	137,000	15%	\$786.05	\$786.05	\$775.44	\$775.44	-\$10.62	-1.35%
110982	22 Ridge Lane Lawrence	125,000	133,000	6%	\$825.69	\$825.69	\$752.79	\$752.79	-\$72.89	-8.83%
126303	17 Gleneagle Road Waterview Heights	130,000	166,000	28%	\$858.72	\$858.72	\$939.58	\$939.58	\$80.86	9.42%
114929	9 Yamba Street Palmers Island	122,000	175,000	43%	\$805.87	\$805.87	\$990.52	\$990.52	\$184.65	22.91%
113056	21 Clyde Essex Drive Gulmarrad	131,000	180,000	37%	\$865.32	\$865.32	\$1,018.82	\$1,018.82	\$153.50	17.74%
113664	3 King Parrot Pde Gulmarrad	131,000	180,000	37%	\$865.32	\$865.32	\$1,018.82	\$1,018.82	\$153.50	17.74%
126646	1 Kingfisher Place Waterview Heights	150,000	191,000	27%	\$990.83	\$990.83	\$1,081.08	\$1,081.08	\$90.26	9.11%
123528	25 Candole Street Tucabia	176,000	215,000	22%	\$1,162.57	\$1,162.57	\$1,216.92	\$1,216.92	\$54.36	4.68%
110670	8/18 Exmouth Street Lawrence	130,000	138,000	6%	\$858.72	\$858.72	\$781.10	\$781.10	-\$77.62	-9.04%
126171	412 Rogan Bridge Rd Waterview Heights	182,000	220,000	21%	\$1,202.20	\$1,202.20	\$1,245.22	\$1,245.22	\$43.02	3.58%
115566	1 Clarence Street Brushgrove	193,000	205,000	6%	\$1,274.86	\$1,274.86	\$1,160.32	\$1,160.32	-\$114.54	-8.98%
111004	8-10 Rutland Street Lawrence	223,000	237,000	6%	\$1,473.03	\$1,473.03	\$1,341.45	\$1,341.45	-\$131.58	-8.93%
115708	Lewis Lane Mororo	245,000	264,000	8%	\$1,618.35	\$1,618.35	\$1,494.27	\$1,494.27	-\$124.08	-7.67%
115769	25 Waterview Cres Woombah	292,000	408,000	40%	\$1,928.81	\$1,928.81	\$2,309.32	\$2,309.32	\$380.52	19.73%

## DRAFT 2020/21 Rate Levy with 8% SRV

Property No.	Land Value		Valuation Movement	2019/2020Levy		2020/2021 Estimate		2020/2021 Estimate increase/decrease	% increase/decrease
	Base Date 01/07/2016	Base Date 01/07/2019	%	c in \$	Rate Levy	c in \$	Rate levy		
<b>Residential A (Coastal villages)</b>	<b>Average Land Value Movement</b>		<b>27%</b>	<b>0.43020</b>	<b>\$599.00</b>	<b>0.366405</b>	<b>647.00</b>		
123454 6/26 Kendall Avenue Wooli	51,500	77,600	51%	\$221.55	\$599.00	\$284.33	\$647.00	\$48.00	8.01%
123092 34 Kendall Avenue Wooli	128,000	192,000	50%	\$550.66	\$599.00	\$703.50	\$703.50	\$104.50	17.45%
119476 21 Young Street Wooloweyah	188,000	265,000	41%	\$808.78	\$808.78	\$970.97	\$970.97	\$162.20	20.05%
123129 31 Lawson Close Wooli	152,000	190,000	25%	\$653.90	\$653.90	\$696.17	\$696.17	\$42.27	6.46%
118302 31 Pegus Drive Wooloweyah	203,000	286,000	41%	\$873.31	\$873.31	\$1,047.92	\$1,047.92	\$174.61	19.99%
111345 9 Conrad Close Iluka	172,000	201,000	17%	\$739.94	\$739.94	\$736.47	\$736.47	-\$3.47	-0.47%
114787 4 Baumea Street Brooms Head	196,000	245,000	25%	\$843.19	\$843.19	\$897.69	\$897.69	\$54.50	6.46%
111370 9 Duke Street Iluka	264,000	310,000	17%	\$1,135.73	\$1,135.73	\$1,135.86	\$1,135.86	\$0.13	0.01%
118622 125 Lakes Boulevard Wooloweyah	391,000	491,000	26%	\$1,682.08	\$1,682.08	\$1,799.05	\$1,799.05	\$116.97	6.95%
114613 5 Azalea Street Brooms Head	326,000	409,000	25%	\$1,402.45	\$1,402.45	\$1,498.60	\$1,498.60	\$96.14	6.86%
111089 8/10 Angourie Street Iluka	360,000	497,000	38%	\$1,548.72	\$1,548.72	\$1,821.03	\$1,821.03	\$272.31	17.58%
116384 19 Pacific Street Angourie	460,000	578,000	26%	\$1,978.92	\$1,978.92	\$2,117.82	\$2,117.82	\$138.90	7.02%
111863 29/33 Riverview Street Iluka	423,000	584,000	38%	\$1,819.75	\$1,819.75	\$2,139.81	\$2,139.81	\$320.06	17.59%
111784 36 Queen Street Iluka	481,000	726,000	51%	\$2,069.26	\$2,069.26	\$2,660.10	\$2,660.10	\$590.84	28.55%
112063 14 Thompson Street Iluka	390,000	458,000	17%	\$1,677.78	\$1,677.78	\$1,678.13	\$1,678.13	\$0.35	0.02%
118588 189 Lakes Boulevard Wooloweyah	643,000	808,000	26%	\$2,766.19	\$2,766.19	\$2,960.55	\$2,960.55	\$194.37	7.03%
121678 60 Hiawatha Road Minnie Water	575,000	644,000	12%	\$2,473.65	\$2,473.65	\$2,359.65	\$2,359.65	-\$114.00	-4.61%
116376 35 Pacific Street Angourie	752,000	929,000	24%	\$3,235.10	\$3,235.10	\$3,403.90	\$3,403.90	\$168.80	5.22%
126997 22 Jetty Road Sandon	714,000	783,000	10%	\$3,071.63	\$3,071.63	\$2,868.95	\$2,868.95	-\$202.68	-6.60%
116314 4 Bay Street Angourie	1,490,000	2,040,000	37%	\$6,409.98	\$6,409.98	\$7,474.66	\$7,474.66	\$1,064.68	16.61%
<b>Residential B (Maclean/Townsend)</b>	<b>Average Land Value Movement</b>		<b>33%</b>	<b>0.54193</b>	<b>\$450.00</b>	<b>0.442073</b>	<b>\$490.00</b>		
113758 2/74 McLachlan Street Maclean	66,800	86,200	29%	\$362.01	\$812.01	\$381.07	\$871.07	\$59.06	7.27%
113542 32 Jubilee Street Townsend	72,100	96,800	34%	\$390.73	\$840.73	\$427.93	\$917.93	\$77.20	9.18%
114277 40 Roderick Street Maclean	94,500	121,000	28%	\$512.12	\$962.12	\$534.91	\$1,024.91	\$62.78	6.53%
114400 7 Schwonberg Street Townsend	99,300	132,000	33%	\$538.14	\$988.14	\$583.54	\$1,073.54	\$85.40	8.64%
114405 12 Scullin Street Townsend	106,000	126,000	19%	\$574.45	\$1,024.45	\$557.01	\$1,047.01	\$22.57	2.20%
112731 Alexander Lane Maclean	107,000	137,000	28%	\$579.87	\$1,029.87	\$605.64	\$1,095.64	\$65.77	6.39%
112985 31 Clarence Street Maclean	121,000	154,000	27%	\$655.74	\$1,105.74	\$680.79	\$1,170.79	\$65.06	5.88%
114401 9/15 Schwonberg St Townsend	148,000	171,000	16%	\$802.06	\$1,252.06	\$755.94	\$1,245.94	-\$6.11	-0.49%
114531 1 Taloumbi St Maclean	236,000	549,000	133%	\$1,278.95	\$1,728.95	\$2,426.98	\$2,916.98	\$1,188.03	68.71%
114236 52B River Street Maclean	262,000	555,000	112%	\$1,419.86	\$1,869.86	\$2,453.51	\$2,943.51	\$1,073.65	57.42%
<b>Residential - Yamba</b>	<b>Average Land Value Movement</b>		<b>33%</b>	<b>0.39677</b>	<b>\$450.00</b>	<b>0.321314</b>	<b>\$490.00</b>		
117374 10 Gumnut Road Yamba	190,000	240,000	26%	\$753.86	\$1,203.86	\$771.15	\$1,261.15	\$57.29	4.76%
118800 18 The Peninsula Yamba	273,000	344,000	26%	\$1,083.18	\$1,533.18	\$1,105.32	\$1,595.32	\$62.14	4.05%
118326 2 Pippi Street Yamba	378,000	534,000	41%	\$1,499.79	\$1,949.79	\$1,715.82	\$2,205.82	\$256.03	13.13%
116785 6 Bent Street Yamba	406,000	629,000	55%	\$1,610.89	\$2,060.89	\$2,021.07	\$2,511.07	\$450.18	21.84%
117885 12 Nabilla Court Yamba	498,000	628,000	26%	\$1,975.91	\$2,425.91	\$2,017.85	\$2,507.85	\$81.94	3.38%
131468 5 The Anchorage Yamba	551,000	696,000	26%	\$2,186.20	\$2,636.20	\$2,236.35	\$2,726.35	\$90.14	3.42%
131512 10 The Anchorage Yamba	870,000	1,090,000	25%	\$3,451.90	\$3,901.90	\$3,502.32	\$3,992.32	\$90.42	2.32%
117963 17 Ocean Street Yamba	1,440,000	1,980,000	38%	\$5,713.49	\$6,163.49	\$6,362.02	\$6,852.02	\$688.53	11.17%
<b>Residential E Grafton/Junction Hill</b>	<b>Average Land Value Movement</b>		<b>16%</b>	<b>0.84163</b>	<b>\$450.00</b>	<b>0.793619</b>	<b>\$490.00</b>		
106359 33 Ridge Street South Grafton	66,700	77,600	16%	\$561.37	\$1,011.37	\$615.85	\$1,105.85	\$94.48	9.34%
109319 36 Riverdale Court Grafton	91,100	105,000	15%	\$766.72	\$1,216.72	\$833.30	\$1,323.30	\$106.58	8.76%
102817 25 Cranworth St Grafton	118,000	135,000	14%	\$993.12	\$1,443.12	\$1,071.39	\$1,561.39	\$118.26	8.19%
108060 29 Westmore Close Grafton	140,000	161,000	15%	\$1,178.28	\$1,628.28	\$1,277.73	\$1,767.73	\$139.44	8.56%
100254 31 Hillside Drive Junction Hill	122,000	100,254	-18%	\$1,026.79	\$1,476.79	\$795.63	\$1,285.63	-\$191.15	-12.94%
103393 174 Fitzroy Street Grafton	127,000	149,000	17%	\$1,068.87	\$1,518.87	\$1,182.49	\$1,672.49	\$153.62	10.11%
100088 41 Capricorn Crescent Junction Hill	126,000	126,000	0%	\$1,060.45	\$1,510.45	\$999.96	\$1,489.96	-\$20.49	-1.36%
100182 29 Figtree Ave Junction Hill	140,000	140,000	0%	\$1,178.28	\$1,628.28	\$1,111.07	\$1,601.07	-\$27.22	-1.67%
108445 6 Fairway Drive South Grafton	148,000	188,000	27%	\$1,245.61	\$1,695.61	\$1,492.00	\$1,982.00	\$286.39	16.89%
107199 131 Victoria Street Grafton	277,000	325,000	17%	\$2,331.32	\$2,781.32	\$2,579.26	\$3,069.26	\$287.95	10.35%
103133 4 Dovedale Street Grafton	317,000	365,000	15%	\$2,667.97	\$3,117.97	\$2,896.71	\$3,386.71	\$268.74	8.62%
110298 17 Islandview Close Grafton	556,000	631,000	13%	\$4,679.46	\$5,129.46	\$5,007.74	\$5,497.74	\$368.27	7.18%

**DRAFT 2020/21 Rate Levy with 8% SRV**

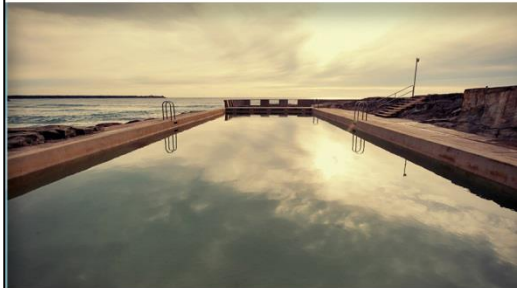
Property No.	Land Value		Valuation Movement	2019/2020Levy		2020/2021 Estimate		2020/2021 Estimate increase/decrease	% increase/d decrease	
	Base Date 01/07/2016	Base Date 01/07/2019	%	c in \$	Rate Levy	c in \$	Rate levy			
<b>Average Land Value Movement</b>			<b>22%</b>	<b>0.66694</b>	<b>\$450.00</b>	<b>0.589754</b>	<b>\$490.00</b>			
<b>Business</b>										
122799	12 Coldstream Street Ulmarra	62,900	71,700	14%	\$419.51	\$869.51	\$422.85	\$912.85	\$43.35	4.99%
123570	12 Cordini Street Tucabia	93,500	120,000	28%	\$623.59	\$1,073.59	\$707.70	\$1,197.70	\$124.12	11.56%
115146	Pacific Highway Tyndale	91,700	116,000	26%	\$611.58	\$1,061.58	\$684.11	\$1,174.11	\$112.53	10.60%
116209	63/65 Middle Street Woombah	105,000	123,000	17%	\$700.29	\$1,150.29	\$725.40	\$1,215.40	\$65.11	5.66%
119858	7 Chatsworth Streert Chatsworth	212,000	250,000	18%	\$1,413.91	\$1,863.91	\$1,474.39	\$1,964.39	\$100.47	5.39%
101072	262 Clarence Way Mountain View	178,000	223,000	25%	\$1,187.15	\$1,637.15	\$1,315.15	\$1,805.15	\$168.00	10.26%
119682	162-164 River Road East Harwood	228,000	250,000	10%	\$1,520.62	\$1,970.62	\$1,474.39	\$1,964.39	-\$6.24	-0.32%
115528	6-8 Clarence Street Brushgrove	284,000	325,000	14%	\$1,894.11	\$2,344.11	\$1,916.70	\$2,406.70	\$62.59	2.67%
115435	1190 South Arm Road South Arm	310,000	435,000	40%	\$2,067.51	\$2,517.51	\$2,565.43	\$3,055.43	\$537.92	21.37%
126622	166 Ski Lodge Road Seelands	420,000	511,000	22%	\$2,801.15	\$3,251.15	\$3,013.64	\$3,503.64	\$252.49	7.77%
122794	2 Coldstream Street Ulmarra	473,000	518,000	10%	\$3,154.63	\$3,604.63	\$3,054.93	\$3,544.93	-\$59.70	-1.66%
112509	92 Ocean Road Brooms Head	685,000	780,000	14%	\$4,568.54	\$5,018.54	\$4,600.08	\$5,090.08	\$71.54	1.43%
114785	30-36 Ocean Road Brooms Head	710,000	800,000	13%	\$4,735.27	\$5,185.27	\$4,718.03	\$5,208.03	\$22.76	0.44%
<b>Average Land Value Movement</b>			<b>14%</b>	<b>0.7559</b>	<b>\$450.00</b>	<b>0.722047</b>	<b>\$490.00</b>			
<b>Business B Maclean CBD</b>										
114267	10 River Street Maclean	60,400	68,600	14%	\$456.56	\$906.56	\$495.32	\$985.32	\$78.76	8.69%
114605	11 Union Street Maclean	115,000	148,000	29%	\$869.29	\$1,319.29	\$1,068.63	\$1,558.63	\$239.34	18.14%
114417	4 Short Street Maclean	165,000	186,000	13%	\$1,247.24	\$1,697.24	\$1,343.01	\$1,833.01	\$135.77	8.00%
114243	40 River Street Maclean	191,000	216,000	13%	\$1,443.77	\$1,893.77	\$1,559.62	\$2,049.62	\$155.85	8.23%
132805	171 River Street Maclean	324,000	367,000	13%	\$2,449.12	\$2,899.12	\$2,649.91	\$3,139.91	\$240.80	8.31%
114203	253 River Street Maclean	339,000	383,000	13%	\$2,562.50	\$3,012.50	\$2,765.44	\$3,255.44	\$242.94	8.06%
131501	50 River Street Maclean	912,000	1,030,000	13%	\$6,893.81	\$7,343.81	\$7,437.08	\$7,927.08	\$583.28	7.94%
<b>Average Land Value Movement</b>			<b>14%</b>	<b>0.7559</b>	<b>\$450.00</b>	<b>0.722047</b>	<b>\$490.00</b>			
<b>Business B Maclean/Townsend other business</b>										
113852	McPhee Street Maclean	67,000	77,700	16%	\$506.45	\$956.45	\$561.03	\$1,051.03	\$94.58	9.89%
129889	6B Ironbark Drive Townsend	129,000	140,000	9%	\$975.11	\$1,425.11	\$1,010.87	\$1,500.87	\$75.75	5.32%
113355	10 Hagues Lane Maclean	113,000	144,000	27%	\$854.17	\$1,304.17	\$1,039.75	\$1,529.75	\$225.58	17.30%
130077	10 Think Road Townsend	177,000	186,000	5%	\$1,337.94	\$1,787.94	\$1,343.01	\$1,833.01	\$45.06	2.52%
113503	138 Jubilee Street Townsend	177,000	193,000	9%	\$1,337.94	\$1,787.94	\$1,393.55	\$1,883.55	\$95.61	5.35%
113151	8 Cypress Street Townsend	160,000	213,000	33%	\$1,209.44	\$1,659.44	\$1,537.96	\$2,027.96	\$368.52	22.21%
114219	80 River Street Maclean	190,000	215,000	13%	\$1,436.21	\$1,886.21	\$1,552.40	\$2,042.40	\$156.19	8.28%
113489	Koala Drive Townsend	248,000	270,000	9%	\$1,874.63	\$2,324.63	\$1,949.53	\$2,439.53	\$114.89	4.94%
114210	269 River Street Maclean	306,000	347,000	13%	\$2,313.05	\$2,763.05	\$2,505.50	\$2,995.50	\$232.45	8.41%
114119	115 River Street Maclean	537,000	711,000	32%	\$4,059.18	\$4,509.18	\$5,133.75	\$5,623.75	\$1,114.57	24.72%
129531	3-7 Rannoch Avenue Maclean	840,000	927,000	10%	\$6,349.56	\$6,799.56	\$6,693.38	\$7,183.38	\$383.82	5.64%
<b>Average Land Value Movement</b>			<b>14%</b>	<b>0.64480</b>	<b>\$450.00</b>	<b>0.595960</b>	<b>\$490.00</b>			
<b>Business C Iluka Other Business</b>										
111747	3A Owen Street Iluka	87,300	98,600	13%	\$562.91	\$1,012.91	\$587.62	\$1,077.62	\$64.71	6.39%
111202	75 Charles Street Iluka	249,000	344,000	38%	\$1,605.55	\$2,055.55	\$2,050.10	\$2,540.10	\$484.55	23.57%
112074	Thompson Street Iluka	184,000	213,000	16%	\$1,186.43	\$1,636.43	\$1,269.39	\$1,759.39	\$122.96	7.51%
112089	6 Young St Iluka	308,000	347,000	13%	\$1,985.98	\$2,435.98	\$2,067.98	\$2,557.98	\$122.00	5.01%
112087	4 Young Street Iluka	407,000	459,000	13%	\$2,624.34	\$3,074.34	\$2,735.46	\$3,225.46	\$151.12	4.92%
132755	Queen Street Iluka	710,000	710,000	0%	\$4,578.08	\$5,028.08	\$4,231.32	\$4,721.32	-\$306.76	-6.10%
111807	74-80 Queen Street Iluka	1,550,000	2,050,000	32%	\$9,994.40	\$10,444.40	\$12,217.18	\$12,707.18	\$2,262.78	21.67%
<b>Average Land Value Movement</b>			<b>14%</b>	<b>0.64480</b>	<b>\$450.00</b>	<b>0.595960</b>	<b>\$490.00</b>			
<b>Business C Iluka Industrial</b>										
111510	Henry Searle Drive Iluka	144,000	157,000	9%	\$928.51	\$1,378.51	\$935.66	\$1,425.66	\$47.15	3.42%
111520	12 Henry Searle Drive Iluka	187,000	203,000	9%	\$1,205.78	\$1,655.78	\$1,209.80	\$1,699.80	\$44.02	2.66%
111518	15 Henry Searle Drive Iluka	232,000	252,000	9%	\$1,495.94	\$1,945.94	\$1,501.82	\$1,991.82	\$45.88	2.36%
111509	Henry Searle Drive Iluka	349,000	380,000	9%	\$2,250.35	\$2,700.35	\$2,264.65	\$2,754.65	\$54.30	2.01%
111535	Hickey Street Iluka	488,000	550,000	13%	\$3,146.62	\$3,596.62	\$3,277.78	\$3,767.78	\$171.16	4.76%
111654	Marandowie Drive Iluka	1,020,000	1,330,000	30%	\$6,576.96	\$7,026.96	\$7,926.27	\$8,416.27	\$1,389.31	19.77%

**DRAFT 2020/21 Rate Levy with 8% SRV**

Property No.	Land Value		Valuation Movement	2019/2020 Levy		2020/2021 Estimate		2020/2021 Estimate increase/decrease	% increase/decrease
	Base Date 01/07/2016	Base Date 01/07/2019	%	c in \$	Rate Levy	c in \$	Rate levy		
<b>Business D Yamba CBD</b>	Average Land Value Movement		19%	0.623180	\$450.00	0.568475	\$490.00		
128272 4 Treelands Dr Yamba	91,000	106,000	16%	\$567.09	\$1,017.09	\$602.58	\$1,092.58	\$75.49	7.42%
119045 Wooli Street Yamba	184,000	213,000	16%	\$1,146.65	\$1,596.65	\$1,210.85	\$1,700.85	\$104.20	6.53%
121127 1/16 Coldstream Street Yamba	279,000	326,500	17%	\$1,738.67	\$2,188.67	\$1,856.07	\$2,346.07	\$157.40	7.19%
118845 13 Treelands Drive Yamba	388,000	453,000	17%	\$2,417.94	\$2,867.94	\$2,575.19	\$3,065.19	\$197.25	6.88%
118843 Treelands Drive Yamba	485,000	567,000	17%	\$3,022.42	\$3,472.42	\$3,223.25	\$3,713.25	\$240.83	6.94%
119413 16 Yamba Street Yamba	703,000	823,000	17%	\$4,380.96	\$4,830.96	\$4,678.55	\$5,168.55	\$337.59	6.99%
118374 30 Clarence Street Yamba	1,100,000	1,440,000	31%	\$6,854.98	\$7,304.98	\$8,186.04	\$8,676.04	\$1,371.06	18.77%
118402 River Street Yamba	1,060,000	1,180,000	11%	\$6,605.71	\$7,055.71	\$6,708.01	\$7,198.01	\$142.30	2.02%
118312 16 Pilot Street Yamba	3,300,000	4,360,000	32%	\$20,564.94	\$21,014.94	\$24,785.51	\$25,275.51	\$4,260.57	20.27%
132229 1 Treelands Drive Yamba	3,930,000	4,600,000	17%	\$24,490.97	\$24,940.97	\$26,149.85	\$26,639.85	\$1,698.88	6.81%
119095 44 Wooli Street Yamba	3,090,000	3,480,000	13%	\$19,256.26	\$19,706.26	\$19,782.93	\$20,272.93	\$566.67	2.88%
<b>Business D Yamba other business</b>	Average Land Value Movement		19%	0.623180	\$450.00	0.568475	\$490.00		
116288 97 Angourie Road Yamba	86,500	100,000	16%	\$539.05	\$989.05	\$568.48	\$1,058.48	\$69.42	7.02%
117866 4 Mooli Place Yamba	135,000	146,000	8%	\$841.29	\$1,291.29	\$829.97	\$1,319.97	\$28.68	2.22%
117248 Favourite Avenue Yamba	213,000	231,000	8%	\$1,327.37	\$1,777.37	\$1,313.18	\$1,803.18	\$25.80	1.45%
117878 6 Favourite Ave Yamba	258,000	281,000	9%	\$1,607.80	\$2,057.80	\$1,597.41	\$2,087.41	\$29.61	1.44%
117873 4 Moongi Place Yamba	373,000	407,000	9%	\$2,324.46	\$2,774.46	\$2,313.69	\$2,803.69	\$29.23	1.05%
117865 2 Mooli Place Yamba	368,000	401,000	9%	\$2,293.30	\$2,743.30	\$2,279.58	\$2,769.58	\$26.28	0.96%
116551 4 Angourie Road Yamba	460,000	502,000	9%	\$2,866.63	\$3,316.63	\$2,853.74	\$3,343.74	\$27.12	0.82%
128690 61-63 Wooli Street Yamba	704,000	933,000	33%	\$4,387.19	\$4,837.19	\$5,303.87	\$5,793.87	\$956.68	19.78%
119368 15 Yamba Road Yamba	1,360,000	1,620,000	19%	\$8,475.25	\$8,925.25	\$9,209.30	\$9,699.30	\$774.05	8.67%
118737 The Mainbrace Yamba	2,420,000	2,950,000	22%	\$15,080.96	\$15,530.96	\$16,770.01	\$17,260.01	\$1,729.06	11.13%
130569 31-65 Yamba Rd Yamba	6,300,000	7,690,000	22%	\$39,260.34	\$39,710.34	\$43,715.73	\$44,205.73	\$4,495.39	11.32%
<b>Business E Grafton &amp; South Grafton CBD</b>	Average Land Value Movement		5%	2.03879	\$450.00	2.030967	\$490.00		
105948 3/12 Prince Street Grafton	24,300	26,400	9%	\$495.43	\$945.43	\$536.18	\$1,026.18	\$80.75	8.54%
106732 99 Skinner Street South Grafton	57,200	68,200	19%	\$1,166.19	\$1,616.19	\$1,385.12	\$1,875.12	\$258.93	16.02%
105653 54 Pound Street Grafton	93,400	98,000	5%	\$1,904.23	\$2,354.23	\$1,990.35	\$2,480.35	\$126.12	5.36%
106758 38 Skinner Street South Grafton	104,000	109,000	5%	\$2,120.34	\$2,570.34	\$2,213.75	\$2,703.75	\$133.41	5.19%
105960 34 Prince Street Grafton	113,000	122,000	8%	\$2,303.83	\$2,753.83	\$2,477.78	\$2,967.78	\$213.95	7.77%
106798 71 Spring Street South Grafton	223,000	234,000	5%	\$4,546.50	\$4,996.50	\$4,752.46	\$5,242.46	\$245.96	4.92%
105971 54 Prince Street Grafton	241,000	262,000	9%	\$4,913.48	\$5,363.48	\$5,321.13	\$5,811.13	\$447.65	8.35%
106105 45 Prince Street Grafton	309,000	336,000	9%	\$6,299.86	\$6,749.86	\$6,824.05	\$7,314.05	\$564.19	8.36%
109652 70 Skinner Street South Grafton	301,000	316,000	5%	\$6,136.76	\$6,586.76	\$6,417.86	\$6,907.86	\$321.10	4.87%
106891 20 Through Street South Grafton	309,000	425,000	38%	\$6,299.86	\$6,749.86	\$8,631.61	\$9,121.61	\$2,371.75	35.14%
105957 30 Prince Street Grafton	333,000	362,000	9%	\$6,789.17	\$7,239.17	\$7,352.10	\$7,842.10	\$602.93	8.33%
106889 59-61 Fitzroy Street Grafton	489,000	521,000	7%	\$9,969.68	\$10,419.68	\$10,581.34	\$11,071.34	\$651.65	6.25%
109362 5-13 Villiers Street Grafton	685,000	790,000	15%	\$13,965.71	\$14,415.71	\$16,044.64	\$16,534.64	\$2,118.93	14.70%
109374 1 Prince Street Grafton	1,150,000	1,220,000	6%	\$23,446.09	\$23,896.09	\$24,777.80	\$25,267.80	\$1,371.71	5.74%
130418 54-74 Fitzroy Street Grafton	10,300,000	11,000,000	7%	\$209,995.37	\$210,445.37	\$223,406.37	\$223,896.37	\$13,451.00	6.39%
<b>Business F Grafton &amp; South Grafton other business</b>	Average Land Value Movement		19%	1.4018	\$450.00	1.264588	\$490.00		
107676 Irene Street Grafton	55,000	59,400	8%	\$770.99	\$1,220.99	\$751.17	\$1,241.17	\$20.18	1.65%
107633 28 Hyde Street South Grafton	68,400	88,200	29%	\$958.83	\$1,408.83	\$1,115.37	\$1,605.37	\$196.54	13.95%
101929 79 Clark Road TRENAYR NSW 2460	72,000	87,600	22%	\$1,009.30	\$1,459.30	\$1,107.78	\$1,597.78	\$138.48	9.49%
104103 1 Induna Street South Grafton	93,300	119,000	28%	\$1,307.88	\$1,757.88	\$1,504.86	\$1,994.86	\$236.98	13.48%
107591 288-292 Powell Street Grafton	108,000	121,000	12%	\$1,513.94	\$1,963.94	\$1,530.15	\$2,020.15	\$56.21	2.86%
130493 41 Adonus Close TRENAYR NSW 2460	105,000	113,000	8%	\$1,471.89	\$1,921.89	\$1,428.98	\$1,918.98	-\$2.91	-0.15%
110042 2 Induna Street South Grafton	153,000	197,000	29%	\$2,144.75	\$2,594.75	\$2,491.24	\$2,981.24	\$386.48	14.89%
101958 309 Trenayr Road TRENAYR NSW 2460	148,000	159,000	7%	\$2,074.66	\$2,524.66	\$2,010.69	\$2,500.69	-\$23.97	-0.95%
108959 39 Mulgi Street South Grafton	185,000	238,000	29%	\$2,593.33	\$3,043.33	\$3,009.72	\$3,499.72	\$456.39	15.00%
107884 46-49 Mulgi Drive South Grafton	156,000	201,000	29%	\$2,186.81	\$2,636.81	\$2,541.82	\$3,031.82	\$395.01	14.98%
107647 Tyson Street South Grafton	235,000	302,000	29%	\$3,294.23	\$3,744.23	\$3,819.06	\$4,309.06	\$564.83	15.09%
128824 61 Trenayr Road Junction Hill	220,000	237,000	8%	\$3,083.96	\$3,533.96	\$2,997.07	\$3,487.07	-\$46.89	-1.33%
106851 44-68 Swallow Road South Grafton	342,000	440,000	29%	\$4,794.16	\$5,244.16	\$5,564.19	\$6,054.19	\$810.03	15.45%
109126 143 Arthur Street Grafton	343,000	397,000	16%	\$4,808.17	\$5,258.17	\$5,020.41	\$5,510.41	\$252.24	4.80%
100101 2 Casino Road JUNCTION HILL NSW 2460	385,000	439,000	14%	\$5,396.93	\$5,846.93	\$5,551.54	\$6,041.54	\$194.61	3.33%
101756 598 Summerland Way Grafton	699,000	927,000	33%	\$9,798.58	\$10,248.58	\$11,722.73	\$12,212.73	\$1,964.15	19.17%
110414 105 Mary Street Grafton	1,100,000	1,260,000	15%	\$15,419.80	\$15,869.80	\$15,933.81	\$16,423.81	\$554.01	3.49%



**DELIVERY PROGRAM  
AND DRAFT 2020/21  
OPERATIONAL PLAN**



<b>Issue</b>	<b>Revision</b>	<b>Date</b>	<b>Description</b>	<b>Controlled by</b>	<b>Resolution No.</b>
Draft	1	01/05/17	For Exhibition	K Enevoldson	13.027/17
Final	2	27/06/17	Adopted	K Enevoldson	13.035/17
Revised Draft	3	28/08/17	For Exhibition	K Enevoldson	13.052/17
Revised Final	4	21/11/17	Adopted	Phill Chambers	13.070/17
Revised Version 2 (Updated 18/19 Rate Peg) Draft	5	12/12/17	For Exhibition	Phill Chambers	15.241/17
Revised Version 2 Final	6	06/02/18	Adopted	Matthew Sykes	15.001/18
Draft Delivery Program 2017-2021 & Operational Plan 2018/19	7	15/05/18	For Exhibition	Laura Black	15.076/18
Delivery Program 2017-2021 (Revised) & Operational Plan 2018/19	8	26/06/18	Adopted	Laura Black	13.027/18
Delivery Program 2017-2021 (Revised) & Draft Operational Plan 2019/20	9	23/04/19	For Exhibition	Laura Black	15.060/19
Delivery Program 2017-2021 & Operational Plan 2019/20	10	25/06/19	Adopted	Laura Black	6a.19.001
Delivery Program 2017-2021 & Draft Operational Plan 2020/21	11	29/01/20	For Review	Laura Black	
Delivery Program 2017-2021 & Draft Operational Plan 2020/21	12	28/04/20	For Exhibition	Laura Black	

**DISCLAIMER**

Any information provided by Clarence Valley Council in these documents is provided in good faith. However, there may be minor typographical errors. In addition, the inclusion of works or services in these documents is no guarantee that those works will be carried out by the indicative date or at all. This may be due to a number of factors including changing circumstances or priorities, adverse weather conditions or failure to obtain grant funding. Any person seeking to rely on any information contained in these documents relating to works or services is urged to contact the relevant Section of Council for current information on them.

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## Message from the General Manager

There is a perception that councils deal with roads, rates and rubbish and little else. While road maintenance and rubbish collection are obviously important, they are just a small part of what councils do. The Clarence Valley Council, for example, also provides or manages library services, community centres, community halls, an art gallery, youth services, support for seniors, disability services, flood mitigation, floodplain management, swimming pools, a water supply, tourism services, economic development, animal control, parks and recreation facilities, development and compliance services, an airport, health and food inspections, contributions to fire and emergency services and a host of other functions.

The range of services and facilities provided are diverse and touch many aspects of our lives. You cannot drive down the street, go to the local park, sporting field, beach or other facility without interacting with something either provided or maintained by Council. Not all these functions are a legal requirement, but are things the community has come to expect. What would our community be like if we did not provide things such as parks and play grounds, youth services, libraries, cultural facilities, or contribute to our cultural and sporting events or some of the other things that help give a community its heart?

The challenge for all councils is to provide those diverse facilities and services as efficiently as possible. Councils do not have the finances or revenue raising capacity to meet all the demands or expectations of the community, so they need to balance community expectations against financial considerations.

Council has two main sources of income – rates and grants – and the amount of revenue Council receives from these sources is largely determined by the State and Federal governments. In the case of rates, the New South Wales Government's rate pegging policy determines how much can be raised each year through the general and ordinary rates. Apart from special purpose grants for specific projects, most of our grant income is determined by the Federal government through its annual Financial Assistance Grants. This means the ability of Council to raise additional revenue for community facilities and services is limited.

For many decades previous councils in the Clarence Valley have lived beyond their means; we have spent more than we have received. Clearly that cannot continue.

On 23 November 2017, the Office of Local Government (OLG) sent a letter advising Council that the Minister for Local Government, the Hon Gabrielle Upton MP, agreed to invite Council to nominate for reassessment of its financial sustainability and attached to that letter was the OLG Financial Criteria Reassessment Round 3 Guidelines. In that letter the OLG asked Council to review its Fit for the Future Improvement Plan submitted to the OLG on 30 June 2017 in line with the Financial Criteria Reassessment Round 3 Guidelines. The OLG in its Round 3 Guidelines advised that councils in Round 3 should extend Improvement Action Plans to 2021/22. This means that the achievement of a General Fund Operating Performance Ratio of greater than, or equal to, breakeven has now been extended from 2020/21 to 2021/22. At an Extraordinary Meeting on 7 December 2017 Council resolved that I advise the OLG that Council wishes to review and update its Fit for the Future Improvement Plan (as submitted to the OLG June 2017) so that the Plan reflects the updated Round 3 Guidelines. By accepting this offer from the OLG it is not my intention to change Council's focus on meeting the General Fund Operating Performance Ratio result of greater than, or equal to, breakeven (i.e. have a balanced operating result) by 2020/21, and therefore we must live within our means.



To get there, Council will introduce a range of measures that include an approved Special Rate Variation (SRV) of 8% (including the annual rate peg) each year for three years (from 2018/19 to 2020/21). The cumulative impact is a rise in the general rate of 25.97%, which will be retained permanently in Council's rate base, raising an additional \$10.3M in rate income to improve Council's financial and asset sustainability.

Council will also implement a host of savings measures over four years which results in savings for the 2020/21 financial year of \$8.6M. Those measures include reviewing some of the services we currently provide, moving to full cost recovery on others, consolidating our work sites and reducing staff numbers. These are not easy decisions but are essential for the long-term financial well being of the organisation and the services, facilities and infrastructure it provides for the community.

### **Ashley Lindsay**

General Manager

Clarence Valley Council

## **Special Rate Variation Approval**

In 2015, all councils in NSW were required to lodge a submission with IPART to determine whether or not they were 'Fit For The Future'. As with many other councils in NSW, Clarence Valley was assessed as 'not fit' due to not meeting all the financial criteria, particularly in relation to achieving a balanced General Fund net operating result before grants and contributions for capital purposes and our capacity to maintain and renew our infrastructure to an acceptable level.

To that end, in February 2016 Council lodged an application for a Section 508 (A) Special Rate Variation (SRV) with IPART. This involved applying for a special rate increase of 6.5% p.a. (including the rate peg limit) for 5 years commencing 1 July 2016, a cumulative increase in ordinary rates of 37% by year 5 (2020-21), with additional revenue specifically to be used to repair Council's roads and road-related infrastructure. This would have enabled us to bring our road network up to an acceptable condition, and provide on-going funding to keep it that way. It was estimated that as at 30 June 2015 Council had a road and road-related infrastructure (including bridges, culverts and drains) backlog of around \$50M and that the annual maintenance gap for these assets was \$4.3M. The Section 508 (A) SRV application was approved in part as a Section 508 (2) SRV, with a 6.5% increase (inclusive of rate peg) in general rates income approved for one year only, with the additional revenue generated due to cease on 30 June 2017.

With the election of the new Council in September 2016, it was agreed that an SRV was not the sole solution to the problem, but rather Council should undertake an extensive review of its operations with a view to reducing costs. In April 2017, a workshop was held with staff from the OLG at which it was clearly indicated that Council must implement strategies to contain costs or increase revenues in order to deliver a balanced General Fund net operating result before grants and contributions for capital purposes by 2020/21. Several workshops were undertaken with Councillors and the Executive Team to discuss a range of options to reduce the General Fund 2017/18 budget deficit of some \$15.3M (inclusive of depreciation) over four years i.e. from 2017/18 to 2020/21. At the 18 April 2017 Ordinary Council Meeting a report "2017/18 to 2020/21 Efficiency Savings and Improvement Opportunities" (Item 13.016/17) was presented to Council. This report presented a range of efficiency savings and proposed a further SRV. Council resolved firstly that the range of efficiency savings and improvement opportunities identified in the report be incorporated into Council's Draft 2017-18 Budget and Long Term Financial Plan. Secondly, it was resolved that Council incorporate the proposal for an SRV of 8% per year for three years (including the assumed rate peg of 2%) commencing 2018/19 (with the cumulative increase of 25.97% to be retained permanently in Council's rate base) in Council's Integrated Planning & Reporting documents, which were adopted for community consultation at the May 2017 Council meeting (Item 13.026/17).

At the June 2017 Council meeting (Part 3 Item 13.035/17) Council resolved:

*Apply to IPART for a Special Rate Variation (SRV) of 8% per year for three years (including an estimated rate peg of 2%) commencing 2018/19 to 2020/21, with the cumulative increase of 25.97% to be retained permanently in Council's rate base, and the General Manager ensure that the community is made aware of the need for and extent of the rate rise in accordance with IPART requirements.*

On 7 July 2017 in a teleconference with representatives from IPART regarding the 2018/19 SRV application process, Council was advised to incorporate an assumed 2.5% p.a. rate peg from 2018/19 onwards. Along those lines the Integrated Planning & Reporting documents of the 2017/18 to 2026/27 Long Term Financial Plan, Delivery Program 2017-2021 and 2017/18 Operational Plan (including Revenue Policy, Budget and Service Plans) and Asset Management Strategy 2017/18 to 2026/27 were revised for the assumed 2.5% p.a. rate peg from 2018/19 onwards. At the 15 August 2017 Ordinary Council Meeting (part 2 of Item 13.052/17 'Special Rate Variation Consultation Plan and Amendments to Associated Integrated Planning and Reporting Documents') Council resolved to rescind part 3 of the Council Resolution to Item 13.035/17 of the 27 June 2017 Ordinary Council meeting as advised by IPART, as it states that Council will apply to IPART for an SRV in advance of full community consultation occurring. Council replaced part 3 of the Council Resolution to Item 13.035/17 with part 3 of of the Council Resolution to Item 13.052/17, which stated that *'The General Manager ensures that the community is made aware of the need for and extent of the rate rise in accordance with IPART requirements and Council will consider the application to IPART for a Special Rate Variation (SRV) at a December 2017 Council meeting.'* A plan to address IPART's requirement of full community consultation was included as Attachment G to Item 13.052/17. Also at the 15 August Ordinary Council meeting Council resolved to place the revised documents for the 2.5% assumed rate peg amendment on public exhibition for 28 days. The revised documents were placed on public exhibition from 29 September 2017 to 3 November 2017.

At the 21 November 2017 Ordinary Council Meeting the revised Delivery Program 2017-2021 and 2017/18 Operational Plan, revised 2017/18 to 2026/27 Long Term Financial Plan, and revised 2017/18 to 2026/27 Asset Management Strategy were adopted by Council (Item 13.070/17 'Revised 2017/18 Integrated Planning and Reporting Documents and Proposal for a Special Rate Variation') and Council also resolved to:

*Apply to Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation (SRV) of 8% (including the assumed rate peg of 2.5%) per year for three (3) years from 2018/19 to 2020/21 in accordance with Section 508(A) of the Local Government Act, which will remain permanently in Council's rate base, being a total cumulative increase of 25.97% (inclusive of the assumed rate peg) over the 3 year term. The increased general (ordinary) rate revenue above the rate peg amount for each year (\$10.122 million based on the assumed rate peg of 2.5% p.a. over the 3 years 2018/19 to 2020/21) to be specifically used to improve Council's General Fund financial sustainability and Council's General Fund asset sustainability (asset renewals only for 2018/19 to 2020/21 and asset renewals and asset maintenance from 2021/22).*

On 23 November 2017, Council sent to IPART a 'Notification of Council's intention to apply for a Special Variation commencing 2018/19 Financial Year'. In the notification the Special Variation is for 8% (including the assumed rate peg of 2.5%) per year for three (3) years from 2018/19 in accordance with Section 508A of the Local Government Act, which will remain permanently in Council's rate revenue base. On 28 November 2017 the Independent Pricing and Regulatory Tribunal (IPART) announced a 2018/19 rate peg of 2.3%.

On 15 May 2018, IPART issued an instrument of approval, under Section 508A of the local Government Act, for Council's SRV application of 8% (inclusive of the rate peg) per year for three years, to be retained in the rate base permanently.

	Year	Annual increase in general income (%)	Cumulative increase in general income (%)	Annual additional income
Yr1	2018/19	8	8	\$1,631,648
Yr2	2019/20	8	16.64	\$3,372,788
Yr3	2020/21	8	25.97	\$5,293,485

Conditions of approval include:

- Council reporting the program of works that was actually funded by the special variation.
- The outcomes achieved.
- Any variations to the plan for expenditure.

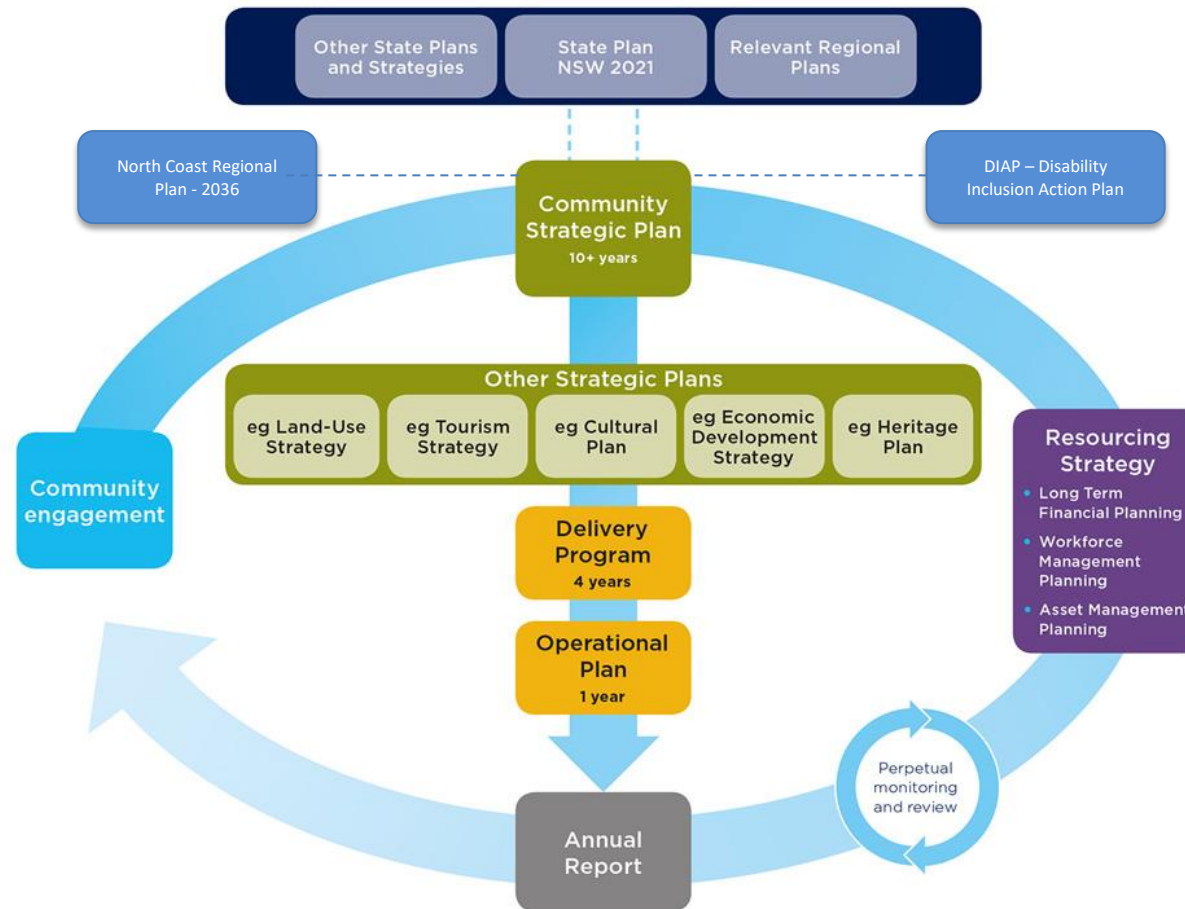
To that end, we have identified separately, in the capital works program, proposed expenditure of the SRV funded works. Commencing 2019/2020 we have also identified SRV income separate to general rate income, on the consolidated income statement.

Community can stay informed of SRV related activity by visiting our website and we will report quarterly to Council on progress and annually on achievements through our Annual Report.

## SECTION A - INTEGRATED PLANNING & REPORTING FRAMEWORK

### Introduction

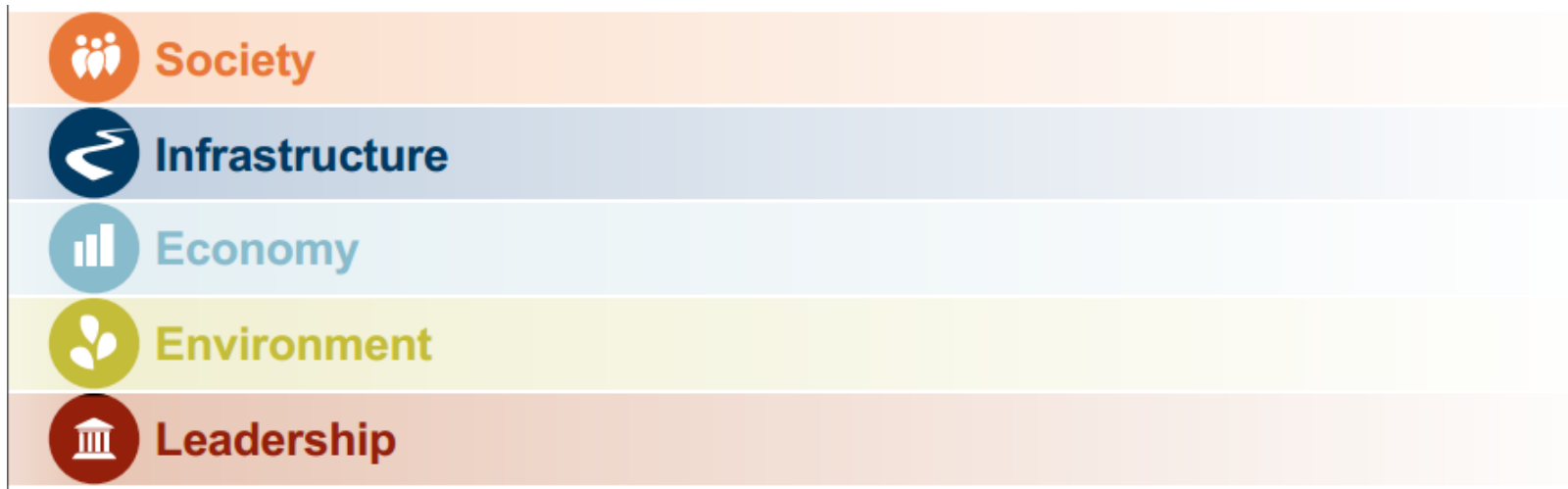
Councils in New South Wales are supported by the Integrated Planning & Reporting (IP&R) framework which is an integrated approach to all planning as illustrated below. We have been successfully meeting our Integrated Planning & Reporting obligations since its introduction in 2009. IP&R is also informed by other State and Regional Plans for example, the Disability Inclusion Action Plan and the North Coast Regional Plan 2036. IP&R consists of the 10 year Community Strategic Plan, the 4 year Delivery Program plus annual Operational Plans in the years covered by the Program. The new Community Strategic Plan, 'The Clarence 2027' is a review and update of 'Our Community Plan 2015-2024' which itself replaced the interim 'Valley Vision 2024' of 2013. 'The Clarence 2027' came into effect in July 2017 once it was adopted in June after considering feedback from the community during the exhibition period.



### Community Strategic Plan – ‘The Clarence 2027’

In September 2016 a new Council was elected. Under the NSW Local Government Act, councils are required to review their Community Strategic Plan by 30 June following the election. This review process typically involves extensive community engagement to distil the community’s long term vision for the Clarence. Typically communities expect more and more from their local council and it is quite a balancing act to meet these needs and expectations within a limited budget.

‘The Clarence 2027’ is structured around the five elements of our Sustainability Framework, being:



These equate to the ‘quadruple bottom line’ of social, environmental, economic and civic leadership elements that the State Government’s Integrated Planning & Reporting Guidelines require to be addressed, and we have added “infrastructure” to highlight its importance.

**Delivery Program and Operational Plan**

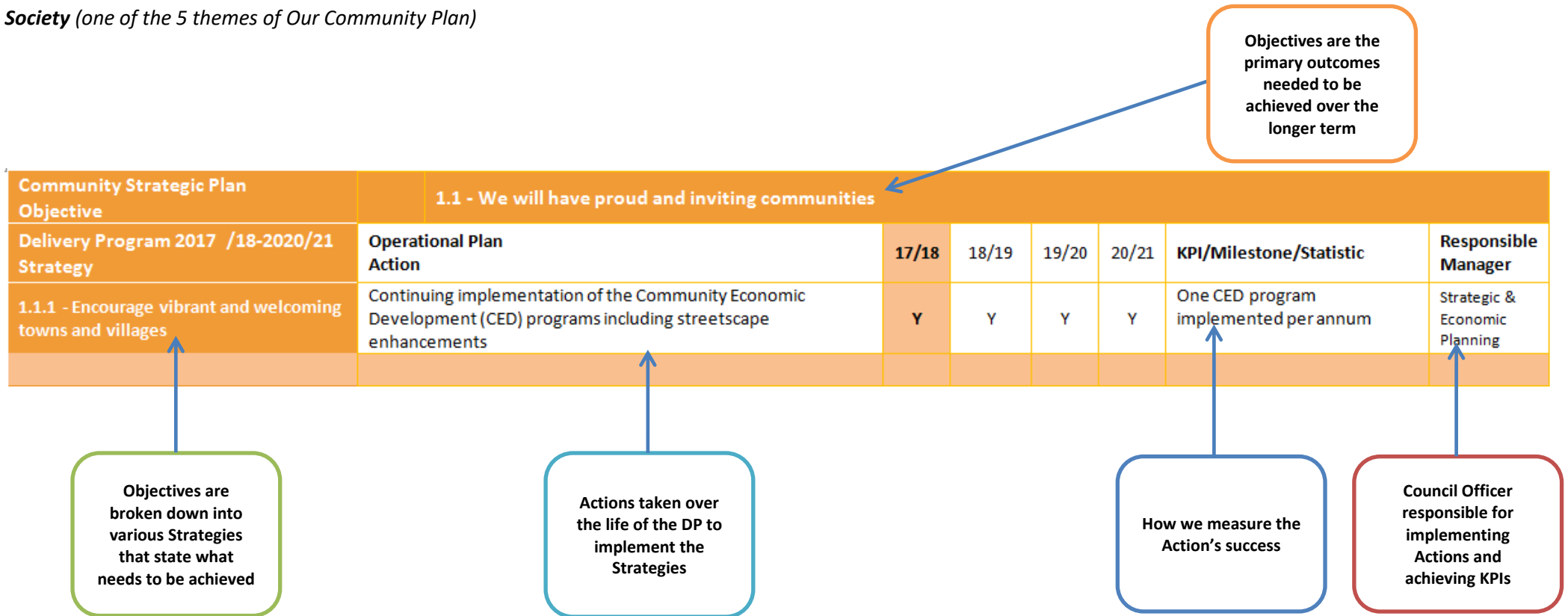
To make these documents more accessible the Delivery Program and Operational Plan are combined into a single document. As a result, this document comprises of our July 2017 to June 2021 Delivery Program and annual Operational Plan. 2017/18 was the first year of the new Delivery Program. This new four year Delivery Program has been developed in conjunction with the new 'The Clarence 2027' Community Strategic Plan and is effective from July 2017.

This ongoing cycle of planning and reporting is reflected in the illustration below:



Section D – Our Objectives, Strategies and Actions are structured to provide direct links between the Community Strategic Plan, Delivery Program and annual Operational Plan plus details of how we will measure our performance and who in Council is responsible. A worked example is as follows:

**Society** (one of the 5 themes of Our Community Plan)



In effect, the Actions within the Delivery Program that are scheduled for 2020/21 form part of the 2020/21 Operational Plan. Progress towards meeting the Objectives, Strategies and Actions of our combined Delivery Program and Operational Plan will be reported to Council on a quarterly basis with an End of Term Report to be presented to Council at the end of the four year period.

‘The Clarence 2027’ must be reviewed by 30 June 2021 and rolled forward another four years so as to retain a ten year life.



## SECTION B - OUR CORPORATE STATEMENTS

### 1. Our Council

<b>Function</b>	Responsible for the Local Government of the Clarence Valley
<b>Composition</b>	Nine (9) Councillors
<b>Mayor</b>	The Mayor is elected by Councillors from among their number. Under the Local Government Act (section 230(1)) the term of office for a Mayor is two years.
<b>Committee meetings</b>	The Corporate, Governance and Works Committee and the Environment, Planning and Community Committee meetings are held on the third Tuesday of each month. Committee meetings alternate between the Grafton and Maclean Offices.
<b>Council meetings</b>	Held on the fourth Tuesday of each month. Meetings alternate between the Grafton and Maclean Offices.
<b>Email</b>	<a href="mailto:council@clarence.nsw.gov.au">council@clarence.nsw.gov.au</a>
<b>Web site</b>	<a href="http://www.clarence.nsw.gov.au">www.clarence.nsw.gov.au</a>
<b>Corporate name</b>	Clarence Valley Council
<b>ABN</b>	85 864 095 684
<b>Mailing address</b>	Locked Bag 23, Grafton NSW 2460
<b>Business phone</b>	(02) 6643 0200

## 2. Council's Guiding Principles

The Local Government Act 1993 provides the following principles to guide councils to carry out their functions in a way that facilitates local communities that are strong, healthy and prosperous.

Generally, Council is to:

- provide strong and effective representation, leadership, planning and decision-making.
- carry out functions in a way that provides the best possible value for residents and ratepayers.
- plan strategically, using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community.
- apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements.
- work co-operatively with other councils and the State government to achieve desired outcomes for the local community.
- manage lands and other assets so that current and future local community needs can be met in an affordable way.
- work with others to secure appropriate services for local community needs.
- act fairly, ethically and without bias in the interests of the local community.
- be responsible employers and provide a consultative and supportive working environment for staff.
- actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

In arriving at decisions, Council will:

- recognise diverse local community needs and interests.
- consider social justice principles.
- consider the long term and cumulative effects of actions on future generations.
- consider the principles of ecologically sustainable development.
- be transparent and accountable for decisions and omissions.

Financially, Council will:

- be responsible and sustainable, aligning general revenue and expenses.
- invest in responsible and sustainable infrastructure for the benefit of the local community.
- have effective financial and asset management, including sound policies and processes.

### 3. Our Corporate Values

Council's Corporate Values are derived from its adopted Code of Conduct which sets out the following general conduct obligations for all Councillors, staff, Council Committees and delegates of Council. All individuals must:

#### General Conduct

- not conduct themselves in a manner that is likely to bring the Council or holders of civic office into disrepute,
- act lawfully, honestly and exercise a reasonable degree of care and diligence in carrying out your functions,
- treat others with respect at all times,
- play your part in the efficient and effective operation of Council, implement Council decisions without delay.

Our Code of Conduct assists Council officials to understand the standards of conduct that are expected of them, enable them to fulfil their statutory duty to act honestly and exercise a reasonable degree of care and diligence, and act in a way that enhances public confidence in the integrity of local government.

#### Fairness and equity

- consider issues consistently, promptly and fairly,
- deal with matters in accordance with established procedures, in a non-discriminatory manner.

#### Harassment and discrimination

- not harass, discriminate against or support others who harass and discriminate against colleagues or members of the public.

#### Development decisions

- ensure that development decisions are properly made,
- ensure parties involved in the development process are dealt with fairly,
- avoid any occasion for suspicion of improper conduct in the development assessment process,
- ensure that no action, statement or communication between yourself and applicants or objectors conveys any suggestion of willingness to provide improper concessions or preferential treatment.

#### Binding caucus votes

- not participate in binding caucus votes in relation to matters to be considered at a Council or Committee meeting.

#### Conflict of interest

- must avoid or appropriately manage any conflict of interests.

#### Gifts and Benefits

- must avoid situations giving rise to the appearance that a person or body, through the provision of gifts, benefits or hospitality of any kind, is attempting to secure favourable treatment from themselves or from the Council,
- must take all reasonable steps to ensure that your immediate family members do not receive gifts or benefits that give rise to the appearance of being an attempt to secure favourable treatment.

#### **4. Our Vision, Mission and Values**

##### Our Vision

“To make the Clarence Valley a community full of opportunity”

##### Our Mission

“To plan and deliver services valued by the community”

##### Our Values

The following values and behaviors are considered to be core requirements when we deal with each other and our community.

##### “S-T-R-I-V-E”

##### **Safe**

We will have a safety focused workplace culture to ensure the wellbeing of our staff and the community

##### **Teamwork**

We will work together as one Council towards shared goals and for the greater good of the community

##### **Respect**

We will be inclusive, treat people with courtesy and fairness and ensure each individual is valued and heard

##### **Integrity**

We will behave in a way that is honest, open, and transparent. We will take responsibility for our actions and strive for excellence

##### **Value**

We will deliver services efficiently, effectively and in an environmentally and financially sustainable manner

##### **Engagement**

We will engage with our staff and community to inform our decision making and create awareness of our activities

5. Our Corporate Objectives

 <h2>Society</h2> <p><b>Objective 1.1</b>   We will have proud and inviting communities</p> <p><b>Objective 1.2</b>   We will have a safe, active and healthy region</p> <p><b>Objective 1.3</b>   We will have a diverse and creative culture</p> <p><b>Objective 1.4</b>   We will have access and equity of services</p>	 <h2>Environment</h2> <p><b>Objective 4.1</b>   We will preserve and enhance our natural environment</p> <p><b>Objective 4.2</b>   We will foster a balance between development and the environment considering climate change impacts</p>
 <h2>Infrastructure</h2> <p><b>Objective 2.1</b>   We will have communities that are well serviced with appropriate infrastructure</p>	 <h2>Leadership</h2> <p><b>Objective 5.1</b>   We will have a strong, accountable and representative Government</p> <p><b>Objective 5.2</b>   We will have an effective and efficient organisation</p>
 <h2>Economy</h2> <p><b>Objective 3.1</b>   We will have an attractive and diverse environment for business, tourism and industry</p>	



## 6. The Role of the Mayor, Councillors and General Manager

The Local Government Act 1993 describes the role of the Mayor, Councillors and General Manager as:

*The role of the **Mayor** is:*

- to be the leader of the council and a leader in the local community,
- to advance community cohesion and promote civic awareness,
- to be the principal member and spokesperson of the governing body, including representing the views of the council as to its local priorities,
- to exercise, in cases of necessity, the policy-making functions of the governing body of the council between meetings of the council,
- to preside at meetings of the council,
- to ensure that meetings of the council are conducted efficiently, effectively and in accordance with this Act,
- to ensure the timely development and adoption of the strategic plans, programs and policies of the council,
- to promote the effective and consistent implementation of the strategic plans, programs and policies of the council,
- to promote partnerships between the council and key stakeholders,
- to advise, consult with and provide strategic direction to the general manager in relation to the implementation of the strategic plans and policies of the council,
- in conjunction with the general manager, to ensure adequate opportunities and mechanisms for engagement between the council and the local community,
- to carry out the civic and ceremonial functions of the mayoral office,
- to represent the council on regional organisations and at inter-governmental forums at regional, State and Commonwealth level,
- in consultation with the councillors, to lead performance appraisals of the general manager,
- to exercise any other functions of the council that the council determines.

*The role of the **Councillor** is:*

- to be an active and contributing member of the governing body,
- to make considered and well informed decisions as a member of the governing body,
- to participate in the development of the integrated planning and reporting framework,
- to represent the collective interests of residents, ratepayers and the local community,
- to facilitate communication between the local community and the governing body,
- to uphold and represent accurately the policies and decisions of the governing body,
- to make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor.

*The role of a **Councillor** is, as an elected person:*

- accountable to the local community for the performance of the council.

The **General Manager** has the following functions:

- to conduct the day-to-day management of the council in accordance with the strategic plans, programs, strategies and policies of the council,
- to implement, without undue delay, lawful decisions of the council,
- to advise the mayor and the governing body on the development and implementation of the strategic plans, programs, strategies and policies of the council,
- to advise the mayor and the governing body on the appropriate form of community consultation on the strategic plans, programs, strategies and policies of the council and other matters related to the council,
- to prepare, in consultation with the mayor and the governing body, the council's community strategic plan, community engagement strategy, resourcing strategy, delivery program, operational plan and annual report,
- to ensure that the mayor and other councillors are given timely information and advice and the administrative and professional support necessary to effectively discharge their functions,
- to exercise any of the functions of the council that are delegated by the council to the general manager,
- to appoint staff in accordance with the organisation structure determined under this Chapter and the resources approved by the council,
- to direct and dismiss staff,
- to implement the council's workforce management strategy,
- any other functions that are conferred or imposed on the general manager by or under this or any other Act.

*Executive Management Team*

- General Manager – Ashley Lindsay
- Director Environment, Planning & Community - Des Schroder
- Director Works & Civil – Peter Birch
- Director Corporate & Governance – Laura Black

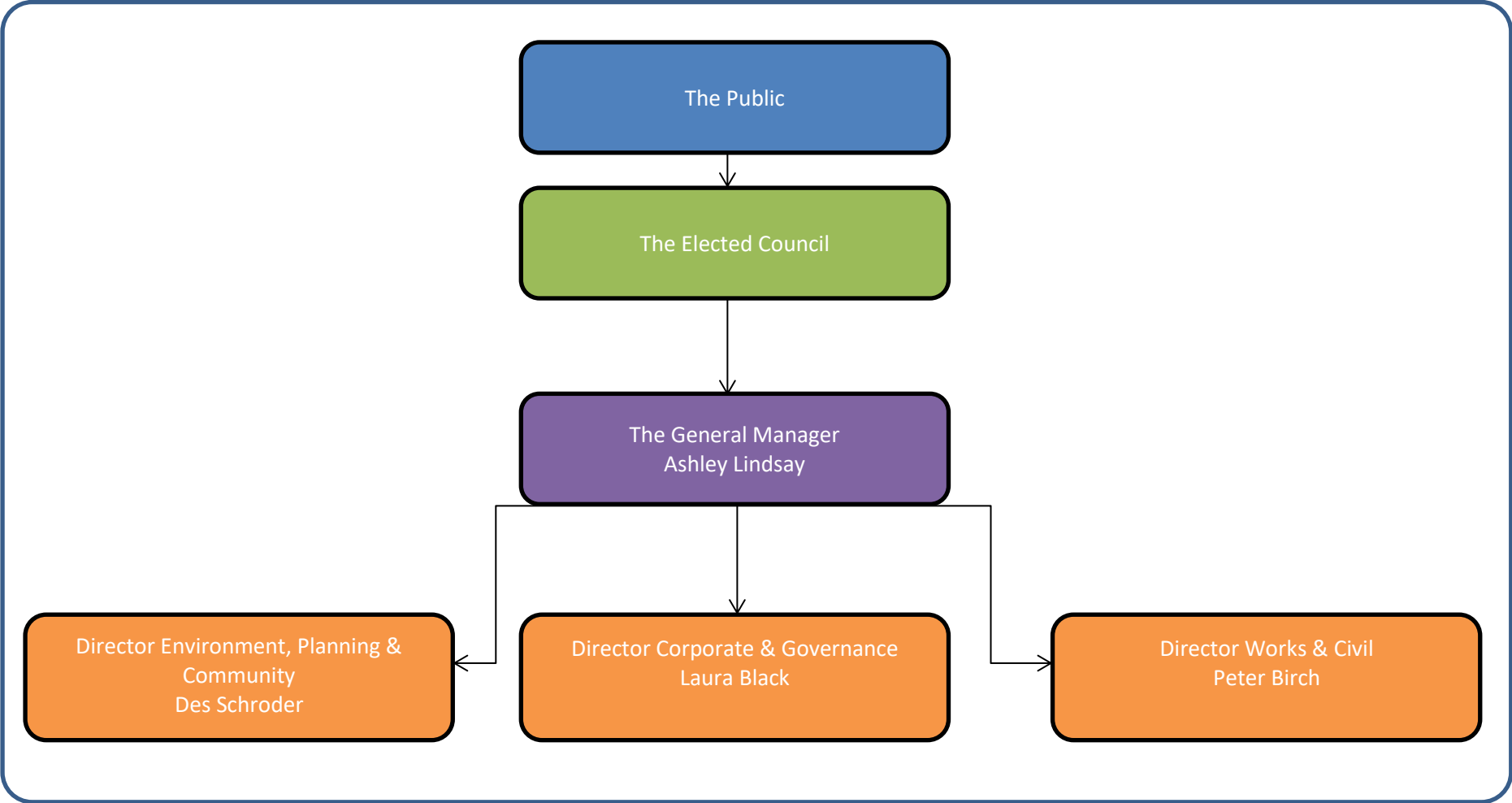
**Our Councillors**



**Back Row (from left) Councillors:** Andrew Baker, Debrah Novak, Karen Toms, Richie Williamson, Peter Ellem, Greg Clancy  
**Front Row:** Jim Simmons (Mayor), Arthur Lysaught, Jason Kingsley (Deputy Mayor)



7. Our Organisation Structure



## SECTION C - OUR RESOURCING STRATEGY

### 1. Introduction

The Clarence 2027 provides a vehicle for expressing long-term community aspirations. However, these will not be achieved without sufficient resources – time, money, assets and people – to actually carry them out.

The Resourcing Strategy consists of three components:

1. Long Term Financial Planning
2. Workforce Management Planning
3. Asset Management Planning

The Resourcing Strategy is the point where Council assists the community by sorting out who is responsible for what, in terms of the issues identified in The Clarence 2027. Some issues will clearly be the responsibility of Council, some will be the responsibility of other levels of government and some will rely on input from community groups or individuals. The Resourcing Strategy focuses in detail on matters that are the responsibility of Council and looks generally at matters that are the responsibility of others.

### 2. Long Term Financial Plan

Our Long Term Financial Plan is used to inform decision-making during the development of our Delivery Program. The Plan covers a ten year period and includes:

- Planning assumptions used to develop the Plan.
- Projected income and expenditure, balance sheet and cash flow documents.
- Sensitivity analysis (factors/assumptions most likely to affect the Plan).
- Financial modelling for different scenarios.
- Methods of monitoring financial performance.

The Long Term Financial Plan has been prepared on the basis of Council's ongoing implementation of the Special Rate Variation as adopted in 2018/19.

We will review our ten year Financial Plan annually as part of the development of our annual Operational Plan. The review will include:

- An assessment of the previous year's performance in terms of the accuracy of the projections made in the Plan.
- Were estimates accurate?
- Were the assumptions underpinning the estimates accurate?
- An explanation where major differences emerge between budget estimates and actual expenditure.

### 3. Workforce Management Strategy

The Workforce Management Strategy (WMS) addresses the size and shape of the workforce required to meet the Delivery Program objectives. The Workforce Management Strategy, adopted in June 2019, aligns with Council's current strategic direction and covers the period 2017-2021. The Strategy seeks to address major challenges faced by Council in its endeavours to remain responsive to its community and financially sustainable. The challenges identified include an ageing workforce, workplace health and safety, workforce diversity and training and development needs.

### 4. Asset Management Planning

Asset management is critical to the operation of Council and its continuing financial sustainability. Clarence Valley Council is the custodian of approximately \$2.1B of community assets which provide services to our community. These assets include roads, water and sewerage services, drains, bridges, footpaths, buildings, floodplain protection structures, sporting facilities, parks and gardens. Council is responsible for accounting for and managing these assets to ensure they are maintained in a safe/serviceable condition and are able to provide their specific service to the community. In order to do this, Council must determine acceptable service levels and the long term cost of maintaining those service levels. It must then ensure that sufficient financial and human resources are provided now and in the future to meet those obligations.

In September 2012, Council appointed Jeff Roorda & Associates (JRA) to undertake a review of Council's asset management systems and processes, with the key objective of identifying areas where changes and improvements can occur. Contractors are engaged to conduct annual desktop revaluations; with full revaluations conducted on a 4 year cycle of Council's key infrastructure assets including buildings, roads, water, sewer and other structures. The data from this process has been incorporated into Council's various Asset Management Plans and summarised in the Asset Management Strategy.

In 2015 an Asset Management Audit Preparedness Assessment was performed by Council's Auditor on behalf of the Office of Local Government. The assessment identified areas for improvement and an action plan has been implemented to address these.

Asset Management Planning consists of 3 elements:

#### 4.1 Asset Management Policy

Council's Asset Management Policy sets the broad framework for undertaking asset management in a structured and co-ordinated way and addresses the following:

- Establishing goals and objectives for asset management in terms of providing a platform for service delivery.
- Integrating asset management with Council's strategic planning.
- Maximising value for money by adopting lifecycle costing combined with performance measurements.
- Assigning accountability and responsibility for service delivery.
- Promoting sustainability to protect the needs of future generations.

#### 4.2 Asset Management Strategy

Each financial year Council develops a new Asset Management Strategy; this identifies assets critical to Council's operations as well as outlining the risk management strategies for those assets. It also includes specific actions required to improve our asset management capabilities, project resource requirements and time frames.

The Asset Management Strategy and Asset Management Plans have been developed in line with Council's 2019/20 to 2028/29 Long Term Financial Plan .

The medium term projected expenditure is \$58.2M per the General Fund Asset Management Plans per year (average operations and maintenance expenditure plus projected renewals required over 10 years).

The medium term LTFP budgeted expenditure over the 10 year planning period is \$55.9M per year (average operations and maintenance plus capital renewal budgeted expenditure in the LTFP over 10 years). The financing shortfall is \$2.2M per year, a medium term (10 year) financing indicator of 96%. This scenario is financially sustainable in the long term. Council will be able to maintain the condition of infrastructure assets in a sustainable fashion. Performing renewals as they are required will stop the deterioration and failure of assets reducing the levels of risk. Levels of service can be maintained at current levels.

The Asset Sustainability Ratio indicates Council will have 100% of the funds required for the optimal renewal and replacement of its assets; this is within Council's target range of 90% to 110%. The ratio indicates optimised budgeted capital expenditure assisting in minimising the life cycle costs of the assets.

#### 4.3 Asset Management Plans

Council has prepared the following Asset Management Plans –

Transport Asset Management Plan, including:

- sealed roads
- unsealed roads
- bridges
- drainage
- stormwater
- traffic infrastructure & furniture
- footpaths
- cycleways

## Buildings Asset Management Plan, including:

- amenity buildings
- community halls/centres
- depots
- sporting facilities
- office/administrative buildings and others

## Floodplain Asset Management Plan, including:

- levees
- pumps, etc.
- drains

## Water Asset Management Plan, including:

- off creek storage (dam)
- chlorination plant
- fluoridation and stabilisation plant
- water pump stations
- reservoirs
- reticulation and trunk mains

## Sewer Asset Management Plan, including:

- sewage treatment plants
- sewer pump stations
- rising mains
- gravity reticulation

## Open Space Asset Management Plan, including:

- sports grounds
- parks and playgrounds
- lighting
- irrigation
- ancillary structures

## Waste Asset Management Plan, including:

- landfill
- waste operations buildings
- ancillary structures
- stormwater, including: stormwater pipelines, junction pits and inlets

## Holiday Parks, including:

- buildings
- other structures

## Saleyards, including:

- buildings
- other structures

## Swimming Pools, including:

- buildings
- other structures

## Airports, including:

- buildings
- runways
- other structures

An Annual Report on Council's achievements with respect to the implementation of our Operational Plan will be prepared by 30 November each year and will include:

- Assets acquired by Council during the year
- Assets held by Council at the end of the financial year
- An estimate of the amount of funding required to bring assets up to a satisfactory standard
- An estimate of the annual expense to maintain assets at that standard
- Council's asset maintenance program for that year.



## Section D

# Our Objectives, Strategies & Actions



## SECTION D – OUR OBJECTIVES, STRATEGIES & ACTIVITIES

Following are key strategies for each key sustainability element of our Community Strategic Plan.

THEMES	OBJECTIVES
<b>SOCIETY</b>	1.1 We will have proud and inviting communities 1.2 We will have a safe, active and healthy region 1.3 We will have a diverse and creative culture 1.4 We will have access and equity of services
<b>INFRASTRUCTURE</b>	2.1 We will have communities that are well serviced with appropriate infrastructure
<b>ECONOMY</b>	3.1 We will have an attractive and diverse environment for business, tourism and industry
<b>ENVIRONMENT</b>	4.1 We will preserve and enhance our natural environment 4.2 We will foster a balance between sustainable development and the environment considering climate change impacts
<b>LEADERSHIP</b>	5.1 We will have a strong, accountable and representative Government 5.2 We will have an effective and efficient organisation

### RESPONSIBLE MANAGER ACRONYMS:

EDSP Environment, Development & Strategic Planning  
 EPC Environment, Planning & Community  
 C&SS Care & Support Services  
 F&S Finance & Supply  
 OGM Office of General Manager  
 C&IE Community & Industry Engagement

I&CS Information & Corporate Systems  
 OD Organisational Development  
 WC Water Cycle  
 CS Civil Services  
 OS&F Open Spaces & Facilities

Legend: 1 = Deleted from 2020/21; 2 = Merged with another action; 3 = New item; 4 = Year of delivery amended; 5 = Slight amendment to better capture intent

Community Strategic Plan Objective	1.1 - We will have proud and inviting communities						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
1.1.1 - Encourage vibrant and welcoming towns and villages	Continuing implementation of the Community Economic Development (CED) programs including streetscape enhancements	Y	Y	Y	Y	One CED program implemented per annum	OD
1.1.2 - Respect the heritage of the region by highlighting and enhancing our unique characteristics	On-going implementation of Heritage Assistance Program	Y	Y	Y	Y	100% available funds committed by 30 June annually	EDSP
1.1.3 - Support, encourage and celebrate community participation, community organisations and volunteerism	Facilitate development of community networks through partnerships	Y	Y	Y	Y	1) Development of 4 new partnerships each year 2) Support 3 annual community events 3) Promotion of 3 community messages annually	EPC
	Build connections to support and empower community ownership of initiatives and projects	Y	Y	Y	Y	1) 80 community initiatives completed through Community Initiatives Program per annum 2) Community services directory reviewed	EPC
	Work with the community to improve engagement and participation	Y	Y	Y	Y	Sessions facilitated annually	EPC
	Network and advocate with relevant organisations around identified needs of the Clarence Valley	Y	Y	Y	Y	Communicate with a range of community focussed organisations	EPC
	Foster the development and maturation of a volunteer culture in the Clarence Valley by supporting the Volunteer Strategy	Y	Y	Y	Y	Annual review of partnership between Council and Volunteering Clarence Valley	EPC
	Implement Volunteer Management Protocol	Y	Y	Y	Y	Volunteers on-boarded in accordance with procedure annually	OD

Community Strategic Plan Objective	1.1 - We will have proud and inviting communities						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Organise and facilitate for the Mayor to conduct citizenship ceremonies	Y	Y	Y	Y	Ceremonies held as advised by Dept of Immigration	OGM

Community Strategic Plan Objective	1.2 - We will have a safe, active and healthy region						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
1.2.2 – Improve outcomes for the Clarence Valley through partnerships with key agencies and community organisations	Continue to supported the Industry Education Forum	Y	Y	Y	Y	Quarterly meetings	EPC
1.2.3 – Provide effective regulation of environmental legislation	Prepare and distribute regular food industry newsletters	Y	Y	Y	Y	3 newsletters per annum	EDSP
	Provide school and community education programs	Y	Y	Y	Y	>= 3 per year	EDSP
	Continue rehousing program for dogs and cats	Y	Y	Y	Y	80% of suitable animals rehoused annually	EDSP
	Run animal registration and de-sexing education programs	Y	Y	Y	Y	Minimum completed 3 per year	EDSP
	Monitor the strategic ranger compliance program	Y	Y	Y	Y	Review compliance program annually	EDSP
	Carry out compliance inspections (food and public swimming pools)	Y	Y	Y	Y	1) Tally of food premises inspected per annum 2) % of all food premises inspected per annum	EDSP



Community Strategic Plan Objective	1.2 - We will have a safe, active and healthy region						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Inspect on-site sewerage management systems	Y	Y	Y	Y	1) Tally of inspections per annum 2) Tally of corrective actions per annum	EDSP
	Investigate all pollution and nuisance complaints within agreed timeframes	Y	Y	Y	Y	% of inspections which meet timeframes	EDSP
	Undertake approval renewal inspections of holiday parks prior to current approvals expiring	Y	Y	Y	Y	100% per annum	EDSP
1.2.4 – With our partners, promote community safety	Work with partners to improve community wellbeing, education and leadership	Y	N	Y	Y	Minimum of 4 projects annually	EPC

Community Strategic Plan Objective	1.3 - We will have a diverse and creative culture						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
1.3.1 – Support arts, learning, cultural services, community events and festivals	Implement programs to maintain Library membership numbers against population	Y	Y	Y	Y	Membership maintained at minimum of 44% of population	S&CS
	Maintain the age and condition of the Library collection	Y	Y	Y	Y	100% compliance with State Library's medium to medium-low range standard	S&CS
	Review and enhance online access to services and meet state visits benchmark	Y	Y	Y	Y	1) Grow on-line visits by 10% per annum 2) Grow Library visits by 5% per annum	S&CS
	Review and implement the regional Library Collection Management Plan	N	Y	Y	Y	By June each year from 2018/19	S&CS

Community Strategic Plan Objective		1.3 - We will have a diverse and creative culture						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager	
	Provide Creative Industries professional development workshops in the Clarence Valley each year	Y	Y	Y	Y	Run 3 professional development activities for arts and cultural community per annum	S&CS	
	Ensure that Clarence Valley Culture Facebook page and Clarence Valley Council (CVC) website contain the most recent up to date cultural information	Y	Y	Y	Y	1) A minimum of 26 updates to the Facebook page per annum 2) A minimum of 26 updates to CVC website per annum	S&CS	
	Support the creators of art and culture via promotion within the Clarence community	Y	Y	Y	Y	1) The Plunge Arts and Culture Festival is run successfully with over 100 participating projects 2) A minimum of 26 updates to the Plunge Facebook page 3) A minimum of 26 updates to CVC website	EPC	
	Provide at least one major cultural touring event for the Clarence Valley	Y	Y	Y	Y	One major touring event delivered to the Valley each year	S&CS	
	Host national touring exhibitions including Without Consent and A Place to Call Home from the National Archives, Archibald and Iconic Houses from Sydney Living Museum	Y	Y	Y	Y	Host at least two major touring events per annum	S&CS	
	Organise Jacaranda Acquisitive Drawing Award (JADA)	N	Y	N	Y	JADA organised bi annually	S&CS	
	Organise and host art events and local and regional art exhibitions at the Grafton Regional Gallery	Y	Y	Y	Y	100 art events and exhibitions held at the Grafton Regional Gallery per annum	S&CS	
	Facilitate projects to support local art development	Y	Y	Y	Y	Number of projects per annum	S&CS	
	Facilitate development of the volunteer museums in the Clarence Valley by supporting the Museum Advisor program	Y	Y	Y	Y	8 Advisor events/visits per annum	S&CS	

Community Strategic Plan Objective		1.3 - We will have a diverse and creative culture							
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager		
	Implement the Sustainability Plan for the Gallery	N	Y	Y	Y	Yearly from 2018/19	S&CS		
	Sir Earle Page (SEP) Library for conference and event hosting	Y	Y	Y	Y	New capabilities added SEP Library annually	S&CS		
	Work with police and partners to enhance regional safety	Y	Y	Y	Y	1) Work with police to implement 2 safety projects 2) Meet with police 3 times annually to enhance safety	S&CS		
1.3.2 – Support a diverse and rich local Aboriginal and Torres Strait Islander Culture	Develop and implement a Clarence Valley Council Reconciliation Action Plan	Y	Y	Y	Y	By June 2021	S&CS		
	Facilitate employment of Aboriginal and Torres Strait Islander (ATSI) persons in accordance with ASTI strategy	Y	Y	Y	Y	Aspirational goal for ATSI employees constitute 5% of all employees per annum	EPC		

Community Strategic Plan Objective		1.4 - We will have access and equity of services							
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager		
1.4.2 – Encourage the supply of affordable and appropriate housing	Enact policy, and partner, to focus on housing issues	Y	Y	Y	Y	1) North Coast Affordable Housing task force meetings attended 2) Housing Interagency meetings attended	S&CS		

Community Strategic Plan Objective		1.4 - We will have access and equity of services						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager	
1.4.3 – Foster an inclusive and equitable community	Ensure that the voice of the broader community is heard and that all have a chance to engage	Y	Y	Y	Y	1) Run 4 school holiday youth activities programs through 'Out of the Box' each break 2) Community engagement conducted across 5 different locations	S&CS	
	Work through community centres, networks and partnerships to ensure that all in the Clarence fair access to community events and services	Y	Y	Y	Y	1 survey to be completed	S&CS	
	Support community action in celebrating days of acknowledgement and awareness raising	Y	Y	Y	Y	1) 1 awareness day hosted with Council staff 2) 4 awareness days supported within the Clarence community	S&CS	
	Inclusive practice strategies put into action for target groups in the community	Y	Y	Y	Y	LGBTIQ and ATSI strategy implemented annually	C&SS	
	Monitor and report on Council's Disability Inclusion Action Plan (DIAP) schedule of works	Y	Y	Y	Y	Provide update of DIAP schedule of works annually	OD	
	Review progress of Council's Disability Inclusion Action Plan (DIAP)	Y	Y	Y	Y	1) Updates to the Access Committee quarterly 2) Updates to Council annually	OD	
1.4.4 – Provide required public transport infrastructure and work with key partners to support the provision of cost effective public transport	Complete a review of the Clarence Valley Council Regional Airport Manual and advise Civil Aviation Safety Authority (CASA)	Y	Y	Y	Y	By June each year	Director Works & Civil	

Community Strategic Plan Objective	1.4 - We will have access and equity of services						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Arrange for the Clarence Valley Council Regional Airport Emergency Committee to meet and annual emergency response exercise to be undertaken	Y	Y	Y	Y	By June each year	Director Works & Civil
	Arrange for the technical assessments of the Clarence Valley Council Regional Airport to be completed and short and medium term works programs developed	Y	Y	Y	Y	Technical assessments completed annually	Director Works & Civil
	Engage with Yaegl Native Title Traditional Owners on the redevelopment of Council managed Holiday Parks	Y	Y	Y	Y	Agreed actions developed and implemented annually	OS&F

Community Strategic Plan Objective	2.1 - We will have communities that are well serviced with appropriate infrastructure						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
2.1.1 – Maintain and renew water and sewer networks	Drinking water meets health standards	Y	Y	Y	Y	Australian Drinking Water Guidelines (ADWG) compliance measures for target water supplies are met annually	WC
	Drinking water levels of service are met	Y	Y	Y	Y	Levels of service in Water Strategic Business Plan are met annually	WC
	Drinking Water Quality Assurance Management Plan (DWQAMP) requirements are implemented	Y	Y	Y	Y	Timeframe for implementation of DWQAMP actions is met annually	WC
	Council’s Integrated Water Cycle Management (IWCM) Plan is reviewed	N	N	N	Y	Council's IWCM Plan is reviewed 2020/21	WC
	Water Cycle policies are updated as per review timeframe and new policies implemented as required	Y	Y	Y	Y	Policies reviewed in accordance with review timetable annually	WC
	Sewerage Treatment Plants (STPs) are maintained and operated to meet Environmental Protection Licence (EPL) requirements	Y	Y	Y	Y	EPL requirements are met annually	WC
	Sewerage reticulation systems are maintained as outlined in strategic business plan	Y	Y	Y	Y	Levels of service in sewer strategic business plan are met annually	WC
	Annual reports submitted to regulators	Y	Y	Y	Y	1) Department of Primary Industries Water NSW Performance Monitoring annual returns by due date each year 2) Environmental Protection Licence annual returns by due date each year	WC

Community Strategic Plan Objective	2.1 - We will have communities that are well serviced with appropriate infrastructure						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	North Grafton sewerage augmentation	Y	Y	Y	Y	Design and construction to meet project plan deadlines annually	WC
	Water Cycle capital and asset renewal program outlined in annual operational plan is completed	Y	Y	Y	Y	Capital and asset renewal program completed on time and within budget annually	WC
2.1.2 – Ensure adequate natural disaster management	Support Emergency Management Committee during disasters and emergencies	Y	Y	Y	Y	Meet Council's statutory requirements with regards to disaster support annually	Director Works & Civil
	Work and support with the Rural Fire Service (RFS) and State Emergency Services (SES) in accordance with Agency Agreements	Y	Y	Y	Y	Scheduled meetings attended annually	Director Works & Civil
2.1.3 – Provide strategic asset management planning	Review short and medium asset maintenance and capital schedules based on the AssetManagement Plan strategies	Y	Y	Y	Y	By June each year	OGM
	Update Council's suite of Asset Management documentation for all of Council's required assets	Y	Y	Y	Y	Suite of documents to be adopted annually in conjunction with Council's budget process	OGM
	Provide condition data and details of new, upgraded, renewed and expanded assets, for inclusion into Asset Registers	Y	Y	Y	Y	Suite of documents to be adopted annually in conjunction with Council's budget process	OGM
2.1.4 – Manage and enhance our parks, open spaces and facilities	Implement State Emergency Services partnership agreement relating to capital and maintenance works	Y	Y	Y	Y	By June each year	OS&F
	Deliver maintenance and capital works programs in accordance with Council's adopted Asset Management Plans	Y	Y	Y	Y	By June each year	OS&F, CS, WC

Community Strategic Plan Objective	2.1 - We will have communities that are well serviced with appropriate infrastructure						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Review Open Spaces & Facilities short and medium asset maintenance and capital schedules based on the Asset Management Plan strategies	Y	Y	Y	Y	By June each year	Director Works & Civil
	Review Water Cycle short and medium asset maintenance and capital schedules based on the Asset Management Plan strategies	Y	Y	Y	Y	By June each year	Director Works & Civil
	Deliver maintenance and capital works for Water Cycle assets in accordance with Council's adopted Asset Management Plans	Y	Y	Y	Y	By June each year	Director Works & Civil
	Deliver maintenance and capital works for Civil Services' assets in accordance with Council's adopted Asset Management Plans	Y	Y	Y	Y	By June each year	CS
2.1.5 – Provide safe and effective vehicular and pedestrian networks that balance asset conditions with available resources	Reseal Council's road network as per annual program	Y	Y	Y	Y	By June each year	CS
	Maintain Council's unsealed roads annually	Y	Y	Y	Y	1) Unsealed roads with bus routes to be graded in accordance with Road Maintenance Policy 2) All other unsealed roads to be graded in accordance with Road Maintenance Policy	CS
	Roads associated with Naturally Occurring Asbestos Management Plan to be sealed as per annual program	Y	Y	Y	Y	By June each year	CS
	Undertake routine maintenance as per Council's contract requirements with Roads and Maritime Services	Y	Y	Y	Y	Minimum Level achieved = Satisfactory contractors report from RMS annually	CS



Community Strategic Plan Objective	2.1 - We will have communities that are well serviced with appropriate infrastructure						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	All timber bridges to be structurally assessed over a 4 year period	Y	Y	Y	Y	Structural assessment completed on 25% timber bridges annually	CS
	Replace all identified illegible warning class signs	Y	Y	Y	Y	By June each year	CS
	All boat ramps inspected and cleaned as required following inspection	Y	Y	Y	Y	By June each year	CS

Community Strategic Plan Objective	3.1 - We will have an attractive and diverse environment for business, tourism and industry						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
3.1.1 - Promote the Clarence region as a wonderful place to invest, live, work and visit	Implement the staged redevelopment of Calypso Yamba Holiday Park and report to Trust	N	Y	Y	Y	1) Redevelopment to plan from 2018/19 2) Plan completed by June 2021	OS&F
	Update business development strategies for Minnie Water and Woolli Holiday Parks	Y	Y	Y	Y	By June each year	OS&F
	Implement formal online customer satisfaction surveys for holiday parks and respond to negative comments	Y	Y	Y	Y	1) Action taken to respond to all negative survey comments annually 2) 80% of surveys convey positive feedback annually	OS&F
	Monitoring the economy for the business community and potential investors	Y	Y	Y	Y	Two economic monitors issued per annum	C&IE
	Publish regular eNews newsletters on Council website and directly to the business community	Y	Y	Y	Y	Two e-newsletters issued per annum	C&IE
	3.1.2 – Grow the Clarence Valley economy through supporting local business and industry	Implementation of the Business Retention and Expansion Program Strategy (BREP)	Y	Y	Y	Y	Number of projects implemented each year
Assist the business community to navigate legislated planning processes		Y	Y	Y	Y	Number of enquiries each year	C&IE
Support the industry development program		Y	Y	Y	Y	Cluster meetings held each year	C&IE
Implement tourism development and marketing strategy		Y	Y	Y	Y	1) Review of visitor information services 2) Strategy implemented as per plan annually	C&IE

*Growing a diverse economy for residents to have the opportunity to obtain meaningful employment, now and into the future*

Community Strategic Plan Objective	3.1 - We will have an attractive and diverse environment for business, tourism and industry						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
3.1.3 – Provide land use planning that facilitates and balances economic growth, environmental protection and social equity	Processing of Planning Proposal applications in accordance with State Government gateway benchmarks as specified in each application	Y	Y	Y	Y	100% compliance	EDSP
	Amend planning instruments to conform with revised planning legislative requirements	Y	Y	Y	Y	By June each year	EDSP
	Review and update of key planning strategies	Y	Y	Y	Y	Review annually according to the work schedule by June each year	EDSP
	3.1.4 – With our partners, encourage the development of a skilled and flexible workforce to match the requirements of business and industry	Facilitate Marine and Engineering Industry Cluster Resource Sharing and Skills Development Program	Y	Y	Y	Y	Report on the outcomes of the cluster annually
3.1.5 – Attract and grow events which contribute to the economy with a focus on high participatory events		Implement annual events and festivals program with sponsored events meeting Council's adopted assessment criteria	Y	Y	Y	Y	Tally of events per annum
	Partner with sports event marketing provider	Y	Y	Y	Y	Tally of sports events per annum	C&IE
3.1.6 – Develop initiatives capitalising on the Clarence River and the Clarence Valley's competitive advantages	Progressive implementation of the Clarence River Way master plan	Y	Y	Y	Y	Apply for funding annually for one project identified in the plan	C&IE

Community Strategic Plan Objective		4.1 - We will preserve and enhance our natural environment						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager	
4.1.1 – Manage our coastal zone, waterways, catchments and floodplains in an ecologically sustainable manner	Review Council’s flood response procedures	Y	Y	Y	Y	Review of Council's Floodplain Manual by June each year	WC	
	Prepare and implement riverbank risk plan	N	Y	Y	Y	Number of projects implemented	WC	
4.1.2 – Promote sustainable Natural Resource Management	Support landowners and volunteers to manage Council drains and floodgates	Y	Y	Y	Y	20 landholder visits conducted annually	WC	
	Implement adopted coast and estuary management plans	Y	Y	Y	Y	Two priority actions implemented	WC	
	Prepare State of Environment Report (SoE)	N	N	N	Y	SoE completed by June 2021	OS&F	
	Implement the water efficiency strategic plan and the water efficiency implementation plan	Y	Y	Y	Y	1) Minimum two Clarence Valley schools accredited or refreshed as Waterwise Schools annually 2) Produce quarterly rates newsletter 3) Implement water rebate program annually	OS&F	
	Implement the Council’s Rural Fire Service (RFS) Service Level Agreement	Y	Y	Y	Y	Actions and programs delivered within budget and on time annually	OS&F	
	Implement Weed Action Plan (WAP)	Y	Y	Y	Y	2,500 property inspections completed annually	OS&F	
	Implement the Bush Fire Risk Management Plan	Y	Y	Y	Y	Asset Protection Zones (APZs) and Fire Trails maintained annually	OS&F	

Community Strategic Plan Objective		4.1 - We will preserve and enhance our natural environment					
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Promote environmental and biodiversity issues	Y	Y	Y	Y	Undertake two awareness raising events annually	OS&F
	Support Volunteers to undertake Natural Resource Management (NRM) activities	Y	Y	Y	Y	Liaise with groups and volunteers annually	OS&F

Community Strategic Plan Objective		4.2 - We will foster a balance between sustainable development and the environment considering climate change impacts					
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
4.2.1 – Promote, plan and implement strategies that reduce carbon emissions, improve energy efficiencies and increase the use of renewable energy	Monitor emissions from Water Cycle operations and maintenance	Y	Y	Y	Y	Annual emissions decrease when compared with previous year	WC
	Monitor non-renewable energy use in Water Cycle operations and maintenance	Y	Y	Y	Y	Non-renewable energy use decreases when compared with previous year	WC
	Implement projects for energy consumption reduction in Council facility	Y	Y	Y	Y	By June each year	OS&F
4.2.2 – Plan, resource and respond to natural hazards and disasters taking into account impacts from climate change	Planning for management of natural hazards	Y	Y	Y	Y	Review planning for natural hazards annually	EDSP
4.2.3 – Provide efficient and effective solid waste management services which prioritises resource recovery and minimises environmental impacts	Implement initiatives to reduce illegal dumping and littering	Y	Y	Y	Y	Reduction in number of clean-ups undertaken each year	OS&F

Community Strategic Plan Objective		4.2 - We will foster a balance between sustainable development and the environment considering climate change impacts					
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Operate Grafton Regional Landfill in compliance with Landfill Environmental Plan (LEMP), Environmental Management Protection Authority (EPA) Licence and Carbon Abatement Contract	Y	Y	Y	Y	Nil licence breaches recorded per annum	OS&F
	Implement the domestic waste and commercial waste collection service	Y	Y	Y	Y	Meet diversion and contamination objectives annually	OS&F
4.2.4 – With our partners, promote and encourage sustainable and innovative agricultural practices	Promote and provide information on sustainable and innovative agricultural practices	Y	Y	Y	Y	1) One Natural Resource Management (NRM) newsletter completed each year 2) One other awareness raising activity completed each year	OS&F
	Enhance access to healthy and locally produced food	Y	Y	Y	Y	1) Provide web based contacts for markets, community gardens 2) Promote healthy food options in the workplace through staff newsletters and meetings	OS&F
4.2.5 – Educate the community, business and industry about sustainable practices in the home, at work and in public places	Implement community waste and sustainability events and education program	Y	Y	Y	Y	1) Number of schools and community organisations visited annually 2) Min of 4 events annually including Clean-up Australia and Earth Hour per annum	OS&F



Community Strategic Plan Objective	5.1 - We will have a strong, accountable and representative Government						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
5.1.1 – Develop a clear plan for the community through Integrated Planning & Reporting	Develop all documents required under the Integrated Planning and Reporting (IP&R) framework and facilitate ongoing reporting	Y	Y	Y	Y	1) Documents adopted by Council by June each year 2) Quarterly reports to Council on progress each year	OD
	Ensure managers undertake annual review of staffing and report to Executive on how best to meet organisational goals and objectives	Y	Y	Y	Y	All section staff charts reviewed each year by March each year	OD
5.1.2 - Create awareness of Council's roles, responsibilities and services	Issue mainstream and social media releases	Y	Y	Y	Y	1) 200 media releases each year 2) 250 social media posts each year	OD
	Production of Council quarterly newsletter to go with rates notices	Y	Y	Y	Y	4 publications each year	OD
	Schedule regular meeting/forums with staff to share vision & objectives	Y	Y	Y	Y	Twice annually	OGM
5.1.3 - Engage with the community to inform decision making	Engage with the community in a strategic and coordinated manner	Y	Y	Y	Y	1) Review Council's Community Engagement Strategy and Plan 2) Undertake customer satisfaction survey	OD
5.1.4 – Ensure transparent and accountable decision making for our community	Development Applications (DA's) processed within statutory timeframe	Y	Y	Y	Y	80% of DA's completed within time frame per annum	EDSP



Community Strategic Plan Objective	5.1 - We will have a strong, accountable and representative Government						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
5.1.5 – Represent our community at Regional, State and Federal levels	Provide representatives for regional, state and federal committees and conferences	Y	Y	Y	Y	Councillors given executive support to attend	OGM
5.1.6 – Ensure decisions reflect the long-term interest of the community and support financial and infrastructure sustainability	Review of Clarence Valley Local Environmental Plan and Development Control Plan (CVLEP & DCPs) to address anomalies and prepare draft and refer to Council for pre-Gateway decision	Y	Y	Y	Y	1) Draft minor CVLEP amendments by December each year 2) Draft minor DCP amendments by June each year	EDSP
	Develop annual budget	Y	Y	Y	Y	Adopted by Council by June each year	F&S
	Small plant hire rates, leaseback charges, and vehicle contributions calculated and in draft budgets	Y	Y	Y	Y	31 January annually	F&S
	Develop annual Fees and Charges document	Y	Y	Y	Y	Adopted by Council by June each year	F&S
	Develop revised Long Term Financial Plan (LTFP)	Y	Y	Y	Y	Adopted by Council by June each year	F&S
5.1.7 - Undertake the civic duties of Council in an ethical manner	Ensure staff are trained on induction and existing staff receive reinforcement in relation to Council's Code of Conduct	Y	Y	Y	Y	1) New staff receive code of conduct training at induction 2) Existing staff receive refresher training bi-annually	OD





Community Strategic Plan Objective	5.1 - We will have a strong, accountable and representative Government						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Plan and implement training programs for elected members on matters relevant to the ongoing governance requirements of Council	Y	Y	Y	Y	1) Develop annual Councillor training program 2) Training provided each year	OD
5.1.8 – Ensure good governance, effective risk management and statutory compliance	Plan for Council election	N	N	N	Y	By July 2020	OD
	Maintain Council's risk register	Y	Y	Y	Y	Report to Audit Committee quarterly	OD
	Maintain Business Continuity Plan (BCP)	Y	Y	Y	Y	BCP is reviewed and updated annually	OD
	Develop annual statutory reporting calendar for the next financial year	Y	Y	Y	Y	1) Statutory reporting calendar completed by June each year 2) Progress report to Executive twice annually	OD
	Ensure compliance with State Records Act through an Electronic Conversion Project	Y	Y	Y	Y	Progress reported by December	I&CS
	Submit Statutory Rating Return to Office of Local Government (OLG)	Y	Y	Y	Y	By 31 October annually	F&S
	Submit National Local Roads Data Survey to NSW Local Government Grants Commission	Y	Y	Y	Y	By 31 October annually	F&S



Community Strategic Plan Objective	5.1 - We will have a strong, accountable and representative Government						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Ensure Council's major risks are mitigated by maintaining appropriate insurance	Y	Y	Y	Y	Insurance cover reviewed and updated annually	OD
	Issue of Section 149 Certificates	Y	Y	Y	Y	Maximum average processing time 2 working days	EDSP
	Review risk management strategy, plans, templates, procedures	Y	Y	Y	Y	Documents reviewed by due date and reported to Audit Committee	OD
	Arrange and facilitate meetings of the Audit Committee	Y	Y	Y	Y	4 per year	OD
	Review organisational structure after election	N	N	N	Y	Report to Council on organisational structure by June 2021	OD
	Submit audited statutory Financial Reports to the Office of Local Government (OLG) and Australian Bureau of Statistics (ABS)	Y	Y	Y	Y	By 31 October each year	F&S
	Submit Grants Commission Return to Office of Local Government (OLG)	Y	Y	Y	Y	By 30 November each year	F&S
	Process Code of Conduct complaints	Y	Y	Y	Y	1) All Code of Conduct complaints are processed within agreed timeframes each year 2) Report Code of Conduct statistics to Office of Local Government (OLG) and Council by December each year	OD



Community Strategic Plan Objective		5.1 - We will have a strong, accountable and representative Government					
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Provide training for staff in Public Interest Disclosure (PID)	Y	Y	Y	Y	Provide PID training program annually	OD

Community Strategic Plan Objective		5.2 - We will have an effective and efficient organisation					
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
5.2.1 - Operate in a financially responsible and sustainable manner	Review and monitor expenditure of Section 94 funds	Y	Y	Y	Y	Review of yields and expenditure completed by June each year	EDSP
	Review rating structure annually	Y	Y	Y	Y	Adopted by Council by June each year	F&S
	Prepare and lodge grant funding acquittals and reports	Y	Y	Y	Y	No outstanding Grant Acquittals annually	F&S
	Report to Council on budgetary progress during the year	Y	Y	Y	Y	Report submitted to Council monthly	F&S
	Ensure investment returns exceed benchmark	Y	Y	Y	Y	Interest benchmark achieved each month	F&S



Community Strategic Plan Objective	5.2 - We will have an effective and efficient organisation						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Report on compliance with Council's Financial Planning Policy	Y	Y	Y	Y	Report to Council November, February and May each year	F&S
	Report to executive on light fleet and small plant usage and budget variations	Y	Y	Y	Y	By June each year	F&S
	Review Investment Policy	Y	Y	Y	Y	By 31 May annually	F&S
	Review Investment Strategy	Y	Y	Y	Y	By 31 May annually	F&S
	Ensure Information and Communication Technologies (ICT) Assets and Infrastructure are replaced and maintained in both an operationally and fiscally responsible manner	Y	Y	Y	Y	Maintenance and replacement program reported to Information Services Steering Committee (ISSC) each year	I&CS
	Prepare annual financial statements and submit for audit	Y	Y	Y	Y	By 31 August each year	F&S
	Investment report submitted to Council	Y	Y	Y	Y	Report to Council each month	F&S
	Taxation Goods and Services Tax, Fringe Benefits Tax & Payroll Tax returns lodged by due date	Y	Y	Y	Y	100% statutory compliance	F&S



Community Strategic Plan Objective	5.2 - We will have an effective and efficient organisation						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Review Council's property portfolio annually to identify surplus assets	Y	Y	Y	Y	By March each year	OD
5.2.2 – Council is a preferred employer	Submit an Equal Employment Opportunity (EEO) Management Plan Report	Y	Y	Y	Y	By March each year	OD
	Increase number of places for trainees and apprentices and participate in school based trainee program	Y	Y	Y	Y	1) Number of trainees and apprentices increased from previous year annually 2) Number of career path trainees annually 3) Number of springboard trainees annually 4) Number of apprentices annually 5) Number of school based trainees annually	OD
	Develop and implement a leadership development program	Y	Y	Y	Y	By June each year	OD
	Review staff protocols and provisions to attract and retain appropriately skilled and/or younger staff	Y	Y	Y	Y	By June each year	OD
	Maintain a performance development framework that enables proactive reporting on progress against milestones and key indicators	Y	Y	Y	Y	Competency assessments conducted by June each year	OD



Community Strategic Plan Objective	5.2 - We will have an effective and efficient organisation						
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	Provide opportunities to staff to skill up via Higher Grade Placement (HGP) or mentored work opportunities prior to anticipated leave or exit dates of higher grade personnel	Y	Y	Y	Y	Number staff engaged in HGP each quarter	OD
	Continue to promote region as desirable life and work location	Y	Y	Y	Y	Annual report to Executive regarding staff turnover	OD
	Recommend options to Executive for regular attitudinal staff surveys	Y	Y	Y	Y	By June each year	OD
5.2.3 – Foster an organisational culture focused on customer service excellence, innovation and continuous improvement	Provide accurate and current information for customers at the Maclean and Grafton foyers	Y	Y	Y	Y	Minimum of 12 counter displays each year	I&CS
	Implement internal business improvement program	Y	Y	Y	Y	By June each year	OD
	Provide staff communication workshops and media and public speaking training for appropriate staff	Y	Y	Y	Y	Four events each year	OD
	Informal GIPAs completed in accordance with service level agreements	Y	Y	Y	Y	>90% within service level per annum	I&CS
	Provide quality customer service at our front counters	Y	Y	Y	Y	>85% Good or Excellent feedback	I&CS
	The Continuous Quality Improvement (CQI) Plan is maintained in relation to industry standards and improvements implemented for all Care and Support Services (C&SS)	Y	Y	Y	Y	Number of CQI improvements quarterly	C&SS



Community Strategic Plan Objective		5.2 - We will have an effective and efficient organisation					
Delivery Program 2017/18-2020/21 Strategy	Operational Plan Action	17/18	18/19	19/20	20/21	KPI/Milestone/Statistic	Responsible Manager
	All Care and Support Services (C&SS) clients consulted to measure satisfaction with service	Y	Y	Y	Y	1) Annual clients survey completed by June 2) Tally of customer complaints from register annually	C&SS
	Review the operational capacity of Council owned quarries to re-assess gravel quality, operational issues and estimated life on current usage rates	Y	Y	Y	Y	By June each year	Director Works & Civil
	Revise preferred supplier listing	Y	Y	Y	Y	By June each year	F&S
	Participate in the Performance Excellence Program survey	Y	Y	Y	Y	By December each year	OD
5.2.4 - Ensure a safe and healthy work environment	Develop and implement section based Work Health and Safety Action plans	Y	Y	Y	Y	By June each year	OD
	Undergo annual State Cover Audit	Y	Y	Y	Y	Achieve overall annual score of >80% annually	OD
5.2.5 – Manage and value our corporate information and knowledge	Provide an effective and efficient call centre for Council	Y	Y	Y	Y	1) >65% of enquiries resolved first instance 2) % of calls answered <15 seconds	I&CS
	Ensure that Council's webpage is available for our customers	Y	Y	Y	Y	>95% uptime	I&CS



Section E

**Our Revenue Policy**





## SECTION E - OUR REVENUE POLICY

### 1. Proposed Borrowings

#### ***General Fund***

There are no proposed loan borrowings between 2020/21 and 2029/30.

All loans will have been repaid in full by 30 June 2028.

#### ***Water***

There are no proposed loan borrowings between 2020/21 and 2029/30.

#### ***Sewer***

There are no proposed loan borrowings between 2020/21 and 2029/30.

Council has a \$15M interest only Sewer Fund loan that's 5 year interest only period expires on June 2020. The loan then becomes a principal and interest loan. It is possible that the actual principal amount and applicable interest rate could be renegotiated if council decides to partially pay this loan down. If this occurs the Long Term Financial Plan will need to be adjusted to reflect this.

**Loan Information included in the Long Term Financial Plan***Loan Repayments (Principal & Interest) by Fund from 2020/21 to 2029/30:*

<b>Fund/Year</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>
General	\$3,698,017	\$3,304,225	\$3,304,224	\$2,562,864	\$2,727,514	\$2,427,515	\$2,427,514	\$2,242,523	\$0	\$0
Water	\$2,655,018	\$2,655,018	\$2,655,018	\$2,655,018	\$2,655,018	\$2,655,018	\$2,655,018	\$2,655,018	\$2,430,065	\$2,430,065
Sewer	\$8,546,571	\$7,763,145	\$7,63,145	\$7,63,145	\$7,63,145	\$7,63,145	\$7,63,145	\$7,63,145	\$5,649,772	\$5,649,772
<b>Total</b>	<b>\$14,899,606</b>	<b>\$13,722,388</b>	<b>\$13,722,388</b>	<b>\$12,981,027</b>	<b>\$13,145,677</b>	<b>\$12,845,678</b>	<b>\$12,845,677</b>	<b>\$10,418,163</b>	<b>\$8,079,837</b>	<b>\$8,079,836</b>

*Principal Outstanding (Loan Liability) by Fund from 2020/21 to 2029/30:*

<b>Fund/Year</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>
General	\$15,352,458	\$12,982,300	\$10,450,139	\$8,511,648	\$6,580,212	\$4,524,024	\$2,333,479	\$0	\$0	\$0
Water	\$20,349,451	\$19,180,386	\$17,922,564	\$16,569,589	\$15,113,356	\$13,546,635	\$11,860,875	\$10,047,025	\$8,325,673	\$6,470,997
Sewer	\$60,238,040	\$56,226,503	\$51,953,324	\$47,403,912	\$42,551,200	\$37,380,194	\$31,867,616	\$25,989,985	\$21,886,020	\$17,505,729
<b>Total</b>	<b>\$95,939,949</b>	<b>\$88,389,189</b>	<b>\$80,326,027</b>	<b>\$72,485,149</b>	<b>\$64,244,768</b>	<b>\$55,450,853</b>	<b>\$46,061,970</b>	<b>\$36,037,010</b>	<b>\$30,211,693</b>	<b>\$23,976,726</b>

## 2. Rates Income

### General Fund

Council levies property rates in accordance with the provisions of the Local Government Act. Each property that is rateable has a rate levied which is either a minimum rate or a base charge plus ad valorem rate. The Act allows a number of variations on how rates can be levied and to understand the difference it is handy to understand the following terms:

- **Unimproved Capital Value (UCV)**

This is the value of a parcel of land, as determined by the NSW ValuerGeneral, not taking into account any improvements such as houses, landscaping, pools, etc.

- **Ad Valorem (On the Value) Rate**

This is the rate in the \$ based on a property's UCV. For instance, a rate in the \$ rate of 0.5184 means a property is rated 51.84 cents for every \$100 UCV.

- **Minimum Rate**

Council can also charge a minimum rate, which means that if the rate applicable under the ad valorem rate is less than the minimum, then the minimum will be charged.

- **Base Rate**

In addition to an ad valorem rate, Council can also charge a base rate which when added to the ad valorem rate gives the applicable rate. The levying of a base rate tends to nullify the effects of wide variations in the movement of the property values. It assumes that all properties benefit from the availability of services and facilities provided by the Council.

### Rate Structure

The Rate Levy tabled below is a summary of the recommended Rate Structure for 2020/21 which includes provision for a 8% Special Rate Variation under Section 508(A) and an increase in the minimum rate approved by IPART for 2018/19, 2019/2020 and 2020/2021. The number of properties, total yield and rates in \$ have been changed to reflect the most recent land valuation/property adjustments as supplied by the Valuer Generals Department.

Clarence Valley properties were revalued by the Valuer General as at 1 July 2019. The total land value of the Clarence Valley LGA is \$5.792 billion as at 1 July 2019. The previous re-valuation which took place 1 July 2016 had a land value of \$4.697 billion. Residential land values have generally shown a very strong increase across the Clarence Valley Local Government Area since 2018, with a general increase of 5%. Commercial land values showed a moderate increase in land values of 12.26% since the 2016 valuing year. Rural land values showed very strong increases since the 2016 valuing year following continued demand for good grazing, fertile horticulture and farming land with superior water accessibility compared to other areas in NSW. The following table provides information on the valuation movement by rate category on rateable properties for the 2016 base date vs 2019 base date. The land value increase is not a direct increase on the rates payable by an individual ratepayer as the SRV restricts the allowable increase in the total general rate revenue. Example property rate comparisons showing impact on the rates payable for 2020/21 is attached, refer Appendix B.

## VALUATION INCREASES BY CATEGORY

Rate	Category	Base Date 01/07/2016	Base Date 01/07/2019	increase /decrease	% Increase/ Decrease
1	Farmland	879,430,800	1,051,519,070	\$172,088,270	20%
	<b>TOTAL FARMLAND</b>	<b>879,430,800</b>	<b>1,051,519,070</b>	<b>\$172,088,270</b>	<b>20%</b>
2	Residential – Ashby, Chatsworth, Copmanhurst, Brushgrove, Harwood, Ilarwill, Lawrence, Palmers Island, Coutts Crossing, Woombah, Cowper, Glenreagh, Swan Creek, Tucabia, Ulmarra, plus rural residential areas. This includes Residential Flood Prone land(15 prop	1,063,614,355	1,341,336,840	\$277,722,485	26%
2(i)	Residential A – Angourie, Brooms Head, Diggers Camp, Iluka, Sandon River, Minnie Water, Wooli,Wooloweyah	561,694,985	712,972,700	\$151,277,715	27%
	Residential B – Maclean,Townsend	171,675,500	229,066,900	\$57,391,400	33%
2(iii)	Residential C - Yamba	801,437,314	1,067,407,346	\$265,970,032	33%
2(iv)	Residential E – Grafton, Junction Hill	715,294,722	827,060,108	111,765,386	16%
	<b>TOTAL RESIDENTIAL</b>	<b>3,313,716,876</b>	<b>4,177,843,894</b>	<b>864,127,018</b>	<b>26%</b>
3	Business	38,693,720	47,189,690	\$8,495,970	22%
3(i)	Business B - Maclean CBD, Maclean Other, Townsend Other Business	42,540,310	48,649,820	\$6,109,510	14%
3(ii)	Business C - Iluka Industrial, Iluka Other Business	20,800,600	23,808,180	\$3,007,580	14%
3(iii)	Business D -Yamba CBD including Treelands Drive, Yamba Other	101,946,640	120,833,447	\$18,886,807	19%
3(iv)	Business E - Grafton & South Grafton CBD	91,242,663	96,156,328	\$4,913,665	5%
	Business F - Grafton & South Grafton other business	42,510,576	50,658,984	\$8,148,408	19%
	<b>TOTAL BUSINESS</b>	<b>337,734,509</b>	<b>387,296,449</b>	<b>49,561,940</b>	<b>15%</b>
3(v)	Business – Jetties	241,270	266,670	\$25,400	11%
	<b>TOTAL JETTIES</b>	<b>241,270</b>	<b>266,670</b>	<b>\$25,400</b>	<b>11%</b>

The rate structure for 2020/2021 also contains the following:

- Yamba, Maclean and Townsend Residential Categories Base Amount increases from \$450 to \$490
- All Business Rating Categories (except Grafton and South Grafton) Base Amount increases from \$450 to \$490
- Residential “Outside Town Areas” and Residential A – “Coastal Villages” minimum increases from \$599 to \$647
- There are no changes proposed for the Farmland Rate Category which has a Base Amount of \$330 for each year from 2019/2020 to 2020/21

Rate	Category	Number of Properties	Rate in \$	Mini- mum	Base Amount	% from Base	Income from Base	Total Yield
1	Farmland	2225	0.283255		\$330	19.78%	\$734,250	\$3,712,730
2	Residential – <i>Ashby, Chatsworth, Copmanhurst, Brushgrove, Gulmarrad, Harwood, Ilarwill, Lawrence, Palmers Island, Coutts Crossing, Woombah, Cowper, Glenreagh, Swan Creek, Tucabia, Ulmarra, plus rural residential areas. This includes residential flood prone land (15 properties)</i>	7885	0.566011	\$647				\$7,953,213
2(i)	Residential A – <i>Angourie, Brooms Head, Diggers Camp, Iluka, Sandon River, Minnie Water, Wooloweyah, Wooli</i>	2247	0.366405	\$647				\$2,680,805
2(ii)	Residential B – <i>Maclean, Townsend</i>	1,588	0.442073		\$490	43.45%	\$778,120	\$1,790,763
2(iii)	Residential C – <i>Yamba</i>	3,341	0.321314		\$490	32.31%	\$1,637,090	\$5,066,819
2(iv)	Residential E – <i>Grafton, Junction Hill</i>	7,704.15	0.793619		\$490	36.51%	\$3,775,033	\$10,338,740
3	Business	223	0.589754		\$490	28.19%	\$109,270	\$387,573
3(i)	Business B – <i>Maclean CBD, Maclean, Townsend Other Business</i>	165	0.722047		\$490	18.71%	\$80,850	\$432,125
3(ii)	Business C – <i>Iluka Industrial, Iluka Other Business</i>	57	0.595960		\$490	16.45%	\$27,930	\$169,817
3(iii)	Business D – <i>Yamba CBD (includes Treelands Drive) Yamba Other Business</i>	278	0.568475		\$490	16.55%	\$136,220	\$823,128
3(iv)	Business E – <i>Grafton &amp; South Grafton CBD</i>	367.71	2.030967		\$490	8.45%	\$180,178	\$2,133,081
3(v)	Business F – <i>Grafton &amp; South Grafton Other Business</i>	299.14	1.264588		\$490	18.62%	\$146,579	\$787,206
3(vi)	Business – <i>Jetties</i>	83	0.486000					\$1,296
	<b>Total ordinary rates</b>	<b>26,463</b>					<b>\$7,605,520</b>	<b>\$36,277,096</b>

**2020/21 Rate Peg**

The Independent Pricing and Regulatory Tribunal (IPART) have determined that Council's general income may be increased by 2.6% under section 506 of the Local Government Act 1993 for the rating year commencing 1 July 2019. IPART have advised that in determining the 2020/21 rate peg, they have taken into consideration these components:

1. The rise in the Local Government Cost Index (LGCI) for the year ending with the June Quarter 2019 – 2.6%
2. Setting the productivity factor to 0%

**Business B – Maclean/Townsend**

Maclean CBD has been defined as the business properties located within the following area – from the river up Taloumbi Street to River Street east along River Street to Short Street, down Short Street to Stanley Street, south along Stanley Street to Alexander Street then into McLachlan Street to Howard Street, Howard Street to the river. A map showing this CBD boundary is attached, refer Appendix A.

**Business C - Iluka**

Iluka industrial area has been defined as all businesses located within the industrial estate off Henry Searle Drive. A map showing this Iluka industrial area boundary is attached, refer Appendix A.

**Business D – Yamba**

Yamba Town CBD has been defined to include the business properties within the following area – from Ford Park up Claude Street across to the Yamba Golf Club to Queen Street, Queen Street up to Clarence Street, Clarence Street to Ritz Street and then down Ritz Street to the coast line. A map showing this CBD boundary is attached, refer Appendix A.

The Treelands Drive business area has also been identified as a CBD area for Yamba and has been defined as follows. The business properties on the western side of Treelands Drive and the business properties on the eastern side of Treelands Drive between Yamba Road and Roberts Close. A map showing this CBD boundary is attached, refer Appendix A.

**Business E – Grafton and South Grafton**

Grafton CBD (north side of the river) defined as business properties within the following area – from the river up Mary Street to Bacon Street, down Bacon Street to Queen Street, Queen Street to Oliver Street, down Oliver Street to Villiers Street, Villiers Street to Clarence Street and then down Clarence Street to the river. A map showing this CBD boundary is attached, refer Appendix A.

South Grafton CBD defined as business properties within the following area – from the river down Cowan Street to Ryan Street, then east along Ryan Street to Bligh Street, along Bligh Street to Vere Street, Vere Street to Kelly Street, Kelly Street to the Pacific Highway, along Schwinghammer Street to Heber Street and then back to the river. A map showing this CBD boundary is attached, refer Appendix A.

**Business F – Grafton and South Grafton Other**

Business will include all business properties located outside the boundaries of the Grafton and South Grafton CBD areas including the business properties located at Junction Hill and Trenayr. A map showing the Junction Hill and Trenayr business boundaries is attached, refer Appendix A.

**3. Water Charges**

At the 24 November 2015 Extraordinary Council Meeting (Item 12.060/15) Council resolved that water fund increases be capped to a maximum of 1.5% per year for five (5) years from 2016/17.

The requirements of best practice pricing for water include having one price for both residential and non-residential consumers and acquiring 25% of income from fixed charges and 75% of income from consumption charges.

The charges for 2020/21 are charged on each water meter connected to a property and are shown in Tables 1 and 2:

**Table 1: 2020/21 Water Consumption Charges**

	2019/20 Charge	2020/21 Charge	Estimated 2020/21 Yield
Consumption	\$2.49	\$2.53	} \$11.54
Residential inclining block for average daily water consumption above 1.233kl/day per unit or residence per billing period	\$3.71	\$3.77	
Fire Service consumption - water usage registered on fire service meter that was not for the purpose of the fire service charged per kl	\$9.93	\$10.08	
Consumption Untreated (Raw) Water	\$1.24	\$1.26	\$71,550

**Table 2: Fixed (Access) Water Charges for 2020/21**

Water Meter Size*	2019/20 Fixed Charge	2020/21 Fixed Charge	Estimated Yield 2020/21
Unconnected	\$167.00	\$169.00	2.96M
20mm	\$122.00	\$124.00	
25mm	\$191.00	\$194.00	
32mm	\$312.00	\$317.00	
40mm	\$488.00	\$496.00	
50mm	\$763.00	\$775.00	
80mm	\$1,952.00	\$1,984.00	
100mm	\$3,050.00	\$3,100.00	

\*The access charge for meter sizes greater than 20mm is calculated on the square of the meter size compared with a 20mm meter

Untreated water consumers supplied direct from trunk mains prior to treatment are charged at half of the above access charges. Council does not approve any additional untreated water connections.

As previously mentioned, best practice pricing requires a single charge for both residential and non-residential consumers and based on the adopted phase-in path, charges for 2020/21 will be in accordance with Table 3.

**Table 3: Proposed future consumption charges  
(2016/17, 2017/18, 2018/19, 2019/20 and 2020/21 are increased by 1.5% only)**

Consumption Charge	2017/18	2018/19	2019/20	2020/21
Consumption \$/kl	\$2.41	\$2.45	\$2.49	<b>\$2.53</b>

Council reviews its 30 year financial model for the water fund each year. The proposed future consumption charges listed in Table 3 above are considered to be conservative estimates and may change when the 30 year financial model is reviewed.



#### 4. Sewerage Charges

In May 2004, the then Department of Energy, Utilities and Sustainability (DEUS) released guidelines for the Best Practice Management of Water Supply and Sewerage. The guidelines require Council to charge a uniform sewerage bill for residential properties, a two part tariff comprising an annual access charge and a uniform sewer usage charge per kilolitre (kL) for non-residential properties and appropriate liquid trade waste fees and charges. In April 2005, Council resolved to adopt best practice pricing for sewerage with common sewerage charges across the Council area, and best practice pricing was implemented in the 2005/06 financial year.

At the 24 November 2015 Extraordinary Council Meeting (Item 12.060/15), Council resolved that sewer fund increases be capped to a maximum of 1.5% per year for five (5) years from 2016/17. The current 30 year financial model indicates that from 2016/17 sewer charges will increase by 1.5% per year until 2020/21 and then increases will be linked to CPI only. The estimated residential sewer charges from 2017/2018 to 2021/2020 are:

**Table 1: Estimated Residential Sewer Charges  
(2017/18, 2018/19, 2019/20 and 2020/21 are increased by 1.5% only)**

Financial Year	2017/18	2018/19	2019/20	2020/21
Residential sewer charge*	\$1,109	\$1,125	\$1,142	<b>\$1,159</b>

\*Assumes an increase of 1.5% per year from 2016/17 until 2020/21 and then by 2.5% being the assumed CPI.

Table 2 below shows the sewerage charges for 2020/21 and Table 3 shows the access charge for non-residential properties.

**Table 2: Charges for 2020/21**

Property	Adopted 2019/20 Charge	Proposed 2020/21 Charge	Estimated Yield 2020/21
Residential Property (per connection)	\$1,142	\$1,159	\$14.78M
Residential Property Pressure Sewer zone	\$1,117 <sup>1</sup>	\$1,134 <sup>1</sup>	\$1.34M
Residential Property Unconnected Availability Charge	\$660	\$670	\$483,000
Non-residential Access Charge (per water meter)	As per Table 3 <sup>2</sup>	As per Table 3 <sup>2</sup>	See Table 3
Non-residential Sewerage Generation Charge	\$3.46	\$3.51	
Non-rateable properties	\$3.46 (no access charge)	\$3.51 (no access charge)	

1. Properties within a pressure sewer zone are charged \$25 less than properties in a gravity sewer zone to reflect the average cost of pressure pump electricity consumption which is paid for by the property
2. The non-residential sewer charge is the sum of the access charge and the generation charge, with a minimum charge of the residential charge (\$1,142 for 2019/2020). As meters are read four times per year, the minimum non-residential charge will be calculated on an equivalent charge of \$3.18 per day.

**Table 3: Fixed (Access) Sewer Charges for 2020/21**

Water Meter Size*	2019/20 Fixed Charge	2020/21 Fixed Charge	Estimated Yield 2020/21
Unconnected	\$660	\$670	} 1.25M
20mm	\$660	\$670	
25mm	\$1,031	\$1,047	
32mm	\$1,690	\$1,715	
40mm	\$2,640	\$2,680	
50mm	\$4,125	\$4,187	
80mm	\$10,560	\$10,720	
100mm	\$16,178	\$16,750	

*\*The access charge for meter sizes greater than 20mm is calculated on the square of the meter size compared with a 20mm meter*

Liquid trade waste fees and charges are shown in the fees and charges section. As noted above, the non-residential sewer charge will be the greater of:

- fixed (access) charge plus sewer generation charge, or
- daily charge of \$3.59

## 5. Waste Management Charges

The Domestic Waste Management (DWM) charge must be determined each year pursuant to Section 496 of the Local Government Act, 1993. This charge is audited by Council's external auditors to ensure that the rate is reasonable and that the cost of collecting and processing domestic waste throughout the Council area is relative to the charge for providing the service.

Major changes to the Domestic Waste Management service commenced on 30 July 2012 which followed Council's acceptance of a new ten year waste collection contract with JR Richards and Sons. Council has also entered into two further contracts with JR Richards and Sons to construct and operate a new materials recovery facility (MRF) and a new fully enclosed composting facility. The new infrastructure is located at the Grafton Regional Landfill and is processing kerbside collected recyclables and organics. Council has commenced planning for the next collection and processing contract due to commence in 2022.

Council also levies a waste management charge pursuant to Section 501 of the Act on all rateable properties. The levy contributes to the cost of developing waste management infrastructure such as waste transfer stations, landfills, composting facilities, recycling centres and other services such as litter collection. The 2020/21 levy has increased from \$59 to \$63. The increase recognises the additional costs of a new waste transfer station to be commissioned in Minnie Water and improved management arrangements at the Baryulgil waste transfer station. The waste management charges for 2020/21 are detailed below:

<b>Domestic Waste Charge Section 496</b>	<b>2018/19 Charge</b>	<b>2018/19 Yield</b>	<b>2019/20 Charge</b>	<b>2019/20 Yield</b>	<b>2020/21 Charge</b>	<b>2020/21 Yield</b>
3 Bin Service	\$346	\$6,141,500	\$353	\$6,224,096	<b>\$357</b>	\$6,436,353
2 Bin Service	\$285	\$1,117,200	\$288	1,089,792	<b>\$291</b>	\$1,186,989
Vacant land	\$27	\$56,600	\$29	\$15,080	<b>\$29</b>	\$60,784
Additional red bin	\$100	\$12,500	\$135	\$23,220	<b>\$135</b>	\$23,500
Additional yellow bin	\$100	\$2,600	\$100	\$4,100	<b>\$105</b>	\$4,500
Additional green bin	\$130	\$1,820	\$130	\$3,380	<b>\$130</b>	\$3,500
<b>Waste Management Charge Section 501</b>						
Waste Management Levy	\$52	\$1,357,357	\$59	\$1,569,990	<b>\$63</b>	\$1,699,929

#### 6. On-Site Effluent Disposal Systems

The annual fee to fund the required level of auditing of the 8,937 on-site sewerage management systems has been indexed by 5.2% to \$40 for 2020/21 (\$38 2019/2020). The fee is levied on all properties with on-site effluent disposal systems.

#### 7. Backflow Prevention Device Annual Charge

The annual charge of \$56 for 2020/21 is to fund the administration of the backflow prevention device programme. The charge is levied on properties that have containment backflow prevention devices that are required to be annually tested and certified in accordance with Council's Backflow prevention and cross connection control policy. The charge is per annum per containment device.

## 8. National Competition Policy – Business Activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* Council has declared the following activities as business activities.

### Category 1

*(where gross operating turnover is over \$2 million)*

- Clarence Valley Council Water Supply Fund
  - Provision of Water Supply Services
- Clarence Valley Council Sewerage Services
  - Provision of Sewerage Augmentation
  - Reticulation & Treatment
- Holiday Parks
  - Camping and Holiday Park Accommodation
- Clarence Care and Support
  - Home Care Packages
  - Home Maintenance
  - In-Home Domestic Services
  - Meals Services
  - Short Term Restorative Care Packages
  - Regional Assessment Services
  - Social Support Program
  - Veterans Home Care
  - NDIS
  - Private and Brokerage Services

### Category 2

*(where gross operating turnover is less than \$2 million)*

Council has no category 2 businesses

## 9. Fees and Charges for 2019/20

Clause 201 of the Local Government (General) Regulation 2005 provides that Council's Revenue Policy must include a statement of the types of fees proposed to be charged by Council, the amount of each fee, estimated yield and the proposed pricing methodology for each fee.

A schedule of Fees and Charges for 2020/21 has been prepared and is available on Council's website at [www.clarence.nsw.gov.au](http://www.clarence.nsw.gov.au). Council's schedule of Fees and Charges has 1,626 fees including 54 new fees.

Each fee or charge has been categorised as follows:

- |     |            |  |
|-----|------------|--|
| U - | User Pays  | Council pricing reflects the nature of service and costs.  |
| R - | Regulatory | The price is set by Council for a goods/service which Council has a regulatory right or obligation to provide. |
| S - | Statutory  | The price charged for this goods/service is a statutory charge set by government regulation.                   |

Details of those fees and charges subject to GST and exempt from GST are identified in the schedule of Fees and Charges. The GST status of each charge/fee depends on whether there is consideration for a supply. Some fees and charges are exempt from GST in accordance with the Federal Treasurer's Determination under Section 81-5 of the A New Tax System (GST) Act 1999 as amended, and as assessed under the Tax Laws Amendment (2011 Measures 2 No. 2) Bill 2011: exempting taxes, fees and charges from the GST. Generally, where permissible, the majority of Council's fees and charges have been increased by an estimated CPI amount of 2.5% and rounded. Some prices vary outside CPI based on specific issues impacting the operations, costs, or pricing parameters of the particular service. Regulatory or statutory fees will increase in line with government pronouncements.

The following pricing categories have been used in determining the fees, which are summarised below:

- Full Cost Pricing- Fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service.
- Subsidised Pricing- Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price.
- Market Pricing- Fees and charges are based on current market fee structures. The market price is usually determined by examining competitors' prices and may have little relationship to the cost of providing the service.
- Statutory Pricing- Fees and charges are set to comply with statutory legislation.

### Summary of significant variations with new fees added and existing fees amended

Major increases in fees (>50%) are as follows:

- A major review of all cemetery fees has been undertaken. This has resulted in a new structure and hierarchy being put in place for these fees. Some existing fees have increased to align with the new structure.
- Engineering Application & Inspection of Works fees have increased by approximately 60%. This is to more accurately reflect the cost of service.

Fees or charges that have decreased by greater than 25%. They are as follows:

- Per the commentary in major increases >50% above, a major review of all cemetery fees has been undertaken. This has resulted in a new structure and hierarchy being put in place for these fees resulting in some fees significantly decreasing.

Other significant variations include:

- A rationalisation of library fees has been undertaken to make the fee structure easier to understand for users. All individual library charges for printing and photocopying have been removed and just one set of fees that cover all locations have been introduced

### **Sewer and Water Connection Fees**

Sewer and water connection fees are calculated as outlined in Council's Policy "Sewer and Water Capital Contribution Credits for Properties not paying availability charges as at 28 June 2005". This policy specifies that the connection fee for properties not paying sewer and/or water availability charges as at 28 June 2005 will include a capital component. The capital component for sewer is equivalent to the capital contribution for 1 sewer Equivalent Tenement (ET) and the capital component for a 20mm water meter is equivalent to the capital contribution for 1 water ET. The capital component for larger size water meters is based on an ET assessment of the meter capacity. The sewer and water contributions for 1 ET were initially set in the Development Servicing Plans for Sewer and Water adopted by Council on 28 June 2005, and is adjusted annually using the methodology specified in the Department of Primary Industries - Water Guidelines. The sewer and water contributions for 1 ET are listed in the Fees and Charges as "Section 64 contributions".

**10. Hardship – Ordinary Rates and Annual Charges Policy**

The purpose of the policy is to establish guidelines for the General Manager and staff on providing appropriate assistance to ratepayers suffering financial difficulties with the payment of Ordinary Rates and Annual Charge.

The intent of the policy is to ensure that ratepayers facing financial hardship, but with the will to make payments against their Ordinary Rates and Charges, have a clear and simplified way of doing so. Where there is no willingness to make payments against outstanding Ordinary Rates and Annual Charges, the right of Council to take legal action is well-defined.

This policy recognises that ratepayers may at times encounter difficulty in the payment of rates and charges. The Local Government Act 1993 allows Council to provide assistance to those ratepayers. Application for hardship must be made on the appropriate form which is available from Council's website [www.clarence.nsw.gov.au](http://www.clarence.nsw.gov.au).



# Section F

## Our Financial Summary





## SECTION F – OUR FINANCIAL SUMMARY

### 1. 2020/21 Budget and Long Term Financial Plan

Assumptions and factors affecting the budget result have been incorporated into the 2020/21 budget and 2020/21 to 2029/20 Long Term Financial Plan (LTFP) are as follows:

1. General rate revenue will be increased by a special rate variation (SRV) of 8% (including a rate peg percentage advised by IPART for 2020/21). The Rate Peg is assumed at 2.0% p.a. from 2021/22 onwards. This is the last year of the approved 8% p.a. rate increase approved by IPART and will result in an estimated additional \$10.5 million above the rate peg. These funds are to be used to improve Council's General Fund financial sustainability and General Fund asset sustainability ( for 2020/21 General Fund asset renewals and from 2021/22 onwards General Fund asset renewals and General Fund asset maintenance). Recurrent operating expenditure for 2019/20 will be based on the same service levels as budgeted per the October 2018 Revised Budget and not indexed for 2019/20 to 2020/21 as a cost containment measure, unless there is a contractual obligation to differ from these levels. From 2021/22 onwards recurrent operating expenditure generally will be indexed by 2% p.a. as a cost containment measure.
2. Revenue streams and future service requirements will be adjusted for population growth forecasts where a direct relationship can be determined. Population forecasts will be based upon the NSW Department of Planning, Industry and Environment population projections (currently + 0.5% p.a.) plus an adjustment for current local population growth strategies.
3. Recurrent operating expenditure for 2020/21 will be based on the Revised Budget as at December 2019, with consideration of actuals, as a cost containment measure. This position will then be further adjusted for contractual obligations or for expected spend as informed through discussion with Management. From 2021/22 onwards recurrent operating expenditure generally will be indexed by 2% p.a. Based upon the Reserve Bank (RBA) forecast.
4. Recurrent operating revenue for 2020/21 onwards will initially be increased in line with service deliverables and as evidenced through discussion with Management. A general indexation rate of 2.0% p.a. will be applied on all general revenue streams where no other evidence is available to support a specific revenue increase.
5. Interest and investment income forecast at a conservative rate of 1.6% per year, based on the running yield of Council's investment portfolio (value average \$110 million per month) for the quarter ended 30 September 2019.
6. Water Charges will be indexed by 1.5% pa for 2020/21 and then by 2.5% p.a. from 2021/22 to 2029/30.
7. Sewer Charges will be indexed by 1.5% pa for 2020/21 and then by 2.5% p.a. from 2021/22 to 2029/30.
8. Domestic Waste Management Charges will be calculated based upon the reasonable cost requirements (income funds the operating and maintenance costs associated with providing the service) for 2020/21 Budget. During 2019/20 financial modelling will be performed on the estimated reasonable cost requirements to develop a pricing path over the 10 years of the Long Term Financial Plan reflecting appropriate cost recovery.

9. Operating Grants - Council has assumed it will continue to receive operating grants in relation to ongoing operations (where evidenced by management) and that these will generally increase annually in line with estimated indexation of 2.0%. Operating grants received for specific project related purposes have been included in the year Council anticipates they will be received.
  10. Capital Grants - the capital grants applied in the model will be based on the capital grants for 2020/21 as indicated in the updated 2019/20 to 2020/21 capital works program. These assumptions have been carried out into latter years.
  11. The Financial Assistance Grant will be increased by estimated indexation of 2.0%. An advanced payment for the Financial Assistance Grant of up to 50% (\$5.553M) of Council's 2019/20 allocation was made in 2018/19. Council has assumed over the 10 years of the LTFP that the "in advance" tap has not been turned off, and therefore Council does not have to report a drop in Financial Assistance Grant income.
  12. Tax equivalent dividends will be based upon the maximum allowable rate of \$3 per assessment (which equates to approximately \$68K from the Water Fund and \$47K from the Sewer Fund). These figures will be adjusted by both estimated charge increases and population increases.
  13. All positions on the adopted organisation structure to be funded unless otherwise indicated.
  14. Employee wage increases are estimated 2.5% p.a. for 2020/21 - 2029/30 as per Local Government (State) Award. The current Local Government Award has lapsed and negotiations for a new Award are currently underway. This process should be completed by March 2020, at which point this estimate will be adjusted if necessary.
  15. Leave Entitlement accruals will be based upon the assumption that all positions in the organisation structure will be filled.
  16. Workers Compensation premiums will be based upon 2.6% of the estimated wages from 2020/21 onwards. The historical Basic Tariff Premiums as a % on wages is as follows:
 

2016/17 = 3.24%
2017/18 = 2.36%
2018/19 = 2.594%
2019/20 = 2.594%
- The average of the past three years indicates an indicative Basic Tariff Premium of approx. 2.6% of estimated wages. This is consistent with the 2.6% to be utilised in the 2019/20 Budget and onwards. Any savings realised will be transferred to the smoothing reserve. Any additional costs will firstly be funded from the Workers Compensation Smoothing Reserve (RA10700).
17. Superannuation - Employees are generally in either of two schemes being:
    - a) The Defined Benefits scheme, are calculated as per employee contribution
    - b) The Super Guarantee Scheme (SG), Council is legislatively required to contribute 9.5% of the employee's gross wages for 2020/21. The SG rate will then be increasing to 10% from July 2021, and eventually increasing to 12% from July 2025.

18. Street lighting base cost will decreased in 2020-21 based on the estimated savings that the LED conversions commencing in 2019-20 will deliver as well as the impact of pricing structure changes instigated by the Australia Energy Regulator (AER) Review. Total estimated decreases in annual costs are \$246K (20/21). From 2021-22 charges will be indexed by 2%.
19. Electricity charges (excluding street lighting) to be indexed by 2.0% based upon connections and consumption remaining consistent.
20. Historically property insurance increase by approximately by 5% p.a. but recent increases in the valuation of Council Assets will also need to be taken into consideration for 2020-21. All other insurances will be increased by an estimated indexation of 2.0%. Historically, Council has received a rebate on its annual property insurance premium but as there is no guarantee that Council will receive this, no allowance for this is included in the original budget. If any amount is received it will be posted as a variation and general fund saving. Historically, Council has received a risk incentive bonus but as there is no guarantee that Council will receive this, no allowance for this is included in the original budget and any amount received will be transferred to a restricted reserve to be utilised on risk management issues.
21. At this stage it is unsure what the final operating structure for Community Support Services will be. Therefore as these decisions are made the impacts on the Operational Budget and Long Term Financial Plan will need to be adjusted.
22. Improvement Strategies to be included of the amount remaining to be realised as at 30 June 2020 based on the revised plan adopted in Item 6a.19.004 of the June 2019 Council meeting.

Whilst these assumptions provide a general guideline there are items in the budget that are predetermined, for example services that are subject to tender.

## 2. Best practice dividends from Water and Sewer Funds

Best-practice management of water supply and sewerage allows that, provided guidelines are met (NSW Government Department of Water & Energy Best-Practice Management of Water Supply and Sewerage Guidelines 2007), a dividend can be paid from water and sewer surpluses to General Fund.

The criteria that must be satisfied for a dividend to be met are:

1. Strategic Business Planning
2. Pricing (including Developer Charges, Liquid Trade Waste Policy and Approvals)
3. Water Conservation
4. Drought Management
5. Performance Reporting
6. Integrated Water Cycle Management

To be eligible to make a dividend payment from a surplus, a local water utility must:

- Demonstrate best-practice management compliance through an independent compliance audit report; and

- Obtain an unqualified financial audit report for its water supply and/or sewerage business(es).
- Resolve in a council meeting open to the public that it has achieved “substantial compliance” with each criterion in the guidelines.

As per the Water Fund and Sewer Fund 2020/21 to 2029/30 Long Term Financial Plans, Council is intending to pay the following amounts as best practice dividends (provided the criteria to do so has been met) from Water and Sewer Funds to General Fund:

<b>Fund/Year</b>	<b>2020/21</b>
Water	\$604,179
Sewer	\$430,137
<b>TOTAL FORECASTED AMOUNT TO BE PAID TO GENERAL FUND</b>	<b>\$1,034,316</b>

Payment of dividend is based on the lesser of 50% of surplus operating result or \$27 per assessment.

**3. Ten Year Financial Plan Commencing 2020/21**

- Refer to Long Term Financial Plan 2020/2021 – 2029/2030 (Attachment D)

**4. 2020/21 Capital Expenditure & Service Variations**

- Refer to the Capital Works Program 2020-2021 for details. (Attachment G)

**5. 2020/21 Consolidated Budget (including all funds)**

- Refer to the 2020-2021 Budget for details. (Attachment E)



# Appendix A – Business Property Boundaries





**Clarence Valley Council**

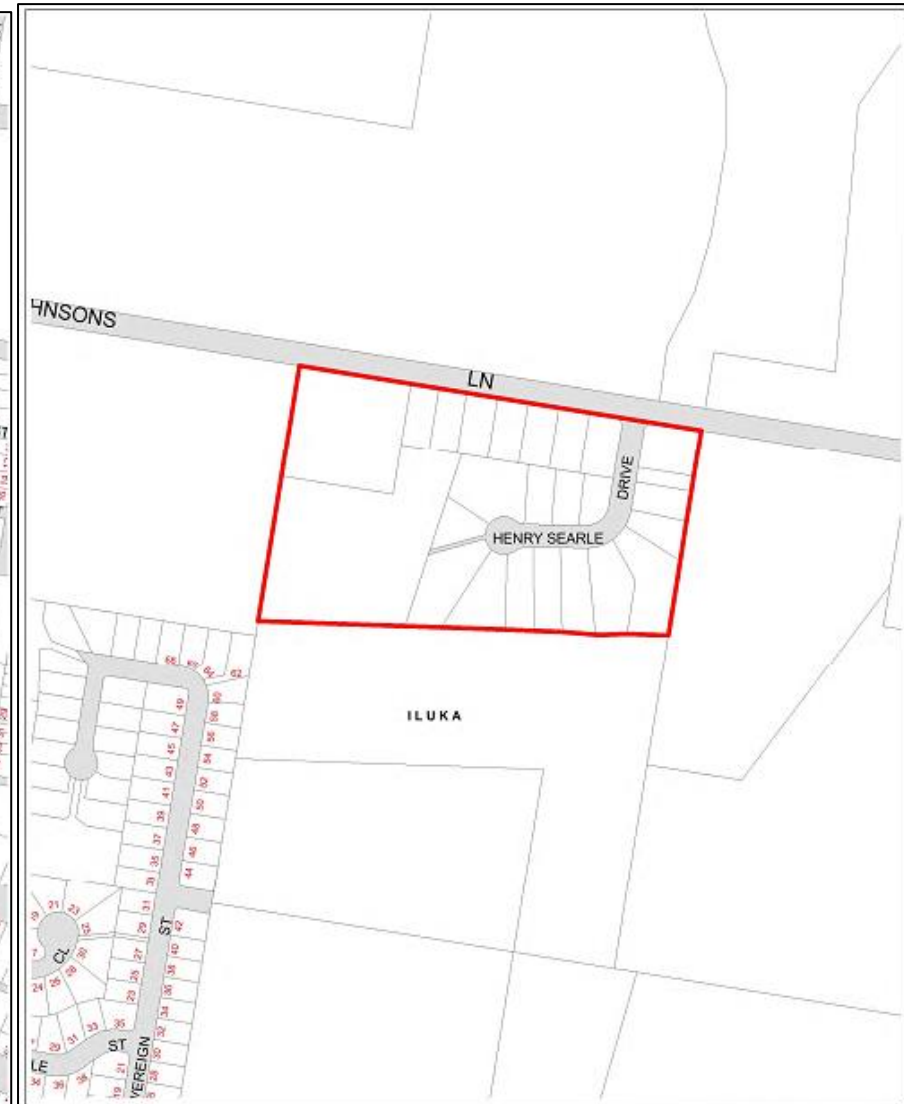
Maclean CBD Boundary For Rating Purposes

Disclaimer: The information displayed is not survey accurate and should be used as a guide only.  
 © Clarence Valley Council  
 © NSW LPI

Date: 19/04/12  
 Data Source: Cadastre (APR 2012) - NSW LPI

0 50 100 Meters  
 Approx scale @ A4 1:4000  
 Projection: GDA 1994  
 MGA Zone 56

clarence



**Clarence Valley Council**

Iluka Industrial Area Boundary For Rating Purposes

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 © NSW LPI

Date: 19/04/12  
 Data Source: Cadastre (APR 2012) - NSW LPI

0 50 100 Meters  
 Approx scale @ A4 1:4000  
 Projection: GDA 1994  
 MGA Zone 56

clarence



**Clarence Valley Council**

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The information displayed is not survey accurate and should be used as a guide only.  
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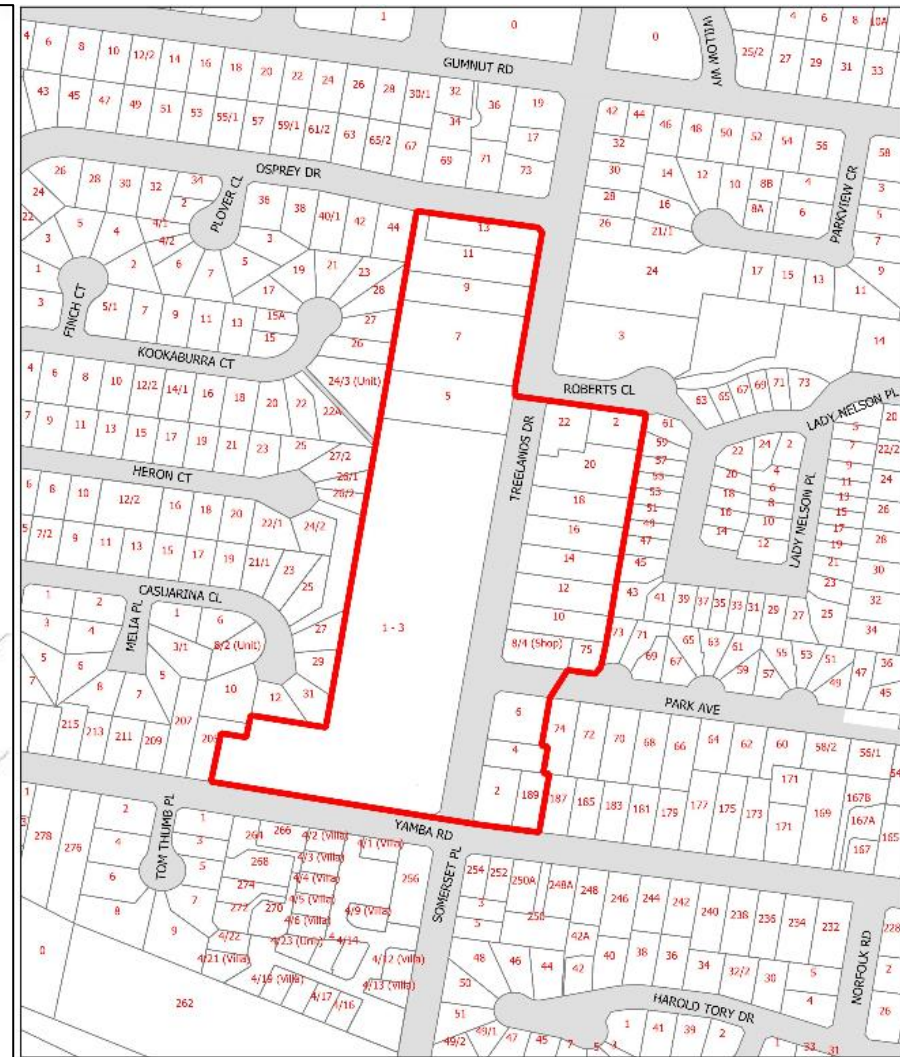
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Data Source: Cadastre (APR 2012) - NSW LRP

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Approx scale @ A4 1:8000

Projection: GDA 1994  
MGA Zone 56

clarence valley council

Yamba Town CBD Boundary For Rating Purposes



**Clarence Valley Council**

Legend

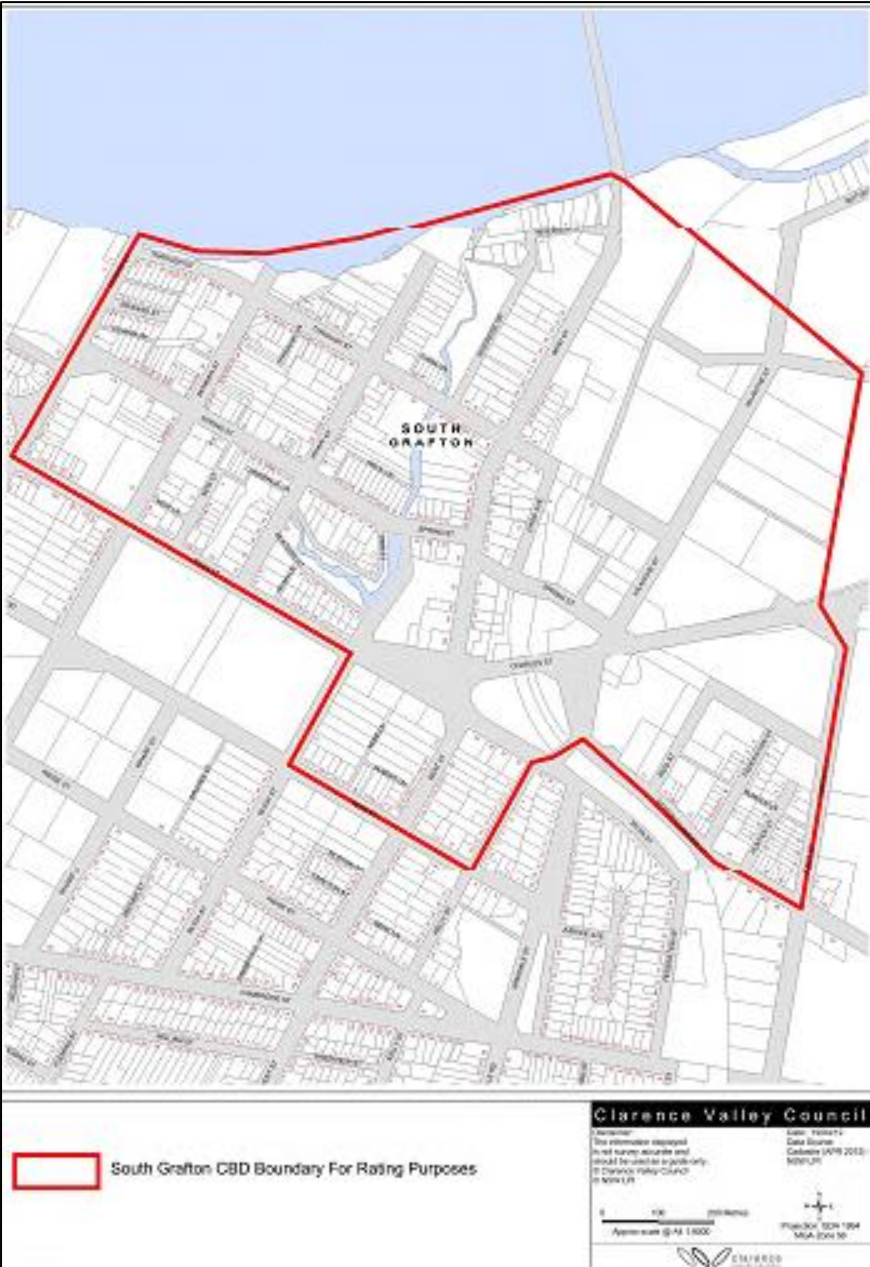
- Treelands Drive, Yamba boundary for rating purposes
- Cadastre © NSW Spatial services

Date: 24/02/20  
© Clarence Valley Council  
© NSW Spatial Services

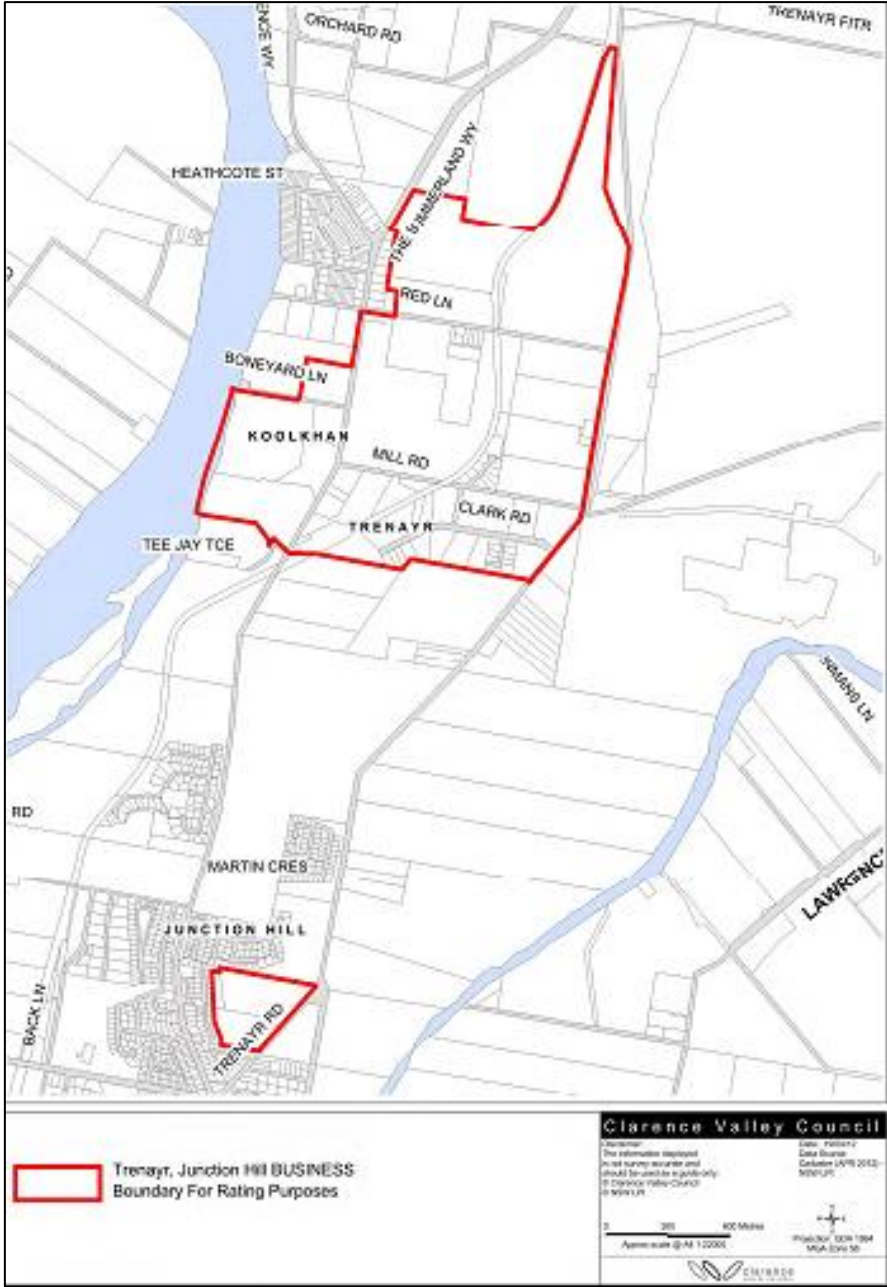
0 25 50 m

Scale: 1:2,000  
Approx Scale @ A4 = 1:8000

clarence valley council









## Appendix B

# Property Rate Comparisons

Property Rate Comparisons - Draft 2020/21 Rate Levy with 8% SRV

						DRAFT 2020/21 Rate Levy with 8% SRV			
Property No.	Land Value		Valuation Movement	2019/2020 Levy		2020/2021 Estimate		2020/2021 Estimate increase/decrease	% increase/decrease
	Base Date 01/07/2016	Base Date 01/07/2019	%	c in \$	Rate Levy	c in \$	Rate levy		
					A	B	B - A		
<b>Farmland</b>				<b>0.30527</b>	<b>\$330.00</b>	<b>0.283255</b>	<b>\$330.00</b>		
115216 585 Shark Creek Road Maclean	92,700	106,000	14%	\$282.99	\$612.99	\$300.25	\$630.25	\$17.27	2.82%
112332 North Bank Road Palmers Island	120,000	137,000	14%	\$368.32	\$696.32	\$388.06	\$718.06	\$21.74	3.12%
128013 1904 Sherwood Creek Road Sherwood	191,000	243,000	27%	\$583.07	\$913.07	\$688.31	\$1,018.31	\$105.24	11.53%
132299 1420 Pacific Highway Ulmarra	174,000	211,000	21%	\$531.17	\$981.17	\$597.67	\$927.67	\$66.50	7.72%
112511 69 South Bank Road Palmers Channel	235,000	269,000	14%	\$717.38	\$1,047.38	\$761.96	\$1,091.96	\$44.57	4.26%
132813 Serpentine Channel North Chatsworth	247,000	284,000	15%	\$754.02	\$1,084.02	\$804.44	\$1,134.44	\$50.43	4.65%
102021 288 Lawrence Road Alumy Creek	387,000	469,000	21%	\$1,181.39	\$1,511.39	\$1,328.47	\$1,658.47	\$147.07	9.73%
119547 216 Goodwood Island Road Goodwood Island	337,000	388,000	15%	\$1,028.76	\$1,358.76	\$1,099.03	\$1,429.03	\$70.27	5.17%
125080 Hyland Forest Road Dundurrabin	538,000	626,000	16%	\$1,642.35	\$1,972.35	\$1,773.18	\$2,103.18	\$130.82	6.63%
101232 2211 Clarence Way Upper Copmanhurst	588,000	715,000	22%	\$1,794.99	\$2,124.99	\$2,025.27	\$2,355.27	\$230.29	10.84%
128806 3994 Larence Road Woodford	597,000	682,000	14%	\$1,822.46	\$2,152.46	\$1,931.80	\$2,261.80	\$109.34	5.08%
125751 Jackadgery-Lilydale Road Lilydale	688,000	833,000	21%	\$2,100.26	\$2,430.26	\$2,369.51	\$2,699.51	\$259.26	10.67%
125455 Coombadjha Road Coombadjha	1,960,000	2,370,000	21%	\$5,983.29	\$6,313.29	\$6,713.14	\$7,043.14	\$729.85	11.56%
125416 8830 Waterfall Way Hernani	3,000,000	3,730,000	24%	\$9,158.10	\$9,488.10	\$10,565.41	\$10,895.41	\$1,407.31	14.83%
132974 351 Lionsville Rd Baryulgil	8,790,000	10,600,000	21%	\$26,833.23	\$27,163.23	\$30,025.03	\$30,355.03	\$3,191.80	11.75%
<b>Residential (Outside Town Areas)</b>				<b>0.66055</b>	<b>\$599.00</b>	<b>0.566011</b>	<b>647.00</b>		
122129 5 Coramba Street Glenreagh	71,900	79,000	10%	\$474.94	\$599.00	\$447.15	647.00	\$48.00	8.01%
122806 26 Coldstream Street Ulmarra	51,800	63,100	22%	\$342.16	\$599.00	\$357.15	647.00	\$48.00	8.01%
122975 50 River Street Ulmarra	82,000	99,900	22%	\$541.65	\$599.00	\$565.44	647.00	\$48.00	8.01%
124993 2 Lakkari Street Coult's Crossing	70,400	90,000	28%	\$465.03	\$599.00	\$509.41	647.00	\$48.00	8.01%
110804 29 Bridge Street Lawrence	73,000	77,900	7%	\$482.20	\$599.00	\$440.92	647.00	\$48.00	8.01%
127371 277 DinDerra Road Glenugie	102,000	121,000	19%	\$673.76	\$673.76	\$684.87	\$684.87	\$11.11	1.65%
110644 48/50 Havelock Street Lawrence	108,000	115,000	6%	\$713.39	\$713.39	\$650.91	\$650.91	-\$62.48	-8.78%
128655 595 Woodford Dale Rd Woodford	117,000	134,000	15%	\$772.84	\$772.84	\$758.45	\$758.45	-\$14.39	-1.86%
127930 Brooms Head Rd Gulmarrad	119,000	137,000	15%	\$786.05	\$786.05	\$775.44	\$775.44	-\$10.62	-1.35%
110982 22 Ridge Lane Lawrence	125,000	133,000	6%	\$825.69	\$825.69	\$752.79	\$752.79	-\$72.89	-8.83%
126303 17 Glenaele Road Waterview Heights	130,000	166,000	28%	\$858.72	\$858.72	\$939.58	\$939.58	\$90.86	9.42%
114929 9 Yamba Street Palmers Island	122,000	175,000	43%	\$805.87	\$805.87	\$990.52	\$990.52	\$184.65	22.91%
113056 21 Clyde Essex Drive Gulmarrad	131,000	180,000	37%	\$865.32	\$865.32	\$1,018.82	\$1,018.82	\$153.50	17.74%
113664 3 King Parrot Pde Gulmarrad	131,000	180,000	37%	\$865.32	\$865.32	\$1,018.82	\$1,018.82	\$153.50	17.74%
128646 1 Kingfisher Place Waterview Heights	150,000	191,000	27%	\$990.83	\$990.83	\$1,081.08	\$1,081.08	\$90.26	9.11%
123528 25 Candole Street Tucabia	176,000	215,000	22%	\$1,162.57	\$1,162.57	\$1,216.92	\$1,216.92	\$54.36	4.68%
110670 8/18 Exmouth Street Lawrence	130,000	138,000	6%	\$858.72	\$858.72	\$781.10	\$781.10	-\$77.62	-9.04%
126171 412 Rogan Bridge Rd Waterview Heights	182,000	220,000	21%	\$1,202.20	\$1,202.20	\$1,245.22	\$1,245.22	\$43.02	3.59%
115566 1 Clarence Street Brushgrove	193,000	205,000	6%	\$1,274.86	\$1,274.86	\$1,160.32	\$1,160.32	-\$114.54	-8.98%
111004 8-10 Rutland Street Lawrence	223,000	237,000	6%	\$1,473.03	\$1,473.03	\$1,341.45	\$1,341.45	-\$131.58	-8.93%
115708 Lewis Lane Mororo	245,000	264,000	8%	\$1,618.35	\$1,618.35	\$1,454.27	\$1,454.27	-\$124.08	-7.67%
115769 25 Waterview Cres Woombah	292,000	408,000	40%	\$1,928.81	\$1,928.81	\$2,309.32	\$2,309.32	\$380.52	19.73%

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Property No.	Land Value		Valuation Movement	2019/2020 Levy		2020/2021 Estimate		2020/2021 Estimate in increase/decrease	% increase/decrease
	Base Date 01/07/2016	Base Date 01/07/2019		%	c in \$	Rate Levy	c in \$		
					A		B	B - A	
<b>Residential A (Coastal villages)</b>									
				0.43020	\$599.00	0.366405	647.00		
123454 6/26 Kendall Avenue Wooli	51,500	77,600	51%	\$221.55	\$599.00	\$284.33	647.00	\$48.00	8.01%
123092 34 Kendall Avenue Wooli	128,000	192,000	50%	\$550.66	\$599.00	\$703.60	\$703.60	\$104.60	17.45%
119476 21 Young Street Wooloweyah	188,000	265,000	41%	\$808.78	\$808.78	\$970.97	\$970.97	\$162.20	20.05%
123129 31 Lawson Close Wooli	152,000	190,000	25%	\$653.90	\$653.90	\$696.17	\$696.17	\$42.27	6.46%
118302 31 Pegus Drive Wooloweyah	203,000	286,000	41%	\$873.31	\$873.31	\$1,047.92	\$1,047.92	\$174.61	19.99%
111346 9 Conrad Close Iluka	172,000	201,000	17%	\$739.94	\$739.94	\$736.47	\$736.47	-\$3.47	-0.47%
114787 4 Baumea Street Brooms Head	196,000	245,000	25%	\$843.19	\$843.19	\$897.69	\$897.69	\$54.60	6.46%
111370 9 Duke Street Iluka	264,000	310,000	17%	\$1,135.73	\$1,135.73	\$1,135.86	\$1,135.86	\$0.13	0.01%
118622 125 Lakes Boulevard Wooloweyah	391,000	491,000	26%	\$1,682.08	\$1,682.08	\$1,799.05	\$1,799.05	\$116.97	6.95%
114613 5 Azalea Street Brooms Head	326,000	409,000	25%	\$1,402.45	\$1,402.45	\$1,498.60	\$1,498.60	\$96.14	6.86%
111089 8/10 Angourie Street Iluka	360,000	497,000	38%	\$1,548.72	\$1,548.72	\$1,821.03	\$1,821.03	\$272.31	17.58%
116384 19 Pacific Street Angourie	460,000	578,000	26%	\$1,978.92	\$1,978.92	\$2,117.82	\$2,117.82	\$138.90	7.02%
111863 29/33 Riverview Street Iluka	423,000	584,000	38%	\$1,819.75	\$1,819.75	\$2,139.81	\$2,139.81	\$320.06	17.59%
111784 36 Queen Street Iluka	481,000	726,000	51%	\$2,069.26	\$2,069.26	\$2,680.10	\$2,680.10	\$590.84	28.55%
112063 14 Thompson Street Iluka	390,000	458,000	17%	\$1,677.78	\$1,677.78	\$1,678.13	\$1,678.13	\$0.35	0.02%
118588 189 Lakes Boulevard Wooloweyah	643,000	808,000	26%	\$2,766.19	\$2,766.19	\$2,960.55	\$2,960.55	\$194.37	7.03%
121678 60 Hiawatha Road Minnie Water	575,000	644,000	12%	\$2,473.65	\$2,473.65	\$2,359.65	\$2,359.65	-\$114.00	-4.61%
116376 35 Pacific Street Angourie	752,000	929,000	24%	\$3,235.10	\$3,235.10	\$3,403.90	\$3,403.90	\$168.80	5.22%
126997 22 Jetty Road Sandon	714,000	783,000	10%	\$3,071.63	\$3,071.63	\$2,868.95	\$2,868.95	-\$202.68	-6.60%
116314 4 Bay Street Angourie	1,490,000	2,040,000	37%	\$6,409.98	\$6,409.98	\$7,474.66	\$7,474.66	\$1,064.68	16.61%
<b>Residential B (Macleay/Townsend)</b>									
				0.54193	\$450.00	0.442073	\$490.00		
113758 2/74 McLachlan Street Maclean	66,800	86,200	29%	\$362.01	\$450.00	\$381.07	\$490.00	\$59.06	7.27%
113542 32 Jubilee Street Townsend	72,100	96,800	34%	\$390.73	\$450.00	\$427.93	\$490.00	\$77.20	9.18%
114277 40 Roderick Street Maclean	94,500	121,000	28%	\$512.12	\$450.00	\$534.91	\$490.00	\$62.78	6.53%
114400 7 Schwonberg Street Townsend	99,300	132,000	33%	\$538.14	\$450.00	\$583.54	\$490.00	\$85.40	8.64%
114405 12 Scullin Street Townsend	106,000	128,000	19%	\$574.45	\$450.00	\$557.01	\$490.00	\$22.57	2.20%
112731 Alexander Lane Maclean	107,000	137,000	28%	\$579.87	\$450.00	\$605.64	\$490.00	\$65.77	6.35%
112985 31 Clarence Street Maclean	121,000	154,000	27%	\$655.74	\$450.00	\$680.79	\$490.00	\$65.06	5.88%
114401 9/15 Schwonberg St Townsend	148,000	171,000	16%	\$802.06	\$450.00	\$755.94	\$490.00	-\$6.11	-0.49%
114531 1 Taloumbi St Maclean	236,000	549,000	133%	\$1,278.95	\$450.00	\$2,426.98	\$490.00	\$1,188.03	68.71%
114236 52B River Street Maclean	262,000	555,000	112%	\$1,419.86	\$450.00	\$2,453.51	\$490.00	\$1,073.65	57.42%

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	Base Date 01/07/2016	Base Date 01/07/2019	%	c in \$	Rate Levy	c in \$	Rate levy	B - A		
					A		B			
<b>Residential - Yamba</b>					<b>0.39677</b>	<b>\$450.00</b>	<b>0.321314</b>	<b>\$490.00</b>		
117374	10 Gumnut Road Yamba	190,000	240,000	26%	\$753.86	\$1,203.86	\$771.15	\$1,261.15	\$57.29	4.76%
118800	18 The Peninsula Yamba	273,000	344,000	26%	\$1,083.18	\$1,533.18	\$1,105.32	\$1,595.32	\$62.14	4.05%
118326	2 Pippi Street Yamba	378,000	534,000	41%	\$1,499.79	\$1,949.79	\$1,715.82	\$2,205.82	\$266.03	13.13%
116785	8 Bent Street Yamba	406,000	629,000	55%	\$1,610.89	\$2,060.89	\$2,021.07	\$2,511.07	\$450.18	21.84%
117885	12 Nabilla Court Yamba	498,000	628,000	26%	\$1,975.91	\$2,425.91	\$2,017.85	\$2,507.85	\$81.94	3.38%
131468	5 The Anchorage Yamba	551,000	698,000	26%	\$2,188.20	\$2,638.20	\$2,236.35	\$2,726.35	\$90.14	3.42%
131512	10 The Anchorage Yamba	870,000	1,090,000	25%	\$3,451.90	\$3,901.90	\$3,502.32	\$3,992.32	\$90.42	2.32%
117963	17 Ocean Street Yamba	1,440,000	1,980,000	38%	\$5,713.49	\$6,163.49	\$6,362.02	\$6,852.02	\$688.53	11.17%
<b>Residential E Grafton/Junction Hill</b>					<b>0.84163</b>	<b>\$450.00</b>	<b>0.793619</b>	<b>\$490.00</b>		
106359	33 Ridge Street South Grafton	66,700	77,600	16%	\$681.37	\$1,011.37	\$615.85	\$1,105.85	\$94.48	9.34%
109319	36 Riverdale Court Grafton	91,100	105,000	15%	\$766.72	\$1,216.72	\$833.30	\$1,323.30	\$106.58	8.76%
102817	25 Cranworth St Grafton	118,000	135,000	14%	\$993.12	\$1,443.12	\$1,071.39	\$1,561.39	\$118.26	8.19%
108060	29 Westmore Close Grafton	140,000	161,000	15%	\$1,178.28	\$1,628.28	\$1,277.73	\$1,767.73	\$139.44	8.56%
100254	31 Hillside Drive Junction Hill	122,000	100,254	-18%	\$1,026.79	\$1,476.79	\$795.63	\$1,285.63	-\$191.15	-12.94%
103393	174 Fitzroy Street Grafton	127,000	149,000	17%	\$1,068.87	\$1,518.87	\$1,182.49	\$1,672.49	\$153.62	10.11%
100088	41 Capricorn Crescent Junction Hill	126,000	126,000	0%	\$1,060.45	\$1,510.45	\$999.98	\$1,489.98	-\$20.49	-1.36%
100182	29 Figtree Ave Junction Hill	140,000	140,000	0%	\$1,178.28	\$1,628.28	\$1,111.07	\$1,601.07	-\$27.22	-1.67%
108445	6 Fairway Drive South Grafton	148,000	188,000	27%	\$1,245.61	\$1,695.61	\$1,492.00	\$1,982.00	\$286.39	16.89%
107199	131 Victoria Street Grafton	277,000	325,000	17%	\$2,331.32	\$2,781.32	\$2,579.26	\$3,069.26	\$287.95	10.35%
103133	4 Dovedale Street Grafton	317,000	365,000	15%	\$2,667.97	\$3,117.97	\$2,896.71	\$3,386.71	\$268.74	8.62%
110256	17 Islandview Close Grafton	556,000	631,000	13%	\$4,679.46	\$5,129.46	\$5,007.74	\$5,497.74	\$368.27	7.18%

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					A	B			
<b>Business</b>									
122799 12 Coldstream Street Ulmarra	62,900	71,700	14%	0.66694	\$450.00	0.589754	\$490.00		
123570 12 Cordini Street Tucabia	93,500	120,000	28%	\$419.51	\$989.51	\$422.85	\$912.85	\$43.35	4.98%
115146 Pacific Highway Tyndale	91,700	116,000	26%	\$611.58	\$1,061.58	\$684.11	\$1,174.11	\$112.53	10.60%
116209 63/65 Middle Street Woombah	105,000	123,000	17%	\$700.29	\$1,150.29	\$725.40	\$1,215.40	\$65.11	5.66%
119858 7 Chatsworth Street Chatsworth	212,000	250,000	18%	\$1,413.91	\$1,963.91	\$1,474.39	\$1,964.39	\$100.47	5.39%
101072 262 Clarence Way Mountain View	178,000	223,000	25%	\$1,187.15	\$1,637.15	\$1,315.15	\$1,805.15	\$168.00	10.26%
119682 162-164 River Road East Harwood	228,000	250,000	10%	\$1,520.62	\$1,970.62	\$1,474.39	\$1,964.39	-\$52.4	-0.32%
115528 6-8 Clarence Street Brusgrove	284,000	325,000	14%	\$1,894.11	\$2,344.11	\$1,916.70	\$2,406.70	\$62.59	2.67%
115435 1190 South Arm Road South Arm	310,000	435,000	40%	\$2,067.51	\$2,517.51	\$2,565.43	\$3,055.43	\$537.52	21.37%
128622 166 Ski Lodge Road Seelands	420,000	511,000	22%	\$2,801.15	\$3,251.15	\$3,013.64	\$3,503.64	\$252.49	7.77%
122794 2 Coldstream Street Ulmarra	473,000	518,000	10%	\$3,154.63	\$3,604.63	\$3,054.93	\$3,544.93	-\$59.70	-1.66%
112508 92 Ocean Road Brooms Head	685,000	780,000	14%	\$4,568.54	\$5,018.54	\$4,600.08	\$5,050.08	\$71.54	1.43%
114785 30-36 Ocean Road Brooms Head	710,000	800,000	13%	\$4,735.27	\$5,185.27	\$4,718.03	\$5,208.03	\$22.76	0.44%
<b>Business B Maclean CBD</b>									
114267 10 River Street Maclean	60,400	68,600	14%	0.7559	\$450.00	0.722047	\$490.00		
114605 11 Union Street Maclean	115,000	148,000	29%	\$869.29	\$1,319.29	\$1,068.63	\$1,558.63	\$239.34	18.14%
114417 4 Short Street Maclean	165,000	186,000	13%	\$1,247.24	\$1,697.24	\$1,343.01	\$1,833.01	\$135.77	8.00%
114243 40 River Street Maclean	191,000	216,000	13%	\$1,443.77	\$1,893.77	\$1,559.62	\$2,049.62	\$155.85	8.23%
132805 171 River Street Maclean	324,000	367,000	13%	\$2,449.12	\$2,899.12	\$2,649.21	\$3,139.21	\$240.80	8.31%
114203 253 River Street Maclean	339,000	383,000	13%	\$2,562.50	\$3,012.50	\$2,765.44	\$3,255.44	\$242.94	8.06%
131501 50 River Street Maclean	912,000	1,030,000	13%	\$6,893.81	\$7,343.81	\$7,437.08	\$7,927.08	\$583.26	7.94%
<b>Business B Maclean/Townsend other business</b>									
113852 McPhee Street Maclean	67,000	77,700	16%	0.7559	\$450.00	0.722047	\$490.00		
129889 6B Ironbark Drive Townsend	129,000	140,000	9%	\$506.45	\$956.45	\$561.03	\$1,051.03	\$94.58	9.89%
113355 10 Hogues Lane Maclean	113,000	144,000	27%	\$975.11	\$1,425.11	\$1,010.87	\$1,500.87	\$75.75	5.32%
130077 10 Think Road Townsend	177,000	186,000	5%	\$854.17	\$1,304.17	\$1,039.75	\$1,529.75	\$225.58	17.30%
113503 138 Jubilee Street Townsend	177,000	193,000	9%	\$1,337.94	\$1,787.94	\$1,343.01	\$1,833.01	\$45.08	2.52%
113151 8 Cypress Street Townsend	160,000	213,000	33%	\$1,337.94	\$1,787.94	\$1,393.55	\$1,883.55	\$95.61	5.35%
114219 80 River Street Maclean	190,000	213,000	13%	\$1,209.44	\$1,659.44	\$1,537.56	\$2,027.56	\$388.52	22.21%
114219 80 River Street Maclean	190,000	215,000	13%	\$1,436.21	\$1,886.21	\$1,552.40	\$2,042.40	\$156.19	8.28%
113489 Koala Drive Townsend	248,000	270,000	9%	\$1,874.63	\$2,324.63	\$1,949.53	\$2,439.53	\$114.85	4.94%
114210 269 River Street Maclean	306,000	347,000	13%	\$2,313.05	\$2,763.05	\$2,505.50	\$2,995.50	\$232.45	8.41%
114119 115 River Street Maclean	537,000	711,000	32%	\$4,059.18	\$4,509.18	\$5,133.75	\$5,623.75	\$1,114.57	24.72%
129531 3-7 Rannoch Avenue Maclean	840,000	927,000	10%	\$6,349.56	\$6,799.56	\$6,693.38	\$7,183.38	\$383.82	5.64%

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	Base Date 01/07/2016	Base Date 01/07/2019		%	c in \$	Rate Levy	2020/2021 Estimate		
							c in \$	Rate levy	B - A
				0.64480	\$450.00	0.595960	\$490.00		
<b>Business C Iluka Other Business</b>									
				0.64480	\$450.00	0.595960	\$490.00		
111747 3A Owen Street Iluka	87,300	98,600	13%	\$562.91	\$1,012.91	\$587.62	\$1,077.62	\$64.71	6.39%
111202 75 Charles Street Iluka	249,000	344,000	38%	\$1,805.55	\$2,055.55	\$2,050.10	\$2,540.10	\$484.55	23.57%
112074 Thompson Street Iluka	184,000	213,000	16%	\$1,186.43	\$1,636.43	\$1,269.39	\$1,759.39	\$122.96	7.51%
112089 6 Young St Iluka	308,000	347,000	13%	\$1,985.98	\$2,435.98	\$2,067.98	\$2,557.98	\$122.00	5.01%
112087 4 Young Street Iluka	407,000	459,000	13%	\$2,824.34	\$3,074.34	\$2,735.46	\$3,225.46	\$151.12	4.92%
132755 Queen Street Iluka	710,000	710,000	0%	\$4,578.08	\$5,028.08	\$4,231.32	\$4,721.32	-\$306.76	-6.10%
111807 74-80 Queen Street Iluka	1,550,000	2,050,000	32%	\$9,994.40	\$10,444.40	\$12,217.18	\$12,707.18	\$2,262.78	21.67%
<b>Business C Iluka Industrial</b>									
				0.64480	\$450.00	0.595960	\$490.00		
111510 Henry Searle Drive Iluka	144,000	157,000	9%	\$928.51	\$1,378.51	\$935.66	\$1,425.66	\$47.15	3.42%
111520 12 Henry Searle Drive Iluka	187,000	203,000	9%	\$1,205.78	\$1,655.78	\$1,209.80	\$1,699.80	\$44.02	2.66%
111518 15 Henry Searle Drive Iluka	232,000	252,000	9%	\$1,495.94	\$1,945.94	\$1,501.82	\$1,991.82	\$45.88	2.96%
111509 Henry Searle Drive Iluka	349,000	380,000	9%	\$2,250.35	\$2,700.35	\$2,284.65	\$2,754.65	\$54.30	2.01%
111535 Hickey Street Iluka	488,000	550,000	13%	\$3,146.62	\$3,596.62	\$3,277.78	\$3,767.78	\$171.16	4.76%
111654 Marandowic Drive Iluka	1,020,000	1,330,000	30%	\$6,576.96	\$7,026.96	\$7,926.27	\$8,416.27	\$1,389.31	19.77%
<b>Business D Yamba CBD</b>									
				0.623180	\$450.00	0.568475	\$490.00		
128272 4 Treelands Dr Yamba	91,000	106,000	16%	\$587.03	\$1,017.03	\$602.53	\$1,052.53	\$75.49	7.42%
119045 Woolli Street Yamba	184,000	213,000	16%	\$1,146.65	\$1,596.65	\$1,210.85	\$1,700.85	\$104.20	8.53%
121127 1/16 Coldstream Street Yamba	279,000	326,500	17%	\$1,738.67	\$2,188.67	\$1,856.07	\$2,346.07	\$157.40	7.19%
118945 13 Treelands Drive Yamba	388,000	453,000	17%	\$2,417.94	\$2,867.94	\$2,575.19	\$3,065.19	\$197.25	6.88%
118843 Treelands Drive Yamba	485,000	567,000	17%	\$3,022.42	\$3,472.42	\$3,223.25	\$3,713.25	\$240.83	6.94%
119413 16 Yamba Street Yamba	703,000	823,000	17%	\$4,380.96	\$4,830.96	\$4,678.55	\$5,168.55	\$337.59	6.99%
118374 30 Clarences Street Yamba	1,100,000	1,440,000	31%	\$6,854.98	\$7,304.98	\$8,186.04	\$8,676.04	\$1,371.06	18.77%
118402 River Street Yamba	1,080,000	1,180,000	11%	\$6,605.71	\$7,055.71	\$6,708.01	\$7,198.01	\$142.30	2.02%
118312 16 Pilot Street Yamba	3,300,000	4,360,000	32%	\$20,584.94	\$21,014.94	\$24,785.51	\$25,275.51	\$4,280.57	20.27%
132229 1 Treelands Drive Yamba	3,930,000	4,600,000	17%	\$24,490.97	\$24,940.97	\$26,149.85	\$26,639.85	\$1,698.88	6.81%
119095 44 Woolli Street Yamba	3,090,000	3,480,000	13%	\$19,256.26	\$19,706.26	\$19,782.93	\$20,272.93	\$566.67	2.88%
<b>Business D Yamba other business</b>									
				0.623180	\$450.00	0.568475	\$490.00		
116288 97 Angourie Road Yamba	86,500	100,000	16%	\$539.05	\$989.05	\$568.48	\$1,058.48	\$69.42	7.02%
117866 4 Mooli Place Yamba	135,000	146,000	8%	\$841.29	\$1,291.29	\$829.97	\$1,319.97	\$28.68	2.22%
117248 Favourite Avenue Yamba	213,000	231,000	8%	\$1,327.37	\$1,777.37	\$1,313.18	\$1,803.18	\$25.80	1.45%
117878 6 Favourite Ave Yamba	258,000	281,000	9%	\$1,607.80	\$2,057.80	\$1,697.41	\$2,087.41	\$29.61	1.44%
117873 4 Moongi Place Yamba	373,000	407,000	9%	\$2,324.46	\$2,774.46	\$2,313.69	\$2,803.69	\$29.23	1.05%
117865 2 Mooli Place Yamba	368,000	401,000	9%	\$2,293.30	\$2,743.30	\$2,279.58	\$2,769.58	\$28.28	0.96%
116551 4 Angourie Road Yamba	460,000	502,000	9%	\$2,866.63	\$3,316.63	\$2,853.74	\$3,343.74	\$27.12	0.82%
128590 61-63 Woolli Street Yamba	704,000	833,000	33%	\$4,387.19	\$4,837.19	\$6,303.87	\$6,753.87	\$956.68	19.73%
119368 15 Yamba Road Yamba	1,360,000	1,620,000	19%	\$8,475.25	\$8,925.25	\$9,209.30	\$9,699.30	\$774.05	8.67%
118737 The Mainbrace Yamba	2,420,000	2,950,000	22%	\$15,080.96	\$15,530.96	\$16,770.01	\$17,260.01	\$1,729.06	11.13%
130569 31-65 Yamba Rd Yamba	6,300,000	7,650,000	22%	\$39,260.34	\$39,710.34	\$43,715.73	\$44,205.73	\$4,495.39	11.32%

## Property Rate Comparisons - Draft 2020/21 Rate Levy with 8% SRV

DRAFT 2020/21 Rate Levy with 8% SRV									
Property No.	Land Value		Valuation Movement	2019/2020 Levy		2020/2021 Estimate		2020/2021 Estimate in crease/decrease	% in crease/d ecrease
	Base Date 01/07/2016	Base Date 01/07/2019		%	c in \$	Rate Levy	c in \$		
					A		B	B - A	
<b>Business E Grafton &amp; South Grafton CBD</b>									
				2.03879	\$450.00	2.030967	\$490.00		
105948 3/12 Prince Street Grafton	24,300	26,400	9%	\$495.43	\$945.43	\$536.18	\$1,026.18	\$80.75	8.54%
108732 99 Skinner Street South Grafton	57,200	68,200	19%	\$1,166.19	\$1,816.19	\$1,385.12	\$1,875.12	\$258.93	16.02%
105853 54 Pound Street Grafton	93,400	98,000	5%	\$1,904.23	\$2,354.23	\$1,990.35	\$2,480.35	\$126.12	5.36%
108758 38 Skinner Street South Grafton	104,000	109,000	5%	\$2,120.34	\$2,570.34	\$2,213.75	\$2,703.75	\$133.41	5.19%
105960 34 Prince Street Grafton	113,000	122,000	8%	\$2,303.83	\$2,753.83	\$2,477.78	\$2,967.78	\$213.95	7.77%
108798 71 Spring Street South Grafton	223,000	234,000	5%	\$4,546.50	\$4,966.50	\$4,752.46	\$5,242.46	\$245.95	4.92%
105971 54 Prince Street Grafton	241,000	262,000	9%	\$4,913.48	\$5,383.48	\$5,321.13	\$5,811.13	\$447.65	8.35%
108105 45 Prince Street Grafton	309,000	336,000	9%	\$6,299.85	\$6,749.85	\$6,824.05	\$7,314.05	\$564.15	8.36%
109852 70 Skinner Street South Grafton	301,000	316,000	5%	\$6,136.76	\$6,586.76	\$6,417.86	\$6,907.86	\$321.10	4.87%
108891 20 Through Street South Grafton	309,000	425,000	38%	\$6,299.85	\$6,749.85	\$8,631.61	\$9,121.61	\$2,371.75	35.14%
105957 30 Prince Street Grafton	333,000	362,000	9%	\$6,789.17	\$7,239.17	\$7,352.10	\$7,842.10	\$602.93	8.33%
108889 59-61 Fitzroy Street Grafton	489,000	521,000	7%	\$9,969.68	\$10,419.68	\$10,581.34	\$11,071.34	\$651.65	6.25%
109362 5-13 Villiers Street Grafton	685,000	790,000	15%	\$13,965.71	\$14,415.71	\$16,044.64	\$16,534.64	\$2,118.93	14.70%
109374 1 Prince Street Grafton	1,150,000	1,220,000	6%	\$23,446.09	\$23,896.09	\$24,777.80	\$25,267.80	\$1,371.71	5.74%
130418 54-74 Fitzroy Street Grafton	10,300,000	11,000,000	7%	\$209,995.37	\$210,445.37	\$223,406.37	\$223,896.37	\$13,451.00	6.39%
<b>Business F Grafton &amp; South Grafton other business</b>									
				1.4018	\$450.00	1.264588	\$490.00		
107676 Irene Street Grafton	55,000	59,400	8%	\$770.99	\$1,220.99	\$751.17	\$1,241.17	\$20.18	1.65%
107633 28 Hyde Street South Grafton	68,400	88,200	29%	\$958.83	\$1,408.83	\$1,115.37	\$1,605.37	\$196.54	13.95%
101929 79 Clark Road TRENAYR NSW 2460	72,000	87,600	22%	\$1,009.30	\$1,459.30	\$1,107.78	\$1,597.78	\$138.48	9.49%
104103 1 Induna Street South Grafton	93,300	119,000	28%	\$1,307.88	\$1,757.88	\$1,504.86	\$1,994.86	\$236.98	13.48%
107591 288-292 Powell Street Grafton	108,000	121,000	12%	\$1,513.94	\$1,963.94	\$1,530.15	\$2,020.15	\$56.21	2.86%
130493 41 Adonus Close TRENAYR NSW 2460	105,000	113,000	8%	\$1,471.89	\$1,921.89	\$1,428.98	\$1,918.98	-\$2.91	-0.15%
110042 2 Induna Street South Grafton	153,000	197,000	29%	\$2,144.75	\$2,594.75	\$2,481.24	\$2,981.24	\$386.48	14.89%
101958 309 Trenayr Road TRENAYR NSW 2460	148,000	159,000	7%	\$2,074.66	\$2,524.66	\$2,010.69	\$2,500.69	-\$23.97	-0.95%
108959 39 Mulgi Street South Grafton	185,000	238,000	29%	\$2,593.33	\$3,043.33	\$3,009.72	\$3,499.72	\$456.35	15.00%
107884 46-49 Mulgi Drive South Grafton	156,000	201,000	29%	\$2,186.81	\$2,636.81	\$2,541.82	\$3,031.82	\$395.01	14.98%
107647 Tyson Street South Grafton	235,000	302,000	29%	\$3,294.23	\$3,744.23	\$3,819.06	\$4,309.06	\$554.83	15.05%
128824 61 Trenayr Road Junction Hill	220,000	237,000	8%	\$3,083.96	\$3,533.96	\$2,997.07	\$3,487.07	-\$46.89	-1.33%
108851 44-68 Swallow Road South Grafton	342,000	440,000	29%	\$4,794.16	\$5,244.16	\$5,564.19	\$6,054.19	\$810.03	15.45%
109126 143 Arthur Street Grafton	343,000	397,000	16%	\$4,808.17	\$5,258.17	\$5,020.41	\$5,510.41	\$252.24	4.80%
100101 2 Casino Road JUNCTION HILL NSW 2460	385,000	439,000	14%	\$5,396.93	\$5,846.93	\$5,551.54	\$6,041.54	\$194.61	3.33%
101756 598 Summerland Way Grafton	699,000	927,000	33%	\$9,798.58	\$10,248.58	\$11,722.73	\$12,212.73	\$1,964.15	19.17%
110414 105 Mary Street Grafton	1,100,000	1,260,000	15%	\$15,419.80	\$15,869.80	\$15,933.81	\$16,423.81	\$554.01	3.49%

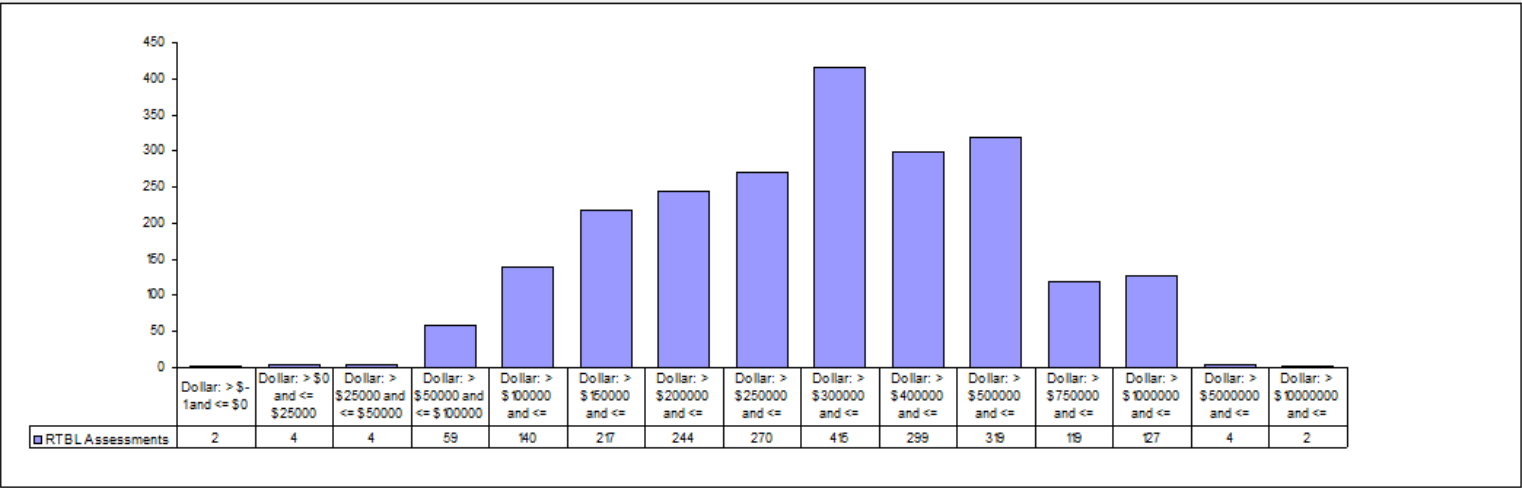




## Appendix C

# Land Value Comparisons

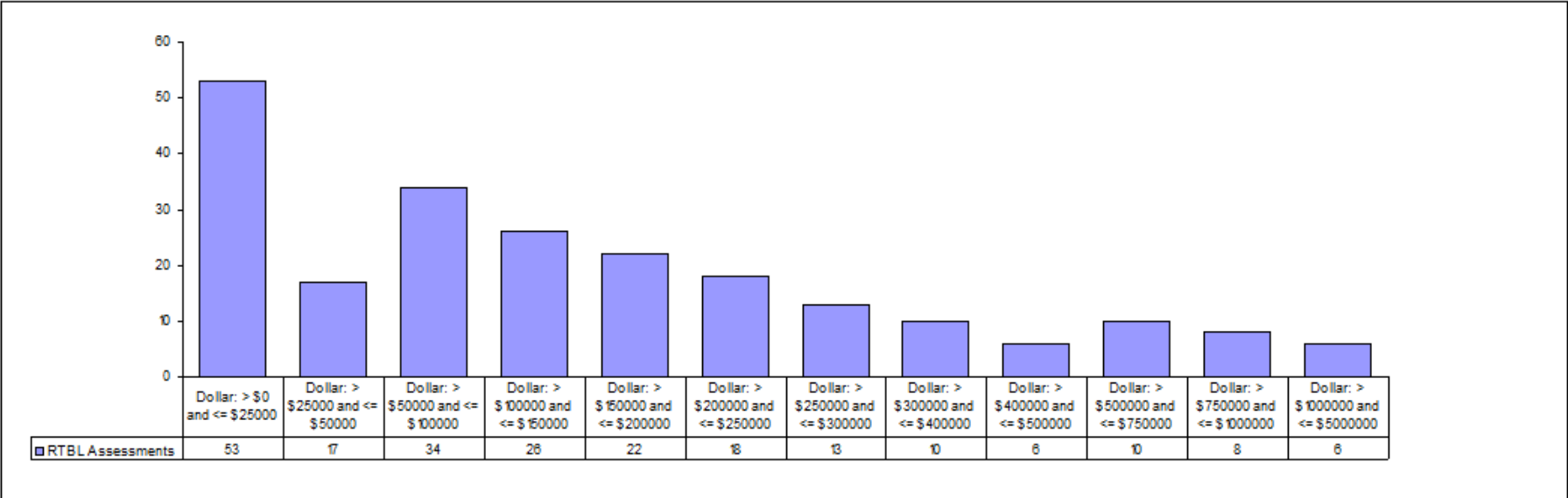
**Farmland - Land Valuation Ranges**



2225 Assessments	4	4	59	140	217	244	270	415	299	319	119	127	4	2
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$3,000,000	\$ 5,000,000	\$10,000,000
2020/2021 Rating Structure														
Base Amount	\$ 330.00													
Rate in \$	0.00283255													
2020/21 Rate Levy	\$ 365.41	\$ 436.22	\$ 542.44	\$ 684.07	\$ 825.70	\$ 967.32	\$ 1,108.95	\$ 1,321.39	\$ 1,604.65	\$ 2,100.34	\$ 2,808.48	\$ 8,827.65	\$ 14,492.75	\$ 28,655.50



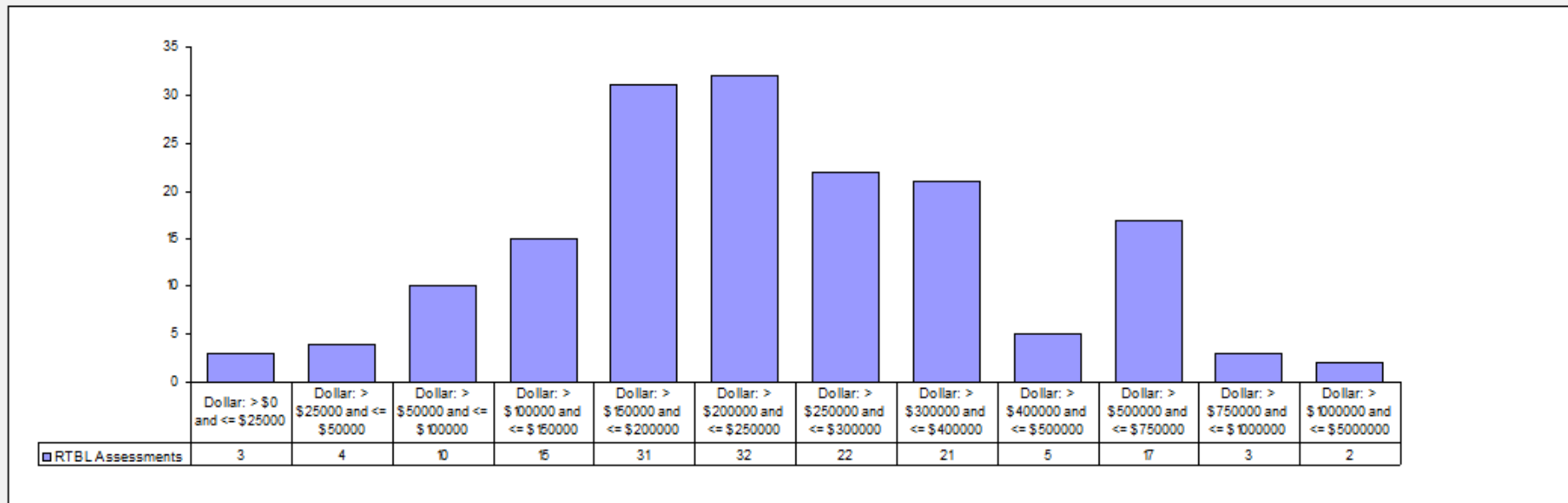
### Business - Land Valuation Ranges



<b>223 Assessments</b>	53	17	34	26	22	18	13	10	6	10	8	6
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000
2020/21 Rate Structure												
Base Amount	\$ 490.00											
Rate in \$	0.00589754											
2020/21 Rate Levy	\$ 563.72	\$ 711.16	\$ 932.32	\$ 1,227.19	\$ 1,522.07	\$ 1,816.95	\$ 2,111.82	\$ 2,554.14	\$ 3,143.89	\$ 4,175.96	\$ 5,650.35	\$ 18,182.62



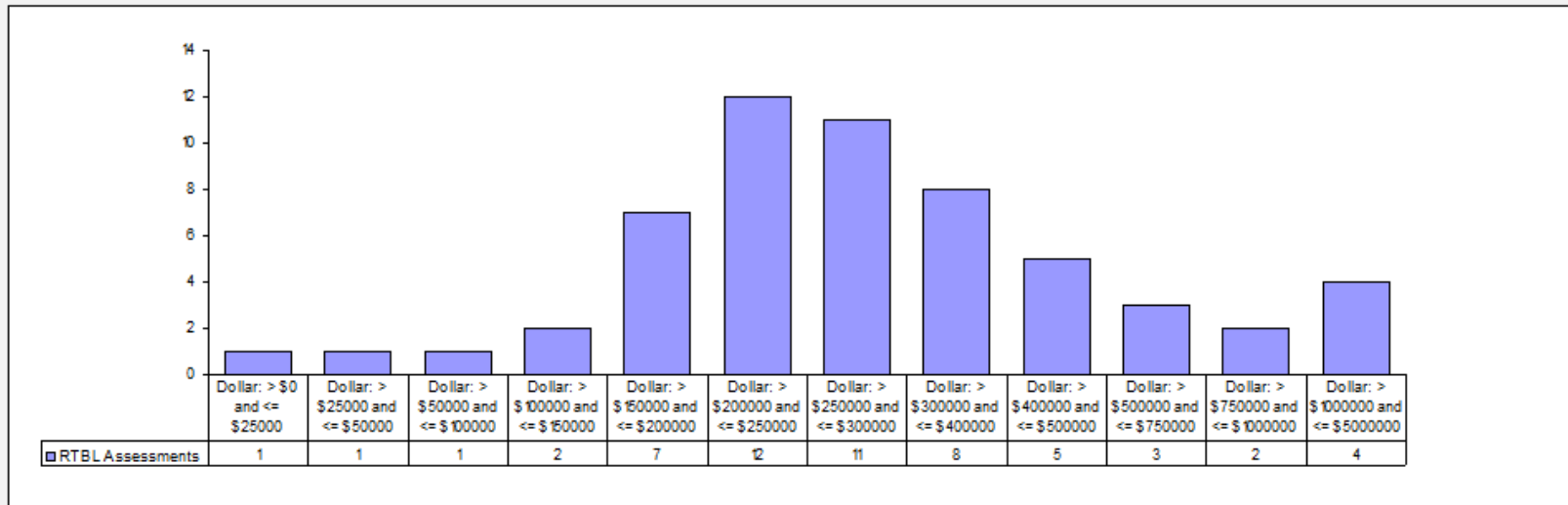
### Business B - Land Valuation Ranges - Maclean, Townsend



165 Assessments	3	4	10	15	31	32	22	21	5	17	3	2
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000
2020/21 Rate Structure												
Base Amount	\$ 490.00											
Rate in \$	0.00722047											
2020/21 Rate Levy	\$ 580.26	\$ 760.77	\$ 1,031.54	\$ 1,392.56	\$ 1,753.58	\$ 2,114.61	\$ 2,475.63	\$ 3,017.16	\$ 3,739.21	\$ 5,002.79	\$ 6,807.91	\$ 22,151.41



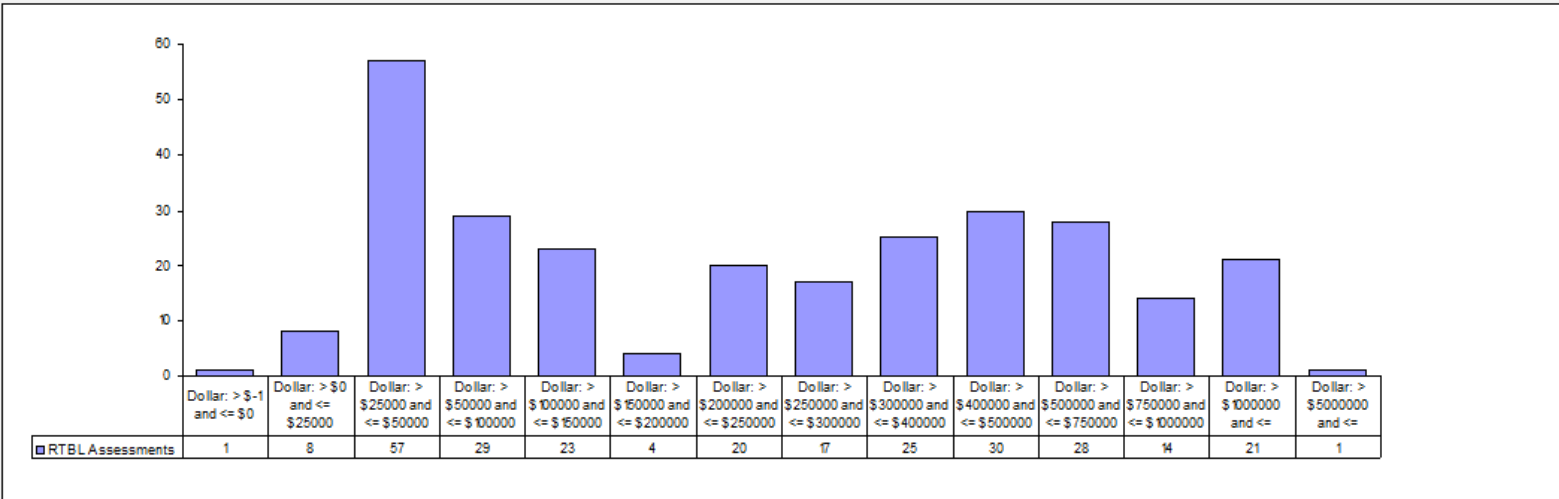
### Business C - Land Valuation Ranges - Iluka Industrial



57 Assessments		1	1	1	2	7	12	11	8	5	3	2	4
Land Value		\$ 12,500	\$ 37,500	\$ 87,500	\$ 125,000	\$ 175,000	\$ 225,000	\$ 375,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000
2020/21 Rate Structure													
Base Amount	\$	490.00											
Rate in \$		0.00595960											
2020/21 Rate Levy		\$ 564.50	\$ 713.49	\$ 1,011.47	\$ 1,234.95	\$ 1,532.93	\$ 1,830.91	\$ 2,724.85	\$ 2,575.86	\$ 3,171.82	\$ 4,214.75	\$ 5,704.65	\$ 18,368.80



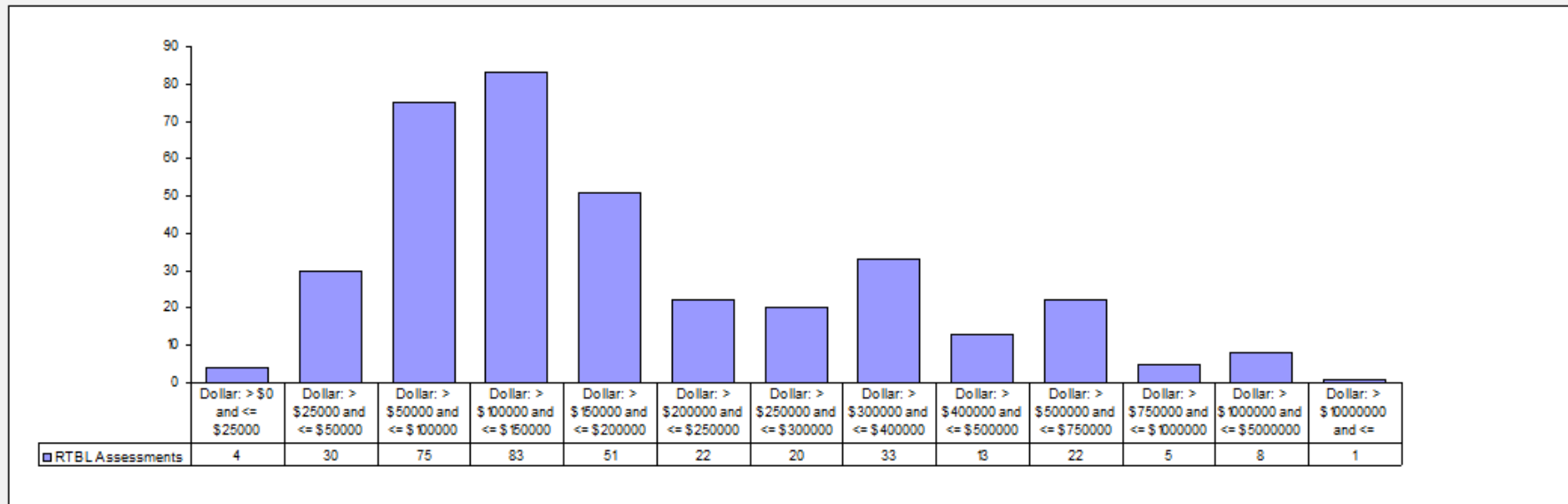
**Business D - Land Valuation Ranges - Yamba Business District**



<b>278 Assessments</b>	8	57	29	23	4	20	17	25	30	28	14	21	1
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000	\$ 5,000,000
<b>2020/21 Rate Structure</b>													
Base Amount	\$ 490.00												
Rate in \$	0.00568475												
2020/21 Rate Levy	\$ 561.06	\$ 703.18	\$ 916.36	\$ 1,200.59	\$ 1,484.83	\$ 1,769.07	\$ 2,053.31	\$ 2,479.66	\$ 3,048.14	\$ 4,042.97	\$ 5,464.16	\$ 17,544.25	\$ 28,913.75

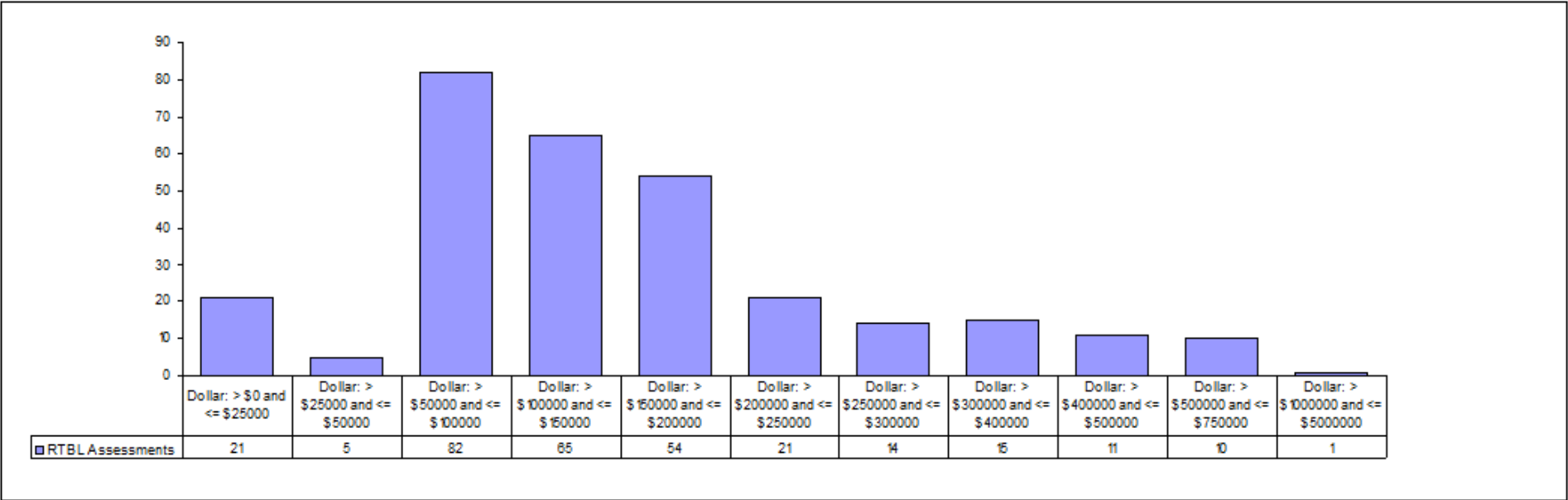


### Business E - Land Valuation Ranges - Grafton & South Grafton Central Business District



367 Assessments	4	30	75	83	51	22	20	33	13	22	5	8	1
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000	\$ 10,000,000
2020/21 Rate Structure													
Base Amount	\$ 490.00												
Rate in \$	0.02030967												
2020/21 Rate Levy	\$ 743.87	\$ 1,251.61	\$ 2,013.23	\$ 3,028.71	\$ 4,044.19	\$ 5,059.68	\$ 6,075.16	\$ 7,598.38	\$ 9,629.35	\$ 13,183.54	\$ 18,260.96	\$ 61,419.01	\$ 203,586.70

**Business F - Land Valuation Ranges - Grafton & South Grafton other Business**



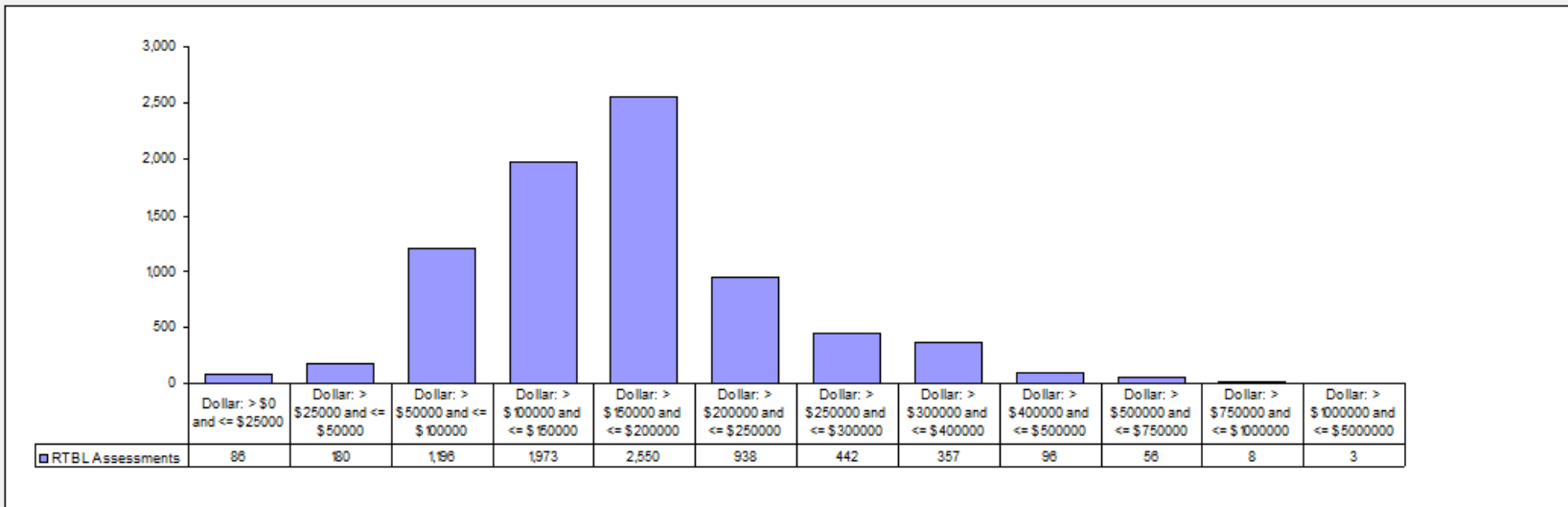
<b>299 Assessments</b>	21	5	82	65	54	21	14	15	11	10	1
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 3,000,000
2020/21 Rate Structure											
Base Amount	\$ 490.00										
Rate in \$	0.01264588										
2020/21 Rate Levy	\$ 648.07	\$ 964.22	\$ 1,438.44	\$ 2,070.74	\$ 2,703.03	\$ 3,335.32	\$ 3,967.62	\$ 4,916.06	\$ 6,180.65	\$ 8,393.68	\$ 38,427.64





### Residential - Land Valuation Ranges

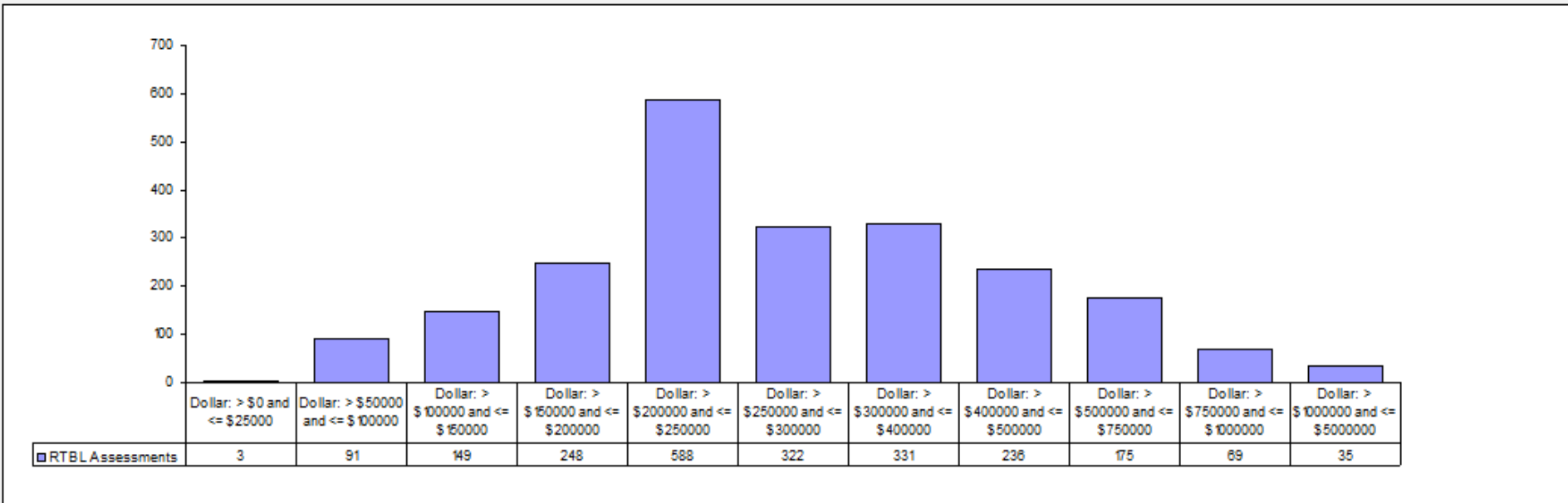
Ashby, Brushgrove, Chatsworth, Copmanhurst, Coutts Crossing, Cowper, Eatonsville, Glenreagh, Gulmarrad, Harwood, Illarwill, Lawrence, Palmers Island, Seelands, Swan Creek, Tucabia, Tyndale, Ulmarra, Waterview, Woombah



7885 Assessments		86	180	1196	1973	2550	938	442	357	96	56	8	3
Land Value		\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000
2020/21 Rate Structure													
Minimum	\$	647.00											
Rate in \$		0.00566011											
2020/21 Rate Levy		\$ 70.75	\$ 212.25	\$ 424.51	\$ 707.51	\$ 990.52	\$ 1,273.52	\$ 1,556.53	\$ 1,981.04	\$ 2,547.05	\$ 3,537.57	\$ 4,952.60	\$ 16,980.33
Min Land Value	90,721	\$ 647.00	\$ 647.00	\$ 647.00									

## Residential A - Land Valuation Ranges

Angourie, Brooms Head, Diggers Camp, Iluka, Minnie Water, Sandon River, Wooli, Wooloweyah

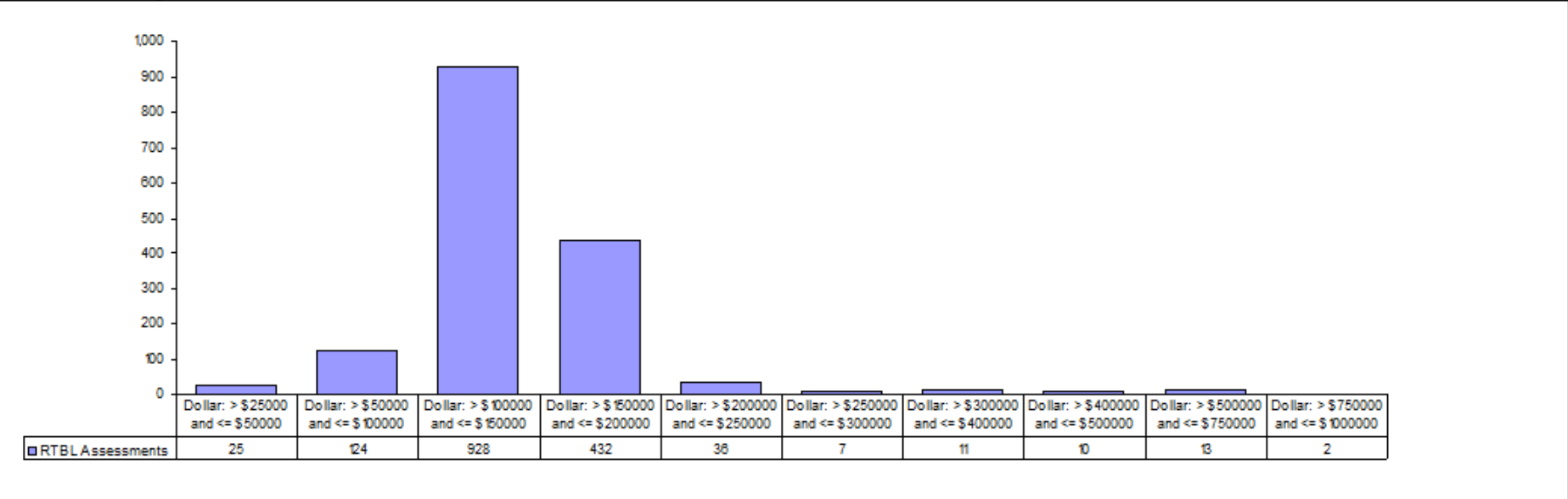


<b>2247 Assessments</b>	3	91	149	248	588	322	331	236	175	69	35
Land Value	\$ 12,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000
2020/21 Rate Structure											
Minimum	\$ 647.00										
Rate in \$	0.00366405										
2020/21 Rate Levy	\$ 45.80	\$ 274.80	\$ 458.01	\$ 641.21	\$ 824.41	\$ 1,007.61	\$ 1,282.42	\$ 1,648.82	\$ 2,290.03	\$ 3,206.04	\$ 10,992.15
Min Land Value	176,581	\$ 647.00	\$ 647.00	\$ 647.00	\$ 647.00						



**Residential B - Land Valuation Ranges**

Maclean, Townsend

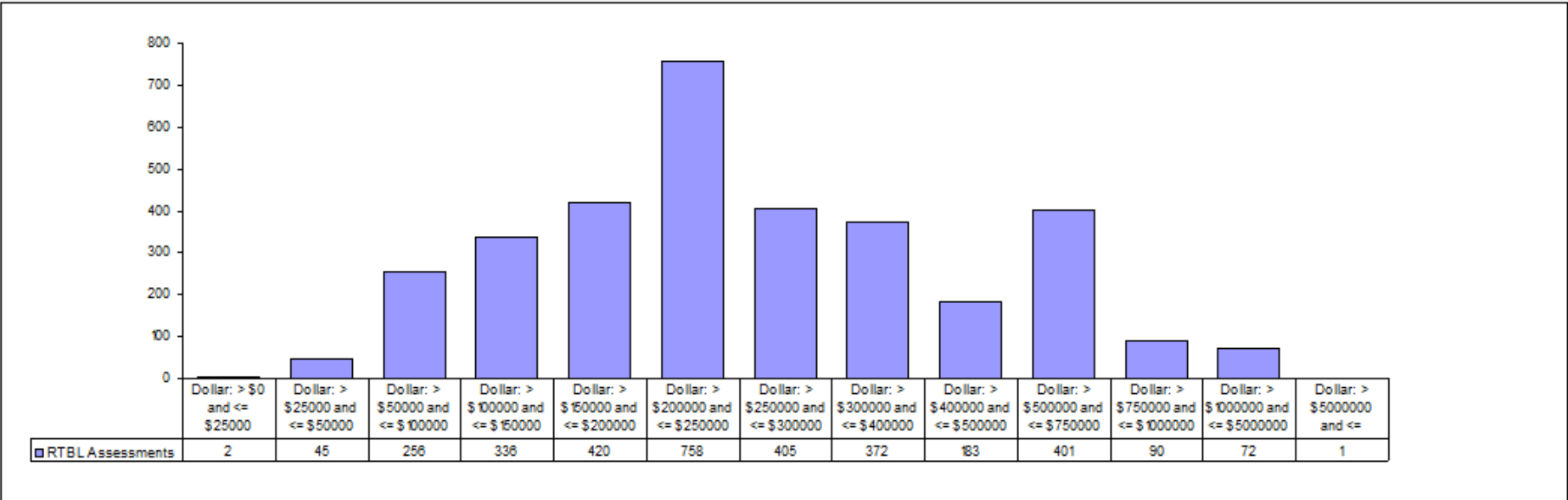


<b>1588 Assessments</b>	25	124	928	432	36	7	11	10	13	2
Land Value	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000
2020/21 Rate Structure										
Base Amount	\$ 490.00									
Rate in \$	0.00442073									
2020/21 Rate Levy	\$ 655.78	\$ 821.55	\$ 1,042.59	\$ 1,263.63	\$ 1,484.66	\$ 1,705.70	\$ 2,037.26	\$ 2,479.33	\$ 3,252.96	\$ 4,358.14



### Residential C - Land Valuation Ranges

Yamba

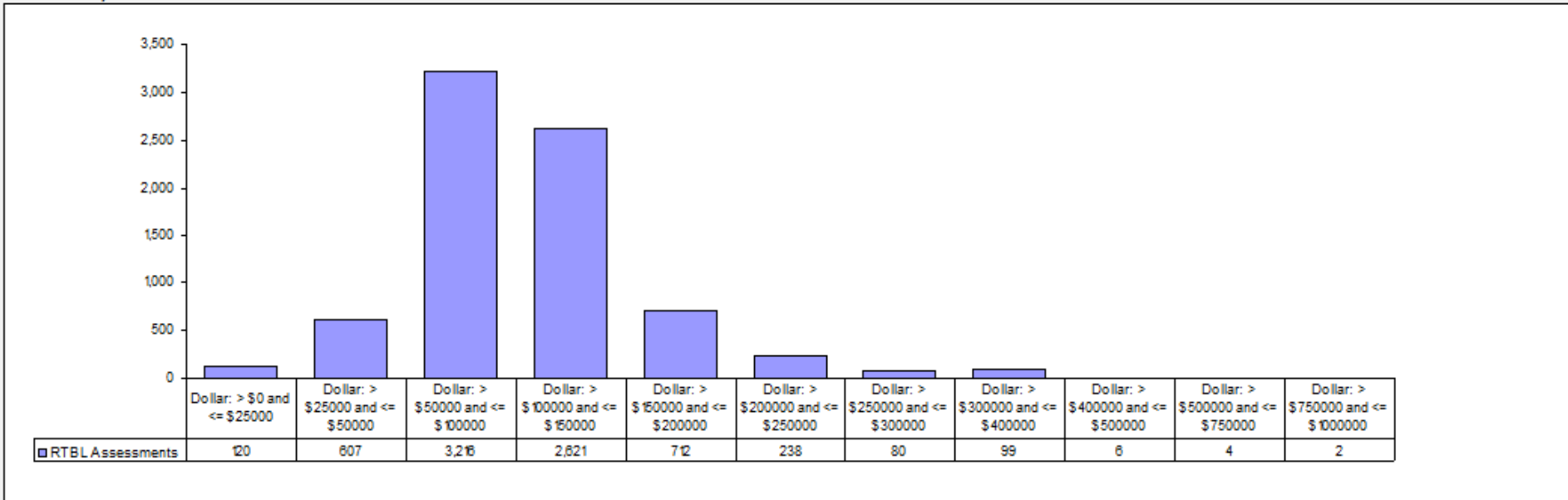


<b>3341 Assessments</b>	2	45	256	336	420	758	405	372	183	401	90	72	1
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000	\$ 3,000,000	\$ 5,000,000
2020/2021 Rate Structure													
Base Amount	\$ 490.00												
Rate in \$	0.00321314												
2020/2021 Rate Levy	\$ 530.16	\$ 610.49	\$ 730.99	\$ 891.64	\$ 1,052.30	\$ 1,212.96	\$ 1,373.61	\$ 1,614.60	\$ 1,935.91	\$ 2,498.21	\$ 3,301.50	\$ 10,129.42	\$ 16,555.70



## Residential - E - Land Valuation Ranges

Grafton, Junction Hill



7505 Assessments	120	607	3216	2621	712	238	80	99	6	4	2
Land Value	\$ 12,500	\$ 37,500	\$ 75,000	\$ 125,000	\$ 175,000	\$ 225,000	\$ 275,000	\$ 350,000	\$ 450,000	\$ 625,000	\$ 875,000
2020/21 Rate Structure											
Base Amount	\$ 490.00										
Rate in \$	0.00793619										
2020/21 Rate Levy	\$ 589.20	\$ 787.61	\$1,085.21	\$ 1,482.02	\$1,878.83	\$2,275.64	\$2,672.45	\$3,267.67	\$4,061.29	\$5,450.12	\$7,434.17



Clarence Valley Council

# Asset Management Strategy

2020/21 ~ 2029/30





**Clarence Valley Council Area & NSW Location Map**

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*Clarence Valley Council acknowledges the Bundjalung, Gumbaynggirr and Yaegl peoples, Traditional Custodians of the land of the Clarence Valley and pay respect to the Elders, both past and present, of these nations, that lie within the Clarence Valley Council boundary.*

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1	6/3/2014	Draft	EM OPaG	AM Review Group	Council
2	24/6/2014	Final Adopted Item 12.008/14	EM OPaG	Executive Manager OPaG	Council
3	4/6/2015	Draft Review Update & Reformat	Asset Coord	AMS Group	Council
4	28/7/2015	Final Draft Updated Strategy Adopted Item 14.145/15 18/8/15	Asset Coord	Director Works & Civil	Council
5	8/12/2015	Revised Strategy for exhibition RE: SRV application	MF&S	Director Corporate	Council
6	9/02/2016	Adopted revised Strategy 12.001/16	MF&S	Director Corporate	Council
7	01/05/2017	Draft Review Update Strategy	IP&SAC	AMSG	Council
8	27/06/2017	Adopted revised Strategy 13.043/17	IP&SAC	AMSG	Council
9	15/08/2017	Revised 2017-2027 Strategy – Draft 13.052/17	IP&SAC	A/Director Corporate	Council
10	21/11/2017	Revised 2017-2027 Strategy – Final 13.070/17	IP&SAC	A/DC&G	Council
11	12/12/2017	Revised 2017-2027 Strategy VERSION 2 – Draft	IP&SAC	A/DC&G	Council
12	06/02/2018	Revised 2017-2027 Strategy VERSION 2 – Final	IP&SAC	A/DC&G	Council
13	19/04/2018	Draft Financial update	IP&SAC	DC&G	Council
14	29/03/2019	Draft review	IP&SAC	DC&G	Council
15	25/07/2019	Adopted 25/06/2019	IP&SAC	DC&G	Council
16	07/04/2020	Draft Financial update	IAPS	F&ASP	



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## Introduction

This Asset Management Strategy (AMS) is designed to provide a plan to manage Council's physical assets, including establishment of a framework to guide planning, construction, maintenance and operation of infrastructure essential for Clarence Valley Council to provide services to the community.

The Asset Management Strategy makes up one of three parts of Council's **Resourcing Strategy** as required under the NSW Government **Integrated Planning and Reporting framework**:



**Figure 1: Integrated Planning & Reporting Framework**

The Integrated Planning Framework encourages and supports the implementation and review of plans relating to the Financial, Asset and Workforce contributions to Clarence Valley Council. Through sound financial planning, strategic asset management and the development of a strong workforce, the Council can continue to address and improve its long term sustainability.

Asset Management Planning incorporates an Asset Management Policy, Asset Management Strategy and Asset Management Plans. These documents provide an approach and guidance for improving Council's asset management systems and practices.

This Asset Management Strategy and associated Asset Management Plans are aligned with the 30 June 2019 Special Schedule 7 figures and reflect the 2020/21 to 2029/30 Long Term Financial Plan.

## Our Infrastructure Assets

Council's assets are summarised below and are categorised by the themes as set out in Clarence Valley Council Community Strategic Plan – The Clarence 2027. This illustrates how these assets help meet the objectives and strategies as set out in the Community Plan and how they facilitate the delivery of services to the Community.



### Society

- Streetscaping
- Libraries
- Gallery & Museums
- Sporting Fields & Facilities
- Showgrounds
- Affordable Housing Assets



### Economy

- Parking Facilities
- Saleyard
- Holiday Parks
- Visitor Information Centres
- CBD Assets
- Development Property



### Infrastructure

- Roads
- Bridges & Culverts
- Footpaths & Cycleways
- Kerb & Gutter
- Parks & Reserves
- Stormwater
- Water Supply Network
- Sewerage Service Network
- Airport & Aerodrome
- Community Halls
- Swimming Pools
- Cemetery
- Public Amenities



### Environment

- Waste Management
- Recycling
- Floodplain Assets
- Stormwater Network
- Reserves & Wetlands
- Noxious Weed Assets



### Leadership

- Corporate Buildings
- Light Fleet
- Plant & Equipment
- Depots

In late 2014, CVC undertook a 'council-wide' service review primarily to address budgetary shortfalls. The service review provided a framework of all Council services and was linked to the assets. This review has led to asset rationalisation and efficiency savings by eliminating 'end of life' or under-used assets, contributing to the future sustainability of Council.

In 2015 an Asset Management Audit Preparedness Assessment was performed by Council's Auditor on behalf of the Office of Local Government. The assessment identified areas for improvement and an action plan has been implemented to address these.

## Asset Conditions

Condition assessments for assets are undertaken using the Institute of Public Works Engineering Australasia's (IPWEA) International Infrastructure Management Manual (IIMM) recommended 5-point scale:

<b>Condition 1</b>	Very Good Condition – No work required (normal maintenance)
<b>Condition 2</b>	Good Condition – Only minor maintenance work required
<b>Condition 3</b>	Fair or Moderate Condition – Maintenance work required
<b>Condition 4</b>	Poor Condition – Renewal/Replacement required
<b>Condition 5</b>	Very Poor Condition – Urgent Renewal/Replacement required

The graph following demonstrates the majority of Council's assets are in good to fair or moderate condition.

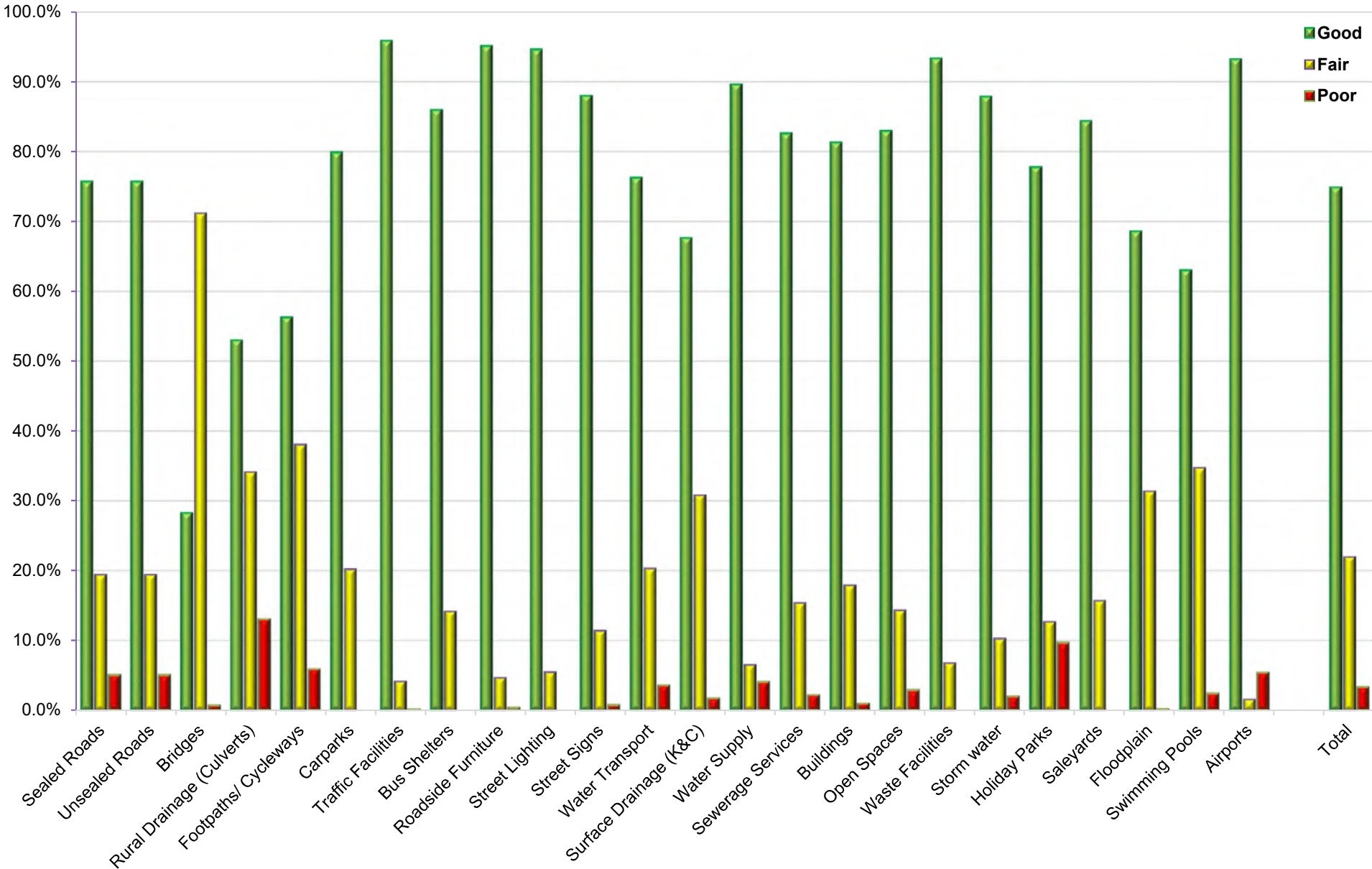


Figure 2: Asset Condition and % Asset Value

In order to define what condition ratings are acceptable, Council will take into consideration the following:

- Community views/acceptance
- Establishing asset standards necessary to provide and support desired levels of service now and into the future
- Determining appropriate and sustainable levels of maintenance and renewals/upgrades
- Risk hazard and risk reduction requirements

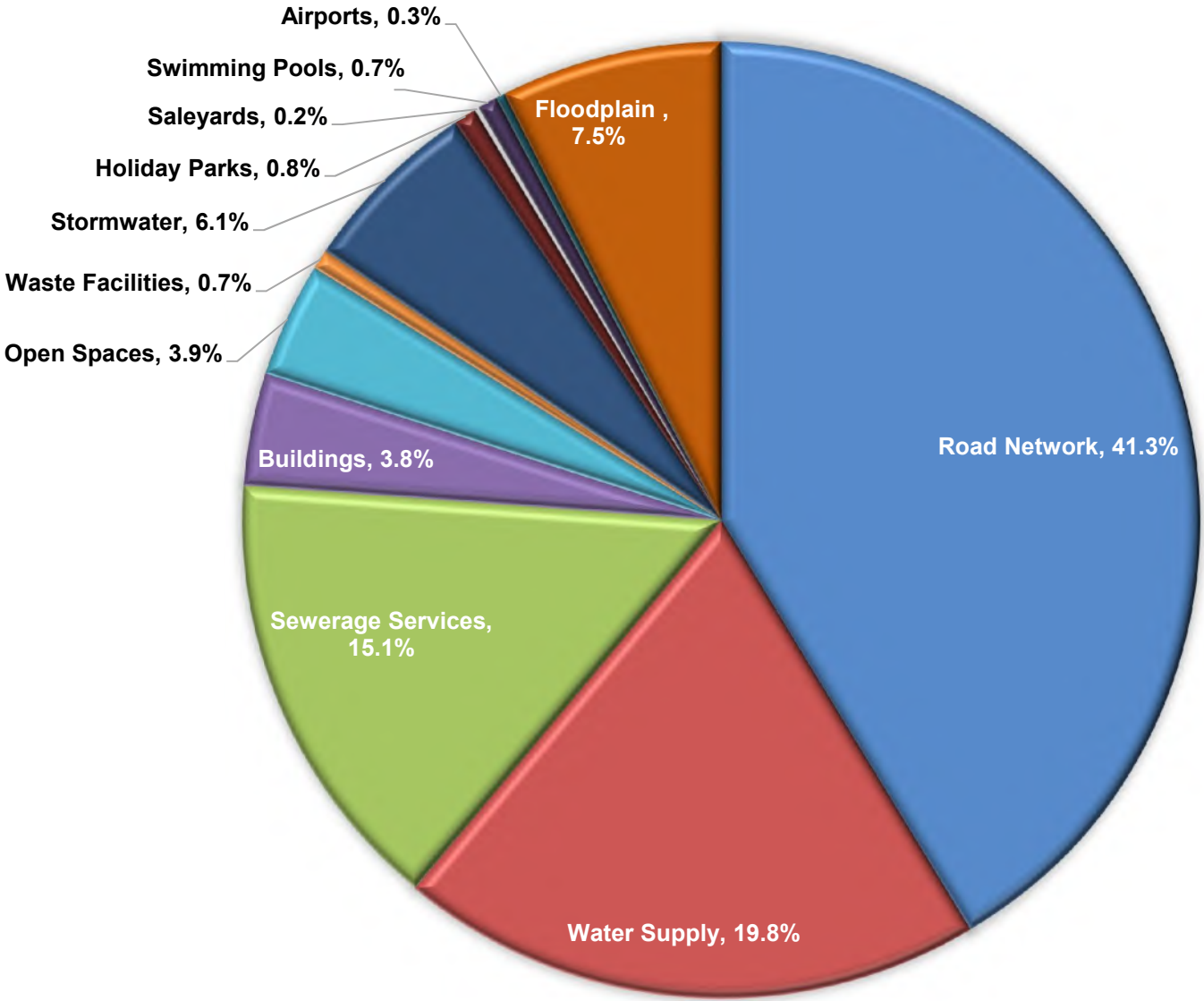
Management strategies for assets in 'poor' condition (rating 4 and 5) are detailed in each asset management plan summary. There are considerable costs associated with the renewal and/or upgrade of these assets in poor condition and the backlog of works required to do this and the increased annual maintenance cost of not renewing the assets is summarised below, as detailed in Special Schedule 7 of the Annual Financial Statements for 2018/19.

Asset Group	2018/19 Cost to Bring to Satisfactory	2018/19 Required Annual Maintenance	2018/19 Actual Maintenance	2018/19 Asset Maintenance Gap
Civil Services	\$ 52,219,000	\$ 10,227,000	\$ 9,634,000	\$ 593,000
Water Cycle	\$ 19,975,000	\$ 4,851,000	\$ 4,700,000	\$ 151,000
Open Space & Facilities	\$ 6,854,000	\$ 4,574,000	\$ 4,521,000	\$ 53,000
<b>Total</b>	<b>\$ 79,048,000</b>	<b>\$ 19,652,000</b>	<b>\$ 18,855,000</b>	<b>\$ 797,000</b>

Council currently endeavours to maintain its assets at a condition rating between 1 and 3, any assets rated 4 or 5 will be assessed for risk and managed through a replacement/renewal program or disposed.

### Asset Values

As at 30 June 2019 the estimated replacement value of Council's assets is over \$2.52 billion dollars and represented below by the major asset groups as a percentage of the total asset replacement value:



**Figure 3: Asset Replacement Value**

The state of major infrastructure assets as reported in the Clarence Valley General Purpose Financial Statements for the year ending 30 June 2019 is included below:

Clarence Valley Council

Report on Infrastructure Assets  
as at 30 June 2019

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2018/19 Required maintenance *	2018/19 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
<b>(a) Report on Infrastructure Assets - Values</b>												
<b>Buildings</b>	Other	-	-	9	32	20,037	2,592	48.6%	45.4%	5.9%	0.0%	0.1%
	Council Offices /Administration Centres	-	-	110	140	9,269	15,215	8.9%	53.1%	38.0%	0.0%	0.0%
	Council Works Depot	171	171	47	79	9,217	12,673	75.8%	12.0%	10.8%	1.3%	0.1%
	Council Public Halls	-	-	110	114	12,947	20,032	34.6%	47.0%	18.4%	0.0%	0.0%
	Libraries	-	-	67	101	9,141	10,063	86.1%	12.4%	1.5%	0.0%	0.0%
	Council Houses	177	177	50	80	4,927	8,630	18.4%	62.1%	17.4%	0.7%	1.4%
	Museums	-	-	33	48	2,023	3,408	7.2%	72.7%	20.1%	0.0%	0.0%
	Childcare / Community Health	-	-	79	28	1,382	2,419	18.5%	70.9%	10.6%	0.0%	0.0%
	Art Gallery	-	-	40	50	1,498	3,389	30.7%	46.8%	22.5%	0.0%	0.0%
	Public Toilets	142	142	42	59	3,580	5,960	32.4%	45.8%	19.4%	2.4%	0.0%
	Parks & Reserves Buildings	1,315	1,315	80	76	642	1,403	13.0%	75.3%	11.7%	0.0%	0.0%
	Sports Buildings	97	97	141	148	18,782	40,281	41.5%	42.3%	12.9%	2.5%	0.8%
	Swimming Pool Buildings	1,835	1,835	61	7	3,105	6,135	33.3%	56.3%	8.8%	1.6%	0.0%
	Holiday Parks Buildings	-	-	193	126	4,400	12,177	14.1%	53.1%	17.7%	15.1%	0.0%
	Saleyards Buildings	-	-	3	14	202	315	2.4%	67.9%	29.6%	0.0%	0.1%
	Waste Facilities	602	602	6	13	4,084	9,924	58.0%	41.1%	1.0%	0.0%	(0.1%)
	Water & Sewer Buildings	330	330	10	38	6,307	8,353	75.1%	11.8%	5.9%	7.2%	0.0%
	Emergency Services	-	-	26	45	8,013	12,705	36.9%	46.0%	14.5%	2.6%	0.0%
	<b>Sub-total</b>	<b>4,669</b>	<b>4,669</b>	<b>1,107</b>	<b>1,198</b>	<b>119,556</b>	<b>175,674</b>	<b>40.1%</b>	<b>42.4%</b>	<b>14.8%</b>	<b>2.4%</b>	<b>0.3%</b>
<b>Other structures</b>	Other structures	57	57	5	78	8,489	6,068	89.1%	4.2%	5.8%	0.1%	0.8%
	Airports	401	401	132	158	4,394	5,546	91.4%	1.4%	0.0%	7.2%	0.0%
	Saleyards	-	-	9	60	2,225	3,593	48.1%	37.5%	14.4%	0.0%	0.0%
	Cemeteries	32	32	185	-	929	1,814	3.7%	37.1%	57.5%	1.8%	0.0%
	Tips	-	-	3	5	3,501	5,497	39.8%	41.1%	19.1%	0.0%	0.0%
	<b>Sub-total</b>	<b>490</b>	<b>490</b>	<b>334</b>	<b>301</b>	<b>19,538</b>	<b>22,518</b>	<b>64.2%</b>	<b>20.5%</b>	<b>13.2%</b>	<b>1.9%</b>	<b>0.2%</b>

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Page 7



Clarence Valley Council

Report on Infrastructure Assets (continued)  
 as at 30 June 2019

Asset Class	Asset Category	Estimated cost		2018/19 Required maintenance *	2018/19 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		Estimated cost to bring assets to satisfactory standard	to bring to the agreed level of service set by Council					1	2	3	4	5
<b>Roads</b>	Sealed roads	33,050	33,050	4,743	3,694	526,648	654,316	27.7%	38.1%	25.5%	7.9%	0.9%
	Unsealed roads	–	–	2,952	3,930	83,152	136,639	1.2%	24.3%	74.5%	0.0%	0.0%
	Bridges	2,331	2,331	777	624	109,336	151,437	9.9%	19.0%	69.6%	1.5%	0.0%
	Footpaths & Cycleways	1,866	1,866	296	208	20,279	30,303	25.2%	29.7%	38.9%	2.4%	3.9%
	Road Furniture	40	40	173	335	17,801	22,219	34.3%	60.4%	5.2%	0.2%	0.0%
	Water Transport Facilities	286	286	88	77	5,904	7,419	44.4%	34.4%	17.1%	4.2%	0.0%
	Carparks	–	–	14	40	3,420	3,725	64.0%	36.0%	0.0%	0.0%	0.0%
	Bus Shelters	–	–	17	21	747	1,103	24.7%	63.0%	12.3%	0.0%	0.0%
	<b>Sub-total</b>		<b>37,573</b>	<b>37,573</b>	<b>9,060</b>	<b>8,929</b>	<b>767,287</b>	<b>1,007,161</b>	<b>21.8%</b>	<b>33.6%</b>	<b>38.5%</b>	<b>5.4%</b>
<b>Water supply network</b>	Dams / Weirs	278	278	274	295	73,015	101,429	99.7%	0.0%	0.0%	0.3%	0.0%
	Mains	8,369	8,369	1,909	1,875	239,906	333,265	34.2%	59.7%	3.7%	2.4%	0.0%
	Reservoirs & Treatment	6,854	6,854	281	223	31,292	43,469	9.6%	51.9%	23.4%	15.1%	0.0%
	Pumping Station/s	367	367	49	53	3,477	4,830	58.5%	20.7%	16.6%	4.2%	0.0%
	<b>Sub-total</b>		<b>15,868</b>	<b>15,868</b>	<b>2,513</b>	<b>2,446</b>	<b>347,690</b>	<b>482,993</b>	<b>46.0%</b>	<b>46.1%</b>	<b>4.8%</b>	<b>3.1%</b>
<b>Sewerage network</b>	Mains	411	411	502	349	134,498	192,844	47.5%	42.1%	10.2%	0.2%	0.0%
	Pumping Station/s	2,594	2,594	529	629	34,549	49,536	55.3%	31.4%	8.8%	4.5%	0.0%
	Treatment	721	721	704	851	86,682	124,285	76.1%	14.5%	8.9%	0.6%	(0.1%)
	<b>Sub-total</b>		<b>3,726</b>	<b>3,726</b>	<b>1,735</b>	<b>1,829</b>	<b>255,729</b>	<b>366,665</b>	<b>58.2%</b>	<b>31.3%</b>	<b>9.6%</b>	<b>0.9%</b>
<b>Stormwater drainage</b>	Stormwater drainage	14,646	14,646	1,167	705	150,949	218,045	9.0%	58.8%	25.5%	3.5%	3.2%
	<b>Sub-total</b>		<b>14,646</b>	<b>14,646</b>	<b>1,167</b>	<b>705</b>	<b>150,949</b>	<b>218,045</b>	<b>9.0%</b>	<b>58.8%</b>	<b>25.5%</b>	<b>3.5%</b>
<b>Open space / recreational assets</b>	Swimming pools	307	307	152	176	3,691	10,742	18.6%	28.6%	50.0%	1.1%	1.8%
	Holiday Parks	32	32	152	136	4,642	6,692	53.6%	41.6%	4.3%	0.0%	0.5%
	Parks	254	254	1,600	1,287	9,185	13,634	44.5%	39.8%	13.9%	1.7%	0.1%
	Reserves	97	97	425	680	5,289	7,504	53.2%	33.0%	12.5%	1.3%	0.0%
	Sports Facilities	1,005	1,005	804	743	14,403	24,754	31.8%	46.3%	17.8%	4.1%	0.0%
	<b>Sub-total</b>		<b>1,695</b>	<b>1,695</b>	<b>3,133</b>	<b>3,022</b>	<b>37,210</b>	<b>63,326</b>	<b>37.1%</b>	<b>39.8%</b>	<b>20.4%</b>	<b>2.3%</b>

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Clarence Valley Council

Report on Infrastructure Assets (continued)

as at 30 June 2019

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2018/19 Required maintenance *	2018/19 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
								1	2	3	4	5
Other infrastructure assets	Floodplain	381	381	603	425	144,859	184,020	2.7%	65.6%	31.5%	0.2%	0.0%
	<b>Sub-total</b>	<b>381</b>	<b>381</b>	<b>603</b>	<b>425</b>	<b>144,859</b>	<b>184,020</b>	<b>2.7%</b>	<b>65.6%</b>	<b>31.5%</b>	<b>0.2%</b>	<b>0.0%</b>
<b>TOTAL - ALL ASSETS</b>		<b>79,048</b>	<b>79,048</b>	<b>19,652</b>	<b>18,855</b>	<b>1,842,818</b>	<b>2,520,402</b>	<b>31.3%</b>	<b>40.8%</b>	<b>23.9%</b>	<b>3.5%</b>	<b>0.5%</b>

(\*) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

- |   |                            |                                       |
|---|----------------------------|---------------------------------------|
| 1 | <b>Excellent/very good</b> | No work required (normal maintenance) |
| 2 | <b>Good</b>                | Only minor maintenance work required  |
| 3 | <b>Satisfactory</b>        | Maintenance work required             |
| 4 | <b>Poor</b>                | Renewal required                      |
| 5 | <b>Very poor</b>           | Urgent renewal/upgrading required     |

Clarence Valley Council

Special Schedules 2019

Report on Infrastructure Assets (continued)  
 as at 30 June 2019

\$ '000	Amounts 2019	Indicator 2019	Prior period 2018	Benchmark
<b>Infrastructure asset performance indicators (consolidated) *</b>				
<b>Buildings and infrastructure renewals ratio <sup>1</sup></b>				
Asset renewals <sup>2</sup>	12,319	31.73%	21.37%	>=100.00%
Depreciation, amortisation and impairment	38,830			
<b>Infrastructure backlog ratio <sup>1</sup></b>				
Estimated cost to bring assets to a satisfactory standard	79,048	4.29%	3.90%	<2.00%
Net carrying amount of infrastructure assets	1,842,818			
<b>Asset maintenance ratio</b>				
Actual asset maintenance	18,855	95.94%	74.49%	>100.00%
Required asset maintenance	19,652			
<b>Cost to bring assets to agreed service level</b>				
Estimated cost to bring assets to an agreed service level set by Council	79,048	3.14%	2.88%	
Gross replacement cost	2,520,402			

(\*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Excludes Work In Progress (WIP)

(2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Clarence Valley Council

Report on Infrastructure Assets (continued)  
 as at 30 June 2019

\$ '000	General fund		Water fund		Sewer fund		Benchmark
	2019	2018	2019	2018	2019	2018	
<b>Infrastructure asset performance indicators (by fund)</b>							
<b>Buildings and infrastructure renewals ratio <sup>1</sup></b>							
Asset renewals <sup>2</sup>							
Depreciation, amortisation and impairment	<b>43.04%</b>	27.89%	<b>14.18%</b>	18.67%	<b>6.59%</b>	1.57%	>=100.00%
<b>Infrastructure backlog ratio <sup>1</sup></b>							
Estimated cost to bring assets to a satisfactory standard							
Net carrying amount of infrastructure assets	<b>4.83%</b>	4.40%	<b>4.53%</b>	4.01%	<b>1.43%</b>	1.38%	<2.00%
<b>Asset maintenance ratio</b>							
Actual asset maintenance							
Required asset maintenance	<b>94.65%</b>	71.25%	<b>97.33%</b>	87.32%	<b>105.42%</b>	89.12%	>100.00%
<b>Cost to bring assets to agreed service level</b>							
Estimated cost to bring assets to an agreed service level set by Council							
Gross replacement cost	<b>3.58%</b>	3.31%	<b>3.26%</b>	2.83%	<b>1.00%</b>	1.00%	

(1) Excludes Work In Progress (WIP)

(2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

## Asset Management Framework

Council has developed an Asset Management Framework, which comprises an Asset Management Policy supported by the Asset Management Strategy, a summary Asset Management Plan and individual Asset Management Plans.

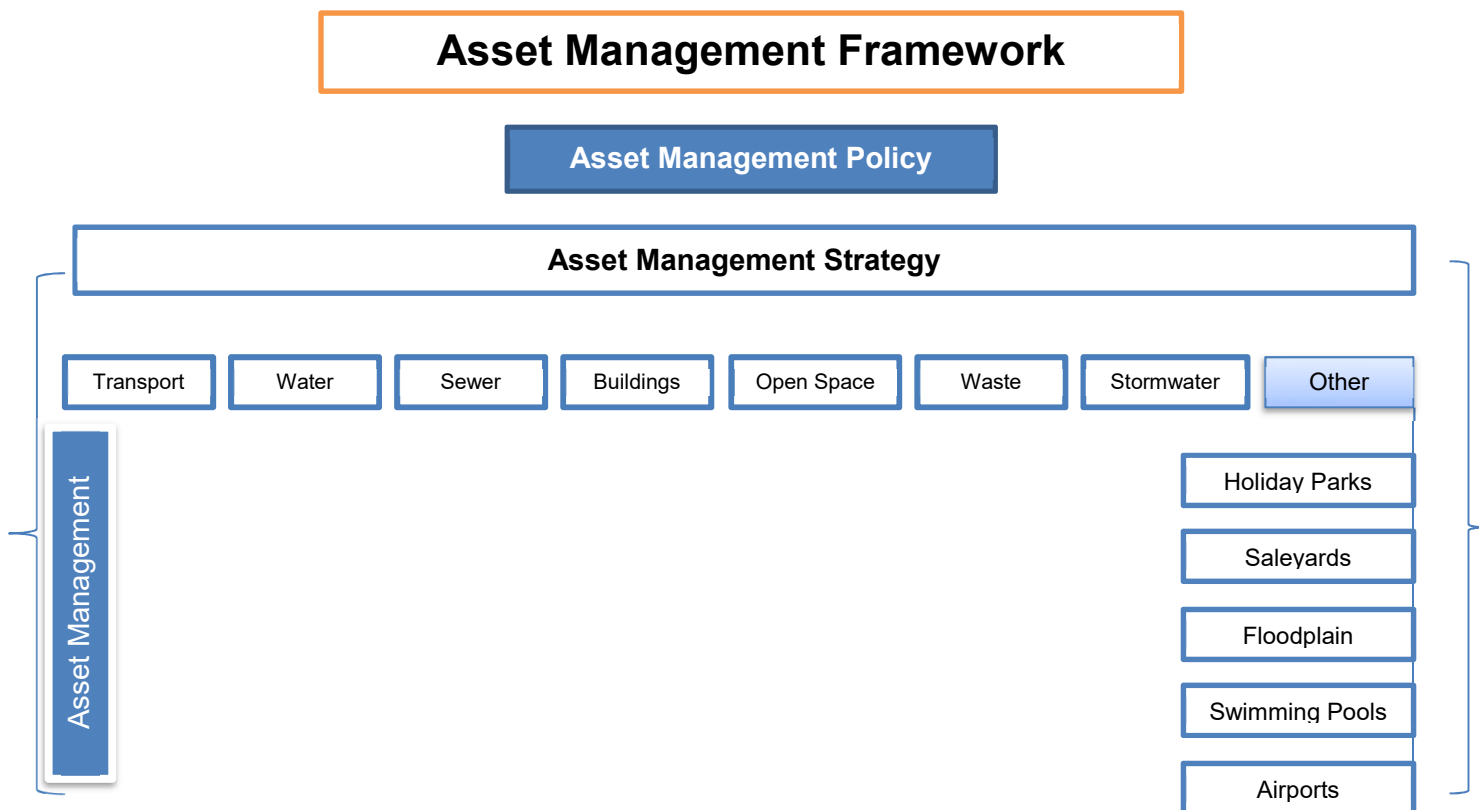


Figure 4: Council’s Asset Management Framework

### Asset Management Policy

Council’s Asset Management Policy sets the broad direction for all asset management activities and its aim is to:

*‘strategically provide, maintain, renew, and replace an appropriate stock of community infrastructure that is required to support the communities of the Clarence Valley Council; is sustainable across the long term; and is provided at the lowest possible life cycle cost’*

Council’s adopted Asset Management Policy is attached; in Appendix 1.

### Asset Management Strategy

There is evidence to suggest that historically, little or no analysis was done to understand the cumulative consequences of decisions to build capital infrastructure projects. The construction of infrastructure has been driven by short-term objectives with little consideration given to the recurrent whole of life (strategic) impacts of the decisions.

This asset management strategy is prepared under the direction of the organisation's vision, mission and values.

## Our Vision

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To make the Clarence Valley a community full of opportunity

## Our Mission

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To plan and deliver services valued by the community

## Our Values

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**S T R I V E**

### Safe

We will have a safety focused workplace culture to ensure the wellbeing of our staff and the community

### Teamwork

We will work together as one council towards shared goals and for the greater good of the community

### Respect

We will be inclusive, treat people with courtesy and fairness, and ensure each individual is valued and heard

### Integrity

We will behave in a way that is honest, open, and transparent. We will take responsibility for our actions and strive for excellence

### Value

We will deliver services efficiently, effectively and in an environmentally and financially sustainable manner

### Engagement

We will engage with our staff and community to inform our decision making, and create awareness of our activities

The key goal of this Asset Management Strategy is to ensure that services provided:

- Provide value for present and future generations of residents and visitors.
- In the most cost effective manner
- Through the creation, acquisition, maintenance, operation, renewal, replacement and disposal of assets as guided by the Asset Management Plan outputs, community aspirations ,willingness and ability to pay

In order to develop and maintain a robust asset management strategy a number of key elements need to be present, including:

- Sound information and systems;
- Comprehensive asset management planning;
- Rigour in financial modelling and assumptions;
- Accurate workforce planning;

- Community involvement in establishing service standards; and
- Performance Management of Asset Management.

Accordingly, the following Key Goals have been identified and prioritised, to facilitate a more strategic approach to Asset Management at Clarence Valley Council in future periods.

**Key Goal 1**

Have a cross-organisational Asset Management Steering Group in place responsible for implementing, monitoring and reporting to the Executive on the development of Asset Management.

**Key Goal 2**

Consider the ongoing ownership costs (recurrent whole of life) of new capital works proposals as part of project scoping and model into Council's LTFP to identify impacts and risks.

**Key Goal 3**

Undertake a detailed assessment of the resources required to implement this Asset Management Strategy and ensure it is integrated with the other Resourcing Strategies so that a program of improvement and milestones can be implemented and performance managed.

**Key Goal 4**

Identify the maintenance and renewal 'shortfall' and any renewal and replacement 'backlogs' for all asset groups.

**Key Goal 5**

Develop comprehensive Risk Management Plans for all major asset groups.

**Key Goal 6**

Integrate all knowledge and asset management systems for infrastructure assets.

**Key Goal 7**

Review and maintain Asset Management Plans for all major asset groups already developed.

**Key Goal 8**

Develop Asset Management Plans for Plant, Depots and Technology.

These key goals have been incorporated into an Asset Management Improvement Plan, detailed in Appendix 2.

## Asset Management Plan Summaries

Asset Management Plans (AMP's) are long-term plans that outline the asset activities for each asset category. An AMP has been developed for each major asset category as illustrated in Council's Asset Management Framework diagram.

Council's operational Asset Management Plans contain, as a minimum, the following items:

- The objective or purpose of the asset and its components in providing service/s
- The service levels Council currently delivers and any future challenges
- Forecasted future demand requirements for service delivery
- A description of the assets and details of the current asset inventory
- Identification of assets critical to the Council in service provision
- Risks associated with assets and their management
- Financial projections for maintenance, renewal and replacement including any gaps or backlogs
- Assumptions, exclusions and observations on the maturity of data presented
- Maintenance, renewal and disposal programs
- Key performance measures
- An Asset Management Improvement Plan.

Council subscribes to NAMSPLUS3, which is an Institute of Public Works Engineering Australasia initiative for Local Government, to assist in the development of asset management planning. The NAMSPLUS3 suite of templates have been used for development of the Asset Management Plans as 'core' plans, which are practical documents designed to be easily understood and used by asset managers. The level of detail within each individual plan is dependent upon the scope and size of the asset category contained in the plan together with the level of asset data maturity.

Annual review of the individual Asset Management Plans is required to ensure they provide a useful and up-to-date management tool and reference document. The review of the Plans will include changes in objectives, policies, service levels, systems, technology and any other relevant amendment including changes to community expectations.

Over time Council will work from 'core' asset management towards 'advanced' asset management planning, through a cycle of continuous improvement that will support the changing needs of Council and the community.

Asset Management Plan summaries have been constructed for all of Council's major asset infrastructure classes and are included in this strategy.



## Asset Management Plans and Strategy Methodology

The Asset Management Strategy and Asset Management Plans have been developed in line with Council's 2020/21 to 2029/30 Long Term Financial Plan. The Long Term Financial Plan has been prepared on the basis of Council's ongoing implementation of the Special Rate Variation as adopted in 2018/19.

There are four key indicators for asset management and sustainability utilised in the Asset Management Plans and Strategy:

1. Asset Sustainability Ratio	Estimated Capital Renewal LTFP / Projected capital renewal Exp. AMP
2. Long Term – Life Cycle Indicator	Life cycle expenditure / life cycle cost
3. Medium Term – 10 Year Financing Indicator	LTFP Budget Exp. / 10 yr Projected Exp.
4. Short Term – 15 Year Financing Indicator	LTFP Budget Exp. / 5 yr Projected Exp.

Life cycle costs (or whole of life costs) are the average costs that are required to sustain the service levels over the longest asset life. Life cycle costs include operating and maintenance expenditure and asset consumption (depreciation expense). Life cycle costs can be compared to life cycle expenditure to give an indicator of sustainability in service provision.

Life cycle expenditure includes operating and maintenance expenditures plus capital renewal expenditure. Life cycle expenditure will vary depending on the timing of asset renewals.

The life cycle costs and life cycle expenditure comparison highlights any difference between present outlays and the average cost of providing the service over the long term, If the life cycle expenditure is less than the life cycle cost there is a '**life cycle gap**' and it is most likely that outlays will need to be increased or cuts in services made in the future.

The Asset Sustainability Ratio is the most important indicator and reveals whether projected capital renewal and replacement expenditure are able to be financed in the long-term financial plan. Council's Financial Planning Policy outlines a target range of between 90% - 110%. The 4 key indicators are detailed in the following table for the General Fund assets only:

	Long Term Financial Plan
<b><i>SUSTAINABILITY INDICATORS</i></b>	
<b>Asset Sustainability Ratio</b>	
Asset Sustainability Ratio	<b>100%</b>
<b>Long Term - Life Cycle Costs</b>	
Life Cycle Cost [average 10 years projected ops, maint exp and deprn.]	\$71,107
Life Cycle Exp [average 10 years LTFP budget ops, maint & capital renewal exp]	\$55,936
Life Cycle Gap [life cycle expenditure – life cycle cost (-ve = gap)]	<b>(\$15,171)</b>
Life Cycle Indicator [life cycle expenditure / life cycle cost]	<b>79%</b>
<b>Medium Term - 10 year financial planning period</b>	
10 yr Ops, Maint & Renewal Projected Expenditure	\$58,172
10 yr Ops, Maint & Renewal LTFP Budget Exp	\$55,936
10 year financing shortfall [10 yr proj exp - LTFP Budget exp]	<b>(\$2,237)</b>
10 year financing indicator [LTFP Budget exp / 10 yr proj exp]	<b>96%</b>

	<b>Long Term Financial Plan</b>
<b><i>SUSTAINABILITY INDICATORS</i></b>	
<b>Short Term – 5 year financial planning period</b>	
5 yr Ops, Maint & Renewal Projected Expenditure	\$57,078
5 yr Ops, Maint & Renewal LTFP Budget Exp	\$55,006
5 year financing shortfall [10 yr proj exp - LTFP Budget exp]	(\$2,071)
5 year financing indicator [LTFP Budget exp / 5 yr proj exp]	<b>96%</b>

The medium term projected expenditure is \$58.2M per year (average operations and maintenance expenditure plus projected renewals required over 10 years).

The medium term LTFP budgeted expenditure over the 10 year planning period is \$55.9M per year (average operations and maintenance plus capital renewal budgeted expenditure in the LTFP over 10 years).

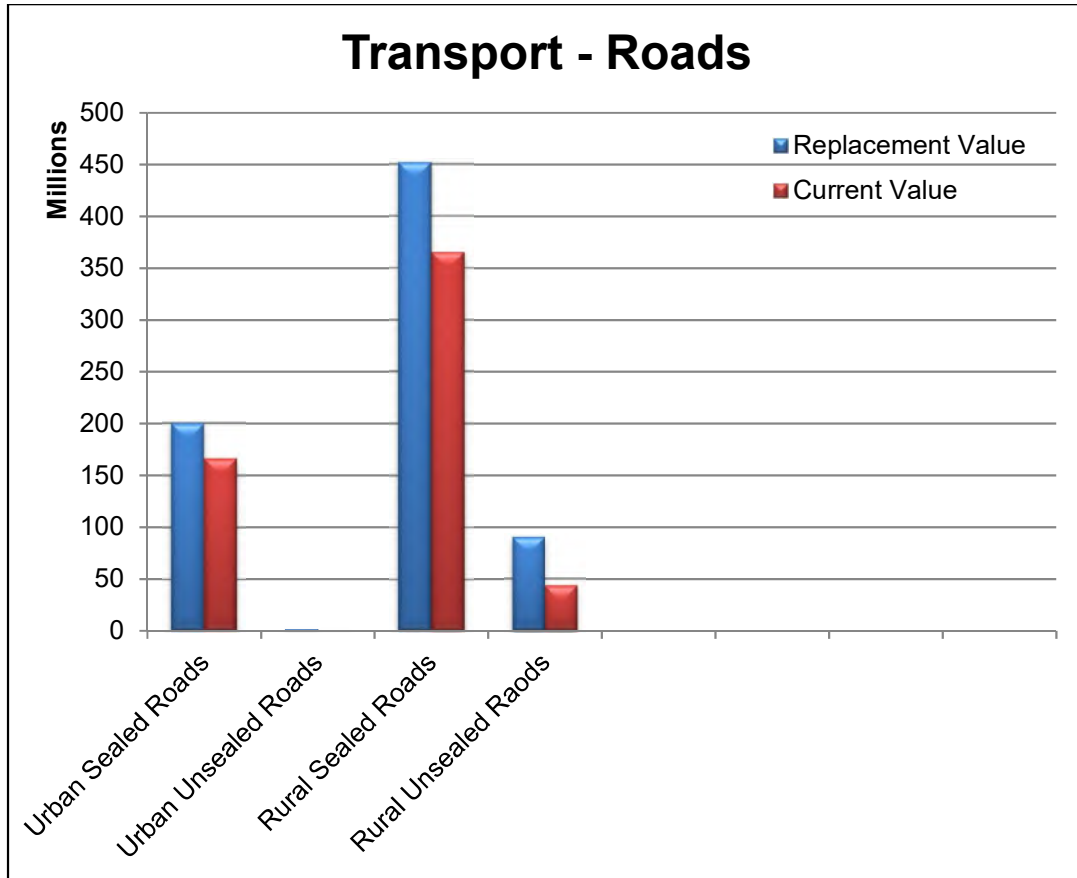
The financing shortfall is \$2.2M per year, a medium term (10 year) financing indicator of 96%. This scenario is financially sustainable in the long term. Council will be able to maintain the condition of infrastructure assets in a sustainable fashion. Performing renewals as they are required will stop the deterioration and failure of assets reducing the levels of risk. Levels of service can be maintained at current levels.

The Asset Sustainability Ratio indicates Council will have 100% of the funds required for the optimal renewal and replacement of its assets, this is within Council's target range of 90% to 110%. The ratio indicates optimised budgeted capital expenditure assisting in minimising the life cycle costs of the assets.

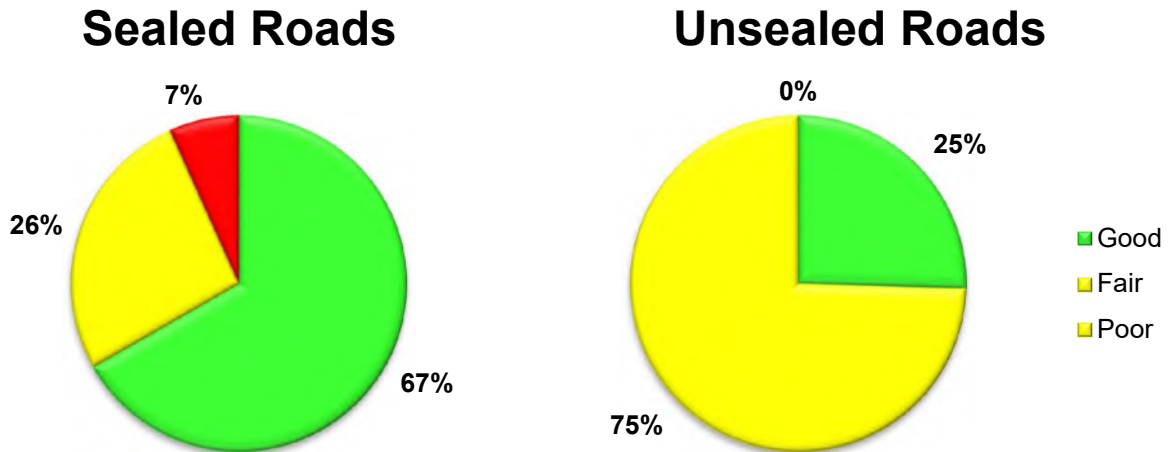
## Transport

<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>• Total value of current Holdings:                             <table style="margin-left: 40px; border: none;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 933,259,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 669,510,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 425,000</td> </tr> </table> </li> <li>• Current 2019 maintenance/renewal budget:                             <table style="margin-left: 40px; border: none;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 17,176,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 4,280,00</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 9,161,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b>\$ 30,617,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 933,259,000	Current Value	\$ 669,510,000	Funding Shortfall (per annum / per10 years)	\$ 425,000	Operations/Maintenance	\$ 17,176,000	Asset Renewal	\$ 4,280,00	New/Upgrade	\$ 9,161,000	<b>Total</b>	<b>\$ 30,617,000</b>
Replacement Value	\$ 933,259,000														
Current Value	\$ 669,510,000														
Funding Shortfall (per annum / per10 years)	\$ 425,000														
Operations/Maintenance	\$ 17,176,000														
Asset Renewal	\$ 4,280,00														
New/Upgrade	\$ 9,161,000														
<b>Total</b>	<b>\$ 30,617,000</b>														
<p><b>Budget Implications</b></p>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Transport assets, which are currently in average condition</li> <li>• There is a funding shortfall of \$ 425,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new assets; totaling \$ 4,250,000 for the life of the Plan.</li> <li>• Additional grant funding will be sought for programs, especially for capital programs.</li> <li>• Grant funding where there is not certainty of the grant funding being available has not been included in the assessment.</li> </ul>														
<p><b>Maintenance Programs</b></p>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints</li> <li>• Council is implementing a detailed inspection program to identify and rectify defects, especially those that pose a safety issue to motorists, in a timely manner.</li> </ul>														

**Roads**



<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>
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General Assessment of Condition	Sealed Roads		
	Condition Rating	% of Asset Value	
	1	Very Good condition	22.9
	2	Good condition	43.8
	3	Fair or Moderate condition	26.5
	4	Poor condition	6.2
5	Very poor condition	0.6	
Unsealed Roads			

	<b>Condition Rating</b>	<b>% of Asset Value</b>
	<b>1</b> Very Good condition	1.4
	<b>2</b> Good condition	24.1
	<b>3</b> Fair or Moderate condition	74.5
	<b>4</b> Poor condition	0.0
	<b>5</b> Very poor condition	0.0

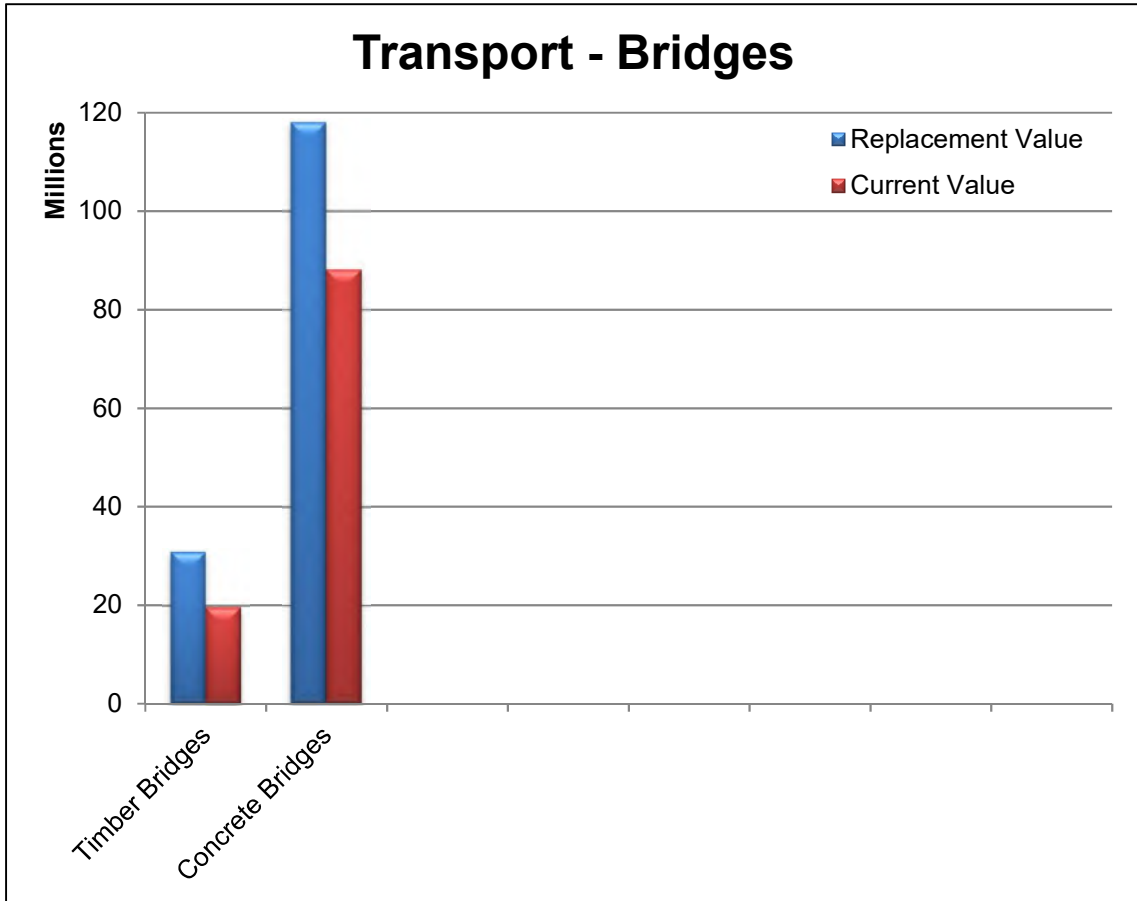
<b>Critical Risks &amp; Risk Management</b>	Detail the critical risks and risk management approach taken.				
	<b>Service or Asset at Risk</b>	<b>What can Happen</b>	<b>Risk Rating (VH, H)</b>	<b>Risk Treatment Plan</b>	<b>Residual Risk *</b>
	Sealed Roads	Vehicle accident	H	Increased inspections, minor rehabilitation works and maintenance. Conduct roughness and cracking analysis.	L
	Sealed Roads	Reduction on vehicle travel speed from poor condition of roads	H	Reseal all roads on a 15 year cycle for Regional Roads, 20 year cycle for Local Roads	L

Note \* The residual risk is the risk remaining after the selected risk treatment plan is operational.

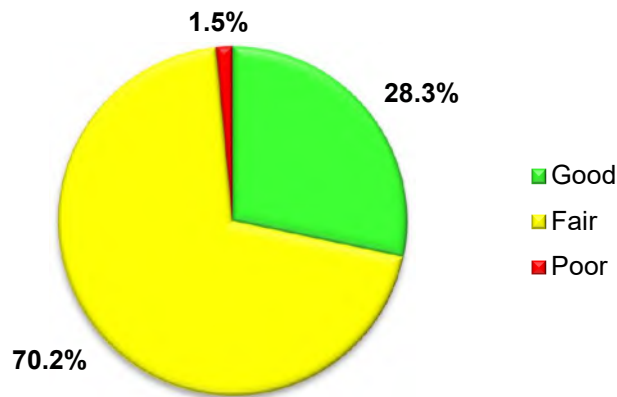
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• Council manages approx. 1,468km of sealed road and 961km of unsealed roads</li> <li>• The major influences to the road network in future will be the devolved old Pacific Highway as each new section is completed.</li> <li>• Major emphasis is to increase maintenance levels in the following areas:                         <ul style="list-style-type: none"> <li>○ Sealed road resealing;</li> <li>○ Sealed road shoulder maintenance;</li> <li>○ Unsealed road resurfacing; and</li> <li>○ Widening Regional roads where required to meet current traffic loading.</li> </ul> </li> <li>• General focus will be on managing condition 4 and 5 roads and maintaining roads at condition 3 and above.</li> <li>• Additional data is to be gathered on the unsealed road network to better schedule resurfacing requirements.</li> <li>• Further investigations to be carried out on program and requirements to seal currently unsealed roads and options to return very low trafficked sealed roads to unsealed roads.</li> </ul>
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**Bridges**



<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>
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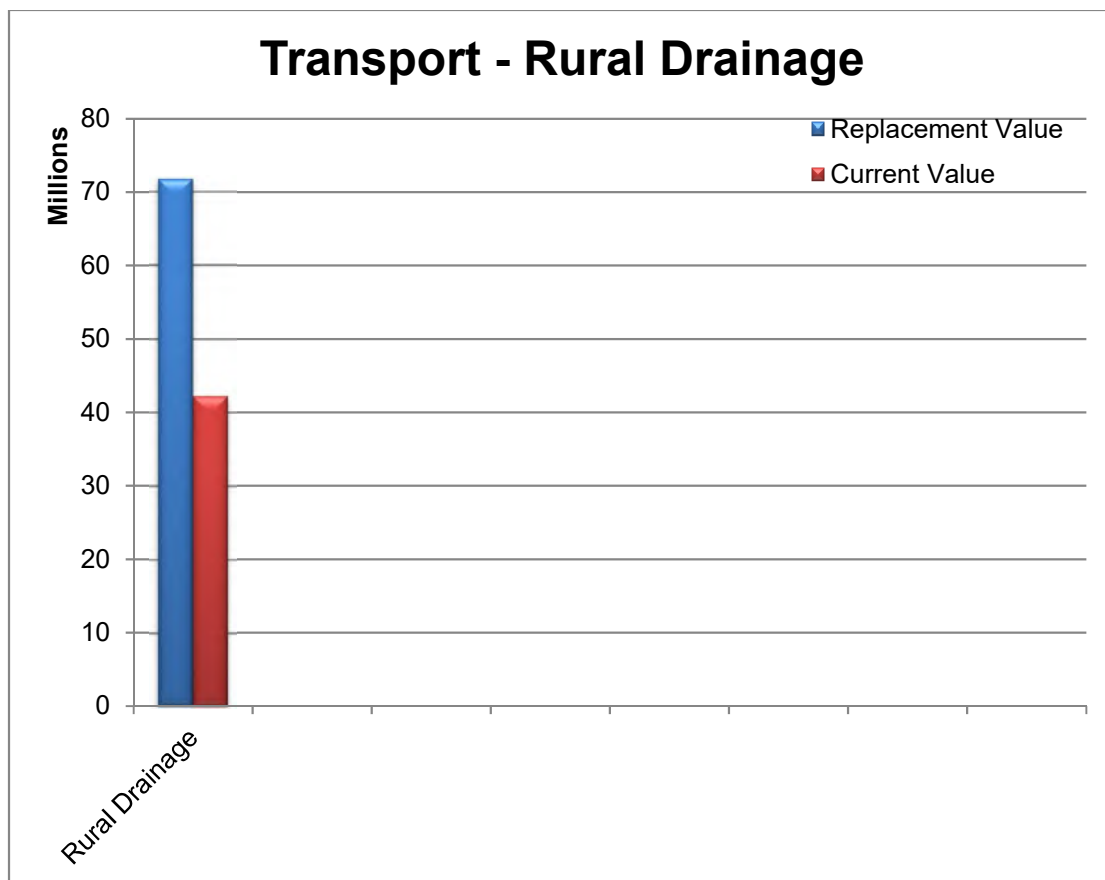
**Bridges**



General Assessment of Condition	Condition Rating		% of Asset Value
	1	Very Good condition	10.0
	2	Good condition	18.3
	3	Fair or Moderate condition	70.2
	4	Poor condition	1.5
5	Very poor condition	0.0	

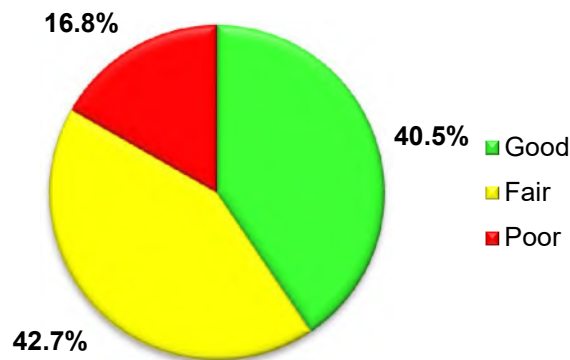
<b>Critical Risks &amp; Risk Management</b>	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Bridges	Failure to inspect and maintain	L	Concrete bridges (highest risk) structurally inspected on a four year cycle (Level 2 inspection)	L
	Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.				
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• Council has 125 timber bridges and 157 concrete bridges.</li> <li>• The deterioration of the timber bridges and the resulting increased maintenance requirements of those bridges, poses the biggest potential liability to Council in this asset group.</li> <li>• Major emphasis is to increase maintenance levels in the following areas:                         <ul style="list-style-type: none"> <li>○ Timber bridge maintenance; and</li> <li>○ Timber bridge replacement.</li> </ul> </li> <li>• General focus will be on managing condition 4 bridges and maintaining bridges at condition 3 and above.</li> <li>• Additional data is to be gathered on the timber bridges to better schedule maintenance requirements.</li> </ul>				

**Rural Drainage**



<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>• Valuation dated – March 2018 Desktop Valuation by APV</li> <li>• Condition assessment undertaken by Clarence Valley Council</li> </ul>
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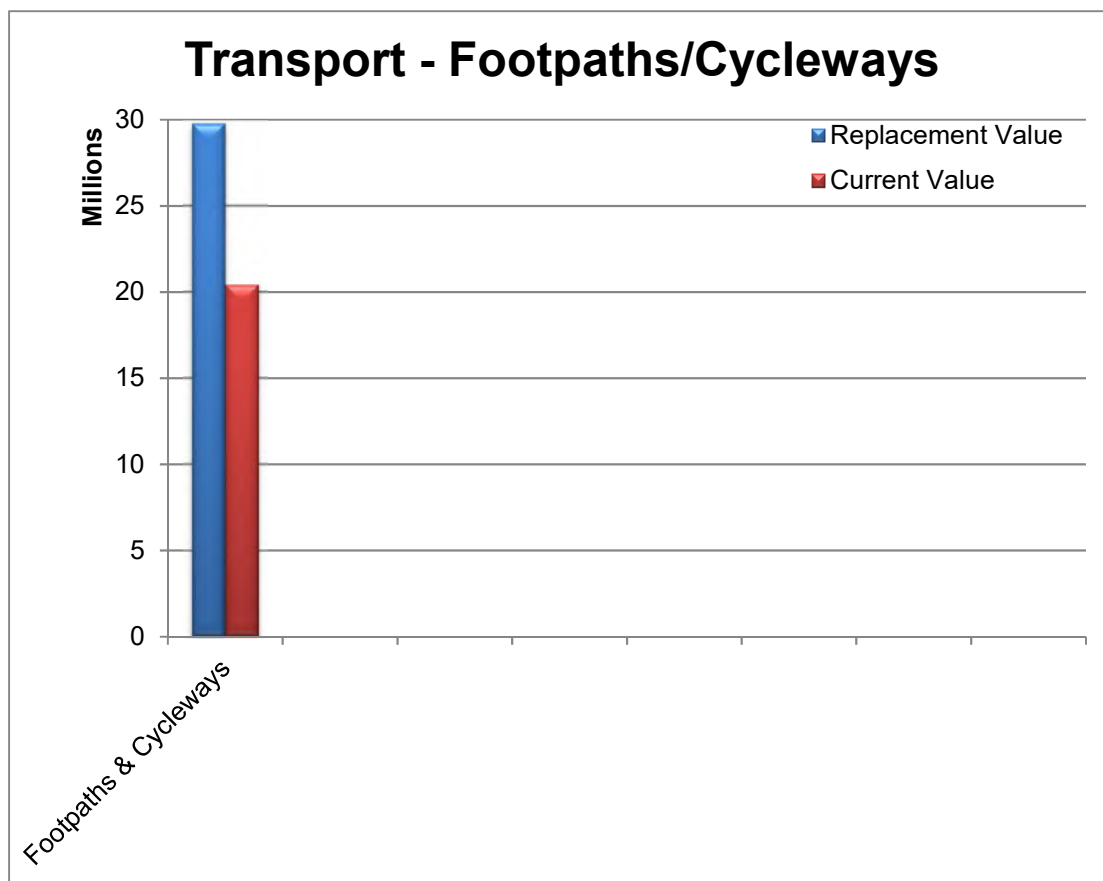
## Rural Drainage



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Very Good condition	15.0	
	2	Good condition	25.5	
	3	Fair or Moderate condition	42.7	
	4	Poor condition	7.1	
	5	Very poor condition	9.6	
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.			
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Residual Risk *
	Road Culverts	Pipe collapse in roadway	H	Complete culvert audit and commence programmed maintenance on a priority basis
	Road Culverts	Localised flooding	H	Complete culvert audit and commence programmed maintenance on a priority basis
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.				
Main Findings	<ul style="list-style-type: none"> <li>• Council maintains 7,066 pipe and box culverts.</li> <li>• A majority of the pipe culverts have been constructed using butt jointed pipes. Many of these culverts have separated and become disjointed, causing them to not operate correctly and raise concern over their structural integrity.</li> <li>• Culvert inspections also identified that many of the culverts, including inlets and outlets, are at least partially blocked causing them to operate inefficiently.</li> <li>• Major emphasis is to increase maintenance levels in the following areas:                         <ul style="list-style-type: none"> <li>○ Culvert maintenance, clearing culverts on a regular cycle; and</li> <li>○ Replacing culverts where pipes have separated and become disjointed.</li> </ul> </li> <li>• General focus will be on managing condition 4 culverts and maintaining culverts at condition 3 and above.</li> <li>• Additional data is to be gathered on the culverts to better schedule replacement and maintenance works.</li> </ul>			

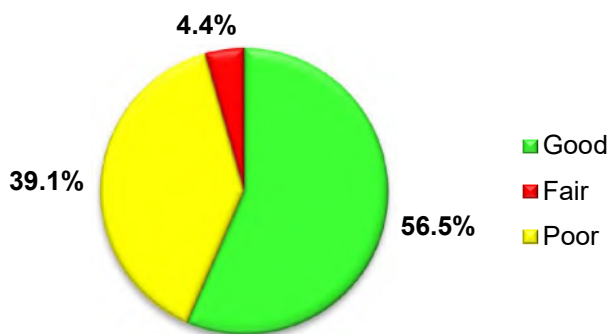


**Footpaths/Cycleways**



<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>
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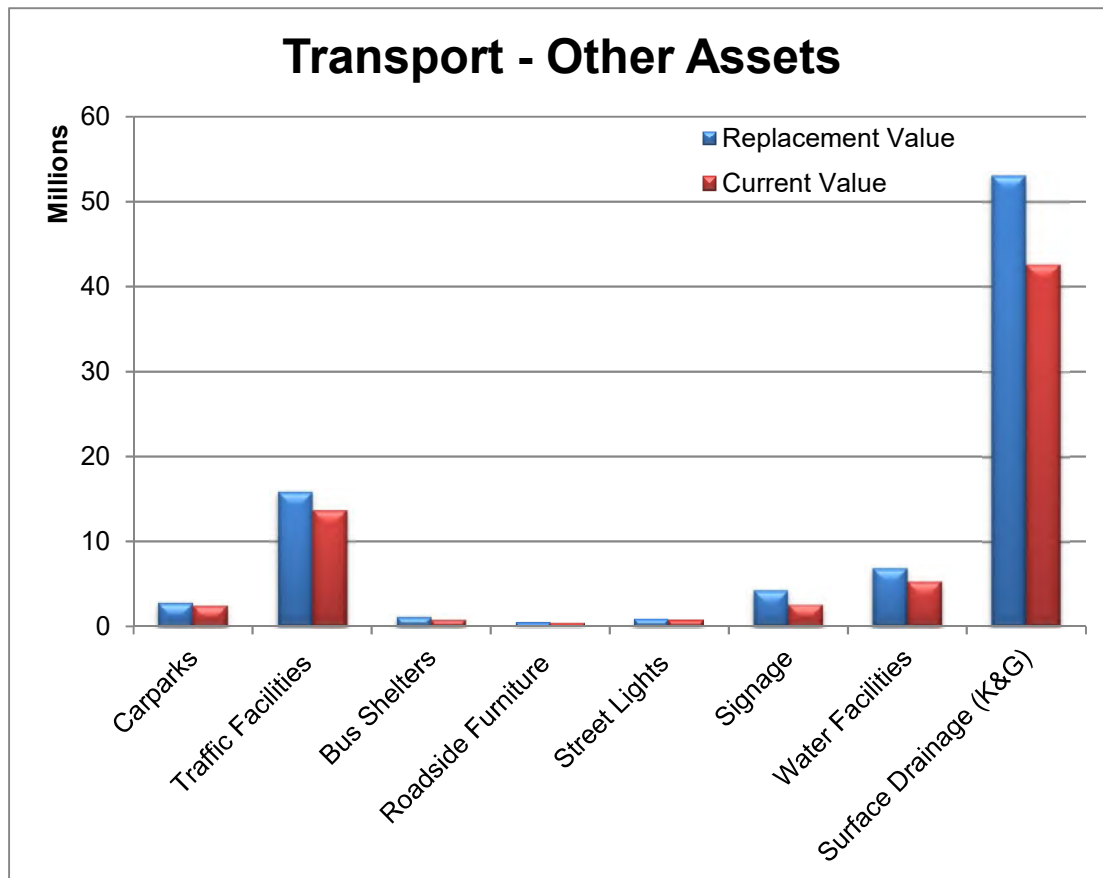
**Footpaths & Cycleways**



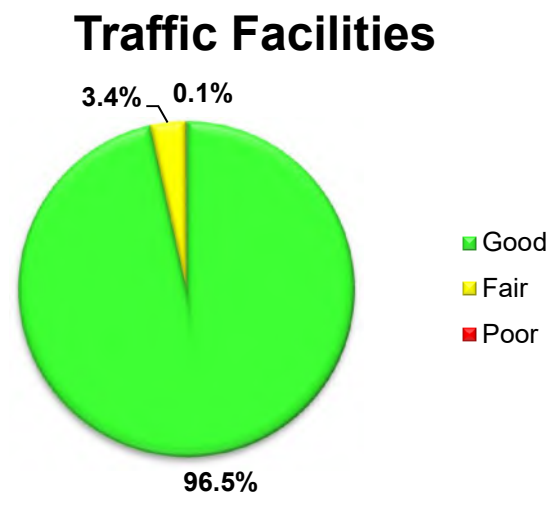
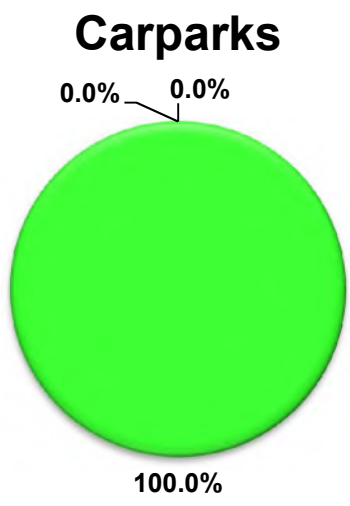
General Assessment of Condition	Condition Rating		% of Asset Value
	1	Very Good condition	26.7
	2	Good condition	29.8
	3	Fair or Moderate condition	39.1
	4	Poor condition	1.7
	5	Very poor condition	2.6

<b>Critical Risks &amp; Risk Management</b>	Detail the critical risks and risk management approach taken.			
	<b>Service or Asset at Risk</b>	<b>What can Happen</b>	<b>Risk Rating (VH, H)</b>	<b>Risk Treatment Plan</b>
Footpaths/ Cycleways	Injury from trip on footpath	M	Complete footpath audit and schedule routine inspections from which regular maintenance can be prioritised.	L
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.				
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• Council maintains 117km of footpaths/off-road cycleways.</li> <li>• Council has Pedestrian Access Mobility Plans and Bike Plans prepared for Grafton, South Grafton, Maclean, Yamba, Iluka, Woombah, Lawrence and Ulmarra. Preparation of Plans for the remaining villages and review of the Plan covering Grafton, South Grafton, Maclean and Yamba are planned for completion in the coming years.</li> <li>• Major emphasis is to increase maintenance levels in the following areas:                         <ul style="list-style-type: none"> <li>○ General footpath maintenance;</li> <li>○ Replacement of defective footpath sections; and</li> <li>○ Continued implementation of the PAMP's and Bike Plans.</li> </ul> </li> <li>• General focus will be on managing condition 4 and 5 footpath segments and maintaining footpaths at condition 3 and above.</li> <li>• Additional detailed data is to be gathered on footpath/cycleway network condition to better schedule maintenance and replacement requirements. This includes measuring the severity of defects so that a more directed maintenance and replacement program can be developed.</li> <li>• Further investigations is to be carried out on potential programs and funding options with the Roads and Maritime Service.</li> </ul>			

**Other Transport Assets**

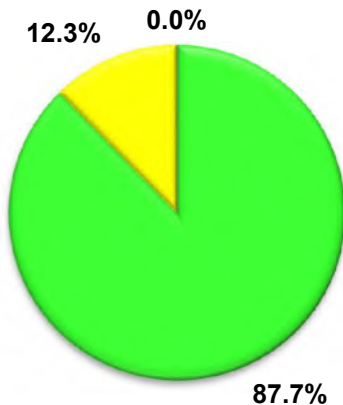


<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>
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■ Good  
■ Fair  
■ Poor

### Bus Shelters



### Roadside Furniture

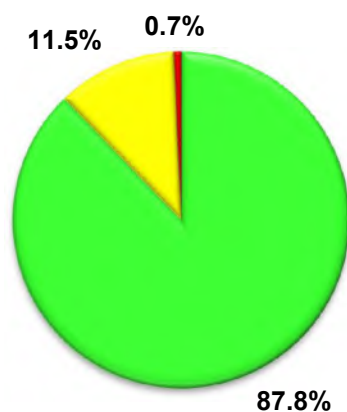


■ Good  
 ■ Fair  
 ■ Poor

### Street Lights

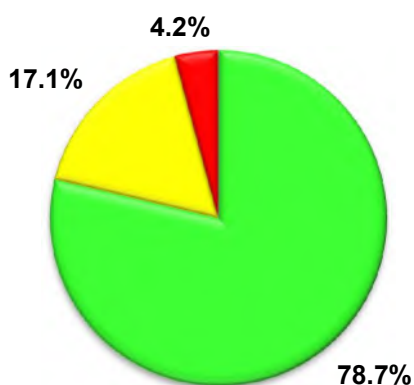


### Signage

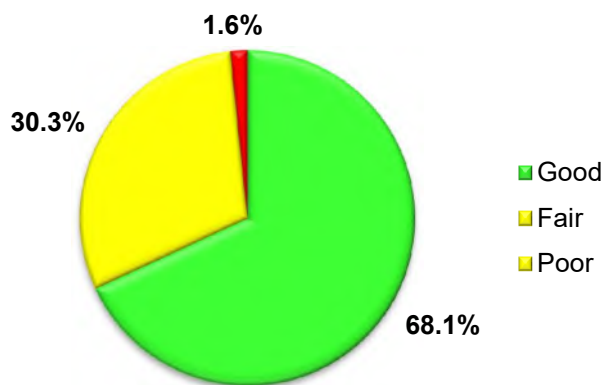


■ Good  
 ■ Fair  
 ■ Poor

### Water Facilities



### Surface Drainage



■ Good  
 ■ Fair  
 ■ Poor

General Assessment of Condition	Car Parks	
	Condition Rating	% of Asset Value
1	Very Good condition	64.0
2	Good condition	36.0
3	Fair or Moderate condition	0.0
4	Poor condition	0.0
5	Very poor condition	0.0

<b>Traffic Facilities</b>		
	<b>Condition Rating</b>	<b>% of Asset Value</b>
1	Very Good condition	40.7
2	Good condition	55.8
3	Fair or Moderate condition	3.4
4	Poor condition	0.1
5	Very poor condition	0.0
<b>Bus Shelters</b>		
	<b>Condition Rating</b>	<b>% of Asset Value</b>
1	Very Good condition	24.7
2	Good condition	63.0
3	Fair or Moderate condition	12.3
4	Poor condition	0.0
5	Very poor condition	0.0
<b>Roadside Furniture</b>		
	<b>Condition Rating</b>	<b>% of Asset Value</b>
1	Very Good condition	58.6
2	Good condition	35.8
3	Fair or Moderate condition	5.6
4	Poor condition	0.0
5	Very poor condition	0.0
<b>Street Lighting</b>		
	<b>Condition Rating</b>	<b>% of Asset Value</b>
1	Very Good condition	59.8
2	Good condition	33.9
3	Fair or Moderate condition	6.3
4	Poor condition	0.0
5	Very poor condition	0.0
<b>Street Signs</b>		
	<b>Condition Rating</b>	<b>% of Asset Value</b>
1	Very Good condition	2.1
2	Good condition	85.7
3	Fair or Moderate condition	11.5
4	Poor condition	0.7
5	Very poor condition	0.0
<b>Water Facilities</b>		
	<b>Condition Rating</b>	<b>% of Asset Value</b>
1	Very Good condition	44.4
2	Good condition	34.4
3	Fair or Moderate condition	17.1
4	Poor condition	4.2
5	Very poor condition	0.0

Surface Drainage (Roads)		
	Condition Rating	% of Asset Value
1	Very Good condition	4.2
2	Good condition	63.9
3	Fair or Moderate condition	30.3
4	Poor condition	1.6
5	Very poor condition	0.0

Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
Guardrail	Guardrail is dangerous to vehicles	H	Complete guardrail audit and commence programmed maintenance/ replacement	L
Quarries	Legislation or regulations are not complied with	M	Create induction document and sign on register for quarry users	L
Quarries	Unauthorised access leading to Injury or accident in the quarry	H	Improve Signage	L
Quarries	Authorised access leading to Injury or accident in the quarry	L	Create induction document and sign on register for quarry users	L
Quarries	Illegal Dumping of hazardous materials	M	Gates installed on all quarries	L
Bus Shelters	Community expectation and demand not being met	H	Confirm which shelters are maintained by Council then inspect and clean them monthly	L
Bus Shelters	Failure to inspect and maintain	H	Confirm which shelters are maintained by Council then inspect and clean them monthly	L
Boat Ramps, Wharves and Jetties	There is an impact by Natural Disasters (during and post natural disasters)	M	If road is not already closed, display a closed sign at water facilities during flood events.	L

Note \* The residual risk is the risk remaining after the selected risk treatment plan is operational.

Main Findings
<ul style="list-style-type: none"> <li>• Council maintains: <ul style="list-style-type: none"> <li>○ 16 car parks;</li> <li>○ 868 traffic facility items (including traffic medians, pedestrian refuges, kerb blisters, speed humps, school crossings and edging around trees);</li> <li>○ 22 km of guardrail and road fencing;</li> <li>○ 306 roadside furniture items (including bus shelters, bollards, seating and bicycle racks);</li> <li>○ 18 Council owned street lights (this does not include general street lights that are not owned by Council);</li> <li>○ 12,350 signs;</li> <li>○ 27 wharves/jetties and 35 boat ramps; and</li> <li>○ 287km of kerb and gutter and 272km of open drain.</li> </ul> </li> <li>• As part of the assessment no allowance has been made for the construction of new kerb and gutter not associated with provision of new stormwater drainage. Construction of new kerb and gutter in this situation will be included in the costs associated with the provision of the stormwater drainage.</li> </ul>

	<ul style="list-style-type: none"> <li>• Major emphasis is to implement programs in the following areas:                     <ul style="list-style-type: none"> <li>○ Making provision for the remarking of Council car parks;</li> <li>○ Implement a program to replace warning signs over a 15 year period to ensure continued performance;</li> <li>○ Limited funding to be provided for the installation of new street lights;</li> <li>○ Renew water facility components currently condition rated 4 or 5 over a four year period and implement the programs previously adopted by Council and those identified in the Clarence River Wharves Development Plan over a 20 year period.</li> <li>○ Renewing surface drainage condition rated 4 or 5 over a 20 year period and not constructing any new kerb and gutter unless associated with stormwater works.</li> </ul> </li> <li>• General focus will be on managing condition 4 and 5 assets and maintaining assets at condition 3 and above.</li> <li>• Additional data is to be gathered on the condition of the “Other” transport assets to better schedule requirements.</li> </ul>
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<b>Transport</b>	
<b>Objective</b>	<p><b>To manage Council’s:</b></p> <ul style="list-style-type: none"> <li>• <b>road network is a safe and serviceable condition</b></li> <li>• <b>bridges in a safe and serviceable condition</b></li> <li>• <b>rural drainage network to ensure that the network operates and allows the free passage of water in a safe manner</b></li> <li>• <b>footpath and off-road cycleway network to ensure that it is free of significant defects and meets the community’s walking and cycling needs</b></li> <li>• <b>Car parks to provide adequate parking opportunities for the community</b></li> <li>• <b>Traffic facilities to provide increased safety to the public using the road network</b></li> <li>• <b>Guardrail/safety fencing so that it offers protection to motorists</b></li> <li>• <b>Roadside furniture to provide additional amenity for pedestrians at required locations</b></li> <li>• <b>Street lighting to improve safety in car parks and on urban streets</b></li> <li>• <b>Signs to provide appropriate warning and advice to motorists</b></li> <li>• <b>Water facilities to provide an enhance the usage of Council’s natural waterways</b></li> <li>• <b>Surface drainage assets provide effective drainage in Council’s urban areas</b></li> <li>• <b>maintain all other assets in a safe and serviceable condition</b></li> </ul>

Performance Measures	Target
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>Implement upgraded maintenance programs.</li> </ul>
(b) Develop detailed forward works programs.	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets</li> <li>Prepare detailed maintenance works programs</li> <li>Monitor effectiveness of implemented programs though over-all asset condition assessments.</li> <li>Seek additional sources of funding for capital works.</li> </ul>
(c) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works.</li> <li>Review and update the Transport Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of transport assets for current value.</li> <li>Review and update data from the full revaluation of transport assets as per the Non-Current Asset Accounting Procedures</li> </ul>

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
(a) Ensure that maintenance works are undertaken effectively												
Review and monitor the inspection system to better target maintenance works to areas required.	MCS <sup>1</sup>	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised.		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement upgraded maintenance programs.		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
(b) Develop detailed forward works programs.												
Collect detailed data, including updated condition data, on all assets.	MCS & IP&SAC <sup>2</sup>	✓			✓			✓				
Prepare detailed maintenance works programs.	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs though over-all asset condition assessments.	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek additional sources of funding for capital works.	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

<sup>1</sup> Manager Civil Services

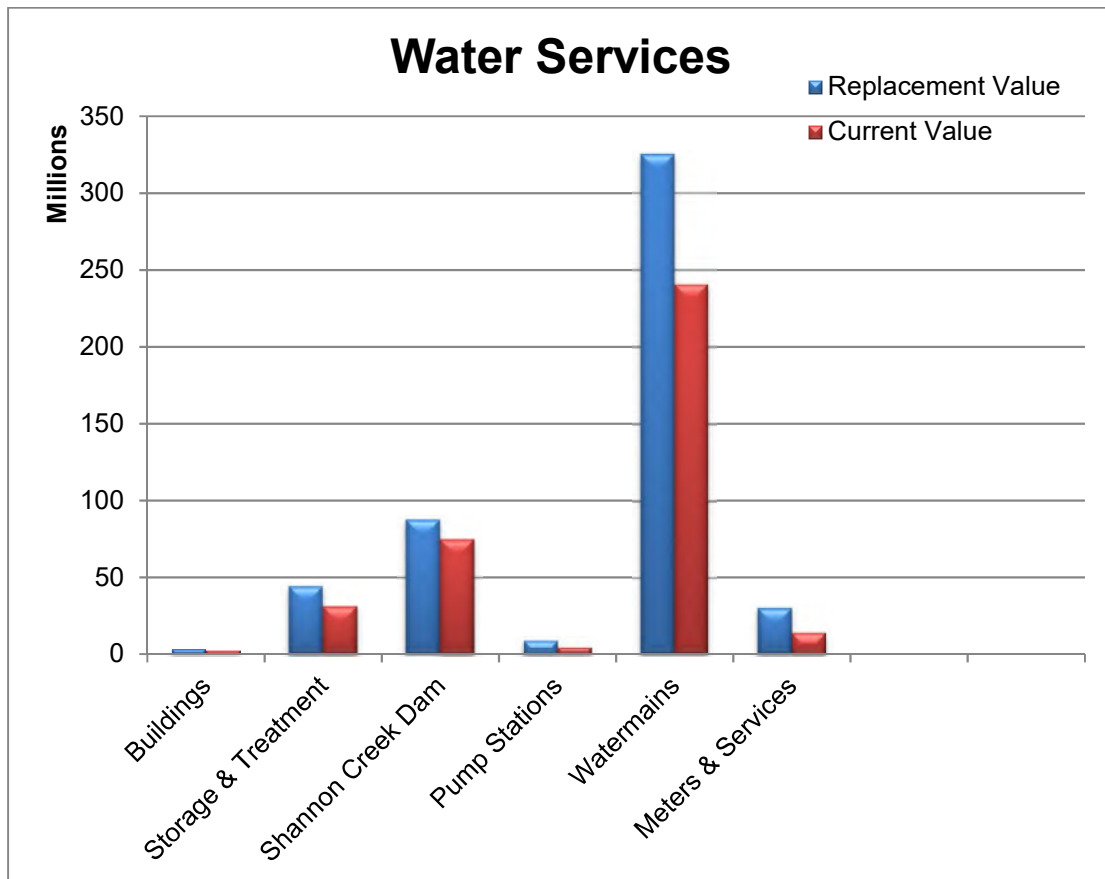
<sup>2</sup> Infrastructure Planning & Strategic Asset Coordinator



Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Asset Management</b>												
Develop technical standards to assess and prioritise future works.	IP&SAC	✓										
Review and update the Transport Asset Management Plan in line with updated asset data on an annual basis.		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of transport assets for current value.		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of transport assets as per the Non-Current Asset Accounting Procedures					✓				✓			

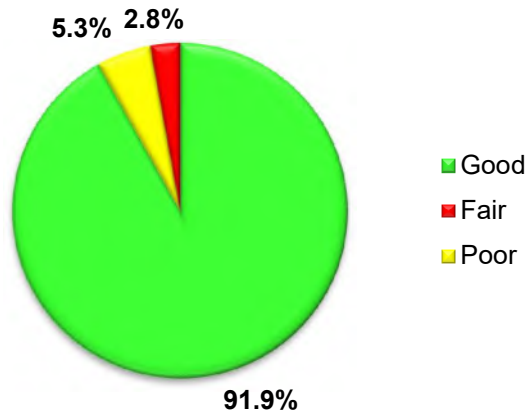
<b>Transport – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	17,176	17,344	17,388	17,406	17,425	17,446	17,468	17,487	17,508	17,527
Asset Renewal	4,280	8,386	8,640	8,955	8,955	8,955	8,955	8,955	8,955	8,955
New/Upgrade Assets	9,161	2,355	978	1,074	1,074	1,224	1,074	1,074	1,074	1,224
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>30,617</b>	<b>28,085</b>	<b>27,006</b>	<b>27,435</b>	<b>27,454</b>	<b>27,625</b>	<b>27,497</b>	<b>27,516</b>	<b>27,537</b>	<b>27,706</b>

## Water Services



<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                     <table border="0" style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 497,510,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 366,395,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 0</td> </tr> </table> </li> <li>Current 2019 maintenance/renewal budget:                     <table border="0" style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 6,802,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 700,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 285,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b><u>\$ 7,787,000</u></b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 497,510,000	Current Value	\$ 366,395,000	Funding Shortfall (per annum / per10 years)	\$ 0	Operations/Maintenance	\$ 6,802,000	Asset Renewal	\$ 700,000	New/Upgrade	\$ 285,000	<b>Total</b>	<b><u>\$ 7,787,000</u></b>
Replacement Value	\$ 497,510,000														
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Funding Shortfall (per annum / per10 years)	\$ 0														
Operations/Maintenance	\$ 6,802,000														
Asset Renewal	\$ 700,000														
New/Upgrade	\$ 285,000														
<b>Total</b>	<b><u>\$ 7,787,000</u></b>														
<p><b>Last Condition Survey</b></p>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Revaluation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Water Supply



General Assessment of Condition	Condition Rating		% of Asset Value		
	1	Very Good condition	45.9		
	2	Good condition	46.0		
	3	Fair or Moderate condition	5.3		
	4	Poor condition	2.8		
	5	Very poor condition	0.0		
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Water Construction	Changing legislative requirements (inc. changes in drinking water quality standards) require Council to undertake unplanned/ unfunded work	H	Only possible mitigation is political approach	M
	Construction work - Water	There is a death or injury to staff or public	H	Risk assessment completed before task Compliance with WH&S legislation SWMS/SOP are followed Incidents reported for continuous improvement	L
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
Main Findings	<ul style="list-style-type: none"> <li>• Council's water supplies are unfiltered. While the water supply generally meets the Australian Drinking Water Guidelines (ADWG) requirements, recommended limits for aesthetic limits are occasionally exceeded. These do not present a health risk. The main complaint is dirty or discoloured water, which is addressed with mains flushing and source management.</li> <li>• All water supplies are chlorinated and (other than Glenreagh and Coutts) stabilised due to the natural soft water.</li> <li>• As part of the DWQAMP, additional treatment barriers (inc. filtration) may be required.</li> <li>• A particular risk to water supply infrastructure is that in several locations there are water mains that are threatened by riverbank erosion and where there are single pipelines crossing waterways. The forward financial plan is proposing to manage these risks.</li> <li>• Inability to upgrade water treatment if regulatory changes require an increased treatment level. Potentially Council could be in breach of the Public Health Act.</li> </ul>				

<p><b>Budget Implications</b></p>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Water assets, which are currently in average condition.</li> <li>• There is a balanced budget over the life of the 10 Year Plan for maintenance, operations, renewals and upgrade/new assets. The Office of Water's Best Practice Management requires Council to have a robust 30 year financial model for its water fund. This is monitored and updated each year with the audited financial statements, The FINMOD 30 year financial model has indicated that this projected funding can be met under the current pricing path.</li> <li>• The renewal program in the Water Services AMP, which has been included in the LTFFP, is based on the current water supply asset renewal requirements. The AMP has assessed only 2.8% of the assets assessed as being in a "poor" condition, notwithstanding that a significant proportion of water assets which are currently assessed as being in "fair" or "good" condition are at, or have exceeded, their theoretical life. It is only proposed to schedule replacement of these assets when their condition deteriorates to a "poor" condition, and there is insufficient evidence to enable establishment of a timeframe for this deterioration. In the next three years further analysis of asset deterioration will be performed. It is proposed that the cash surplus in the water fund be used to establish a water renewal reserve, with the maximum reserve amount to be set as a percentage of the gross replacement cost of the Water infrastructure. The percentage is to be determined through the further analysis of asset deterioration. Future unscheduled water asset renewals will be funded from this reserve.</li> <li>• In addition, a risk identified in the Asset Management Strategy is regulatory change mandating an increased level of drinking water treatment. An increase in treatment is not included in the current LTFFP but, if required, it is estimated that the capital cost of increased treatment could be up to \$80 million (2018/19), with recurrent operating costs of up to \$2 million. The water fund financial modelling has also not included the potential future augmentation of Shannon Creek Dam to 75,000ML, which was foreshadowed in the Regional Water Supply as potentially being required by the year 2046, although current consumption trends indicate that augmentation would not be required within the 30 year life of this LTFFP. If this augmentation were to proceed, it is estimated to cost at least \$150 million.</li> </ul>
<p><b>Maintenance Programs</b></p>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• A Maintenance Management System (MMS) has been implemented, with a particular focus on mechanical and electrical assets. The majority of resources are currently committed to preventative maintenance since the introduction of the MMS, unplanned and breakdown work.</li> </ul>

<b>Water Services</b>	
<b>Objective</b>	<b>Provide customers a reliable, best quality, affordable and environmentally sustainable water supply promoting water efficiency and Total Water Cycle Management principles.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Manage the drinking water system to minimise environmental impacts</li> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>Implement upgraded maintenance programs.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets.</li> <li>Prepare detailed maintenance works programs.</li> <li>Monitor effectiveness of implemented programs through over-all asset condition assessments.</li> </ul>
(c) Ensure good governance and administrative support for the Council and organisation	<ul style="list-style-type: none"> <li>Comply with the OoW Best Practice Management Guidelines.</li> <li>Review and implement the Strategic Business Plan (SBP) and the Development Servicing Plan (DSP) for Water Services.</li> <li>Water supply is managed in accordance with the Drinking Water Quality Assurance Management Plan (DWQAMP).</li> <li>Investigate water treatment upgrades for both main and village supplies to improve drinking water quality in accordance with the DWQAMP.</li> <li>Drinking water supply meets the Australian Drinking Water Guidelines (ADWG).</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works (e.g. standards to assess risk based replacement program).</li> <li>Review and update the Water Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of water assets for current value.</li> <li>Review and update data from the full revaluation of water assets as per the Non-Current Asset Accounting Procedures.</li> </ul>

<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(a) Ensure that maintenance works are undertaken effectively</b>											
Manage the drinking water system to minimise environmental impacts	MWC <sup>3</sup>	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor the inspection system to better target maintenance works to areas required		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement upgraded maintenance programs		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

<sup>3</sup> Manager Water Cycle

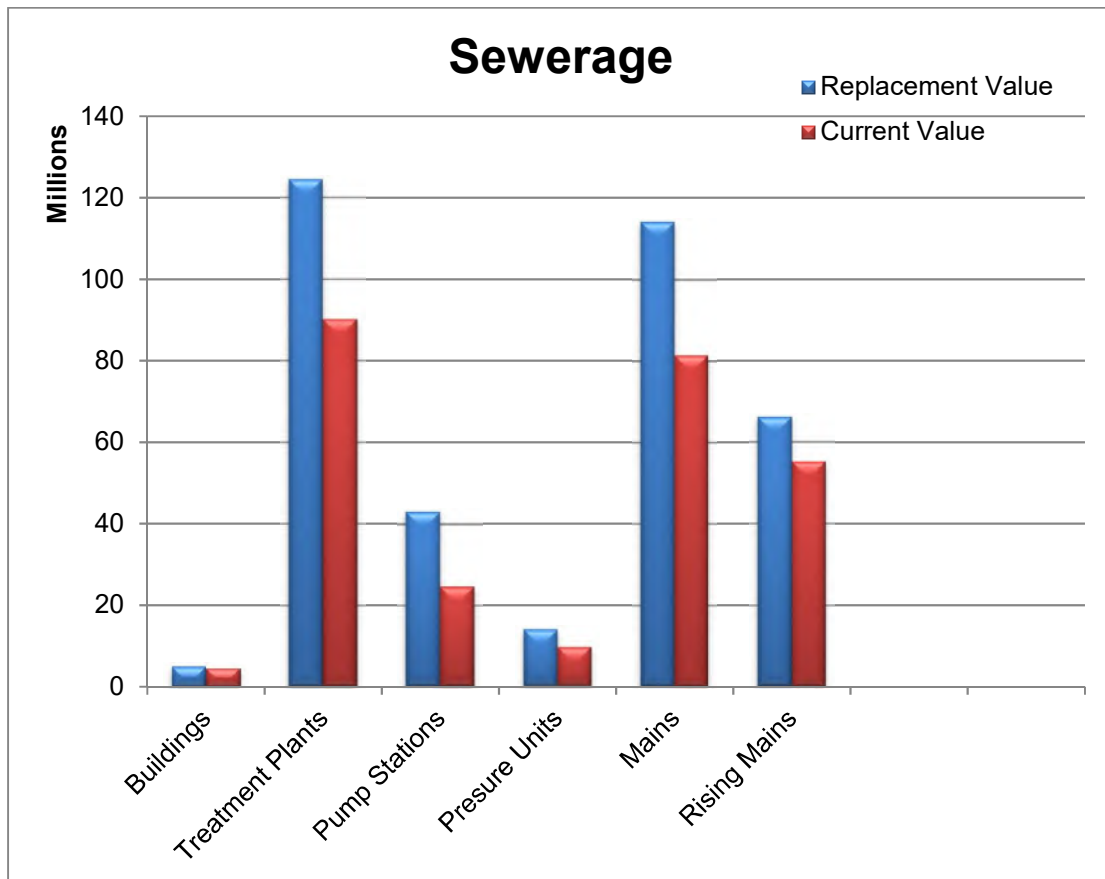
Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(b) Develop detailed forward works programs.</b>											
Collect detailed data, including updated condition data, on all assets	MWC & IP&SAC	✓			✓			✓			
Prepare detailed maintenance works programs	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs through over-all asset condition assessments	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(c) Ensure good governance and administrative support for the Council and organisation</b>											
Comply with the OoW Best Practice Management Guidelines	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and implement the Strategic Business Plan (SBP) and the Development Servicing Plan (DSP) for Water Services		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Water supply is managed in accordance with the Drinking Water Quality Assurance Management Plan (DWQAMP)		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Investigate water treatment upgrades for both main and village supplies to improve drinking water quality in accordance with the DWQAMP		✓	✓								
Drinking water supply meets the Australian Drinking Water Guidelines (ADWG)		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(d) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓									
Review and update the water Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of water assets for current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of water assets as per the Non-Current Asset Accounting Procedures					✓				✓		

<b>Water Services – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	6,802	6,836	6,971	7,112	7,255	7,402	7,437	7,471	7,505	7,541
Asset Renewal	700	925	1,382	1,331	1,322	1,328	1,320	1,294	1,288	1,481
New Assets	285	275	3,354	3,434	1,934	1,834	364	334	334	364
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>7,787</b>	<b>8,036</b>	<b>11,707</b>	<b>11,877</b>	<b>10,511</b>	<b>10,564</b>	<b>9,121</b>	<b>9,099</b>	<b>9,127</b>	<b>9,386</b>

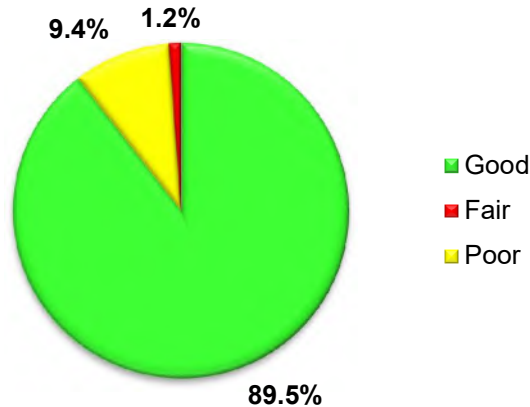
## Sewerage Services



<b>Key Data</b>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                     <table style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 366,433,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 265,391,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 0</td> </tr> </table> </li> <li>Current 2019 maintenance/renewal budget:                     <table style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 7,679,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 1,603,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 415,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b>\$ 9,697,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 366,433,000	Current Value	\$ 265,391,000	Funding Shortfall (per annum / per10 years)	\$ 0	Operations/Maintenance	\$ 7,679,000	Asset Renewal	\$ 1,603,000	New/Upgrade	\$ 415,000	<b>Total</b>	<b>\$ 9,697,000</b>
Replacement Value	\$ 366,433,000														
Current Value	\$ 265,391,000														
Funding Shortfall (per annum / per10 years)	\$ 0														
Operations/Maintenance	\$ 7,679,000														
Asset Renewal	\$ 1,603,000														
New/Upgrade	\$ 415,000														
<b>Total</b>	<b>\$ 9,697,000</b>														
<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Revaluation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														



## Sewerage Services



General Assessment of Condition	Condition Rating		% of Asset Value		
	1	Very Good condition	58.5		
	2	Good condition	31.0		
	3	Fair or Moderate condition	9.4		
	4	Poor condition	1.2		
	5	Very poor condition	0.0		
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Recycled Water Management	Water quality does not meet AGWR	M	Implement critical control points and monitor chlorine residuals	M
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
Main Findings	<ul style="list-style-type: none"> <li>Currently fully compliant with NSW DPI Water Best Practice Guidelines.</li> <li>A particular risk to sewerage infrastructure is changing environmental requirements, which may require future currently unforeseen augmentation.</li> <li>Significant investigation is required to determine feasible schemes for rural villages.</li> <li>Inability to upgrade a STP if a regulatory change requires an increased level of treatment. This would potentially place Council in breach of an Environmental Protection Licence.</li> </ul>				
Budget Implications	<ul style="list-style-type: none"> <li>Consideration should be given to the percentage of Council's Sewerage assets, which are currently in average condition.</li> <li>There is a balanced budget over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new assets. The Office of Water's Best Practice Management Council is required to have a robust 30 year financial model for its sewer fund. This is monitored and updated each year when the audited financial statements are completed, The FINMOD 30 year financial model has indicated that this projected funding can be met under the current pricing path.</li> <li>The renewal program in the Sewerage AMP, which has been included in the LTFP, is based on the current sewerage asset renewal requirements. The AMP has assessed only 1.9% of the assets assessed as being in a "poor" condition, notwithstanding that a significant proportion of sewer assets which are currently assessed as being in "fair" or "good" condition are at, or have exceeded, their theoretical life. It is only proposed to schedule replacement of these assets when their condition deteriorates to a "poor" condition, and there is insufficient evidence to enable establishment of a timeframe for this deterioration. In the</li> </ul>				

	<p>next three years further analysis of asset deterioration will be performed. It is proposed that the cash surplus in the sewer fund be used to establish a sewer renewal reserve, with the maximum reserve amount to be set as a percentage of the gross replacement cost of the Sewer infrastructure. The percentage is to be determined through the further analysis of asset deterioration. Future unscheduled sewer asset renewals will be funded from this reserve.</p>
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• A Maintenance Management System (MMS) has been implemented, with a particular focus on mechanical and electrical assets. The majority of resources are currently committed to preventative maintenance since the introduction of the MMS, unplanned and breakdown work.</li> <li>• Ongoing CCTV inspection of reticulation is undertaken to determine reticulation condition.</li> </ul>

<b>Sewerage Services</b>	
<b>Objective</b>	<b>Provide high quality management of sewerage services that is ecologically, socially and economically sustainable.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>• Sewer network is adequately maintained to prevent environmental overflows and offensive odours.</li> <li>• Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>• Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>• Implement upgraded maintenance programs.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>• Collect detailed data, including updated condition data, on all assets.</li> <li>• Prepare detailed maintenance works programs.</li> <li>• Monitor effectiveness of implemented programs though over-all asset condition assessments.</li> </ul>
(c) Ensure good governance and administrative support for the Council and organisation	<ul style="list-style-type: none"> <li>• Comply with the OoW Best Practice Management Guidelines.</li> <li>• Review and implement the Strategic Business Plan (SBP) and the Development Servicing Plan (DSP) for Sewer Services.</li> <li>• Meet Environmental Protection Licence requirements for environmental release of recycled water and NOW requirements for reuse.</li> <li>• All trade waste dischargers to have appropriate agreements and are inspected.</li> <li>• All recycled water end used to have appropriate agreements and monitoring.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>• Develop technical standards to assess and prioritise future works (e.g. standards to assess risk based replacement program).</li> <li>• Review and update the Sewerage Asset Management Plan in line with updated asset data on an annual basis.</li> <li>• Review and update data from the result of the Annual desktop revaluation of sewerage assets for market/current value.</li> <li>• Review and update data from the full revaluation of sewerage assets as per the Non-Current Asset Accounting Procedures.</li> </ul>

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(a) Ensure that maintenance works are undertaken effectively</b>											
Sewer network is adequately maintained to prevent environmental overflows and offensive odours	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor the inspection system to better target maintenance works to areas required		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement upgraded maintenance programs		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

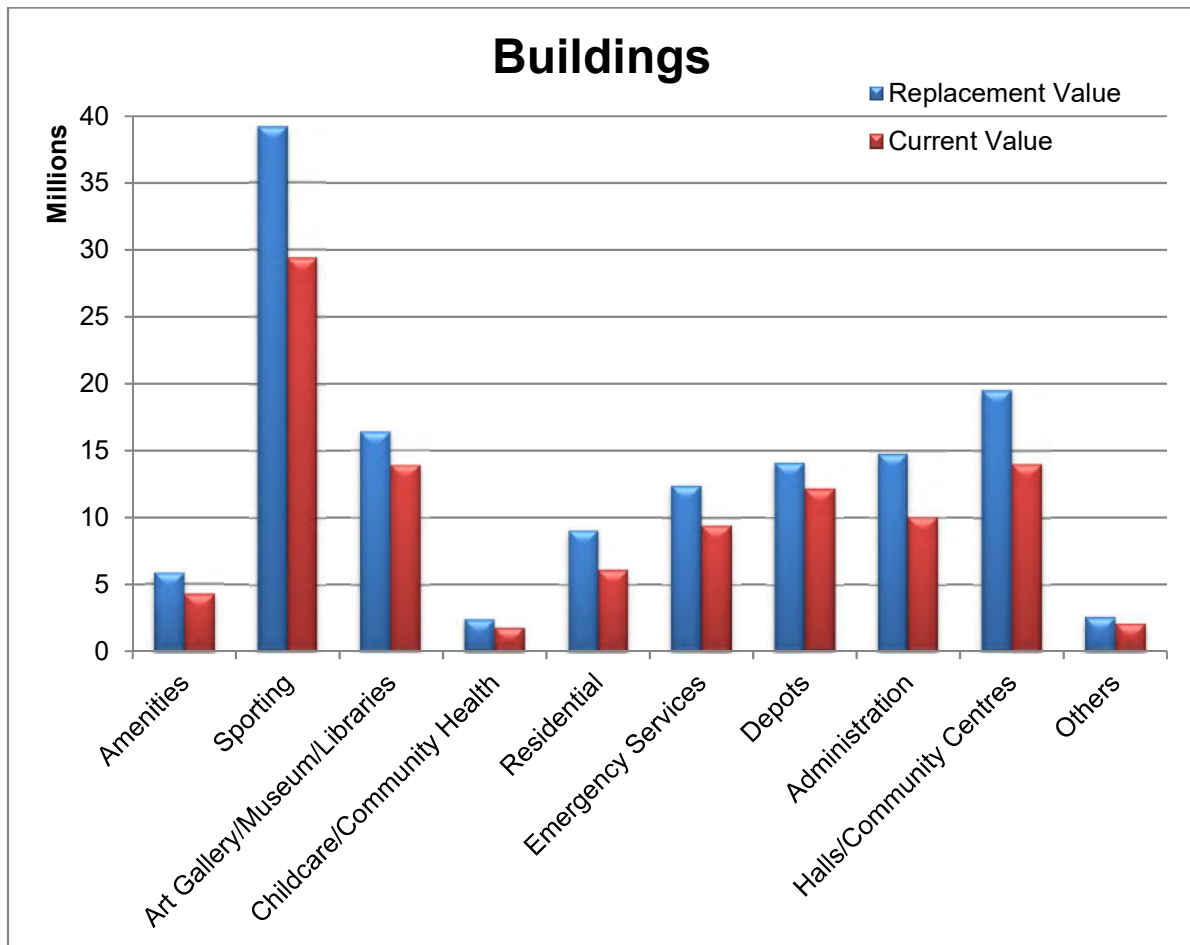
Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(b) Develop detailed forward works programs.</b>											
Collect detailed data, including updated condition data, on all assets	MWC & IP&SAC	✓			✓			✓			
Prepare detailed maintenance works programs	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs through over-all asset condition assessments	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(c) Ensure good governance and administrative support for the Council and organisation</b>											
Comply with the NOW Best Practice Management Guidelines	MWC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and implement the Strategic Business Plan (SBP) and the Development Servicing Plan (DSP) for Sewer Services		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Meet Environmental Protection Licence requirements for environmental release of recycled water and OoW requirements for reuse		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
All trade waste dischargers to have appropriate agreements and are inspected		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
recycled water end used to have appropriate agreements and monitoring		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(d) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓									
Review and update the Sewerage Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of sewerage assets for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of sewerage assets as per the Non-Current Asset Accounting Procedures					✓				✓		

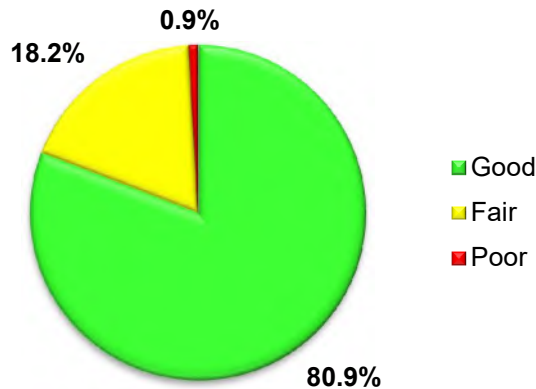
<b>Sewerage Services– Capital and Maintenance Program for Sustainable Assets</b>										
<b>(\$'000)</b>	<b>18/19</b>	<b>19/20</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>
Maintenance & Operations	7,679	8,182	8,232	8,273	8,315	8,356	8,397	8,440	8,657	8,700
Asset Renewal	1,603	2,045	1,169	1,249	829	845	1,725	13,916	14,560	932
New Assets	415	219	220	434	420	240	240	240	240	240
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>9,697</b>	<b>10,446</b>	<b>9,621</b>	<b>9,956</b>	<b>9,564</b>	<b>9,441</b>	<b>10,362</b>	<b>22,596</b>	<b>23,457</b>	<b>9,872</b>

## Buildings



<b>Key Data</b>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                             <table style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 100,023,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 71,415,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 102,000</td> </tr> </table> </li> <li>Current 2019 maintenance/renewal budget:                             <table style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 3,966,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 150,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 1,230,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b>\$ 5,346,000</b></td> </tr> </table> </li> <li>Funding includes building and facilities within the Clarence Coast Reserve Trust that is separately accounted for from Council's General Fund.</li> </ul>	Replacement Value	\$ 100,023,000	Current Value	\$ 71,415,000	Funding Shortfall (per annum / per10 years)	\$ 102,000	Operations/Maintenance	\$ 3,966,000	Asset Renewal	\$ 150,000	New/Upgrade	\$ 1,230,000	<b>Total</b>	<b>\$ 5,346,000</b>
Replacement Value	\$ 100,023,000														
Current Value	\$ 71,415,000														
Funding Shortfall (per annum / per10 years)	\$ 102,000														
Operations/Maintenance	\$ 3,966,000														
Asset Renewal	\$ 150,000														
New/Upgrade	\$ 1,230,000														
<b>Total</b>	<b>\$ 5,346,000</b>														
<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Buildings



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Very Good Condition	38.8	
	2	Good Condition	42.1	
	3	Fair or Moderate Condition	18.2	
	4	Poor Condition	0.8	
	5	Very Poor Condition	0.1	

Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	All Groups across the Building Assets Network	Materials containing Asbestos within existing buildings are disturbed/broken	VH	Asbestos identified in buildings is managed according to the CVC Asbestos Management Protocol and recorded on the Asbestos Risk Register together with control measures and completion date for removal.	L
	All Groups across the Building Assets Network	Buildings deteriorate to a lesser service standard and higher risk situation due to Maintenance costs increasing from an inadequate renewal program	H	Continue to improve data Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities in the 10yr LTFP	M
All Groups across the Building Assets Network	Building under utilised	M	Review the usage of groups of Buildings - such as Public Halls, and recommend outcomes to improve utilisation	L	

	All Groups across the Building Assets Network	Increasing financial pressure to adequately maintain the building portfolio	M	Consideration should be made to ensure sufficient ongoing operation and maintenance funds can be provided to support these additional assets	L
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• The buildings are classified as either specialised or non-specialised buildings being made up of – <ul style="list-style-type: none"> <li><u>Specialised</u> <ul style="list-style-type: none"> <li>○ Amenities; Cemeteries; Community; Community Halls/Centres; Depots; Parks and Reserves; RFS/SES; Sheds; Sporting.</li> </ul> </li> <li><u>Non-Specialised</u> <ul style="list-style-type: none"> <li>○ Community Health; Cultural; Museums; Office/Administration; Public Libraries; Residential.</li> </ul> </li> </ul> </li> <li>• Additional buildings are included in other Asset Management Plans such as Waste, Holiday Parks, Saleyards and Pools, these are not accounted for in this SAMP.</li> <li>• The current rationalisation of Council's building footprint is to reduce operations and maintenance costs; this will have major impact during the life of this Plan. The need for this arose due to the number of buildings and facilities Council is still carrying from the amalgamation of former Council's.</li> <li>• The rationalisation of Council's Buildings has commenced with the sale of a number properties and the construction of new encompassing facilities.</li> <li>• Depot rationalisation has been completed.</li> <li>• The rationalisations of Council's Administration commenced with the sale and relocation of staff from <ul style="list-style-type: none"> <li>○ Pound Street,</li> <li>○ MacNaughton Place, and</li> <li>○ 42 Victoria Street,</li> </ul> </li> <li>• Upgrade works of 2 Prince Street has commenced.</li> <li>• A review of the Developer Contribution Plan is to be undertaken.</li> <li>• Overall buildings are satisfactory however require active and an increase in resources for continued maintenance for the one third of assets in Condition 3.</li> <li>• Focus will be on managing Condition 4 and 5 buildings in the next 5 years with maintenance continuing to condition 3 building asset components.</li> <li>• Asbestos management plans and their implementation for major buildings will be a key action. Priority to manage asbestos and its removal wherever practicable.</li> <li>• Assets in condition 5 will require demolition and disposal and some will be replaced and upgraded.</li> <li>• A review of residential properties has been undertaken with buildings identified for disposal.</li> <li>• Focus on energy/efficiency for major facilities to reduce operational costs associated with power use e.g. major upgrade of air conditioning systems for 2 Prince Street, installation of solar panels.</li> <li>• Focus on providing all accessible access to buildings and facilities due to demographics as population ages.</li> </ul>				
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Building Assets, which are currently in Fair or Moderate condition.</li> <li>• There is a funding shortfall of \$ 102,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new asserts: totalling \$ 1,020,000 for the life of the Plan.</li> <li>• Appropriate funding is required to ensure maintenance programs are implemented so that assets reach end of useful life.</li> <li>• Funding includes a proportion of Clarence Coast Reserve Trust funding for buildings located within the Reserve Trust managed by Council.</li> </ul>				



	<ul style="list-style-type: none"> <li>• Consideration is being given to the percentage of Councils Buildings, which are currently in fair condition 3 and focus on maintenance and renewal. Many of these assets are of poor appearance, are being utilized and would still meet functional needs.</li> <li>• Grant and community support funding is to be sought wherever possible to assist make up the funding shortfall when upgraded/new buildings are proposed.</li> <li>• Other contributions from grants or other sources have been considered in the Plan.</li> </ul>
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• Council regularly inspects buildings and undertakes maintenance programs to ensure as a priority they are safe.</li> <li>• Asbestos management safety is a priority for Council's renewal, upgrade and disposal programs.</li> </ul>

## **Buildings**

<b>Objective</b>	<b>To provide sustainable buildings which are in a safe and serviceable condition for the community that meets the needs of the community.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>• Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>• Review and monitor maintenance procedures to ensure effective practices are utilised.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>• Collect detailed data, including updated condition data, on all assets.</li> <li>• Prepare detailed maintenance, renewal and new/upgraded works programs targeting condition 4 and 5 assets and safety issues aligned to available budgets.</li> <li>• Monitor effectiveness of implemented programs though over-all Building asset condition assessments.</li> <li>• Seek additional sources of funding for capital works.</li> </ul>
(c) Ensure good governance and administrative support for the Council and organisation	<ul style="list-style-type: none"> <li>• Review property portfolio for replacement/upgrade/disposal of assets.</li> <li>• Review Developer Contributions Plan 2011 to ensure it is appropriate to new Community Strategic Plan when completed.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>• Develop technical standards to assess and prioritise future works.</li> <li>• Review and update the Buildings Asset Management Plan in line with updated asset data on an annual basis.</li> <li>• Review and update data from the result of the Annual desktop revaluation of building portfolio for market/current value.</li> <li>• Review and update data from the full revaluation of building portfolio as per the Non-Current Asset Accounting Procedures.</li> </ul>

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(a) Ensure that maintenance works are undertaken effectively</b>												
Review and monitor the inspection system to better target maintenance works to areas required	MOS&F <sup>4</sup>	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(b) Develop detailed forward works programs</b>												
Collect detailed data, including updated condition data, on all assets	MOS&F and IP&SAC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Prepare detailed maintenance, renewal and new/upgraded works programs targeting condition 4 and 5 assets and safety issues aligned to available budgets	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs through over-all Building asset condition assessments	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek additional sources of funding for capital works	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

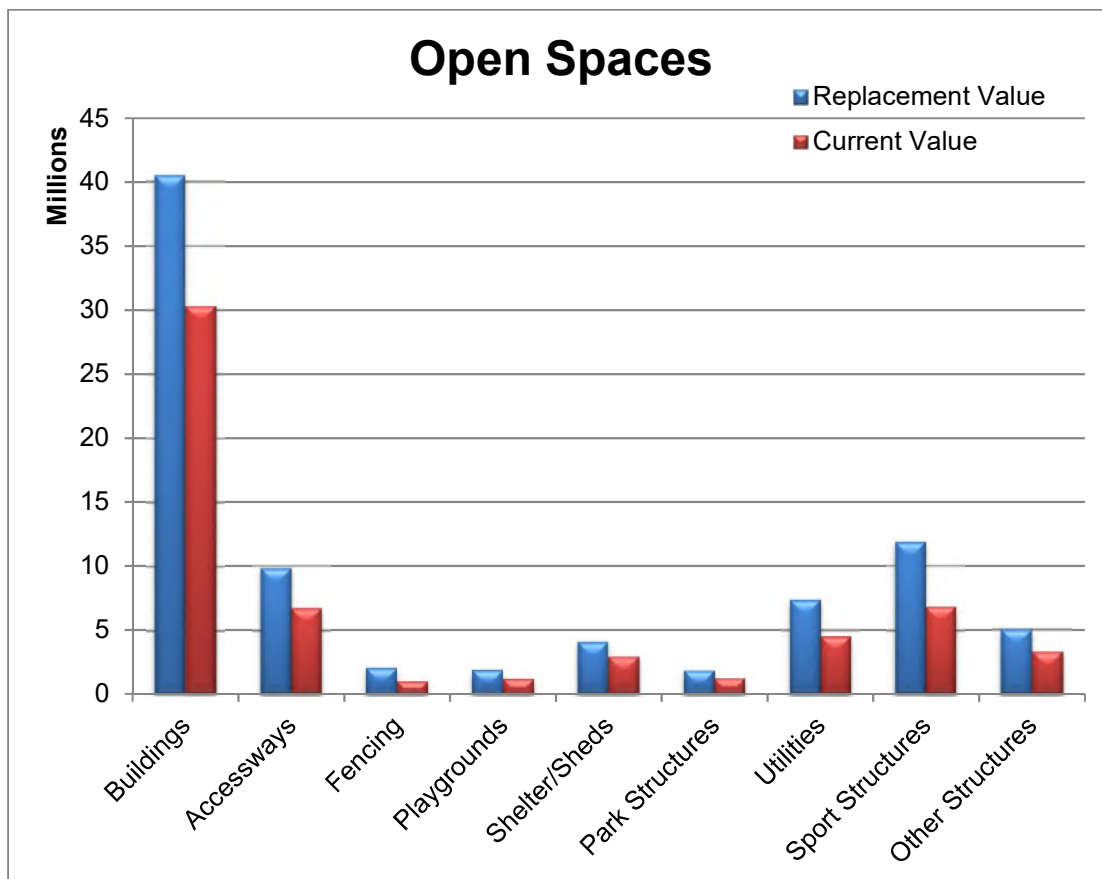
Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Ensure good governance and administrative support for the Council and organisation</b>												
Review property portfolio for replacement/upgrade/disposal of assets	MOS&F	✓	✓	✓								
Review Developer Contributions Plan 2011 to ensure it is appropriate to the Community Strategic Plan		✓	✓	✓								

<sup>4</sup> Manager Open Spaces & Facilities

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(d) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓									
Review and update the Buildings Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of building portfolio for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of building portfolio as per the Non-Current Asset Accounting Procedures		✓			✓				✓		

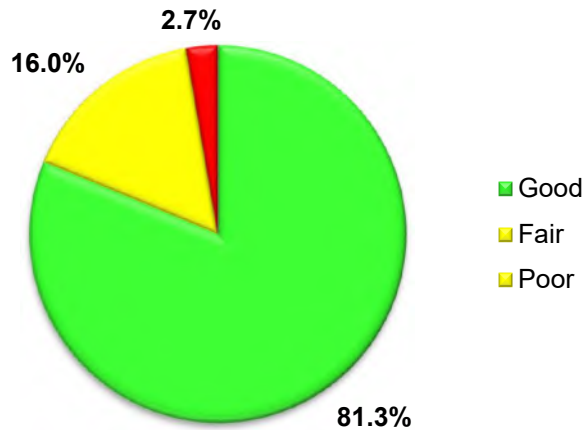
<b>Buildings – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	3,966	3,985	4,026	4,078	4,105	4,105	4,105	4,105	4,105	4,105
Asset Renewal	150	1,418	1,195	1,093	259	386	754	496	163	615
New Assets	1,230	1,150	675	675	0	0	0	0	0	0
Disposals	75	75	75	75	32	32	32	32	32	32
<b>TOTAL</b>	<b>5,421</b>	<b>6,628</b>	<b>5,971</b>	<b>5,921</b>	<b>4,396</b>	<b>4,523</b>	<b>4,891</b>	<b>4,633</b>	<b>4,300</b>	<b>4,752</b>

## Open Space



<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                     <table border="0" style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 83,930,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 55,177,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 437,000</td> </tr> </table> </li> <li>Current 2019 maintenance/renewal budget:                     <table border="0" style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 7,870,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 878,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 4,299,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b><u>\$ 13,047,000</u></b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 83,930,000	Current Value	\$ 55,177,000	Funding Shortfall (per annum / per10 years)	\$ 437,000	Operations/Maintenance	\$ 7,870,000	Asset Renewal	\$ 878,000	New/Upgrade	\$ 4,299,000	<b>Total</b>	<b><u>\$ 13,047,000</u></b>
Replacement Value	\$ 83,930,000														
Current Value	\$ 55,177,000														
Funding Shortfall (per annum / per10 years)	\$ 437,000														
Operations/Maintenance	\$ 7,870,000														
Asset Renewal	\$ 878,000														
New/Upgrade	\$ 4,299,000														
<b>Total</b>	<b><u>\$ 13,047,000</u></b>														
<p><b>Last Condition Survey</b></p>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Open Spaces



General Assessment of Condition	Condition Rating		% of Asset Value		
	1	Very Good condition	38.5		
	2	Good condition	42.8		
	3	Moderate condition	16.0		
	4	Poor condition	2.3		
	5	Very poor condition	0.4		
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Open Spaces & Facilities	The loss of appointment as Crown Lands Manager	M	Financial management of Crown Land in accordance with Division 3.4 of the Crown Land Management Act 2016	L
	Sporting Facilities	There is injury to users/ spectators due to hazards	M	Improvement of ground conditions; clarification and documentation of responsibilities; establish formal criteria guidelines for closing fields or reducing use.	L
	Sporting Facilities	There is injury to users/ spectators due to conflicting activities	M	Undertake review of use and sporting conflicts; clarification and documentation of use criteria, capacity and responsibilities	L
Trees	Serious injury to public	H	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.	L	

	BBQ	Burns from BBQ's	M	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.	L
	Open Spaces	Needle stick injury to public	H	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.	M
	Open Spaces	Injury due to poor lighting	H	Review and improve floodlighting to comply with standard; documented lux level on each lit field or court; Inform parks committees of applicable standards, existing lux levels and what is permissible.	L
	Open Spaces	Injury caused by poor fencing including temporary fencing	H	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.	M
	Open Spaces	Irrigation system malfunction	H	Develop maintenance plan; upgrade monitoring of key sites.	L
	Open Spaces & Facilities	Falls from shade cloth occurs	M	Secure any egress points onto shade structures Install harness points to shade structures which require access by authorised persons.	L

Note \* The residual risk is the risk remaining after the selected risk treatment plan is operational.

<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• Open Spaces assets include -                         <ul style="list-style-type: none"> <li>○ Buildings (Canteens, Amenities)</li> <li>○ Accessways (access tracks, bridges, cycle ways, footpaths, internal roads &amp; car parks)</li> <li>○ Fencing (bollards, fences, gates)</li> <li>○ Playgrounds</li> <li>○ Shelters &amp; Sheds</li> <li>○ Park Structures (BBQs, landscaping, park furniture)</li> <li>○ Utilities (Lighting, water tanks, septic's)</li> <li>○ Sports Structures (grandstands, irrigation, sporting structures)</li> <li>○ Other Structures</li> <li>○ Green assets such as sportsfields and street trees are not currently valued.</li> </ul> </li> <li>• Council currently manages:                         <ul style="list-style-type: none"> <li>○ 123 Parks (~101ha)</li> <li>○ 25 Sportsgrounds (~209ha)</li> <li>○ 194 General Community Uses (~194ha)</li> <li>○ 69 Natural Areas (~573ha)</li> <li>○ 19 Areas of Cultural Significance (~93ha)</li> </ul> </li> <li>• Asset Service Hierarchy from Open spaces Strategic Plan and Generic Plan of Management</li> </ul>
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	<ul style="list-style-type: none"> <li>○ Regional</li> <li>○ District</li> <li>○ Local</li> <li>● Levels of Service have been defined and documented for the majority of these areas.</li> <li>● Community surveys conducted revealed community is overall satisfied with current Open Spaces levels of service.</li> <li>● Key Capital Works – General Funds:                         <ul style="list-style-type: none"> <li>○ 2018-19: Jacaranda Park Regional Playground, \$570,000</li> <li>○ 2017-24: Corcoran Park Upgrade, \$300,000</li> <li>○ 2018-32: Clarence River Way Projects, \$14,451,000</li> </ul> </li> <li>● Key Capital Works – CCRT:                         <ul style="list-style-type: none"> <li>○ 2017-19: Flinders Parks Upgrades, \$570,000</li> </ul> </li> </ul>
<p><b>Budget Implications</b></p>	<ul style="list-style-type: none"> <li>● Consideration should be given to the percentage of Council’s Open Spaces Assets, which are currently in average condition.</li> <li>● There is a funding shortfall of \$ 437,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new asserts: totalling \$ 4,370,000 for the life of the Plan.</li> <li>● Grant and community support funding is to be sought wherever possible to assist make up the funding shortfall when upgraded/new buildings are proposed.</li> <li>● Other contributions from grants or other sources have been considered in the Plan.</li> </ul>
<p><b>Maintenance Programs</b></p>	<ul style="list-style-type: none"> <li>● Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>● Develop or review asset inspection programs for the various types of facilities</li> </ul>

<b>Open Spaces</b>	
<b>Objective</b>	<b>To provide quality and sustainable sport and recreational opportunities at a standard to be safe, functional and of appropriate appearance and that meet our community's needs.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets.</li> <li>Prepare detailed maintenance, renewal and new/upgraded works programs targeting condition 4 and 5 assets and safety issues aligned to available budgets.</li> <li>Monitor effectiveness of implemented programs through over-all Open Spaces asset condition assessments.</li> <li>Seek additional sources of funding for capital works.</li> </ul>
(c) Ensure good governance and administrative support for the Council and organisation	<ul style="list-style-type: none"> <li>Review asset portfolio for replacement/upgrade/disposal of assets as defined in Open Spaces Strategic Plan.</li> <li>Review Developer Contributions Plan 2011 to ensure it is appropriate to new Community Strategic Plan when completed.</li> <li>Review and implement adopted Open Spaces Strategic and Sports Facilities Plan.</li> <li>Continue to review fee structure and implement any changes.</li> <li>Review contract maintenance agreements.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works.</li> <li>Review and update the Open Spaces Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of open spaces portfolio for market/current value.</li> <li>Review and update data from the full revaluation of open spaces portfolio as per the Non-Current Asset Accounting Procedures.</li> </ul>

<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(a) Ensure that maintenance works are undertaken effectively</b>											
Review and monitor the inspection system to better target maintenance works to areas required	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(b) Develop detailed forward works programs</b>												
Collect detailed data, including updated condition data, on all assets	MOS&F and IP&SAC <sup>5</sup>	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Prepare detailed maintenance, renewal and new/upgraded works programs targeting condition 4 and 5 assets and safety issues aligned to available budgets	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs through over-all Open Spaces asset condition assessments	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek additional sources of funding for capital works	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

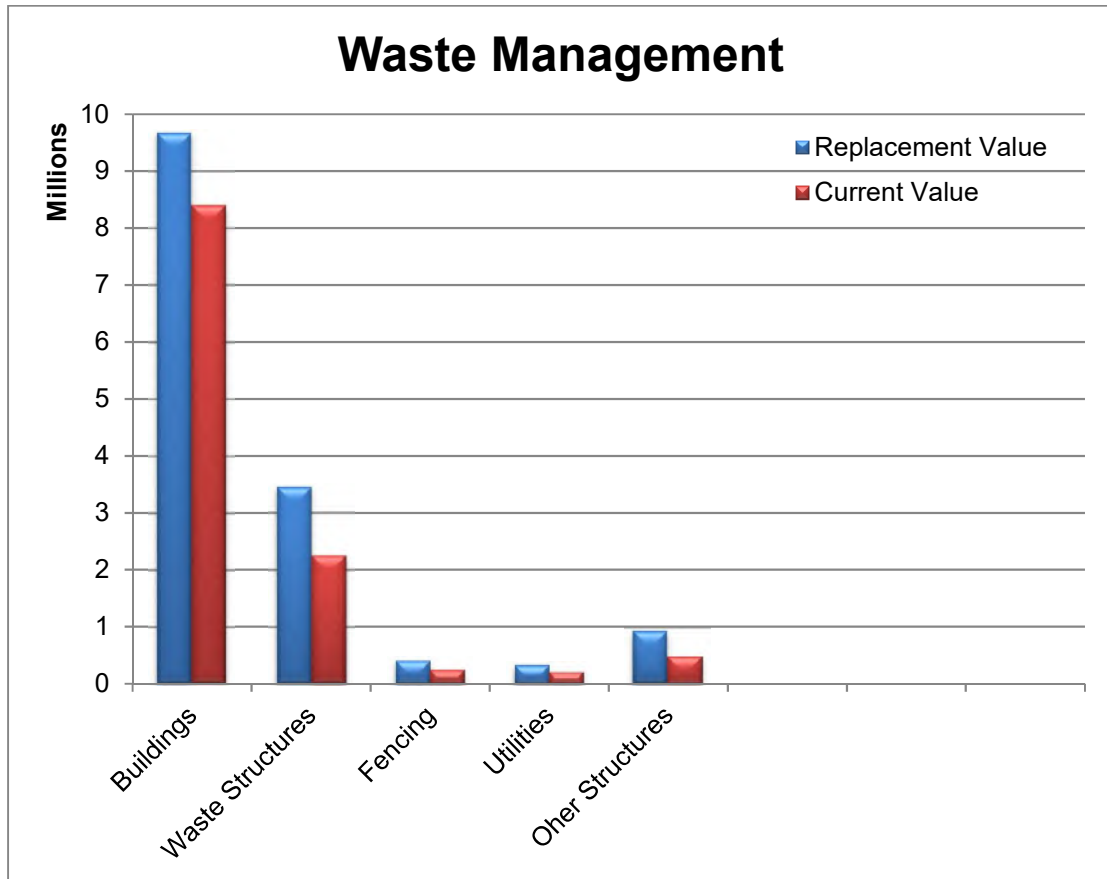
Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Ensure good governance and administrative support for the Council and organisation</b>												
Review asset portfolio for replacement/ upgrade/ disposal of assets as defined in Open Spaces Strategic Plan	MOS&F	✓	✓									
Review Developer Contributions Plan 2011 to ensure it is appropriate to new Community Strategic Plan when completed		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review contract maintenance agreements		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

<sup>5</sup> Infrastructure Planning & Strategic Asset Coordinator

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(d) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓								
Review and update the Open Spaces Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of open spaces portfolio for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of open spaces portfolio as per the Non-Current Asset Accounting Procedures					✓				✓		

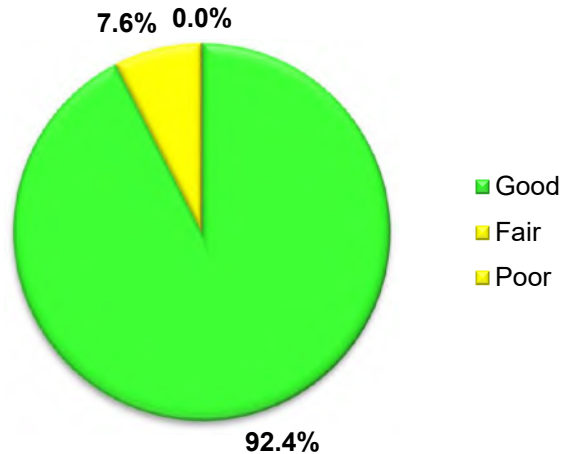
<b>Open Spaces – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	7,870	8,267	8,332	8,366	8,373	8,373	8,373	8,373	8,373	8,373
Asset Renewal	878	1,480	1,603	1,622	972	972	1,664	972	972	1,257
New Assets	4,299	704	370	70	0	0	0	0	0	0
Disposals	40	18	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>13,087</b>	<b>10,469</b>	<b>10,305</b>	<b>10,058</b>	<b>9,345</b>	<b>9,345</b>	<b>10,037</b>	<b>9,345</b>	<b>9,345</b>	<b>9,630</b>

**Waste Management**



<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                     <table border="0" style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 14,502,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 11,133,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 1,044,000</td> </tr> </table> </li> <li>Current 2019 maintenance/renewal budget:                     <table border="0" style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 6,906,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 0</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 2,151,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b>\$ 9,057,000</b></td> </tr> </table> </li> <li>Grafton Regional Landfill has approx. 70 years of landfill space remaining at current filling rates</li> </ul>	Replacement Value	\$ 14,502,000	Current Value	\$ 11,133,000	Funding Shortfall (per annum / per10 years)	\$ 1,044,000	Operations/Maintenance	\$ 6,906,000	Asset Renewal	\$ 0	New/Upgrade	\$ 2,151,000	<b>Total</b>	<b>\$ 9,057,000</b>
Replacement Value	\$ 14,502,000														
Current Value	\$ 11,133,000														
Funding Shortfall (per annum / per10 years)	\$ 1,044,000														
Operations/Maintenance	\$ 6,906,000														
Asset Renewal	\$ 0														
New/Upgrade	\$ 2,151,000														
<b>Total</b>	<b>\$ 9,057,000</b>														
<p><b>Last Condition Survey</b></p>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Waste



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Very Good condition	51.3	
	2	Good condition	41.1	
	3	Fair or Moderate condition	7.6	
	4	Poor condition	0.0	
5	Very poor condition	0.0		

Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Waste disposal facilities not adequately maintained	Safety concerns for public and workers at waste facilities	M	Maintain waste disposal sites and replace equipment and safety equipment when necessary. Training for staff in asbestos waste management. Ensure waste staff follows safe work procedures and patrons follow safety procedures.	L
	Waste disposal facilities not adequately supervised	Injury at unsupervised Baryulgil Waste transfer station	H	Review Operation of the site in line with Waste Management Strategy	H
	Landfill - Non-compliance with EPA Licence	Regulatory action from the EPA at landfill or Transfer Stations if regulations and legislation are not complied with	M	Review and report on effects of implementing changes in regulations/legislation	L
Waste Recycling	Agencies restricting/limiting recycling materials to processing facilities	H	Assess the impact of restrictions and implement and changes recommended by Council Reinforce public education programs on recycling	L	

Note \* The residual risk is the risk remaining after the selected risk treatment plan is operational

<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• Not all expenditures are captured, with the Contracted sites this expenditure is classified 'Commercial in Confidence'.</li> <li>• Not all waste assets have been captured in this plan, landfill cells are not considered.</li> <li>• Major renewals and upgrades within the 10 year planning period include:                         <ul style="list-style-type: none"> <li>○ Upgrade Maclean, Grafton, Tyringham and Baryulgil Waste Transfer Stations;</li> <li>○ Construct Minnie Water Waste Transfer Station</li> </ul> </li> </ul>
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Waste Assets, which are currently in Fair or Moderate condition.</li> <li>• There is a funding shortfall of \$ 1,044,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new assets: totalling \$ 10,440,000 for the life of the Plan.</li> <li>• Domestic waste is self funding.</li> <li>• Regional Landfill is self funding.</li> <li>• 'Other Waste Services', which includes the network of transfer stations, is funded by a waste management fund.</li> </ul>
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> </ul>

### **Waste Management**

<b>Objective</b>	<b>To provide waste management facilities which are cost effective and meet the communities expected service level while also complying with environmental and health and safety requirements.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>• Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>• Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>• Review and monitor Contractor Agreements.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>• Collect detailed data, including updated condition data, on all assets.</li> <li>• Develop and implement waste management capital works program.</li> <li>• Monitor effectiveness of implemented programs through over-all asset condition assessments.</li> </ul>
(c) Compliance	<ul style="list-style-type: none"> <li>• Implement the Solid Waste Management Strategy within the agreed timeframe.</li> <li>• Implement the annual Waste Education Program.</li> <li>• Implement the Regional Landfill Environmental Management Plan.</li> <li>• Comply with Landfill POEO Act License.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>• Develop technical standards to assess and prioritise future works.</li> <li>• Review and update the Waste Asset Management Plan in line with updated asset data on an annual basis.</li> <li>• Review and update data from the result of the Annual desktop revaluation of waste portfolio for market/current value.</li> <li>• Review and update data from the full revaluation of waste portfolio as per the Non-Current Asset Accounting Procedures.</li> </ul>

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(a) Ensure that maintenance works are undertaken effectively</b>												
Review and monitor the inspection system to better target maintenance works to areas required	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor Contractor Agreements		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

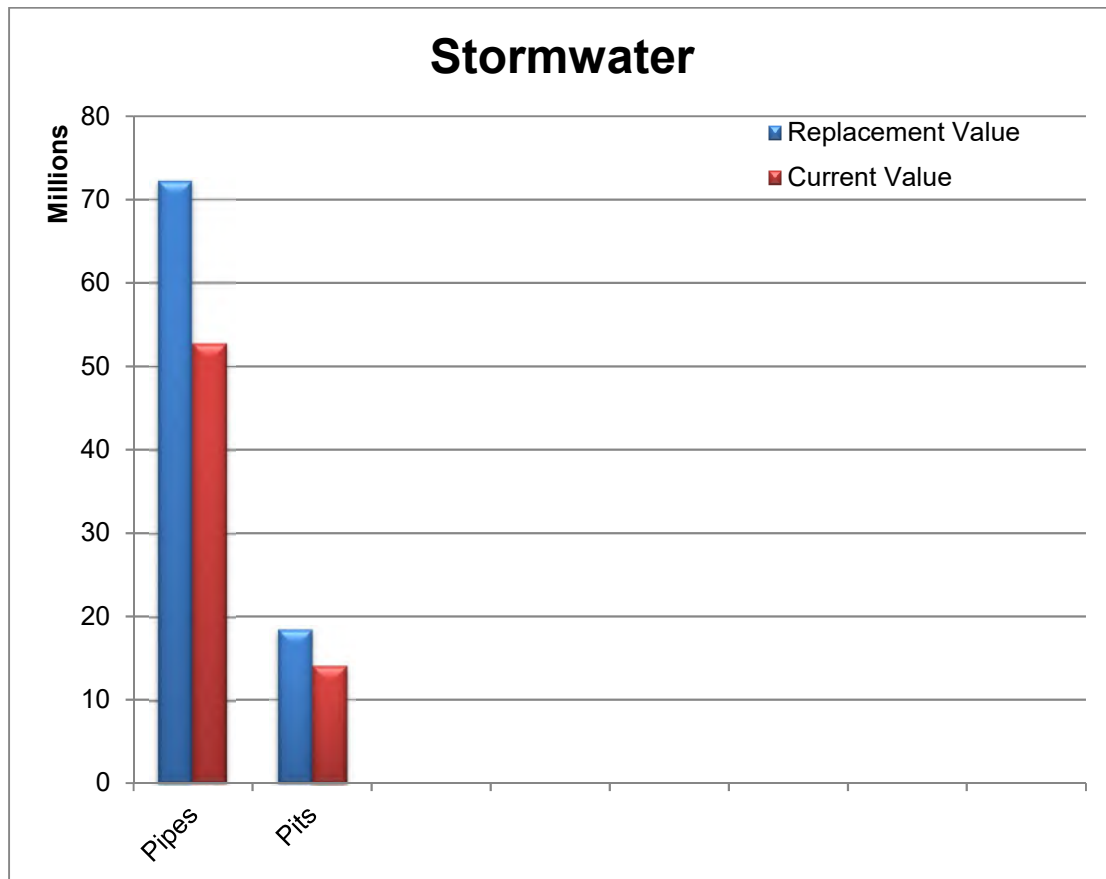
Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(b) Develop detailed forward works programs</b>												
Collect detailed data, including updated condition data, on all assets	MOS&F and IP&SAC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Develop and implement waste management capital works program	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs through over-all asset condition assessments	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Compliance</b>												
Implement the Solid Waste Management Strategy within the agreed timeframe	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement the annual Waste Education Program		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement the Regional Landfill Environmental Management Plan		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Comply with Landfill POEO Act License		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(d) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓								
Review and update the Waste Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of waste portfolio for market/current value.		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of waste portfolio as per the Non-Current Asset Accounting Procedures					✓				✓		

<b>Waste Management – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	6,906	7,930	8,049	8,049	8,049	8,049	8,049	8,121	8,121	8,121
Asset Renewal	0	0	50	50	94	0	2,386	264	0	811
New Assets	2,151	250	0	0	0	0	150	0	0	0
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>9,057</b>	<b>8,180</b>	<b>8,099</b>	<b>8,099</b>	<b>8,143</b>	<b>8,049</b>	<b>10,585</b>	<b>8,385</b>	<b>8,121</b>	<b>8,932</b>

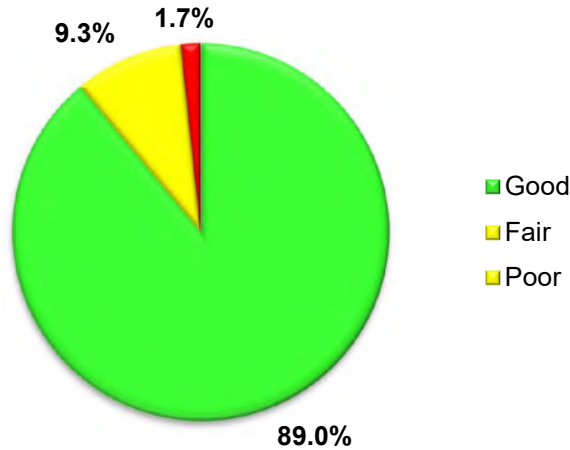
## Stormwater



<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>• Total value of current Holdings:                             <table style="margin-left: 20px; border: none;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 90,434,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 66,628,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 85,000</td> </tr> </table> </li> <li>• Current 2018 maintenance/renewal budget:                             <table style="margin-left: 20px; border: none;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 321,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 129,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 10,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><b>\$ 460,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 90,434,000	Current Value	\$ 66,628,000	Funding Shortfall (per annum / per10 years)	\$ 85,000	Operations/Maintenance	\$ 321,000	Asset Renewal	\$ 129,000	New/Upgrade	\$ 10,000	<b>Total</b>	<b>\$ 460,000</b>
Replacement Value	\$ 90,434,000														
Current Value	\$ 66,628,000														
Funding Shortfall (per annum / per10 years)	\$ 85,000														
Operations/Maintenance	\$ 321,000														
Asset Renewal	\$ 129,000														
New/Upgrade	\$ 10,000														
<b>Total</b>	<b>\$ 460,000</b>														
<p><b>Last Condition Survey</b></p>	<ul style="list-style-type: none"> <li>• Valuation dated – March 2018 Desktop Valuation by APV</li> <li>• Condition assessment undertaken by Clarence Valley Council</li> </ul>														



## Stormwater



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Excellent condition	6.9	
	2	Good condition	82.1	
	3	Moderate condition	9.3	
	4	Poor condition	1.7	
	5	Very poor condition	0.0	

Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Stormwater Infrastructure	Failure to inspect Assets occurs	L	- Develop/ document inspection maintenance process/ procedure, inc. inspection forms - Commence an inspection program to enable the prioritisation of renewal/ maintenance work	L
	Stormwater Infrastructure	Failure to inspect Assets occurs	M	Engage consultants to inspect the network	L
	Stormwater Infrastructure	Stormwater asset collapses	M	Commence an inspection program to asses condition and enable the prioritisation of renewal/ maintenance work	L
	Stormwater Infrastructure	Drainage overflows causing localised flooding	M	-Identified/requested drainage upgrades prioritised for future funding programs. -Capital upgrades to existing systems where overflows occur most frequently and with the most impact	L
	Stormwater Infrastructure	Drainage overflows causing localised flooding	H	-Commence a proactive maintenance/ renewal program -Prioritise any identified maintenance and/or renewal work	L

				-Capital upgrades to existing systems where overflows occur most frequently and with the most impact	
	Stormwater Infrastructure	Assets reach the end of their usable life but remain in service/use	M	-Review asset group useful lives -Review inspection and maintenance recording procedures and provide training where required	L
	Stormwater Infrastructure	Rising sea levels & changes to weather patterns impacting on the capacity of the system	H	Develop Climate Change Management Plan	M
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>Floods have had an impact on some of the stormwater network condition, with pipes becoming separated and disjointed. It is possible that there are sections of pipeline where this has occurred but has not yet appeared as a defect on the surface.</li> <li>A program to inspect critical sections of the stormwater network through CCTV inspection on an on-going basis will be implemented to better determine the structural integrity and functioning of the network.</li> <li>General focus will be on managing condition 4 and 5 stormwater segments and maintaining stormwater segments at condition 3 and above.</li> </ul>				
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>Consideration should be given to the percentage of Council's Stormwater Assets, which are currently in average condition.</li> <li>There is a funding shortfall of \$ 85,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new assets; totaling \$ 850,000 for the life of the Plan</li> <li>Additional grant funding will be sought for programs, especially for capital programs.</li> <li>Grant funding where there is not certainty of the grant funding being available has not been included in the assessment.</li> </ul>				
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>Council is implementing a detailed inspection program to identify and rectify defects, especially those that pose a safety issue, in a timely manner.</li> </ul>				

<b>Stormwater</b>	
<b>Objective</b>	<b>To manage the stormwater network in a safe and serviceable condition so that stormwater system operates efficiently under normal rainfall conditions.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>Implement upgraded maintenance programs.</li> </ul>
(b) Develop detailed forward works programs.	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets.</li> <li>Prepare detailed maintenance works programs.</li> <li>Monitor effectiveness of implemented programs though over-all asset condition assessments.</li> <li>Seek additional sources of funding for capital works.</li> </ul>
(c) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works (e.g. standards to assess risk based replacement program).</li> <li>Review and update the Stormwater Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of stormwater assets for current value.</li> <li>Review and update data from the full revaluation of stormwater assets as per the Non-Current Asset Accounting Procedures.</li> </ul>

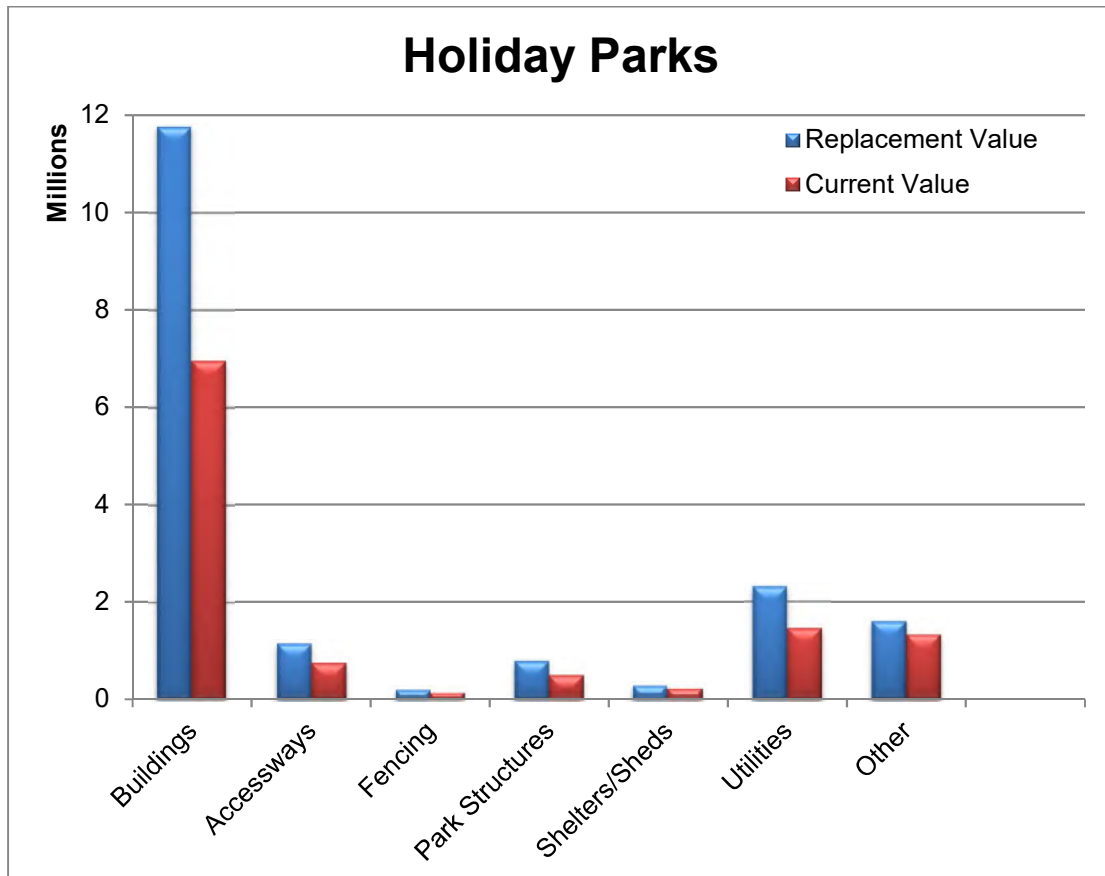
<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(a) Ensure that maintenance works are undertaken effectively</b>											
Review and monitor the inspection system to better target maintenance works to areas required	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement upgraded maintenance programs		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(b) Develop detailed forward works programs.</b>											
Collect detailed data, including updated condition data, on all assets	MCS & IP&SAC	✓			✓			✓			
Prepare detailed maintenance works programs	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs though over-all asset condition assessments	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek additional sources of funding for capital works	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(c) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓								
Review and update the Stormwater Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of stormwater assets for current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of stormwater assets as per the Non-Current Asset Accounting Procedures				✓				✓			

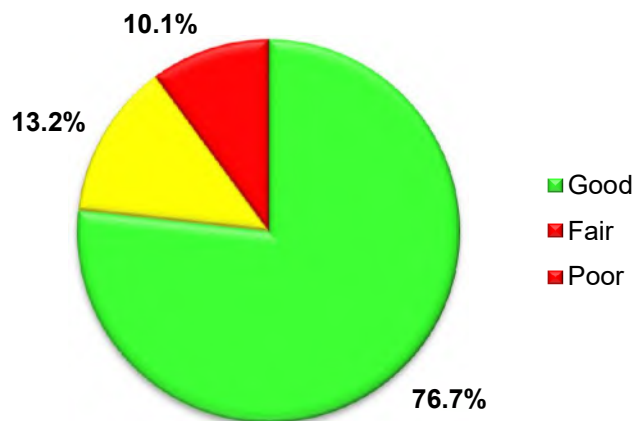
<b>Stormwater – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	321	321	322	323	323	323	323	323	324	324
Asset Renewal	129	0	276	0	0	0	0	0	0	0
New Assets	10	403	50	50	50	75	50	50	50	50
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>460</b>	<b>724</b>	<b>648</b>	<b>373</b>	<b>373</b>	<b>398</b>	<b>373</b>	<b>373</b>	<b>374</b>	<b>374</b>

## Holiday Parks



<b>Key Data</b>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                     <table style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 18,067,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 10,617,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 17,000</td> </tr> </table> </li> <li>Current 2017 maintenance/renewal budget:                     <table style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 3,547,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 326,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 947,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b>\$ 4,820,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 18,067,000	Current Value	\$ 10,617,000	Funding Shortfall (per annum / per10 years)	\$ 17,000	Operations/Maintenance	\$ 3,547,000	Asset Renewal	\$ 326,000	New/Upgrade	\$ 947,000	<b>Total</b>	<b>\$ 4,820,000</b>
Replacement Value	\$ 18,067,000														
Current Value	\$ 10,617,000														
Funding Shortfall (per annum / per10 years)	\$ 17,000														
Operations/Maintenance	\$ 3,547,000														
Asset Renewal	\$ 326,000														
New/Upgrade	\$ 947,000														
<b>Total</b>	<b>\$ 4,820,000</b>														
<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Holiday Parks



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Very Good condition	27.3	
	2	Good condition	49.5	
	3	Fair or Moderate condition	13.2	
	4	Poor condition	9.9	
	5	Very poor condition	0.2	
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.			
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Residual Risk *
	Holiday Parks	The loss of appointment as Crown Land Manager	H	M
	Holiday Parks	Assets deteriorate to a lesser service standard and higher risk situation	M	L
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.				
Main Findings	<ul style="list-style-type: none"> <li>• Holiday Parks managed by Council are:                             <ul style="list-style-type: none"> <li>○ Calypso Holiday Park Yamba</li> <li>○ Iluka Riverside Holiday Park Iluka</li> <li>○ Brooms Head Holiday Park</li> <li>○ Minnie Water Holiday Park</li> <li>○ Wooli Holiday Park</li> </ul> </li> <li>• Staged Redevelopment of Calypso Holiday Park and Brooms Head Holiday Park are guided by a Business Development Strategy.</li> <li>• Update the Business Development Strategy and Development Plans for Wooli and Minnie Water Holiday Parks.</li> </ul>			

<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Holiday Park Assets, which are currently in Fair or Moderate condition.</li> <li>• There is a funding shortfall of \$ 17,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new assets: totalling \$ 170,000 for the life of the Plan.</li> <li>• Funding for Holiday Parks is sourced from CCRT<sup>6</sup> fund, not Councils general fund.</li> <li>• Fair or Moderate condition may not be sufficient in a competitive environment, certain assets such as amenities; cabins may be required to be maintained in a good to very good condition.</li> </ul>
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• Maintain cabin refurbishment program.</li> </ul>

<b>Holiday Parks</b>	
<b>Objective</b>	<b>Target</b>
<b>Objective</b>	<b>To operate the caravan parks in a sustainable manner whilst returning an adequate return on investment by offering customers a superior holiday experience.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>• Review and monitor the inspection system to better target .maintenance works to areas required</li> <li>• Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>• Maintain assets to meet customer expectations.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>• Collect detailed data, including updated condition data, on all assets.</li> <li>• Prepare detailed maintenance, renewal and new/upgraded works programs and safety issues aligned to available budgets.</li> <li>• Monitor effectiveness of implemented programs.</li> </ul>
(c) Sustainable operation	<ul style="list-style-type: none"> <li>• Oversee professional management of caravan parks, through regular contract reviews.</li> <li>• Develop and implement Business Development Strategy for all Holiday Parks.</li> <li>• Develop and implement effective marketing strategy for all Holiday Parks.</li> <li>• Review and set pricing appropriate to target market.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>• Develop technical standards to assess and prioritise future works.</li> <li>• Review and update the Holiday Parks Asset Management Plan in line with updated asset data on an annual basis.</li> <li>• Review and update data from the result of the Annual desktop revaluation of holiday parks portfolio for market/current value.</li> <li>• Review and update data from the full revaluation of holiday parks portfolio as per the Non-Current Asset Accounting Procedures.</li> </ul>

<sup>6</sup> Clarence Coast Reserve Trust

Activities	Who	When									
(a) Ensure that maintenance works are undertaken effectively		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Review and monitor the inspection system to better target maintenance works to areas required	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Maintain assets to meet customer expectations		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
(b) Develop detailed forward works programs		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Collect detailed data, including updated condition data, on all assets	MOS&F and IP&SAC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Prepare detailed maintenance, renewal and new/upgraded works programs and safety issues aligned to available budgets	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

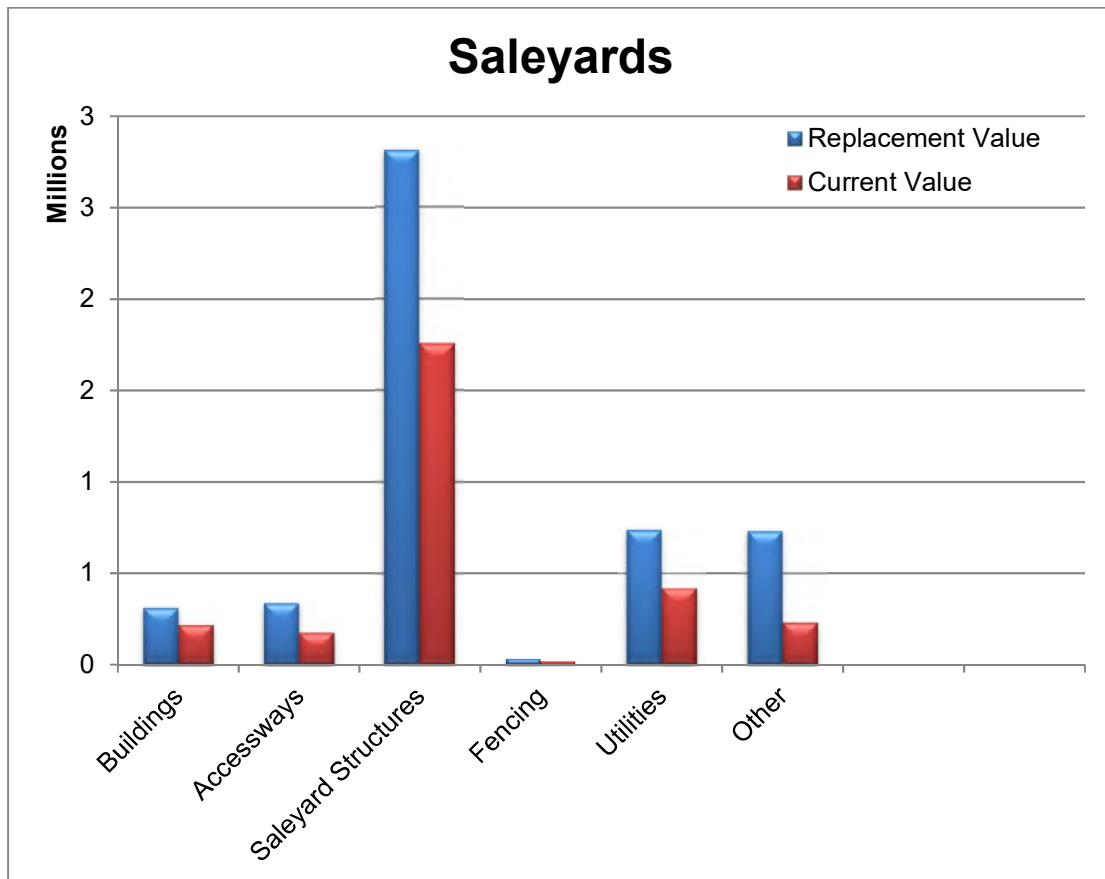
Activities	Who	When									
(c) Sustainable operation		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Oversee professional management of caravan parks, through regular contract reviews	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Develop and implement Business Development Strategy for all Holiday Parks		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Develop and implement effective marketing strategy for all Holiday Parks		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and set pricing appropriate to target market		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(d) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC		✓	✓							
Review and update the Holiday Parks Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of holiday parks portfolio for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of holiday parks portfolio as per the Non-Current Asset Accounting Procedures					✓				✓		

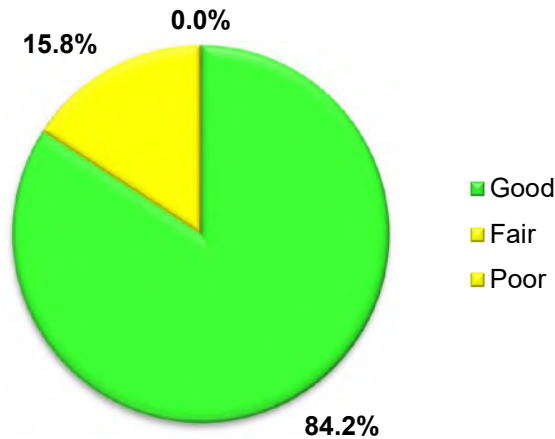
<b>Holiday Parks – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	3,547	3,585	3,571	3,566	3,562	3,562	3,562	3,562	3,562	3,562
Asset Renewal	326	70	50	77	1,325	1,046	110	74	1,271	419
New Assets	947	260	0	0	0	0	0	0	0	0
Disposals	68	54	8	13	0	0	0	0	0	0
<b>TOTAL</b>	<b>4,888</b>	<b>3,969</b>	<b>3,629</b>	<b>3,656</b>	<b>4,887</b>	<b>4,608</b>	<b>3,672</b>	<b>3,636</b>	<b>4,833</b>	<b>3,981</b>

## Saleyards



<b>Key Data</b>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                     <table style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 3,806,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 2,362,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 18,000</td> </tr> </table> </li> <li>Current 2018 maintenance/renewal budget:                     <table style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 278,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 0</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 183,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b>\$ 461,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 3,806,000	Current Value	\$ 2,362,000	Funding Shortfall (per annum / per10 years)	\$ 18,000	Operations/Maintenance	\$ 278,000	Asset Renewal	\$ 0	New/Upgrade	\$ 183,000	<b>Total</b>	<b>\$ 461,000</b>
Replacement Value	\$ 3,806,000														
Current Value	\$ 2,362,000														
Funding Shortfall (per annum / per10 years)	\$ 18,000														
Operations/Maintenance	\$ 278,000														
Asset Renewal	\$ 0														
New/Upgrade	\$ 183,000														
<b>Total</b>	<b>\$ 461,000</b>														
<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Saleyards



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Very Good condition	44.1	
	2	Good condition	40.1	
	3	Fair or Moderate condition	15.8	
	4	Poor condition	0.0	
5	Very poor condition	0.0		

Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Saleyards	There is competition from saleyards in neighbouring local government areas	M	Monitor other saleyards within the region	L
	Saleyards	Fluctuations in market forces – number of head, cents/kilogram impact on operations	H	Carefully manage operating costs during lean years Seek out alternate uses/opportunities	L
	Saleyards	Assets deteriorate to a lesser service standard and higher risk situation	M	Continue to improve data Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities	M
	Saleyards	Regulations and legislation are not complied with	M	Ensure funding available for upgrades Implement saleyard management plans	L
	Saleyard operations	Saleyard income makes continued operation unsustainable	H	Work with stakeholders to promote saleyard. Improve sale ring facilities (~. 45,000 head to be sustainable)	M

	Loading Ramps	Loading ramps do not allow enough separation between workers and animals	H	Ensure funding available for upgrades	L
	Treatment Ponds	Treatment ponds fail to comply with EPA	H	Fund upgrade to ponds and treatment plant	L
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• The Saleyards are operated with 355 Committee.</li> <li>• Overall yard pens are in moderate to good condition.</li> <li>• Other Structures data unreliable, especially for treatment plant.</li> <li>• Major expenditure required on: <ul style="list-style-type: none"> <li>○ Renewal and upgrade of the ramps used for loading and unloading of cattle to modern standards.</li> <li>○ Upgrade to the treatment plant.</li> <li>○ Improve customer facilities by providing weather protection for the sale ring.</li> <li>○ Funding for major truck wash upgrade has been secured for 2017-18</li> </ul> </li> </ul>				
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Saleyard assets, which are currently in average condition.</li> <li>• There is a funding shortfall of \$ 18,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals, and upgrade/new assets: totalling \$ 180,000 for the life of the Plan.</li> <li>• Condition profile will change when other structures review completed.</li> <li>• Major future expenditure budget for the effluent management system will be required.</li> </ul>				
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• Develop and / or review asset inspection programs for the saleyard.</li> <li>• Ensure appropriate maintenance programs are implemented to ensure assets reach end of useful life.</li> </ul>				

<b>Saleyards</b>	
<b>Objective</b>	To continue providing a livestock marketing facility for the agricultural industry in the Clarence Valley and surrounding area.
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets.</li> <li>Develop and implement saleyard management capital works program.</li> <li>Monitor effectiveness of implemented programs though over-all asset condition assessments.</li> </ul>
(c) Sustainable operation	<ul style="list-style-type: none"> <li>Develop and review business plan for saleyards.</li> <li>Seek opportunities to promote saleyard.</li> <li>Coordinate WHS with yard users through the saleyards advisory committee.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works.</li> <li>Review and update the Saleyards Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of Saleyard assets for market/current value.</li> <li>Review and update data from the full revaluation of saleyard portfolio as per the Non-Current Asset Accounting Procedures.</li> </ul>

<b>Activities</b>	<b>Who</b>	<b>When</b>									
(a) Ensure that maintenance works are undertaken effectively		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Review and monitor the inspection system to better target maintenance works to areas required	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

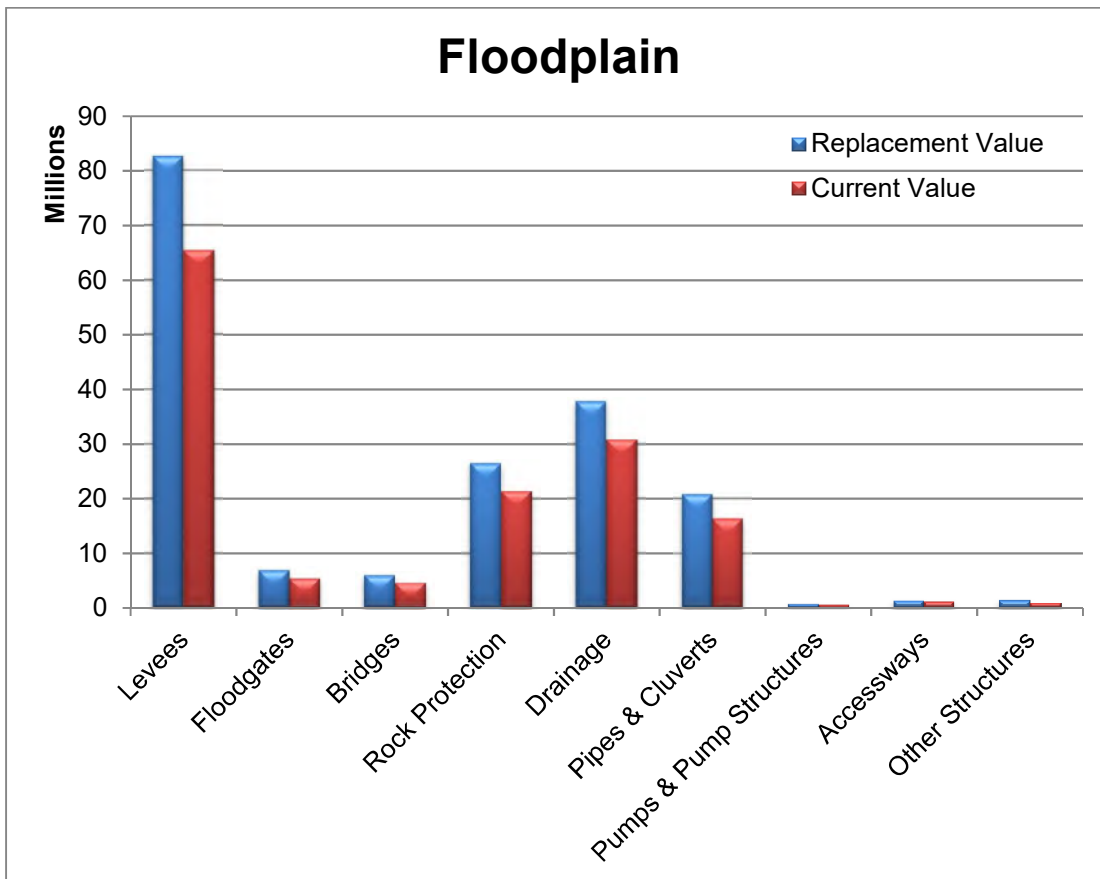
<b>Activities</b>	<b>Who</b>	<b>When</b>									
(b) Develop detailed forward works programs		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Collect detailed data, including updated condition data, on all assets	MOS&F and IP&SAC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Develop and implement waste management capital works program	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs though over-all asset condition assessments	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Sustainable operation</b>												
Develop and review business plan for saleyards	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek opportunities to promote saleyard		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Coordinate WHS with yard users through the saleyards advisory committee		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(d) Asset Management</b>												
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓									
Review and update the Saleyards Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of Saleyard assets for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of saleyards portfolio as per the Non-Current Asset Accounting Procedures				✓				✓				

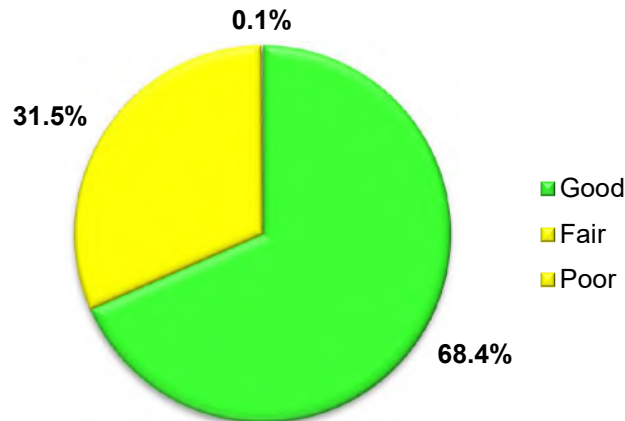
<b>Saleyards – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	278	291	292	292	292	292	292	308	308	308
Asset Renewal	0	0	10	0	0	105	0	0	39	0
New Assets	183	20	0	0	0	0	200	0	0	0
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>461</b>	<b>311</b>	<b>302</b>	<b>292</b>	<b>292</b>	<b>397</b>	<b>492</b>	<b>308</b>	<b>347</b>	<b>308</b>

## Floodplain



<b>Key Data</b>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                             <table style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 183,419,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 146,179,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 7,000</td> </tr> </table> </li> <li>Current 2017 maintenance/renewal budget:                             <table style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 1,420,00</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 448,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 77,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right;"><b><u>\$ 1,945,000</u></b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 183,419,000	Current Value	\$ 146,179,000	Funding Shortfall (per annum / per10 years)	\$ 7,000	Operations/Maintenance	\$ 1,420,00	Asset Renewal	\$ 448,000	New/Upgrade	\$ 77,000	<b>Total</b>	<b><u>\$ 1,945,000</u></b>
Replacement Value	\$ 183,419,000														
Current Value	\$ 146,179,000														
Funding Shortfall (per annum / per10 years)	\$ 7,000														
Operations/Maintenance	\$ 1,420,00														
Asset Renewal	\$ 448,000														
New/Upgrade	\$ 77,000														
<b>Total</b>	<b><u>\$ 1,945,000</u></b>														
<b>Last Condition Survey</b>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Desktop Valuation by APV</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Floodplain



General Assessment of Condition	Condition Rating		% of Asset Value		
	1	Very Good condition	2.8		
	2	Good condition	65.6		
	3	Moderate condition	31.5		
	4	Poor condition	0.1		
	5	Very poor condition	0.0		
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Levees	The levee wall fails	H	Regular maintenance program 4 yearly condition assessment program Public Works inspections	L
	Floodplain Infrastructure	Infrastructure is damaged/ destroyed	H	Floodplain infrastructure inspected after events to assess damage.	M
	Floodplain Infrastructure	Floodplain assets fail due to aging infrastructure	M	Regular inspections program	M
	Floodplain Infrastructure	Rising sea levels & changes to weather patterns impacting on the capacity of the system	M	Develop Climate Change Management Plan	M
	Floodplain Infrastructure	Assets reach the end of their usable life but remain in service/use	M	Review asset group useful lives	M
	Floodplain Infrastructure	Failure to inspect occurs	H	- Develop/ document inspection maintenance process/ procedure, inc. inspection forms - Commence an inspection program to enable the prioritisation of renewal/ maintenance work	L



	Floodplain Infrastructure	Inspection and maintenance are not recorded	M	- Implement inspection process/ procedure - Train inspectors on process/ procedure	L
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					

<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• Council maintains the following major floodplain assets: <ul style="list-style-type: none"> <li>○ Levees</li> <li>○ Open drains</li> <li>○ Culvert assets</li> <li>○ Floodgates</li> <li>○ Bridges</li> <li>○ Rock armoring</li> <li>○ Farm crossings</li> </ul> </li> <li>• Floods have a major impact on floodplain asset condition. In general the restoration cost of these assets has been excluded from the assessment on the basis that Council will receive Natural Disaster Relief Assistance for damage caused by these events. However, damage will occur to assets from repeated flood events that may not be able to be attributed to single events but will cause the increased deterioration of assets over time. The restoration costs of these assets will ultimately be borne by Council.</li> <li>• Major emphasis is to increase maintenance levels in the following areas: <ul style="list-style-type: none"> <li>○ Rural levee maintenance – increased inspection and maintenance on a four year cycle;</li> <li>○ Drain maintenance – implementation of an increased spraying program over a 4 month per annum period plus mechanical cleaning of drains as and where required on a seven year cycle.</li> </ul> </li> <li>• General focus will be on managing condition 4 and 5 floodplain assets and maintaining floodplain assets rated at condition 3 and above.</li> <li>• Additional detailed data is to be gathered on floodplain network, especially rural levees, to better determine the extent of the condition of the assets and to more effectively schedule maintenance and capital works. This is also to include crest surveys of the levees.</li> </ul>
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's floodplain assets, which are currently in average condition.</li> <li>• There is a funding shortfall of \$ 7,000 on average per year over the life of the 10 Year Plan for maintenance, operations, renewals and upgrade/new assets; totaling \$ 70,000 for the life of the Plan.</li> <li>• Additional grant funding will be sought for programs, especially for capital programs.</li> <li>• Where grant funding is not certain of being available, it has not been included in the assessment. This is particularly relevant with funding from the Office of Environment and Heritage, which has not been included in this assessment. This funding is typically received on a 2:1 basis for approved projects. Successful funding applications under this program therefore have the potential to significantly affect the nominated deficit figure.</li> </ul>
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• Council is implementing a detailed inspection program to identify and rectify defects, especially those that pose a safety issue, in a timely manner.</li> </ul>

<b>Floodplain</b>	
<b>Objective</b>	<b>To provide and maintain floodplain assets that provides protection to urban and rural communities and their assets from flood events.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>Implement upgraded maintenance programs.</li> </ul>
(b) Develop detailed forward works programs.	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets.</li> <li>Prepare detailed maintenance works programs.</li> <li>Monitor effectiveness of implemented programs though over-all asset condition assessments.</li> <li>Seek additional sources of funding for capital works.</li> </ul>
(c) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works (e.g. standards to assess risk based replacement program).</li> <li>Review and update the Floodplain Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of floodplain assets for market/current value.</li> <li>Review and update data from the full revaluation of floodplain assets as per the Non-Current Asset Accounting Procedures.</li> </ul>

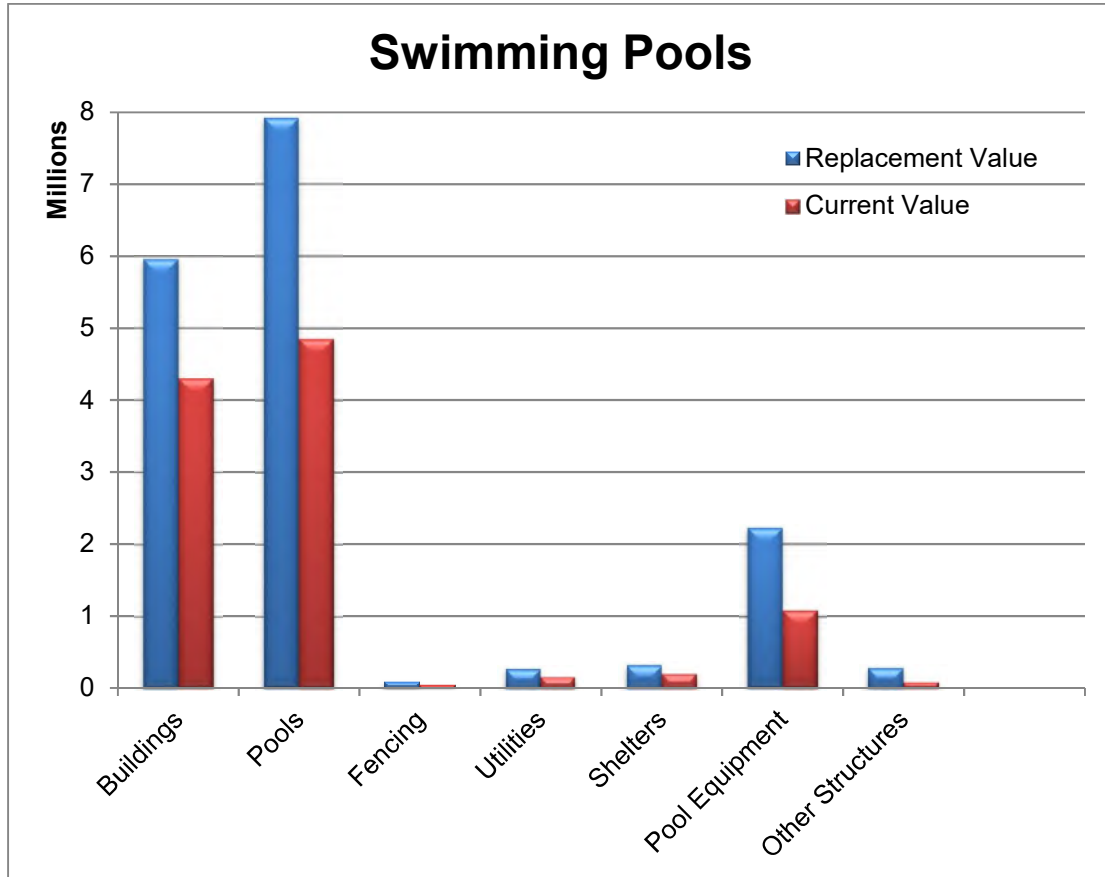
<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(a) Ensure that maintenance works are undertaken effectively.</b>											
Review and monitor the inspection system to better target maintenance works to areas required	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement upgraded maintenance programs		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(b) Develop detailed forward works programs.</b>											
Collect detailed data, including updated condition data, on all assets	MCS & IP&SAC	✓			✓			✓			
Prepare detailed maintenance works programs	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs though over-all asset condition assessments	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek additional sources of funding for capital works	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When									
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>(c) Asset Management</b>											
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓								
Review and update the Floodplain Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of floodplain assets for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of floodplain assets as per the Non-Current Asset Accounting Procedures					✓				✓		

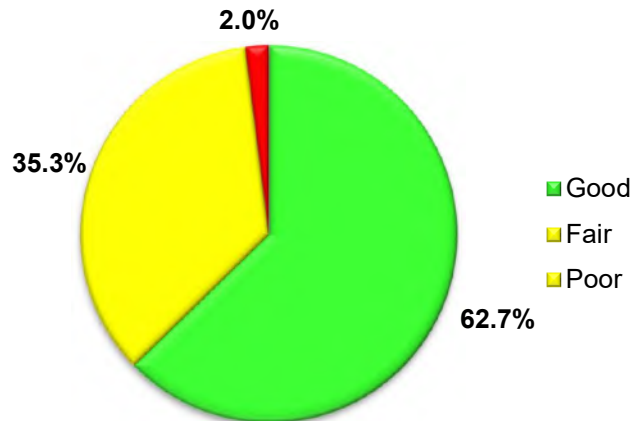
<b>Floodplain – Capital and Maintenance Program for Sustainable Assets</b>										
(\$'000)	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Maintenance & Operations	1,420	1,420	1,420	1,423	1,425	1,428	1,431	1,433	1,435	1,438
Asset Renewal	448	253	754	389	396	404	413	421	430	438
New Assets	77	0	272	334	334	334	334	334	334	334
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,945</b>	<b>1,673</b>	<b>2,446</b>	<b>2,146</b>	<b>2,155</b>	<b>2,166</b>	<b>2,178</b>	<b>2,188</b>	<b>2,199</b>	<b>2,210</b>

## Swimming Pools



<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>Total value of current Holdings:                             <table border="0" style="margin-left: 20px;"> <tr> <td>Replacement Value</td> <td style="text-align: right;">\$ 16,971,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 10,366,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 124,000</td> </tr> </table> </li> <li>Current 2018 maintenance/renewal budget:                             <table border="0" style="margin-left: 20px;"> <tr> <td>Operations/Maintenance</td> <td style="text-align: right;">\$ 1,638,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 893,000</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 125,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>\$ 2,626,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 16,971,000	Current Value	\$ 10,366,000	Funding Shortfall (per annum / per10 years)	\$ 124,000	Operations/Maintenance	\$ 1,638,000	Asset Renewal	\$ 893,000	New/Upgrade	\$ 125,000	<b>Total</b>	<b>\$ 2,626,000</b>
Replacement Value	\$ 16,971,000														
Current Value	\$ 10,366,000														
Funding Shortfall (per annum / per10 years)	\$ 124,000														
Operations/Maintenance	\$ 1,638,000														
Asset Renewal	\$ 893,000														
New/Upgrade	\$ 125,000														
<b>Total</b>	<b>\$ 2,626,000</b>														
<p><b>Last Condition Survey</b></p>	<ul style="list-style-type: none"> <li>Valuation dated – March 2018 Clarence Valley Council</li> <li>Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Swimming Pools



General Assessment of Condition	Condition Rating		% of Asset Value	
	1	Very Good condition	23.9	
	2	Good condition	38.8	
	3	Fair or Moderate condition	35.3	
	4	Poor condition	0.9	
5	Very poor condition	1.1		

Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Aquatic Facilities	Water quality is below standard	H	Staff at pools required to be qualified and skilled to manage water quality Engage contractor to repair	M
	Aquatic Facilities	Assets fall into disrepair	H	Annual inspection schedule Budgets to be allocated to reflect maintenance of ageing infrastructure Close and consolidate pools as identified in Aquatic Facilities Strategy Actively seek grant funding for upgrade/renewal of pool infrastructure	M
	Aquatic Facilities	There is poor accessibility to some pools and amenities	M	Continue to improve accessibility with grant funding where possible	L
	Aquatic Facilities	Unable to meet Royal Life Saving standards, regulations and legislative requirements	M	Implement pool contracts to comply with Practice Note and Standards, WH&S (lifeguards, first aid etc.)	L
	Grafton Pool	Water loss	M	Investigate the rate of water loss to determine possible cause Budget for replacement of joint seals	L

	South Grafton Pool	Buildings and amenities will continue to deteriorate	H	Improve ventilation of the facility	L
	Yamba Pool	Water loss	M	Investigate the rate of water loss to determine possible cause Budget for replacement of joint seals	L
	Yamba Pool	Site contamination of chemical	H	Replace/ upgrade bunding	L
	Maclean Pool	Sand filter vessel leaks and pool filter ceases operation	VH	Replace the Sand Filter	H
	Maclean Pool	Accessible access cannot be provided	H	Continue to improve accessibility with grant funding where possible	L
	Grafton Pool	Waterslide may not meet required standards	H	Continue to get annual inspections	H
	Maclean Pool	Pumps fail	VH	Replace pumps	H
	Grafton Pool	Dive tower regulations change preventing recreational use	H	Monitor industry standards and liaise with RLSSA	H
	Maclean Pool	Old asbestos pipes rupture under pressure	H	Test pipe condition	M
	Grafton Pool	Filtration system failure	H	Monitor equipment and address issue in masterplan	M
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
<b>Main Findings</b>	<ul style="list-style-type: none"> <li>• The Swimming Pools network comprises of five community pool complexes: <ul style="list-style-type: none"> <li>○ Maclean Olympic Swimming Pool</li> <li>○ Grafton Olympic Pool</li> <li>○ South Grafton Indoor Pool and Boyd-Nattress Complex</li> <li>○ Yamba Community Heated Pool</li> <li>○ Glenreagh Swimming Pool</li> </ul> </li> <li>• Council's major renewals and upgrades within the 10 year planning period include: <ul style="list-style-type: none"> <li>○ Upgrade Sand Filter and Plant Equipment/ Room at Maclean Olympic Swimming Pool;</li> <li>○ Upgrades identified in the Grafton Olympic Pool Masterplan;</li> <li>○ New Main Building and Amenities at Maclean Olympic Swimming Pool;</li> <li>○ Monitor Yamba Community Heated Pool leaks and undertaken repairs as required.</li> </ul> </li> </ul>				
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Swimming Pool assets, which are currently in average condition.</li> <li>• Over a ten year period, there is an average funding shortfall of \$ 124,000 for maintenance, operations, renewals, upgrades and new projects at existing pools; totalling \$ 1,240,000 for the life of the Plan.</li> </ul>				
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• Pool contractors are required to carry out maintenance as scheduled.</li> </ul>				

<b>Swimming Pools</b>	
<b>Objective</b>	<b>Provide quality sport and recreation facilities and encourage participation, Ensure access and equity of services to all of our residents, and, maintain infrastructure in an efficient and effective manner.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively	<ul style="list-style-type: none"> <li>Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>Review and monitor maintenance procedures to ensure effective practices are utilised.</li> </ul>
(b) Develop detailed forward works programs	<ul style="list-style-type: none"> <li>Collect detailed data, including updated condition data, on all assets.</li> <li>Prepare detailed maintenance, renewal and new/upgraded works programs targeting condition 4 and 5 assets and safety issues aligned to available budgets.</li> <li>Monitor effectiveness of implemented programs through over-all Swimming Pools asset condition assessments.</li> <li>Seek additional sources of funding for capital works.</li> </ul>
(c) Ensure good governance and administrative support for the Council and organisation	<ul style="list-style-type: none"> <li>Review and implement adopted Aquatic Facilities Strategy.</li> <li>Continue to review fee structure and implement any changes.</li> <li>Review and monitor Contractor Agreements.</li> </ul>
(d) Asset Management	<ul style="list-style-type: none"> <li>Develop technical standards to assess and prioritise future works.</li> <li>Review and update the Swimming Pools Asset Management Plan in line with updated asset data on an annual basis.</li> <li>Review and update data from the result of the Annual desktop revaluation of swimming pools portfolio for market/current value.</li> <li>Review and update data from the full revaluation of swimming pools portfolio as per the Non-Current Asset Accounting Procedures.</li> </ul>

<b>Activities</b>	<b>Who</b>	<b>When</b>									
		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>(a) Ensure that maintenance works are undertaken effectively</b>											
Review and monitor the inspection system to better target maintenance works to areas required	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(b) Develop detailed forward works programs</b>												
Collect detailed data, including updated condition data, on all assets	MOS&F and IP&SAC	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Prepare detailed maintenance, renewal and new/upgraded works programs targeting condition 4 and 5 assets and safety issues aligned to available budgets	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs through overall Swimming Pool asset condition assessments	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

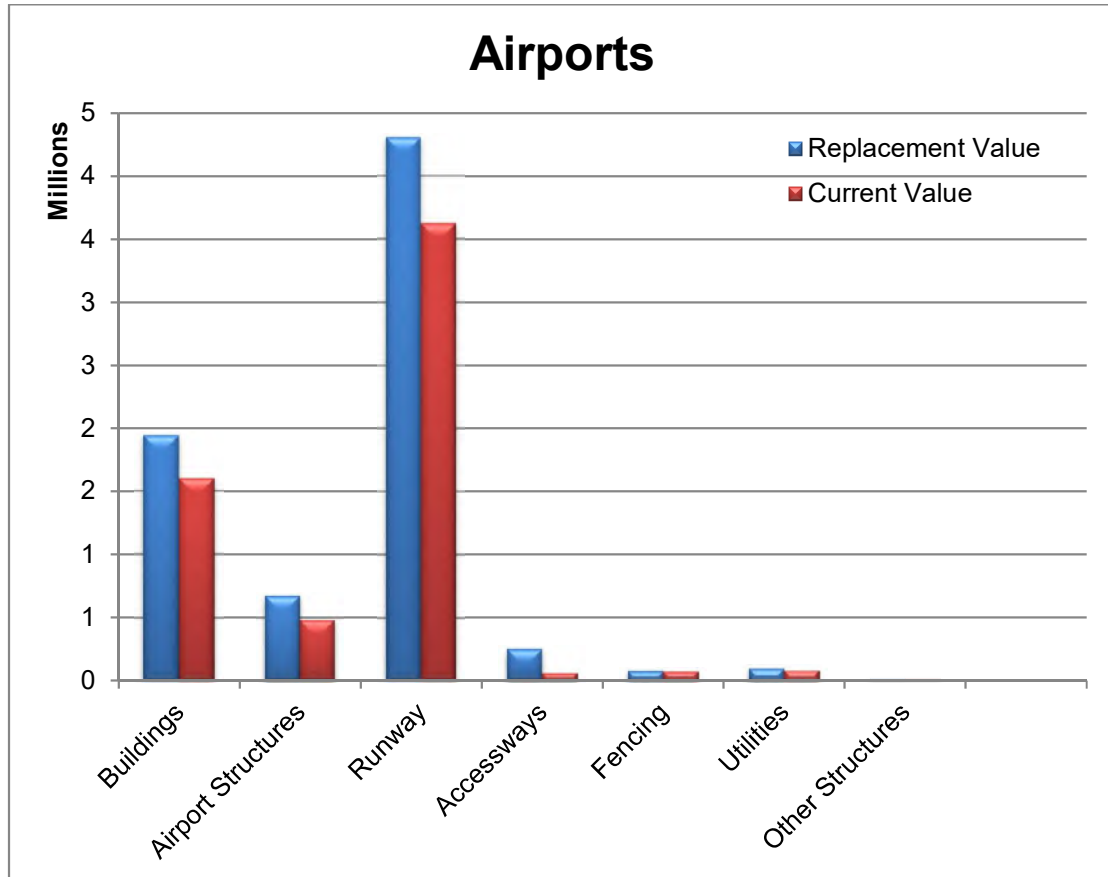
Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Ensure good governance and administrative support for the Council and organisation</b>												
Review and implement adopted Aquatic Facilities Strategy	MOS&F	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Continue to review fee structure and implement any changes		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor Contractor Agreements		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(d) Asset Management</b>												
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓									
Review and update the Swimming Pool Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of swimming pool portfolio for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of swimming pool portfolio as per the Non-Current Asset Accounting Procedures				✓				✓				



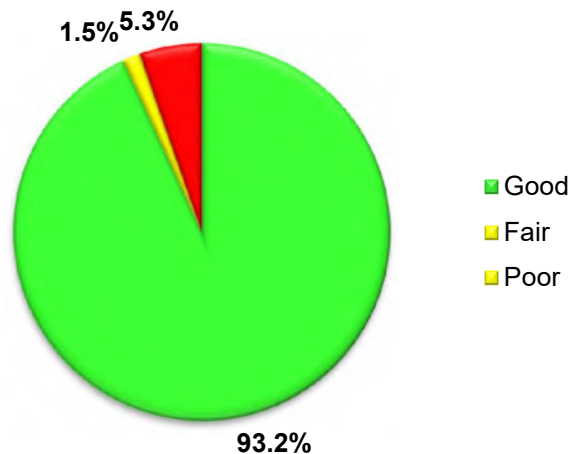
<b>Swimming Pools – Capital and Maintenance Program for Sustainable Assets</b>										
<b>(\$'000)</b>	<b>18/19</b>	<b>19/20</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>
Maintenance & Operations	1,638	1,651	1,639	1,668	1,697	1,698	1,708	1,708	1,708	1,708
Asset Renewal	893	30	25	25	25	25	43	195	29	91
New Assets	125	0	300	300	10	100	0	0	0	0
Disposals	0	55	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>2,656</b>	<b>1,736</b>	<b>1,964</b>	<b>1,993</b>	<b>1,732</b>	<b>1,823</b>	<b>1,751</b>	<b>1,903</b>	<b>1,737</b>	<b>1,799</b>

## Airports



<p><b>Key Data</b></p>	<ul style="list-style-type: none"> <li>• Total value of current Holdings:                             <table style="margin-left: 20px; border-collapse: collapse;"> <tr> <td style="padding-right: 20px;">Replacement Value</td> <td style="text-align: right;">\$ 7,333,000</td> </tr> <tr> <td>Current Value</td> <td style="text-align: right;">\$ 5,763,000</td> </tr> <tr> <td>Funding Shortfall (per annum / per10 years)</td> <td style="text-align: right;">\$ 0</td> </tr> </table> </li> <li>• Current 2018 maintenance/renewal budget:                             <table style="margin-left: 20px; border-collapse: collapse;"> <tr> <td style="padding-right: 20px;">Operations/Maintenance</td> <td style="text-align: right;">\$ 541,000</td> </tr> <tr> <td>Asset Renewal</td> <td style="text-align: right;">\$ 0</td> </tr> <tr> <td>New/Upgrade</td> <td style="text-align: right;">\$ 0</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black; border-bottom: 3px double black;"><b>\$ 541,000</b></td> </tr> </table> </li> </ul>	Replacement Value	\$ 7,333,000	Current Value	\$ 5,763,000	Funding Shortfall (per annum / per10 years)	\$ 0	Operations/Maintenance	\$ 541,000	Asset Renewal	\$ 0	New/Upgrade	\$ 0	<b>Total</b>	<b>\$ 541,000</b>
Replacement Value	\$ 7,333,000														
Current Value	\$ 5,763,000														
Funding Shortfall (per annum / per10 years)	\$ 0														
Operations/Maintenance	\$ 541,000														
Asset Renewal	\$ 0														
New/Upgrade	\$ 0														
<b>Total</b>	<b>\$ 541,000</b>														
<p><b>Last Condition Survey</b></p>	<ul style="list-style-type: none"> <li>• Valuation dated – March 2018 Desktop Valuation by APV</li> <li>• Condition assessment undertaken by Clarence Valley Council</li> </ul>														

## Airports



General Assessment of Condition	Condition Rating		% of Asset Value		
	1	Very Good Condition	79.3		
	2	Good Condition	13.8		
	3	Fair or Moderate Condition	1.5		
	4	Poor Condition	5.3		
	5	Very Poor Condition	0.0		
Critical Risks & Risk Management	Detail the critical risks and risk management approach taken.				
	Service or Asset at Risk	What can Happen	Risk Rating (VH, H)	Risk Treatment Plan	Residual Risk *
	Regional Airport	Failure of the runway	M	Significant pavement strengthening and asphalt sealing	L
	Regional Airport - Terminal	Building not fully utilised	M	Seek alternate service providers when necessary. Make passengers as comfortable as possible.	L
	Regional Airport	Airline discontinues service and usage of airport	M	Seek alternate service providers when necessary. Make passengers as comfortable as possible.	L
	Regional Airport	Federal security measures imposed	M	Review and prioritise security measures imposed. Apply for available funding.	L
	Regional Airport - Terminal	Customers have a bad experience of the airport which may impact airport usage	H	Consider quotes for air-conditioning and water fountain. Install chosen options.	M
Note * The residual risk is the risk remaining after the selected risk treatment plan is operational.					
Main Findings	<ul style="list-style-type: none"> <li>• Council maintains the following major airport assets:                             <ul style="list-style-type: none"> <li>○ Buildings                                     <ul style="list-style-type: none"> <li>– Terminal</li> </ul> </li> <li>○ Airport Structures</li> </ul> </li> </ul>				

	<ul style="list-style-type: none"> <li>- Runway</li> <li>- Apron</li> <li>o Fencing</li> <li>o Utilities</li> <li>- Lighting</li> <li>- Water Tanks</li> <li>o Other Structures</li> <li>- Internal Roads</li> <li>- Carparks</li> </ul> <ul style="list-style-type: none"> <li>• Council has undertaken significant renewal and upgrade works in the past years, including strengthening and sealing the runway, extension of the apron, upgrading of the terminal, replacement of the runway and apron lighting, replacement of the perimeter electric fence and replacement of the generator.</li> <li>• General focus will be on managing condition 4 assets and maintaining assets at condition 3 and above.</li> </ul>
<b>Budget Implications</b>	<ul style="list-style-type: none"> <li>• Consideration should be given to the percentage of Council's Airport Assets' which are currently in Fair or Moderate condition.</li> <li>• There is a balanced budget over the life of the 10 Year Plan for maintenance, operations, renewals and upgrade/new assets.</li> <li>• Additional grant funding will be sought for programs, especially for capital programs.</li> </ul>
<b>Maintenance Programs</b>	<ul style="list-style-type: none"> <li>• Appropriate maintenance programs are implemented to ensure all assets reach their maximum useful life within budgetary constraints.</li> <li>• Council has a detailed inspection program to identify and rectify defects, especially those that pose a safety issue to aircrafts, in a timely manner.</li> </ul>

<b>Airports</b>	
<b>Objective</b>	<b>To provide a safe and serviceable Regional Airport services to the Clarence Valley area that continually meets and exceeds the CASA operational requirements.</b>
<b>Performance Measures</b>	<b>Target</b>
(a) Ensure that maintenance works are undertaken effectively.	<ul style="list-style-type: none"> <li>• Review and monitor the inspection system to better target maintenance works to areas required.</li> <li>• Review and monitor maintenance procedures to ensure effective practices are utilised.</li> <li>• Implement upgraded maintenance programs.</li> </ul>
(b) Develop detailed forward works programs.	<ul style="list-style-type: none"> <li>• Collect detailed data, including updated condition data, on all assets.</li> <li>• Prepare detailed maintenance works programs.</li> <li>• Monitor effectiveness of implemented programs though over-all asset condition assessments.</li> <li>• Seek additional sources of funding for capital works.</li> </ul>
(c) Asset Management	<ul style="list-style-type: none"> <li>• Develop technical standards to assess and prioritise future works (e.g. standards to assess risk based replacement program).</li> <li>• Review and update the Airport Asset Management Plan in line with updated asset data on an annual basis.</li> <li>• Review and update data from the result of the Annual desktop revaluation of Airport assets for market/current value.</li> <li>• Review and update data from the full revaluation of Airport assets as per the Non-Current Asset Accounting Procedures.</li> </ul>

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(a) Ensure that maintenance works are undertaken effectively.</b>												
Review and monitor the inspection system to better target maintenance works to areas required	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and monitor maintenance procedures to ensure effective practices are utilised		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Implement upgraded maintenance programs		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(b) Develop detailed forward works programs.</b>												
Collect detailed data, including updated condition data, on all assets	MCS & IP&SAC <sup>7</sup>	✓			✓			✓				
Prepare detailed maintenance works programs	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Monitor effectiveness of implemented programs though over-all asset condition assessments	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Seek additional sources of funding for capital works	MCS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Activities	Who	When										
		2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>(c) Asset Management</b>												
Develop technical standards to assess and prioritise future works	IP&SAC	✓	✓									
Review and update the Airport Asset Management Plan in line with updated asset data on an annual basis		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the result of the Annual desktop revaluation of Airport assets for market/current value		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Review and update data from the full revaluation of Airport assets as per the Non-Current Asset Accounting Procedures				✓				✓				

<sup>7</sup> Infrastructure Planning & Strategic Asset Coordinator

<b>Airports – Capital and Maintenance Program for Sustainable Assets</b>										
<b>(\$'000)</b>	<b>18/19</b>	<b>19/20</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>	<b>25/26</b>	<b>26/27</b>	<b>27/28</b>
Maintenance & Operations	541	541	541	541	541	541	541	541	541	541
Asset Renewal	0	0	130	0	0	0	0	0	0	0
New Assets	0	0	0	0	0	0	0	0	0	0
Disposals	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>541</b>

## The Path Forward

### Objectives

Clarence Valley Council Community Strategic Plan – The Clarence 2027 outlines the following objectives and strategies to be achieved through the effective management of Council assets:



### Society

<b>Objective 1.1</b>	<b>We will have proud and inviting communities</b>
1.1.1	Provide vibrant and welcoming towns and villages
1.1.2	Respect the heritage of the region by highlighting and enhancing our unique characteristics
1.1.3	Support, encourage and celebrate community participation, community organisations and volunteerism
<b>Objective 1.2</b>	<b>We will have a safe, active and healthy region</b>
1.2.1	Provide, maintain and develop sport and recreational facilities and encourage greater utilisation and participation.
1.2.2	Improve outcomes for the Clarence Valley through partnerships with key agencies and community organisations
<b>Objective 1.3</b>	<b>We will have a diverse and creative culture</b>
1.3.1	Support arts, learning, cultural services, community events and festivals
<b>Objective 1.4</b>	<b>We will have access and equity of services</b>
1.4.2	Encourage the supply of affordable and appropriate housing
1.4.3	Foster an inclusive and equitable community
1.4.4	Provide required public transport infrastructure and work with key partners to expand the provision of cost effective public transport



### Infrastructure

<b>Objective 2.1</b>	<b>We will have communities that are well serviced with appropriate infrastructure</b>
2.1.1	Maintain and renew water and sewer networks
2.1.2	Ensure adequate natural disaster management
2.1.3	Provide strategic asset management planning
2.1.4	Manage and enhance our parks, open spaces and facilities
2.1.5	Provide safe and effective vehicular and pedestrian networks that balance asset conditions with available resources



### Economy

<b>Objective 3.1</b>	<b>We will have an attractive and diverse environment for business, tourism and industry</b>
3.1.1	Promote the Clarence region as a wonderful place to live, work, visit and invest
3.1.2	Grow the Clarence Valley economy through supporting local business and industry
3.1.3	Provide land use planning that facilitates and balances economic growth, environmental protection and social equity

## Environment

<b>Objective 4.1</b>	<b>We will preserve and enhance our natural environment</b>
4.1.1	Manage our coastal zone, waterways, catchments and floodplains
<b>Objective 4.2</b>	<b>We will foster a balance between sustainable development and the environment considering climate change impacts</b>
4.2.1	Promote, plan and implement strategies that reduce carbon emissions, improve energy efficiencies and increase the use of renewable energy
4.2.2	Plan, resource and respond to natural hazards and disasters taking into account impacts from climate change
4.2.3	Provide efficient and effective solid waste management services which prioritises resource recovery and minimises environmental impacts
4.2.5	Educate the community, business and industry about sustainable practices in the home, at work and in public places

## Leadership

<b>Objective 5.1</b>	<b>We will have a strong, accountable and representative Government</b>
5.1.1	Develop a clear plan for the community through Integrated Planning & Reporting
5.1.3	Engage with the community to inform decision making
5.1.4	Ensure transparent and accountable decision making for our community
5.1.6	Ensure decisions reflect the long-term interest of the community and support financial and infrastructure sustainability
5.1.8	Ensure good governance, effective risk management and statutory compliance
<b>Objective 5.2</b>	<b>We will have an effective and efficient organisation</b>
5.2.1	Operate in a financially responsible and sustainable manner
5.2.3	Foster an organisational culture focused on customer service excellence, innovation and continuous improvement
5.2.4	Ensure a safe and healthy work environment



## Critical Assets

In any asset category, the seriousness of risks associated with those assets can vary, making some assets more critical than others. Critical assets are defined as those that have a high consequence of failure if they do not meet their required level of service, as distinct from those not necessarily having a high probability of failure.

Consequences of critical asset failure typically include impacts on customers, operational impacts, safety impacts and possible environmental impacts. Assets nearing the end of their useful life also pose a risk to Council to be able to continue the service provided for by those assets.

Infrastructure assets critical to Council's service provision include utility networks and services such as water and sewer supply, together with the transport road network. These assets are critical in nature due to the risks associated with the possibility of failure and consequences on service provision to the community. Council has in place a Business Continuity Policy and individual Plans to ensure that in the event of disruption to Council's critical services to the community, a strategy is in place to provide for the reinstatement of those services as soon as possible to minimise any disruption to the community.

## Risk Management

The individual asset management plans have identified risks by considering the following issues:

- Risks that may delay, reduce or prevent service delivery
- Natural disasters
- External Impacts
- Physical Failure
- Operational issues

The consequences of asset failure can have implications on the Economic, Social, Environmental and Governance areas of Council, as addressed in Council's Risk Management Plan. Those risks identified as 'catastrophic' are required to have a risk treatment plan developed to manage the risks associated with that particular asset.

Risks assessed as 'very high' or 'critical' require prioritised corrective action and these are detailed in the asset management plan summaries and collated in Appendix 3.

## Where Do We Want To Be?

To have a strong future Council needs to demonstrate to its community that it is financially sound, operating efficiently and in a strong position to grow and deliver quality services into the future. This requires Council to be:

- Sustainable
- Efficient
- Effectively managing infrastructure and delivering services for communities
- Has the scale and capacity to engage effectively across community, industry and government

CVC undertook a service review in 2014, which ensured linkages of service provision to assets and which resulted in rationalisation of some assets. An Asset Management Improvement Plan has been developed from this and past asset management strategies, to guide Council from its current situation through to the desired situation of sustainability and best practice asset management. The Asset Management Improvement Plan is detailed in Appendix 2.

The continual development and enhancement of Council's Asset Management System is an essential part of achieving a sustainable and responsible organisation. As Council's Asset Management System develops so, will the accuracy and reliability of the data produced, enabling improved confidence in associated strategic decision-making. An effective and beneficial asset management system is a continual improvement process, which is a 'work in progress' requiring assessment and development for the betterment of the organisation and the community (SOAP – Strategic Organisational Action Plan), Reporting & Monitoring

Performance reporting will be undertaken by Council's **Asset Management Steering Group**, which will strategically guide and oversee asset lifecycle management for Council ensuring strategic, financial and operational goals around Council's asset management are achieved. This will include review of the initial findings from the asset management planning process, as well as monitoring and reporting on the achievement of the outcomes in the individual Asset Management Plans.

The **Asset Management Steering Group** includes:

- General Manager
- Director Works & Civil
- Director Corporate & Governance
- Director Environment, Planning & Community
- Manager Civil Services
- Manager Open Spaces & Facilities
- Manager Water Cycle
- Manager Information and Corporate Systems
- Manager Finance & Supply
- Financial Accountant
- Assistant Financial Accountant (Reporting/Assets)
- Finance & Asset Strategy Planner
- Infrastructure Asset Planning Supervisor

It is critical that the Review Group ensures that the Strategic Asset Management Plans reflect the operational activities of Council.

## Appendices

### Appendix 1 – Asset Management Policy

#### 1. Purpose

To set guidelines for implementing consistent asset management processes throughout Clarence Valley Council, to ensure Council's Asset Management System provides a framework that:

- Ensures that Council's services and infrastructure are provided reliably and in a sustainable manner, with the appropriate quality levels of service to residents, visitors and the environment.
- Safeguard Council's assets, including physical assets and employees, by implementing appropriate asset management strategies and appropriate financial treatment of those assets.
- Ensures appropriate risk management and risk mitigation options for all high and critical risk assets
- Creates an environment where all Council employees take an integral part in overall management of Council assets (create and sustain an asset management awareness throughout the Council).
- Meets and surpasses legislative requirements for asset management.
- Ensures resources and operational capabilities are identified and responsibility for asset management is allocated.
- Demonstrates transparent and responsible asset management processes that align with best practice.

#### 2. Definitions

##### **Asset**

A physical component of a facility that has value, enables services to be provided, and has an economic life greater than 12 months. Council's assets include roads, bridges, footpaths, parks, buildings, drainage, water supply, sewerage, waste, floodplain, stormwater, caravan parks, saleyards, swimming pools, airports and heritage items. These assets are generally called infrastructure assets. The principles in this Policy apply to all assets. The financial modelling and conclusions only apply to infrastructure assets.

##### **Asset Management**

The process applied to assets from their planning, acquisition by Council, operation, maintenance, renewal and disposal, to ensure that the assets meet Council's priorities for service delivery.

##### **Appropriate Best Practice**

The applications of best practice processes in asset management, taking into account the costs and systems that are appropriate to meet the required service levels.

#### 3. Background/legislative requirements

Council is committed to implementing a systematic asset management methodology in order to implement appropriate asset management best practice across infrastructure / assets managed by Council. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities of service delivery, at the lowest lifecycle cost.

Council is responsible for a significant community investment in infrastructure assets to support its core business of delivery of services to the community.

Asset management practices impact directly on the core business of Council and appropriate asset management is required to deliver the Council's asset management vision:

*'strategically provide, maintain, renew, and replace an appropriate stock of community infrastructure that is required to support the communities of the Clarence Valley Council;  
is sustainable across the long term; and  
is provided at the lowest possible life cycle cost'*

Asset management relates directly to the objectives of Council's Community Plan and will ensure that Council delivers the highest appropriate level of service through its assets. This will provide positive impact on:

- Members of the public
- Council's financial position
- The ability of Council to deliver the expected level of service and infrastructure
- The political environment in which Council operates
- The legal liabilities of Council

#### 4. Policy, statement

- A consistent framework must exist for implementing systematic asset management and appropriate asset management best practice throughout all departments of Council.
- The asset management framework should incorporate an Asset Management Strategy (AMS) and Asset Management Plans (AMP's) for each class of Council assets.
- The AMS and AMP's should cover a minimum period of 10 years and have a focus on long term sustainability for the benefit of current and future generations.
- The AMS and AMP's should be reviewed annually and modified as required based on community consultation feedback and objectives as part of the Community Plan process.
- The asset management framework must rely on an up to date Asset Management System, which should incorporate the following information:
  - Asset registers;
  - Asset condition assessments;
  - Asset maintenance and management systems;
  - Strategic planning capabilities;
  - Predictive modelling;
  - Deterioration modelling; and
  - Lifecycle costing.
- Relevant legislative requirements and political, social and economic environments are to be taken into account in asset management.
- Asset management is to be integrated with existing planning and operational processes.
- Asset renewal plans will be prioritised and implemented progressively based on the level of service required and the effectiveness of the current assets to provide that level of service.
- Systematic and cyclic renewal reviews will be applied to all asset classes to ensure that the assets are managed, valued and depreciated in accordance with appropriate best practice, applicable Australian Standards and legislative requirements.

## 5. Roles and Responsibilities

**Councillors** adopt the Policy and ensure sufficient resources are applied to manage the assets.

The **General Manager** has overall responsibility for developing asset management systems, policies and procedures and reporting on the status and effectiveness of asset management with Council.

**Managers** are responsible for implementing asset management systems, policies and procedures.

**Employees with management or supervisory responsibility** are responsible for the management of assets within the area of responsibility as determined under asset management plans.

**Employees** will be tasked under implementation plans, and will be responsible for the timely completion of those activities contained within those plans, and shall be familiar with asset management and how it is applied within Clarence Valley Council.

## 6. Audit and Review

Council's financial asset information shall be audited annually as part of the external financial audit, and Council's Asset Management Systems shall be reviewed and internally audited, at least annually, to ensure data; modelling and planning is accurate and relevant to Council and community needs.

The Asset Management Steering Group is responsible for monitoring the implementation of the Asset Management Improvement Plan and the Key Goals in the Asset Management Strategy.

**Appendix 2 – Asset Management Improvement Plan**

<b>Asset Management Area Priority</b> (as determined in the Asset Management Gap Analysis)	<b>Associated Recommendation</b>	<b>Timeframe</b>	<b>Current Status</b>
Asset Identification and Recording (Asset Strategy 2007)	<b>1. Recommendation 12</b> That Council develop a funding model that addresses the sustainable renewal of infrastructure and identifies all asset life cycle costs.	Should be commenced ASAP in conjunction with the development of the single asset register – not using single register. Develop funding model	No single assets register development - use existing systems. All registers have been centralised with the Asset Unit. An Integrated Asset Management System is under development and proposed to go live in the 20/21 financial year. Develop funding model in conjunction with AMP review, SS7 & Fit for the Future.
Asset Management Strategy 2015	<b>2. Key Goal 4</b> Consider the ongoing ownership costs (recurrent whole of life) of new capital works proposals as part of project scoping and model into Council's LTFP to identify impacts and risks.	In conjunction with the preparation of Asset Management Plans	AMP's consider the impacts of 'whole of life costs' of new capital works and predicts a LTFP
Asset Management Strategy 2015	<b>3. Key Goal 7</b> Undertake a detailed assessment of the resources required to implement this Asset Management Strategy and ensure it is integrated with the other Resourcing Strategies so that a program of improvement and milestones can be implemented and performance managed.		
Future Demand Impacts & s94 Plans (Asset Strategy 2007)	<b>4. Recommendation 2</b> That the impact of new assets from growth be considered as part of Council's 10 year financial plans and life cycle costs in the asset management plans. That s94 Plans be reviewed and utilised for infrastructure assets where possible.	In conjunction with the preparation of Asset Management Plans	AMPs consider impact of budgets, gaps and include new assets. To be represented in LTFP

Asset Management Area Priority (as determined in the Asset Management Gap Analysis)	Associated Recommendation	Timeframe	Current Status
Asset Management Strategy 2015	<b>5. Key Goal 3</b> Identify the maintenance and renewal 'shortfall' and any renewal and replacement 'backlogs' for all asset groups.	End of financial year	Conducted annually in conjunction with the preparation of SS7
Asset Management Strategy 2015	<b>6. Key Goal 5</b> Develop comprehensive Risk Management Plans for all major asset groups.		Complete
Asset Management Strategy 2015	<b>7. Key Goal 6</b> Integrate all knowledge and asset management systems for infrastructure assets.	Ongoing – full integration ~ 1yr.	All asset data centralised, but not integrated. An Integrated Asset Management System is under development and proposed to go live in the 20/21 financial year.
Asset Data Maintenance (Asset Strategy 2007)	<b>8. Recommendation 6</b> That business processes for planned and unplanned inspections, documenting inspections and results of inspections, issuing of Action Requests and recording of action taken on each action event be developed and implemented.	In Planning	WAM for Fleet & IT assets loaded 2015. Each section using systems to record requests and actions. Data flow process will be developed as part of the EAM (enterprise asset management) system
Asset Data Maintenance (Asset Strategy 2007)	<b>9. Recommendation 9</b> That a plan for updating of asset data be developed and integrated into existing business processes and work procedures where possible.	In Planning	To be developed in line with As Constructed data and data flows/transfers - Finance. Info gathering & work group to commence.
Asset Management Plans (Asset Strategy 2007)	<b>10. Recommendation 4</b> That Existing Service Levels be identified documented and reviewed to ensure that they are appropriate for currently available resources and are sustainable in the long term.	In conjunction with the preparation of Asset Management Plans	Service Levels documented in AMPs as 'what we do now' & loosely defined. Community consultation is ongoing and staged for particular groups of assets.

<b>Asset Management Area Priority</b> (as determined in the Asset Management Gap Analysis)	<b>Associated Recommendation</b>	<b>Timeframe</b>	<b>Current Status</b>
Asset Management Plans (Asset Strategy 2007)	<b>11. Recommendation 5</b> That a performance reporting system for Service Levels is developed to report on performance against adopted Service Levels.	In conjunction with the preparation of Asset Management Plans	Currently use P&R (customer request system) but without determined & agreed to service levels it is difficult to monitor. Some LoS are provided by contracted service agreements, which are monitored.
Asset Management Strategy 2015	<b>12. Key Goal 2</b> Review and maintain Asset Management Plans for all major asset groups already developed.	AMP Revision Schedule & IPR Driven	Complete
Asset Data Maintenance (Asset Strategy 2007)	<b>13. Recommendation 10</b> That a process for formal 'handover' of new and renewed assets from construction to operational status be developed to ensure that asset capitalisation information is identified and documented as an integral component of the project management process. The process to include assets constructed by and donated to Council by developers and others.	Already have process - TBA	Process being reviewed, with a list of disposed; constructed and renewed assets, including all lifecycle detail provided to Asset Unit as works are completed.
Asset Data Maintenance (Asset Strategy 2007)	<b>15. Recommendation 8</b> That greater use of the GIS for operational purposes including making asset attribute data available to all staff and automating asset related business processes is investigated.	Ongoing	GIS data is currently being updated by each section. With the centralisation of asset registers, GIS data updates will be processed through the Asset Unit for completeness of data integrity.
Asset Management Strategy 2015	<b>16. Key Goal 8</b> Develop Asset Management Plans for Plant, Depots and Technology.		Asset Management Plan developed for Plant and Fleet. Adopted 19 April 2016, 15.019/16



**Appendix 3 – Consolidated Risk Identification and Treatment Table**

RISK IDENTIFICATION					RISK TREATMENT		
Asset at Risk	What can Happen?	When can it Occur?	Possible Cause	Existing Controls	Treatment Options	Residual Risk	Risk Treatment Plan
Footpaths/ Cycleways	Injury from trip on footpath	Anytime now	-Concrete movement due to tree roots, subsoil subsidence etc.	-Footpaths are inspected annually -Footpath Maintenance Policy	Improve inspection process and increase programmed maintenance	Low	Complete footpath audit and schedule routine inspections from which regular maintenance can be prioritised.
Sealed Roads	Vehicle accident	Anytime in the future	-Narrow roads -Roughness and cracking -Driver error -wet weather	-Inspections Programs developed on a risk basis such as: -Shoulder works and widening -Drainage maintenance -Signage	Increased minor rehabilitation and maintenance works	Low	Increased inspections, minor rehabilitation works and maintenance. Conduct roughness and cracking analysis.
					Roughness and cracking analysis to correct road condition ratings	Low	
Sealed Roads	Reduction on vehicle travel speed from poor condition roads	Anytime in the future	-age -flooding -lack of inspection and maintenance -severe storm event	-Inspections -Prioritised reseal program -Prioritised rehabilitation and reconstruction projects -Reactive maintenance when reported -Apply for funding	Reseal all roads on a 15 year cycle for Regional Roads, 20 year cycle for Local Roads	Low	Reseal all roads on a 15 year cycle for Regional Roads, 20 year cycle for Local Roads
Road Culverts	Pipe collapse in roadway	Anytime now	-age -flooding -lack of inspection and maintenance -severe storm event -poor design	-Inspection procedures in place which includes a schedule (every 4 years) -Prioritise work within available budgets	Complete culvert audit and commence programmed maintenance on a priority basis	Low	Complete culvert audit and commence programmed maintenance on a priority basis
Road Culverts	Localised flooding	Anytime in the future	Capacity of asset inadequate because: - under designed - under sized - poorly constructed - increased development upstream -age -severe storm event Lack of maintenance results in: -blockage by silt or debris - collapsed pipe - Infiltration of tree root	-Reactive maintenance/ renewal as overflows are reported to Council -insurances -Inspection procedures in place which includes a schedule (every 4 years) -Prioritise work within available budgets	Complete culvert audit and commence programmed maintenance on a priority basis	Low	Complete culvert audit and commence programmed maintenance on a priority basis
Guardrail	Guardrail is dangerous to vehicles	Anytime now	-Not compliant with regulations -Old, rusted, fallen over -lack of inspection and maintenance -cannot fulfil its purpose of protecting vehicles from hazards	-Guardrail audit	Complete guardrail audit and commence programmed maintenance on a priority basis	Low	Complete guardrail audit and commence programmed maintenance/replacement
Quarries	Legislation or regulations are not complied with	Within 1 year	Inadequate management	-Plan of management for each quarry -annual audits -DA compliance checks	Induction document for quarry users	Low	Create induction document and sign on register for quarry users
Quarries	Unauthorised access leading to Injury or accident in the quarry	Anytime now	-Not all quarries have gates and fences due to cost -signage is inadequate	-Some quarries have fences and gates -Signage	Sign on register at quarry entrances	Low	
					Gates installed on all quarries	Low	
Quarries	Authorised access leading to Injury or accident in the quarry	Anytime now	-signage is inadequate -Inadequate induction	-Signage -Verbal induction	Fences erected	Low	Improve Signage
					Improve signage	Low	
Quarries	Illegal Dumping of hazardous materials	Anytime in the future	-Dumping of materials containing asbestos -Dumping of vegetation including noxious weeds	-Decontaminate illegal dumping of asbestos following the CVC Asbestos Management Plan and SWMS 238 -Bio Security Act outlines how to deal with noxious weeds -Public education campaign	Induction document for quarry users	Low	Create induction document and sign on register for quarry users
					Sign on register at quarry entrances	Low	
Bus Shelters	Community expectation and demand not being met	Within 1 year	-limited funding -Inappropriate Levels of Service -lack of inspections and maintenance	-Ad hoc cleaning and maintenance in response to customer request -Bus shelter request list kept and funding applied for as opportunities arise.	Gates installed on all quarries	Low	Gates installed on all quarries
					Fences erected around quarries	Low	
Bus Shelters	Failure to inspect and maintain	Anytime in the future	-Inadequate defect identification and rectification -Limited funding -Mixture of contract and council owned/maintained shelters	Ad hoc cleaning and maintenance in response to customer request	Confirm which shelters are maintained by Council	Low	Confirm which shelters are maintained by Council then inspect and clean them monthly
					Urban bus shelters inspected and cleaned monthly	Low	
Bus Shelters	Failure to inspect and maintain	Anytime in the future	-Inadequate defect identification and rectification -Limited funding -Mixture of contract and council owned/maintained shelters	Ad hoc cleaning and maintenance in response to customer request	Confirm which shelters are maintained by Council	Low	Confirm which shelters are maintained by Council then inspect and clean them monthly
					Urban bus shelters inspected and cleaned monthly	Low	

RISK IDENTIFICATION					RISK TREATMENT		
Asset at Risk	What can Happen?	When can it Occur?	Possible Cause	Existing Controls	Treatment Options	Residual Risk	Risk Treatment Plan
Boat Ramps, Wharves and Jetties	There is an impact by Natural Disasters (during and post natural disasters)	Within 1 year	-Higher water levels due to flood -Wharves and jetties have moving parts by design which increases the risk of injury to customers in fast moving and heightened levels of water -Some parts of the asset may become submerged -Assets may become displaced -Assets may be dirty or damaged by the natural disaster	-Water facilities inspected and cleaned after a flood event. -Often the road is closed during a flood event preventing access to the wharf, jetty or boat ramp.	If road is not already closed, display a closed sign at water facilities during flood events.	Low	If road is not already closed, display a closed sign at water facilities during flood events.
Bridges	Failure to inspect and maintain	Anytime in the future	-Staff unaware of or ignoring procedures -Staff have low level of computer skills	-Timber and concrete bridges (highest risk) are inspected routinely throughout the year (level 1 inspection) -Timber bridges (highest risk) are structurally inspected (Level 2 inspection) on a four year cycle. -Prioritisation of maintenance works and bridge renewals -Regular inspections and maintenance (surface inspection recorded)	Concrete bridges (highest risk) structurally inspected on a four year cycle (Level 2 inspection)	Low	Concrete bridges (highest risk) structurally inspected on a four year cycle (Level 2 inspection)
Water Construction	Changing legislative requirements (including changes in drinking water quality standards) require Council to undertake unplanned/unfunded work	Within 20 years	Changes in legislation	Only possible mitigation is political approach	Only possible mitigation is political approach	Medium	Only possible mitigation is political approach
Construction work – Water	There is a death or injury to staff or public	Anytime in the future	Human error Machinery failure Accident	Risk assessment completed before task Compliance with WH&S legislation SWMS/SOP are followed Incidents reported for continuous improvement	Risk assessment completed before task Compliance with WH&S legislation SWMS/SOP are followed Incidents reported for continuous improvement	Low	Risk assessment completed before task Compliance with WH&S legislation SWMS/SOP are followed Incidents reported for continuous improvement
Recycled Water Management	Water quality does not meet AGWR	Anytime in the future		Critical control points Chlorine residuals	Critical control points Chlorine residuals	Medium	Implement critical control points and monitor chlorine residuals
Buildings	Materials containing Asbestos within existing buildings are disturbed/broken	Anytime in the future	Management of Asbestos Containing Materials (ACM) within existing buildings is inadequate	Asbestos Management Plan, Policy, Safe Work Procedures. ACM Inspection and management program	Asbestos identified in buildings is managed according to the CVC Asbestos Management Protocol. Affected buildings recorded in Asbestos Risk Register together with control measures and completion date for removal	Low	Asbestos identified in buildings is managed according to the CVC Asbestos Management Protocol and recorded on the Asbestos Risk Register together with control measures and completion date for removal.
Buildings	Building under utilised	Within 2-3 years	Changing demographics result in a lack use No longer suitable for purpose	Ad-hoc review of capacity/ utilisation of buildings	Review buildings usage and recommend outcomes to improve utilisation	Low	Review the usage of groups of Buildings - such as Public Halls, and recommend outcomes to improve utilisation
Buildings	Buildings deteriorate to a lesser service standard and higher risk situation due to Maintenance costs increasing from an inadequate renewal program	Anytime in the future	Underfunding Inadequate information	Reactive maintenance works undertaken when identified	Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities Continue to improve asset data	Low	Continue to improve data Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities
Buildings	Increasing financial pressure to adequately maintain the building portfolio	Within 10 years	Growth in building portfolio to provision of grants	Monitor implement any possible efficiencies to reduce costs Seek additional funding opportunities Review building portfolio if efficiencies or funding opportunities are not effective or available	Consideration should be made to ensure sufficient ongoing operation and maintenance funds can be provided to support these additional assets	Low	Consideration should be made to ensure sufficient ongoing operation and maintenance funds can be provided to support these additional assets
Open Spaces & Facilities	The loss of appointment as Trust Manager	Anytime in the future	Negligent management of Crown Land, contrary to the requirements of the Crown Lands Act occurs	Crown Land Management Act 2016; Division 3.4 Crown land managed by councils	Financial management of Crown Land in accordance with Division 3.4 of the Crown Land Management Act 2016 Quarterly meetings with Crown Lands Department	Low	Financial management of Crown Land in accordance with Division 3.4 of the Crown Land Management Act 2016
Sporting Facilities	There is injury to users/ spectators	Anytime now	Hazard on/around playing surface and/or spectator areas Worn ground from overuse on natural surfaces/prolonged drought	Pre-play risk assessments and checklists completed Reported hazards are actioned Sports Users Policy in place	Improvement of ground conditions Clarification and documentation of responsibilities	Low	Improvement of ground conditions; clarification and documentation of responsibilities; establish formal criteria guidelines for closing fields or reducing use.

RISK IDENTIFICATION					RISK TREATMENT		
Asset at Risk	What can Happen?	When can it Occur?	Possible Cause	Existing Controls	Treatment Options	Residual Risk	Risk Treatment Plan
				Hiring agreements required which include insurance cover Some sporting facilities leased to sporting bodies, thus reducing risk to Council	Establish formal criteria guidelines for closing fields or reducing use	Low	
Sporting Facilities	There is injury to users/ spectators	Anytime now	Conflicting sport activities	Sports Users Policy in place Hiring agreements required which include insurance cover	Undertake review of use and sporting conflicts Clarification and documentation of use criteria, capacity and responsibilities	Low	Undertake review of use and sporting conflicts; clarification and documentation of use criteria, capacity and responsibilities
Trees	Serious injury to public	Anytime now	Falling limbs Exposed tree roots/roots lifting pavements causing uneven surface Entire tree fails	Inspections carried out under the Statewide Best Practice Manual - Trees and Tree Roots or QTRA	Formalise staff checking process with the introduction of a formal inspection and recording system	Low	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.
BBQ's	Serious injury to public	Anytime now	Burns from faulty equipment Electrocution caused by damaged wiring Cuts from damaged cooking surface / structure Illness from unclean cooking surface	Ad-hoc inspections not recorded	Formalise staff checking process with the introduction of a formal inspection and recording system	Low	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.
Open Spaces & Facilities	Needle stick injury to public	Anytime now	Inappropriate disposal of used syringes	Inspect known hotspots for used syringes by appropriately trained staff	Formalise staff checking process with the introduction of a formal inspection and recording system	Medium	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.
Open Spaces & Facilities	Serious injury to public	Anytime in the future	Lighting not installed to Standard Failed lamps reducing illumination Failed solar system reducing power Failed timer / PE cell impact timing Electrocution caused by damaged wiring	Response to CRM's and correspondence in accordance with Council policy	Review and improve floodlighting to comply with standard; documented lux level on each lit field or court Inform parks committees of applicable standards, existing lux levels and what is permissible	Low	Review and improve floodlighting to comply with standard; documented lux level on each lit field or court; Inform parks committees of applicable standards, existing lux levels and what is permissible
Open Spaces & Facilities	Serious injury to public	Anytime in the future	Injury caused by poor fencing including temporary fencing	Response to CRM's and correspondence in accordance with Council policy	Formalise staff checking process with the introduction of a formal inspection and recording system	Low	Formalise staff checking process; introduce formal inspection and recording system; develop standard processes for actioning faults.
Open Spaces & Facilities	Irrigation system malfunction	Anytime in the future	Energy surges or lighting strike to the system Vandalism	Response to CRM's and correspondence in accordance with Council policy	Develop maintenance plan Upgrade monitoring of key sites	Low	Develop maintenance plan; upgrade monitoring of key sites.
Open Spaces & Facilities	Falls from shade cloth occurs	Anytime in the future	Unauthorised access by the public Inadequate harness points for staff/contractors	Inspections undertaken during maintenance period	Install anti climbing devices on poles on shade structures reported to have been accessed by unauthorised persons Secure any egress points onto shade structures reported to have been accessed by unauthorised persons Install harness points for authorised persons	Low	Secure any egress points onto shade structures Install harness points to shade structures which require access by authorised persons.
Waste	Safety concerns for public and workers at waste facilities	Anytime now	Design of Waste Facility/ Staff Non compliance with SWP's or EPA Licence conditions/Public not complying with waste facility directions	Public education program Asbestos Management Plan Safe Work Method Statements Appropriate training according to the licensing requirements EPA Licence conditions	Maintain waste disposal sites and replace equipment and safety equipment as necessary Training for staff in asbestos waste management Clear procedures followed as per EPA Licence Safe work procedures followed by waste staff and patrons at waste sites follow safety directions	Low	Maintain waste disposal sites and replace equipment and safety equipment as necessary. Training for staff in asbestos waste management. Ensure waste staff follow safe work procedures and patrons follow safety procedures.
Waste	Injury at unsupervised Baryulgil Waste transfer station	Anytime now	Transfer Station open 24/7 with no supervision	Unsupervised WTS regularly maintained and designed to minimise hazards	Regularly maintain site Remove hazards when identified	Low	Review Operation of the site in line with Waste Management Strategy
Waste Recycling	External processing facilities refusing waste recycling materials	Anytime in the future	Waste recycling materials have high contamination levels	Assess the impact of restrictions and implement and changes recommended by Council	Assess the impact of restrictions and implement changes recommended by Council Reinforce public education programs on recycling	Low	Assess the impact of restrictions and implement changes recommended by Council Reinforce public education programs on recycling
Waste	Regulatory action from the EPA at landfill or Transfer Stations if regulations and legislation are not complied with	Anytime in the future	Council and or transfer station contractor failing to comply with regulatory requirements. Rapid changes in legislative requirements	Review of proposed changes to evaluate the effects Regular WHS inspections Solid Waste Resource Management Strategy	Review and report on effects of implementing changes in regulations/ legislation	Low	Review and report on effects of implementing changes in regulations/ legislation

RISK IDENTIFICATION					RISK TREATMENT		
Asset at Risk	What can Happen?	When can it Occur?	Possible Cause	Existing Controls	Treatment Options	Residual Risk	Risk Treatment Plan
Stormwater Infrastructure	Failure to inspect Assets occurs	Anytime in the future	Insufficient funding to conduct inspections	-Inspections are reactive as failures/ issues are reported to Council -Currently only a sample are inspected every 4yrs for condition	Develop/ document inspection maintenance process/ procedure, inc. inspection forms Commence an inspection program to enable the prioritisation of renewal/ maintenance work Engage consultants to inspect the network	Low Low Low	- Develop/ document inspection maintenance process/ procedure, inc. inspection forms - Commence an inspection program to enable the prioritisation of renewal/ maintenance work
Stormwater Infrastructure	Failure to inspect Assets occurs	Anytime now	Difficult to access or pipes too long to easily inspect	Urban stormwater drains not inspected due to length and difficulty of access	Engage consultants to inspect the network	Low	Engage consultants to inspect the network
Stormwater Infrastructure	Stormwater asset collapses	Anytime now	Stormwater Pits & Pipes fail due to aging infrastructure	Inspections are reactive as failures/ issues are reported to Council	Commence an inspection program to enable the prioritisation of renewal/ maintenance work High priority renewal works identified and submitted for funding Undertake CCTV inspections of areas of highest risk	Low Low Low	Commence an inspection program to asses condition and enable the prioritisation of renewal/ maintenance work
Stormwater Infrastructure	Drainage overflows causing localised flooding	Anytime in the future	- Capacity of asset inadequate because: - under designed - under sized - poorly constructed - increased development upstream	-Identified as issues reported to Council -stormwater maintenance program in place -insurances	Identified/requested drainage upgrades prioritised for future funding programs. Capital upgrades to existing systems where overflows occur most frequently and with the most impact	Low Low	-Identified/requested drainage upgrades prioritised for future funding programs. -Capital upgrades to existing systems where overflows occur most frequently and with the most impact
Stormwater Infrastructure	Drainage overflows causing localised flooding	Anytime in the future	- drains, pits or pipes blocked by silt or debris - collapsed pipe - Infiltration of tree root -Illegal dumping of waste -Lack of maintenance -Ageing infrastructure	Reactive maintenance/ renewal as overflows are reported to Council	Commence a proactive maintenance/ renewal program Identified/requested drainage upgrades prioritised for future funding programs. Capital upgrades to existing systems where overflows occur most frequently and with the most impact	Low Low Low	-Commence a proactive maintenance/ renewal program -Prioritise any identified maintenance and/or renewal work -Capital upgrades to existing systems where overflows occur most frequently and with the most impact
Stormwater Infrastructure	Assets reach the end of their usable life but remain in service/use	Anytime now	-Useful life set too low for asset group -Asset exceeding useful life; exception to the norm -Inspection or maintenance are not recorded	- Annual review of useful lives for assets - Condition of asset confirmed and monitored	Review inspection and maintenance recording procedures and provide training where required	Low	-Review asset group useful lives -Review inspection and maintenance recording procedures and provide training where required
Stormwater Infrastructure	Rising sea levels & changes to weather patterns impacting on the capacity of the system	Within 20 years	- sea level rise - more extreme storm events - more king tides	-Climate Change Advisory Committee -Incorporated climate change data into Coastline and Estuary Management Plans -Participation in the Local Government and Shires Association (LGSA) Climate Change Action Planning for local government project -Participation in Statewide Mutual climate change risk assessment project -Subscription to web-based forums/networks covering sustainability & climate change topics -Employment of a Sustainability & Climate Change Project Officer	Develop Climate Change Management Plan	Medium	Develop Climate Change Management Plan
Holiday Parks	The loss of appointment as Crown Land Manager	Anytime in the future	Negligent management of Crown Land, contrary to the requirements of the Crown Lands Act occurs	Crown Land Management Act 2016; Division 3.4 Crown land managed by councils	Financial management of Crown Land in accordance with Division 3.4 of the Crown Land Management Act 2016 Quarterly meetings with Crown Lands Department	Medium Medium	Financial management of Crown Land in accordance with Division 3.4 of the Crown Land Management Act 2016
Holiday Parks	Assets deteriorate to a lesser service standard and higher risk situation	Anytime now	Failure to inspect and maintain occurs Maintenance costs increasing from an inadequate renewal program Underfunding Inadequate information Service levels insufficient	Reactive maintenance works undertaken when identified	Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities Continue to improve asset data	Low Low Medium	Continue to improve data Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities
Saleyards	There is competition from saleyards in neighbouring local government areas	Anytime in the future	Down Turn in the Livestock Market Improved facilities for stock at neighbouring saleyards	Review and implement marketing plan and service plan	Monitor Casino yards and other yards in region	Low	Monitor other saleyards within the region
Saleyards	Fluctuations in market forces – number of head, cents/kilogram impact on operations	Anytime in the future	Weather conditions – periods of drought, flooding impact on operations	Review and implement marketing plan and saleyard management plans	Carefully manage operating costs during lean years Seek out alternate uses/opportunities	Low Low	Carefully manage operating costs during lean years Seek out alternate uses/ opportunities

RISK IDENTIFICATION					RISK TREATMENT		
Asset at Risk	What can Happen?	When can it Occur?	Possible Cause	Existing Controls	Treatment Options	Residual Risk	Risk Treatment Plan
Saleyards	Assets deteriorate to a lesser service standard and higher risk situation	Anytime now	Failure to inspect and maintain occurs Maintenance costs increasing from an inadequate renewal program Underfunding Inadequate information Service levels insufficient	Reactive maintenance works undertaken when identified	Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities Continue to improve asset data	Low Low Medium	Continue to improve data Maintenance is managed appropriately at an operational level Future planning improvements can be made by documented service level risks and utilisation of these in establishing future maintenance priorities
Saleyards	Regulations and legislation are not complied with	Anytime in the future	Changes in legislative requirements	Review of proposed changes to evaluate the effects Regular WHS inspections	Implement saleyard management plans Ensure funding available for upgrades	Low Low	Ensure funding available for upgrades Implement saleyard management plans
Saleyard operations	Saleyard income makes continued operation unsustainable	Anytime in the future	Down Turn in the Livestock Market More Pastoralist sell directly to vendor from the paddock.	Review and implement marketing plan and service plan	Work with stakeholders to promote saleyard. Improve sale ring facilities (~. 45,000 head to be sustainable)	Medium	Work with stakeholders to promote saleyard. Improve sale ring facilities
Loading Ramps	Loading ramps do not allow enough separation between workers and animals	Anytime now	Loading ramps built to a superseded standard	Implement upgrade when funds are available	Ensure funding available for upgrades	Low	Ensure funding available for upgrades
Treatment Ponds	Treatment ponds fail to comply with EPA	Within 2-3 years	Saleyard wastewater treatment plant not suited to the way it is used	Implement upgrade when funds are available	Fund upgrade to ponds and treatment plant	Low	Fund upgrade to ponds and treatment plant
Levees	The levee wall fails	Anytime in the future	- overtopping the levee wall - erosion - trees growing in levee wall - vermin digging into wall - unauthorised work dis-stabilising the wall Slumping or undermining	General inspections when in the area Periodic drone inspections. Periodic condition assessment inspections.	Regular maintenance program 4 yearly condition assessment program Public Works inspections	Low Low Low	Regular maintenance program 4 yearly condition assessment program Public Works inspections
Floodplain Infrastructure	Infrastructure is damaged/ destroyed	Anytime in the future	- major flood event - fire - vandalism	Infrastructure covered by insurance	Floodplain infrastructure inspected after events to assess damage.	Medium	Floodplain infrastructure inspected after events to assess damage.
Floodplain Infrastructure	Floodplain assets fail due to aging infrastructure	Anytime in the future	Floodplain asset collapses	Inspections are reactive as failures/ issues are reported to Council	Regular inspections program	Medium	Regular inspections program
Floodplain Infrastructure	Rising sea levels & changes to weather patterns impacting on the capacity of the system	Beyond 20 years	- sea level rise - more extreme Flood events - more king tides	Draft Climate Change Management Plan	Develop Climate Change Management Plan	Medium	Develop Climate Change Management Plan
Floodplain Infrastructure	Assets reach the end of their usable life but remain in service/use	Anytime now	Useful life set too low for asset group	Annual review of useful lives for assets	Review asset group useful lives	Medium	Review asset group useful lives
Floodplain Infrastructure	Failure to inspect occurs	Anytime in the future	- insufficient funding to conduct inspections - insufficient resources to conduct inspections	Inspections are reactive as failures/ issues are reported to Council	Develop/ document inspection maintenance process/ procedure, inc. inspection forms Commence an inspection program to enable the prioritisation of renewal/ maintenance work Engage consultants to inspect the network	Low Low Low	- Develop/ document inspection maintenance process/ procedure, inc. inspection forms - Commence an inspection program to enable the prioritisation of renewal/ maintenance work
Floodplain Infrastructure	Inspection and maintenance are not recorded	Anytime now	- no record management system in place - lack of training on inspection process/ procedure	Asset maintenance management system in place	Implement inspection process/ procedure Train inspectors on process/ procedure	Low Low	- Implement inspection process/ procedure - Train inspectors on process/ procedure
Aquatic Facilities	Water quality is below standard	Anytime now	Water treatment malfunction Pump system malfunction	Daily checks of plant and equipment and chemical testing of the water quality	Staff at pools required to be qualified and skilled to manage water quality Engage service contractor to repair faulting equipment	Low Medium	Staff at pools required to be qualified and skilled to manage water quality Engage service contractor to repair
Aquatic Facilities	Assets fall into disrepair	Anytime in the future	Insufficient funding for maintenance or renewal as assets reach end of useful life Inspections not undertaken or recorded Failure to act on reports of hazards occurs	Regular inspection of assets for obstructions/ damage, prioritisation of maintenance schedules Prioritisation of renewal Response to CRM's and correspondence in accordance with Council policy	Annual inspection schedule Budgets to be allocated to reflect maintenance of ageing infrastructure Close and consolidate pools as identified in Aquatic Facilities Strategy Actively seek grant funding for upgrade/renewal of pool infrastructure	Low Medium Low	Annual inspection schedule Budgets to be allocated to reflect maintenance of ageing infrastructure Close and consolidate pools as identified in Aquatic Facilities Strategy Actively seek grant funding for upgrade/renewal of pool infrastructure
Aquatic Facilities	There is poor accessibility to some pools and amenities	Anytime now	Buildings and facilities built at a time of older standards	Accessibility issues have been identified	Continue to improve accessibility with grant funding where possible	Low	Continue to improve accessibility with grant funding where possible
Aquatic Facilities	Unable to meet Royal Life Saving standards, regulations and legislative requirements	Anytime in the future	Changes in legislative requirements	Review of proposed changes to evaluate the effects on the aquatic facility Regular WHS inspections	Implement pool contracts to comply with Practice Note and Standards, WH&S (lifeguards, first aid etc.)	Low	Implement pool contracts to comply with Practice Note and Standards, WH&S (lifeguards, first aid etc.)
Grafton Pool	Water loss	Anytime now	Movement of pool joints Joints seals deteriorated Pipework leaking Filters leaking	Monitor water loss	Investigate the rate of water loss to determine possible cause Replace joint seals	Low Low	Investigate the rate of water loss to determine possible cause Budget for replacement of joint seals

RISK IDENTIFICATION					RISK TREATMENT		
Asset at Risk	What can Happen?	When can it Occur?	Possible Cause	Existing Controls	Treatment Options	Residual Risk	Risk Treatment Plan
South Grafton Pool	Buildings and amenities will continue to deteriorate	Anytime now	Lack of ventilation	Monitor deterioration of the buildings	Improve ventilation of the facility	Low	Improve ventilation of the facility
Yamba Pool	Water loss	Anytime now	Movement of pool joints Joints seals deteriorated Pipework leaking Filters leaking	Monitor water loss	Investigate the rate of water loss to determine possible cause Replace joint seals	Low Low	Investigate the rate of water loss to determine possible cause Budget for replacement of joint seals
Yamba Pool	Site contamination of chemical	Anytime now	Chemical bunding inadequate	Review with contractors and develop contingency	Replace/ upgrade bunding	Low	Replace/ upgrade bunding
Maclean Pool	Sand filter vessel leaks and pool filter ceases operation	Anytime now	Filter near end of useful life Filter media highly contaminated and unable to be cleared through backwash process Pressure seals deteriorated	Monitor leaks and attempt repairs	Seek a back-up filter vessel Close pool if urgent repairs are required Replace the Sand Filter	High High Low	Replace the Sand Filter
Maclean Pool	Accessible access cannot be provided	Anytime now	Pool built at a time of older standards	Accessibility issues have been identified	Continue to improve accessibility with grant funding where possible	Low	Continue to improve accessibility with grant funding where possible
Grafton Pool	Waterslide may not meet required standards	Anytime now	Age, natural deterioration	Inspected annually by structural engineer	Continue to get annual inspections	High	Continue to get annual inspections
Maclean Pool	Pumps fail	Anytime now	Age, natural deterioration	Serviced regularly	Seek a back up pump Close pool if urgent repairs are required Replace equipment	High High Medium	Replace pumps
Grafton Pool	Dive tower regulations change preventing recreational use	Anytime now	Change in legislation, identified as a risk	Lifeguard stationed at tower when in use	Monitor industry standards and liaise with RLSSA	High	Monitor industry standards and liaise with RLSSA
Maclean Pool	Old asbestos pipes rupture under pressure	Anytime now	Water pressure on pipes, age and condition	Monitor	Test pipework for condition Monitor water flow through pipes Replace pipe network	Medium Medium Medium	Test pipe condition
Grafton Pool	Filtration system failure	Within 5 years	Age, natural deterioration	Regular inspection, regular servicing	Monitor equipment and service regularly Replace equipment	Medium Medium	Monitor equipment and address issue in masterplan
Regional Airport	Failure of the runway	Within 10 years	-Long-term deterioration -Pavement movement causing minor failures -Unattended minor failures causing major failure	-Daily inspection procedure -Annual Technical Inspection (ATI)	Significant pavement strengthening and asphalt sealing	Low	Significant pavement strengthening and asphalt sealing
Regional Airport - Terminal	Building not fully utilised	Within 5 years	- decline in passengers - withdrawal of flight services	-Marketing strategies to encourage visitors to the Clarence Valley. -Economic development strategies to encourage business growth -low costs to providers makes Clarence Regional airport an attractive choice economically	Seek alternate service providers when necessary Ensure comfort of passengers in terminal	Low Low	Seek alternate service providers when necessary. Make passengers as comfortable as possible.
Regional Airport	Airline discontinues service and usage of airport	Within 5 years	- Reducing passenger numbers - flight numbers reduce - Economically unviable - Business decision	-Marketing strategies to encourage visitors to the Clarence Valley. -Economic development strategies to encourage business growth -contractual agreements -low costs to providers makes Clarence Regional airport an attractive choice economically	Seek alternate service providers when necessary Ensure comfort of passengers in terminal	Low Low	Seek alternate service providers when necessary. Make passengers as comfortable as possible.
Regional Airport	Federal security measures imposed	Anytime in the future	- Political decision - Terrorist attack - Airport size reaches threshold for security measures to be necessary	- A political decision or a terrorist attack cannot be controlled. - Monitoring passenger numbers annually until threshold is reached (Revenue passenger numbers increase above 30,000p.a. and operating aircraft maximum take-off weight is greater than 20,000kg)	Review and prioritise security measures imposed Apply for available funding	Low Low	Review and prioritise security measures imposed. Apply for available funding.
Regional Airport - Terminal	Customers have a bad experience of the airport which may impact airport usage	Anytime now	-No complimentary cold drinking water -Passenger terminal is not air conditioned and therefore very hot in summer	-ceiling fans provide inadequate air flow and cooling -vending machine is an extra cost and is frequently empty	Install air-conditioning Install water fountain (plumbed in) with filter Install water cooler (bottles)	Low Medium Medium	Consider quotes for air-conditioning and water fountain. Install chosen options

## Appendix 4 - Glossary

**Asset Condition:** Is the measurement and interpretation of the resultant data to indicate the physical state of the asset or asset component.

**Asset Management Framework:** The overarching asset management hierarchy including the Asset Management Policy, objectives, strategies and the Asset Management Plans.

### Capital Expenditure:

- **New acquisition/New Works** to create an asset that did not previously exist. New assets can be acquired by purchase, construction, donation or contribution. This includes new assets created by Council in response to demand from community expectations and future planning.
- **Asset Renewal** is expenditure on an existing asset or its components that return the same service potential or life of the asset to that which it was originally intended. It can be relatively large in material value and reinstates the existing service potential and has no impact on revenue, but it may reduce future operating and maintenance expenditure if completed in the optimum time.
- **Asset Upgrade** is expenditure on an existing asset to provide a higher level or service, increasing the life of the asset beyond the life that was originally intended.
- **Asset Expansion** is expenditure that extends the capacity of an existing asset to provide benefits, at the same standard as is currently enjoyed by existing beneficiaries, to a new group of users. It is discretionary expenditure that increases future operating and maintenance costs, because it increases Council's asset base.

**Core Asset Management:** Asset management which relies primarily on the use of an asset register, maintenance management systems, top-down condition assessment, simple risk assessment and defined levels of service, in order to establish a long-term cashflow projection.

**Infrastructure Assets:** Physical assets that contribute to meeting the needs of organisations or the need for access to major economic and social facilities and services for the whole community. The components of these assets may be separately maintained, renewed or replaced individually so that the required level and standard of service from the network of assets is continuously sustained.

**Life Cycle Cost:** The total cost of an asset throughout its life including planning, design, construction, acquisition, operation, maintenance, and rehabilitation and disposal costs.

**Life Cycle Expenditure:** Is the average operations, maintenance and capital renewal expenditure accommodated in the long term financial plan over 10 years. Life Cycle Expenditure may be compared to average Life Cycle Cost to give an initial indicator of affordability of projected service levels when considered with asset age profiles.

**Maintenance Expenditure** is recurrent expenditure, that is periodically or regularly required as part of the anticipated schedule of works required to ensure that the asset achieves its useful life and provides the required level of service. It is expenditure, anticipated in determining the asset's useful life.

Generally, maintenance expenditure includes: materials; contractor costs; plant hire; inspections and audits; cleaning & associated consumables; pest control; fire protection; maintenance consumables.

**Operation Expenditure** is recurrent expenditure, that is continuously required to ensure the asset is appropriately used and operated.

Generally, operational expenditure includes: salaries; electricity gas & other power; rates and annual utility charges; security; insurance; and cleaning but excludes maintenance and depreciation.

**Current Replacement Cost:** The cost the entity would incur to acquire the asset on the reporting date. The cost is measured by reference to the lowest cost at which the gross future economic

benefits could be obtained in the normal course of business or the minimum it would cost, to replace the existing asset with a new modern equivalent asset (not a second hand one) with the same economic benefits (gross service potential) allowing for any differences in the quantity and quality of output and in operating costs.

**Carrying Amount:** The amount at which an asset is recognised at, after deducting any accumulated depreciation/amortisation and accumulated impairment losses; from the current replacement value. It is also known as Written-down value or book value or net book value.

*Source: International Infrastructure Management Manual 2015, IPWEA*





# WORKFORCE MANAGEMENT STRATEGY

2017/18 ~ 2020/21



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# Introduction.

The NSW Government framework for Integrated Planning and Reporting (IPR) requires Council to develop a Workforce Management Strategy to address the human resourcing requirements of Council's Delivery Program. The integrated planning approach requires Council to take a holistic approach to planning for delivery of works and services and reflects the priorities identified through community consultation.

A National Local Government Workforce Strategy 2013 – 2020 was released to provide a consistent national approach to local government workforce development. Subsequently the NSW Local Government Workforce Strategy 2016 – 2020 was implemented in response to this and the issues identified in the Destination 2036 Action Plan.

This Workforce Management Strategy identifies and addresses similar broad issues identified in the national and state plans. It examines the current status of Council's workforce along with regional and national trends and recommends strategies to position Council, through its current and future employees, to deliver on its stated objectives as identified in the Community Plan.

In essence the Strategy aims to ensure Council has the right people with the right skills in the right place doing the right job at the right time.

This Strategy forms part of Council's Resourcing Strategy and will cover the period 2017/18 to 2020/21, commencing in the 2017 - 2018 financial year.

Progress on the implementation of the Strategy will be reported on an annual basis in line with the Delivery Program and Annual Operational Plan.



The integrated planning and reporting framework: DLG IPR guidelines

# The Clarence 2027.

The new Community Strategic Plan, *The Clarence 2027*, outlines the objectives and strategies identified by the community under each of the key themes of:

- **Society**
- **Infrastructure**
- **Economy**
- **Environment**
- **Leadership**

Undertaking workforce planning to develop the Workforce Management Strategy is one step in the integrated processes put in place to deliver on the goals identified by the community. The Strategy is designed to support both the adopted Strategic Organisational Action Plan and the following elements of *The Clarence 2027*.

## Society

The community wishes to support, encourage and celebrate community participation and volunteerism (*ref 1.1.3*), and to support a diverse and rich local Aboriginal and Torres Strait Islander culture and community (*ref 1.3.2*).

## Economy

*The Clarence 2027* seeks to promote the Clarence region as a wonderful place to live, work, visit and invest (*ref 3.1.1*).

## Leadership

Establishing Council as a preferred employer who trains, recruits and retains talented employees and facilitates a diverse workplace is identified as a goal in the Plan (*ref 5.2.2*).

Meeting expectations around proactive reporting on progress against milestones and key indicators will be achieved by implementing a performance management framework

Also identified is the need to ensure compliance with Statutory and Regulatory reporting requirements (*ref 5.1.8*) while ensuring Council operates in a healthy and safe work environment (*ref 5.2.4*)

The Action Plan attached to this Strategy outlines the activities that will be implemented over the life of the Strategy to support progress toward meeting the community's expectations and objectives through Council.

# Vision, Mission and Values.

**The Clarence 2027 identifies council's new vision, mission and values.** These aspirations will guide our strategic decisions as an organisation and our day to day behaviours as we provide services to our community.

## Our Vision

**“To make the Clarence Valley a community full of opportunity”**

## Our Mission

**“To plan and deliver services valued by the community”**

## Our Values

The following values and behaviors are considered to be core requirements when we deal with each other and our community.

**S T R I V E**

### Safe

We will have a safety focused workplace culture to ensure the wellbeing of our staff and the community

### Teamwork

We will work together as one council towards shared goals and for the greater good of the community

### Respect

We will be inclusive, treat people with courtesy and fairness, and ensure each individual is valued and heard

### Integrity

We will behave in a way that is honest, open, and transparent. We will take responsibility for our actions and strive for excellence

### Value

We will deliver our services to the community in the most efficient and effective manner

### Engagement

We will engage with our staff and community to inform our decision making, and create awareness of our activities

# Why and how we do workforce planning.

## Workforce Management Strategy

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2017/18 ~ 2020/21

## Why?

- Council's workforce accounts for almost 30% of Council's overall expenditure and is the key resource in the delivery of services.
- Workforce planning involves assessing the risk associated with movements in the workforce, trying to predict future events and attracting and retaining the best employees in an effort to ensure the organisation can deliver. Developing the Strategy is an attempt to be ahead of likely events or trends and be in the best position to deal with the adverse impacts of identified risks.
- The Strategy is also required to be flexible and responsive to changes in trends or unexpected events and shifts in demand. It will be reviewed regularly and altered to meet new or increased risks.

### The Strategy aims to assist Council to:

- recruit appropriate numbers and types of employees to meet future needs and strategic priorities;
- prepare for the impact of key personnel loss;
- develop workforce skills and raise employee satisfaction;
- ensure Council's workforce reflects the diversity of its community;
- recognise and capitalise on the contribution of voluntary workers;
- assist financial sustainability through ensuring appropriate staffing levels and capability;
- contain human resources costs; primarily, the cost of turnover, absenteeism and injury.

## How?

In preparing the first Strategy the workforce profile was examined and regional and national statistics and trends considered. Executive members and Section Managers considered each section's staffing arrangement to assess the capacity of that section to deliver on the commitments made in the delivery program and the annual operational plan.

While developing this Strategy the Council's workforce was re-examined and changes in the demographic identified. The Strategy still relies on the 2011 ABS Census data for comparisons as the 2016 data was not yet released.

Under Council's Recruitment and Selection Protocol all vacant positions are reviewed and reconsidered prior to seeking approval to commence filling a vacancy. This facilitates an on-going realignment of staffing resources to service delivery needs on the micro level as the opportunity arises and supports the implementation of the longer term Strategy.

In addition to this ongoing review, the Strategy acknowledges Council's preference that there be no nett reduction in the number of full time equivalent Council staff employed by the Council, after accounting for the adopted forecast reductions that will result from depot rationalisation, natural attrition and other adopted efficiency savings measures. In addition there be selected reduction in consultant and contractor engagement in favour of Council staff to provide the relevant services so as to try and maintain the current number of full time equivalent staff employed by the Council.

A risk analysis of the workforce was undertaken examining such things as the likelihood of key personnel leaving the organisation, what affect that might have on Council's capacity to deliver its current operational plan and future commitments, and the degree of difficulty in replacing such staff. Council exit interviews were also analysed for insight into why employees might leave the Council.

A review of the current workforce was undertaken to see how well it reflects the local community.

# Workforce challenges in Local Government.



Government Skills Australia's 2012 Environmental Scan identified engineers, planners, childcare staff, environmental health workers, surveyors and managers as the most difficult for Local Government to recruit. Some of the reasons given for the shortages include salary; competition from other sectors, particularly the resources sector; lack of suitably skilled candidates; and the attractive positions offered by other employers. Other reasons identified by employers for their inability to fill vacancies included a requirement for successful applicants to have a significant number of years of experience along with their qualifications, and qualified applicants being deemed unsuitable if they lacked the required post-qualification experience.

Skill shortages will be exacerbated over the next decade by the retirement of mature age workers. Nationally, the average age at retirement (for those who have retired in the last five years) is 62.5 years for men, and 60.3 years for women.

The challenge for councils will be to:

- retain mature talent to ensure business continuity and service delivery;
- implement a range of workforce practices and investment in systems that will support succession planning and achieve transfer of skills and knowledge.

The local government workforce is ageing and, on average, is older compared with other government and industry sectors. As a large number of workers approach retirement at the same time, there are implications for local government in the areas of knowledge retention, recruitment, and replacement. According to the ABS Census, 37% of the local government workforce is aged 50 years or over, compared to the Australian labour force average of 29%. Correspondingly, the proportion of local government employees aged less than 35 years is much lower than for the Australian average. This suggests there is room for Council to be doing more to attract younger people to join its workforce.

Given the increased competition for skilled employees across all industries, resourceful employers continue to embrace principles of workplace diversity and equity. These principles are essential elements in the creation of a flexible and multi-skilled workforce. Council's workforce should reflect the diverse community it serves.

# Clarence Valley Council workforce.

## Council's current structure

Council's current structure seeks to increase Council's capacity for the delivery of strategic objectives and to improve strategic capability. The structure also provides for a smaller span of control of Directors thus allowing them to be more strategic.

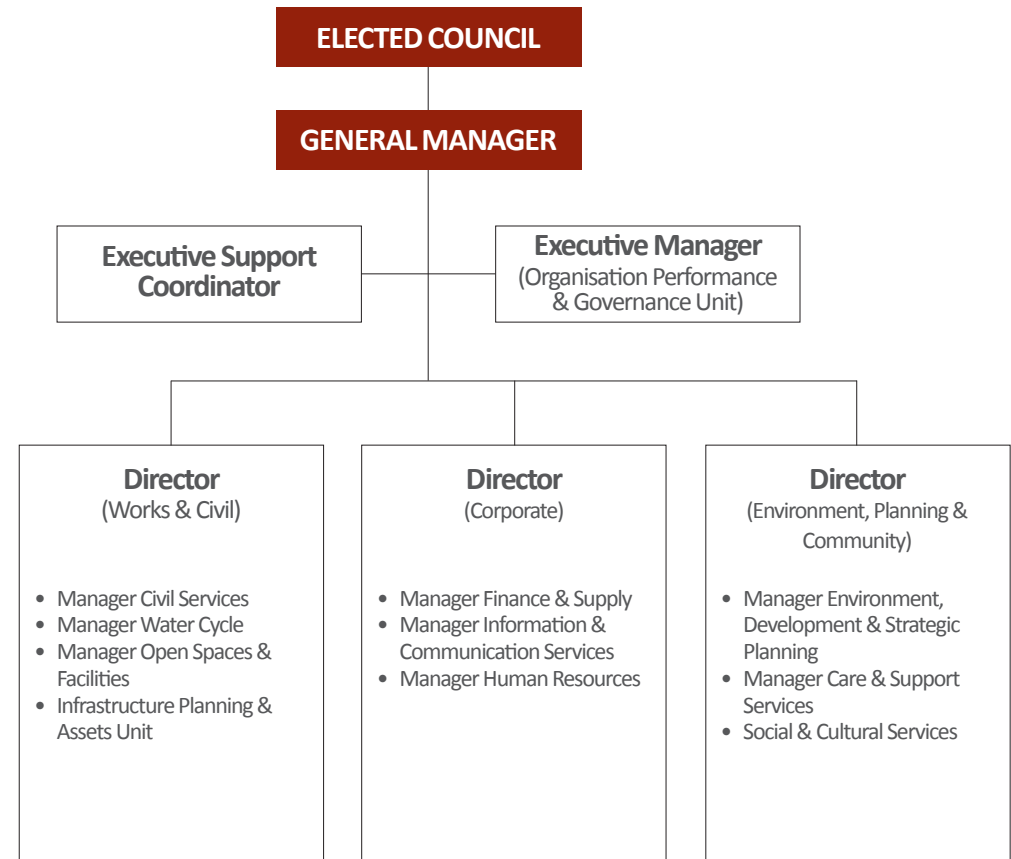
Following the 2016 Council elections the senior staff structure was reviewed; at its meeting of 21 March 2017 Council confirmed its existing senior staff positions.

The Executive Management unit is specifically aimed at improving Council's governance and organisational performance outcomes by the provision of specialist attention and dedicated resources.

With a full complement of staff in place Council carries 549 full time equivalent positions. With the inclusion of casual and temporary staff Council recorded 593 people as engaged at 30 June 2016.

Across Council's complete workforce 65% of employees are male and 35% female. Job roles reflect a traditional male/female vocational split.

In addition, Council employs 5 full time apprentices (via group training companies) undertaking a variety of trades in Civil Services and Water Cycle.





# Employee profile at 30 June 2016.

DIRECTORATE	SECTION	Org Chart TOTAL FTE	No. of Employees	Gender		Age by Gender												Employment Category				
						Under 21		21 to 30		31 to 40		41 to 50		51 to 60		Over 60		Casual	PFT	PPT	Temp	Trainee
				M	F	M	F	M	F	M	F	M	F	M	F	M	F					
Executive	Executive	5.00	4	1	3			-	-	-	-	-	-	1	2	-	1	-	4	-	-	-
	Executive TOTALS	5.00	4	1	3	-	-	-	-	-	-	-	-	1	2	-	1	-	4	-	-	-
Works & Civil	Works & Civil	6.00	4	3	1	-	-	-	-	-	-	1	1	2	-	-	-	-	4	-	-	-
	Civil Services	149.00	170	165	5	1	-	14	-	19	1	39	1	59	3	33	-	40	130	-	-	-
	Water Cycle	61.03	61	56	5	-	-	3	-	16	1	17	4	14	-	6	-	2	57	2	-	-
	Open Spaces & Facilities	96.46	88	74	14	-	-	8	-	10	3	19	5	31	3	6	3	3	81	1	1	2
	WORKS & Civil TOTALS	312.49	323	298	25	1	-	25	-	45	5	76	11	106	6	45	3	45	272	3	1	2
Corporate	Corporate	1.00	1	1	-	-	-	-	-	-	-	-	-	1	-	-	-	-	1	-	-	-
	Finance & Supply	32.69	32	15	17	-	-	-	-	1	4	7	7	4	6	3	-	5	26	1	-	-
	Information & Communication Services	33.80	35	12	23	-	-	3	6	3	4	3	8	-	5	3	-	1	25	3	-	6
	Human Resources	12.00	13	2	11	-	1	-	1	-	2	1	2	1	4	-	1	-	7	4	1	1
	Corporate TOTALS	79.49	81	30	51	-	1	3	7	4	10	11	17	6	15	6	1	6	59	8	1	7
Environment Planning & Community	Environment Planning & Community	1.00	1	1	-	-	-	-	-	-	-	-	-	-	-	1	-	-	1	-	-	-
	Strategic & Economic	21.85	19	8	11	-	1	1	1	1	-	3	3	3	5	-	1	3	10	2	3	1
	Environment Development & Regulated	32.00	30	22	8	2	1	1	2	3	3	4	1	5	-	7	1	4	22	-	1	3
	Care & Support Services	61.70	78	13	65	-	-	-	1	1	5	1	13	6	38	5	8	6	25	45	2	-
	Social & Cultural Services	30.10	48	6	42	-	-	1	4	-	4	1	11	3	15	1	6	22	17	9	-	-
	Environment Planning & Community TOTALS	146.65	176	50	126	2	2	3	8	5	12	9	28	17	58	14	18	35	75	56	6	4
Organisation Performance & Governance	Organisation Performance & Governance	10.00	9	5	4	-	-	-	1	-	-	1	3	4	-	-	-	-	9	-	-	-
	Organisation Performance & Governance TOTALS	10.00	9	5	4	-	-	-	1	-	-	1	3	4	-	-	-	-	9	-	-	-
<b>Clarence Valley Council TOTALS</b>		<b>553.63</b>	<b>593</b>	<b>384</b>	<b>209</b>	<b>3</b>	<b>3</b>	<b>31</b>	<b>16</b>	<b>54</b>	<b>27</b>	<b>97</b>	<b>59</b>	<b>134</b>	<b>81</b>	<b>65</b>	<b>23</b>	<b>86</b>	<b>419</b>	<b>67</b>	<b>8</b>	<b>13</b>
Total Temporary position FTE		4.00																				
Org Chart TOTYAL FTE excluding Temp FTE		549.63																				

# Challenges.

Current workforce challenges faced by the Clarence Valley Council are not dissimilar to those facing other public and private sector organisations and include:

- an ageing workforce and the impending exit of key personnel;
- difficulty in readily recruiting and retaining desired skill sets;
- changing expectations of work and employment patterns;
- successfully engaging and supporting a diverse workforce;
- providing appropriate training and development opportunities;
- maintaining a safe and healthy workplace.



# Challenges.

## The ageing workforce

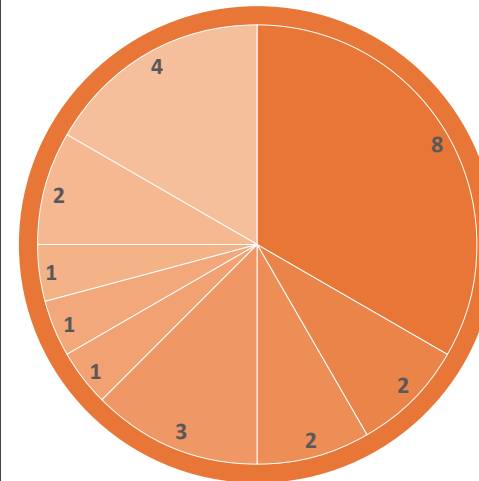
As part of the development of the first workforce management strategy a survey was undertaken across Council to assess the impact and likelihood of the loss of key personnel. This information was magnified by the difficulty in recruiting such staff to identify high risk weaknesses in Council's workforce. This chart represents the number of staff in each section whose exit from the organisation is considered likely to cause significant delays in meeting important operational targets and whose replacements would be hard to find or may take a number of rounds of recruitment.

After considering recent staff exits and general turnover levels the critical loss analysis remains largely unchanged.

In part, the assessment of the potential adverse impact of the ageing workforce across the various sections of Council is predicated on anticipated retirement patterns. External influences such as the economy, taxation laws, pensionable age thresholds and superannuation rules may well alter the current anticipated retirement and exit patterns.

Action plans must be put in place to retain, replace or ensure skills and knowledge transfer of the staff so identified. Council is currently pursuing a program of long service and annual leave taking to assist with younger staff acquiring experience in more senior roles.

## Critical loss: Key employes by section



Civil Services
Environment Development & Regulated Services
Finance & Supply
Human Resources
Information Services
Organisation Performance & Governance
Open Spaces & Facilities
Social & Cultural Services
Water Cycle

Data as at 30 June 2015

## Challenges. (continued)

### The ageing workforce (continued)

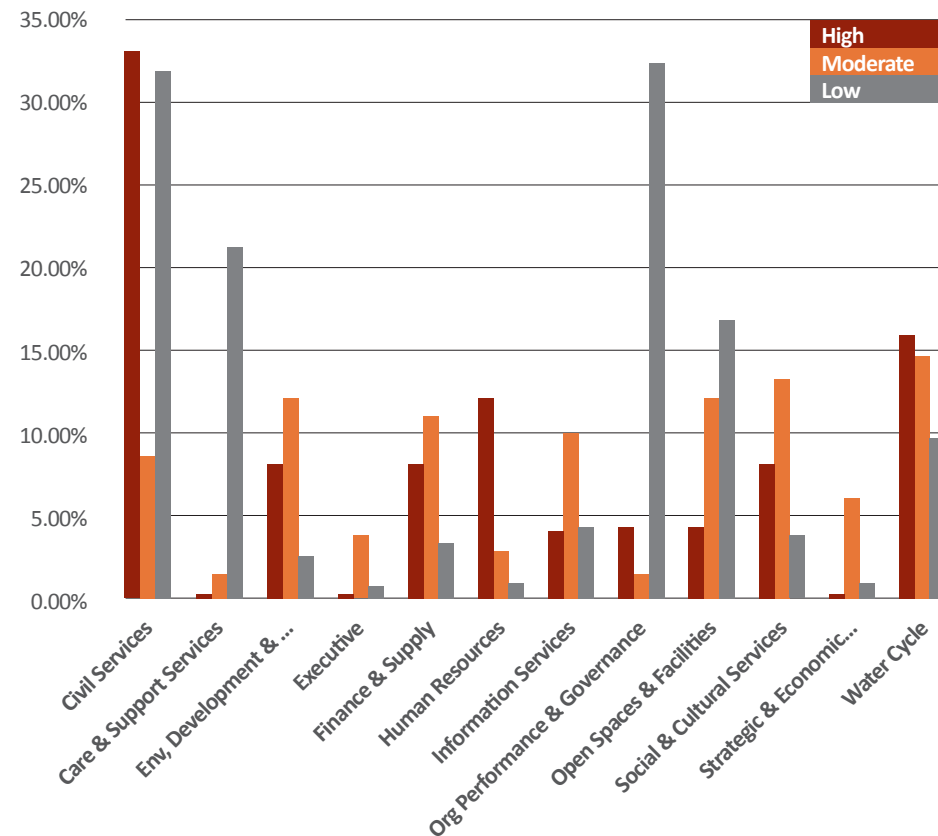
The table on the right represents the survey results by Section across the 520 employees engaged in 2015 and there has been very little change.

The rankings reflect employees in low, moderate & high risk categories.

The high risk categories reflect staff deemed likely to exit the organisation in the near future, whose loss would have significant operational impact and who would be difficult to replace. The low risk category reflects those staff considered unlikely to exit the organisation in the near future and/or whose individual absence would not have significant impact as their skill set can be readily replaced or a pool of like skills already exists in the Council. Such staff are likely to be able to be recruited in a reasonable timeframe from the local labour force.

Those employees categorised as moderate risk reflect that portion of the workforce that, if absent for any length of time, would cause some delay in operations targets being met, and whose replacement may need to be sourced from outside the local area with some time lag in filling the vacancy.

### CVC Employee Risk Profile by Section



## Challenges. (continued)

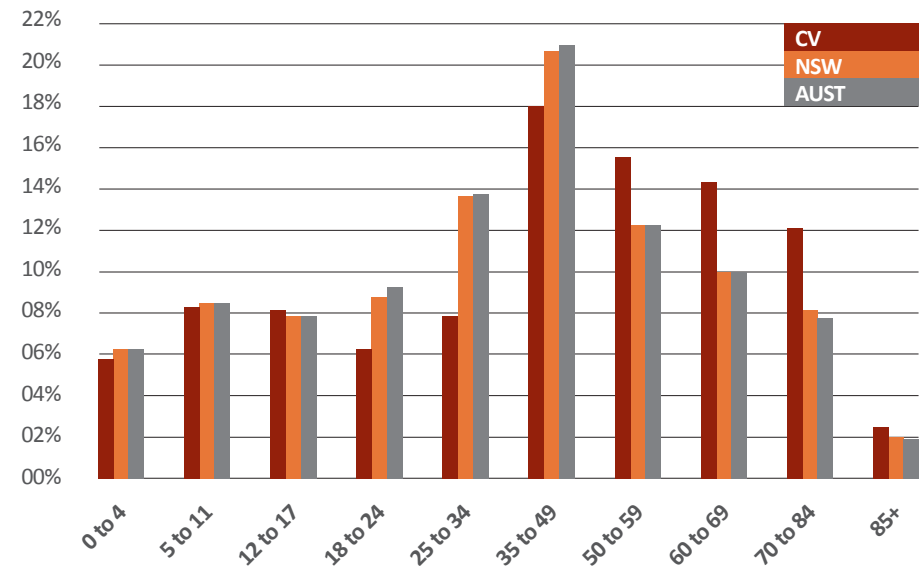
### The ageing workforce (continued)

Nationally the workforce is ageing but Local Government has a higher proportion of older workers when compared to all industries.

For example, the median age for Local Government administration in 2011 was 44 years, compared with 39 years in all industries, (ABS Labour Force Survey 2011).

In 2013 the median age for the CVC permanent workforce was 48. This relatively older workforce is a reflection of the population of the Valley which has overall higher proportion of older residents compared to the age profile nationally.

### Age groups as a % of general population



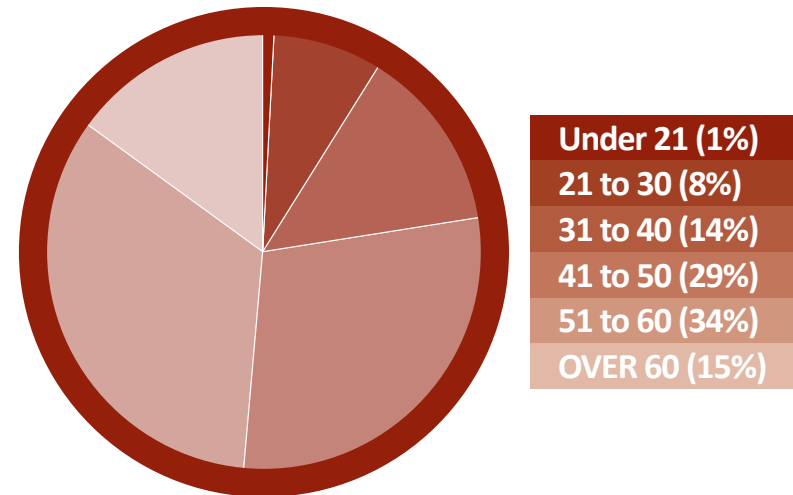
## Challenges. (continued)

### The ageing workforce (continued)

Council's workforce is continuing to age as indicated in the table at right. Attempts to attract and retain younger staff members has had only a temporary impact. The number of staff under the age of 40 has declined as a portion of the overall CVC workforce since 2013.

Significant effort is required to turn this trend around through an ongoing commitment to the implementation of strategies to attract and retain younger members of the community to our ongoing workforce. This includes consideration of increasing the availability of career path traineeships and apprenticeships and reviewing workplace flexibility arrangements. A review of exit interviews indicates a perceived lack of obvious career path as a reason for the departure of younger staff.

### Age of CVC workforce



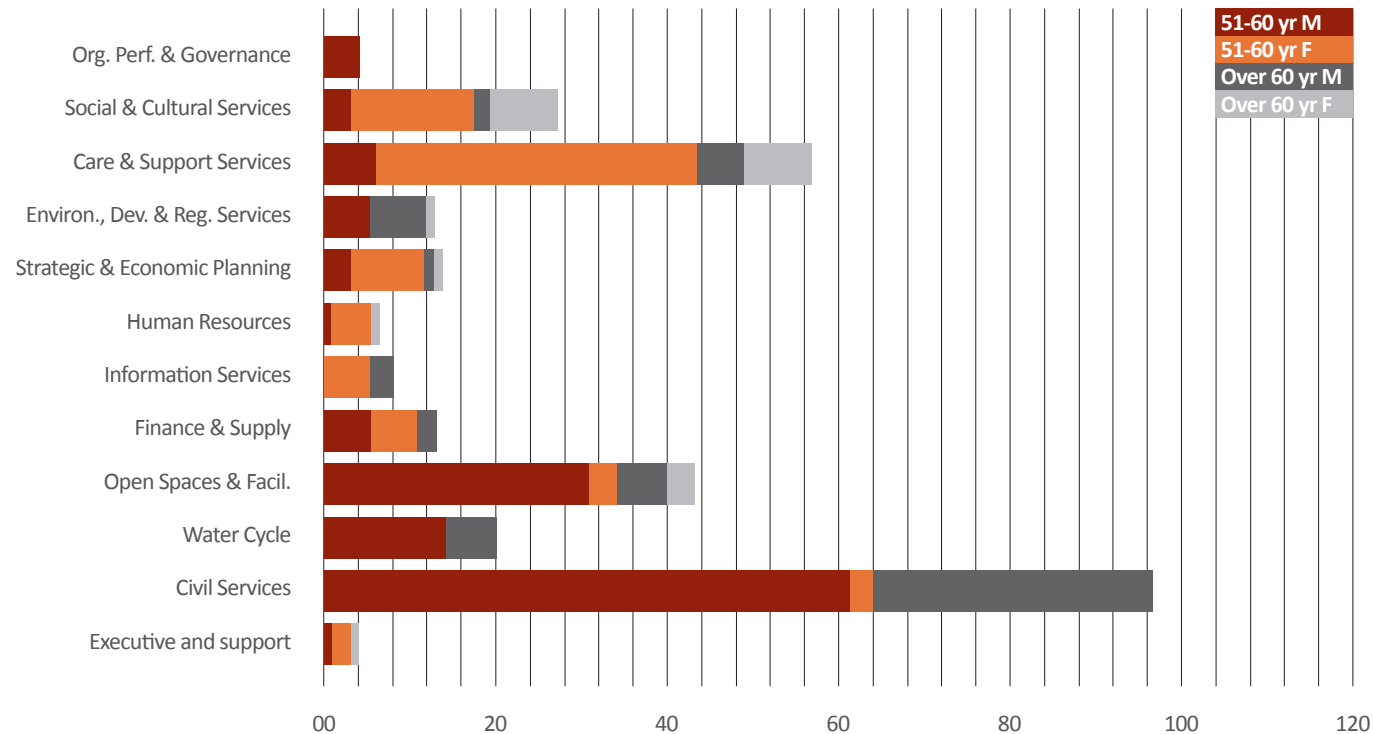
Age Group	Under 21	21 to 30	31 to 40	41 to 50	51 to 60	Over 60
<b>2013</b>	1.96%	9.22%	14.83%	29.20%	33.43%	11.04%
<b>2016</b>	1.18%	7.93%	13.32%	26.30%	36.26%	15.01%

# Challenges. (continued)

## The ageing workforce (continued)

The below table indicates the number of staff 51 years and over by Section highlighting the areas of Council at greatest risk of mature age staff retiring within the next 10-15 years.

**Mature age staff by Section as at 30 June 2016**



# Challenges. (continued)

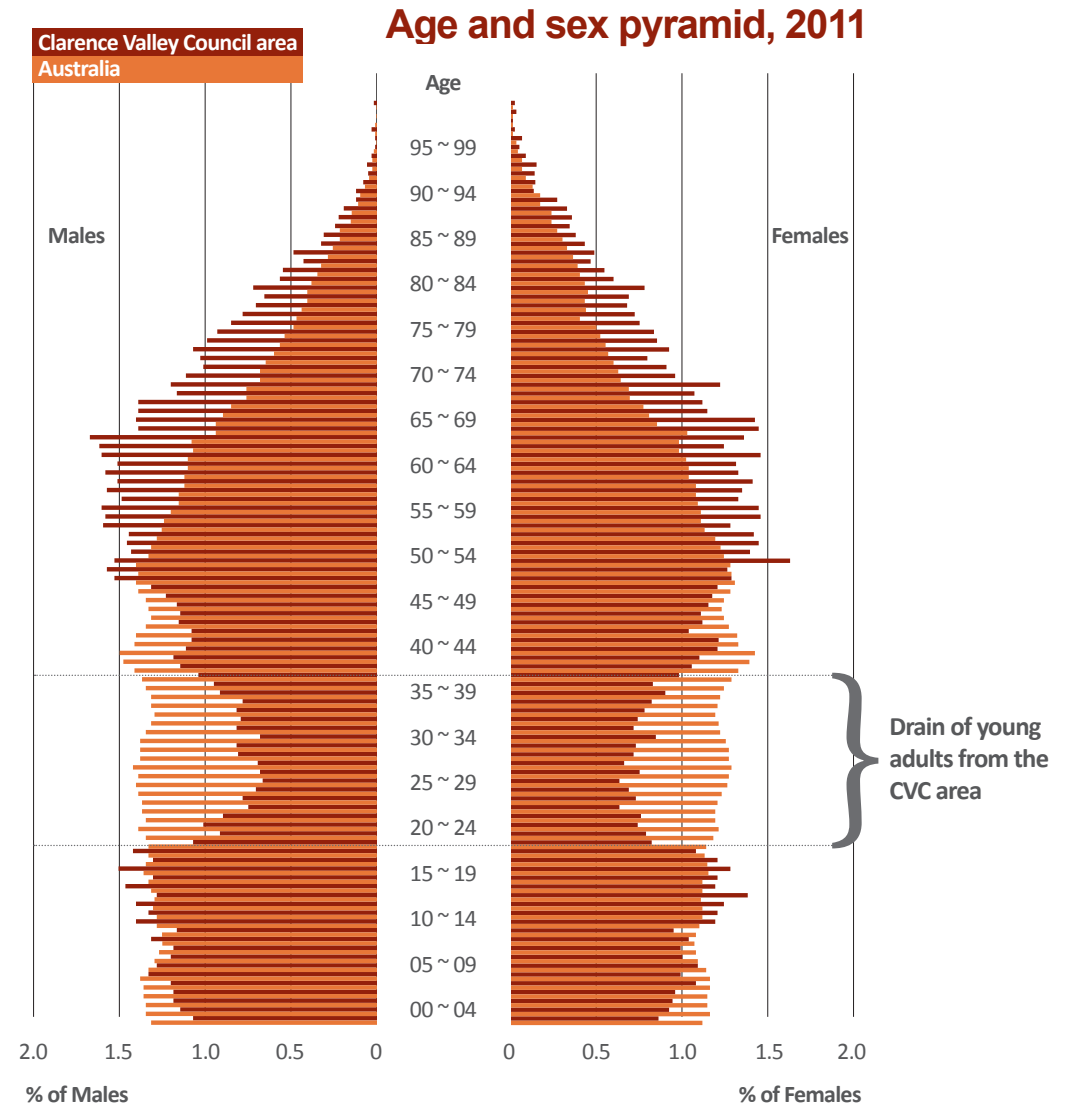
## The ageing workforce (continued)

The Age Structure of the Clarence Valley Council area provides key insights into the level of demand for age based services and facilities and the available labour force. Single year of age data (to the right) is presented as an age-sex pyramid which enables the shape of the population to be compared against the national profile.

The chart shows the disparity between the ages of 20 to 49 where the CVC labour force is significantly lower than the national figure, reflecting the movement of younger adults away from the Clarence Valley. The challenge is to provide employment and education opportunities that will encourage younger adults to stay and replace the mature age workers as they retire.

This diagram also highlights the concentration of older people in the Valley compared to the National profile, which is a portent of the increased demand for aged services and domestic support services provided by Council (and other agencies) in the Valley.

We may be rapidly approaching the tipping point where service providers become service consumers. The action plan attached to this strategy seeks to position Council to deal with that eventuality.





# Responding to an ageing workforce.

## Workforce Management Strategy

2017/18 ~ 2020/21

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### Retaining mature talent

With the high number of mature workers in Council's workforce, it is important to develop and implement retention strategies to enable effective business and service continuity. One mechanism for retaining the skills and knowledge of mature-aged workers is to offer a range of work options that meets mature-aged workers' capacities and work intentions. The lifestyle offered by the North Coast of NSW is something that many older workers contemplating retirement aspire to, so it is highly probable that Council could retain staff, particularly at the technical and professional level if it were able to offer opportunities to mature staff to enjoy both work and a semi-retired lifestyle.

However Council must be mindful that strategies for the transfer and management of knowledge held by mature age workers should be combined with retention strategies to allow for a smooth transition of new employees into positions vacated by retiring employees.

### Transitioning to retirement

In a number of surveys employees approaching retirement have identified two key employment offerings that would entice them to remain longer in the workforce:

- the opportunity to work in the same role as they currently are, but on a more flexible basis;
- the opportunity to work in a similar role but with reduced hours and less responsibility.

Council is increasingly allowing older staff to transition to retirement and reduce their working hours over a period of time in preparation to full retirement

### Creating job-share positions

Job-share positions are likely to be of interest to existing workers seeking reduced hours (as a transition to retirement) and underemployed workers seeking some or more hours (such as women with care responsibilities or retirees returning to work part-time). In addition to addressing the flexibility requirements of workers, job-sharing can facilitate the transfer of job and organisational knowledge and cultural practices.

### Attracting younger generations

Even if mature talent is able to be retained for longer periods, whether full time or in a reduced capacity, councils need to make increased efforts to attract younger people to address the inevitable exit of existing staff and to benefit from the input of a more youthful viewpoint and spirit. Younger workers tend to be very mobile unless they find a place of employment that offers them what they are looking for. Offering opportunities such as the purchased leave program, which can be used to provide time for things like extended travel, may assist in retaining a youthful workforce. Increased use of traineeships and apprenticeships, especially those with career prospects attached and those offering entry level opportunities can be used to attract younger recruits.

Council has adopted a Trainees Protocol that provides for both springboard and career based traineeships with the latter providing the opportunity for trainees to be retained and further developed within Council once academic qualifications have been achieved.

## Responding to an ageing workforce. (continued)

### Growing our own

When recruiting Council often finds applicants do not meet the basic selection criteria. Applicants often lack the experience required and/or the required level of technical expertise or qualifications. In an attempt to solve this problem Council needs to consider ways to retain experienced, qualified staff while training up younger staff for more senior positions before older staff depart, thereby focusing on 'growing our own' as a longer-term Strategy. Considering special projects, role swaps and mentoring opportunities can help build Council's skill set internally.

Ensuring experienced staff take their allotment of annual and long service leave will provide opportunities for less senior staff to act up in higher positions and gain valuable experience and skills.

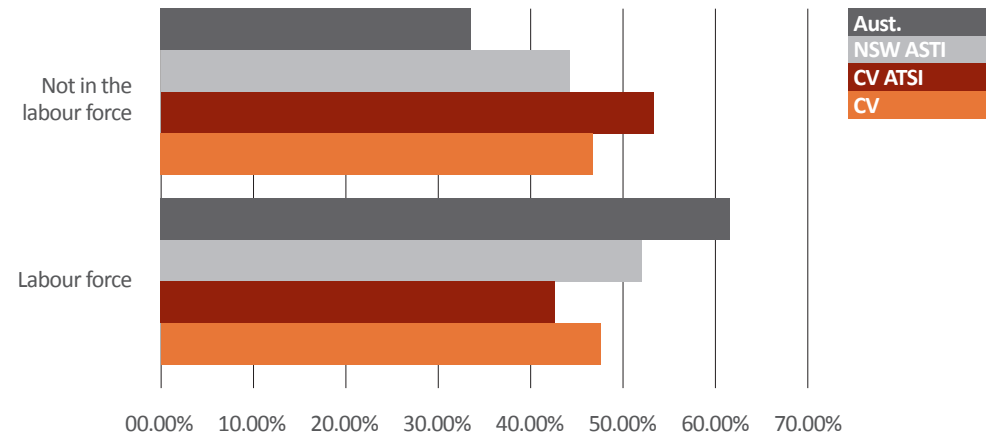
### Tapping the underemployed talent market

Most communities have a pool of underutilised labour. This pool can include women and men with carer responsibilities, Aboriginal and Torres Strait Islander people, mature age workers and people from non-English speaking backgrounds and those with a disability.

Implementing strategies to capitalise on underutilised labour pools, coupled with training and development strategies may assist Council in meeting the challenges of attracting and retaining a workforce who may be already committed to remaining in the area

### Labour Force as a % of the relevant population

The below table shows the percentage of the population eligible to form part of the labour force (age 15 to 65). In Clarence Valley 48% of the population falls into this category compared to 61% at the national level.



Source- ABS 2011 Census

# Creating a diverse workforce.

Within Council's existing workforce there are a number of employees identifying as Aboriginal or Torres Strait Islander and a smaller number of employees who identify themselves as having Yugoslavian, Italian, Irish, Maori or New Zealander heritage.

Council has adopted an Equal Employment Opportunity (EEO) Protocol and Management Plan. The EEO Plan commits Council to using identified and targeted positions to increase the representation of EEO groups in Council's workforce, recruitment and selection practices that provide equal opportunity and flexibility for all employees and potential employees, including EEO representation on selection panels.

All Council job advertisements include a standard EEO statement, encouraging applications from Indigenous persons, are written in plain English and are free from bias.

## Cultural and linguistic diversity

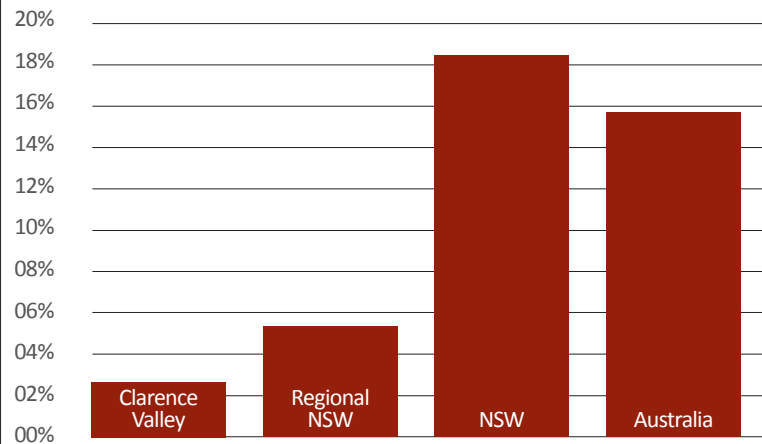
It has been reported that the proportion of people employed from Non-English Speaking Backgrounds (NESB) in Local Government was substantially lower than in the general workforce.

In 2011 NESB employees made up 4.7 per cent of the Local Government workforce, from a representation of 20.1 per cent in the local population. However in the Clarence Valley people from a NESB represent only 2.7% of the population.

Excluding employees identifying as ATSI, the limited ethnic diversity in Council's workforce is reflective of the Valley population with only a small parentage coming from Non English Speaking Backgrounds (NESB) as measured in the Australian Census of 2011.

New employees are asked to identify their cultural background and current employees are encouraged to self identify. Given the low representation of NESB people in the local community, representation in the Council workforce is not considered a high priority at present.

### NESB - % of population



Source- ABS 2011 Census

## Creating a diverse workforce. (continued)

### Women in the workforce

Clarence Valley Council's workforce at 30 June 2016 has 35% female representation over all with the role distribution reflecting traditional alignments. This is a slight decrease from 37% in 2013.

Women continue to be under-represented in the Local Government workforce. The Profile of the Australian Local Government Workforce 2015 Report found that three quarters (75%) of local government directors, CEOs and managing directors are male and only 25% are female. The proportion of women in leadership roles increases for managers (33%) and coordinators (43%). The report also found that, women in all leadership roles are over-represented in human and community services (63%), and under-represented in engineering/ infrastructure (15%) and planning/ environment (36%). This suggests that there is a case for local government to address gender equity in these workforce streams.

Although the local government workforce is ageing, there are opportunities over the next five to ten years for local government to lead the public sector with respect to providing quality employment opportunities for women.

As the more senior male cohort approaches retirement age, career progression opportunities will likely open up for women to move into senior management roles if they are supported with flexible work opportunities and if council recruits capable women who might not already be in similar roles.

The prominence of female employees in key local government service provision occupations coupled with the sector's expanding service delivery role underscore the important contribution of women to essential local government services.

Despite attempts to promote Council as an equal opportunity employer minor success has been enjoyed in attracting female candidates in the recruitment process for traditional field based positions. Further consideration to how Council promotes opportunities needs to be considered in an attempt to address this matter

# Creating a diverse workforce. (continued)

## Indigenous workforce

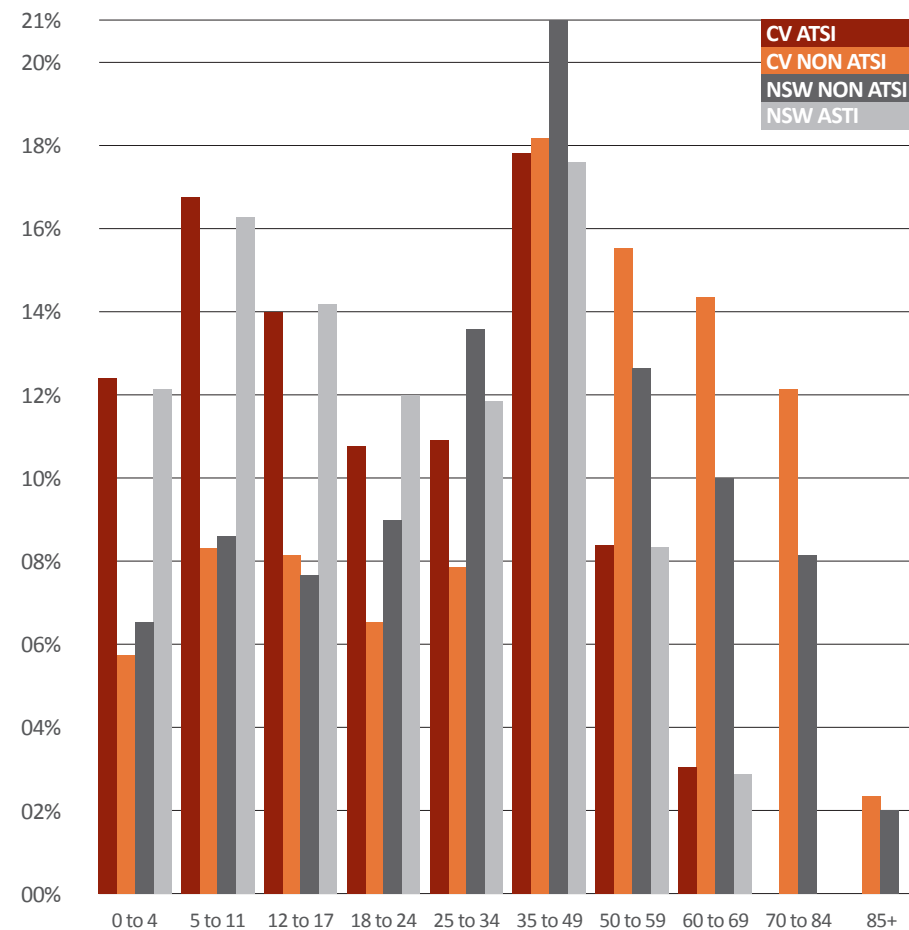
The 2011 ABS Census data indicates that Indigenous people comprise 2.5 per cent of Australia’s population and their numbers are growing at a faster rate than the non-Indigenous population. The Indigenous population also has a younger age profile than the non-Indigenous population. About 55 per cent of Indigenous Australians are under 25 years of age, compared with about 32.6 per cent of the rest of the population (2011 Census.). As such, the Indigenous population has the potential to be a valuable resource for Australia’s workforce.

The Clarence Valley ATSI population reflects the national trend with a younger profile than the general population with a higher percentage in the age group 18 to 34 than the general population. The Clarence Valley age profile of the Indigenous community compared to the non-indigenous age profile of the Clarence Valley would also support reasonable assumptions that indigenous youth and young adults have less tendency to leave the Valley and therefore may represent a source of both youthful and stable labour in the area.

Within the workforce generally, the non-Indigenous Australian workforce is getting older, while the Indigenous population is significantly younger.

Given the projected population, the age profile and the apparent propensity of Indigenous youth and young adults to remain in the Valley strategies to increase Council’s capacity to successfully attract, recruit and retain Indigenous employees would appear to be a key component in ensuring a sustainable workforce for the future

## Age groups in ATSI & non-ATSI populations



Source- ABS 2011 Census

## Creating a diverse workforce. (continued)

Increasing the employment of Indigenous people will also ensure that Council can appropriately respond to the needs and aspirations of their communities whilst providing economic stimulus to local Aboriginal and Torres Strait Islander populations.

There are currently 12 positions on Council's organisation structure that are designated as Aboriginal and Torres Strait Islander identified positions; 2 of which are career path traineeships. In addition to those identified positions Council has engaged a number of employees from Aboriginal and Torres Strait Islander backgrounds through the open recruitment process. Currently 15 permanent employees identify as Indigenous which equates to only 2.5% of staff. The Aboriginal Employment Strategy seeks to have approximately 5% representation of Aboriginal and Torres Strait Islanders in the Council workforce. This figure represents a minimum commitment and a greater number of positions could be filled by ATSI candidates in an attempt to address issues identified in the WMS.

Employment funding is available through indigenous school based traineeships; apprenticeships and the indigenous youth careers pathway program. The reformed indigenous employment program (IEP) can provide tailored assistance to employers; indigenous cadetship support and the indigenous wage subsidy. With some planning the range of subsidies and incentives available can be used to benefit Council's ability to employ local indigenous people and address workforce gaps.

In 2016 Council engaged ARTSReady, a national training provider; to recruit 5 Indigenous School based Trainees for placement within Council. Due to the success of this program Council has continued this commitment by supporting the engagement of a further 5 trainees in 2017.



## Creating a diverse workforce. (continued)

### Employees with a disability

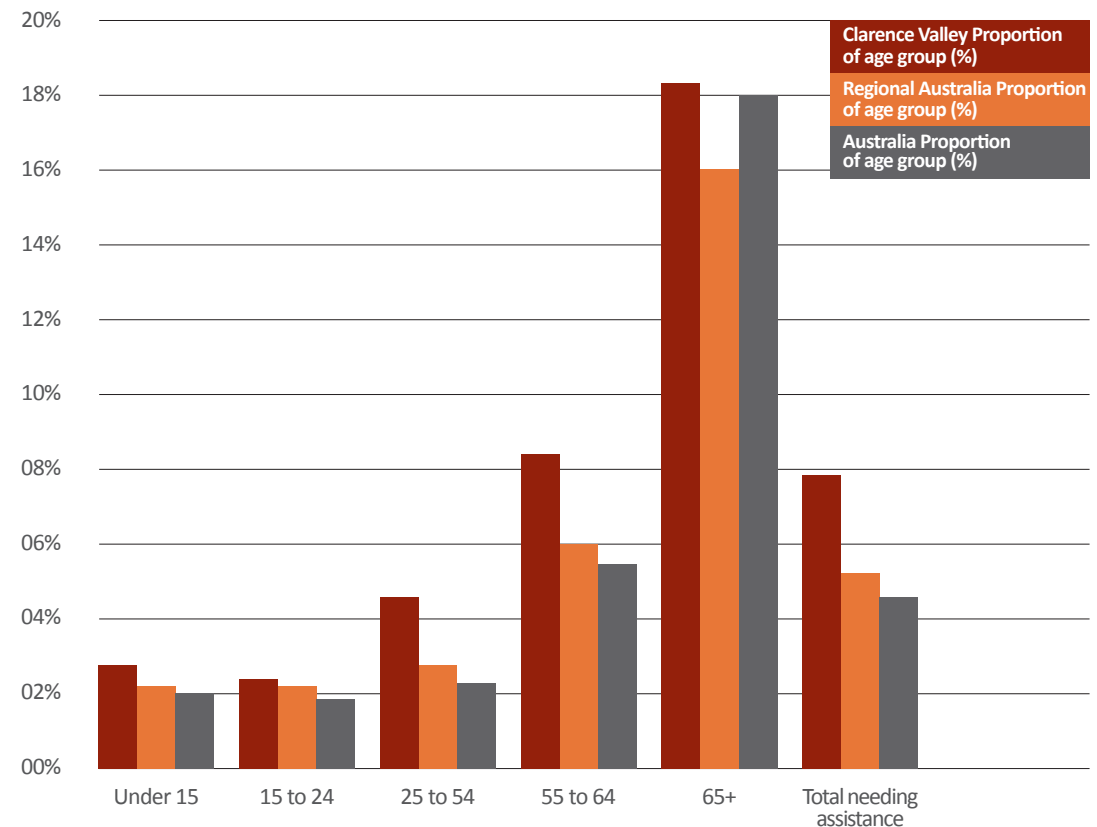
Encouraging diversity in the workplace and pursuing equal employment opportunity principles encompasses both those with a disability and those without. Australian Bureau of Statistics data shows that the labour force participation rate for people with a disability aged 15-64 years was 54.3 percent compared to 82.8 percent for those without a disability. This discrepancy has been apparent for a decade or more. As the table on the right indicates, the Clarence Valley has a higher proportion of people with a disability per age group than regional Australia generally and the country as a whole.

A review undertaken by the Australian Safety and Compensation Council (now Safe Work Australia) found that employees with a disability posed no more risk in the work place than other employees. In fact the review found that employees with a disability had a lower number of WHS incident and workers compensation costs than employees without a disability.

Council may have opportunities to gain valuable employees and expand workplace diversity by actively seeking to provide employment opportunities to people with a disability. A number of organisations already exist in the Valley which aim to support employment placement for people with a disability and Council will seek to establish relationships with such agencies to assist in successful recruitment outcomes.

Financial support for the engagement of people with a disability exists in the forms of wages subsidies and direct personal support which Council will seek to access

### Proportion of people needing assistance (Disability)



Source- ABS 2011 Census

# Learning, development and performance.

The Council of Australian Governments aims to:

- halve the proportion of Australians aged 20–64 without qualifications at Certificate III level and above between 2009 and 2020;
- double the number of higher qualification completions (diploma and advanced diploma) between 2009 and 2020.

To meet these goals within its own workforce, Council needs to significantly increase investment in training and developing its workforce. According to Government Skills Australia's 2012 Environmental Scan, 43 per cent of council respondents indicated that a limited training budget was a barrier that prevented them from offering training solutions to their workforces, while 39 per cent of council respondents cited the high cost of training as a problem. Other barriers included time, availability of providers (particularly in regional areas) and the identification of specific training needs.

Over recent years the concentration of CVC training expenditure has been necessarily in the area of statutorily required tickets and qualifications. Although statutorily required training must continue to be met resources also need to be focussed on training and development programs that will skill up existing staff to enable them to step into roles as other staff exit. Staff availability to undergo training also continues to be a challenge.

Improving the skills of managers and frontline workers can also improve the quality of service delivery. Advancing employee skill level enlarges the pool of talented employees who are ready to step into critical vacancies as they arise. In addition, the advancement of learning pathways from VET or certified training to higher qualifications can enable technical officers and para-professionals to move into qualified professional roles such as planning and environmental health positions.

Council will closely watch and participate in the development of a capability framework by LG NSW. This framework will define the core knowledge, skills and abilities required by Councils to achieve their goals and responsibilities and for employees to achieve fulfilling careers.



## Learning, development & performance. (continued)

### Driving performance

Clear goals, measurable outcomes, sufficient resources and skilled capable staff all combine to propel Council towards achieving the objectives reflected in the Community Plan.

Formal processes including setting Key Performance Indicators (KPI's) for Directors and Managers with clear connection to the Community Plan and measuring and regularly reporting on progress towards their achievement are critical to driving improved organisational performance.

All employees benefit from understanding how their individual roles and activities link into the broader plans of Council and this can be achieved through clearly articulating the vision to all employees. Regular meetings with all staff and various members of the Executive will continue.

Individual and team roles in working towards the goals in the Community Plan will be formalised through work plans and agreed outcomes, thus providing a clear line of sight between their roles and duties and the goals of the broader community.

### People Management skills

Staff working under ineffective people managers and those who are not provided with quality skills training and professional development can stagnate, feel unappreciated, become disengaged and lose loyalty to their employer. This can result in high staff turnover and subsequent high costs associated with recruitment. Similarly, if training and skill development is not tailored to the needs of the workforce or is of poor quality it can undermine worker efficiency, retention and attraction. Improving the people management skills of managers will contribute to making Council an attractive and up-to-date workplace.

Managers receive ongoing training to ensure they continue to build and maintain their skills in a range of areas such as identifying team needs, people development and performance management.

### Leadership Development Program

In recognition of the need to ensure Managers continue to build and maintain their skills the Great Managers Program has been developed and implemented with 27 employees participating in the 26 week program in 2016/17. The program seeks to build new skills, new habits and new mindsets and focuses on the long term development of people and organisations through the adoption of a best practice and a blended learning approach. It is intended to develop a solid leadership culture throughout the organisation, enabling participants to confidently and competently lead their teams in a way that creates a productive and engaged workforce.

Feedback to date indicates that participants find the program informative and stimulating, providing practical tools to approach difficult situations/conversations and enabling an understanding of different behaviours and how to manage those behaviours.

### Recognition of employees

When employees feel they are not recognised for good work by their managers or supervisor they tend to be less motivated and less inclined to stay in their roles. Ensuring that managers and supervisors understand the needs of their workforces and the impact their management styles have on retention is therefore vital to a stable engaged workforce.

Training managers and supervisors to enable them to recognise and appropriately respond to employee effort has been built into management training.

The adopted Staff Recognition and Reward Protocol recognises that Council can build a culture of performance excellence by incorporating recognition and reward activities into management practices. Appropriate reward and recognition processes support the development and sustainability of high level skills, behaviours and competencies that are central to building on a culture of continuous improvement and organisational success.

Reward and recognition strategies will support and reinforce Council's goals, values and vision by a process that is applied fairly and equitably, transparently and consistently across Council.



# Volunteer workforce.

## Workforce Management Strategy

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2017/18 ~ 2020/21

An expanding volunteer workforce is factored into the development of Council's workforce plan. The volunteer workforce in the community is growing in response to the increasing focus on community and social inclusion and awareness. This, coupled with the Federal Government including volunteer work as a means of continued access to Government unemployment benefits, may see an increase in people seeking volunteer work opportunities into the future.

The Council currently engages approximately 430 volunteers to assist in the delivery of a range of programs that would not otherwise be undertaken. Volunteers are often skilled and knowledgeable people who have retired from the paid workforce but are seeking to continue their contribution to the community.

At Council Managers are encouraged to factor in the use of a volunteer workforce when undertaking operational planning including supervisory and financial implications relating to training and the provision of PPE.

The use of volunteers for projects and longer term activities is often a viable option where funding does not allow for the delivery of a program or service to the level expected or required by the community.

The obligations on jobs seekers to undergo work experience and training may present opportunities for Council to meet some of the Communities expectations that go beyond currently available resources.



# Ensuring a safe workplace.

To ensure Council provides a safe workplace for all, Council has developed a Work Health & Safety (WHS) Strategic Framework and implemented and resourced a Work Health and Safety Management System (WHSMS) to set WHS goals, objectives and key performance indicators to demonstrate commitment to work health and safety.

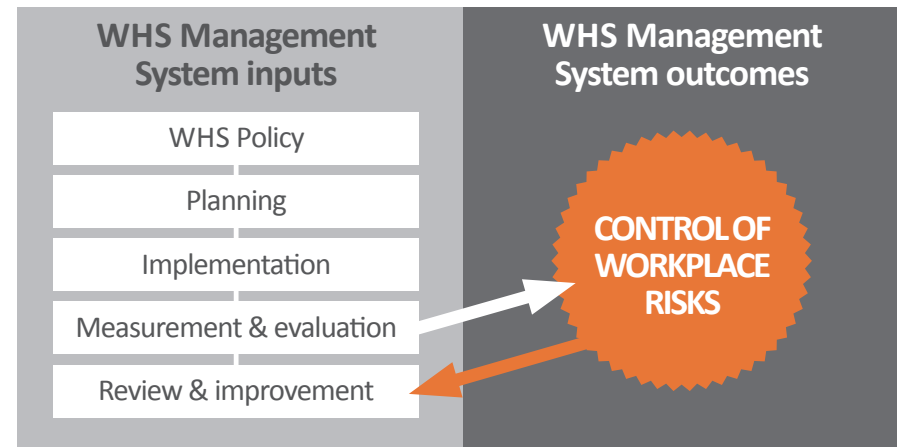
The WHSMS is a set of plans, actions and procedures which enables Council to systematically manage health and safety in the workplace.

This enables Council as an employer to achieve:

- Provision of a safe and healthy workplace and the prevention/reduction of illness and injury for workers and contractors;
- Identification of workplace hazards, assessment and control of all risks;
- Active involvement in health and safety matters by managers, supervisors and workers and their representatives;
- Provision of information and training for workers at all levels so they can work safely
- Audit & review of the WHSMS

The WHSMS describes Council's systematic approach to managing work health and safety. The WHSMS and other WHS related information is made available to staff via Council's intranet and this site is being further developed to enable greater ease of access to information, forms and procedural information.

## The WHS Management System



Clarence Valley Council's WHSMS uses AS/NZS 4804:2001 Occupational health and safety management systems: General guidelines on principles, systems and supporting techniques, as its framework. It also incorporates guidance from AS/NZS 4801:2001 Occupational health and safety management systems: Specifications with guidance for use.

In support of the WHSMS, Council has implemented the Safety Culture Project in an effort to improve the safety culture throughout Council operations. It aims to reduce injuries, raise workers awareness of safety in all operations, simplify safety paperwork and increase Council's compliance with the WHS Act and Regulations.

A key platform for the Safety Culture improvement program is the introduction of a consistent Council wide message of Stop.Think.Talk.Act

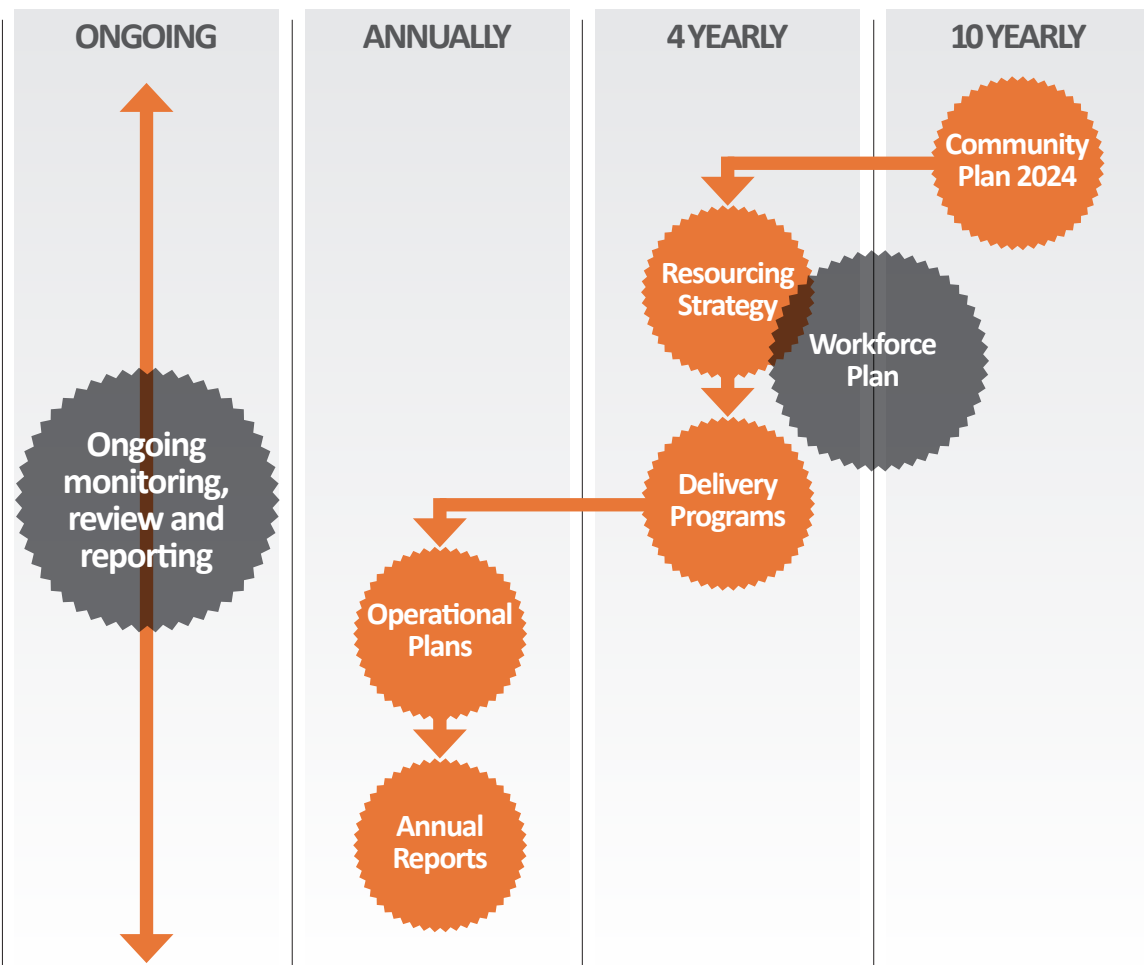
The message is conveyed through posters, stickers, e-mails signature blocks and reinforced at meetings and forums. Progress against the project milestones is regularly reported to the Executive.



# Implementation & monitoring.

A key element in implementing the Strategy will be arrangements for workforce data collection and analysis, monitoring of progress towards achieving the agreed objectives, and further development of supportive programs. Progress on the implementation of the Strategy will be reported in line with the requirements of Operational Plan reporting and will be made available to staff through access to Executive reports. Special items of interest will also be communicated to staff through Council's established communication channels include HR Bulletins, Staff newsletters and electronic communications.

## Planning & reporting framework



# Action plan.

The Action Plan sets out strategies to address seven focus areas:

1. The ageing workforce
2. Attraction and retention
3. Workplace diversity
4. Learning and development
5. Performance
6. Work health and safety
7. Volunteers

# Action.

Focus area 1: The ageing workforce		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
1.1	Promote options for job share or reduced hours prior to retirement	✓			
1.2	Provide opportunities to remaining staff to skill up via higher grade or mentored work opportunities prior to anticipated exit dates of key personnel	✓			
1.3	Undertake succession planning where appropriate for positions identified or reconsider position structures/roles to identify alternative service delivery models or arrangements	✓			
1.4	Develop options for transition to retirement and skills transfer	✓			

# Action.

Focus area 2: <b>Attraction &amp; retention</b>		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
<b>2.1</b>	Increase number of places for trainees & apprentices and participate in school based trainee program (future talent development)	✓	✓	✓	✓
<b>2.2</b>	Continue training & development of existing staff through further study (current talent development)	✓	✓	✓	✓
<b>2.3</b>	Continue to promote region as desirable life and work location	✓	✓	✓	✓
<b>2.4</b>	Continue to develop agreements and the suite of staff protocols and provisions to attract and retain appropriate skilled and/or younger staff	✓	✓	✓	✓
<b>2.5</b>	Conduct, analyse and report on exit interviews and amend processes in response as appropriate	✓	✓	✓	✓
<b>2.6</b>	Review Human Resource protocols to ensure they reflect expectations of a modern workforce while meeting Council objectives	✓	✓	✓	✓

# Action.

Focus area 3: <b>Workplace diversity</b>		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
3.1	Monitor and review ATSI employment program	✓	✓	✓	✓
3.2	Monitor and review implementation of the EEO management Plan	✓	✓	✓	✓
3.3	Develop and/or review existing agreements and staff protocols to seek viable opportunities for flexible and responsive work arrangements	✓	✓	✓	✓
3.4	Monitor and review Aboriginal employment strategy focussing on youth and commencing with school based traineeships	✓	✓	✓	✓
3.5	Review ABS statistics for CALD/NESB profile for Valley and adjust WMS as necessary		✓		
3.6	Review vacancy promotion to maximise diversity of candidates		✓		
3.7	Develop relationships with disability service providers in Valley and explore options for engaging people with disabilities		✓		



# Action.

Focus area 4: <b>Learning &amp; development</b>		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
4.1	Explore options for further supervisor/manager training and leadership development programs	✓	✓	✓	✓
4.2	Seek expanded opportunities for engagement and development of trainees and apprentices, including school based traineeships	✓	✓	✓	✓
4.3	Identify and fill career based traineeship positions	✓	✓	✓	✓
4.4	Review the support program for staff wishing to undertake university studies to ensure participation and proper return on investment to Council		✓		
4.5	Assess and respond to the need for basic skills development at operational staff level			✓	
4.6	Consider program for development of para-professionals for placement between professional staff and administrative staff to take on less complex professional activities and free up professional staff to complete more complex tasks		✓		

# Action.

Focus area 5: Performance		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
5.1	Ensure managers undertake annual consideration of staffing and report to Executive on how best to meet organisational goals and objectives	✓	✓	✓	✓
5.2	Develop on-line Human Resource functions to support the delivery of identified strategies and to provide for employee self management		✓		
5.3	Develop and implement performance management tool kit	✓			
5.4	Ensure Performance Agreements from Director level down include proper management of team members and skills development in same is provided	✓			
5.5	Appropriate KPI's set for Managers and cascaded down through work plans to coordinators and team members with regular reporting up through to Executive	✓		✓	
5.6	Support Executive in efforts to undertake cultural analysis of the organisation	✓		✓	
5.7	Staff recognition program - ensure events held to agreed schedule	✓	✓	✓	✓
5.8	Schedule regular meeting/forums with front line staff to share vision & objectives	✓	✓	✓	✓
5.9	Participate in and monitor the development of LG wide capability framework as a possible tool to improve and assess performance	✓			

# Action.

Focus area 6: <b>Work health and safety</b>		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
6.1	Monitor and review Council wide WHS Management Plan to ensure that it continues to meet all legislative requirements	✓	✓	✓	✓
6.2	Monitor and review section based WHS Action Plans	✓	✓	✓	✓
6.3	Undergo StateCover Audit annually and external Audit periodically	✓	✓	✓	✓
6.4	Ensure a proactive approach to injury management and prevention to minimise adverse impacts	✓	✓	✓	✓
6.5	Maximise contribution of WHS committee and Health and Safety Representatives by ensuring effective and meaningful participation	✓	✓	✓	✓
6.6	Continue and review comprehensive regime of inspections and audits as part of a risk minimisation strategy	✓	✓	✓	✓
6.7	Ensure appropriate welfare support services are available to staff	✓	✓	✓	✓

# Action.

Focus area 7: Volunteers		Year of activity and/or ongoing action			
		2017/18	2018/19	2019/20	2020/21
7.1	Review Volunteer Management Protocol for currency and efficacy			✓	
7.2	Promote Council as a volunteering opportunity		✓		
7.3	Implement formal volunteer recognition program		✓		
7.4	Forge relationships with external bodies to seek enhanced volunteering opportunities with Council			✓	

# Acknowledgements.

**LGMA** - Future Proofing Local Government: National Workforce Strategy 2013-2020

**Australian Bureau of Statistics** - Census Data 2011 and 2009

**Australian Centre of Excellence for Local Government (ACELG)** - Profile of the Local Government Workforce Report 2014

**Division of Local Government** - Integrated Planning and Reporting guideline

**Division of Local Government** - Workforce Planning Guide

**Government Skills Australia - 2012 Environmental Scan**

**IRIS Research Ltd** - 2013 Resident's Survey, Management Report, January 2014

**Department of Employment** – Improving Employment Participation of People with a disability discussion paper – 2012

**ALGWE** – Australian Local Government Workforce and Employment Census

**Office of Local Government** – Planning and Reporting Manual

**Local Government NSW** – NSW Local Government Workforce Strategy 2016 – 2020

# **LONG TERM FINANCIAL PLAN**

**2020/21 – 2029/2030**

**FOR EXHIBITION**

<i>Issue</i>	<i>Revision</i>	<i>Date</i>	<i>Description</i>	<i>Controlled by</i>	<i>Approved Resolution No.</i>	<i>-</i>
<i>Draft</i>		<i>17/4/2020</i>	<i>For Exhibition</i>	<i>Nigel Longstaff</i>	<i>6c.20.043</i>	

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## INTRODUCTION

The Long Term Financial Plan (LTFP) is prepared in accordance with the provisions of the Local Government Amendment (planning and reporting) Act 2009 and the associated Guidelines and Manual.

The LTFP supports Council's Community Strategic Plan and Delivery Program. It's a component of Council's Resourcing Strategy, in conjunction with Council's Asset Management Plans and Workforce Management Plan. As these plans evolve so too will the LTFP as it is a 'living' document and will continue to be reviewed and refined into the future.

The LTFP is a financial projection that quantifies the cost of Council's Services for the next 10 years, given certain assumptions and estimates. Financial planning over a 10-year timeframe is challenging and relies on a variety of assumptions with differing degrees of certainty. Assumptions will be subject to change during this period and are closely monitored, and revised by Council, to reflect the changing circumstances and operating, political and legislative environments.

The LTFP is a strategic document that will assist and guide Council with the decisions it needs to make in order to achieve Council's corporate financial objective of long term financial sustainability. The LTFP is not the instrument that determines the services/proposals that should be allocated funds but rather a tool to inform the Council and the community of the impact of proceeding with different courses of actions and how these actions impact on Council's financial objectives.

This LTFP has been prepared on the basis of Council's adopted Fit for the Future proposal, Delivery Program and the Draft 2020/21 Operational Plan and Budget, which forms the base year of the LTFP.

## WHAT IS FINANCIAL SUSTAINABILITY

TCorp has defined financial sustainability in the following terms:

*"A local government will be financially sustainable over the long term when it is able to generate sufficient funds to provide the levels of service and infrastructure agreed with its community"*

There is a need to achieve at least a breakeven General Fund operating position on an on-going basis. Council has a number of key financial objectives to achieve financial sustainability, which has been considered in the preparation of the LTFP. These objectives are:

- Balanced Budgets – Council strives to deliver a "balanced budget" (expenditure matching revenues/reserve funding) annually.
- Continued Operational and Financial Efficiencies – Council is committed to the ongoing review of Council service provision to ensure a culture of continuous improvement is maintained and "value for money" is achieved. Actions include:
  - Identified and implementing a series of Improvement Strategies through to 2020/21, including a special rate variation;
  - As a cost containment measure put a freeze on indexation of recurrent operating expenditures through to 2020/21;
  - Continued asset rationalisation to reduce duplication and operating costs.

## ESTIMATES, ASSUMPTIONS AND FORECASTS

All LTFPs must be based on a set of assumptions, which generally relate to those things most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed and ultimately used as a basis to forecast Council's long term financial position over the 10 year plan.

### Planned Assumptions

Assumptions and factors affecting the budget result have been incorporated into the 2020/21 budget and "Planned" ten year plan as follows:

#### Key Assumptions for 2020/21 Budget and Long Term Financial Plan

1. General rate revenue will be increased by a special rate variation (SRV) of 8% (including a rate peg of 2.0% advised by IPART for 2020/21). Rate peg is assumed at 2.0% p.a. from 2021/22 onwards. There will also be an allowance of population growth forecasts based upon the ABS Regional Population forecasts. This is the last year of the approved 8% rate increase approved by IPART and will result in an additional \$5.293 million above the rate peg. These funds are to be used to improve Council's General Fund financial sustainability and General Fund asset sustainability (for 2020/21 General Fund asset renewals and from 2021/22 onwards General Fund asset renewals and General Fund asset maintenance).
2. 2020-21 is the last year of a strategy to maintain operating expenditure at the same level. From 2021/22 onwards recurrent operating expenditure generally will be indexed by 2% p.a.
3. The LTFP is based off the 20-21 Budget and which incorporate the adopted assumptions, in addition the LTFP has then been adjusted to reflect any known or estimated non recurrent expenditure and income streams.
4. Recurrent operating revenue for 2020/21 onwards will generally be increased by indexation of 2.0% p.a.
5. Interest and investment income forecast at a conservative rate of 1.6% per year, based on the running yield of Council's investment portfolio (value average \$110 million per month) for the quarter ended 30 September 2019.
6. Water Charges will be indexed by 1.5% pa and then by 2.5% p.a. from 2021/22 to 2029/30.
6. Sewer Charges will be indexed by 1.5% pa and then by 2.5% p.a. from 2021/22 to 2029/30.
7. Domestic Waste Management Charges will be calculated based upon the reasonable cost requirements (income funds the operating and maintenance costs associated with providing the service) for 2020/21 Budget. During 2019/20 financial modelling will be performed on the estimated reasonable cost requirements to develop a pricing path over the 10 years of the Long Term Financial Plan reflecting appropriate cost recovery.
8. Operating Grants – Council has assumed it will continue to receive operating grants in relation to ongoing operations (where evidenced by management) and that these will generally

increase annually in line with estimated indexation of 2.0%. Operating grants received for specific project related purposes have been included in the year Council anticipates they will be received.

9. Capital Grants - the capital grants applied in the model will be based on the capital grants for 2020/21 as indicated in the updated 2019/20 to 2020/21 capital works program. These assumptions have been carried out into latter years.

10. The Financial Assistance Grant will be increased by estimated indexation of 2.0%. An advanced payment for the Financial Assistance Grant of up to 50% (\$5.553M) of Council's 2019/20 allocation was made in 2018/19. Council has assumed over the 10 years of the LTFP that the "in advance" tap has not been turned off, and therefore Council does not have to report a drop in Financial Assistance Grant income.

11. Tax equivalent dividends will be based upon the maximum allowable rate of \$3 per assessment (which equates to approximately \$67K from the Water Fund and \$48K from the Sewer Fund).

12. All positions on the adopted organisation structure to be funded unless otherwise indicated.

13. Employee wage increases are estimated 2.5% p.a. for 2020/21 - 2029/30 as per Local Government (State) Award.

14. Leave Entitlement accruals will be based upon the assumption that all positions in the organisation structure will be filled.

15. Workers Compensation premiums will be based upon 2.9% of the estimated wages from 2020/21 onwards. The historical Basic Tariff Premiums as a % on wages is as follows:

2016/17 = 3.24%

2017/18 = 2.36%

2018/19 = 2.594%

The average of the past three years indicates an indicative Basic Tariff Premium of approx. 2.6% of estimated wages. This is consistent with the 2.6% to be utilised in the 2020/21 Budget and onwards. Any savings realised will be transferred to the smoothing reserve. Any additional costs will firstly be funded from the Workers Compensation Smoothing Reserve (RA10700).

16. Superannuation - Employees are generally in either of two schemes being:

a) The Defined Benefits scheme, are calculated as per employee contribution

b) The Super Guarantee Scheme (SG), Council is legislatively required to contribute 9.5% of the employee's gross wages for 2020/21. The SG rate will then be increasing to 10% from July 2021, and eventually increasing to 12% from July 2025.

17. Field staff oncost recovery rate is charged as a percentage of field staff wages and salaries allocated amongst various Council projects, and set at a full cost recovery (i.e. Includes Allowances, Employee Leave Entitlements, Training, Superannuation, Workers Compensation Insurance, Protective Clothing, Uniforms, Motor Vehicle Running Expenses, and any other non job specific expenditure).

18. Street lighting base cost will decreased in 2020-21 based on the estimated savings that the LED conversions will deliver and then subsequently indexed by 2% from 2021-22

19. Electricity charges (excluding street lighting) will by assumed indexation of 2.0% based upon

connections and consumption remaining consistent.

20. For 2020/21 property insurance is to increase by 5% and all other insurances increase by an estimated indexation of 2.0%. Historically, Council has received a rebate on its annual property insurance premium but as there is no guarantee that Council will receive this, no allowance for this is included in the original budget. If any amount is received it will be posted as a variation and general fund saving. Historically, Council has received a risk incentive bonus but as there is no guarantee that Council will receive this, no allowance for this is included in the original budget and any amount received will be transferred to a restricted reserve to be utilised on risk management issues.
21. Improvement Strategies included of the amount expected to be remaining to be realised as at 30 June 2020 from the Improvement Strategies adopted as per Attachment F to Item 13.035/17 of the June 2017 Council meeting .

Whilst these assumptions provide a general guideline there are items in the budget that are predetermined, for example services that are subject to tender.

### **Capital Expenditure**

The long term financial plan includes the remaining capital expenditure and service level variations identified in the 4 year capital expenditure program per Attachment K to Item 13.035/17 of the June 2017 Council meeting. From 2021/22 onwards capital expenditure will be considered in line with the information available through the Infrastructure Asset Management Plans.

## SENSITIVITY/RISK ANALYSIS

By their very nature all Long Term Financial Plans have risks associated with assumptions and the impacts on estimated expenditure and income streams. Some items identified that could potentially impact on this plan are:

- Asset Management Plan updates changing useful life assumptions, depreciation expense and reflecting revised whole of life costs
- Council agreed service level changes
- Interest rate changes
- Flood events
- Legislative changes
- Pandemics
- Grant funding changes
- Employment costs, changes to rates of pay through the Local Government State Award negotiations
- Indexing applied to recurrent grant income lower than anticipated
- Population growth
- Global Economic impacts
- Joint works

As the landscape changes each year and Council's asset management and other data improves so too will the Long Term Financial Plans projections and outputs to assist strategic decision making.

The LTFP Includes two scenarios to examine the impacts of population growth on the operating result assuming this is only applied to the indexation of Rates & Annual Charges income. Scenario 1 – Average Population Growth – 0.12% and Scenario 2 – Optimistic Population Growth – 1%

The following table shows the sensitivity of this small movement in population and the impact on the key income statement line items and applicable performance ratio's:

## SENSITIVITY ANALYSIS OF INCOME TO POPULATION GROWTH

\* A 1% increase in population equates to a 0.4347 increase in Rate Assessments

	SCENARIO 1	SCENARIO 2	Sensitivity to Population Growth
	Average Pop	Optimistic Pop	
	0.12%	1%	
	2021/22	2021/22	2021/22
	\$'000	\$'000	\$'000
<b>Consolidated All Funds Income from Continuing Operations</b>			
Revenue:			
Rates & Annual Charges	\$ 67,061	\$ 67,266	\$ 205
User Charges & Fees	\$ 40,133	\$ 40,179	\$ 46

<u>Impact upon Applicable Ratios</u>	2021/22	2022/23	2023/24	2024/25
Operating Performance Ratio - Scenario 1 Average Growth 0.12%	5.20%	6.51%	7.78%	9.12%
Operating Performance Ratio - Scenario 2 Optimistic Growth 1%	5.37%	6.83%	8.26%	9.76%
Sensitivity Movement	0.17%	0.32%	0.48%	0.64%
Own Source Revenue Ratio - Scenario 1 Average Growth 0.12%	66.56%	66.62%	66.70%	66.78%
Own Source Revenue Ratio - Scenario 2 Optimistic Growth 1%	66.61%	66.72%	66.85%	66.98%
Sensitivity Movement	0.05%	0.10%	0.15%	0.20%

## ATTACHMENTS

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
INCOME STATEMENT - CONSOLIDATED										
Scenario: 1 Average Population Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$'000	\$'000	\$'000	\$'000	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	65,319	67,061	68,849	70,683	72,566	74,498	76,481	78,516	80,604	82,716
User Charges & Fees	39,138	40,133	41,154	42,201	43,275	44,376	45,505	46,663	47,850	49,068
Interest & Investment Revenue	2,377	4,351	4,646	5,040	5,502	5,829	6,034	6,497	7,274	3,787
Other Revenues	2,457	2,519	2,582	2,646	2,712	2,780	2,850	2,921	2,994	3,069
Grants & Contributions provided for Operating Purposes	28,184	28,889	29,611	30,352	31,110	31,888	32,685	33,502	34,340	35,198
Grants & Contributions provided for Capital Purposes	28,894	28,406	29,116	29,844	30,590	31,355	32,139	32,942	33,766	34,610
<b>Other Income:</b>										
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>166,370</b>	<b>171,358</b>	<b>175,958</b>	<b>180,767</b>	<b>185,756</b>	<b>190,726</b>	<b>195,694</b>	<b>201,041</b>	<b>206,827</b>	<b>208,447</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	40,399	41,405	42,435	43,492	44,575	45,685	46,822	47,988	49,183	50,407
Borrowing Costs	6,705	6,172	5,659	5,140	4,605	4,052	3,457	2,821	2,255	1,845
Materials & Contracts	28,744	29,119	30,446	31,478	32,414	30,855	31,301	31,751	32,206	32,666
Depreciation & Amortisation	43,931	43,931	43,951	43,971	43,996	44,015	44,035	44,055	44,075	44,075
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	14,196	14,892	14,794	15,103	15,419	15,741	16,070	16,406	16,749	17,099
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>133,974</b>	<b>135,518</b>	<b>137,286</b>	<b>139,184</b>	<b>141,009</b>	<b>140,348</b>	<b>141,685</b>	<b>143,021</b>	<b>144,467</b>	<b>146,092</b>
<b>Operating Result from Continuing Operations</b>	<b>32,395</b>	<b>35,840</b>	<b>38,671</b>	<b>41,582</b>	<b>44,747</b>	<b>50,378</b>	<b>54,009</b>	<b>58,020</b>	<b>62,360</b>	<b>62,356</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>32,395</b>	<b>35,840</b>	<b>38,671</b>	<b>41,582</b>	<b>44,747</b>	<b>50,378</b>	<b>54,009</b>	<b>58,020</b>	<b>62,360</b>	<b>62,356</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>3,501</b>	<b>7,434</b>	<b>9,555</b>	<b>11,738</b>	<b>14,157</b>	<b>19,024</b>	<b>21,871</b>	<b>25,078</b>	<b>28,594</b>	<b>27,746</b>

<b>Clarence Valley Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2030</b>										
<b>BALANCE SHEET - CONSOLIDATED</b>										
<b>Scenario: 1 Average Population Growth 0.12%</b>										
	<b>Projected Years</b>									
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	16,631	25,145	35,237	51,412	71,218	75,065	79,052	97,803	119,686	139,178
Investments	61,687	61,075	60,536	60,536	60,682	64,848	70,503	77,677	88,109	100,198
Receivables	21,744	22,139	22,666	23,255	23,895	24,584	25,327	26,125	27,023	27,978
Inventories	1,451	1,478	1,548	1,605	1,657	1,589	1,619	1,648	1,679	1,710
Other	351	361	373	385	397	387	395	403	411	420
Non-current assets classified as "held for sale"	930	930	930	930	930	930	930	930	930	930
<b>Total Current Assets</b>	<b>102,794</b>	<b>111,129</b>	<b>121,290</b>	<b>138,122</b>	<b>158,779</b>	<b>167,404</b>	<b>177,826</b>	<b>204,587</b>	<b>237,838</b>	<b>270,414</b>
<b>Non-Current Assets</b>										
Investments	41,648	41,353	41,093	41,093	41,163	43,174	45,904	49,366	54,401	60,236
Receivables	842	862	883	905	927	950	974	998	1,022	1,047
Inventories	122	122	122	122	122	122	122	122	122	122
Infrastructure, Property, Plant & Equipment	2,013,007	2,033,851	2,054,667	2,071,901	2,088,003	2,119,076	2,150,835	2,168,901	2,187,510	2,205,588
Investments Accounted for using the equity method	36	36	36	36	36	36	36	36	36	36
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	1,693	1,693	1,693	1,693	1,693	1,693	1,693	1,693	1,693	1,693
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>2,057,348</b>	<b>2,077,917</b>	<b>2,098,494</b>	<b>2,115,749</b>	<b>2,131,945</b>	<b>2,165,051</b>	<b>2,199,563</b>	<b>2,221,116</b>	<b>2,244,784</b>	<b>2,268,722</b>
<b>TOTAL ASSETS</b>	<b>2,160,142</b>	<b>2,189,046</b>	<b>2,219,784</b>	<b>2,253,871</b>	<b>2,290,724</b>	<b>2,332,454</b>	<b>2,377,389</b>	<b>2,425,703</b>	<b>2,482,622</b>	<b>2,539,136</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	16,290	16,824	16,870	17,131	17,389	17,445	17,667	17,890	18,178	18,471
Income received in advance	2,880	2,961	3,044	3,129	3,216	3,306	3,399	3,494	3,591	3,691
Borrowings	7,551	8,063	7,841	8,240	8,794	9,389	10,025	5,825	6,235	6,675
Provisions	12,241	12,241	12,241	12,241	12,241	12,241	12,241	12,241	12,241	12,241
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>38,961</b>	<b>40,088</b>	<b>39,995</b>	<b>40,741</b>	<b>41,640</b>	<b>42,381</b>	<b>43,331</b>	<b>39,450</b>	<b>40,245</b>	<b>41,078</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	88,389	80,326	72,485	64,245	55,451	46,062	36,037	30,212	23,977	17,302
Provisions	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>100,682</b>	<b>92,618</b>	<b>84,778</b>	<b>76,537</b>	<b>67,743</b>	<b>58,354</b>	<b>48,329</b>	<b>42,504</b>	<b>36,269</b>	<b>29,594</b>
<b>TOTAL LIABILITIES</b>	<b>139,643</b>	<b>132,706</b>	<b>124,773</b>	<b>117,278</b>	<b>109,383</b>	<b>100,735</b>	<b>91,661</b>	<b>81,954</b>	<b>76,514</b>	<b>70,672</b>
<b>Net Assets</b>	<b>2,020,499</b>	<b>2,056,340</b>	<b>2,095,011</b>	<b>2,136,593</b>	<b>2,181,341</b>	<b>2,231,719</b>	<b>2,285,728</b>	<b>2,343,749</b>	<b>2,406,109</b>	<b>2,468,464</b>
<b>EQUITY</b>										
Retained Earnings	889,997	925,838	964,509	1,006,091	1,050,839	1,101,217	1,155,226	1,213,247	1,275,607	1,337,962
Revaluation Reserves	1,130,502	1,130,502	1,130,502	1,130,502	1,130,502	1,130,502	1,130,502	1,130,502	1,130,502	1,130,502
Council Equity Interest	2,020,499	2,056,340	2,095,011	2,136,593	2,181,341	2,231,719	2,285,728	2,343,749	2,406,109	2,468,464
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>2,020,499</b>	<b>2,056,340</b>	<b>2,095,011</b>	<b>2,136,593</b>	<b>2,181,341</b>	<b>2,231,719</b>	<b>2,285,728</b>	<b>2,343,749</b>	<b>2,406,109</b>	<b>2,468,464</b>



Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
CASH FLOW STATEMENT - CONSOLIDATED										
Scenario: 1 Average Population Growth 0.12%										
	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	65,035	66,957	68,742	70,574	72,454	74,384	76,363	78,395	80,480	82,591
User Charges & Fees	39,088	39,963	40,960	42,023	43,092	44,188	45,312	46,465	47,647	48,859
Interest & Investment Revenue Received	2,345	4,364	4,644	4,990	5,414	5,706	5,872	6,295	6,986	3,457
Grants & Contributions	56,608	57,201	58,531	59,994	61,494	63,031	64,607	66,222	67,878	69,575
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	2,076	2,538	2,595	2,660	2,727	2,795	2,865	2,937	3,011	3,086
<b>Payments:</b>										
Employee Benefits & On-Costs	(40,398)	(41,404)	(42,435)	(43,492)	(44,575)	(45,684)	(46,822)	(47,988)	(49,183)	(50,407)
Materials & Contracts	(28,969)	(28,644)	(30,436)	(31,219)	(32,156)	(30,735)	(31,062)	(31,508)	(31,958)	(32,412)
Borrowing Costs	(6,769)	(6,231)	(5,722)	(5,188)	(4,653)	(4,103)	(3,511)	(2,879)	(2,255)	(1,845)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(13,162)	(13,854)	(13,751)	(14,055)	(14,366)	(14,683)	(15,007)	(15,338)	(15,676)	(17,099)
<b>Net Cash provided (or used in) Operating Activities</b>	75,852	80,890	83,148	86,287	89,431	94,899	98,618	102,602	106,931	105,805
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	3,318	908	799	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,659	1,579	1,579	1,579	1,579	1,579	1,579	1,579	1,579	1,579
<b>Payments:</b>										
Purchase of Infrastructure, Property, Plant & Equipment	(68,008)	(66,273)	(66,328)	(62,802)	(61,693)	(76,602)	(77,373)	(63,700)	(64,262)	(63,732)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	(505)	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	(63,536)	(63,787)	(63,950)	(61,224)	(60,331)	(81,200)	(84,180)	(72,758)	(78,150)	(80,077)
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(8,195)	(7,551)	(8,063)	(7,841)	(8,240)	(8,794)	(9,389)	(10,025)	(9,825)	(6,235)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Net Distribution of Best Practice Dividend	(1,034)	(1,038)	(1,043)	(1,048)	(1,053)	(1,058)	(1,063)	(1,067)	(1,073)	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	(9,229)	(8,589)	(9,106)	(8,889)	(9,293)	(9,852)	(10,451)	(11,092)	(9,898)	(6,235)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	3,088	8,514	10,092	16,174	19,807	3,847	3,987	18,751	21,883	19,492
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	13,543	16,631	25,145	35,237	51,412	71,218	75,065	79,052	97,803	119,686
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>16,631</b>	<b>25,145</b>	<b>35,237</b>	<b>51,412</b>	<b>71,218</b>	<b>75,065</b>	<b>79,052</b>	<b>97,803</b>	<b>119,686</b>	<b>139,178</b>
Cash & Cash Equivalents - end of the year	16,631	25,145	35,237	51,412	71,218	75,065	79,052	97,803	119,686	139,178
Investments - end of the year	103,336	102,428	101,629	101,629	101,845	108,022	116,407	127,043	142,510	160,434
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>119,967</b>	<b>127,573</b>	<b>136,866</b>	<b>153,040</b>	<b>173,064</b>	<b>183,087</b>	<b>195,458</b>	<b>224,846</b>	<b>262,196</b>	<b>299,612</b>
<b>Representing:</b>										
- External Restrictions	71,252	79,571	89,468	103,398	119,059	122,712	126,503	145,060	166,747	186,045
- Internal Restrictions	39,648	37,047	34,847	32,646	30,446	28,246	26,045	23,845	21,644	19,444
- Unrestricted	9,067	10,955	12,551	16,995	23,558	32,130	42,910	55,942	73,804	94,123
	<b>119,967</b>	<b>127,573</b>	<b>136,866</b>	<b>153,040</b>	<b>173,064</b>	<b>183,087</b>	<b>195,458</b>	<b>224,846</b>	<b>262,196</b>	<b>299,612</b>

## Consolidated All Funds Key Financial Performance Indicators

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
FINANCIAL PERFORMANCE INDICATORS										
Scenario: 1 Average Population Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
<b>Fit For The Future (FFTF) Ratios</b>										
Operating Performance Ratio 1)	2.55%	5.20%	6.51%	7.78%	9.12%	11.94%	13.37%	14.92%	16.52%	15.96%
Own Source Revenue Ratio 1)	65.69%	66.56%	66.62%	66.70%	66.78%	66.84%	66.87%	66.95%	67.07%	66.51%
Building & Infrastructure Asset Renewal Ratio	69.79%	78.13%	85.38%	78.13%	76.11%	109.79%	112.12%	77.52%	79.79%	79.04%
Infrastructure Backlog Ratio	0.04	0.03	0.03	0.03	0.03	0.03	0.03	0.02	0.02	0.02
Asset Maintenance Ratio	0.87	0.88	0.94	1.00	1.08	1.09	1.21	1.33	1.46	1.46
Debt Service Ratio	10.84%	9.60%	9.35%	8.60%	8.28%	8.06%	7.85%	7.64%	4.67%	4.65%
Real Operating Expenditure per Capita Ratio	854.18	853.78	854.66	856.20	857.14	843.01	840.94	838.81	837.24	836.62

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
INCOME STATEMENT - GENERAL FUND										
Scenario: 1 Average Population Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	45,100	46,312	47,555	48,832	50,142	51,486	52,865	54,281	55,733	57,193
User Charges & Fees	23,688	24,280	24,887	25,509	26,147	26,801	27,471	28,157	28,861	29,583
Interest & Investment Revenue	1,513	1,795	1,800	1,850	1,933	2,047	2,195	2,377	2,632	2,923
Other Revenues	2,305	2,362	2,421	2,482	2,544	2,608	2,673	2,740	2,808	2,878
Grants & Contributions provided for Operating Purposes	27,069	27,746	28,440	29,150	29,879	30,626	31,392	32,177	32,981	33,806
Grants & Contributions provided for Capital Purposes	27,317	27,302	27,985	28,684	29,401	30,136	30,890	31,662	32,453	33,265
<b>Other Income:</b>										
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>126,992</b>	<b>129,797</b>	<b>133,088</b>	<b>136,508</b>	<b>140,046</b>	<b>143,704</b>	<b>147,485</b>	<b>151,393</b>	<b>155,470</b>	<b>159,648</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	36,974	37,894	38,837	39,804	40,794	41,810	42,850	43,917	45,010	46,130
Borrowing Costs	1,104	934	772	624	496	371	237	94	-	-
Materials & Contracts	19,595	19,845	20,994	21,845	22,597	20,849	21,103	21,358	21,614	21,871
Depreciation & Amortisation	29,163	29,163	29,183	29,203	29,227	29,247	29,267	29,287	29,307	29,307
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	12,510	13,165	13,025	13,290	13,561	13,837	14,119	14,407	14,701	15,000
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>99,345</b>	<b>101,001</b>	<b>102,811</b>	<b>104,766</b>	<b>106,675</b>	<b>106,115</b>	<b>107,577</b>	<b>109,063</b>	<b>110,631</b>	<b>112,308</b>
<b>Operating Result from Continuing Operations</b>	<b>27,647</b>	<b>28,796</b>	<b>30,277</b>	<b>31,742</b>	<b>33,371</b>	<b>37,589</b>	<b>39,909</b>	<b>42,330</b>	<b>44,838</b>	<b>47,340</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>27,647</b>	<b>28,796</b>	<b>30,277</b>	<b>31,742</b>	<b>33,371</b>	<b>37,589</b>	<b>39,909</b>	<b>42,330</b>	<b>44,838</b>	<b>47,340</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>329</b>	<b>1,494</b>	<b>2,292</b>	<b>3,058</b>	<b>3,970</b>	<b>7,453</b>	<b>9,019</b>	<b>10,668</b>	<b>12,385</b>	<b>14,075</b>

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
BALANCE SHEET - GENERAL FUND										
Scenario: 1 Average Population Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$'000	\$'000	\$'000	\$'000	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	4,000	4,000	4,000	6,049	10,000	10,000	10,000	10,000	10,000	10,000
Investments	40,697	40,085	39,545	39,545	39,691	43,857	49,512	56,686	67,118	79,207
Receivables	15,686	15,924	16,288	16,711	17,180	17,694	18,258	18,871	19,580	20,341
Inventories	1,451	1,478	1,548	1,605	1,657	1,589	1,619	1,648	1,679	1,710
Other	348	358	370	382	394	384	392	400	408	416
Non-current assets classified as "held for sale"	930	930	930	930	930	930	930	930	930	930
<b>Total Current Assets</b>	<b>63,112</b>	<b>62,774</b>	<b>62,681</b>	<b>65,222</b>	<b>69,852</b>	<b>74,455</b>	<b>80,711</b>	<b>88,536</b>	<b>99,715</b>	<b>112,604</b>
<b>Non-Current Assets</b>										
Investments	19,643	19,347	19,087	19,087	19,158	21,168	23,898	27,360	32,395	38,230
Receivables	632	647	663	679	695	712	729	747	765	783
Inventories	122	122	122	122	122	122	122	122	122	122
Infrastructure, Property, Plant & Equipment	1,392,368	1,420,012	1,448,207	1,475,781	1,502,831	1,531,860	1,560,871	1,589,861	1,618,831	1,647,801
Investments Accounted for using the equity method	36	36	36	36	36	36	36	36	36	36
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,642	1,642
<b>Total Non-Current Assets</b>	<b>1,414,443</b>	<b>1,441,807</b>	<b>1,469,756</b>	<b>1,497,346</b>	<b>1,524,483</b>	<b>1,555,540</b>	<b>1,587,297</b>	<b>1,619,768</b>	<b>1,653,791</b>	<b>1,688,614</b>
<b>TOTAL ASSETS</b>	<b>1,477,555</b>	<b>1,504,581</b>	<b>1,532,438</b>	<b>1,562,569</b>	<b>1,594,335</b>	<b>1,629,995</b>	<b>1,668,008</b>	<b>1,708,303</b>	<b>1,753,506</b>	<b>1,801,219</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	15,413	15,932	15,961	16,204	16,443	16,480	16,682	16,886	17,153	17,425
Income received in advance	2,880	2,961	3,044	3,129	3,216	3,306	3,399	3,494	3,591	3,691
Borrowings	2,370	2,532	1,938	1,931	2,056	2,191	2,333	-	-	-
Provisions	12,241	12,241	12,241	12,241	12,241	12,241	12,241	12,241	12,241	12,241
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>32,903</b>	<b>33,666</b>	<b>33,184</b>	<b>33,504</b>	<b>33,956</b>	<b>34,217</b>	<b>34,655</b>	<b>32,620</b>	<b>32,984</b>	<b>33,357</b>
<b>Non-Current Liabilities</b>										
Borrowings	12,982	10,450	8,512	6,580	4,524	2,333	0	0	0	0
Provisions	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>25,275</b>	<b>22,743</b>	<b>20,804</b>	<b>18,873</b>	<b>16,816</b>	<b>14,626</b>	<b>12,292</b>	<b>12,292</b>	<b>12,292</b>	<b>12,292</b>
<b>TOTAL LIABILITIES</b>	<b>58,178</b>	<b>56,408</b>	<b>53,988</b>	<b>52,377</b>	<b>50,772</b>	<b>48,843</b>	<b>46,947</b>	<b>44,912</b>	<b>45,277</b>	<b>45,649</b>
<b>Net Assets</b>	<b>1,419,377</b>	<b>1,448,173</b>	<b>1,478,450</b>	<b>1,510,192</b>	<b>1,543,563</b>	<b>1,581,152</b>	<b>1,621,061</b>	<b>1,663,391</b>	<b>1,708,230</b>	<b>1,755,569</b>
<b>EQUITY</b>										
Retained Earnings	553,450	582,246	612,523	644,265	677,636	715,225	755,134	797,464	842,303	889,642
Revaluation Reserves	865,927	865,927	865,927	865,927	865,927	865,927	865,927	865,927	865,927	865,927
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	1,419,377	1,448,173	1,478,450	1,510,192	1,543,563	1,581,152	1,621,061	1,663,391	1,708,230	1,755,569
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>1,419,377</b>	<b>1,448,173</b>	<b>1,478,450</b>	<b>1,510,192</b>	<b>1,543,563</b>	<b>1,581,152</b>	<b>1,621,061</b>	<b>1,663,391</b>	<b>1,708,230</b>	<b>1,755,569</b>

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
CASH FLOW STATEMENT - GENERAL FUND										
Scenario: 1 Average Population Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years		2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	44,892	46,236	47,477	48,752	50,059	51,402	52,779	54,192	55,642	57,102
User Charges & Fees	23,776	24,231	24,836	25,457	26,094	26,746	27,415	28,100	28,803	29,523
Interest & Investment Revenue Received	1,495	1,812	1,803	1,804	1,850	1,929	2,038	2,180	2,350	2,598
Grants & Contributions	53,916	54,953	56,228	57,633	59,074	60,551	62,065	63,616	65,207	66,837
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	2,048	2,393	2,446	2,508	2,571	2,635	2,701	2,769	2,838	2,909
<b>Payments:</b>										
Employee Benefits & On-Costs	(36,973)	(37,894)	(38,837)	(39,803)	(40,794)	(41,809)	(42,850)	(43,917)	(45,010)	(46,130)
Materials & Contracts	(19,994)	(19,385)	(21,003)	(21,604)	(22,357)	(20,748)	(20,884)	(21,134)	(21,385)	(21,637)
Borrowing Costs	(1,168)	(993)	(835)	(673)	(544)	(422)	(291)	(152)	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(12,510)	(13,165)	(13,025)	(13,290)	(13,561)	(13,837)	(14,119)	(14,407)	(14,701)	(15,000)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>55,481</b>	<b>58,188</b>	<b>59,092</b>	<b>60,784</b>	<b>62,392</b>	<b>66,446</b>	<b>68,853</b>	<b>71,247</b>	<b>73,744</b>	<b>76,201</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	2,106	908	799	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,535	1,535	1,535	1,535	1,535	1,535	1,535	1,535	1,535	1,535
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Infrastructure, Property, Plant & Equipment	(56,023)	(58,261)	(58,894)	(58,331)	(57,828)	(59,748)	(59,812)	(59,812)	(59,812)	(59,812)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	(505)	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(52,987)</b>	<b>(55,818)</b>	<b>(56,559)</b>	<b>(56,796)</b>	<b>(56,510)</b>	<b>(64,389)</b>	<b>(66,662)</b>	<b>(68,914)</b>	<b>(73,744)</b>	<b>(76,201)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances	(2,594)	(2,370)	(2,532)	(1,938)	(1,931)	(2,056)	(2,191)	(2,333)	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(2,594)</b>	<b>(2,370)</b>	<b>(2,532)</b>	<b>(1,938)</b>	<b>(1,931)</b>	<b>(2,056)</b>	<b>(2,191)</b>	<b>(2,333)</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>2,049</b>	<b>3,951</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>6,049</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>6,049</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
Cash & Cash Equivalents - end of the year	4,000	4,000	4,000	6,049	10,000	10,000	10,000	10,000	10,000	10,000
Investments - end of the year	60,339	59,432	58,632	58,632	58,849	65,025	73,410	84,047	99,513	117,437
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>64,339</b>	<b>63,432</b>	<b>62,632</b>	<b>64,682</b>	<b>68,849</b>	<b>75,025</b>	<b>83,410</b>	<b>94,047</b>	<b>109,513</b>	<b>127,437</b>
<b>Representing:</b>										
- External Restrictions	15,625	15,430	15,235	15,040	14,845	14,650	14,455	14,260	14,065	13,870
- Internal Restrictions	39,648	37,047	34,847	32,646	30,446	28,246	26,045	23,845	21,644	19,444
- Unrestricted	9,067	10,955	12,551	16,995	23,558	32,130	42,910	55,942	73,804	94,123
	<b>64,339</b>	<b>63,432</b>	<b>62,632</b>	<b>64,682</b>	<b>68,849</b>	<b>75,025</b>	<b>83,410</b>	<b>94,047</b>	<b>109,513</b>	<b>127,437</b>

## General Fund Key Financial Performance Indicators

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
FINANCIAL PERFORMANCE INDICATORS - GENERAL FUND										
Scenario: Average Growth 0.12%										
	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Fit For The Future (FFTF) Ratios										
Operating Performance Ratio 1)	0.33%	1.46%	2.18%	2.84%	3.59%	6.56%	7.74%	8.91%	10.07%	11.14%
Own Source Revenue Ratio 1)	57.17%	57.59%	57.60%	57.63%	57.67%	57.72%	57.77%	57.83%	57.91%	57.99%
Building & Infrastructure Asset Renewal Ratio	61.66%	87.03%	100.38%	101.12%	100.24%	99.70%	100.54%	101.54%	102.56%	103.46%
Infrastructure Backlog Ratio	0.04	0.03	0.03	0.03	0.03	0.02	0.02	0.02	0.01	0.01
Asset Maintenance Ratio	0.84	0.86	0.93	1.00	1.10	1.10	1.25	1.40	1.56	1.56
Debt Service Ratio	3.71%	3.22%	3.14%	2.38%	2.19%	2.14%	2.08%	2.03%	0.00%	0.00%
Real Operating Expenditure per Capita Ratio	1824.94	1796.68	1771.05	1747.66	1758.41	1693.86	1662.90	1632.56	1603.67	1576.50

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
INCOME STATEMENT - WATER FUND										
Scenario: Average Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$'000	\$'000	\$'000	\$'000	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	2,573	2,641	2,710	2,781	2,854	2,929	3,005	3,084	3,165	3,248
User Charges & Fees	13,467	13,819	14,180	14,551	14,931	15,321	15,722	16,133	16,555	16,987
Interest & Investment Revenue	617	1,865	2,024	2,213	2,436	2,688	2,950	3,220	3,500	617
Other Revenues	131	134	137	141	144	148	152	156	159	163
Grants & Contributions provided for Operating Purposes	931	954	978	1,002	1,027	1,053	1,079	1,106	1,134	1,162
Grants & Contributions provided for Capital Purposes	1,130	646	662	678	695	713	731	749	768	787
<b>Other Income:</b>										
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>18,849</b>	<b>20,058</b>	<b>20,691</b>	<b>21,367</b>	<b>22,088</b>	<b>22,852</b>	<b>23,639</b>	<b>24,447</b>	<b>25,280</b>	<b>22,965</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	1,704	1,747	1,791	1,835	1,881	1,928	1,976	2,026	2,076	2,128
Borrowing Costs	1,568	1,486	1,397	1,302	1,199	1,088	969	841	709	575
Materials & Contracts	4,734	4,825	4,918	5,013	5,109	5,207	5,307	5,409	5,513	5,619
Depreciation & Amortisation	6,615	6,615	6,615	6,615	6,615	6,615	6,615	6,615	6,615	6,615
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	888	909	932	955	978	1,002	1,027	1,052	1,078	1,104
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>15,509</b>	<b>15,582</b>	<b>15,652</b>	<b>15,719</b>	<b>15,782</b>	<b>15,841</b>	<b>15,895</b>	<b>15,943</b>	<b>15,991</b>	<b>16,042</b>
<b>Operating Result from Continuing Operations</b>	<b>3,340</b>	<b>4,476</b>	<b>5,039</b>	<b>5,647</b>	<b>6,306</b>	<b>7,011</b>	<b>7,745</b>	<b>8,504</b>	<b>9,289</b>	<b>6,923</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>3,340</b>	<b>4,476</b>	<b>5,039</b>	<b>5,647</b>	<b>6,306</b>	<b>7,011</b>	<b>7,745</b>	<b>8,504</b>	<b>9,289</b>	<b>6,923</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>2,210</b>	<b>3,830</b>	<b>4,377</b>	<b>4,969</b>	<b>5,611</b>	<b>6,298</b>	<b>7,014</b>	<b>7,755</b>	<b>8,521</b>	<b>6,136</b>

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
BALANCE SHEET – WATER FUND										
Scenario: Average Growth 0.12%										
	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	10,631	14,977	20,164	27,682	37,203	46,926	57,321	68,127	80,094	89,639
Investments	13,318	13,318	13,318	13,318	13,318	13,318	13,318	13,318	13,318	13,318
Receivables	4,407	4,522	4,640	4,761	4,886	5,014	5,145	5,279	5,417	5,559
Inventories	-	-	-	-	-	-	-	-	-	-
Other	2	2	2	2	2	2	2	2	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>28,357</b>	<b>32,818</b>	<b>38,123</b>	<b>45,763</b>	<b>55,409</b>	<b>65,259</b>	<b>75,785</b>	<b>86,725</b>	<b>98,831</b>	<b>108,518</b>
<b>Non-Current Assets</b>										
Investments	17,970	17,970	17,970	17,970	17,970	17,970	17,970	17,970	17,970	17,970
Receivables	29	30	30	31	32	33	34	35	36	36
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	357,029	355,884	354,369	351,033	346,246	341,851	337,393	333,153	328,625	324,017
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	2	2	2	2	2	2	2	2	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>375,030</b>	<b>373,886</b>	<b>372,372</b>	<b>369,037</b>	<b>364,251</b>	<b>359,856</b>	<b>355,399</b>	<b>351,160</b>	<b>346,633</b>	<b>342,026</b>
<b>TOTAL ASSETS</b>	<b>403,388</b>	<b>406,704</b>	<b>410,495</b>	<b>414,799</b>	<b>419,660</b>	<b>425,115</b>	<b>431,184</b>	<b>437,885</b>	<b>445,464</b>	<b>450,543</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	486	496	506	516	526	537	547	558	570	581
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	1,169	1,258	1,353	1,456	1,567	1,686	1,814	1,721	1,855	1,998
Provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>1,655</b>	<b>1,753</b>	<b>1,859</b>	<b>1,972</b>	<b>2,093</b>	<b>2,222</b>	<b>2,361</b>	<b>2,280</b>	<b>2,424</b>	<b>2,579</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	19,180	17,923	16,570	15,113	13,547	11,861	10,047	8,326	6,471	4,473
Provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>19,180</b>	<b>17,923</b>	<b>16,570</b>	<b>15,113</b>	<b>13,547</b>	<b>11,861</b>	<b>10,047</b>	<b>8,326</b>	<b>6,471</b>	<b>4,473</b>
<b>TOTAL LIABILITIES</b>	<b>20,835</b>	<b>19,676</b>	<b>18,428</b>	<b>17,085</b>	<b>15,639</b>	<b>14,083</b>	<b>12,408</b>	<b>10,605</b>	<b>8,895</b>	<b>7,052</b>
<b>Net Assets</b>	<b>382,552</b>	<b>387,028</b>	<b>392,067</b>	<b>397,714</b>	<b>404,020</b>	<b>411,031</b>	<b>418,776</b>	<b>427,280</b>	<b>436,569</b>	<b>443,491</b>
<b>EQUITY</b>										
Retained Earnings	215,579	220,055	225,094	230,741	237,047	244,058	251,803	260,307	269,596	276,518
Revaluation Reserves	166,973	166,973	166,973	166,973	166,973	166,973	166,973	166,973	166,973	166,973
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	382,552	387,028	392,067	397,714	404,020	411,031	418,776	427,280	436,569	443,491
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>382,552</b>	<b>387,028</b>	<b>392,067</b>	<b>397,714</b>	<b>404,020</b>	<b>411,031</b>	<b>418,776</b>	<b>427,280</b>	<b>436,569</b>	<b>443,491</b>



Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
CASH FLOW STATEMENT – WATER FUND										
Scenario: Average Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	2,560	2,637	2,706	2,777	2,850	2,924	3,001	3,080	3,160	3,243
User Charges & Fees	13,340	13,709	14,067	14,435	14,812	15,199	15,597	16,004	16,423	16,852
Interest & Investment Revenue Received	609	1,863	2,022	2,211	2,434	2,686	2,948	3,217	3,497	615
Grants & Contributions	2,061	1,600	1,640	1,681	1,723	1,766	1,810	1,855	1,901	1,949
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	131	134	137	141	144	148	152	156	159	163
<b>Payments:</b>										
Employee Benefits & On-Costs	(1,704)	(1,747)	(1,791)	(1,835)	(1,881)	(1,928)	(1,976)	(2,026)	(2,076)	(2,128)
Materials & Contracts	(4,622)	(4,815)	(4,908)	(5,003)	(5,099)	(5,197)	(5,297)	(5,399)	(5,502)	(5,608)
Borrowing Costs	(1,568)	(1,486)	(1,397)	(1,302)	(1,199)	(1,088)	(969)	(841)	(709)	(575)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(285)	(304)	(323)	(344)	(364)	(386)	(407)	(430)	(453)	(1,104)
<b>Net Cash provided (or used in) Operating Activities</b>	10,521	11,590	12,153	12,761	13,420	14,124	14,858	15,616	16,401	13,406
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Infrastructure, Property, Plant & Equipment	77	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Infrastructure, Property, Plant & Equipment	(5,602)	(5,470)	(5,100)	(3,279)	(1,828)	(2,219)	(2,157)	(2,375)	(2,087)	(2,007)
<b>Net Cash provided (or used in) Investing Activities</b>	(5,525)	(5,470)	(5,100)	(3,279)	(1,828)	(2,219)	(2,157)	(2,375)	(2,087)	(2,007)
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(1,087)	(1,169)	(1,258)	(1,353)	(1,456)	(1,567)	(1,686)	(1,814)	(1,721)	(1,855)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Distribution of Best Practice Dividend	(603)	(606)	(608)	(611)	(614)	(617)	(619)	(622)	(625)	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	(1,689)	(1,775)	(1,866)	(1,964)	(2,070)	(2,183)	(2,305)	(2,436)	(2,347)	(1,855)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	3,307	4,345	5,187	7,518	9,522	9,722	10,395	10,805	11,968	9,545
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	7,325	10,631	14,977	20,164	27,682	37,203	46,926	57,321	68,127	80,094
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>10,631</b>	<b>14,977</b>	<b>20,164</b>	<b>27,682</b>	<b>37,203</b>	<b>46,926</b>	<b>57,321</b>	<b>68,127</b>	<b>80,094</b>	<b>89,639</b>
Cash & Cash Equivalents - end of the year	10,631	14,977	20,164	27,682	37,203	46,926	57,321	68,127	80,094	89,639
Investments - end of the year	31,288	31,288	31,288	31,288	31,288	31,288	31,288	31,288	31,288	31,288
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>41,919</b>	<b>46,265</b>	<b>51,452</b>	<b>58,970</b>	<b>68,491</b>	<b>78,214</b>	<b>88,609</b>	<b>99,415</b>	<b>111,382</b>	<b>120,927</b>
<b>Representing:</b>										
- External Restrictions	13,898	18,349	23,645	31,275	40,912	50,752	61,269	72,199	84,294	93,970
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	28,022	27,915	27,806	27,694	27,579	27,461	27,340	27,216	27,088	26,957
	<b>41,919</b>	<b>46,265</b>	<b>51,452</b>	<b>58,970</b>	<b>68,491</b>	<b>78,214</b>	<b>88,609</b>	<b>99,415</b>	<b>111,382</b>	<b>120,927</b>

## Water Fund Key Financial Performance Indicators

<b>Clarence Valley Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2030</b>										
<b>FINANCIAL PERFORMANCE INDICATORS - WATER FUND</b>										
<b>Scenario: Average Growth 0.12%</b>										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
					2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
<b>Fit For The Future (FFTF) Ratios</b>										
Operating Performance Ratio 1)	12.47%	19.73%	21.85%	24.02%	26.23%	28.45%	30.62%	32.72%	34.76%	27.67%
Own Source Revenue Ratio 1)	89.07%	92.02%	92.08%	92.13%	92.20%	92.27%	92.34%	92.41%	92.48%	91.51%
Building & Infrastructure Asset Renewal Ratio	95.09%	92.85%	86.57%	55.66%	31.03%	37.67%	36.61%	40.31%	35.43%	34.07%
Infrastructure Backlog Ratio	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.06
Asset Maintenance Ratio	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97	0.97
Debt Service Ratio	14.98%	13.68%	13.26%	12.83%	12.41%	11.99%	11.59%	11.20%	9.91%	10.96%
Real Operating Expenditure per Capita Ratio	284.90	277.19	269.63	262.23	260.15	252.86	245.70	238.66	231.81	225.19

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
INCOME STATEMENT - SEWER FUND										
Scenario: Average Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$'000	\$'000	\$'000	\$'000	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	18,002	18,474	18,958	19,454	19,964	20,487	21,024	21,575	22,140	22,720
User Charges & Fees	1,983	2,035	2,087	2,142	2,197	2,254	2,313	2,373	2,434	2,498
Interest & Investment Revenue	247	691	822	977	1,133	1,094	889	901	1,142	247
Other Revenues	22	22	23	23	24	24	25	26	26	27
Grants & Contributions provided for Operating Purposes	185	189	194	199	204	209	214	219	225	231
Grants & Contributions provided for Capital Purposes	447	458	470	481	493	506	518	531	545	558
<b>Other Income:</b>										
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>20,885</b>	<b>21,869</b>	<b>22,553</b>	<b>23,276</b>	<b>24,015</b>	<b>24,574</b>	<b>24,983</b>	<b>25,625</b>	<b>26,512</b>	<b>26,280</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	1,721	1,764	1,808	1,853	1,899	1,947	1,995	2,045	2,097	2,149
Borrowing Costs	4,033	3,752	3,490	3,214	2,910	2,592	2,251	1,886	1,546	1,269
Materials & Contracts	4,771	4,814	4,908	5,004	5,102	5,202	5,304	5,408	5,514	5,621
Depreciation & Amortisation	8,153	8,153	8,153	8,153	8,153	8,153	8,153	8,153	8,153	8,153
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	798	818	838	859	880	902	924	946	970	994
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>19,476</b>	<b>19,300</b>	<b>19,197</b>	<b>19,083</b>	<b>18,945</b>	<b>18,796</b>	<b>18,627</b>	<b>18,438</b>	<b>18,279</b>	<b>18,187</b>
<b>Operating Result from Continuing Operations</b>	<b>1,409</b>	<b>2,568</b>	<b>3,356</b>	<b>4,193</b>	<b>5,070</b>	<b>5,778</b>	<b>6,356</b>	<b>7,186</b>	<b>8,233</b>	<b>8,093</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>1,409</b>	<b>2,568</b>	<b>3,356</b>	<b>4,193</b>	<b>5,070</b>	<b>5,778</b>	<b>6,356</b>	<b>7,186</b>	<b>8,233</b>	<b>8,093</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>962</b>	<b>2,110</b>	<b>2,886</b>	<b>3,712</b>	<b>4,576</b>	<b>5,272</b>	<b>5,838</b>	<b>6,655</b>	<b>7,688</b>	<b>7,535</b>

Clarence Valley Council										
10 Year Financial Plan for the Years ending 30 June 2030										
BALANCE SHEET - SEWER FUND										
Scenario: Average Growth 0.12%										
	2020/21					Projected Years				
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	2,000	6,169	11,074	17,681	24,015	18,140	11,731	19,677	29,592	39,539
Investments	7,673	7,673	7,673	7,673	7,673	7,673	7,673	7,673	7,673	7,673
Receivables	1,651	1,694	1,738	1,783	1,829	1,876	1,925	1,975	2,026	2,078
Inventories	-	-	-	-	-	-	-	-	-	-
Other	1	1	1	1	1	1	1	1	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>11,325</b>	<b>15,537</b>	<b>20,485</b>	<b>27,137</b>	<b>33,518</b>	<b>27,690</b>	<b>21,330</b>	<b>29,326</b>	<b>39,292</b>	<b>49,292</b>
<b>Non-Current Assets</b>										
Investments	4,035	4,035	4,035	4,035	4,035	4,035	4,035	4,035	4,035	4,035
Receivables	181	185	190	195	200	205	211	216	222	228
Inventories	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	263,609	257,954	252,091	245,086	238,927	245,365	252,572	245,888	240,054	233,770
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	49	49	49	49	49	49	49	49	49	49
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>267,874</b>	<b>262,224</b>	<b>256,366</b>	<b>249,366</b>	<b>243,211</b>	<b>249,655</b>	<b>256,867</b>	<b>250,189</b>	<b>244,360</b>	<b>238,082</b>
<b>TOTAL ASSETS</b>	<b>279,199</b>	<b>277,761</b>	<b>276,851</b>	<b>276,503</b>	<b>276,729</b>	<b>277,345</b>	<b>278,197</b>	<b>279,514</b>	<b>283,652</b>	<b>287,374</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	391	396	404	412	420	429	438	446	456	465
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	4,012	4,273	4,549	4,853	5,171	5,513	5,878	4,104	4,380	4,676
Provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>4,403</b>	<b>4,669</b>	<b>4,953</b>	<b>5,265</b>	<b>5,591</b>	<b>5,941</b>	<b>6,315</b>	<b>4,550</b>	<b>4,836</b>	<b>5,141</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Borrowings	56,227	51,953	47,404	42,551	37,380	31,868	25,990	21,886	17,506	12,829
Provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>56,227</b>	<b>51,953</b>	<b>47,404</b>	<b>42,551</b>	<b>37,380</b>	<b>31,868</b>	<b>25,990</b>	<b>21,886</b>	<b>17,506</b>	<b>12,829</b>
<b>TOTAL LIABILITIES</b>	<b>60,629</b>	<b>56,622</b>	<b>52,357</b>	<b>47,816</b>	<b>42,971</b>	<b>37,809</b>	<b>32,305</b>	<b>26,436</b>	<b>22,342</b>	<b>17,970</b>
<b>Net Assets</b>	<b>218,570</b>	<b>221,138</b>	<b>224,494</b>	<b>228,688</b>	<b>233,757</b>	<b>239,536</b>	<b>245,892</b>	<b>253,078</b>	<b>261,311</b>	<b>269,404</b>
<b>EQUITY</b>										
Retained Earnings	120,968	123,536	126,892	131,086	136,155	141,934	148,290	155,476	163,709	171,802
Revaluation Reserves	97,602	97,602	97,602	97,602	97,602	97,602	97,602	97,602	97,602	97,602
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	218,570	221,138	224,494	228,688	233,757	239,536	245,892	253,078	261,311	269,404
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>218,570</b>	<b>221,138</b>	<b>224,494</b>	<b>228,688</b>	<b>233,757</b>	<b>239,536</b>	<b>245,892</b>	<b>253,078</b>	<b>261,311</b>	<b>269,404</b>

<b>Clarence Valley Council</b>										
<b>10 Year Financial Plan for the Years ending 30 June 2030</b>										
<b>CASH FLOW STATEMENT - SEWER FUND</b>										
Scenario: Average Growth 0.12%										
	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$'000	\$'000	\$'000	\$'000	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	17,940	18,450	18,933	19,430	19,939	20,461	20,997	21,547	22,112	22,691
User Charges & Fees	1,971	2,024	2,076	2,130	2,186	2,242	2,301	2,360	2,422	2,484
Interest & Investment Revenue Received	241	689	820	975	1,130	1,091	886	898	1,139	244
Grants & Contributions	632	647	664	680	697	715	732	751	770	789
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	(103)	11	11	12	12	12	12	13	13	13
<b>Payments:</b>										
Employee Benefits & On-Costs	(1,721)	(1,764)	(1,808)	(1,853)	(1,899)	(1,947)	(1,995)	(2,045)	(2,097)	(2,149)
Materials & Contracts	(4,709)	(4,809)	(4,900)	(4,996)	(5,094)	(5,193)	(5,295)	(5,399)	(5,504)	(5,612)
Borrowing Costs	(4,033)	(3,752)	(3,490)	(3,214)	(2,910)	(2,592)	(2,251)	(1,886)	(1,546)	(1,269)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(367)	(385)	(403)	(422)	(441)	(460)	(480)	(501)	(522)	(594)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>9,850</b>	<b>11,111</b>	<b>11,903</b>	<b>12,742</b>	<b>13,619</b>	<b>14,329</b>	<b>14,907</b>	<b>15,738</b>	<b>16,786</b>	<b>16,197</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	1,212	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	46	44	44	44	44	44	44	44	44	44
<b>Payments:</b>										
Purchase of Infrastructure, Property, Plant & Equipment	(6,382)	(2,542)	(2,334)	(1,192)	(2,037)	(14,635)	(15,404)	(1,513)	(2,363)	(1,913)
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(5,124)</b>	<b>(2,498)</b>	<b>(2,290)</b>	<b>(1,148)</b>	<b>(1,993)</b>	<b>(14,591)</b>	<b>(15,360)</b>	<b>(1,469)</b>	<b>(2,319)</b>	<b>(1,869)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(4,514)	(4,012)	(4,273)	(4,549)	(4,853)	(5,171)	(5,513)	(5,878)	(4,104)	(4,380)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-
Distribution of Best Practice Dividend	(431)	(433)	(435)	(437)	(439)	(441)	(443)	(445)	(448)	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(4,945)</b>	<b>(4,444)</b>	<b>(4,708)</b>	<b>(4,986)</b>	<b>(5,292)</b>	<b>(5,612)</b>	<b>(5,956)</b>	<b>(6,323)</b>	<b>(4,552)</b>	<b>(4,380)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(219)</b>	<b>4,169</b>	<b>4,905</b>	<b>6,607</b>	<b>6,334</b>	<b>(5,875)</b>	<b>(6,409)</b>	<b>7,946</b>	<b>9,915</b>	<b>9,948</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of</b>	<b>2,219</b>	<b>2,000</b>	<b>6,169</b>	<b>11,074</b>	<b>17,681</b>	<b>24,015</b>	<b>18,140</b>	<b>11,731</b>	<b>19,677</b>	<b>29,592</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,000</b>	<b>6,169</b>	<b>11,074</b>	<b>17,681</b>	<b>24,015</b>	<b>18,140</b>	<b>11,731</b>	<b>19,677</b>	<b>29,592</b>	<b>39,539</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>										
Cash & Cash Equivalents - end of the year	2,000	6,169	11,074	17,681	24,015	18,140	11,731	19,677	29,592	39,539
Investments - end of the year	11,708	11,708	11,708	11,708	11,708	11,708	11,708	11,708	11,708	11,708
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>13,708</b>	<b>17,877</b>	<b>22,782</b>	<b>29,389</b>	<b>35,723</b>	<b>29,848</b>	<b>23,439</b>	<b>31,385</b>	<b>41,300</b>	<b>51,248</b>
<b>Representing:</b>										
- External Restrictions	11,997	16,208	21,154	27,803	34,180	28,349	21,985	29,978	39,941	49,937
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	1,712	1,669	1,628	1,586	1,543	1,499	1,454	1,407	1,359	1,310
	<b>13,708</b>	<b>17,877</b>	<b>22,782</b>	<b>29,389</b>	<b>35,723</b>	<b>29,848</b>	<b>23,439</b>	<b>31,385</b>	<b>41,300</b>	<b>51,248</b>

## Sewer Fund Key Financial Performance Indicators

<b>Clarence Valley Council</b>											
<b>10 Year Financial Plan for the Years ending 30 June 2030</b>											
<b>FINANCIAL PERFORMANCE INDICATORS - SEWER FUND</b>											
<b>Scenario: Average Growth 0.12%</b>											
	2020/21	2021/22	2022/23	2023/24	Projected Years						2029/30
					2024/25	2025/26	2026/27	2027/28	2028/29		
<b>Fit For The Future (FFTF) Ratios</b>											
Operating Performance Ratio 1)	4.71%	9.86%	13.07%	16.28%	19.46%	21.91%	23.86%	26.52%	29.61%	29.29%	
Own Source Revenue Ratio 1)	96.98%	97.04%	97.06%	97.08%	97.10%	97.09%	97.07%	97.07%	97.10%	97.00%	
Building & Infrastructure Asset Renewal Ratio	76.30%	35.64%	32.73%	16.71%	28.56%	205.21%	215.99%	21.22%	33.13%	26.82%	
Infrastructure Backlog Ratio	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	
Asset Maintenance Ratio	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	
Debt Service Ratio	41.82%	36.26%	35.15%	34.06%	33.00%	32.25%	31.73%	30.94%	21.76%	21.96%	
Real Operating Expenditure per Capita Ratio	357.77	343.33	330.70	318.33	312.29	300.03	287.93	276.01	264.97	255.30	

## FINANCIAL PLANNING POLICY KEY FINANCIAL INDICATORS (KFI'S):

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
<b>1. Operational Liquidity (short term focus)</b>				
<p>1.1 Unrestricted Current Ratio – unrestricted current assets divided by unrestricted current liabilities. As per Note 13 Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;1.5:1.</p> <p><u>Purpose</u> – this is a measure of Council's ability to meet its short term liabilities with its short term assets.</p>	>1.5:1	Not Applicable	Yes	No
<p>1.2 Rates and Annual Charges Outstanding – rates &amp; annual charges outstanding divided by rates &amp; annual charges collectible. As per Note 13 Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &lt;10%.</p> <p><u>Purpose</u> – this measure assesses the impact of uncollected rates &amp; annual charges on Council's liquidity and the adequacy of Council's debt recovery efforts.</p>	<=5%	Not Applicable	Yes	No
<p>1.3 Available Working Funds</p> <p><u>Purpose</u> - similar to the Unrestricted Current Ratio this is a measure of Council's ability to meet short term financial shocks whether they be reductions in anticipated revenues or unplanned additional expenditure (measured in \$).</p>	General Fund >\$4 million Water Fund >\$2 million Sewer Fund >\$2 million	Not Applicable	Yes	No

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
<p>1.4 Cash Expense Cover Ratio – Current Year's Cash and Cash Equivalents and all Term Deposits divided by Payments from cash flow of operating and financing activities, multiplied by 12. As per Note 13 Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;3 months.</p> <p><u>Purpose</u> - This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.</p>	Consolidated Funds: Minimum >3 months	Not Applicable	Yes	No
<b>2. Fiscal Responsibility (Council elected term focus)</b>				
<p>2.1 Operating Performance Ratio – total continuing operating revenue excluding capital grants and contributions less operating expenses, divided by total continuing operating revenue. Total continuing operating revenue excludes fair value adjustments and reversal of revaluation decrements, net gain/ (loss) on sale of assets and the net share of interests in joint ventures &amp; associates. As per Note 13 Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;0%.</p> <p><u>Purpose</u> - This ratio measures Council's achievement of containing operating expenditure within operating revenue. Councils should not be recording recurring operating deficits, or funding operating results from capital revenues.</p>	All Funds: Minimum >0%	>=0% meet within 5 years i.e. by 2020/21	No	Yes



KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
<p>2.2 Own Source Revenue Ratio – total continuing operating revenue (excluding ALL grants &amp; contributions), divided by total continuing operating revenue inclusive of all grants and contributions. Total continuing operating revenue excludes fair value adjustments and reversal of revaluation decrements, net gain/ (loss) on sale of assets and the net share of interests in joint ventures &amp; associates. As per Note 13 Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;60%.</p> <p><u>Purpose</u> - This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants &amp; contributions. A council's financial flexibility improves as its own source revenue increases.</p>	All Funds: Minimum >60%	>60% meet within 5 years i.e. by 2020/21	No	Yes
<p>2.3 Debt Service Cover Ratio – Operating result before capital (excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets, interest expense, depreciation / impairment / amortization, and the net share of interests in joint ventures &amp; associates), divided by Principal Repayments (from the Statement of Cash Flows) plus borrowing costs (from the Income Statement). As per Note 13 Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;2x.</p> <p><u>Purpose</u> - This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.</p>	All Funds: Minimum >2x	Not Applicable	No	Yes

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
<p>2.4 Debt Service Ratio - Cost of debt service (interest expense &amp; principal repayments) divided by total continuing operating revenue (excluding capital grants and contributions).</p> <p><u>Purpose</u> – A Council with a low or zero level of debt may incorrectly place the funding burden on current ratepayers when in fact it could be spread across generations, who also benefit from the assets. High Levels of debt generally indicate a weakness in financial sustainability and/or poor balance sheet management.</p>	<p>General Fund &lt;12%, Water &amp; Sewer Fund &lt;=50% (per Council's Borrowing Policy)</p>	<p>&gt;0%&lt;=20% meet within 5 years i.e. by 2020/21</p>	No	Yes
<p>2.5 Real Operating Expenditure Per Capita – Operating expenditure indexed by the Local Government Cost Index, divided by population of Council area. Per IPART's Fit for the Future (FFTF) requirement – there must be a demonstrated decrease in the ratio over time, i.e. operational savings (net of Integrated Planning &amp; Reporting (IP&amp;R) supported service improvements) over 5 years, by 2020/21.</p> <p><u>Purpose</u> - Changes in real operating expenditure per capita are considered to assess how effectively Councils:</p> <ul style="list-style-type: none"> <li>• can realise natural efficiencies as population increases (through lower average cost of service delivery and representation); and</li> <li>• can make necessary adjustments to maintain current efficiency if population is declining (e.g. appropriate reductions in staffing or other costs)</li> </ul> <p>Assuming that service levels remain constant, a decline in real expenditure per capita indicates efficiency improvements (i.e. the same level of output per capita is achieved with reduced expenditure).</p>	<p>General Fund only - A decline in ratio over 5 years by 2020/21</p>	<p>Demonstrate savings over 5 years i.e. by 2020/21</p>	No	Yes
<p><b>3. Financial Sustainability (Long term intergenerational focus)</b></p>				

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
<p>3.1 Building &amp; Asset Renewal Ratio – expenditure on building and infrastructure asset renewals divided by depreciation, amortisation &amp; impairment for building and infrastructure assets. As per Special Schedule 7, Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;100%.</p> <p><u>Purpose</u> – this measure assesses the rate at which building &amp; infrastructure assets are being renewed &amp; upgraded against the rate at which they are depreciating.</p>	All Funds Minimum > 100%	>100% meet or show improvement towards achieving it within 5 years i.e. by 2020/21	Yes	Yes
<p>3.2 Infrastructure Backlog Ratio - Estimated Cost to bring Assets to a Satisfactory Condition, divided by carrying value of infrastructure, building, other structures and depreciable land improvement assets. As per Special Schedule 7, Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &lt;2%.</p> <p><u>Purpose</u> - This ratio shows what proportion the infrastructure backlog is against the total value of a council's infrastructure.</p>	All Funds Maximum <2%	<2% meet or show improvement towards achieving it within 5 years i.e. by 2020/21	Yes	No
3.3 Cost to bring assets to agreed service level – Estimated cost to bring to an agreed level of service set by the council divided by gross replacement cost. As per Special Schedule	All Funds	Not	Yes	No

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
<p>7, Local Government Code of Accounting Practice &amp; Financial Reporting Update 26.</p> <p>There is no industry benchmark available.</p> <p><u>Purpose</u> - To assess the proportion of outstanding renewal works compared to the total suite of assets that Council has under its care and stewardship.</p>	<=4.5%	Applicable		
<p>3.4 Asset Maintenance Ratio - Actual Asset Maintenance divided by Required Asset Maintenance. As per Special Schedule 7, Local Government Code of Accounting Practice &amp; Financial Reporting Update 25 – benchmark &gt;100%.</p> <p><u>Purpose</u> - Compares actual vs required annual asset maintenance. A ratio above 100% indicates Council is investing enough funds that year to halt the Infrastructure Backlog from growing.</p>	All Funds: Minimum >100%	>100% achieve or show progress towards achieving it within 5 years i.e. by 2020/21	No	Yes
<p>3.5 Asset Sustainability Ratio – Planned capital expenditure on renewing and replacing existing assets (net of proceeds from sale of replaced assets), divided by the optimal level proposed in Council's Asset Management Plan. Local Government Association South Australia Financial Sustainability Information Paper No.9: <i>Financial Indicators</i> – Revised February 2012.</p> <p><u>Purpose</u> – Indicates the extent to which existing non-financial assets are being renewed</p>	All Funds: Minimum >90% but <110%	Not Applicable	Yes	No

KEY FINANCIAL INDICATORS	COUNCIL'S KFI GOAL	Fit For The Future KFI (General Fund Only)	KEY FINANCIAL INDICATOR TYPE	
			Financial Position Indicator	Financial Performance Indicator
and replaced compared with what is needed to cost-effectively maintain service levels. Achievement of the suggested target would mean that Council was reasonably optimising the timing of capital outlays on the renewal/replacement of assets.				

## Summary Income Statement - DRAFT Budget 2020/21

Description	2020/21 General Fund	2020/21 Water Fund	2020/21 Sewer Fund	2020/21 HP Fund	2020/21 CRL Fund	2020/21 DWM Fund	2020/21 CSS Fund	2020/21 Consolidated
<b>Income</b>								
Rates Income	(35,131,965)	0	0	0	0	0	0	(35,131,965)
Annual Charges	(2,343,000)	(2,573,400)	(18,002,000)	0	0	(7,268,208)	0	(30,186,608)
User Charges	0	(12,807,500)	(1,587,000)	0	0	0	0	(14,394,500)
Statutory & Regulatory User Charges	(2,184,440)	(112,776)	(36,322)	0	0	0	0	(2,333,538)
General User Fees	(14,087,689)	(546,455)	(359,724)	(7,135,312)	0	0	(280,380)	(22,409,560)
Interest Income	(1,334,842)	(617,367)	(246,649)	(2,351)	(36,855)	(80,058)	(59,290)	(2,377,412)
Operating Grants & Contributions	(19,704,694)	(930,648)	(184,611)	(39,500)	(230,940)	(205,000)	(6,888,996)	(28,184,389)
Net Gains from Disposal of Assets	(1,535,117)	(77,206)	(46,302)	0	0	0	0	(1,658,625)
Other Revenue	(2,196,757)	(130,821)	(21,631)	(10,000)	0	(86,000)	(12,000)	(2,457,209)
Internal Income	(12,296,085)	(711,754)	(436,758)	0	(943,110)	(308,756)	(1,983,084)	(16,679,547)
ABC Recovery	(13,176,478)	0	0	0	0	0	0	(13,176,478)
Internal Plant Hire Income	(6,623,671)	(629,331)	(468,358)	0	0	0	0	(7,721,360)
<b>Total Income (Excluding Capital Grants &amp; Contributions)</b>	<b>(110,614,738)</b>	<b>(19,137,258)</b>	<b>(21,389,355)</b>	<b>(7,187,163)</b>	<b>(1,210,905)</b>	<b>(7,948,022)</b>	<b>(9,223,750)</b>	<b>(176,711,191)</b>
<b>Expenditure</b>								
Salaries, Wages & Oncosts	31,751,374	1,703,974	1,720,439	115,709	567,784	205,697	3,493,436	39,558,413
Other Employee Costs	784,135	258	258	0	15,100	0	40,571	840,322
Borrowing Costs	768,966	1,568,430	4,032,534	0	0	334,748	0	6,704,678
Materials	10,315,061	1,343,750	1,696,200	293,850	12,300	32,000	139,410	13,832,571
Contracts	10,410,094	1,863,271	1,574,630	2,064,263	90,000	4,563,209	2,011,896	22,577,363
Consultancies	927,099	0	0	0	0	50,000	0	977,099
Legal Expenses	402,960	0	0	0	0	0	0	402,960
Depreciation	29,159,358	6,666,148	8,157,012	479,444	277,999	60,676	27,249	44,827,886
Insurance Expenses	1,589,280	43,931	51,768	28,147	1,725	392	94	1,715,337
Donations, Contributions & Taxes	5,525,039	3,000	0	319,700	0	0	0	5,847,739
Administration Expenses	1,348,051	17,976	158	141,035	38,700	15,000	41,500	1,602,420
Other Operating Expenses	2,624,651	814,249	738,134	329,710	121,409	0	18,829	4,646,982
Subscriptions & Memberships	160,470	8,364	8,364	8,628	82,266	46,460	68,720	383,272
Internal Expenses	4,025,884	920,989	828,781	1,780,195	42,500	1,657,610	2,138,084	11,394,043
ABC Distribution	9,230,361	1,438,404	1,041,071	111,858	102,858	356,458	895,468	13,176,478
Internal Plant Hire Expenditure	4,166,588	457,460	531,835	3,591	0	0	0	5,159,474
<b>Total Expenditure</b>	<b>113,189,371</b>	<b>16,850,204</b>	<b>20,381,184</b>	<b>5,676,130</b>	<b>1,352,641</b>	<b>7,322,250</b>	<b>8,875,257</b>	<b>173,647,037</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,574,633</b>	<b>(2,287,054)</b>	<b>(1,008,171)</b>	<b>(1,511,033)</b>	<b>141,736</b>	<b>(625,772)</b>	<b>(348,493)</b>	<b>(3,064,154)</b>
Capital Grants & Contributions	(20,917,342)	(1,130,000)	(447,000)	(6,400,000)	0	0	0	(28,894,342)
<b>Operating Result for the Year</b>	<b>(18,342,709)</b>	<b>(3,417,054)</b>	<b>(1,455,171)</b>	<b>(7,911,033)</b>	<b>141,736</b>	<b>(625,772)</b>	<b>(348,493)</b>	<b>(31,958,496)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>								
Capital Works - New	9,822,406	660,000	2,769,098	6,430,000	0	0	0	19,681,504
Capital Works - Upgrade	19,196,600	333,326	1,067,628	0	0	0	0	20,597,554
Capital Works - Expansion	0	0	0	0	0	0	0	0
Capital Works - Renewal	19,484,413	4,608,923	2,545,442	1,020,000	345,000	0	0	28,003,778
Depreciation	(29,159,358)	(6,666,148)	(8,157,012)	(479,444)	(277,999)	(60,676)	(27,249)	(44,827,886)
Employee Leave Accruals	0	0	0	0	0	0	0	0
Employee Leave Paid	0	0	0	0	0	0	0	0
Loan Funds Received	0	0	0	0	0	0	0	0
Loan Repayments (Principal Only)	2,054,366	1,086,588	4,514,037	0	0	539,937	0	8,194,928
Long Term Debtor Repayments	0	0	0	0	0	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>21,398,427</b>	<b>22,689</b>	<b>2,739,193</b>	<b>6,970,556</b>	<b>67,001</b>	<b>479,261</b>	<b>(27,249)</b>	<b>31,649,878</b>
<b>Adjust for Transfers to/from Reserves</b>								
Internal Reserves	(3,799,391)	0	0	0	0	0	(478,375)	(4,277,766)
External Reserves	(176,386)	2,764,365	(1,731,022)	940,477	(208,737)	146,511	0	1,735,208
Unspent Loans	0	0	0	0	0	0	0	0
Unexpended Grant Reserves	(620,000)	0	0	0	0	0	854,117	234,117
S64 / S94 Contribution Reserves	153,333	630,000	447,000	0	0	0	0	1,230,333
<b>Net Service Result after Transfers to/from Reserves</b>	<b>(4,442,444)</b>	<b>3,394,365</b>	<b>(1,284,022)</b>	<b>940,477</b>	<b>(208,737)</b>	<b>146,511</b>	<b>375,742</b>	<b>(1,078,108)</b>
<b>NET RESULT</b>	<b>(1,386,726)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,386,726)</b>

# Clarence Valley Council

DRAFT 2020/21 BUDGET PROFIT & LOSS STATEMENTS By FUND

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**2020/21 DRAFT Budget - 3 Year Comparison**  
**Income & Expenditure Statement By Fund - CONSOLIDATED**

Description	Current Revised		
	Actuals 2018/19	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	(29,565,736)	(32,283,108)	(35,131,965)
Annual Charges	(28,626,910)	(28,249,908)	(30,186,608)
User Charges	(14,738,249)	(14,047,068)	(14,394,500)
Statutory & Regulatory User Charges	(2,526,937)	(2,426,984)	(2,333,538)
General User Fees	(21,304,254)	(23,268,282)	(22,409,560)
Interest Income	(3,851,583)	(3,084,912)	(2,377,412)
Operating Grants & Contributions	(25,122,667)	(27,203,646)	(28,184,389)
Other Revenue	(3,458,929)	(3,129,630)	(2,457,209)
Net Gains from Disposal of Assets	6,926,295	0	(1,658,625)
Internal Income	(18,596,333)	(17,571,704)	(16,679,547)
ABC Recovery	(11,918,449)	(11,736,090)	(13,176,478)
Internal Plant Hire Income	(8,794,435)	(8,314,068)	(7,721,360)
<b>Total Income</b>	<b>(161,578,186)</b>	<b>(171,315,400)</b>	<b>(176,711,191)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	38,298,868	37,417,661	39,558,413
Other Employee Costs	765,697	820,461	840,322
Borrowing Costs	7,868,810	7,203,836	6,704,678
Materials	11,172,907	19,864,855	13,832,571
Contracts	22,531,195	21,445,824	22,577,363
Consultancies	727,936	659,792	977,099
Legal Expenses	457,150	445,476	402,960
Depreciation	43,169,588	42,717,024	44,827,886
Insurance Expenses	1,729,043	2,024,632	1,715,337
Donations, Contributions & Taxes	4,904,535	5,845,424	5,847,739
Administration Expenses	1,615,149	1,677,360	1,602,420
Other Operating Expenses	3,838,705	4,483,536	4,646,982
Subscriptions & Memberships	381,537	390,178	383,272
Internal Expenses	17,305,781	12,083,558	11,394,043
ABC Distribution	11,918,449	11,736,095	13,176,478
Internal Plant Hire Expenditure	8,794,158	1,866,072	5,159,474
<b>Total Expenditure</b>	<b>175,479,506</b>	<b>170,681,784</b>	<b>173,647,037</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>13,901,320</b>	<b>(633,616)</b>	<b>(3,064,154)</b>
Capital Grants & Contributions	(16,783,634)	(26,252,696)	(28,894,342)
<b>Operating Result for the Year</b>	<b>(2,882,313)</b>	<b>(26,886,312)</b>	<b>(31,958,496)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	7,194,520	11,157,063	19,681,504
Capital Works - Upgrade	4,758,809	27,882,232	20,597,554
Capital Works - Expansion	659,968	1,818,169	0
Capital Works - Renewal	24,961,752	37,764,781	28,003,778
Depreciation	0	(42,717,024)	(44,827,886)
Employee Leave Accruals	(3,676,644)	0	0
Employee Leave Paid	3,304,085	0	0



Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	6,589,780	7,040,448	8,194,928
Long Term Debtor Repayments	(65,868)	(38,304)	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>43,726,400</b>	<b>42,907,365</b>	<b>31,649,878</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	2,066,870	(9,874,036)	(4,277,766)
External Reserves	8,786,917	(2,491,062)	1,735,208
Unspent Loans	(145,166)	(78,000)	0
Unexpended Grant Reserves	877,653	(3,163,166)	234,117
S64 / S94 Contribution Reserves	2,151,161	(915,466)	1,230,333
<b>Net Service Result after Transfers to/from Reserves</b>	<b>13,737,436</b>	<b>(16,521,731)</b>	<b>(1,078,108)</b>
<b>NET RESULT</b>	<b>54,581,523</b>	<b>(500,678)</b>	<b>(1,386,726)</b>

## Clarence Valley Council

**2020/21 DRAFT Budget - 3 Year comparison**  
**Income & Expenditure Statement By Fund - General Fund**

Description	Actuals 2018/19	Current Revised Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	(29,565,747)	(32,283,108)	(35,131,965)
Annual Charges	(9,001,741)	(9,162,972)	(9,611,208)
User Charges	0	0	0
Statutory & Regulatory User Charges	(2,114,199)	(2,382,764)	(2,184,440)
General User Fees	(19,812,572)	(22,372,374)	(21,503,381)
Interest Income	(2,469,186)	(1,916,844)	(1,513,396)
Operating Grants & Contributions	(24,191,743)	(26,250,152)	(27,069,130)
Other Revenue	(3,299,091)	(3,069,894)	(2,304,757)
Net Gains from Disposal of Assets	3,028,508	0	(1,535,117)
Internal Income	(17,317,828)	(16,487,480)	(15,531,035)
ABC Recovery	(11,918,449)	(11,736,090)	(13,176,478)
Internal Plant Hire Income	(7,696,744)	(7,990,164)	(6,623,671)
<b>Total Income</b>	<b>(124,358,791)</b>	<b>(133,651,842)</b>	<b>(136,184,578)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	34,619,503	33,960,465	36,134,000
Other Employee Costs	723,999	795,561	839,806
Borrowing Costs	1,651,556	1,268,354	1,103,714
Materials	8,529,940	16,195,186	10,792,621
Contracts	20,051,691	19,823,254	19,139,462
Consultancies	700,036	659,792	977,099
Legal Expenses	452,964	403,656	402,960
Depreciation	29,356,829	28,623,264	30,004,726
Insurance Expenses	1,603,342	1,868,392	1,619,638
Donations, Contributions & Taxes	4,899,665	5,845,424	5,844,739
Administration Expenses	1,608,287	1,659,384	1,584,286
Other Operating Expenses	2,837,077	3,035,892	3,094,599
Subscriptions & Memberships	365,886	373,450	366,544
Internal Expenses	14,981,668	10,358,806	9,644,273
ABC Distribution	9,745,073	9,493,086	10,697,003
Internal Plant Hire Expenditure	7,687,241	1,866,072	4,170,179
<b>Total Expenditure</b>	<b>139,814,756</b>	<b>136,230,038</b>	<b>136,415,649</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>15,455,965</b>	<b>2,578,196</b>	<b>231,071</b>
Capital Grants & Contributions	(14,973,888)	(25,175,252)	(27,317,342)
<b>NET RESULT</b>	<b>482,077</b>	<b>(22,597,056)</b>	<b>(27,086,271)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	5,312,825	8,917,391	16,252,406
Capital Works - Upgrade	4,260,857	26,719,584	19,196,600
Capital Works - Expansion	659,968	1,818,169	0
Capital Works - Renewal	19,400,664	27,138,322	20,849,413
Depreciation	0	(28,623,264)	(30,004,726)
Employee Leave Accruals	(3,676,644)	0	0
Employee Leave Paid	3,304,085	0	0

Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	2,379,252	2,530,488	2,594,303
Long Term Debtor Repayments	(65,868)	(32,448)	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>31,575,138</b>	<b>38,468,241</b>	<b>28,887,996</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	2,066,870	(9,874,036)	(4,277,766)
External Reserves	1,013,841	(1,263,751)	701,865
Unspent Loans	(145,166)	(78,000)	0
Unexpended Grant Reserves	877,653	(3,163,166)	234,117
S64 / S94 Contribution Reserves	723,880	(1,992,910)	153,333
<b>Net Service Result after Transfers to/from Reserves</b>	<b>4,537,079</b>	<b>(16,371,863)</b>	<b>(3,188,451)</b>
<b>NET RESULT - General Fund</b>	<b>36,594,295</b>	<b>(500,678)</b>	<b>(1,386,726)</b>

## Clarence Valley Council

**2020/21 DRAFT Budget - 3 Year comparison**  
**Income & Expenditure Statement By Fund - CVC Water Fund**

Description	Actuals 2018/19	Current Revised Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	(2,379,580)	(2,327,520)	(2,573,400)
User Charges	(12,917,200)	(12,499,404)	(12,807,500)
Statutory & Regulatory User Charges	(288,863)	(21,912)	(112,776)
General User Fees	(810,375)	(540,468)	(546,455)
Interest Income	(1,012,063)	(857,496)	(617,367)
Operating Grants & Contributions	(749,933)	(745,774)	(930,648)
Other Revenue	(140,231)	(44,160)	(130,821)
Net Gains from Disposal of Assets	4,126,735	0	(77,206)
Internal Income	(814,847)	(700,452)	(711,754)
ABC Recovery	0	0	0
Internal Plant Hire Income	(680,095)	(172,404)	(629,331)
<b>Total Income</b>	<b>(15,666,451)</b>	<b>(17,909,590)</b>	<b>(19,137,258)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,881,895	1,771,841	1,703,974
Other Employee Costs	31,899	4,608	258
Borrowing Costs	1,710,552	1,645,058	1,568,430
Materials	1,239,250	1,942,452	1,343,750
Contracts	1,408,091	999,528	1,863,271
Consultancies	27,900	0	0
Legal Expenses	3,269	41,820	0
Depreciation	6,408,099	6,083,100	6,666,148
Insurance Expenses	89,854	73,608	43,931
Donations, Contributions & Taxes	4,870	0	3,000
Administration Expenses	3,823	17,976	17,976
Other Operating Expenses	285,965	510,780	814,249
Subscriptions & Memberships	7,825	8,364	8,364
Internal Expenses	1,122,435	419,752	920,989
ABC Distribution	1,242,125	1,244,206	1,438,404
Internal Plant Hire Expenditure	650,321	0	457,460
<b>Total Expenditure</b>	<b>16,118,174</b>	<b>14,763,093</b>	<b>16,850,204</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>451,723</b>	<b>(3,146,497)</b>	<b>(2,287,054)</b>
Capital Grants & Contributions	(844,884)	(630,432)	(1,130,000)
<b>NET RESULT</b>	<b>(393,161)</b>	<b>(3,776,929)</b>	<b>(3,417,054)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	1,680,212	1,961,680	660,000
Capital Works - Upgrade	199,193	223,992	333,326
Capital Works - Expansion	0	0	0
Capital Works - Renewal	1,567,181	5,875,738	4,608,923
Depreciation	0	(6,083,100)	(6,666,148)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0

Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	938,992	1,009,564	1,086,588
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>4,385,577</b>	<b>2,988,274</b>	<b>22,689</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	6,182,003	158,223	2,764,365
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	577,656	630,432	630,000
<b>Net Service Result after Transfers to/from Reserves</b>	<b>6,759,659</b>	<b>788,655</b>	<b>3,394,365</b>
<b>NET RESULT - CVC Water Fund</b>	<b>10,752,076</b>	<b>0</b>	<b>0</b>

## Clarence Valley Council

**2020/21 DRAFT Budget - 3 Year comparison**  
**Income & Expenditure Statement By Fund - CVC Sewer Fund**

Description	Actuals 2018/19	Current Revised Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	11	0	0
Annual Charges	(17,245,589)	(16,759,416)	(18,002,000)
User Charges	(1,821,049)	(1,547,664)	(1,587,000)
Statutory & Regulatory User Charges	(123,876)	(22,308)	(36,322)
General User Fees	(681,307)	(355,440)	(359,724)
Interest Income	(370,334)	(310,572)	(246,649)
Operating Grants & Contributions	(180,991)	(207,720)	(184,611)
Other Revenue	(19,607)	(15,576)	(21,631)
Net Gains from Disposal of Assets	(228,948)	0	(46,302)
Internal Income	(463,658)	(383,772)	(436,758)
ABC Recovery	0	0	0
Internal Plant Hire Income	(417,595)	(151,500)	(468,358)
<b>Total Income</b>	<b>(21,552,944)</b>	<b>(19,753,968)</b>	<b>(21,389,355)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,797,469	1,685,355	1,720,439
Other Employee Costs	9,800	20,292	258
Borrowing Costs	4,506,702	4,290,424	4,032,534
Materials	1,403,717	1,727,217	1,696,200
Contracts	1,071,412	623,042	1,574,630
Consultancies	0	0	0
Legal Expenses	916	0	0
Depreciation	7,404,660	8,010,660	8,157,012
Insurance Expenses	35,847	82,632	51,768
Donations, Contributions & Taxes	0	0	0
Administration Expenses	3,039	0	158
Other Operating Expenses	715,663	936,864	738,134
Subscriptions & Memberships	7,825	8,364	8,364
Internal Expenses	1,201,678	1,305,000	828,781
ABC Distribution	931,251	998,803	1,041,071
Internal Plant Hire Expenditure	456,596	0	531,835
<b>Total Expenditure</b>	<b>19,546,576</b>	<b>19,688,653</b>	<b>20,381,184</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,006,368)</b>	<b>(65,315)</b>	<b>(1,008,171)</b>
Capital Grants & Contributions	(964,862)	(447,012)	(447,000)
<b>NET RESULT</b>	<b>(2,971,230)</b>	<b>(512,327)</b>	<b>(1,455,171)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	201,483	277,992	2,769,098
Capital Works - Upgrade	298,759	938,656	1,067,628
Capital Works - Expansion	0	0	0
Capital Works - Renewal	3,993,907	4,750,722	2,545,442
Depreciation	0	(8,010,660)	(8,157,012)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0

Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	3,271,536	3,499,996	4,514,037
Long Term Debtor Repayments	0	(5,856)	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>7,765,685</b>	<b>1,450,850</b>	<b>2,739,193</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	1,591,074	(1,385,535)	(1,731,022)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	849,624	447,012	447,000
<b>Net Service Result after Transfers to/from Reserves</b>	<b>2,440,697</b>	<b>(938,523)</b>	<b>(1,284,022)</b>
<b>NET RESULT - CVC Sewer Fund</b>	<b>7,235,152</b>	<b>0</b>	<b>0</b>

# Clarence Valley Council

DRAFT 2020/21 BUDGET - FINANCIAL RESERVE STATEMENT By FUND

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## Financial Reserve Statement By Fund - DRAFT Budget 2020/21

## Fund: 1 - CVC General Fund

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>EXTERNAL RESTRICTIONS</b>					
<i>General Purpose Unexpended Loans</i>					
20220 - UL - BusShel-Disability Req Gftn,McIn,Yamba	(30,759.19)	23,000.00	(7,759.19)		(7,759.19)
20234 - UL - WaterTspt-TQUAL Pontoon - Brushgrove	(55,024.85)	55,000.00	(24.85)		(24.85)
20318 - UL - Pools - Yamba Pool Improvements	(3,481.82)		(3,481.82)		(3,481.82)
<b>Total General Purpose Unexpended Loans</b>	<b>(89,265.86)</b>	<b>78,000.00</b>	<b>(11,265.86)</b>	<b>0.00</b>	<b>(11,265.86)</b>
<i>Floodplain Infrastructure &amp; Natural Resources Unexpended Loans</i>					
20010 - UL - Floodplain Services	(9,832.14)		(9,832.14)		(9,832.14)
20190 - UL - FP - Wooloweyah Lake Erosion Control	(17,240.00)		(17,240.00)		(17,240.00)
<b>Total Floodplain Infrastructure &amp; Natural Resources Unexpended Loans</b>	<b>(27,072.14)</b>	<b>0.00</b>	<b>(27,072.14)</b>	<b>0.00</b>	<b>(27,072.14)</b>
<b>Total Unexpended Loans</b>	<b>(116,338.00)</b>	<b>78,000.00</b>	<b>(38,338.00)</b>	<b>0.00</b>	<b>(38,338.00)</b>
<i>Specific Purpose Unexpended Grants</i>					
80001 - UG - FedGovt - Disaster Recovery & Resilience Project		(1,416,667.00)	(1,416,667.00)	620,000.00	(796,667.00)
80069 - UG - NSW Etrust - Environ Educ Prgm - Coastal Emus & Koalas	(51,308.56)	51,309.00	0.44		0.44
80235 - UG - M&GNSW - Museums Advisor Program	(2,126.54)	2,127.00	0.46		0.46
80236 - UG - NSW Gov - Regional Cultural Fund	(2,884,224.00)	2,424,000.00	(460,224.00)		(460,224.00)
80263 - UG - Dept Nat Resources Ulmarra Bank Protection Works	(66,888.35)	479,079.00	412,190.65		412,190.65
80267 - UG - DNR - Grafton Levee Access Easement	(44,074.94)		(44,074.94)		(44,074.94)
80287 - UG - DNR Ulmarra FPM Study	(19,287.24)		(19,287.24)		(19,287.24)
80289 - UG - DNR Palmers Island FPM Study	(1,546.63)		(1,546.63)		(1,546.63)
80326 - UG - NSWOEH - 2011/12 - Glenreagh Floodplain RMS&P	(3,452.76)		(3,452.76)		(3,452.76)
80327 - UG - PLAN - Crown lands - Plan of Management	(92,756.00)	92,756.00			
80328 - UG - Nymboida & Ulmarra Comm Based Heritage Studies	(9,290.40)	9,290.00	(0.40)		(0.40)
80355 - UG - NSWOEH - 2011/12 F/Plain Mgmt - Maclean Levee	(19,552.97)		(19,552.97)		(19,552.97)
80395 - UG - DPI - WAP Programme	(119,651.53)	119,651.00	(0.53)		(0.53)
80438 - UG - WeedM Crown Reserves Improvement Fund Program	(23,665.05)	23,665.00	(0.05)		(0.05)
80458 - UG - NSWPubLib - Tech Savvy Seniors Program	(1,109.03)	1,109.00	(0.03)		(0.03)
80459 - UG - GTF - Be Connected Activation Grant	(4,276.22)	4,276.00	(0.22)		(0.22)
80511 - UG - RMS - Loc Rds Natural Disasters - April 15 Flood	(152,560.31)		(152,560.31)		(152,560.31)
80563 - UG - DFACS - Social Hous Comm Imp - Yamba Sports Complex	(181,853.21)	186,253.00	4,399.79		4,399.79
80680 - UG - Yamba Rd - Replace Jetty with Pontoon	(5,122.99)		(5,122.99)		(5,122.99)
83074 - UG - Arts NSW Annual Program Grant	(38,245.08)	3,245.00	(35,000.08)		(35,000.08)
83085 - UG - NSWGov - Rural & Regional Youth Participation Grant	(1,500.00)	1,500.00			
83102 - UG - ADF - Local Drug Action Team (LDAT) Program	(21,305.41)	21,005.00	(300.41)		(300.41)
86041 - UG - RMS - Active Transport	(1,579.28)		(1,579.28)		(1,579.28)
86101 - UG - RTA Natural Disaster Funding - January 2011	(122,940.72)		(122,940.72)		(122,940.72)
86103 - UG - RTA - Flood Funding - May09	(259,843.40)		(259,843.40)		(259,843.40)
86196 - UG - RTA Repair Program	(78,884.10)		(78,884.10)		(78,884.10)
86293 - UG - RTA Emerg Flood Response LocRd Jan08	(70,082.07)		(70,082.07)		(70,082.07)
86300 - UG - RTA - Emerg Flood Response (May 2009)	(121,836.43)		(121,836.43)		(121,836.43)
86301 - UG - RTA - Flood Damage Crown Rds (May2009)	(10,050.88)		(10,050.88)		(10,050.88)
86302 - UG - RTA - Flood Damage Public Rds (May 2009)	(6,379.66)		(6,379.66)		(6,379.66)
86303 - UG - NDisRds - RMS - Reg Rds Natural Disaster - March 2017	(2,959.81)		(2,959.81)		(2,959.81)
86304 - UG - NDisRds - RMS - Loc Rds Natural Disaster - March 2017	(9,211.94)		(9,211.94)		(9,211.94)
89116 - UG - DECCW - Brooms Head Beach CZMP	(1,768.47)		(1,768.47)		(1,768.47)
89125 - UG - NSW DPI - Maclean Showground Power	(10,137.00)		(10,137.00)		(10,137.00)
89133 - UG - RMS 2014/2015 Speed Management	(4,557.00)		(4,557.00)		(4,557.00)
89138 - UG - RFS NSW Firefighting Fund	(19,555.92)		(19,555.92)		(19,555.92)
89142 - UG - LLS - Ecological Sustainable Develop - Floodplain Farmi	(13,179.34)	13,179.00	(0.34)		(0.34)
89143 - UG - OEH - Saving our Species Brush-Tailed Rock Wallaby	(6,178.75)	6,179.00	0.25		0.25
89144 - UG - OEH - Saving our Species - Mason's Grevillea	(5,558.33)	5,558.00	(0.33)		(0.33)
89148 - UG - Community Building P/Ship Prgm - Tucabia Hall Kitchen Up	(2,503.06)	2,503.00	(0.06)		(0.06)
89149 - UG - Community Building P/Ship Prgm - Jim Thompson Pavillion	(347.41)		(347.41)		(347.41)
89151 - UG - OEH - Saving our Species Clarence Koala SOS	(9,993.22)	9,993.00	(0.22)		(0.22)
89152 - UG - Comm Bld P/Ship Prgm - Dundurrabin Hall Bld Improvem	(4,000.00)	4,000.00			
89153 - UG - Comm Bld P/Ship Prgm - Jackadgery Hall Bld Improvem	(4,000.00)	4,000.00			
89154 - UG - Comm Bld P/Ship Prgm - Coaldale Hall Bld Improvements	(3,000.00)	3,000.00			
89163 - UG - DECCW - Glenreagh Floodplain Risk Mgmt Study & Plan	(16,434.00)		(16,434.00)		(16,434.00)
89165 - UG - RR RMS Black Spot Funding 4496 - Armidale Rd	(60,751.51)		(60,751.51)		(60,751.51)
89166 - UG - Federal Black Spot - Orara Way Ch32.2-33.2km Rd Upg	(1,356.84)	1,356.00	(0.84)		(0.84)
89170 - UG - RFS - Storage Building Grafton Airport	(2,337.14)	2,337.00	(0.14)		(0.14)
89180 - UG - DIIRLG - Stronger Comm Ellem Oval New Irrig S Recon	(91,042.12)	91,042.00	(0.12)		(0.12)
89181 - UG - NSWGov - SCFP Rushforth Pk Stg2 amenities & canteen	(151,900.00)	151,900.00			
89182 - UG - NSWGov - SCFP Ken Leeson Oval Stg1 upg fr mastertp	(47,000.00)	47,000.00			
89183 - UG - NSWGov - SCFP Ngayundi S C carpk & play surface upg	(89,659.85)	89,660.00	0.15		0.15
89184 - UG - NSWGov - SCFP Jacaranda Pk Redevelopment	(297,867.46)	297,867.00	(0.46)		(0.46)
89185 - UG - SpFac - Comm Sports Infrastr Fund - Yamba Sports Cmplx	(436,914.55)	442,515.00	5,600.45		5,600.45
89190 - UG - Biod - OEH Coastal Emu Community Engagement	(1,964.55)	1,965.00	0.45		0.45
89191 - UG - Biod - OEH Coastal Koala Community Engagement	(7,600.00)	7,600.00			
89192 - UG - NSWGov - Enhancement of Yamba Museum Precinct	(68,144.00)	68,144.00			
89193 - UG - NSWGov - Archive Facility Clarence River Historical Society	(18,500.00)	18,500.00			
89200 - UG - P&OS - NCPHN Healty Towns Pr - Maclean Exercise Eq	(24,999.00)	24,999.00			
89220 - UG - M&GNSW - Museum Advisor Program 2019 - Year 7	(4,809.09)	4,809.00	(0.09)		(0.09)
89221 - UG - M&GNSW - Museum Advisor Program 2020 - Year 8		(5,750.00)	(5,750.00)		(5,750.00)
<b>Total Specific Purpose Unexpended Grants</b>	<b>(5,833,624.12)</b>	<b>3,294,954.00</b>	<b>(2,538,670.12)</b>	<b>620,000.00</b>	<b>(1,918,670.12)</b>
<i>s94 Contributions</i>					
90020 - S94 CVC Contr Bus & Traffic Facilities	(67,475.34)		(67,475.34)		(67,475.34)
90230 - S94 CVC Contr Community Facilities	(624,191.27)		(624,191.27)		(624,191.27)
90305 - S94 Drainage Gulmarrad	(556,358.70)		(556,358.70)		(556,358.70)
90320 - S94 CVC Contr Drainage Grafton CBD	(69,715.98)		(69,715.98)		(69,715.98)
90321 - S94 CVC Contr Drainage Yamba CBD	(688.05)		(688.05)		(688.05)
90500 - S94 Gravel Ulmarra	(4,052.08)		(4,052.08)		(4,052.08)
90600 - S94 Kerb & Gutter Lower Clarence	(38,468.37)		(38,468.37)		(38,468.37)
90790 - S94 CVC Contr Open Space/Rec Facilities	523,100.13		523,100.13		523,100.13
90840 - S94 CVC Contr Parking - Maclean/Illuka/Lawrence	82,507.78		82,507.78		82,507.78

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
90841 - S94 CVC Contr Parking - Grafton	(80,705.61)		(80,705.61)		(80,705.61)
90842 - S94 CVC Contr Parking - Yamba	(2,916.10)		(2,916.10)		(2,916.10)
91000 - S94 Quarry Roads Coldstream St	(3,825.20)		(3,825.20)		(3,825.20)
91005 - S94 Quarry Roads Gardiner	(9,435.80)		(9,435.80)		(9,435.80)
91010 - S94 Quarry Roads Jackybulbin	(33,211.42)		(33,211.42)		(33,211.42)
91020 - S94 Quarry Roads Pringles Way Lawrence	(941.62)		(941.62)		(941.62)
91035 - S94 Quarry Roads South Arm	(5,677.64)		(5,677.64)		(5,677.64)
91040 - S94 Quarry Roads Upper Shark Creek	(3,900.38)		(3,900.38)		(3,900.38)
91045 - S94 Quarry Roads Ulmarra	(13,500.92)		(13,500.92)		(13,500.92)
91050 - S94 Quarry Roads 18 Mile Rd	(15,999.49)		(15,999.49)		(15,999.49)
91055 - S94 Quarry Roads Golf Links Rd	(2,225.15)		(2,225.15)		(2,225.15)
91060 - S94 Quarry Roads Marengo Rd	(20,497.44)		(20,497.44)		(20,497.44)
91065 - S94 Quarry Roads Greberts Rd	(2,275.48)		(2,275.48)		(2,275.48)
91075 - S94 Quarry Roads Stockyard Creek	(13,376.85)		(13,376.85)		(13,376.85)
91080 - S94 Quarry Roads Peckhams Rd	(32,364.35)		(32,364.35)		(32,364.35)
91085 - S94 Quarry Roads Hanging Rock	(6,762.13)		(6,762.13)		(6,762.13)
91100 - S94 Road Upgrade Ashby	(119,840.83)		(119,840.83)		(119,840.83)
91105 - S94 Road Upgrade Crisp Dr/Tullymorgan	(31,268.77)		(31,268.77)		(31,268.77)
91110 - S94 Road Upgrade Iluka/Woombah	(78,694.66)		(78,694.66)		(78,694.66)
91115 - S94 Road Upgrade Lawrence	(101,951.49)		(101,951.49)		(101,951.49)
91116 - S94 Road Upgrade Lawrence Pre 1993	(27,431.22)		(27,431.22)		(27,431.22)
91120 - S94 Road Upgrade Maclean/Brooms hd	(18,859.39)		(18,859.39)		(18,859.39)
91125 - S94 Road Upgrade Patemans	5,507.68		5,507.68		5,507.68
91127 - S94 Road Upgrade Harvey Rd	(3,747.73)		(3,747.73)		(3,747.73)
91130 - S94 Road Upgrade Red Hill	(32,390.74)		(32,390.74)		(32,390.74)
91140 - S94 Roads & Bridges ( Table 01 - 14 ) Copmanhurst	(802,707.27)	30,000.00	(772,707.27)		(772,707.27)
91145 - S94 Roads & Bridges ( Table 15 ) Copmanhurst	(32,123.32)		(32,123.32)		(32,123.32)
91150 - S94 Roadworks Courtts Crossing	(229,964.16)		(229,964.16)		(229,964.16)
91155 - S94 Roadworks Grafton	(139,587.99)	(200,736.00)	(340,323.99)	(169,749.00)	(510,072.99)
91160 - S94 Roadworks Kangaroo Creek	(39,105.94)		(39,105.94)		(39,105.94)
91165 - S94 Roadworks Nymboida	(11,743.68)		(11,743.68)		(11,743.68)
91170 - S94 Roadworks Old Glen Innes Road	(19,861.86)		(19,861.86)		(19,861.86)
91180 - S94 Roadworks Pre-Plan	(35,835.37)		(35,835.37)		(35,835.37)
91185 - S94 Roadworks Ramornie/Jackadgery	(18,119.70)		(18,119.70)		(18,119.70)
91190 - S94 Roadworks Southampton	(52,920.10)		(52,920.10)		(52,920.10)
91195 - S94 Roadworks Tyringham	(134,559.56)		(134,559.56)		(134,559.56)
91200 - S94 Roadworks Ulmarra	(1,465,487.74)	377,934.00	(1,087,553.74)		(1,087,553.74)
91405 - S94 Tree Planting Iluka	(706.52)		(706.52)		(706.52)
91410 - S94 Tree Planting Maclean	(36,022.24)		(36,022.24)		(36,022.24)
91420 - S94 Tree Planting Ulmarra	(5,148.53)		(5,148.53)		(5,148.53)
91500 - S94 Yamba By Pass Angourie/Wooloweyah	23,479.28		23,479.28		23,479.28
91505 - S94 Yamba By Pass Industrial Area	(136,196.45)		(136,196.45)		(136,196.45)
91510 - S94 Yamba By Pass Palmers Island	(27,920.91)		(27,920.91)		(27,920.91)
91515 - S94 Yamba By Pass West Yamba	542,616.29		542,616.29		542,616.29
91520 - S94 Yamba By Pass West Yamba existing residential	(3,710.60)		(3,710.60)		(3,710.60)
91525 - S94 Yamba By Pass Yamba Town Centre	32,775.14		32,775.14		32,775.14
91999 - Voluntary Planning Agreements	(115,507.00)	40,000.00	(75,507.00)		(75,507.00)
92010 - S94 CVC Open Space/Rec Facilities - LGA	(424,590.97)	720,722.00	296,131.03	(179,530.00)	116,601.03
92011 - S94 CVC Open Space/Rec Facilities - Grafton	(137,623.45)	80,000.00	(57,623.45)		(57,623.45)
92012 - S94 CVC Open Space/Rec Facilities - Coast	(175,205.43)	133,778.00	(41,427.43)		(41,427.43)
92013 - S94 CVC Open Space/Rec Facilities - Rural	(8,899.71)		(8,899.71)		(8,899.71)
92020 - S94 CVC Community Facilities - LGA	(502,892.10)	(193,704.00)	(696,596.10)	(696,418.00)	(1,393,014.10)
92021 - S94 CVC Community Facilities - Grafton & Surrounds	(266,647.31)	20,000.00	(246,647.31)		(246,647.31)
92022 - S94 CVC Community Facilities - Maclean & Surrounds	(188,090.41)	19,150.00	(168,940.41)		(168,940.41)
92030 - S94 CVC Plan Management	(69,298.46)	(3,588.00)	(72,886.46)	69,000.00	(3,886.46)
92040 - S94A CVC Development Other than Residential	(3,431,381.28)	1,961,054.00	(1,470,327.28)	(87,636.00)	(1,557,963.28)
92050 - S94 EDev Ulmarra Riverside and Village Precinct Plan		(1,000,000.00)	(1,000,000.00)	900,000.00	(100,000.00)
<b>Total s94 Contributions</b>	<b>(9,324,621.96)</b>	<b>1,984,610.00</b>	<b>(7,340,011.96)</b>	<b>(164,333.00)</b>	<b>(7,504,344.96)</b>
<b>Deposits, Retentions &amp; Bonds</b>					
30000 - ER - Deposits, Retentions & Bonds	(1,806,611.71)		(1,806,611.71)		(1,806,611.71)
<b>Total Deposits, Retentions &amp; Bonds</b>	<b>(1,806,611.71)</b>	<b>0.00</b>	<b>(1,806,611.71)</b>	<b>0.00</b>	<b>(1,806,611.71)</b>
<b>Held as Custodian</b>					
31170 - CL - Pacific Highway Taskforce	(21,636.77)		(21,636.77)		(21,636.77)
31171 - CL - North East Waste (New) Group	(439,449.21)	19,714.00	(419,735.21)		(419,735.21)
31190 - CL - Unclaim - Sale of Land for Unpaid Rates	(316,811.01)		(316,811.01)		(316,811.01)
<b>Total Held as Custodian</b>	<b>(777,896.99)</b>	<b>19,714.00</b>	<b>(758,182.99)</b>	<b>0.00</b>	<b>(758,182.99)</b>
<b>Other External Restrictions</b>					
30004 - ER - Gordon McIntyres Lane Roadworks	(59,173.66)		(59,173.66)		(59,173.66)
30006 - ER - SUBCT 2015/0018 - Summerland Way & North St Intersectio	(30,000.00)		(30,000.00)		(30,000.00)
41050 - ER - Contributions for Future Art Purchases	(1,592.76)	(3,500.00)	(5,092.76)		(5,092.76)
41055 - ER - GallMus - Yulgilbar Foundation Donation Grant Writer	(7,145.00)	7,145.00			
41070 - ER - Art Gallery - JADA Reserve	(55,869.85)	6,610.00	(49,259.85)	15,000.00	(34,259.85)
41140 - ER - DC - Townsend Roundabout (Jubilee & Diamond)	(43,230.18)		(43,230.18)		(43,230.18)
41150 - ER - DC - Traffic Management (Witonga & Gumnut)	(64,845.26)		(64,845.26)		(64,845.26)
41152 - ER - RMS - Heavy Patching Old Pacific Highway Glenugie	(14,681.12)		(14,681.12)		(14,681.12)
<b>Total Other External Restrictions</b>	<b>(276,537.83)</b>	<b>10,255.00</b>	<b>(266,282.83)</b>	<b>15,000.00</b>	<b>(251,282.83)</b>
<b>TOTAL EXTERNAL RESTRICTIONS</b>	<b>(18,135,630.61)</b>	<b>5,387,533.00</b>	<b>(12,748,097.61)</b>	<b>470,667.00</b>	<b>(12,277,430.61)</b>
<b>INTERNAL RESTRICTIONS</b>					
<b>Employee Leave Entitlements</b>					
10000 - IR - ELE Reserve General Fund	(3,244,174.39)		(3,244,174.39)		(3,244,174.39)
<b>Total Employee Leave Entitlements</b>	<b>(3,244,174.39)</b>	<b>0.00</b>	<b>(3,244,174.39)</b>	<b>0.00</b>	<b>(3,244,174.39)</b>
<b>Fleet Plant Reserves</b>					
10020 - IR - Light Fleet Reserve	(1,451,350.21)	1,314,256.00	(137,094.21)	745,526.00	608,431.79
10010 - IR - Plant Reserve (non RFS)	(10,291,289.24)	3,821,238.00	(6,470,051.24)	4,947,274.00	(1,522,777.24)
10025 - IR - Small Plant Reserve	(633,936.22)	(42,893.00)	(676,829.22)	(66,679.00)	(743,508.22)
<b>Total Fleet Financial Reserves</b>	<b>(12,376,575.67)</b>	<b>5,092,601.00</b>	<b>(7,283,974.67)</b>	<b>5,626,121.00</b>	<b>(1,657,853.67)</b>
<b>Unspent Financial Assistance Grant</b>					
10030 - IR - FAG unspent	(5,553,006.00)		(5,553,006.00)		(5,553,006.00)
<b>Total Unspent Financial Assistance Grant</b>	<b>(5,553,006.00)</b>	<b>0.00</b>	<b>(5,553,006.00)</b>	<b>0.00</b>	<b>(5,553,006.00)</b>

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>Saleyards Financial Reserves</b>					
10910 - IR - Saleyards Asset Replacement	(275,706.64)	117,047.42	(158,659.22)	(46,605.00)	(205,264.22)
<b>Total Saleyards Financial Reserves</b>	<b>(275,706.64)</b>	<b>117,047.42</b>	<b>(158,659.22)</b>	<b>(46,605.00)</b>	<b>(205,264.22)</b>
<b>Election Cost Reserve</b>					
10360 - IR - Election Cost Reserve	(150,000.00)	(75,000.00)	(225,000.00)	(83,000.00)	(308,000.00)
<b>Total Election Costs Reserves</b>	<b>(150,000.00)</b>	<b>(75,000.00)</b>	<b>(225,000.00)</b>	<b>(83,000.00)</b>	<b>(308,000.00)</b>
<b>Council s94 Development Funds</b>					
10610 - IR - Mac S94 Reimb Res General (Main Account)	(29,635.18)		(29,635.18)		(29,635.18)
<b>Total Council s94 Development Funds</b>	<b>(29,635.18)</b>	<b>0.00</b>	<b>(29,635.18)</b>	<b>0.00</b>	<b>(29,635.18)</b>
<b>Strategic Building Reserve</b>					
10520 - IR - Strategic Building Reserve	(1,404,297.56)	(37,656.00)	(1,441,953.56)	1,404,297.00	(37,656.56)
<b>Total Strategic Building Reserve</b>	<b>(1,404,297.56)</b>	<b>(37,656.00)</b>	<b>(1,441,953.56)</b>	<b>1,404,297.00</b>	<b>(37,656.56)</b>
<b>Infrastructure Asset Reserves</b>					
11150 - IR - Infrastructure Assets Renewals Reserve	(3,703,448.88)	2,343,224.00	(1,360,224.88)	1,116,887.00	(243,337.88)
<b>Total Infrastructure Asset Reserves</b>	<b>(3,703,448.88)</b>	<b>2,343,224.00</b>	<b>(1,360,224.88)</b>	<b>1,116,887.00</b>	<b>(243,337.88)</b>
<b>Public Pool Improvements</b>					
10690 - IR - Aquatic Facilities	(29,500.00)	29,500.00			
10957 - IR - Pools - Maclean sand filter & plant eq room upgrade	(463,866.61)	463,867.00	0.39		0.39
<b>Total Public Pool Improvements</b>	<b>(493,366.61)</b>	<b>493,367.00</b>	<b>0.39</b>	<b>0.00</b>	<b>0.39</b>
<b>Quarry Operations Financial Reserves</b>					
10770 - IR - Quarry Operations	(745,577.42)	(103,666.00)	(849,243.42)	(18,348.00)	(867,591.42)
10780 - IR - Quarry Rehabilitation	(353,362.51)	518,660.00	165,297.49		165,297.49
<b>Total Quarry Operations Financial Reserves</b>	<b>(1,098,939.93)</b>	<b>414,994.00</b>	<b>(683,945.93)</b>	<b>(18,348.00)</b>	<b>(702,293.93)</b>
<b>Public Toilet Refurbishment Program</b>					
11095 - IR - PubAmenCap - Woolli Hall Toilets adjac Crown Reserve	(114,652.77)	114,653.00	0.23		0.23
11096 - IR - PAmen Angourie Point Amenities & Shelter Upgr Planning	(12,446.97)	12,447.00	0.03		0.03
11097 - IR - PubAmen - Pippi beach upgrade planning	(152,000.00)	152,000.00			
11098 - IR - PubAmen - Public Amenities Renewals	(39,260.00)	39,260.00			
11325 - IR - Public Toilet Rationalisation	(25,282.56)	8,964.00	(16,318.56)		(16,318.56)
<b>Total Public Toilet Refurbishment Program</b>	<b>(343,642.30)</b>	<b>327,324.00</b>	<b>(16,318.30)</b>	<b>0.00</b>	<b>(16,318.30)</b>
<b>Cemetery Reserve</b>					
10190 - IR - CVC Cemetery Reserve	(71,723.70)	35,000.00	(36,723.70)	36,723.00	(0.70)
<b>Total Cemetery Reserves</b>	<b>(71,723.70)</b>	<b>35,000.00</b>	<b>(36,723.70)</b>	<b>36,723.00</b>	<b>(0.70)</b>
<b>Emergency Services Reserves</b>					
10011 - IR - RFS Plant Reserve	(46,780.10)		(46,780.10)		(46,780.10)
10094 - IR - Trenayr Brigade Station	(52,742.04)		(52,742.04)		(52,742.04)
10175 - IR - RFS - B&C Shortfall Reserve	(510,493.32)		(510,493.32)		(510,493.32)
10820 - IR - RFS Catering Unit Reserve	(978.07)		(978.07)		(978.07)
10840 - IR - RFS Public Contributions	(248.32)		(248.32)		(248.32)
10860 - IR - RFS Training Income	(10,275.66)	10,000.00	(275.66)		(275.66)
11140 - IR - SES - SES Capital Reserve	(129,688.11)	139,688.00	9,999.89		9,999.89
<b>Total Emergency Services Reserves</b>	<b>(751,205.62)</b>	<b>149,688.00</b>	<b>(601,517.62)</b>	<b>0.00</b>	<b>(601,517.62)</b>
<b>Insurance Reserves</b>					
10009 - IR - Sick Leave Insurance Reserve	(22,711.00)	22,711.00			
10275 - IR - Statewide Risk Management	(53,111.98)	21,900.00	(31,211.98)	22,000.00	(9,211.98)
10276 - IR - Statecover OH&S Incentive Rebate	(111,479.28)	(35,004.00)	(146,483.28)	(35,000.00)	(181,483.28)
10277 - IR - Public Liability Excess	(100,000.00)	100,000.00			
10700 - IR - Oncost Reserve Workers Comp	(689,043.14)	689,043.00	(0.14)		(0.14)
14060 - IR - WHS - Internal Safety Grant		10,000.00	10,000.00		10,000.00
<b>Total Insurance Reserves</b>	<b>(976,345.40)</b>	<b>808,650.00</b>	<b>(167,695.40)</b>	<b>(13,000.00)</b>	<b>(180,695.40)</b>
<b>Mobile &amp; Public Library Projects</b>					
10670 - IR - Mobile Library and Library Programs	(32,962.72)	29,903.00	(3,059.72)		(3,059.72)
<b>Total Mobile &amp; Public Library Reserves</b>	<b>(32,962.72)</b>	<b>29,903.00</b>	<b>(3,059.72)</b>	<b>0.00</b>	<b>(3,059.72)</b>
<b>Floodplain Infrastructure &amp; Natural Resources Financial Reserves</b>					
10400 - IR - Floodplain Maintenance Reserve	(67,713.86)		(67,713.86)		(67,713.86)
10401 - IR - Floodplain Vol House Raising	(13,858.19)		(13,858.19)		(13,858.19)
10408 - IR - Floodplain - Maclean Levee Rehabilitation	(224,692.23)		(224,692.23)		(224,692.23)
10409 - IR - Floodplain - Grafton Levee Easement Acquisition	(18,542.42)		(18,542.42)		(18,542.42)
10412 - IR - Floodplain - Monitoring of Riverbank Stability	(11,398.00)		(11,398.00)		(11,398.00)
10413 - IR - Floodplain - Heber St Stormwater Pump Station Penstock	(75,000.00)	75,000.00			
10420 - IR - Floodplain Works Reserve In Progress	(58,601.90)		(58,601.90)		(58,601.90)
10425 - IR - Floodplain CFP Reserve	(43,769.44)		(43,769.44)		(43,769.44)
10426 - IR - Floodplain - Yamba Evacuation Capability Assessment	(8,000.00)		(8,000.00)		(8,000.00)
<b>Total Floodplain Infrastructure &amp; Natural Resources Financial Reserves</b>	<b>(521,576.04)</b>	<b>75,000.00</b>	<b>(446,576.04)</b>	<b>0.00</b>	<b>(446,576.04)</b>
<b>Regional Landfill Financial Reserves</b>					
10790 - IR - Regional Landfill Augmentation	(3,179,641.90)	1,818,169.00	(1,361,472.90)	(1,500,000.00)	(2,861,472.90)
10800 - IR - Regional Landfill Environmental Guarantee	(747,300.79)		(747,300.79)		(747,300.79)
10810 - IR - Regional Landfill Plant	(1,843,756.47)		(1,843,756.47)	(450,000.00)	(2,293,756.47)
10815 - IR - Regional Landfill General Reserve	(1,541,037.52)	(2,817,722.00)	(4,358,759.52)	190,855.00	(4,167,904.52)
<b>Total Regional Landfill Financial Reserves</b>	<b>(7,311,736.68)</b>	<b>(999,553.00)</b>	<b>(8,311,289.68)</b>	<b>(1,759,145.00)</b>	<b>(10,070,434.68)</b>
<b>Sustainability Financial Reserves</b>					
10818 - IR - Sustainability Reserve	(3,819,274.14)	1,787,984.00	(2,031,290.14)	181,279.00	(1,850,011.14)
<b>Total Sustainability Financial Reserves</b>	<b>(3,819,274.14)</b>	<b>1,787,984.00</b>	<b>(2,031,290.14)</b>	<b>181,279.00</b>	<b>(1,850,011.14)</b>
<b>Software Implementation Reserve</b>					
10250 - IR - Computer Facilities	(156,265.80)	156,266.00	0.20		0.20
10251 - IR - Telephone Hardware	(102,874.00)	(20,004.00)	(122,878.00)		(122,878.00)
10279 - IR - RecMgt - TechOne ECM Upgrade	(42,887.78)		(42,887.78)		(42,887.78)
10471 - IR - Plan&Assess - Electronic Planning		3,088.00	3,088.00		3,088.00
10491 - IR - Corporate System Upgrades	(50,519.58)	34,013.00	(16,506.58)		(16,506.58)
10641 - IR - FinA - Rapid AP - New AP Software	(130,000.00)	130,000.00			

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>Total Software Implementation Reserve</b>	(482,547.16)	303,363.00	(179,184.16)	0.00	(179,184.16)
<b>Waste Management Reserve</b>					
11010 - IR - Tip Rehabilitation Reserve	(160,000.00)	(20,331.00)	(180,331.00)	(150,000.00)	(330,331.00)
11320 - IR - Maclean Transfer Station Compliance Works	(133,547.30)		(133,547.30)		(133,547.30)
<b>Total Waste Management Reserve</b>	(293,547.30)	(20,331.00)	(313,878.30)	(150,000.00)	(463,878.30)
<b>Commercial Waste Financial Reserves</b>					
10801 - IR - Commercial Waste Service Reserve	(1,067,676.07)		(1,067,676.07)	(237,099.00)	(1,304,775.07)
<b>Total Commercial Waste Financial Reserves</b>	(1,067,676.07)	0.00	(1,067,676.07)	(237,099.00)	(1,304,775.07)
<b>Building Asset Renewals</b>					
10122 - IR - Buildings/Assets Reserve - Contingency Major Emerg/Ren	(70,708.05)	56,728.00	(13,980.05)		(13,980.05)
10125 - IR - Admin Building Improvements - 2 Prince St Building	(805,917.48)	500,000.00	(305,917.48)	305,917.00	(0.48)
10126 - IR - Admin Building Improvements - 50 River St Building	(12,590.92)		(12,590.92)		(12,590.92)
10461 - IR - Yamba Treelands Dr Community Centre Development	(209,640.00)	50,000.00	(159,640.00)		(159,640.00)
10736 - IR - PubHall - Jim Thompson Pavillion Kitchen Upgrade	(347.41)	347.00	(0.41)		(0.41)
10737 - IR - PubHall - Tucabia Hall Kitchen Upg- s355 Committee Con	(2,503.06)	2,503.00	(0.06)		(0.06)
<b>Total Building Asset Renewal Reserves</b>	(1,101,706.92)	609,578.00	(492,128.92)	305,917.00	(186,211.92)
<b>Maclean &amp; District Improvements</b>					
11318 - IR - Maclean & District Improvements	(631,784.42)	53,960.00	(577,824.42)		(577,824.42)
14070 - IR - RR Harwood Prec Upg - Beckmans/Brewleys-Eggins Ln	(519,522.00)	519,522.00			
<b>Total Maclean &amp; District Improvements Reserves</b>	(1,151,306.42)	573,482.00	(577,824.42)	0.00	(577,824.42)
<b>Miscellaneous Administration Reserves</b>					
10359 - IR - C&C - Internal Audit Program	(18,082.59)		(18,082.59)	18,083.00	0.41
<b>Total Miscellaneous Administration Reserves</b>	(18,082.59)	0.00	(18,082.59)	18,083.00	0.41
<b>Community Cultural &amp; Heritage Programs</b>					
10681 - IR - Museums - Museum Advisor Program	(2,126.53)	2,127.00	0.47		0.47
10682 - IR - Museum Advisor Program 2019 - Year 7	(3,500.00)	3,500.00			
10683 - IR - Museum Advisor Program 2020 - Year 8		3,500.00	3,500.00		3,500.00
11126 - IR - AbComDev - Aboriginal Signage	(11,856.72)		(11,856.72)		(11,856.72)
14090 - IR - EPC Serv Yaegl Sites Mapping	(17,500.00)	17,500.00			
<b>Total Community Cultural &amp; Heritage Program Reserves</b>	(34,983.25)	26,627.00	(8,356.25)	0.00	(8,356.25)
<b>Environmental &amp; Noxious Weeds Projects</b>					
10245 - IR - Biodiversity Offset Reserve	(124,164.18)	(21,085.00)	(145,249.18)	(70,000.00)	(215,249.18)
10246 - IR - BioD - Maclean Flying-fox Mgmt - Actions implementation	(25,000.00)	85,750.00	60,750.00		60,750.00
10282 - IR - On Site Septic Reserve	(311,296.80)	61,320.00	(249,976.80)	(173,067.00)	(423,043.80)
10316 - IR - Nox Weeds - CVC WAP Funded Activities	(53,959.83)		(53,959.83)		(53,959.83)
10324 - IR - Nox Weeds - CVC Non WAP Funded Activities	(1,798.90)		(1,798.90)		(1,798.90)
10375 - IR - Biodiversity Management Strategy	(37,029.54)	15,000.00	(22,029.54)	15,000.00	(7,029.54)
<b>Total Environmental &amp; Noxious Weeds Reserves</b>	(553,249.25)	140,985.00	(412,264.25)	(228,067.00)	(640,331.25)
<b>Coastal &amp; Estuary Management</b>					
10370 - IR - Erosion Protection - Wooli	(67,592.99)		(67,592.99)		(67,592.99)
14032 - IR - PLAN - Wooli Beach Nourishment Design & EIA	(75,000.00)		(75,000.00)		(75,000.00)
14033 - IR - PLAN - Brooms Head Revetment Extension	(50,000.00)		(50,000.00)		(50,000.00)
14034 - IR - PLAN - Sandon River Estuary & Coastal Mgmt Plan	(45,000.00)		(45,000.00)		(45,000.00)
14071 - IR - PLAN - Pilot Hill Drainage Design	(35,000.00)		(35,000.00)		(35,000.00)
14072 - IR - PLAN - Wooli Beach Scraping	(786.03)		(786.03)		(786.03)
14075 - IR - Pilot Hill Risk Ass & Stability Study-Community Cons	(9,882.32)		(9,882.32)		(9,882.32)
<b>Total Coastal &amp; Estuary Management Reserves</b>	(283,261.34)	0.00	(283,261.34)	0.00	(283,261.34)
<b>Regional Development &amp; Tourism Projects</b>					
11225 - IR - Tour - Clarence Canoe & Kayak Trail Wayfinding Signage	(10,000.00)	10,000.00			
11288 - IR - ECON - Grafton Waterfront - Detailed Concept Design	(20,509.70)		(20,509.70)		(20,509.70)
<b>Total Regional Development &amp; Tourism Project Reserves</b>	(30,509.70)	10,000.00	(20,509.70)	0.00	(20,509.70)
<b>Strategic Development Programs</b>					
10238 - IR - Planning - Valley Wide s94 Plan Prep	(22,636.37)		(22,636.37)	11,000.00	(11,636.37)
14028 - IR - PLAN - Brooms Head Geotech Study & Hazard Review	(1,682.99)		(1,682.99)		(1,682.99)
14029 - IR - PLAN - Brooms Head Beach Monitoring		6,000.00	6,000.00		6,000.00
14030 - IR - PLAN - Ulmarra Floodplain Risk Mgmt Study & Plan	(10,644.00)		(10,644.00)		(10,644.00)
14031 - IR - PLAN - Palmers Isl Floodplain Risk Mgmt Study & Plan	(6,973.00)		(6,973.00)		(6,973.00)
14073 - IR - PLAN - Precinct Planning for Highway Bypass	(98,000.00)		(98,000.00)	98,000.00	
<b>Total Strategic Development Program Reserves</b>	(139,936.36)	6,000.00	(133,936.36)	109,000.00	(24,936.36)
<b>Parks &amp; Reserves Improvements</b>					
10575 - IR - Parks & Reserves Signage	(4,330.04)	4,330.00	(0.04)		(0.04)
10576 - IR - Parks BBQ Replacements	(21,626.75)	21,627.00	0.25		0.25
10577 - IR - Upgrade Playground Equipment	(280,518.20)	188,690.00	(91,828.20)		(91,828.20)
10584 - IR - Parks - Park Furniture Renewal Program	(6,000.19)	6,000.00	(0.19)		(0.19)
10587 - IR - PKs - Gleanreagh Shannon Park - Amenities Plan	(5,000.00)	5,000.00			
10588 - IR - Parks & Reserves - Buildings	(25,373.88)	25,374.00	0.12		0.12
10589 - IR - Parks & Reserves - Shadesails	(4,700.00)	4,700.00			
10652 - IR - Nursery Operations	(14,869.63)	14,870.00	0.37		0.37
10653 - IR - Jacaranda Park Redevelopment	(120,000.00)	120,000.00			
11212 - IR - Bailey Pk Master Plan: change r. pool fence & trenches	(34,563.45)	34,563.00	(0.45)		(0.45)
11309 - IR - Open Spaces - Asset Inspections	(1,565.85)		(1,565.85)		(1,565.85)
<b>Total Parks &amp; Reserves Improvements</b>	(518,547.99)	425,154.00	(93,393.99)	0.00	(93,393.99)
<b>Sporting Facilities Improvements</b>					
10015 - IR - OGov Grafton Sports Complex Building Works	(513,071.80)	513,072.00	0.20		0.20
10456 - IR - Lower Clarence Sports Council	(41,702.22)	40,888.00	(814.22)		(814.22)
10457 - IR - Upper Clarence Sports Council	(15,108.38)	13,804.00	(1,304.38)		(1,304.38)
10458 - IR - Sports Building Renewals	(12,157.72)	12,157.00	(0.72)		(0.72)
11035 - IR - Sports - Sportsfield Income Reserve	(374,708.85)	94,991.00	(279,717.85)		(279,717.85)
11037 - IR - Sportsfields Signage Renewal	(37,930.74)	37,930.00	(0.74)		(0.74)
70227 - IR - Crown - Flinders Park - Zig Zag Pathway Detailed Design	(161,386.17)		(161,386.17)	161,386.00	(0.17)
<b>Total Sporting Facilities Improvements</b>	(1,156,065.88)	712,842.00	(443,223.88)	161,386.00	(281,837.88)
<b>Road Reserves</b>					
10865 - IR - Yamba Rd / Treelands Dr Intesection Sinking Fund	(900,000.00)	900,000.00			

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
10880 - IR - Roads - SIC (Grafton)	(273,075.54)	(2,659,655.00)	(2,932,730.54)	(2,323,711.00)	(5,256,441.54)
10899 - IR - Roads - Road Acquisitions	(268,965.26)		(268,965.26)	(128,941.00)	(397,906.26)
11022 - IR - UR Maclean Carpark - Road Surface Renewal	(298,200.00)	298,200.00			
11023 - IR - Strategic Road Improvement Reserve		(891,159.00)	(891,159.00)		(891,159.00)
11080 - IR - Street Lighting Improvement Program	(130,031.72)	130,000.00	(31.72)		(31.72)
11242 - IR - Cycleway- Clarence Cycleway	(75,900.59)		(75,900.59)		(75,900.59)
<b>Total Road Reserves</b>	<b>(1,946,173.11)</b>	<b>(2,222,614.00)</b>	<b>(4,168,787.11)</b>	<b>(2,452,652.00)</b>	<b>(6,621,439.11)</b>
<b>TOTAL GENERAL PURPOSE INTERNAL RESERVES</b>	<b>(50,935,210.80)</b>	<b>11,127,659.42</b>	<b>(39,807,551.38)</b>	<b>3,971,777.00</b>	<b>(35,835,774.38)</b>
<b>Total for CVC General Fund</b>	<b>(69,070,841.41)</b>	<b>16,515,192.42</b>	<b>(52,555,648.99)</b>	<b>4,442,444.00</b>	<b>(48,113,204.99)</b>

**Fund: 2 - CVC Water Fund**

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>Developer Contributions</b>					
96000 - S64 Water Clarence Valley	(4,094,816.58)	(630,432.00)	(4,725,248.58)	(630,000.00)	(5,355,248.58)
<b>Total Developer Contributions</b>	<b>(4,094,816.58)</b>	<b>(630,432.00)</b>	<b>(4,725,248.58)</b>	<b>(630,000.00)</b>	<b>(5,355,248.58)</b>
<b>Water Supply External Reserves</b>					
50080 - ER - NCW Plant Replacement Reserve	(3,930,310.41)	289,576.00	(3,640,734.41)	(129,299.00)	(3,770,033.41)
79010 - ER - Water Bank Account	(28,826,080.33)	(447,799.25)	(29,273,879.58)	(2,635,066.00)	(31,908,945.58)
<b>Total Water Supply External Reserves</b>	<b>(32,756,390.74)</b>	<b>(158,223.25)</b>	<b>(32,914,613.99)</b>	<b>(2,764,365.00)</b>	<b>(35,678,978.99)</b>
<b>Total for CVC Water Fund</b>	<b>(36,851,207.32)</b>	<b>(788,655.25)</b>	<b>(37,639,862.57)</b>	<b>(3,394,365.00)</b>	<b>(41,034,227.57)</b>

**Fund: 3 - CVC Sewer Fund**

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>Developer Contributions</b>					
95000 - S64 Sewer Clarence Valley	(6,180,041.92)	(447,012.00)	(6,627,053.92)	(447,000.00)	(7,074,053.92)
<b>Total Developer Contributions</b>	<b>(6,180,041.92)</b>	<b>(447,012.00)</b>	<b>(6,627,053.92)</b>	<b>(447,000.00)</b>	<b>(7,074,053.92)</b>
<b>Sewerage Supplies External Reserves</b>					
43000 - ER - SewerPressure - Northern Rivers Property (x16)	(113,815.50)		(113,815.50)		(113,815.50)
60040 - ER - Grafton SF Plant Reserve	(1,597,450.87)	225,910.00	(1,371,540.87)	223,468.00	(1,148,072.87)
79025 - ER - Sewer Bank Account	(3,037,500.10)	1,159,625.08	(1,877,875.02)	1,507,554.00	(370,321.02)
79040 - ER - Sewer Loan Sinking Fund	(844,171.42)		(844,171.42)		(844,171.42)
<b>Total Sewerage Supplies External Reserves</b>	<b>(5,592,937.89)</b>	<b>1,385,535.08</b>	<b>(4,207,402.81)</b>	<b>1,731,022.00</b>	<b>(2,476,380.81)</b>
<b>Total for CVC Sewer Fund</b>	<b>(11,772,979.81)</b>	<b>938,523.08</b>	<b>(10,834,456.73)</b>	<b>1,284,022.00</b>	<b>(9,550,434.73)</b>

**Fund: 4 - Holiday Parks**

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>Specific Purpose Unexpended Grants</b>					
89113 - UG - DRALGAS - Regional Dev Australia Fund (Round 4)	(24,388.32)		(24,388.32)		(24,388.32)
<b>Total Specific Purpose Unexpended Grants</b>	<b>(24,388.32)</b>	<b>0.00</b>	<b>(24,388.32)</b>	<b>0.00</b>	<b>(24,388.32)</b>
<b>Holiday Parks External Reserves</b>					
70010 - ER - Crown Maintenance Reserve	(1,206,850.19)	92,417.00	(1,114,433.19)	(1,940,477.00)	(3,054,910.19)
79000 - ER - Crown Bank Account	(1,874,747.96)	1,250,132.00	(624,615.96)	1,000,000.00	375,384.04
79046 - ER - CvPkc - Calypso H/Park Redev. Design & Planning	(6,347.58)	6,347.00	(0.58)		(0.58)
79047 - ER - CvPkc - Brooms Head Septic System Upgrade	(3,148.76)	3,149.00	0.24		0.24
<b>Total Holiday Parks External Reserves</b>	<b>(3,091,094.49)</b>	<b>1,352,045.00</b>	<b>(1,739,049.49)</b>	<b>(940,477.00)</b>	<b>(2,679,526.49)</b>
<b>Total for Holiday Parks Fund</b>	<b>(3,115,482.81)</b>	<b>1,352,045.00</b>	<b>(1,763,437.81)</b>	<b>(940,477.00)</b>	<b>(2,703,914.81)</b>

**Fund: 5 - Clarence Regional Library**

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
41125 - ER - Regional Library Accumulated Surplus	(1,017,415.41)	248,809.00	(768,606.41)	208,737.00	(559,869.41)
41127 - ER - Library Computer Replacement Reserve	(30,656.74)		(30,656.74)		(30,656.74)
<b>Total for Clarence Regional Library</b>	<b>(1,048,072.15)</b>	<b>248,809.00</b>	<b>(799,263.15)</b>	<b>208,737.00</b>	<b>(590,526.15)</b>

**Fund: 7 - CVC Domestic Waste Management Fund**

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
40000 - ER - Domestic Waste Management Reserve	(1,641,971.44)	(254,706.97)	(1,896,678.41)	(146,511.00)	(2,043,189.41)
<b>Total for CVC Domestic Waste Management Fund</b>	<b>(1,641,971.44)</b>	<b>(254,706.97)</b>	<b>(1,896,678.41)</b>	<b>(146,511.00)</b>	<b>(2,043,189.41)</b>

**Fund: 8 - Clarence Care and Support Services Fund**

Account Description	Opening Balance as at 1/7/2019	Revised Budget - Movements 2019/20	Projected Balance as at 30 June 2020	2020/21 DRAFT Budget Movements	Projected Balance as at 30 June 2021
<b>Account Description</b>	<b>Opening Balance as at 1/7/2019</b>	<b>Revised Budget - Movements 2019/20</b>	<b>Projected Balance as at 30 June 2020</b>	<b>2020/21 DRAFT Budget Movements</b>	<b>Projected Balance as at 30 June 2021</b>
<i>Specific Purpose Unexpended Grants</i>					
83180 - UG - FNC Innovative Care Program	(496,620.50)		(496,620.50)		(496,620.50)
83185 - UG – DSS - Short Term Restorative Care	(308,257.47)	(280,446.67)	(588,704.14)	(295,797.00)	(884,501.14)
83382 - UG - DOH - AGED CARE Home Care		(596,599.00)	(596,599.00)		(596,599.00)
<i>Total Specific Purpose Unexpended Grants</i>	(804,877.97)	(877,045.67)	(1,681,923.64)	(295,797.00)	(1,977,720.64)
<i>Held as Custodian</i>					
31185 - CL - S/Cr Inc in Adv - CCS Dept Health & Aging EACH Grant	(1,495,107.67)	684,507.81	(810,599.86)	(558,320.00)	(1,368,919.86)
<i>Total Held as Custodian Reserves</i>	(1,495,107.67)	684,507.81	(810,599.86)	(558,320.00)	(1,368,919.86)
<i>CSS Internal Reserves</i>					
10240 - IR - CCS - Administration Reserve	(3,288,233.86)	(1,430,771.00)	(4,719,004.86)	478,375.00	(4,240,629.86)
14040 - IR - CCS - Regional Assessment Service Program (RAS)	(46,671.77)		(46,671.77)		(46,671.77)
<i>Total CSS Internal Reserves</i>	(3,334,905.63)	(1,430,771.00)	(4,765,676.63)	478,375.00	(4,287,301.63)
<b>Total for CVC Care and Support Services Fund</b>	<b>(5,634,891.27)</b>	<b>(1,623,308.86)</b>	<b>(7,258,200.13)</b>	<b>(375,742.00)</b>	<b>(7,633,942.13)</b>

<b>ALL FUNDS TOTAL</b>	<b>(129,414,710.78)</b>	<b>16,527,731.42</b>	<b>(112,886,979.36)</b>	<b>1,078,108.00</b>	<b>(111,808,871.36)</b>
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# Clarence Valley Council

DRAFT 2020/21 SERVICE & SUB-SERVICE INCOME & EXPENDITURE STATEMENTS

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***"Discover the Clarence"***

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**550 - Office of General Manager**  
**Service: GM Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	(1,416,667)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	(50,960)	0
ABC Recovery	(291,976)	(291,976)	(354,050)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(291,976)</b>	<b>(1,759,603)</b>	<b>(354,050)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	306,729	305,092	340,922
Other Employee Costs	6,120	4,820	816
Borrowing Costs	0	0	0
Materials	3,276	3,276	7,200
Contracts	58,196	109,156	80,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	264	264	553
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	504	0	0
Other Operating Expenses	372	0	0
Subscriptions & Memberships	2,352	2,352	2,352
Internal Expenses	8,004	8,004	8,000
ABC Distribution	6,605	6,605	6,192
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>392,422</b>	<b>439,569</b>	<b>446,035</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>100,446</b>	<b>(1,320,034)</b>	<b>91,985</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>100,446</b>	<b>(1,320,034)</b>	<b>91,985</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(264)	(264)	(553)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(264)</b>	<b>(264)</b>	<b>(553)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	1,416,667	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>1,416,667</b>	<b>0</b>
<b>NET RESULT</b>	<b>100,182</b>	<b>96,369</b>	<b>91,432</b>



## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 551 - Executive Support

## Service: Executive Support

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(176,518)	(176,518)	(213,700)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(176,518)</b>	<b>(176,518)</b>	<b>(213,700)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	209,691	208,598	258,675
Other Employee Costs	2,244	1,044	0
Borrowing Costs	0	0	0
Materials	0	0	4,000
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	155
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	2,028	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	9,278	9,278	5,631
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>223,241</b>	<b>218,920</b>	<b>268,461</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>46,723</b>	<b>42,402</b>	<b>54,761</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>46,723</b>	<b>42,402</b>	<b>54,761</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	(155)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>(155)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>46,723</b>	<b>42,402</b>	<b>54,606</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**552 - Elected Members**  
**Service: Elected Members**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(205,002)	(205,002)	(294,527)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(205,002)</b>	<b>(205,002)</b>	<b>(294,527)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	2,400	2,400	912
Other Employee Costs	2,004	2,004	2,004
Borrowing Costs	0	0	0
Materials	9,540	9,540	9,500
Contracts	0	0	35,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	233,856	233,856	232,836
Other Operating Expenses	9,876	9,876	0
Subscriptions & Memberships	53,352	53,352	0
Internal Expenses	12,000	12,000	12,000
ABC Distribution	442,352	442,352	526,660
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>765,380</b>	<b>765,380</b>	<b>818,912</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>560,378</b>	<b>560,378</b>	<b>524,385</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>560,378</b>	<b>560,378</b>	<b>524,385</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	75,000	75,000	83,000
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>75,000</b>	<b>75,000</b>	<b>83,000</b>
<b>NET RESULT</b>	<b>635,378</b>	<b>635,378</b>	<b>607,385</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
610 - Management of Governance Services  
Service: Organisation Performance and Governance**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	(206)	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>(206)</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(206)</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(206)</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(206)</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
611 - Organisational Governance  
Service: Organisation Performance and Governance**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(15,404)	(15,404)	(1,505)
General User Fees	(1,080)	(1,080)	(1,989)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	(60,918)	(60,000)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(64,124)	(64,124)	0
ABC Recovery	(1,074,175)	(1,074,175)	(1,123,571)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,154,783)</b>	<b>(1,215,701)</b>	<b>(1,187,065)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	476,880	474,342	523,577
Other Employee Costs	3,252	2,352	0
Borrowing Costs	0	0	0
Materials	996	50,996	1,000
Contracts	46,896	46,896	139,983
Consultancies	0	0	0
Legal Expenses	39,996	39,996	100,000
Depreciation	1,656	1,656	1,515
Insurance Expenses	748,212	748,212	726,907
Donations, Contributions & Taxes	0	0	0
Administration Expenses	600	0	0
Other Operating Expenses	516	21,900	43,900
Subscriptions & Memberships	18,804	18,804	18,804
Internal Expenses	0	0	8,000
ABC Distribution	49,200	48,994	85,198
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,387,008</b>	<b>1,454,148</b>	<b>1,648,884</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>232,225</b>	<b>238,447</b>	<b>461,819</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>232,225</b>	<b>238,447</b>	<b>461,819</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(1,656)	(1,656)	(1,515)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(1,656)</b>	<b>(1,656)</b>	<b>(1,515)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(79,656)	(79,656)	(144,374)
External Reserves	0	(21,900)	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(79,656)</b>	<b>(101,556)</b>	<b>(144,374)</b>
<b>NET RESULT</b>	<b>150,913</b>	<b>135,235</b>	<b>315,930</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 612 - Communication

## Service: Executive Support

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(85,237)	(85,237)	(88,279)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(85,237)</b>	<b>(85,237)</b>	<b>(88,279)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	98,802	98,266	2,295
Other Employee Costs	2,556	1,256	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	133,200	149,200	194,382
Other Operating Expenses	420	0	0
Subscriptions & Memberships	44,832	26,832	26,832
Internal Expenses	0	0	0
ABC Distribution	15,867	15,867	16,096
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>295,677</b>	<b>291,421</b>	<b>239,605</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>210,440</b>	<b>206,184</b>	<b>151,326</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>210,440</b>	<b>206,184</b>	<b>151,326</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	140,000
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>140,000</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>210,440</b>	<b>206,184</b>	<b>291,326</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
613 - Business Improvement and IP&R  
Service: Organisation Performance and Governance**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(28,916)	(28,916)	(68,730)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(28,916)</b>	<b>(28,916)</b>	<b>(68,730)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	86,988	86,502	136,861
Other Employee Costs	1,500	700	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	50,000	50,000	50,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	9,148	9,148	12,731
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>147,636</b>	<b>146,350</b>	<b>199,592</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>118,720</b>	<b>117,434</b>	<b>130,862</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>118,720</b>	<b>117,434</b>	<b>130,862</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>118,720</b>	<b>117,434</b>	<b>130,862</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**700 - Directorate Mgmt Corporate Services**  
**Service: Corporate Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(177,060)	(177,060)	(183,323)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(177,060)</b>	<b>(177,060)</b>	<b>(183,323)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	232,755	231,489	235,433
Other Employee Costs	4,296	2,196	300
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	18,000	18,000	16,300
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	1,535
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	492	312	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	45,646	45,646	53,505
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>301,189</b>	<b>297,643</b>	<b>307,073</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>124,129</b>	<b>120,583</b>	<b>123,750</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>124,129</b>	<b>120,583</b>	<b>123,750</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	(1,535)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>(1,535)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>124,129</b>	<b>120,583</b>	<b>122,215</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
710 - Financial Management  
Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	(3,216)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(269,367)	(269,367)	(233,040)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(269,367)</b>	<b>(272,583)</b>	<b>(233,040)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	168,406	167,516	156,519
Other Employee Costs	4,500	3,000	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	864	864	252
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	1,020	0	0
Other Operating Expenses	516	0	0
Subscriptions & Memberships	1,800	1,800	1,800
Internal Expenses	8,004	8,004	8,000
ABC Distribution	86,262	86,262	66,721
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>271,372</b>	<b>267,446</b>	<b>233,292</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,005</b>	<b>(5,137)</b>	<b>252</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>2,005</b>	<b>(5,137)</b>	<b>252</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(852)	(852)	(252)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(852)</b>	<b>(852)</b>	<b>(252)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>1,153</b>	<b>(5,989)</b>	<b>0</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
711 - Financial Accounting and Compliance  
Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(23,616)	(23,616)	(23,616)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	(5,700)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(1,240,229)	(1,240,229)	(1,234,665)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,263,845)</b>	<b>(1,263,845)</b>	<b>(1,263,981)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	845,189	840,991	886,720
Other Employee Costs	5,328	5,328	0
Borrowing Costs	0	0	0
Materials	0	0	600
Contracts	108,996	108,996	153,545
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	132	132	146
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	271,092	234,576	232,576
Other Operating Expenses	0	0	0
Subscriptions & Memberships	516	516	0
Internal Expenses	8,004	8,004	8,000
ABC Distribution	195,444	195,444	206,434
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,434,701</b>	<b>1,393,987</b>	<b>1,488,021</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>170,856</b>	<b>130,142</b>	<b>224,040</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>170,856</b>	<b>130,142</b>	<b>224,040</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	130,000	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(132)	(132)	(146)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(132)</b>	<b>129,868</b>	<b>(146)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(130,000)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(130,000)</b>	<b>0</b>
<b>NET RESULT</b>	<b>170,724</b>	<b>130,010</b>	<b>223,894</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 712 - Management Accounting & Business Support  
 Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(315,372)	(315,372)	(278,046)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(315,372)</b>	<b>(315,372)</b>	<b>(278,046)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	386,709	384,612	267,838
Other Employee Costs	7,992	7,992	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	70,378	70,378	55,495
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>465,079</b>	<b>462,982</b>	<b>323,333</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>149,707</b>	<b>147,610</b>	<b>45,287</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>149,707</b>	<b>147,610</b>	<b>45,287</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>149,707</b>	<b>147,610</b>	<b>45,287</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
713 - Supply and Light Fleet Management  
Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(386,256)	(386,256)	(308,256)
Interest Income	(67,236)	(67,236)	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	(505,436)
Internal Income	(1,238,088)	(1,238,088)	(1,134,500)
ABC Recovery	(775,696)	(775,696)	(827,523)
Internal Plant Hire	(1,014,072)	(1,014,072)	(806,369)
<b>Total Income</b>	<b>(3,481,348)</b>	<b>(3,481,348)</b>	<b>(3,582,084)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	595,040	591,940	721,993
Other Employee Costs	8,424	7,416	21,000
Borrowing Costs	0	0	0
Materials	987,660	987,660	1,573,500
Contracts	65,772	65,772	124,050
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	544,188	544,188	489,451
Insurance Expenses	193,524	193,524	205,144
Donations, Contributions & Taxes	0	0	0
Administration Expenses	1,524	69,131	69,641
Other Operating Expenses	768	516	2,500
Subscriptions & Memberships	2,496	2,496	0
Internal Expenses	59,400	59,400	51,300
ABC Distribution	318,161	318,161	271,963
Internal Plant Hire	0	0	122
<b>Total Expenditure</b>	<b>2,776,957</b>	<b>2,840,204</b>	<b>3,530,664</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(704,391)</b>	<b>(641,144)</b>	<b>(51,420)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(704,391)</b>	<b>(641,144)</b>	<b>(51,420)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	1,776,780	2,080,507	1,058,556
Depreciation	(544,200)	(544,200)	(489,451)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,232,580</b>	<b>1,536,307</b>	<b>569,105</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(669,558)	(972,368)	(678,847)
External Reserves	152,492	152,492	341,968
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(517,066)</b>	<b>(819,876)</b>	<b>(336,879)</b>
<b>NET RESULT</b>	<b>11,123</b>	<b>75,287</b>	<b>180,806</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**714 - Revenue Management**  
**Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(140,004)	(140,004)	(140,000)
General User Fees	0	0	(6,939)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(271,104)	(271,104)	(215,000)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(675,887)	(675,887)	(715,834)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,086,995)</b>	<b>(1,086,995)</b>	<b>(1,077,773)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	443,232	440,956	516,395
Other Employee Costs	2,856	2,856	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	286,752	286,752	292,960
Depreciation	156	156	104
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	380,892	379,000	359,784
Other Operating Expenses	0	0	0
Subscriptions & Memberships	504	504	504
Internal Expenses	0	0	0
ABC Distribution	216,049	216,049	233,260
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,330,441</b>	<b>1,326,273</b>	<b>1,403,007</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>243,446</b>	<b>239,278</b>	<b>325,234</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>243,446</b>	<b>239,278</b>	<b>325,234</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(156)	(156)	(104)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(156)</b>	<b>(156)</b>	<b>(104)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>243,290</b>	<b>239,122</b>	<b>325,130</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**715 - Corporate Systems**  
**Service: Information Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(200,000)	(350,000)	0
ABC Recovery	(544,838)	(544,838)	(389,435)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(744,838)</b>	<b>(894,838)</b>	<b>(389,435)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	159,957	159,311	471,457
Other Employee Costs	9,192	6,792	1,098
Borrowing Costs	138	138	103
Materials	0	0	0
Contracts	212,300	212,300	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	145,296	145,296	163,601
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	452,148	399,992	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	60,558	60,558	38,809
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,039,589</b>	<b>984,387</b>	<b>675,068</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>294,751</b>	<b>89,549</b>	<b>285,633</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>294,751</b>	<b>89,549</b>	<b>285,633</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	388,059	0
Capital Works - Upgrade	230,004	334,017	315,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(145,296)	(145,296)	(163,601)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	430	430	463
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>85,138</b>	<b>577,210</b>	<b>151,862</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(30,000)	(195,057)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(30,000)</b>	<b>(195,057)</b>	<b>0</b>
<b>NET RESULT</b>	<b>349,889</b>	<b>471,702</b>	<b>437,495</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
716 - General Purpose Revenue Management  
Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	(32,283,108)	(32,283,108)	(35,131,965)
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(942,288)	(942,288)	(942,805)
Operating Grants & Contributions	(8,280,373)	(8,436,587)	(8,559,034)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(444,948)	(444,948)	(1,505,837)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(41,950,717)</b>	<b>(42,106,931)</b>	<b>(46,139,641)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	20,496	20,496	20,440
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	212,677	212,677	340,686
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>233,173</b>	<b>233,173</b>	<b>361,126</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(41,717,544)</b>	<b>(41,873,758)</b>	<b>(45,778,515)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(41,717,544)</b>	<b>(41,873,758)</b>	<b>(45,778,515)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	(32,448)	(32,448)	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(32,448)</b>	<b>(32,448)</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	37,656	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>37,656</b>	<b>0</b>
<b>NET RESULT</b>	<b>(41,749,992)</b>	<b>(41,868,550)</b>	<b>(45,778,515)</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
717 - Administration and Overhead Management  
Service: Finance & Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(5,581,292)	(5,488,146)	(5,267,504)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(5,581,292)</b>	<b>(5,488,146)</b>	<b>(5,267,504)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	5,143,136	4,956,844	4,844,199
Other Employee Costs	224,892	224,892	230,188
Borrowing Costs	0	0	0
Materials	(2,129,676)	(2,111,676)	1,300
Contracts	0	0	19,936
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	164,004	164,004	164,000
ABC Distribution	0	0	0
Internal Plant Hire	0	0	7,881
<b>Total Expenditure</b>	<b>3,402,356</b>	<b>3,234,064</b>	<b>5,267,504</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,178,936)</b>	<b>(2,254,082)</b>	<b>0</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(2,178,936)</b>	<b>(2,254,082)</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(2,178,936)</b>	<b>(2,254,082)</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**720 - Information Services Management**  
**Service: Information Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(271,018)	(271,018)	(256,138)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(271,018)</b>	<b>(271,018)</b>	<b>(256,138)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	154,932	154,102	173,406
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	13,500	13,500	13,500
ABC Distribution	89,078	89,078	69,232
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>257,510</b>	<b>256,680</b>	<b>256,138</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(13,508)</b>	<b>(14,338)</b>	<b>0</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(13,508)</b>	<b>(14,338)</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(13,508)</b>	<b>(14,338)</b>	<b>0</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**721 - Information Technology**  
**Service: Information Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(108)	(108)	0
Interest Income	0	0	0
Operating Grants & Contributions	(3,216)	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(1,038,039)	(1,038,039)	(2,089,219)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,041,363)</b>	<b>(1,038,147)</b>	<b>(2,089,219)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	952,953	947,801	606,519
Other Employee Costs	7,644	4,588	510
Borrowing Costs	5,321	5,321	4,843
Materials	0	0	0
Contracts	26,556	26,556	27,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	323,532	323,532	276,117
Insurance Expenses	25,188	25,188	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	4,188	69,131	70,265
Other Operating Expenses	507,096	727,204	1,599,245
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	107,395	107,395	84,521
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,959,873</b>	<b>2,236,716</b>	<b>2,669,020</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>918,510</b>	<b>1,198,569</b>	<b>579,801</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>918,510</b>	<b>1,198,569</b>	<b>579,801</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	50,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	309,996	466,262	388,000
Depreciation	(323,532)	(323,532)	(276,117)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	7,334	7,334	7,811
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(6,202)</b>	<b>150,064</b>	<b>169,694</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	20,004	(136,262)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>20,004</b>	<b>(136,262)</b>	<b>0</b>
<b>NET RESULT</b>	<b>932,312</b>	<b>1,212,371</b>	<b>749,495</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 722 - Records

## Service: Information Services

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(59,520)	(59,520)	(59,520)
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(284,739)	(284,739)	(225,680)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(344,259)</b>	<b>(344,259)</b>	<b>(285,200)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	247,645	246,334	254,045
Other Employee Costs	8,844	5,674	970
Borrowing Costs	662	662	497
Materials	7,248	7,248	10,000
Contracts	28,056	28,056	12,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	36	36	34
Insurance Expenses	0	0	2,597
Donations, Contributions & Taxes	0	0	0
Administration Expenses	6,564	0	0
Other Operating Expenses	49,116	48,996	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	59,704	59,704	56,309
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>407,875</b>	<b>396,710</b>	<b>336,452</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>63,616</b>	<b>52,451</b>	<b>51,252</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>63,616</b>	<b>52,451</b>	<b>51,252</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(36)	(36)	(34)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	2,061	2,061	2,225
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>2,025</b>	<b>2,025</b>	<b>2,191</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>65,641</b>	<b>54,476</b>	<b>53,443</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 723 - Customer Service

## Service: Information Services

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(1,104)	(1,104)	(1,104)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(915,929)	(915,929)	(1,191,646)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(917,033)</b>	<b>(917,033)</b>	<b>(1,192,750)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	875,645	870,914	994,395
Other Employee Costs	10,056	8,366	11,736
Borrowing Costs	0	0	0
Materials	2,004	2,004	12,830
Contracts	22,440	22,440	36,260
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	168	168	163
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	66,648	50,504	39,533
Other Operating Expenses	96	0	0
Subscriptions & Memberships	756	756	950
Internal Expenses	0	0	0
ABC Distribution	278,223	278,223	310,050
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,256,036</b>	<b>1,233,375</b>	<b>1,405,917</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>339,003</b>	<b>316,342</b>	<b>213,167</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>339,003</b>	<b>316,342</b>	<b>213,167</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(168)	(168)	(163)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(168)</b>	<b>(168)</b>	<b>(163)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>338,835</b>	<b>316,174</b>	<b>213,004</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**730 - Workforce Development**  
**Service: Human Resources**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	0	0	421
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>421</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>0</b>	<b>0</b>	<b>421</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>0</b>	<b>0</b>	<b>421</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>421</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 731 - Human Resources Operations

## Service: Human Resources

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(590,372)	(590,372)	(573,195)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(590,372)</b>	<b>(590,372)</b>	<b>(573,195)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	485,140	482,510	400,685
Other Employee Costs	10,260	5,460	130,988
Borrowing Costs	0	0	0
Materials	4,896	4,896	6,700
Contracts	100,000	100,000	124,000
Consultancies	0	0	0
Legal Expenses	21,924	21,924	10,000
Depreciation	852	852	640
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	48,900	41,004	22,889
Other Operating Expenses	1,032	516	0
Subscriptions & Memberships	25,000	25,000	25,000
Internal Expenses	0	0	0
ABC Distribution	44,577	44,577	43,809
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>742,581</b>	<b>726,739</b>	<b>764,711</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>152,209</b>	<b>136,367</b>	<b>191,516</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>152,209</b>	<b>136,367</b>	<b>191,516</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(852)	(852)	(640)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(852)</b>	<b>(852)</b>	<b>(640)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>151,357</b>	<b>135,515</b>	<b>190,876</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**732 - Training and Development**  
**Service: Human Resources**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(11,028)	(11,028)	(21,539)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(266,306)	(266,306)	(413,117)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(277,334)</b>	<b>(277,334)</b>	<b>(434,656)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	57,065	56,765	151,454
Other Employee Costs	215,544	215,544	344,500
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	24,732	24,732	37,795
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	12,830	12,830	9,535
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>310,171</b>	<b>309,871</b>	<b>543,284</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>32,837</b>	<b>32,537</b>	<b>108,628</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>32,837</b>	<b>32,537</b>	<b>108,628</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>32,837</b>	<b>32,537</b>	<b>108,628</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**733 - Work Health and Safety**  
**Service: Human Resources**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(116,690)	(153,187)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(338,273)	(338,273)	(435,627)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(454,963)</b>	<b>(491,460)</b>	<b>(435,627)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	295,157	293,553	337,089
Other Employee Costs	6,588	4,778	510
Borrowing Costs	0	0	0
Materials	15,000	15,000	14,000
Contracts	81,420	91,420	65,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	1,044	0	0
Other Operating Expenses	828	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	25,658	25,658	20,946
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>425,695</b>	<b>430,409</b>	<b>437,545</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(29,268)</b>	<b>(61,051)</b>	<b>1,918</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(29,268)</b>	<b>(61,051)</b>	<b>1,918</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	35,004	25,004	35,000
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>35,004</b>	<b>25,004</b>	<b>35,000</b>
<b>NET RESULT</b>	<b>5,736</b>	<b>(36,047)</b>	<b>36,918</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**800 - Directorate Mgmt Works & Civil Services**  
**Service: Works & Civil Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(364,558)	(364,558)	(449,709)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(364,558)</b>	<b>(364,558)</b>	<b>(449,709)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	232,755	231,489	309,065
Other Employee Costs	6,000	4,850	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	12,000	12,000	12,000
ABC Distribution	344,306	344,306	428,445
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>595,061</b>	<b>592,645</b>	<b>749,510</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>230,503</b>	<b>228,087</b>	<b>299,801</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>230,503</b>	<b>228,087</b>	<b>299,801</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>230,503</b>	<b>228,087</b>	<b>299,801</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**801 - Asset Management**  
**Service: Works & Civil Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(49,476)	(49,476)	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(389,157)	(389,157)	(668,494)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(438,633)</b>	<b>(438,633)</b>	<b>(668,494)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	249,232	247,901	566,088
Other Employee Costs	23,052	19,892	302
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	81,972	0	100,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	97
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	312	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	2,184	2,184	2,184
Internal Expenses	0	0	0
ABC Distribution	39,159	39,159	78,853
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>395,911</b>	<b>309,136</b>	<b>747,524</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(42,722)</b>	<b>(129,497)</b>	<b>79,030</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(42,722)</b>	<b>(129,497)</b>	<b>79,030</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	(97)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>(97)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(42,722)</b>	<b>(129,497)</b>	<b>78,933</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**805 - Urban Roads**  
**Service: Roads**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(16,248)	(16,248)	(112,375)
Operating Grants & Contributions	(404,532)	(407,087)	(412,229)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(180,000)	(180,000)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(600,780)</b>	<b>(603,335)</b>	<b>(524,604)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	573,923	573,923	393,956
Other Employee Costs	0	0	0
Borrowing Costs	313,180	313,180	265,964
Materials	1,837,680	1,837,680	215,050
Contracts	245,100	245,100	133,011
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	10,579,500	10,579,500	12,794,403
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	5,112	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	28,092	28,092	126,588
ABC Distribution	51,054	51,054	51,303
Internal Plant Hire	0	0	368,388
<b>Total Expenditure</b>	<b>13,633,641</b>	<b>13,628,529</b>	<b>14,348,663</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>13,032,861</b>	<b>13,025,194</b>	<b>13,824,059</b>
Capital Grants & Contributions	(51,723)	(216,679)	(159,748)
<b>Operating Result for the Year</b>	<b>12,981,138</b>	<b>12,808,515</b>	<b>13,664,311</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	50,004	50,004	0
Capital Works - Upgrade	579,996	665,949	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	2,019,064	1,959,855	1,248,008
Depreciation	(10,579,500)	(10,579,500)	(12,794,403)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	681,566	681,566	728,778
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(7,248,870)</b>	<b>(7,222,126)</b>	<b>(10,817,617)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(40,466)	(396,831)	(107,000)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	7,656	7,656	159,748
<b>Total Transfers to/from Reserves</b>	<b>(32,810)</b>	<b>(389,175)</b>	<b>52,748</b>
<b>NET RESULT</b>	<b>5,699,458</b>	<b>5,197,214</b>	<b>2,899,442</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**806 - Rural roads**  
**Service: Roads**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(3,174,492)	(3,203,522)	(4,459,108)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(3,174,492)</b>	<b>(3,203,522)</b>	<b>(4,459,108)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,344,166	1,344,166	1,094,090
Other Employee Costs	0	0	0
Borrowing Costs	116,621	116,621	99,083
Materials	3,247,464	2,233,337	666,550
Contracts	739,068	914,070	634,968
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	4,289,304	4,289,304	2,599,221
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	365
ABC Distribution	74,144	74,144	65,812
Internal Plant Hire	0	0	1,604,086
<b>Total Expenditure</b>	<b>9,810,767</b>	<b>8,971,642</b>	<b>6,764,175</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>6,636,275</b>	<b>5,768,120</b>	<b>2,305,067</b>
Capital Grants & Contributions	(10,640,871)	(10,919,897)	(2,174,768)
<b>Operating Result for the Year</b>	<b>(4,004,596)</b>	<b>(5,151,777)</b>	<b>130,299</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	5,328,372	5,368,372	1,493,406
Capital Works - Upgrade	5,742,324	6,730,750	1,029,200
Capital Works - Expansion	0	0	0
Capital Works - Renewal	3,673,188	4,330,685	3,426,992
Depreciation	(4,289,304)	(4,289,304)	(2,599,221)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	248,061	248,061	265,592
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>10,702,641</b>	<b>12,388,564</b>	<b>3,615,969</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(2,255,008)	(2,770,829)	(606,489)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	131,484	131,484	179,530
<b>Total Transfers to/from Reserves</b>	<b>(2,123,524)</b>	<b>(2,639,345)</b>	<b>(426,959)</b>
<b>NET RESULT</b>	<b>4,574,521</b>	<b>4,597,442</b>	<b>3,319,309</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 807 - Regional Roads

## Service: Roads

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(3,487,567)	(3,487,567)	(3,849,975)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(3,487,567)</b>	<b>(3,487,567)</b>	<b>(3,849,975)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	537,320	537,320	314,409
Other Employee Costs	0	0	0
Borrowing Costs	23,351	23,351	21,121
Materials	1,372,116	1,372,116	436,400
Contracts	0	0	369,928
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	2,195,436	2,195,436	1,655,112
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	168
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	1,160
ABC Distribution	134,461	134,461	150,610
Internal Plant Hire	0	0	487,656
<b>Total Expenditure</b>	<b>4,262,684</b>	<b>4,262,684</b>	<b>3,436,564</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>775,117</b>	<b>775,117</b>	<b>(413,411)</b>
Capital Grants & Contributions	(2,816,335)	(3,243,319)	(4,005,916)
<b>Operating Result for the Year</b>	<b>(2,041,218)</b>	<b>(2,468,202)</b>	<b>(4,419,327)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	2,945,320	3,306,684	3,094,400
Capital Works - Expansion	0	0	0
Capital Works - Renewal	1,919,148	2,752,845	4,707,457
Depreciation	(2,195,436)	(2,195,436)	(1,655,112)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	33,619	33,619	35,848
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>2,702,651</b>	<b>3,897,711</b>	<b>6,182,593</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(449,899)	(915,955)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(62,106)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(449,899)</b>	<b>(978,061)</b>	<b>0</b>
<b>NET RESULT</b>	<b>211,534</b>	<b>451,449</b>	<b>1,763,266</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**808 - State Roads**  
**Service: Roads**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(5,231,724)	(5,313,724)	(4,063,495)
Interest Income	(91,164)	(91,164)	(9,071)
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(5,322,888)</b>	<b>(5,404,888)</b>	<b>(4,072,566)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	501,985	501,985	397,750
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	1,928,364	2,010,364	644,860
Contracts	0	0	263,670
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	56,076	56,076	15,550
ABC Distribution	0	0	0
Internal Plant Hire	0	0	211,025
<b>Total Expenditure</b>	<b>2,486,425</b>	<b>2,568,425</b>	<b>1,532,855</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,836,463)</b>	<b>(2,836,463)</b>	<b>(2,539,711)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(2,836,463)</b>	<b>(2,836,463)</b>	<b>(2,539,711)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	2,836,463	2,836,463	2,539,711
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>2,836,463</b>	<b>2,836,463</b>	<b>2,539,711</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 810 - Bridges

## Service: Bridges

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(268,000)	(268,000)	(709,485)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(268,000)</b>	<b>(268,000)</b>	<b>(709,485)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	177,027	177,027	156,615
Other Employee Costs	0	0	0
Borrowing Costs	111,392	111,392	99,156
Materials	414,156	414,156	163,000
Contracts	74,256	74,256	55,006
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	1,451,448	1,451,448	2,236,538
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	6,352
ABC Distribution	25,215	25,215	27,280
Internal Plant Hire	0	0	123,332
<b>Total Expenditure</b>	<b>2,253,494</b>	<b>2,253,494</b>	<b>2,867,279</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>1,985,494</b>	<b>1,985,494</b>	<b>2,157,794</b>
Capital Grants & Contributions	(881,846)	(1,919,038)	(492,855)
<b>Operating Result for the Year</b>	<b>1,103,648</b>	<b>66,456</b>	<b>1,664,939</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	1,491,816	2,588,816	985,710
Depreciation	(1,451,448)	(1,451,448)	(2,236,538)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	183,484	183,484	195,714
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>223,852</b>	<b>1,320,852</b>	<b>(1,055,114)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(59,808)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	(377,934)	(377,934)	0
<b>Total Transfers to/from Reserves</b>	<b>(377,934)</b>	<b>(437,742)</b>	<b>0</b>
<b>NET RESULT</b>	<b>949,567</b>	<b>949,567</b>	<b>609,825</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 811 - Footpaths and Cycleways

## Service: Footpaths &amp; Cycleways

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	66,846	66,846	51,932
Other Employee Costs	0	0	0
Borrowing Costs	39,526	39,526	34,291
Materials	139,572	139,572	45,800
Contracts	25,728	25,728	130,981
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	607,404	607,404	639,940
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	10,333	10,333	8,601
Internal Plant Hire	0	0	42,436
<b>Total Expenditure</b>	<b>889,409</b>	<b>889,409</b>	<b>953,981</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>889,409</b>	<b>889,409</b>	<b>953,981</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>889,409</b>	<b>889,409</b>	<b>953,981</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	223,008	0	0
Capital Works - Upgrade	42,504	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	45,996	46,206	106,000
Depreciation	(607,404)	(607,404)	(639,940)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	75,687	75,687	80,918
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(220,209)</b>	<b>(485,511)</b>	<b>(453,022)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(261,500)	(46,210)	(216,000)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(261,500)</b>	<b>(46,210)</b>	<b>(216,000)</b>
<b>NET RESULT</b>	<b>407,700</b>	<b>357,688</b>	<b>284,959</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**812 - Wharves and Jetties**  
**Service: Wharves & Jetties**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	15,663	15,663	18,815
Other Employee Costs	0	0	0
Borrowing Costs	23,192	23,192	20,284
Materials	46,537	44,836	20,000
Contracts	0	26,257	18,458
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	99,972	99,972	100,000
Insurance Expenses	3,984	3,984	3,681
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	14,676	4,676	3,043
Subscriptions & Memberships	0	0	0
Internal Expenses	3,684	3,684	3,534
ABC Distribution	5,667	5,667	4,560
Internal Plant Hire	7,800	7,800	8,738
<b>Total Expenditure</b>	<b>221,175</b>	<b>235,731</b>	<b>201,113</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>221,175</b>	<b>235,731</b>	<b>201,113</b>
Capital Grants & Contributions	0	(24,556)	(375,000)
<b>Operating Result for the Year</b>	<b>221,175</b>	<b>211,175</b>	<b>(173,887)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	375,000
Capital Works - Upgrade	54,996	54,996	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(99,972)	(99,972)	(100,000)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	40,950	40,950	43,855
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,026)</b>	<b>(4,026)</b>	<b>318,855</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	(55,000)	(55,000)	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>0</b>
<b>NET RESULT</b>	<b>162,149</b>	<b>152,149</b>	<b>144,968</b>



## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 813 - Bus Shelters

## Service: Bus Shelters

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	3,857
Other Employee Costs	0	0	0
Borrowing Costs	2,824	2,824	2,350
Materials	24,000	24,000	650
Contracts	3,060	3,060	300
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	22,392	22,392	29,639
Insurance Expenses	0	0	1,826
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	1,931
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	1,063
ABC Distribution	251	251	774
Internal Plant Hire	0	0	1,443
<b>Total Expenditure</b>	<b>52,527</b>	<b>52,527</b>	<b>43,833</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>52,527</b>	<b>52,527</b>	<b>43,833</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>52,527</b>	<b>52,527</b>	<b>43,833</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	30,000	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(22,392)	(22,392)	(29,639)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	6,286	6,286	6,757
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(16,106)</b>	<b>13,894</b>	<b>(22,882)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(7,000)	0
External Reserves	0	0	0
Unspent Loans	0	(23,000)	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(30,000)</b>	<b>0</b>
<b>NET RESULT</b>	<b>36,421</b>	<b>36,421</b>	<b>20,951</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 814 - Street Lighting

## Service: Street Lighting

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(101,904)	(101,904)	(108,202)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(101,904)</b>	<b>(101,904)</b>	<b>(108,202)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	1,826	1,826	1,486
Materials	0	0	0
Contracts	5,124	5,124	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	509,892	509,892	318,000
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	1,967	1,967	2,287
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>518,809</b>	<b>518,809</b>	<b>321,773</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>416,905</b>	<b>416,905</b>	<b>213,571</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>416,905</b>	<b>416,905</b>	<b>213,571</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	780,000	980,114	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	4,431	4,431	4,769
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>784,431</b>	<b>984,545</b>	<b>4,769</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(780,000)	(980,114)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(780,000)</b>	<b>(980,114)</b>	<b>0</b>
<b>NET RESULT</b>	<b>421,336</b>	<b>421,336</b>	<b>218,340</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**815 - Floodplain Infrastructure & Operation**  
**Service: Floodplain Infrastructure & Operation**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(91,200)	(91,200)	(91,200)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(91,200)</b>	<b>(91,200)</b>	<b>(91,200)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	337,866	336,700	503,540
Other Employee Costs	5,232	2,782	0
Borrowing Costs	61,039	61,039	47,616
Materials	495,924	495,924	130,650
Contracts	165,032	165,032	110,934
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	1,458,588	1,458,588	1,566,157
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	528	528	157
Other Operating Expenses	1,152	0	8,033
Subscriptions & Memberships	0	0	0
Internal Expenses	27,000	27,000	27,000
ABC Distribution	148,283	148,283	177,980
Internal Plant Hire	0	0	66,651
<b>Total Expenditure</b>	<b>2,700,644</b>	<b>2,695,876</b>	<b>2,638,718</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,609,444</b>	<b>2,604,676</b>	<b>2,547,518</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>2,609,444</b>	<b>2,604,676</b>	<b>2,547,518</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	66,889	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	381,492	456,492	907,690
Depreciation	(1,458,588)	(1,458,588)	(1,566,157)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	296,054	296,054	208,775
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(781,042)</b>	<b>(639,153)</b>	<b>(449,692)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(75,000)	(403,398)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(66,889)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(141,889)</b>	<b>(403,398)</b>
<b>NET RESULT</b>	<b>1,828,402</b>	<b>1,823,634</b>	<b>1,694,428</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**817 - Regional Airport**  
**Service: Airports**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(133,308)	(133,308)	(133,532)
Interest Income	0	0	0
Operating Grants & Contributions	(29,700)	(29,700)	(26,344)
Other Revenue	(11,088)	(11,088)	(16,500)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(13,152)	(13,152)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(187,248)</b>	<b>(187,248)</b>	<b>(176,376)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	102,826	102,335	148,874
Other Employee Costs	1,572	772	0
Borrowing Costs	28,624	28,624	23,082
Materials	89,400	55,400	26,100
Contracts	95,100	95,100	16,610
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	168,432	168,432	219,339
Insurance Expenses	3,144	3,144	2,541
Donations, Contributions & Taxes	0	0	0
Administration Expenses	12,300	0	0
Other Operating Expenses	11,436	10,908	27,433
Subscriptions & Memberships	204	204	204
Internal Expenses	17,304	17,304	16,997
ABC Distribution	19,472	19,472	18,644
Internal Plant Hire	23,808	23,808	15,104
<b>Total Expenditure</b>	<b>573,622</b>	<b>525,503</b>	<b>514,928</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>386,374</b>	<b>338,255</b>	<b>338,552</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>386,374</b>	<b>338,255</b>	<b>338,552</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	430,175
Depreciation	(168,432)	(168,432)	(219,339)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	110,131	110,131	115,670
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(58,301)</b>	<b>(58,301)</b>	<b>326,506</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	(300,000)
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>(300,000)</b>
<b>NET RESULT</b>	<b>328,073</b>	<b>279,954</b>	<b>365,058</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 820 - Quarries

## Service: Internal Road Services

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(704,000)	(704,000)	(313,283)
Interest Income	0	0	(5,734)
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(704,000)</b>	<b>(704,000)</b>	<b>(319,017)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	132,437	131,906	103,946
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	144,480	144,480	124,000
Contracts	258,192	258,192	50,200
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	15,180	15,180	11,423
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	34,152	34,152	13,399
ABC Distribution	6,604	6,604	8,194
Internal Plant Hire	0	0	930
<b>Total Expenditure</b>	<b>591,045</b>	<b>590,514</b>	<b>312,092</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(112,955)</b>	<b>(113,486)</b>	<b>(6,925)</b>
Capital Grants & Contributions	(13,296)	(13,296)	(10,001)
<b>Operating Result for the Year</b>	<b>(126,251)</b>	<b>(126,782)</b>	<b>(16,926)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	300,000	543,660	0
Depreciation	(15,180)	(15,180)	(11,423)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>284,820</b>	<b>528,480</b>	<b>(11,423)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(171,865)	(414,994)	18,348
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	13,296	13,296	10,001
<b>Total Transfers to/from Reserves</b>	<b>(158,569)</b>	<b>(401,698)</b>	<b>28,349</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**821 - Depot Management**  
**Service: Internal Road Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(457,988)	(457,988)	(227,027)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(457,988)</b>	<b>(457,988)</b>	<b>(227,027)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	12,734	12,734	12,356
Other Employee Costs	0	0	0
Borrowing Costs	830	830	755
Materials	21,972	21,972	22,000
Contracts	246,876	246,876	86,173
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	93,768	93,768	268,989
Insurance Expenses	38,352	38,352	12,049
Donations, Contributions & Taxes	0	0	0
Administration Expenses	9,828	0	0
Other Operating Expenses	82,668	66,348	53,331
Subscriptions & Memberships	0	0	0
Internal Expenses	43,584	43,584	37,387
ABC Distribution	0	0	0
Internal Plant Hire	0	0	1,758
<b>Total Expenditure</b>	<b>550,612</b>	<b>524,464</b>	<b>494,798</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>92,624</b>	<b>66,476</b>	<b>267,771</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>92,624</b>	<b>66,476</b>	<b>267,771</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	30,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	95,004	95,004	15,700
Depreciation	(93,768)	(93,768)	(268,989)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	1,144	1,144	1,218
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>2,380</b>	<b>2,380</b>	<b>(222,071)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	(15,700)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>(15,700)</b>
<b>NET RESULT</b>	<b>95,004</b>	<b>68,856</b>	<b>30,000</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**822 - Heavy Plant and Workshops**  
**Service: Internal Road Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(285,132)	(285,132)	0
Operating Grants & Contributions	0	0	0
Other Revenue	(119,796)	(119,796)	0
Net Gains from Disposal of Assets	0	0	(1,029,681)
Internal Income	(194,604)	(194,604)	(174,806)
ABC Recovery	0	0	0
Internal Plant Hire	(7,299,996)	(7,299,996)	(6,914,991)
<b>Total Income</b>	<b>(7,899,528)</b>	<b>(7,899,528)</b>	<b>(8,119,478)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	604,573	604,037	622,185
Other Employee Costs	1,044	494	0
Borrowing Costs	0	0	0
Materials	2,948,772	2,948,772	4,373,260
Contracts	364,752	364,752	10,700
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	2,723,316	2,723,316	1,876,085
Insurance Expenses	315,156	315,156	262,553
Donations, Contributions & Taxes	0	0	0
Administration Expenses	1,044	0	0
Other Operating Expenses	624	0	0
Subscriptions & Memberships	1,836	1,836	1,836
Internal Expenses	113,472	113,472	114,438
ABC Distribution	306,467	306,467	328,947
Internal Plant Hire	54,996	54,996	293
<b>Total Expenditure</b>	<b>7,436,052</b>	<b>7,433,298</b>	<b>7,590,297</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(463,476)</b>	<b>(466,230)</b>	<b>(529,181)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(463,476)</b>	<b>(466,230)</b>	<b>(529,181)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	5,779,248	7,239,936	4,338,430
Depreciation	(2,723,316)	(2,723,316)	(1,876,085)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>3,055,932</b>	<b>4,516,620</b>	<b>2,462,345</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(2,616,043)	(4,076,731)	(2,651,681)
External Reserves	23,822	23,822	718,517
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(2,592,221)</b>	<b>(4,052,909)</b>	<b>(1,933,164)</b>
<b>NET RESULT</b>	<b>235</b>	<b>(2,519)</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**825 - Operational Administration**  
**Service: Civil & Works Administration**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(193,392)	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(193,392)</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	2,779,477	2,765,197	2,968,150
Other Employee Costs	20,952	20,452	0
Borrowing Costs	0	0	0
Materials	292,056	102,528	118,500
Contracts	45,108	45,108	546,120
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	7,176	7,176	5,000
Insurance Expenses	29,352	29,352	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	22,632	0	2,150
Other Operating Expenses	8,220	0	0
Subscriptions & Memberships	8,196	8,196	8,196
Internal Expenses	152,700	152,700	153,500
ABC Distribution	1,494,194	1,494,194	1,590,420
Internal Plant Hire	0	0	16,877
<b>Total Expenditure</b>	<b>4,860,063</b>	<b>4,624,903</b>	<b>5,408,913</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>4,666,671</b>	<b>4,624,903</b>	<b>5,408,913</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>4,666,671</b>	<b>4,624,903</b>	<b>5,408,913</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(7,176)	(7,176)	(5,000)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(7,176)</b>	<b>(7,176)</b>	<b>(5,000)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>4,659,495</b>	<b>4,617,727</b>	<b>5,403,913</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**826 - Roads Ancillary**  
**Service: Civil & Works Administration**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(29,040)	(29,040)	(34,867)
General User Fees	(6,096)	(6,096)	(75,596)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(31,668)	(31,668)	(37,000)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(66,804)</b>	<b>(66,804)</b>	<b>(147,463)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	2,500
Contracts	65,506	65,506	14,400
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	144	144	216
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	455
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	1,298	1,298	1,167
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>66,948</b>	<b>66,948</b>	<b>18,738</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>144</b>	<b>144</b>	<b>(128,725)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>144</b>	<b>144</b>	<b>(128,725)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(144)	(144)	(216)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(144)</b>	<b>(144)</b>	<b>(216)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	128,941
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>128,941</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**830 - Natural Disaster Management**  
**Service: Emergency Services and Natural Disasters**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	(120,000)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(120,000)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	3,938	3,938	18,570
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	33,684	153,684	0
Contracts	0	86,500	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	2,000	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	13,500	13,500	1,500
ABC Distribution	0	0	430
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>51,122</b>	<b>259,622</b>	<b>20,500</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>51,122</b>	<b>139,622</b>	<b>20,500</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>51,122</b>	<b>139,622</b>	<b>20,500</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>51,122</b>	<b>139,622</b>	<b>20,500</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**831 - Natural Disaster Response - Roads**  
**Service: Emergency Services and Natural Disasters**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 833 - Natural Disaster Response - Floodplain  
 Service: Emergency Services and Natural Disasters**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	1,381,688	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>1,381,688</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>0</b>	<b>1,381,688</b>	<b>0</b>
Capital Grants & Contributions	0	(1,381,688)	0
<b>Operating Result for the Year</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
834 - SES Operations and Emergency  
Service: Emergency Services and Natural Disasters**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	1,569	1,569	1,427
Materials	13,800	13,800	5,000
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	38,664	38,664	42,207
Insurance Expenses	12,576	12,576	8,492
Donations, Contributions & Taxes	80,232	80,232	80,232
Administration Expenses	0	0	0
Other Operating Expenses	0	0	834
Subscriptions & Memberships	0	0	0
Internal Expenses	10,536	10,536	11,105
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>157,377</b>	<b>157,377</b>	<b>149,297</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>157,377</b>	<b>157,377</b>	<b>149,297</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>157,377</b>	<b>157,377</b>	<b>149,297</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	129,688	35,000
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	9,996	9,996	10,000
Depreciation	(38,664)	(38,664)	(42,207)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	2,162	2,162	2,302
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(26,506)</b>	<b>103,182</b>	<b>5,095</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(10,000)	(139,688)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(10,000)</b>	<b>(139,688)</b>	<b>0</b>
<b>NET RESULT</b>	<b>120,871</b>	<b>120,871</b>	<b>154,392</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**835 - RFS Operations and Emergency**  
**Service: Emergency Services and Natural Disasters**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(648,468)	(597,320)	(597,320)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(648,468)</b>	<b>(597,320)</b>	<b>(597,320)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,559	1,559	275
Other Employee Costs	11,268	15,000	15,516
Borrowing Costs	0	0	0
Materials	461,736	457,806	457,690
Contracts	0	12,700	2,700
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	70,080	70,080	90,398
Insurance Expenses	30,000	23,500	23,500
Donations, Contributions & Taxes	1,091,280	914,492	1,341,280
Administration Expenses	17,148	10,250	10,250
Other Operating Expenses	110,328	105,380	89,000
Subscriptions & Memberships	0	0	0
Internal Expenses	8,232	8,232	8,401
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,801,631</b>	<b>1,618,999</b>	<b>2,039,010</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>1,153,163</b>	<b>1,021,679</b>	<b>1,441,690</b>
Capital Grants & Contributions	(432,000)	(483,396)	0
<b>Operating Result for the Year</b>	<b>721,163</b>	<b>538,283</b>	<b>1,441,690</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	53,733	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(70,080)	(70,080)	(90,398)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(70,080)</b>	<b>(16,347)</b>	<b>(90,398)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(10,000)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(2,337)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(12,337)</b>	<b>0</b>
<b>NET RESULT</b>	<b>651,083</b>	<b>509,599</b>	<b>1,351,292</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**840 - Parks and Open Spaces**  
**Service: Parks & Open Spaces**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(2,820)	(2,820)	(6,069)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(52,488)	(52,488)	615
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	(1,000,000)	(866,527)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(55,308)</b>	<b>(1,055,308)</b>	<b>(871,981)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,501,759	1,498,610	1,253,495
Other Employee Costs	4,800	4,800	240
Borrowing Costs	24,282	24,282	20,350
Materials	111,396	111,396	194,640
Contracts	263,964	1,323,527	652,323
Consultancies	0	0	0
Legal Expenses	492	492	0
Depreciation	689,700	689,700	733,465
Insurance Expenses	29,220	29,220	31,610
Donations, Contributions & Taxes	0	0	0
Administration Expenses	3,060	2,412	157
Other Operating Expenses	99,900	86,508	84,407
Subscriptions & Memberships	2,676	2,676	2,676
Internal Expenses	690,652	690,652	216,658
ABC Distribution	557,504	557,504	654,771
Internal Plant Hire	617,112	617,112	429,982
<b>Total Expenditure</b>	<b>4,596,517</b>	<b>5,638,891</b>	<b>4,274,774</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>4,541,209</b>	<b>4,583,583</b>	<b>3,402,793</b>
Capital Grants & Contributions	(197,736)	(367,736)	(7,151,991)
<b>Operating Result for the Year</b>	<b>4,343,473</b>	<b>4,215,847</b>	<b>(3,749,198)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	1,000,000	1,024,999	6,925,000
Capital Works - Upgrade	0	1,276,717	1,456,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	865,644	889,207	793,000
Depreciation	(689,700)	(689,700)	(733,465)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	52,492	52,492	56,406
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,228,436</b>	<b>2,553,715</b>	<b>8,496,941</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(482,445)	0
External Reserves	(1,342,423)	(1,342,423)	(161,386)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(322,866)	(20,000)
S64 / S94 Contribution Reserves	(802,264)	(1,229,764)	(548,009)
<b>Total Transfers to/from Reserves</b>	<b>(2,144,687)</b>	<b>(3,377,498)</b>	<b>(729,395)</b>
<b>NET RESULT</b>	<b>3,427,222</b>	<b>3,392,064</b>	<b>4,018,348</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**841 - Sporting Facilities**  
**Service: Sporting Facilities**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(167,232)	(167,232)	(165,228)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(227,736)	(227,736)	(231,620)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(532,500)	(863,900)	(10,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(927,468)</b>	<b>(1,258,868)</b>	<b>(406,848)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	248,495	248,495	223,541
Other Employee Costs	0	0	0
Borrowing Costs	63,195	63,195	55,701
Materials	139,104	141,191	137,320
Contracts	539,200	546,480	596,355
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	945,660	945,660	1,158,883
Insurance Expenses	76,392	76,392	107,917
Donations, Contributions & Taxes	7,884	7,884	0
Administration Expenses	1,128	0	0
Other Operating Expenses	96,216	92,136	76,105
Subscriptions & Memberships	0	0	0
Internal Expenses	184,572	184,572	183,136
ABC Distribution	53,644	53,644	58,168
Internal Plant Hire	270,972	270,972	227,040
<b>Total Expenditure</b>	<b>2,626,462</b>	<b>2,630,621</b>	<b>2,824,166</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>1,698,994</b>	<b>1,371,753</b>	<b>2,417,318</b>
Capital Grants & Contributions	(500,000)	(1,363,201)	0
<b>Operating Result for the Year</b>	<b>1,198,994</b>	<b>8,552</b>	<b>2,417,318</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	392,004	95,030	120,000
Capital Works - Upgrade	80,004	3,312,328	85,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	1,444,212	1,119,823	206,500
Depreciation	(945,660)	(945,660)	(1,158,883)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	106,879	106,879	114,362
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,077,439</b>	<b>3,688,400</b>	<b>(633,021)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(144,991)	(308,394)	(21,000)
External Reserves	0	0	(25,000)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(1,008,370)	0
S64 / S94 Contribution Reserves	(199,234)	(704,736)	0
<b>Total Transfers to/from Reserves</b>	<b>(344,225)</b>	<b>(2,021,500)</b>	<b>(46,000)</b>
<b>NET RESULT</b>	<b>1,932,208</b>	<b>1,675,452</b>	<b>1,738,297</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**845 - Beach Management**  
**Service: Beaches**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(12,540)	(12,540)	(12,540)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(341,100)	(341,100)	(342,906)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(353,640)</b>	<b>(353,640)</b>	<b>(355,446)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	9,756	9,756	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	300
Contracts	311,299	311,299	323,500
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	30,588	30,588	29,527
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	1,997	1,997	2,119
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>353,640</b>	<b>353,640</b>	<b>355,446</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>0</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	(80,000)
<b>Operating Result for the Year</b>	<b>0</b>	<b>0</b>	<b>(80,000)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	80,000
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>80,000</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 848 - Cemeteries

## Service: Cemeteries

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(584,016)	(584,016)	(587,196)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	(1,400)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(584,016)</b>	<b>(584,016)</b>	<b>(588,596)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	318,073	316,516	352,934
Other Employee Costs	0	0	0
Borrowing Costs	414	414	310
Materials	66,816	66,816	67,870
Contracts	81,984	81,984	63,890
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	26,892	26,892	33,612
Insurance Expenses	0	0	773
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	58,944	58,944	59,794
ABC Distribution	41,914	41,914	46,117
Internal Plant Hire	35,004	35,004	18,988
<b>Total Expenditure</b>	<b>630,041</b>	<b>628,484</b>	<b>644,288</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>46,025</b>	<b>44,468</b>	<b>55,692</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>46,025</b>	<b>44,468</b>	<b>55,692</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	35,004	35,004	55,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(26,892)	(26,892)	(33,612)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	1,288	1,288	1,390
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>9,400</b>	<b>9,400</b>	<b>22,778</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(35,000)	(35,000)	(36,723)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(35,000)</b>	<b>(35,000)</b>	<b>(36,723)</b>
<b>NET RESULT</b>	<b>20,425</b>	<b>18,868</b>	<b>41,747</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**850 - Catchment Management**  
**Service: Natural Resource Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	(20,282)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(99,612)	(99,612)	(104,291)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(99,612)</b>	<b>(119,894)</b>	<b>(104,291)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	151,655	150,833	205,889
Other Employee Costs	0	0	0
Borrowing Costs	1,929	1,929	1,449
Materials	9,996	9,996	0
Contracts	0	39,640	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	13,500	13,500	4,500
ABC Distribution	22,388	22,388	20,017
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>199,468</b>	<b>238,286</b>	<b>231,855</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>99,856</b>	<b>118,392</b>	<b>127,564</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>99,856</b>	<b>118,392</b>	<b>127,564</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	6,010	6,010	6,490
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>6,010</b>	<b>6,010</b>	<b>6,490</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(19,358)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(19,358)</b>	<b>0</b>
<b>NET RESULT</b>	<b>105,866</b>	<b>105,044</b>	<b>134,054</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 851 - Biodiversity

## Service: Natural Resource Management

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	(57,060)
Operating Grants & Contributions	0	(191,723)	(80,900)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(48,132)	(48,132)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(48,132)</b>	<b>(239,855)</b>	<b>(137,960)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	296,047	294,440	334,511
Other Employee Costs	6,984	6,764	212
Borrowing Costs	0	0	0
Materials	150,000	150,000	2,050
Contracts	94,440	366,503	29,794
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	108
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	15,996	15,996	16,000
ABC Distribution	37,450	37,450	35,349
Internal Plant Hire	0	0	3,153
<b>Total Expenditure</b>	<b>600,917</b>	<b>871,153</b>	<b>421,177</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>552,785</b>	<b>631,298</b>	<b>283,217</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>552,785</b>	<b>631,298</b>	<b>283,217</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	125,458	0
Depreciation	0	0	(108)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>125,458</b>	<b>(108)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(83,417)	(87,332)	(48,600)
External Reserves	0	(125,458)	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(76,425)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(83,417)</b>	<b>(289,215)</b>	<b>(48,600)</b>
<b>NET RESULT</b>	<b>469,368</b>	<b>467,541</b>	<b>234,509</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**852 - Weed Management**  
**Service: Natural Resource Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(18,540)	(18,540)	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(243,084)	(283,993)	(260,000)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(261,624)</b>	<b>(302,533)</b>	<b>(260,000)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	243,990	243,990	367,035
Other Employee Costs	576	286	5,000
Borrowing Costs	0	0	0
Materials	248,568	289,477	63,132
Contracts	39,708	183,024	42,965
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	480	480	183
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	1,068	0	0
Other Operating Expenses	5,712	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	2,880	2,880	1,218
ABC Distribution	92,177	92,177	80,156
Internal Plant Hire	0	0	50,571
<b>Total Expenditure</b>	<b>635,159</b>	<b>812,314</b>	<b>610,260</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>373,535</b>	<b>509,781</b>	<b>350,260</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>373,535</b>	<b>509,781</b>	<b>350,260</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(480)	(480)	(183)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(480)</b>	<b>(480)</b>	<b>(183)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(143,316)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(143,316)</b>	<b>0</b>
<b>NET RESULT</b>	<b>373,055</b>	<b>365,985</b>	<b>350,077</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**853 - Bushfire Management**  
**Service: Natural Resource Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(48,576)	(28,200)	(28,338)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(31,236)	(31,236)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(79,812)</b>	<b>(59,436)</b>	<b>(28,338)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,133	1,133	18,338
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	78,195	57,819	10,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	484	484	427
Internal Plant Hire	0	0	10,980
<b>Total Expenditure</b>	<b>79,812</b>	<b>59,436</b>	<b>39,745</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>0</b>	<b>0</b>	<b>11,407</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>0</b>	<b>0</b>	<b>11,407</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>11,407</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 854 - Coastal &amp; Estuary Management

## Service: Beaches

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	(150,000)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(150,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(300,000)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	45,000	0	350,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	628
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>45,000</b>	<b>0</b>	<b>350,628</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>45,000</b>	<b>0</b>	<b>50,628</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>45,000</b>	<b>0</b>	<b>50,628</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>45,000</b>	<b>0</b>	<b>50,628</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**855 - Urban Vegetation Management**  
**Service: Urban Vegetation Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	574,426	574,426	479,556
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	52,716	52,716	139,880
Contracts	139,680	139,680	167,186
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	10,512	10,512	10,321
ABC Distribution	12,111	12,111	11,609
Internal Plant Hire	459,264	459,264	303,112
<b>Total Expenditure</b>	<b>1,248,709</b>	<b>1,248,709</b>	<b>1,111,664</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>1,248,709</b>	<b>1,248,709</b>	<b>1,111,664</b>
Capital Grants & Contributions	(684)	(684)	(379)
<b>Operating Result for the Year</b>	<b>1,248,025</b>	<b>1,248,025</b>	<b>1,111,285</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	69,996	69,996	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>69,996</b>	<b>69,996</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(70,000)	(70,000)	(140,000)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	684	684	379
<b>Total Transfers to/from Reserves</b>	<b>(69,316)</b>	<b>(69,316)</b>	<b>(139,621)</b>
<b>NET RESULT</b>	<b>1,248,705</b>	<b>1,248,705</b>	<b>971,664</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**860 - Administration Buildings**  
**Service: Buildings, Properties & Leases**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	10,000
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(607,332)	(607,332)	(267,502)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(607,332)</b>	<b>(607,332)</b>	<b>(257,502)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	10,560	10,560	11,941
Other Employee Costs	0	0	0
Borrowing Costs	3,632	3,632	3,224
Materials	25,596	25,596	49,900
Contracts	358,800	405,321	566,833
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	196,692	196,692	258,300
Insurance Expenses	100,680	100,680	52,727
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	161,760	156,760	116,341
Subscriptions & Memberships	0	0	0
Internal Expenses	83,112	83,112	82,503
ABC Distribution	12,875	12,875	13,899
Internal Plant Hire	108	108	0
<b>Total Expenditure</b>	<b>953,815</b>	<b>995,336</b>	<b>1,155,668</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>346,483</b>	<b>388,004</b>	<b>898,166</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>346,483</b>	<b>388,004</b>	<b>898,166</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	500,004	500,004	6,322,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	61,992	61,992	10,000
Depreciation	(196,692)	(196,692)	(258,300)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	5,861	5,861	6,262
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>371,165</b>	<b>371,165</b>	<b>6,079,962</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(500,000)	(500,000)	(6,250,000)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(500,000)</b>	<b>(500,000)</b>	<b>(6,250,000)</b>
<b>NET RESULT</b>	<b>217,648</b>	<b>259,169</b>	<b>728,128</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 861 - Commercial and Residential Properties  
 Service: Buildings, Properties & Leases**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(309,864)	(309,864)	(257,055)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(309,864)</b>	<b>(309,864)</b>	<b>(257,055)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	184
Other Employee Costs	0	0	0
Borrowing Costs	3,685	3,685	3,353
Materials	28,464	28,464	7,900
Contracts	27,720	41,720	40,020
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	42,600	42,600	45,759
Insurance Expenses	7,452	7,452	11,950
Donations, Contributions & Taxes	0	0	0
Administration Expenses	288	0	0
Other Operating Expenses	15,720	12,220	645
Subscriptions & Memberships	0	0	0
Internal Expenses	37,476	37,476	35,054
ABC Distribution	4,803	4,803	6,035
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>168,208</b>	<b>178,420</b>	<b>150,900</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(141,656)</b>	<b>(131,444)</b>	<b>(106,155)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(141,656)</b>	<b>(131,444)</b>	<b>(106,155)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(42,600)	(42,600)	(45,759)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	5,079	5,079	5,409
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(37,521)</b>	<b>(37,521)</b>	<b>(40,350)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(179,177)</b>	<b>(168,965)</b>	<b>(146,505)</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 862 - Property Leases

## Service: Buildings, Properties &amp; Leases

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(209,536)	(209,536)	(211,441)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(209,536)</b>	<b>(209,536)</b>	<b>(211,441)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	11,830
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	3,696	3,696	5,005
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	724	724	472
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>4,420</b>	<b>4,420</b>	<b>17,307</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(205,116)</b>	<b>(205,116)</b>	<b>(194,134)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(205,116)</b>	<b>(205,116)</b>	<b>(194,134)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(205,116)</b>	<b>(205,116)</b>	<b>(194,134)</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 863 - Public Halls

## Service: Buildings, Properties &amp; Leases

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(18,240)	(1,051,208)	(18,696)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(18,240)</b>	<b>(1,051,208)</b>	<b>(18,696)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	11,285
Other Employee Costs	0	0	0
Borrowing Costs	4,878	4,878	4,266
Materials	60,000	60,000	19,300
Contracts	88,640	164,002	147,182
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	157,908	157,908	225,221
Insurance Expenses	42,888	42,888	26,034
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	8,088	8,088	14,899
Subscriptions & Memberships	0	0	0
Internal Expenses	12,888	12,888	11,790
ABC Distribution	7,980	7,980	11,231
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>383,270</b>	<b>458,632</b>	<b>471,208</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>365,030</b>	<b>(592,576)</b>	<b>452,512</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>365,030</b>	<b>(592,576)</b>	<b>452,512</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	39,227	300,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	30,000	1,062,968	47,500
Depreciation	(157,908)	(157,908)	(225,221)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	8,580	8,580	9,184
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(119,328)</b>	<b>952,867</b>	<b>131,463</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(4,606)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(13,503)	(300,000)
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(18,109)</b>	<b>(300,000)</b>
<b>NET RESULT</b>	<b>245,702</b>	<b>342,182</b>	<b>283,975</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**864 - Buildings in Other Services**  
**Service: Buildings, Properties & Leases**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(1,128)	(1,128)	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,128)</b>	<b>(1,128)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	16,359	16,359	37,945
Other Employee Costs	0	0	0
Borrowing Costs	4,901	4,901	4,015
Materials	79,872	99,872	50,300
Contracts	273,600	375,081	744,703
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	179,112	179,112	195,207
Insurance Expenses	87,360	87,360	30,281
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	155,784	140,124	13,875
Subscriptions & Memberships	0	0	0
Internal Expenses	43,632	43,632	35,108
ABC Distribution	25,612	25,612	26,413
Internal Plant Hire	0	0	5,166
<b>Total Expenditure</b>	<b>866,232</b>	<b>972,053</b>	<b>1,143,013</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>865,104</b>	<b>970,925</b>	<b>1,143,013</b>
Capital Grants & Contributions	0	(207,145)	0
<b>Operating Result for the Year</b>	<b>865,104</b>	<b>763,780</b>	<b>1,143,013</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	58,091	0
Capital Works - Upgrade	60,000	295,698	15,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	46,008	46,008	70,000
Depreciation	(179,112)	(179,112)	(195,207)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	11,586	11,586	12,466
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(61,518)</b>	<b>232,271</b>	<b>(97,741)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(29,903)	(10,000)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(86,644)	0
S64 / S94 Contribution Reserves	0	(20,450)	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(136,997)</b>	<b>(10,000)</b>
<b>NET RESULT</b>	<b>803,586</b>	<b>859,054</b>	<b>1,035,272</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**865 - Buildings Administration Management**  
**Service: Buildings, Properties & Leases**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	460,378	457,838	520,874
Other Employee Costs	1,968	1,968	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	504	504	580
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	43,896	43,896	34,900
ABC Distribution	102,861	102,861	109,589
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>609,607</b>	<b>607,067</b>	<b>665,943</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>609,607</b>	<b>607,067</b>	<b>665,943</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>609,607</b>	<b>607,067</b>	<b>665,943</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(504)	(504)	(580)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(504)</b>	<b>(504)</b>	<b>(580)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>609,103</b>	<b>606,563</b>	<b>665,363</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**866 - Council Property Management**  
**Service: Buildings, Properties & Leases**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	297	297	270
Materials	1,632	1,632	0
Contracts	15,372	15,372	800
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	2,166
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	23,592	23,592	25,058
ABC Distribution	1,092	1,092	1,261
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>41,985</b>	<b>41,985</b>	<b>29,555</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>41,985</b>	<b>41,985</b>	<b>29,555</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>41,985</b>	<b>41,985</b>	<b>29,555</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	409	409	435
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>409</b>	<b>409</b>	<b>435</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>42,394</b>	<b>42,394</b>	<b>29,990</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 870 - Public Amenities

## Service: Public Amenities

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(100,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(100,000)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	153,301	153,301	131,617
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	34,884	34,884	48,403
Contracts	25,692	25,692	52,700
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	2,760	2,760	4,072
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	2,165
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	18,521	18,521	17,160
Internal Plant Hire	63,000	63,000	49,839
<b>Total Expenditure</b>	<b>298,158</b>	<b>298,158</b>	<b>305,956</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>298,158</b>	<b>298,158</b>	<b>205,956</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>298,158</b>	<b>298,158</b>	<b>205,956</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	180,000	459,100	300,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	48,224	250,000
Depreciation	(2,760)	(2,760)	(4,072)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>177,240</b>	<b>504,564</b>	<b>545,928</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(314,877)	0
External Reserves	0	(12,447)	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(327,324)</b>	<b>0</b>
<b>NET RESULT</b>	<b>475,398</b>	<b>475,398</b>	<b>751,884</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**871 - Aquatic Facilities**  
**Service: Aquatic Facilities**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(279,012)	(279,012)	(297,618)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	(8,793)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	(65,000)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(279,012)</b>	<b>(344,012)</b>	<b>(306,411)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	9,027	9,027	10,703
Other Employee Costs	0	0	0
Borrowing Costs	6,803	6,803	6,034
Materials	94,908	94,908	81,550
Contracts	1,254,780	1,319,780	1,225,636
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	268,236	268,236	285,423
Insurance Expenses	27,816	27,816	19,944
Donations, Contributions & Taxes	1,536	1,536	0
Administration Expenses	0	0	157
Other Operating Expenses	21,828	20,976	16,533
Subscriptions & Memberships	0	0	0
Internal Expenses	133,860	133,860	135,771
ABC Distribution	14,442	14,442	16,205
Internal Plant Hire	0	0	1,628
<b>Total Expenditure</b>	<b>1,833,236</b>	<b>1,897,384</b>	<b>1,799,584</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>1,554,224</b>	<b>1,553,372</b>	<b>1,493,173</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>1,554,224</b>	<b>1,553,372</b>	<b>1,493,173</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	463,867	0
Capital Works - Upgrade	0	29,500	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	339,996	389,996	230,000
Depreciation	(268,236)	(268,236)	(285,423)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	11,088	11,088	11,854
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>82,848</b>	<b>626,215</b>	<b>(43,569)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(493,367)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(493,367)</b>	<b>0</b>
<b>NET RESULT</b>	<b>1,637,072</b>	<b>1,686,220</b>	<b>1,449,604</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 875 - Grafton Regional Landfill  
 Service: Waste Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(4,223,004)	(5,223,004)	(6,790,421)
Interest Income	(139,788)	(139,788)	(108,704)
Operating Grants & Contributions	0	0	0
Other Revenue	(419,532)	(419,532)	(369,656)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(2,538,148)	(2,538,148)	(2,670,262)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(7,320,472)</b>	<b>(8,320,472)</b>	<b>(9,939,043)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	511,280	508,478	494,254
Other Employee Costs	3,972	3,972	0
Borrowing Costs	25,903	25,903	23,576
Materials	45,000	45,000	14,900
Contracts	280,476	280,476	503,050
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	300,876	300,876	674,973
Insurance Expenses	1,884	1,884	7,138
Donations, Contributions & Taxes	3,199,740	3,599,740	3,600,000
Administration Expenses	0	0	0
Other Operating Expenses	17,424	17,424	5,626
Subscriptions & Memberships	0	0	0
Internal Expenses	123,484	123,484	23,295
ABC Distribution	88,438	88,438	97,518
Internal Plant Hire	230,004	230,004	32,621
<b>Total Expenditure</b>	<b>4,828,481</b>	<b>5,225,679</b>	<b>5,476,951</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,491,991)</b>	<b>(3,094,793)</b>	<b>(4,462,092)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(2,491,991)</b>	<b>(3,094,793)</b>	<b>(4,462,092)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	197,600	0
Capital Works - Expansion	0	1,818,169	0
Capital Works - Renewal	0	0	0
Depreciation	(300,876)	(300,876)	(674,973)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	35,700	35,700	38,027
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(265,176)</b>	<b>1,750,593</b>	<b>(636,946)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	2,757,167	1,344,200	5,099,038
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>2,757,167</b>	<b>1,344,200</b>	<b>5,099,038</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 876 - Domestic Waste Management  
 Service: Waste Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	(7,084,152)	(7,084,152)	(7,268,208)
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(78,132)	(78,132)	(80,058)
Operating Grants & Contributions	(196,224)	(196,224)	(205,000)
Other Revenue	0	0	(86,000)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(498,944)	(498,944)	(308,756)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(7,857,452)</b>	<b>(7,857,452)</b>	<b>(7,948,022)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	133,560	132,833	205,697
Other Employee Costs	0	0	0
Borrowing Costs	367,792	367,792	334,748
Materials	71,508	71,508	32,000
Contracts	4,368,888	4,368,888	4,613,209
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	448,212	448,212	60,676
Insurance Expenses	8,052	8,052	392
Donations, Contributions & Taxes	0	0	0
Administration Expenses	24,792	15,000	15,000
Other Operating Expenses	75,060	1,284	0
Subscriptions & Memberships	46,056	46,056	46,460
Internal Expenses	1,756,792	1,756,792	1,657,610
ABC Distribution	327,646	327,646	356,458
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>7,628,358</b>	<b>7,544,063</b>	<b>7,322,250</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(229,094)</b>	<b>(313,389)</b>	<b>(625,772)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(229,094)</b>	<b>(313,389)</b>	<b>(625,772)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(448,212)	(448,212)	(60,676)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	506,894	506,894	539,937
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>58,682</b>	<b>58,682</b>	<b>479,261</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	170,412	254,707	146,511
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>170,412</b>	<b>254,707</b>	<b>146,511</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**877 - Commercial Waste Management**  
**Service: Waste Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	(724,008)	(724,008)	(643,000)
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(26,364)	(26,364)	(14,087)
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(71,004)	(71,004)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(821,376)</b>	<b>(821,376)</b>	<b>(657,087)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	4,008	4,008	1,000
Contracts	198,540	198,540	158,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	492,500	492,500	256,709
ABC Distribution	3,656	3,656	4,033
Internal Plant Hire	0	0	246
<b>Total Expenditure</b>	<b>698,704</b>	<b>698,704</b>	<b>419,988</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(122,672)</b>	<b>(122,672)</b>	<b>(237,099)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(122,672)</b>	<b>(122,672)</b>	<b>(237,099)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	122,672	122,672	237,099
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>122,672</b>	<b>122,672</b>	<b>237,099</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
878 - Waste Transfer Stations and Other Waste  
Service: Waste Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	(1,354,812)	(1,354,812)	(1,700,000)
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(252,348)	(252,348)	(345,000)
Interest Income	0	0	0
Operating Grants & Contributions	(996)	(436,996)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(8,880)	(8,880)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,617,036)</b>	<b>(2,053,036)</b>	<b>(2,045,000)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	508	508	4,975
Other Employee Costs	0	0	0
Borrowing Costs	11,333	11,333	9,041
Materials	15,984	15,984	11,250
Contracts	778,452	1,227,166	895,197
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	9,900	9,900	13,566
Insurance Expenses	2,520	2,520	6,873
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	157
Other Operating Expenses	0	0	141
Subscriptions & Memberships	0	0	0
Internal Expenses	739,044	746,044	688,725
ABC Distribution	15,710	15,710	14,675
Internal Plant Hire	0	0	259
<b>Total Expenditure</b>	<b>1,573,451</b>	<b>2,029,165</b>	<b>1,644,859</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(43,585)</b>	<b>(23,871)</b>	<b>(400,141)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(43,585)</b>	<b>(23,871)</b>	<b>(400,141)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	345,761	0
Capital Works - Upgrade	0	22,870	150,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(9,900)	(9,900)	(13,566)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	29,501	29,501	31,787
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>19,601</b>	<b>388,232</b>	<b>168,221</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	23,984	(364,361)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>23,984</b>	<b>(364,361)</b>	<b>0</b>
<b>NET RESULT</b>	<b>(0)</b>	<b>(0)</b>	<b>(231,920)</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 879 - Public Space Waste Removal  
 Service: Waste Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	113,579	113,579	111,589
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	16,680	16,680	1,100
Contracts	53,124	53,124	79,718
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	231
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	163,004	163,004	37,261
ABC Distribution	1,958	1,958	2,048
Internal Plant Hire	104,004	104,004	73,018
<b>Total Expenditure</b>	<b>452,349</b>	<b>452,349</b>	<b>304,965</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>452,349</b>	<b>452,349</b>	<b>304,965</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>452,349</b>	<b>452,349</b>	<b>304,965</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	(231)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>(231)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>452,349</b>	<b>452,349</b>	<b>304,734</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 880 - Waste Administration - Management  
 Service: Waste Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	(7,000)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(7,000)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	238,787	237,526	159,059
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	7,000	1,750
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	17,100	17,100	17,286
ABC Distribution	11,995	11,995	11,280
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>267,882</b>	<b>273,621</b>	<b>189,375</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>267,882</b>	<b>266,621</b>	<b>189,375</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>267,882</b>	<b>266,621</b>	<b>189,375</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>267,882</b>	<b>266,621</b>	<b>189,375</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**881 - Sustainability Projects - Climate Change**  
**Service: Environmental Sustainability**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	(51,372)	(51,372)	0
Operating Grants & Contributions	0	0	0
Other Revenue	(90,000)	(90,000)	(176,800)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(30,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(141,372)</b>	<b>(141,372)</b>	<b>(206,800)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	31,992	31,992	32,300
Contracts	0	0	84,900
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	884
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	746
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	45,000	45,000	35,000
ABC Distribution	1,181	1,181	1,242
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>78,173</b>	<b>78,173</b>	<b>155,072</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(63,199)</b>	<b>(63,199)</b>	<b>(51,728)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(63,199)</b>	<b>(63,199)</b>	<b>(51,728)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	378,996	378,996	770,000
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	339,000	339,000	0
Depreciation	0	0	(884)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>717,996</b>	<b>717,996</b>	<b>769,116</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(654,797)	(654,797)	(717,388)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(654,797)</b>	<b>(654,797)</b>	<b>(717,388)</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**882 - Caravan Parks**  
**Service: Caravan Parks**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(5,895,684)	(5,895,684)	(7,135,312)
Interest Income	(3,672)	(3,672)	(2,351)
Operating Grants & Contributions	(48,180)	(48,180)	(39,500)
Other Revenue	(8,868)	(8,868)	(10,000)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(5,956,404)</b>	<b>(5,956,404)</b>	<b>(7,187,163)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	97,947	97,436	115,709
Other Employee Costs	1,020	1,020	0
Borrowing Costs	0	0	0
Materials	159,876	159,876	293,850
Contracts	2,126,868	2,185,728	2,064,263
Consultancies	0	0	0
Legal Expenses	1,812	1,812	0
Depreciation	214,524	214,524	479,444
Insurance Expenses	21,252	21,252	28,147
Donations, Contributions & Taxes	304,968	304,968	319,700
Administration Expenses	204,732	191,124	141,035
Other Operating Expenses	340,836	322,812	329,710
Subscriptions & Memberships	8,100	8,100	8,628
Internal Expenses	303,168	1,469,440	1,780,195
ABC Distribution	100,910	100,910	111,858
Internal Plant Hire	0	0	3,591
<b>Total Expenditure</b>	<b>3,886,013</b>	<b>5,079,002</b>	<b>5,676,130</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,070,391)</b>	<b>(877,402)</b>	<b>(1,511,033)</b>
Capital Grants & Contributions	0	0	(6,400,000)
<b>Operating Result for the Year</b>	<b>(2,070,391)</b>	<b>(877,402)</b>	<b>(7,911,033)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	90,012	304,779	6,430,000
Capital Works - Upgrade	249,996	646,781	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	134,988	149,988	1,020,000
Depreciation	(214,524)	(214,524)	(479,444)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>260,472</b>	<b>887,024</b>	<b>6,970,556</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	1,809,919	(9,622)	940,477
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>1,809,919</b>	<b>(9,622)</b>	<b>940,477</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 883 - Saleyards

## Service: Saleyards

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(290,748)	(290,748)	(323,015)
Interest Income	(9,240)	(9,240)	(4,600)
Operating Grants & Contributions	0	0	0
Other Revenue	(1,236)	(1,236)	(1,267)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(301,224)</b>	<b>(301,224)</b>	<b>(328,882)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	95,067	94,548	88,095
Other Employee Costs	840	840	0
Borrowing Costs	4,133	4,133	3,104
Materials	8,268	8,268	4,105
Contracts	75,780	94,784	117,915
Consultancies	0	0	0
Legal Expenses	0	1,636	0
Depreciation	61,788	61,788	113,502
Insurance Expenses	3,096	3,096	2,970
Donations, Contributions & Taxes	0	0	0
Administration Expenses	4,056	3,132	0
Other Operating Expenses	16,008	16,008	10,601
Subscriptions & Memberships	4,440	4,440	4,440
Internal Expenses	17,340	17,340	17,920
ABC Distribution	17,047	17,047	19,221
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>307,863</b>	<b>327,060</b>	<b>381,873</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>6,639</b>	<b>25,836</b>	<b>52,991</b>
Capital Grants & Contributions	0	(302,201)	0
<b>Operating Result for the Year</b>	<b>6,639</b>	<b>(276,365)</b>	<b>52,991</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	20,004	442,322	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(61,788)	(61,788)	(113,502)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	12,878	12,878	13,906
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(28,906)</b>	<b>393,412</b>	<b>(99,596)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	22,267	(117,047)	46,605
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>22,267</b>	<b>(117,047)</b>	<b>46,605</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**885 - Water Management**  
**Service: Water Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	771,119	771,119	738,632
Other Employee Costs	4,608	4,608	258
Borrowing Costs	0	0	0
Materials	83,244	83,244	22,000
Contracts	164,484	164,484	11,580
Consultancies	0	0	0
Legal Expenses	41,820	41,820	0
Depreciation	0	0	0
Insurance Expenses	51,792	51,792	22,370
Donations, Contributions & Taxes	0	0	0
Administration Expenses	20,064	17,976	17,976
Other Operating Expenses	11,712	1,260	0
Subscriptions & Memberships	8,364	8,364	8,364
Internal Expenses	289,252	364,252	839,087
ABC Distribution	1,244,206	1,244,206	1,438,404
Internal Plant Hire	0	0	27,271
<b>Total Expenditure</b>	<b>2,690,665</b>	<b>2,753,125</b>	<b>3,125,942</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,690,665</b>	<b>2,753,125</b>	<b>3,125,942</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>2,690,665</b>	<b>2,753,125</b>	<b>3,125,942</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	(3,321,097)	(3,383,557)	7,198,066
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	630,432	630,432	630,000
<b>Total Transfers to/from Reserves</b>	<b>(2,690,665)</b>	<b>(2,753,125)</b>	<b>7,828,066</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>10,954,008</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
886 - Water Operation Maintenance and Renewals  
Service: Water Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	(2,327,520)	(2,327,520)	(2,573,400)
User Charges	(12,499,404)	(12,499,404)	(12,807,500)
Statutory & Regulatory User Charges	(21,912)	(21,912)	(112,776)
General User Fees	(514,716)	(514,716)	(520,703)
Interest Income	(857,496)	(857,496)	(617,367)
Operating Grants & Contributions	(745,774)	(745,774)	(930,648)
Other Revenue	(44,160)	(44,160)	(130,821)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(613,452)	(613,452)	(613,854)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(17,624,434)</b>	<b>(17,624,434)</b>	<b>(18,307,069)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	987,615	987,615	950,462
Other Employee Costs	0	0	0
Borrowing Costs	1,645,058	1,645,058	1,568,430
Materials	1,859,208	1,859,208	1,255,550
Contracts	835,044	835,044	1,842,691
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	6,083,100	6,083,100	6,666,148
Insurance Expenses	21,816	21,816	0
Donations, Contributions & Taxes	0	0	3,000
Administration Expenses	0	0	0
Other Operating Expenses	509,520	509,520	814,249
Subscriptions & Memberships	0	0	0
Internal Expenses	55,500	55,500	81,902
ABC Distribution	0	0	0
Internal Plant Hire	0	0	430,189
<b>Total Expenditure</b>	<b>11,996,861</b>	<b>11,996,861</b>	<b>13,612,621</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(5,627,573)</b>	<b>(5,627,573)</b>	<b>(4,694,448)</b>
Capital Grants & Contributions	(630,432)	(630,432)	(630,000)
<b>Operating Result for the Year</b>	<b>(6,258,005)</b>	<b>(6,258,005)</b>	<b>(5,324,448)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	958,008	1,501,018	1,191,000
Depreciation	(6,083,100)	(6,083,100)	(6,666,148)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	1,009,964	1,009,964	1,086,588
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,115,128)</b>	<b>(3,572,118)</b>	<b>(4,388,560)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	10,373,133	9,830,123	(1,241,000)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>10,373,133</b>	<b>9,830,123</b>	<b>(1,241,000)</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>(10,954,008)</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**887 - Water Construction**  
**Service: Water Supply**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	(77,206)
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(77,206)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	9,095	9,095	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>9,095</b>	<b>9,095</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>9,095</b>	<b>9,095</b>	<b>(77,206)</b>
Capital Grants & Contributions	0	0	(500,000)
<b>Operating Result for the Year</b>	<b>9,095</b>	<b>9,095</b>	<b>(577,206)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	309,996	1,961,680	660,000
Capital Works - Upgrade	223,992	223,992	333,326
Capital Works - Expansion	0	0	0
Capital Works - Renewal	3,312,012	4,225,788	3,417,923
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>3,846,000</b>	<b>6,411,460</b>	<b>4,411,249</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	(3,855,095)	(6,420,555)	(3,834,043)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(3,855,095)</b>	<b>(6,420,555)</b>	<b>(3,834,043)</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**890 - Sewer Management**  
**Service: Sewerage Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	529,824	529,824	524,526
Other Employee Costs	4,608	4,608	258
Borrowing Costs	0	0	0
Materials	18,816	18,816	5,000
Contracts	14,712	14,712	21,300
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	43,572	43,572	39,967
Donations, Contributions & Taxes	0	0	0
Administration Expenses	2,088	0	0
Other Operating Expenses	2,088	0	0
Subscriptions & Memberships	8,364	8,364	8,364
Internal Expenses	611,184	686,184	497,268
ABC Distribution	989,896	989,896	1,005,629
Internal Plant Hire	0	0	4,538
<b>Total Expenditure</b>	<b>2,225,152</b>	<b>2,295,976</b>	<b>2,106,850</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>2,225,152</b>	<b>2,295,976</b>	<b>2,106,850</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>2,225,152</b>	<b>2,295,976</b>	<b>2,106,850</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	(2,225,152)	(2,295,513)	4,235,701
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(2,225,152)</b>	<b>(2,295,513)</b>	<b>4,235,701</b>
<b>NET RESULT</b>	<b>0</b>	<b>463</b>	<b>6,342,551</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**891 - Sewer Operation Maintenance and Renewals**  
**Service: Sewerage Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	(16,759,416)	(16,759,416)	(18,002,000)
User Charges	(1,547,664)	(1,547,664)	(1,587,000)
Statutory & Regulatory User Charges	(22,308)	(22,308)	(36,322)
General User Fees	(355,440)	(355,440)	(359,724)
Interest Income	(310,572)	(310,572)	(246,649)
Operating Grants & Contributions	(207,720)	(207,720)	(184,611)
Other Revenue	(15,576)	(15,576)	(21,631)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(383,772)	(383,772)	(386,758)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(19,602,468)</b>	<b>(19,602,468)</b>	<b>(20,824,695)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,155,269	1,154,806	1,186,649
Other Employee Costs	15,684	15,684	0
Borrowing Costs	4,290,424	4,290,424	4,032,534
Materials	1,560,936	1,560,936	1,666,600
Contracts	551,820	551,820	1,449,780
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	8,010,660	8,010,660	8,157,012
Insurance Expenses	39,060	39,060	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	204	0	158
Other Operating Expenses	937,068	936,864	738,134
Subscriptions & Memberships	0	0	0
Internal Expenses	287,416	618,816	331,513
ABC Distribution	8,907	8,907	35,442
Internal Plant Hire	0	0	527,297
<b>Total Expenditure</b>	<b>16,857,448</b>	<b>17,187,977</b>	<b>18,125,119</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(2,745,020)</b>	<b>(2,414,491)</b>	<b>(2,699,576)</b>
Capital Grants & Contributions	(447,012)	(447,012)	(447,000)
<b>Operating Result for the Year</b>	<b>(3,192,032)</b>	<b>(2,861,503)</b>	<b>(3,146,576)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	480,000	1,018,182	524,000
Depreciation	(8,010,660)	(8,010,660)	(8,157,012)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	3,499,996	3,499,996	4,514,037
Long Term Debtor Repayments	(5,856)	(5,856)	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,036,520)</b>	<b>(3,498,338)</b>	<b>(3,118,975)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	6,781,540	5,912,366	(524,000)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	447,012	447,012	447,000
<b>Total Transfers to/from Reserves</b>	<b>7,228,552</b>	<b>6,359,378</b>	<b>(77,000)</b>
<b>NET RESULT</b>	<b>0</b>	<b>(463)</b>	<b>(6,342,551)</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 892 - Sewer Construction

## Service: Sewerage Services

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	(46,302)
Internal Income	0	0	(50,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>(96,302)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	295	295	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	147,465	147,465	0
Contracts	0	56,510	100,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	0	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>147,760</b>	<b>204,270</b>	<b>100,000</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>147,760</b>	<b>204,270</b>	<b>3,698</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>147,760</b>	<b>204,270</b>	<b>3,698</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	277,992	277,992	2,769,098
Capital Works - Upgrade	667,008	938,656	1,042,628
Capital Works - Expansion	0	0	0
Capital Works - Renewal	2,443,512	3,625,572	2,021,442
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>3,388,512</b>	<b>4,842,220</b>	<b>5,833,168</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	(3,536,272)	(5,046,490)	(5,836,866)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(3,536,272)</b>	<b>(5,046,490)</b>	<b>(5,836,866)</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**900 - Directorate Mgmt E P & C Services**  
**Service: EP&C Management**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	(352,106)	(352,106)	(374,401)
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(352,106)</b>	<b>(352,106)</b>	<b>(374,401)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	237,159	235,893	236,606
Other Employee Costs	3,072	2,882	326
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	47,500	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	7
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	108	0	0
Other Operating Expenses	408	0	0
Subscriptions & Memberships	924	924	924
Internal Expenses	8,004	8,004	8,000
ABC Distribution	325,051	325,051	378,128
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>574,726</b>	<b>620,254</b>	<b>623,991</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>222,620</b>	<b>268,148</b>	<b>249,590</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>222,620</b>	<b>268,148</b>	<b>249,590</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	(7)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>(7)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(17,500)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	(30,000)	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(47,500)</b>	<b>0</b>
<b>NET RESULT</b>	<b>222,620</b>	<b>220,648</b>	<b>249,583</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**915 - Ranger Operations**  
**Service: Regulatory Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(1,056)	(1,056)	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,056)</b>	<b>(1,056)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	585,598	582,399	478,612
Other Employee Costs	14,208	11,078	514
Borrowing Costs	0	0	0
Materials	21,996	21,996	1,725
Contracts	28,620	28,620	32,400
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	156	156	81
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	2,040	1,100	1,100
Other Operating Expenses	8,628	1,536	0
Subscriptions & Memberships	0	0	0
Internal Expenses	67,500	67,500	73,000
ABC Distribution	64,493	64,493	77,647
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>793,239</b>	<b>778,878</b>	<b>665,079</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>792,183</b>	<b>777,822</b>	<b>665,079</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>792,183</b>	<b>777,822</b>	<b>665,079</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(156)	(156)	(81)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(156)</b>	<b>(156)</b>	<b>(81)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>792,027</b>	<b>777,666</b>	<b>664,998</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**916 - Animal Control**  
**Service: Regulatory Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(43,284)	(43,284)	(14,780)
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(68,136)	(68,136)	(68,916)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(111,420)</b>	<b>(111,420)</b>	<b>(83,696)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	2,838	2,836	139,921
Other Employee Costs	2,568	2,040	0
Borrowing Costs	1,381	1,381	1,102
Materials	29,064	29,064	16,430
Contracts	18,156	18,156	21,387
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	636	636	681
Insurance Expenses	0	0	183
Donations, Contributions & Taxes	0	0	0
Administration Expenses	2,652	612	612
Other Operating Expenses	16,516	0	5,979
Subscriptions & Memberships	0	0	0
Internal Expenses	17,196	17,196	12,980
ABC Distribution	45,328	45,328	85,267
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>136,335</b>	<b>117,249</b>	<b>284,542</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>24,915</b>	<b>5,829</b>	<b>200,846</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>24,915</b>	<b>5,829</b>	<b>200,846</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	55,000	55,000	20,000
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(636)	(636)	(681)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	3,579	3,579	3,854
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>57,943</b>	<b>57,943</b>	<b>23,173</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>82,858</b>	<b>63,772</b>	<b>224,019</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**917 - Parking Compliance**  
**Service: Regulatory Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(104,184)	(104,184)	(104,184)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(104,184)</b>	<b>(104,184)</b>	<b>(104,184)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	15,634	15,634	4,177
Other Employee Costs	2,352	2,040	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	24,955	24,955	27,989
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>42,941</b>	<b>42,629</b>	<b>32,166</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(61,243)</b>	<b>(61,555)</b>	<b>(72,018)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(61,243)</b>	<b>(61,555)</b>	<b>(72,018)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>(61,243)</b>	<b>(61,555)</b>	<b>(72,018)</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**920 - Planning and Assessment Services**  
**Service: Development & Environmental Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(913,620)	(913,620)	(752,582)
General User Fees	(103,428)	(103,428)	(116,663)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	(4,900)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(14,076)	(14,076)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,031,124)</b>	<b>(1,031,124)</b>	<b>(874,145)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	748,490	744,443	943,025
Other Employee Costs	27,528	21,551	806
Borrowing Costs	0	0	0
Materials	516	516	0
Contracts	15,612	15,612	15,000
Consultancies	0	0	0
Legal Expenses	15,000	50,000	0
Depreciation	468	468	1,627
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	51,228	129,228	208,000
Administration Expenses	10,248	0	0
Other Operating Expenses	1,536	1,224	0
Subscriptions & Memberships	22,296	22,296	22,296
Internal Expenses	66,492	66,492	31,500
ABC Distribution	401,337	401,337	382,430
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,360,751</b>	<b>1,453,167</b>	<b>1,604,684</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>329,627</b>	<b>422,043</b>	<b>730,539</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>329,627</b>	<b>422,043</b>	<b>730,539</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	3,088	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(468)	(468)	(1,627)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(468)</b>	<b>2,620</b>	<b>(1,627)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(3,088)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(3,088)</b>	<b>0</b>
<b>NET RESULT</b>	<b>329,159</b>	<b>421,575</b>	<b>728,912</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**921 - Building and Environmental Services**  
**Service: Development & Environmental Services**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(922,596)	(922,596)	(962,121)
General User Fees	(357,382)	(357,382)	(382,835)
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	(12,288)	(12,288)	(398,356)
Net Gains from Disposal of Assets	0	0	0
Internal Income	(13,536)	(13,536)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,305,802)</b>	<b>(1,305,802)</b>	<b>(1,743,312)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,440,677	1,432,915	1,489,966
Other Employee Costs	29,760	20,870	756
Borrowing Costs	0	0	0
Materials	10,080	10,080	11,000
Contracts	0	15,000	20,560
Consultancies	0	0	0
Legal Expenses	1,044	1,044	0
Depreciation	552	552	99
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	4,704	2,088	0
Other Operating Expenses	1,320	0	0
Subscriptions & Memberships	4,032	4,032	4,032
Internal Expenses	75,000	75,000	75,000
ABC Distribution	408,523	408,523	471,575
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,975,692</b>	<b>1,970,104</b>	<b>2,072,988</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>669,890</b>	<b>664,302</b>	<b>329,676</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>669,890</b>	<b>664,302</b>	<b>329,676</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(552)	(552)	(99)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(552)</b>	<b>(552)</b>	<b>(99)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(61,320)	(71,927)	158,067
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(61,320)</b>	<b>(71,927)</b>	<b>158,067</b>
<b>NET RESULT</b>	<b>608,018</b>	<b>591,823</b>	<b>487,644</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 930 - Community Development  
 Service: Community Development**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	191,066	190,043	424,214
Other Employee Costs	14,544	10,844	3,324
Borrowing Costs	0	0	0
Materials	7,476	7,476	5,940
Contracts	105,780	172,780	221,123
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	1,068	1,068	1,727
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	99,996	613,068	100,000
Administration Expenses	36,852	25,724	48,093
Other Operating Expenses	108	0	14,289
Subscriptions & Memberships	14,652	14,652	14,652
Internal Expenses	10,008	10,008	8,000
ABC Distribution	139,483	139,483	152,908
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>621,033</b>	<b>1,185,146</b>	<b>994,270</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>621,033</b>	<b>1,185,146</b>	<b>994,270</b>
Capital Grants & Contributions	(193,704)	(193,704)	(344,427)
<b>Operating Result for the Year</b>	<b>427,329</b>	<b>991,442</b>	<b>649,843</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(1,068)	(1,068)	(1,727)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(1,068)</b>	<b>(1,068)</b>	<b>(1,727)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(513,072)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	193,704	193,704	309,427
<b>Total Transfers to/from Reserves</b>	<b>193,704</b>	<b>(319,368)</b>	<b>309,427</b>
<b>NET RESULT</b>	<b>619,965</b>	<b>671,006</b>	<b>957,543</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**931 - Youth Services**  
**Service: Community Development**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(90,684)	(92,293)	(94,115)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(90,684)</b>	<b>(92,293)</b>	<b>(94,115)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	122,724	122,037	91,534
Other Employee Costs	4,680	2,760	1,924
Borrowing Costs	0	0	0
Materials	4,188	5,797	11,472
Contracts	89,484	90,984	86,700
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	9,240	9,240	1,265
Insurance Expenses	0	0	529
Donations, Contributions & Taxes	0	0	0
Administration Expenses	10,428	7,848	0
Other Operating Expenses	1,152	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	16,002	16,002	14,341
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>257,898</b>	<b>254,668</b>	<b>207,765</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>167,214</b>	<b>162,375</b>	<b>113,650</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>167,214</b>	<b>162,375</b>	<b>113,650</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(9,240)	(9,240)	(1,265)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(9,240)</b>	<b>(9,240)</b>	<b>(1,265)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(1,500)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(1,500)</b>	<b>0</b>
<b>NET RESULT</b>	<b>157,974</b>	<b>151,635</b>	<b>112,385</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**932 - Ageing and Access**  
**Service: Community Development**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(34,524)	(23,208)	(23,520)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(34,524)</b>	<b>(23,208)</b>	<b>(23,520)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	40,475	40,255	41,683
Other Employee Costs	4,644	2,004	1,701
Borrowing Costs	0	0	0
Materials	5,184	5,184	11,260
Contracts	9,528	9,528	5,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	4,824	4,824	4,960
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	12,732	4,600	3,348
Other Operating Expenses	840	0	0
Subscriptions & Memberships	420	420	420
Internal Expenses	0	0	0
ABC Distribution	6,844	6,844	7,075
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>85,491</b>	<b>73,659</b>	<b>75,447</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>50,967</b>	<b>50,451</b>	<b>51,927</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>50,967</b>	<b>50,451</b>	<b>51,927</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(4,824)	(4,824)	(4,960)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(4,824)</b>	<b>(4,824)</b>	<b>(4,960)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>46,143</b>	<b>45,627</b>	<b>46,967</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 933 - Safe Communities

## Service: Community Development

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	(55,000)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>(55,000)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	37,422
Other Employee Costs	3,768	1,868	3,448
Borrowing Costs	0	0	0
Materials	2,088	2,088	13,400
Contracts	4,380	80,385	1,500
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	19,416	12,800	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	3,248	3,248	7,112
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>32,900</b>	<b>100,389</b>	<b>62,882</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>32,900</b>	<b>45,389</b>	<b>62,882</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>32,900</b>	<b>45,389</b>	<b>62,882</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(21,005)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(21,005)</b>	<b>0</b>
<b>NET RESULT</b>	<b>32,900</b>	<b>24,384</b>	<b>62,882</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 934 - Indigenous Services

## Service: Community Development

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	37,654
Other Employee Costs	1,668	828	828
Borrowing Costs	0	0	0
Materials	9,012	9,012	10,800
Contracts	8,244	8,244	8,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	3,504	1,260	1,260
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	9,160	9,160	25,928
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>31,588</b>	<b>28,504</b>	<b>84,470</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>31,588</b>	<b>28,504</b>	<b>84,470</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>31,588</b>	<b>28,504</b>	<b>84,470</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>31,588</b>	<b>28,504</b>	<b>84,470</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**940 - Clarence Regional Library**  
**Service: Libraries**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(15,528)	(15,528)	0
Interest Income	(22,428)	(22,428)	(36,855)
Operating Grants & Contributions	(280,287)	(230,938)	(230,940)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(1,115,048)	(942,650)	(943,110)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,433,291)</b>	<b>(1,211,544)</b>	<b>(1,210,905)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	423,766	448,472	567,784
Other Employee Costs	13,896	13,896	15,100
Borrowing Costs	0	0	0
Materials	3,912	3,912	12,300
Contracts	24,000	155,000	90,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	69,120	69,120	277,999
Insurance Expenses	5,136	5,136	1,725
Donations, Contributions & Taxes	0	0	0
Administration Expenses	33,384	29,996	38,700
Other Operating Expenses	93,408	123,324	121,409
Subscriptions & Memberships	69,996	82,266	82,266
Internal Expenses	7,500	7,500	42,500
ABC Distribution	79,741	79,741	102,858
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>823,859</b>	<b>1,018,363</b>	<b>1,352,641</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(609,432)</b>	<b>(193,181)</b>	<b>141,736</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(609,432)</b>	<b>(193,181)</b>	<b>141,736</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	342,960	511,110	345,000
Depreciation	(69,120)	(69,120)	(277,999)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>273,840</b>	<b>441,990</b>	<b>67,001</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	335,592	(248,809)	(208,737)
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>335,592</b>	<b>(248,809)</b>	<b>(208,737)</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**941 - Public Libraries**  
**Service: Libraries**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(11,088)	(11,088)	(16,779)
Interest Income	0	0	0
Operating Grants & Contributions	(184,524)	(186,024)	(194,785)
Other Revenue	(15,456)	(15,456)	(15,842)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(35,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(211,068)</b>	<b>(212,568)</b>	<b>(262,406)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	498,276	575,606	749,272
Other Employee Costs	6,684	5,453	582
Borrowing Costs	2,818	2,818	2,562
Materials	18,120	105,819	31,900
Contracts	9,996	101,580	87,629
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	95,616	95,616	136,683
Insurance Expenses	29,088	29,088	22,182
Donations, Contributions & Taxes	0	0	0
Administration Expenses	14,184	2,556	6,700
Other Operating Expenses	63,036	58,824	63,182
Subscriptions & Memberships	5,400	5,400	13,500
Internal Expenses	1,138,580	966,182	981,651
ABC Distribution	212,810	212,810	274,510
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>2,094,608</b>	<b>2,161,752</b>	<b>2,370,353</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>1,883,540</b>	<b>1,949,184</b>	<b>2,107,947</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>1,883,540</b>	<b>1,949,184</b>	<b>2,107,947</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	10,188	34,695
Depreciation	(95,616)	(95,616)	(136,683)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	3,882	3,882	4,132
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(91,734)</b>	<b>(81,546)</b>	<b>(97,856)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(5,385)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(5,385)</b>	<b>0</b>
<b>NET RESULT</b>	<b>1,791,806</b>	<b>1,862,253</b>	<b>2,010,091</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**942 - Mobile Library Service**  
**Service: Libraries**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	71,366	70,985	1,185
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	574
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	2,904	2,904	32,927
Insurance Expenses	0	0	382
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	24,996	24,996	20,000
ABC Distribution	3,280	3,280	4,290
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>102,546</b>	<b>102,165</b>	<b>59,358</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>102,546</b>	<b>102,165</b>	<b>59,358</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>102,546</b>	<b>102,165</b>	<b>59,358</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(2,904)	(2,904)	(32,927)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(2,904)</b>	<b>(2,904)</b>	<b>(32,927)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>99,642</b>	<b>99,261</b>	<b>26,431</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**945 - Gallery and Museums**  
**Service: Galleries & Museums**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(59,340)	(70,840)	(95,374)
Interest Income	0	0	0
Operating Grants & Contributions	(27,996)	(106,099)	(25,000)
Other Revenue	(3,660)	(3,660)	(4,246)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(2,352)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(90,996)</b>	<b>(180,599)</b>	<b>(126,972)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	317,885	316,200	352,847
Other Employee Costs	8,688	6,358	278
Borrowing Costs	10,467	10,467	8,241
Materials	46,944	46,944	81,400
Contracts	115,668	245,370	141,553
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	11,532	11,532	11,723
Insurance Expenses	19,956	19,956	18,590
Donations, Contributions & Taxes	24,756	24,756	26,000
Administration Expenses	44,964	49,160	43,450
Other Operating Expenses	33,744	30,840	32,083
Subscriptions & Memberships	3,924	3,924	3,924
Internal Expenses	15,648	15,648	15,475
ABC Distribution	65,012	65,012	93,266
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>719,188</b>	<b>846,167</b>	<b>828,830</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>628,192</b>	<b>665,568</b>	<b>701,858</b>
Capital Grants & Contributions	(4,500,000)	(4,500,000)	(6,000,000)
<b>Operating Result for the Year</b>	<b>(3,871,808)</b>	<b>(3,834,432)</b>	<b>(5,298,142)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	24,768	24,768	24,000
Capital Works - Upgrade	6,924,000	7,336,190	6,020,000
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(11,532)	(11,532)	(11,723)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	34,095	34,095	36,317
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>6,971,331</b>	<b>7,383,521</b>	<b>6,068,594</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(9,127)	0
External Reserves	0	(10,255)	(15,000)
Unspent Loans	0	0	0
Unexpended Grant Reserves	(2,424,000)	(2,840,621)	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>(2,424,000)</b>	<b>(2,860,003)</b>	<b>(15,000)</b>
<b>NET RESULT</b>	<b>675,523</b>	<b>689,086</b>	<b>755,452</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**950 - Community Centres**  
**Service: Community Centres**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(37,632)	(37,632)	(46,893)
Interest Income	0	0	(23,783)
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(2,004)	(2,004)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(39,636)</b>	<b>(39,636)</b>	<b>(70,676)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	21,827	21,722	82,201
Other Employee Costs	516	516	0
Borrowing Costs	0	0	0
Materials	8,196	8,196	2,700
Contracts	16,392	16,392	18,190
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	8,988	8,988	142,195
Insurance Expenses	9,900	9,900	19,229
Donations, Contributions & Taxes	0	0	0
Administration Expenses	7,212	5,640	1,957
Other Operating Expenses	2,832	840	15,525
Subscriptions & Memberships	624	624	624
Internal Expenses	9,012	9,012	9,038
ABC Distribution	23,879	23,879	38,336
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>109,378</b>	<b>105,709</b>	<b>329,995</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>69,742</b>	<b>66,073</b>	<b>259,319</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>69,742</b>	<b>66,073</b>	<b>259,319</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	10,000
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(8,988)	(8,988)	(142,195)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(8,988)</b>	<b>(8,988)</b>	<b>(132,195)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>60,754</b>	<b>57,085</b>	<b>127,124</b>



## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 960 - Planning Support Services

## Service: Land Use Planning

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(199,056)	(199,056)	(199,065)
General User Fees	0	0	0
Interest Income	0	0	(55,833)
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(199,056)</b>	<b>(199,056)</b>	<b>(254,898)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	369,108	367,107	365,766
Other Employee Costs	4,188	2,088	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	144	144	125
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	3,132	0	0
Other Operating Expenses	108	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	140,863	140,863	216,694
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>517,543</b>	<b>510,202</b>	<b>582,585</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>318,487</b>	<b>311,146</b>	<b>327,687</b>
Capital Grants & Contributions	(38,712)	(38,712)	(122,257)
<b>Operating Result for the Year</b>	<b>279,775</b>	<b>272,434</b>	<b>205,430</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(144)	(144)	(125)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(144)</b>	<b>(144)</b>	<b>(125)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	38,712	38,712	122,257
<b>Total Transfers to/from Reserves</b>	<b>38,712</b>	<b>38,712</b>	<b>122,257</b>
<b>NET RESULT</b>	<b>318,343</b>	<b>311,002</b>	<b>327,562</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 961 - Land Use Planning

## Service: Land Use Planning

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	(41,700)	(41,700)	(20,000)
General User Fees	0	0	0
Interest Income	0	0	(790)
Operating Grants & Contributions	(10,800)	(19,400)	(13,600)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(12,260)	(113,532)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(64,760)</b>	<b>(174,632)</b>	<b>(34,390)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	655,235	753,013	893,846
Other Employee Costs	9,060	4,740	666
Borrowing Costs	0	0	0
Materials	150,744	40,740	40,000
Contracts	116,988	136,754	319,750
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	6,096	6,096	1,000
Other Operating Expenses	216	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	24,012	24,012	32,000
ABC Distribution	50,447	50,447	86,169
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,012,798</b>	<b>1,015,802</b>	<b>1,373,431</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>948,038</b>	<b>841,170</b>	<b>1,339,041</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>948,038</b>	<b>841,170</b>	<b>1,339,041</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	(6,000)	0	(98,000)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	(102,046)	0
S64 / S94 Contribution Reserves	3,588	3,588	(80,000)
<b>Total Transfers to/from Reserves</b>	<b>(2,412)</b>	<b>(98,458)</b>	<b>(178,000)</b>
<b>NET RESULT</b>	<b>945,626</b>	<b>742,712</b>	<b>1,161,041</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
965 - Economic Development  
Service: Economic Development**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	268,034	266,588	354,435
Other Employee Costs	11,544	6,824	1,530
Borrowing Costs	0	0	0
Materials	116,592	116,592	81,400
Contracts	18,816	57,966	14,205
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	96	96	7
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	4,896	4,896	5,000
Administration Expenses	19,164	2,064	3,600
Other Operating Expenses	312	204	0
Subscriptions & Memberships	1,260	1,260	1,260
Internal Expenses	8,004	8,004	8,000
ABC Distribution	52,601	52,601	82,577
Internal Plant Hire	0	0	656
<b>Total Expenditure</b>	<b>501,319</b>	<b>517,095</b>	<b>552,670</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>501,319</b>	<b>517,095</b>	<b>552,670</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>501,319</b>	<b>517,095</b>	<b>552,670</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(96)	(96)	(7)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(96)</b>	<b>(96)</b>	<b>(7)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	(19,150)	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(19,150)</b>	<b>0</b>
<b>NET RESULT</b>	<b>501,223</b>	<b>497,849</b>	<b>552,663</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
966 - Sponsored Events and Festivals  
Service: Economic Development**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(14,004)	(7,504)	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(14,004)</b>	<b>(7,504)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	33,409	33,236	60,492
Other Employee Costs	3,480	1,360	1,156
Borrowing Costs	414	414	310
Materials	20,052	20,052	470
Contracts	26,520	26,520	15,483
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	132,036	132,036	135,000
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	12,592	12,592	14,795
Internal Plant Hire	0	0	2,609
<b>Total Expenditure</b>	<b>228,503</b>	<b>226,210</b>	<b>230,315</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>214,499</b>	<b>218,706</b>	<b>230,315</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>214,499</b>	<b>218,706</b>	<b>230,315</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	1,288	1,288	1,390
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>1,288</b>	<b>1,288</b>	<b>1,390</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>215,787</b>	<b>219,994</b>	<b>231,705</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**967 - Tourism and Destination Development**  
**Service: Economic Development**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(828)	(828)	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(828)</b>	<b>(828)</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	183,207	182,212	206,978
Other Employee Costs	12,444	10,231	406
Borrowing Costs	0	0	0
Materials	80,004	80,004	57,200
Contracts	12,204	22,204	3,128
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	15,036	15,036	12,252
Insurance Expenses	0	0	44
Donations, Contributions & Taxes	0	0	0
Administration Expenses	10,104	0	0
Other Operating Expenses	2,856	2,856	0
Subscriptions & Memberships	3,060	3,060	3,060
Internal Expenses	312	312	94
ABC Distribution	72,178	72,178	69,720
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>391,405</b>	<b>388,093</b>	<b>352,882</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>390,577</b>	<b>387,265</b>	<b>352,882</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>390,577</b>	<b>387,265</b>	<b>352,882</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	50,000
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(15,036)	(15,036)	(12,252)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(15,036)</b>	<b>(15,036)</b>	<b>37,748</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	(10,000)	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>(10,000)</b>	<b>0</b>
<b>NET RESULT</b>	<b>375,541</b>	<b>362,229</b>	<b>390,630</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 968 - Civic Events

## Service: Economic Development

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	24,072	24,072	6,600
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	184	184	78
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>24,256</b>	<b>24,256</b>	<b>6,678</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>24,256</b>	<b>24,256</b>	<b>6,678</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>24,256</b>	<b>24,256</b>	<b>6,678</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>24,256</b>	<b>24,256</b>	<b>6,678</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**970 - Community Care Administration**  
**Service: Community Care**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(673,164)	(673,164)	0
Interest Income	(134,304)	(134,304)	(59,290)
Operating Grants & Contributions	63,972	63,972	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(218,508)	(218,508)	(29,323)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(962,004)</b>	<b>(962,004)</b>	<b>(88,613)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	487,506	484,969	618,517
Other Employee Costs	31,008	31,008	23,500
Borrowing Costs	0	0	0
Materials	3,456	3,456	8,000
Contracts	117,540	117,540	122,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	19,092	19,092	27,249
Insurance Expenses	1,944	1,944	94
Donations, Contributions & Taxes	0	0	0
Administration Expenses	57,240	57,240	41,000
Other Operating Expenses	21,444	21,444	12,959
Subscriptions & Memberships	22,992	22,992	60,000
Internal Expenses	13,632	33,632	8,000
ABC Distribution	218,137	238,376	281,508
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>993,991</b>	<b>1,031,693</b>	<b>1,202,827</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>31,987</b>	<b>69,689</b>	<b>1,114,214</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>31,987</b>	<b>69,689</b>	<b>1,114,214</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	(19,092)	(19,092)	(27,249)
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>(19,092)</b>	<b>(19,092)</b>	<b>(27,249)</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	102,338	97,021	(1,086,965)
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>102,338</b>	<b>97,021</b>	<b>(1,086,965)</b>
<b>NET RESULT</b>	<b>115,233</b>	<b>147,618</b>	<b>0</b>

## 2020/21 DRAFT Budgeted Sub-Service Income Statement for

## 971 - Disability Support Services

## Service: Community Care

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	0
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	0
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	0
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	0	0	0
Subscriptions & Memberships	0	0	0
Internal Expenses	0	0	0
ABC Distribution	20,239	0	0
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>20,239</b>	<b>0</b>	<b>0</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>20,239</b>	<b>0</b>	<b>0</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>20,239</b>	<b>0</b>	<b>0</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	0
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET RESULT</b>	<b>20,239</b>	<b>0</b>	<b>0</b>



**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**972 - Home Care Services**  
**Service: Community Care**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(1,197,072)	(1,197,072)	0
Interest Income	0	0	0
Operating Grants & Contributions	(2,483,467)	(2,483,467)	(3,274,666)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(1,145,376)	(1,145,376)	(589,064)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(4,825,915)</b>	<b>(4,825,915)</b>	<b>(3,863,730)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	1,136,539	1,130,481	1,585,000
Other Employee Costs	21,288	21,288	6,000
Borrowing Costs	0	0	0
Materials	1,876,368	2,560,876	5,000
Contracts	38,760	38,760	468,148
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	2,352	2,352	1,500
Subscriptions & Memberships	0	0	3,000
Internal Expenses	1,158,492	1,158,492	640,064
ABC Distribution	228,348	228,348	316,698
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>4,462,147</b>	<b>5,140,597</b>	<b>3,025,410</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(363,768)</b>	<b>314,682</b>	<b>(838,320)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(363,768)</b>	<b>314,682</b>	<b>(838,320)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	280,000
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	596,599	(87,909)	558,320
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>596,599</b>	<b>(87,909)</b>	<b>838,320</b>
<b>NET RESULT</b>	<b>232,831</b>	<b>226,773</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**973 - General Operation Services**  
**Service: Community Care**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(339,768)	(339,768)	(191,880)
Interest Income	0	0	0
Operating Grants & Contributions	(1,393,903)	(1,393,903)	(1,290,982)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(458,148)	(458,148)	(540,682)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(2,191,819)</b>	<b>(2,191,819)</b>	<b>(2,023,544)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	691,221	687,503	699,322
Other Employee Costs	7,068	7,068	5,171
Borrowing Costs	0	0	0
Materials	84,516	84,516	94,000
Contracts	298,152	298,152	383,074
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	768	768	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	252	252	500
Other Operating Expenses	6,516	6,516	1,870
Subscriptions & Memberships	600	600	3,520
Internal Expenses	561,228	592,188	578,049
ABC Distribution	171,091	171,091	187,533
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>1,821,412</b>	<b>1,848,654</b>	<b>1,953,039</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(370,407)</b>	<b>(343,165)</b>	<b>(70,505)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(370,407)</b>	<b>(343,165)</b>	<b>(70,505)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	137,576	137,576	70,505
External Reserves	0	(30,960)	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>137,576</b>	<b>106,616</b>	<b>70,505</b>
<b>NET RESULT</b>	<b>(232,831)</b>	<b>(236,549)</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**974 - Short Term Restorative Care Services**  
**Service: Community Care**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(482,343)	(482,343)	(572,700)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	(68,844)	(68,844)	(265,033)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(551,187)</b>	<b>(551,187)</b>	<b>(837,733)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	0	0	0
Other Employee Costs	0	0	5,000
Borrowing Costs	0	0	0
Materials	0	37,191	1,000
Contracts	0	0	165,000
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	1,500	1,500	0
Other Operating Expenses	0	0	500
Subscriptions & Memberships	0	0	0
Internal Expenses	68,844	68,844	280,033
ABC Distribution	4,205	4,205	5,403
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>74,549</b>	<b>111,740</b>	<b>456,936</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(476,638)</b>	<b>(439,447)</b>	<b>(380,797)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(476,638)</b>	<b>(439,447)</b>	<b>(380,797)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	0	0	85,000
External Reserves	159,000	159,000	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	317,638	280,447	295,797
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>476,638</b>	<b>439,447</b>	<b>380,797</b>
<b>NET RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for  
 975 - National Disability Insurance Scheme Services  
 Service: Community Care**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	0	0	0
Interest Income	0	0	0
Operating Grants & Contributions	(1,225,440)	(1,225,440)	(1,420,388)
Other Revenue	0	0	0
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(428,982)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(1,225,440)</b>	<b>(1,225,440)</b>	<b>(1,849,370)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	168,117	167,192	461,527
Other Employee Costs	504	504	400
Borrowing Costs	0	0	0
Materials	0	0	0
Contracts	0	0	740,187
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	504	504	1,000
Subscriptions & Memberships	4,896	4,896	2,200
Internal Expenses	0	0	586,615
ABC Distribution	50,713	50,713	78,825
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>224,734</b>	<b>223,809</b>	<b>1,870,754</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(1,000,706)</b>	<b>(1,001,631)</b>	<b>21,384</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(1,000,706)</b>	<b>(1,001,631)</b>	<b>21,384</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	876,290	876,290	(21,384)
External Reserves	124,416	124,416	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>1,000,706</b>	<b>1,000,706</b>	<b>(21,384)</b>
<b>NET RESULT</b>	<b>0</b>	<b>(925)</b>	<b>0</b>

**2020/21 DRAFT Budgeted Sub-Service Income Statement for**  
**976 - Community Business**  
**Service: Community Care**

Description	Current Revised		
	Original Budget 2019/20	Budget 2019/20	DRAFT Budget 2020/21
<b>Income</b>			
Rates Income	0	0	0
Annual Charges	0	0	0
User Charges	0	0	0
Statutory & Regulatory User Charges	0	0	0
General User Fees	(314,472)	(314,472)	(88,500)
Interest Income	0	0	0
Operating Grants & Contributions	(475,922)	(475,922)	(330,260)
Other Revenue	0	0	(12,000)
Net Gains from Disposal of Assets	0	0	0
Internal Income	0	0	(130,000)
ABC Recovery	0	0	0
Internal Plant Hire	0	0	0
<b>Total Income</b>	<b>(790,394)</b>	<b>(790,394)</b>	<b>(560,760)</b>
<b>Expenditure</b>			
Salaries, Wages & Oncosts	268,855	267,410	129,070
Other Employee Costs	4,512	4,512	500
Borrowing Costs	0	0	0
Materials	4,968	4,968	31,410
Contracts	34,500	34,500	133,487
Consultancies	0	0	0
Legal Expenses	0	0	0
Depreciation	0	0	0
Insurance Expenses	0	0	0
Donations, Contributions & Taxes	0	0	0
Administration Expenses	0	0	0
Other Operating Expenses	876	876	1,000
Subscriptions & Memberships	0	0	0
Internal Expenses	226,320	226,320	45,323
ABC Distribution	47,463	47,463	25,501
Internal Plant Hire	0	0	0
<b>Total Expenditure</b>	<b>587,494</b>	<b>586,049</b>	<b>366,291</b>
<b>Net Operating Result for the year before Grants &amp; Contributions provided for capital purposes</b>	<b>(202,900)</b>	<b>(204,345)</b>	<b>(194,469)</b>
Capital Grants & Contributions	0	0	0
<b>Operating Result for the Year</b>	<b>(202,900)</b>	<b>(204,345)</b>	<b>(194,469)</b>
<b>Balance Sheet Movements / Non-Cash Adjustments</b>			
Capital Works - New	0	0	0
Capital Works - Upgrade	0	0	0
Capital Works - Expansion	0	0	0
Capital Works - Renewal	0	0	0
Depreciation	0	0	0
Employee Leave Accruals	0	0	0
Employee Leave Paid	0	0	0
Loan Funds Received	0	0	0
Loan Repayments (Principal Only)	0	0	0
Long Term Debtor Repayments	0	0	0
<b>Total Balance Sheet Movements / Non-Cash Adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adjust for Transfers to/from Reserves</b>			
Internal Reserves	67,428	67,428	194,469
External Reserves	0	0	0
Unspent Loans	0	0	0
Unexpended Grant Reserves	0	0	0
S64 / S94 Contribution Reserves	0	0	0
<b>Total Transfers to/from Reserves</b>	<b>67,428</b>	<b>67,428</b>	<b>194,469</b>
<b>NET RESULT</b>	<b>(135,472)</b>	<b>(136,917)</b>	<b>0</b>



# Draft 2020/21 Fees & Charges



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## Pricing Policy

### Categories of Pricing

- U **User Pays** - Council pricing reflects the nature of service and costs.
- R **Regulatory** - The price is set by Council for a goods/service which Council has a regulatory right or obligation to provide.
- S **Statutory** - The price charged for this goods/service is a statutory charge set by government regulation.

### Goods & services Tax (GST)

The following schedule of fees & charges has been prepared using the most current GST information. Fees & charges with GST included are shown where appropriate.

Y Taxable - Fee or Charge is subject to GST

N Non-Taxable - Fee or Charge is either GST Free under Division 38 of the GST Act or the fee or charge has been deemed to be Exempt from GST.

Note: All prices quoted are GST inclusive unless otherwise stated.

### Hardship Provision

The General Manager may refer a request to waive a fee or charge to Council for their decision.

### Commercially Sensitive Fees & Charges

In accordance with Clause 201 (4) of the Local Government (General) Regulation 2005 certain Fees & Charges (as marked) have had the amount omitted from public exhibition so as not to confer a commercial advantage on a competitor of the council.

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Clarence Valley Council

### Administration Buildings

#### Room Hire

Barnier Park (SES HQ) – Polling Place for Federal/State Elections	220.010	Room Hire	\$750.00	\$750.00	0.00%	U	Y
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### Animal Control

#### Companion Animals Act Registration Fee

Microchipping: 1st Animal	1120.080	Companion Animal Fees	\$45.00	\$46.15	2.56%	R	Y
Microchipping: Community Microchipping Days	1120.100	Companion Animal Fees	\$30.00	\$30.00	0.00%	R	Y
Microchipping: Thereafter	1120.090	Companion Animal Fees	\$30.00	\$30.00	0.00%	R	Y
Registration Fee: Non Desexed Cat	1120.000	Companion Animal Fees	\$210.00	\$210.00	0.00%	S	N
Registration Fee: Non Desexed Dog	1120.010	Companion Animal Fees	\$210.00	\$210.00	0.00%	S	N
Registration Fee: Pensioner Desexed Cat	1120.060	Companion Animal Fees	\$25.00	\$25.00	0.00%	S	N
Registration Fee: Pensioner Desexed Dog	1120.070	Companion Animal Fees	\$25.00	\$25.00	0.00%	S	N
Registration Fee: Desexed Cat/Registered Breeder Cat	1120.020	Companion Animal Fees	\$58.00	\$58.00	0.00%	S	N
Fee for late payment of registration fee		Companion Animal Fees	\$16.00	\$16.00	0.00%	S	N
Registration Fee: Desexed Dog/Registered Breeder Dog	1120.030	Companion Animal Fees	\$58.00	\$58.00	0.00%	S	N
Registration Fee: Animal Under 6 months not desexed	1120.110	Companion Animal Fees	\$58.00	\$58.00	0.00%	S	N

#### Companion Animals Act (section 65) Release & Detain Fees

Sale of Cats (includes desexing)	1160.025	Companion Animal Fees	\$153.75	\$157.60	2.50%	R	N
Sale of Cats (Vaccination where cat is sold)	1160.022	Companion Animal Fees	\$40.00	\$41.00	2.50%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Companion Animals Act (section 65) Release & Detain Fees [continued]

Sale of Dogs (includes desexing)	1160.023	Companion Animal Fees	\$253.20	\$259.55	2.51%	R	N
Sale of Dogs (Vaccination where dog is sold)	1160.021	Companion Animal Fees	\$40.00	\$41.00	2.50%	R	N
Sale of Dogs/Cats where no other work is required by pound	1160.040	Companion Animal Fees	\$55.00	\$56.40	2.55%	R	N
Sustenance Charge – per day (cat)	1160.030	Companion Animal Fees	\$13.95	\$14.30	2.51%	R	N
Sustenance Charge – per day (dog/other animal)	1160.000	Companion Animal Fees	\$20.50	\$21.00	2.44%	R	N
Release of a dog/cat/animal upon its first detention plus daily sustenance charge	1160.010	Companion Animal Fees	\$90.20	\$92.45	2.49%	R	N
Release of a dog/cat/animal that has been detained in a particular area on a second or subsequent occasion within a period of six (6) months plus daily sustenance charge	1160.040	Companion Animal Fees	\$147.60	\$151.30	2.51%	R	N
Sale fee – Rabbits/ferrets/guinea pigs/birds/other (not dogs/cats/livestock)		Companion Animal Fees	\$19.35	\$19.85	2.58%	R	Y
Sale fee – Desexed animals purchased from the Pound		Companion Animal Fees	\$28.50	\$30.00	5.26%	S	Y

### Dangerous Dog

Dangerous Dog Collar (Large – 65cm)	1140.020	Animal Control	\$62.30	\$63.85	2.49%	U	Y
Dangerous Dog Collar (Medium – 55cm)	1140.010	Animal Control	\$56.85	\$58.25	2.46%	U	Y
Dangerous Dog Collar (Small – 45cm)	1140.000	Animal Control	\$47.40	\$48.60	2.53%	U	Y
Dangerous Dog Signs	1140.030	Animal Control	\$46.35	\$47.50	2.48%	U	Y
Dog Muzzles	1140.040	Animal Control	\$48.45	\$49.65	2.48%	U	Y

### Miscellaneous

Hire of Cat Trap – Bond	1150.070	Animal Control	\$107.70	\$110.40	2.51%	U	N
Hire of Cat Trap – Daily Hire	1150.050	Animal Control	\$14.90	\$15.25	2.35%	U	Y
Hire of Cat Trap – Weekly Hire	1150.060	Animal Control	\$51.90	\$53.20	2.50%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Surrender & Disposal Fees

Dog Enclosure Inspection fee	1130.020	Animal Control	\$180.90	\$185.40	2.49%	U	N
Large Animals (Cow / Horse) at Actual Cost	1130.050	Animal Control			At Cost	R	N
					Previous Fee Amount At Cost		
Removal of Dead Dogs & Cats from Council's property and roads	1130.060	Animal Control	\$132.50	\$132.50	0.00%	R	N
Surrender / Disposal of Cats	1130.040	Animal Control	\$65.05	\$66.70	2.54%	R	N
Surrender / Disposal of Dogs – behavioural assessment passed/Dangerous or menacing (intention or order)/Sick	1130.000	Animal Control	\$94.55	\$96.90	2.49%	R	N
Surrender of Pups and Kittens (<12 weeks old)	1130.030	Animal Control	\$20.00	\$20.50	2.50%	R	N
Surrender of Dog – Council unable to rehome. Failed behavioural assessment. Not dangerous/Menacing (order or intention)/Sick		Animal Control	\$226.20	\$231.86	2.50%	R	N
Surrender of Cats unable to be rehomed		Animal Control	\$120.00	\$123.00	2.50%	R	N

## Barricade & Road Sign Hire

Bond to be paid on Application per Barricade or Sign (replacement cost)	1710.000	Barricade & Road Sign Hire	\$52.55	\$52.55	0.00%	U	N
Hire Fee per Barricade/Sign – per day	1710.010	Barricade & Road Sign Hire	\$10.50	\$10.50	0.00%	U	Y

## Beach Permits

Per Annum (July – June) (Note 20% Pensioner discount)	1210.000	Beach Permits	\$90.00	\$90.00	0.00%	R	N
Per Half Year (January – June) (Note 20% Pensioner discount)	1210.010	Beach Permits	\$45.00	\$45.00	0.00%	R	N
One month sticker		Beach Permits	\$29.00	\$29.00	0.00%	R	N

## Building Relocation

Transport of (Relocation of Building)	1720.000	Building Relocation	\$194.40	\$194.40	0.00%	U	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Bond for Damage to Council Roads	1720.030	Building Relocation	\$1,470.90	\$1,622.05	10.28%	U	N
Bond for Damage to Councils Footpaths Kerb and Gutter – Per Square Metre (m2) of Frontage	1720.020	Building Relocation	\$336.20	\$370.75	10.28%	U	N
Reinstatement of Roads and Paths (See above)	1720.040	Building Relocation			At Cost	U	N
					Previous Fee Amount At Cost		

## Building/Development

### (a) Advertising Fees

Advertising (DA's, Section 4.55 Modifications (formerly Sect 96) as per Council's DCP and VPA's)	600.020	DA Fees	\$481.75	\$481.75	0.00%	U	N
Designated Development	600.010	DA Fees	\$2,220.00	\$2,220.00	0.00%	S	N

### (b) Other Development Applications

Advertising Structure and Advertisements	0530.000	DA Fees	\$285.00 plus \$93.00 for each additional advertisement			S	N
			Previous Fee Amount \$285.00 plus \$93.00 for each additional advertisement				
Designated Development	530.080	DA Fees	Standard DA Fees plus \$920.00			S	N
			Previous Fee Amount Standard DA Fees plus \$920.00				
Development Application Fees for Subdivision: Involving a New Road	530.020	DA Fees	\$665.00 plus \$65.00 per additional lot			S	N
			Previous Fee Amount \$665.00 plus \$65.00 per additional lot				

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### (b) Other Development Applications [continued]

Development Application Fees for Subdivision: Involving No New Road	530.030	DA Fees	\$330.00 plus \$53.00 per additional lot			S	N
			Previous Fee Amount \$330.00 plus \$53.00 per additional lot				
Development Application Fees for Subdivision: Strata Subdivision	530.040	DA Fees	\$330.00 plus \$65.00 per additional lot			S	N
			Previous Fee Amount \$330.00 plus \$65.00 per additional lot				
Development not involving erection of a building, works, subdivision or demolition of a building or work.	530.070	DA Fees	\$285.00	\$285.00	0.00%	S	N
Hospitals Schools or Police Stations (erected by a public authority)	530.010	DA Fees	Standard DA Fees as per Schedule			S	N
			Previous Fee Amount Standard DA Fees as per Schedule				

### (c) Development Application Referral

Integrated Development Applications: DA requiring Referral to Design Review Panel under SEPP 65 (additional fee)	0560.000	DA Fees	\$760.00	\$760.00	0.00%	S	N
Integrated DAs or DAs requiring concurrence: Referral/Concurrence Fee (RFS, EPA etc)	540.030	DA Fees	\$320.00	\$320.00	0.00%	S	N
Integrated DAs or DAs requiring concurrence: Administration Costs (Referral or Concurrence Fee) per referral	540.020	DA Fees	\$140.00	\$140.00	0.00%	S	N

### (d) Construction Certificates

Up to \$12,000 where submitted subsequent to DA	660.010	DA Fees	\$160.90	\$164.10	1.99%	R	Y
Up to \$12,000 where submitted with DA	0660.020	DA Fees			No Charge	R	Y
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
\$12,000 – \$20,000	660.020	DA Fees	\$198.05	\$202.00	1.99%	R	Y
\$20,001 – \$50,000	660.030	DA Fees	\$272.10	\$277.55	2.00%	R	Y
\$50,001 – \$100,000	660.040	DA Fees	\$488.75	\$498.55	2.01%	R	Y
\$100,001 – \$150,000	660.050	DA Fees	\$705.50	\$719.60	2.00%	R	Y
\$150,001 – \$200,000	660.060	DA Fees	\$866.25	\$883.60	2.00%	R	Y
\$200,001 – \$250,000	660.070	DA Fees	\$1,013.85	\$1,034.10	2.00%	R	Y
\$250,001 – \$500,000	660.080	DA Fees	\$1,144 plus \$1.70 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$250,000.			R	Y
			Previous Fee Amount \$1,144 plus \$1.70 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$250,000.				
\$500,001 – \$1,000,000	660.090	DA Fees	\$1,628 plus additional \$1.00 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$500,000.			R	Y
			Previous Fee Amount \$1,628 plus additional \$1.00 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$500,000.				
\$1,000,001 – \$10,000,000	660.100	DA Fees	\$2,257 plus an additional \$0.80 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$1,000,000.			R	Y
			Previous Fee Amount \$2,257 plus an additional \$0.80 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$1,000,000.				



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

**(d) Construction Certificates** [continued]

Over \$10,000,000	660.110	DA Fees		\$10,837 plus an additional \$0.55 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$10,000,000.		R	Y
				Previous Fee Amount \$10,837 plus an additional \$0.55 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$10,000,000.			
Application to Amend Construction Certificate	660.120	DA Fees	\$146.50	\$149.45	2.01%	R	Y

**(e) Principal Certifier Inspection Fees**

Less than \$30,000 (2 inspections)	0670.000	DA Fees	\$293.00	\$299.00	2.05%	R	Y
\$30,001 – \$100,000 (3 inspections)	670.010	DA Fees	\$439.50	\$448.50	2.05%	R	Y
\$100,001 – \$250,000 (5 inspections)	670.020	DA Fees	\$732.50	\$747.50	2.05%	R	Y
\$250,001 – \$500,000 (6 inspections)	670.030	DA Fees	\$879.00	\$897.00	2.05%	R	Y
\$500,001 – \$1,000,000 (7 inspections)	670.040	DA Fees	\$1,025.50	\$1,046.50	2.05%	R	Y
Greater than \$1,000,001 – per inspection	670.050	DA Fees	\$146.50	\$149.50	2.05%	R	Y
Dwelling Houses	670.070	DA Fees	\$732.45	\$747.50	2.05%	R	Y
Install Movable Dwelling (Other than caravan park)		DA Fees	\$500.00	\$510.00	2.00%	R	N
Inspection Fee where CVC not PCA – per inspection	670.090	DA Fees	\$293.00	\$299.00	2.05%	R	Y
Occupation Certificate (where not included in Principal Certifier Inspection Fee)	670.080	DA Fees	\$146.50	\$149.50	2.05%	R	Y
Single/Additional inspection fee	670.060	DA Fees	\$146.50	\$149.50	2.05%	R	Y

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		
Request for review of a Determination: Where DA does not involve the erection of a building the carrying out of work or the demolition of work or building	0690.000	DA Fees			50% of original fee	S	N
					Previous Fee Amount 50% of original fee		
Request for review of determination for a modification application under Section 8.2		DA Fees			50% of the fee that was payable for the modification application to which review is sought	S	N
					Previous Fee Amount 50% of the fee that was payable for the modification application to which review is sought		
Request for review of a Determination: Where DA involves the erection of a dwelling house with an estimated value of less than \$100,000	690.010	DA Fees	\$190.00	\$190.00	0.00%	S	N
Review of Determination on any other DA :Up to \$5,000	690.020	DA Fees	\$55.00	\$55.00	0.00%	S	N
Review of Determination on any other DA: \$5,001 – \$250,000	690.030	DA Fees			\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.	S	N
					Previous Fee Amount \$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.		
Review of Determination on any other DA: \$250,001 – \$500,000	690.040	DA Fees			\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	S	N
					Previous Fee Amount \$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.		

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		
Review of Determination on any other DA: \$500,001 – \$1,000,000	690.050	DA Fees	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			S	N
			Previous Fee Amount \$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.				
Review of Determination on any other DA: \$1,000,001 – \$10,000,000	690.060	DA Fees	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.			S	N
			Previous Fee Amount \$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.				
Review of Determination on any other DA: Over \$10,000,000	690.070	DA Fees	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.			S	N
			Previous Fee Amount \$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.				
Advertising Fee – if notice of the application is required to be given under S8.2-8.5 (formerly S82A) of the Act.	690.080	DA Fees	\$620.00	\$620.00	0.00%	R	N

### (g) Complying Development involving erection of Building

Complying Development Consultations longer than 20 minutes	590.010	DA Fees	\$132.25 per hour or part thereof			R	Y
			Previous Fee Amount \$132.25 per hour or part thereof				

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### (g) Complying Development involving erection of Building [continued]

Complying Development Certificate	0570.000	DA Fees	90% of applicable combined DA/CC Fees		R	Y
			Previous Fee Amount 90% of applicable combined DA/CC Fees			

### (h) Modification of Consent

Under Section 4.55(1A), (formerly S96(1A))	700.010	DA Fees	50% of original DA or \$645.00 whichever is less		S	N
			Previous Fee Amount 50% of original DA or \$645.00 whichever is less			

Under Section 4.55 (2) (formerly S96(2)): If fee was less than \$100.00	700.020	DA Fees	50% of original fee		S	N
			Previous Fee Amount 50% of original fee			

Under Section 4.55 (2) (S96(2)): If fee was more than \$100.00 and does not involve erection of a building the carrying out of work or the demolition of work or building	700.030	DA Fees	50% of original fee		S	N
			Previous Fee Amount 50% of original fee			

For dwellings with a value less than \$100,000	700.040	DA Fees	\$190.00	\$190.00	0.00%	S	N
In the case of any other DA: Up to \$5,000	700.050	DA Fees	\$55.00	\$55.00	0.00%	S	N
In the case of any other DA: \$5,001 – \$250,000	700.060	DA Fees	\$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.			S	N
			Previous Fee Amount \$85.00 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.				

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

**(h) Modification of Consent** [continued]

In the case of any other DA: \$250,001 – \$500,000	700.070	DA Fees	\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	\$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.		S	N
				Previous Fee Amount \$500.00 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.			
In the case of any other DA: \$500,001 – \$1,000,000	0710.000	DA Fees	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	\$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.		S	N
				Previous Fee Amount \$712.00 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			
In the case of any other DA: \$1,000,001 – \$10,000,000	0720.000	DA Fees	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	\$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.		S	N
				Previous Fee Amount \$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			
In the case of any other DA: Over \$10,000,000	720.010	DA Fees	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	\$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.		S	N
				Previous Fee Amount \$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.			

**(i) Building Certificates**

Building Certificates Additional Inspection	730.040	DA Fees	\$90.00	\$90.00	0.00%	R	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

**(i) Building Certificates** [continued]

Commercial: Not exceeding 200m2	730.010	DA Fees	\$250.00	\$250.00	0.00%	R	N
Commercial: Between 200 – 2,000m2	730.020	DA Fees	\$250.00 + 0.50c per m2 over 200m2			R	N
			Previous Fee Amount \$250.00 + 0.50c per m2 over 200m2				
Commercial: Exceeding 2,000m2	730.030	DA Fees	\$1,165.00 + 7.5c per m2 over 2,000m2			R	N
			Previous Fee Amount \$1,165.00 + 7.5c per m2 over 2,000m2				
Copy of Building Certificate	730.050	DA Fees	\$13.00	\$13.00	0.00%	R	N
Domestic (Class 1 or 10)	0730.000	DA Fees	\$250.00	\$250.00	0.00%	R	N
Outstanding Building Notice (Sec 735A LGA)	730.060	DA Fees	\$75.00	\$75.00	0.00%	R	N
Outstanding Orders	730.070	DA Fees	\$75.00	\$75.00	0.00%	R	N
Plumbing & Drainage Compliance Certificate where Council is not the Principal Certifier	730.090	DA Fees	N/A -apply additional inspection			R	N
			Previous Fee Amount N/A -apply additional inspection				
Urgency Fee	730.080	DA Fees	\$80.75	\$82.50	2.17%	R	N

**(j) Construction Certificate Registration Fee**

Registration of Construction Certificate issued by a private certifier	0750.000	DA Fees	\$36.00	\$36.00	0.00%	U	N
Regulation 263 of the Environmental Planning and Assessment Regulation 2000							

**(k) Additional Building Inspections**

Special Inspection for Relocation of Building: In Council Area	0890.000	DA Fees	\$146.50	\$149.50	2.05%	R	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

**(k) Additional Building Inspections** [continued]

Special Inspection for Relocation of Building: Outside Council Area	890.010	DA Fees		\$149.50 plus \$3.50 per km		R	N
				Previous Fee Amount \$146.50 plus \$3.20 per km			
Special Inspection for Relocation of Building: Site Inspection requested by the applicant (other than those required by Legislation)	890.020	DA Fees	\$146.50	\$149.50	2.05%	R	N

**(l) Subdivision Certificate and 88B Signing Fee**

Signing of 88B Instrument/Resubmission of S88B Instrument	900.010	DA Fees	\$113.55	\$113.55	0.00%	R	N
Subdivision Certificate fee (with or without S88B Instrument)	0900.000	DA Fees		\$250.00 plus \$30.00 for each additional lot (\$250.00 minimum)		R	N
				Previous Fee Amount \$250.00 plus \$30.00 for each additional lot (\$250.00 minimum)			
Amendment to s.88B Instrument requiring execution of Council		DA Fees	\$250.00	\$250.00	0.00%	R	N
Boundary Adjustment (no additional lots)		DA Fees	\$250.00	\$250.00	0.00%	R	N
Strata Subdivision Certificate Inspection Fee		DA Fees	\$250.00	\$250.00	0.00%	R	N
Re-inspection fee (to conduct inspection where a condition/s not satisfied at initial inspection and further inspection required)		DA Fees	\$146.50	\$146.50	0.00%	R	N

**(m) Miscellaneous**

DA Reformatting Fee (for reformatting file names or documents lodged on USB or in Planning Portal)		DA Fees	\$0.00	\$80.00	∞	U	N
Minor change to a DA prior to determination		DA Fees		50% of DA fee only if DA needs to be re-notified plus advertising fee if applicable		R	N
				Previous Fee Amount -			

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

**(m) Miscellaneous** [continued]

Road Naming Application Fee		DA Fees	\$0.00	\$1,500.00	∞	R	N
Variation to DCP or CVLEP Standard >10% per variation		DA Fees	\$0.00	\$1,000.00	∞	R	N
Confirmation of Commencement of Development	910.070	DA Fees	\$142.15	\$142.15	0.00%	R	Y
DMU Meeting Fees: Written Minutes provided (not refundable)	910.050	DA Fees	\$320.00	\$320.00	0.00%	R	N
Live on Site Application	0910.000	DA Fees	\$102.50	\$105.00	2.44%	R	N
Long Service Levy (Works greater than \$25,000)	910.010	DA Fees		0.35% of the total works value		S	N
				Previous Fee Amount 0.35% of the total works value			
Provide Rural Road Number Plaque	910.030	DA Fees	\$39.95	\$40.80	2.13%	R	Y
Specifications Document (Each)	910.020	DA Fees	\$13.70	\$13.70	0.00%	R	Y
Voluntary Planning Agreement Preparation Fee		DA Fees	\$565.00	\$565.00	0.00%	R	N

**Activities under Local Govt. Act 1994**

Demolition Application	0620.000	DA Fees		As per DA Fee		R	N
				Previous Fee Amount As per DA Fee			
Demolition Inspection Fee	0630.000	DA Fees	\$146.50	\$149.50	2.05%	R	N

**Additional Building Inspections**

Boarding House Initial Inspection and Report	2532.050	DA Fees		\$149.50 per hour per officer		R	N
				Previous Fee Amount \$146.50 per hour per officer			



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Archiving Fees

Archiving Fee Occupation Certificate	650.030	DA Fees	\$36.00	\$36.00	0.00%	U	N
Scanning of hard copy development & construction certificate applications. Effective from 1 September 2019.		DA Fees	\$36.00	\$36.00	0.00%	U	N
Complying Development Application	650.020	DA Fees	\$36.00	\$36.00	0.00%	U	N
Construction Certificate Application	650.010	DA Fees	\$36.00	\$36.00	0.00%	U	N
Development Application	0650.000	DA Fees	\$36.00	\$36.00	0.00%	U	N

## Application Fee Refunds

Application Refund Administration Fee		DA Fees	\$0.00	\$100.00	∞	U	N
Refund request where the application has been registered and/or referred to staff for action.		DA Fees	50% of application fee to be refunded. No refund of fees spent, eg advertising fee etc.			U	N
			Previous Fee Amount		-		
Refund request where application has been processed beyond being registered and/or referred to staff for action.		DA Fees	25% of application fee to be refunded. No refund of fees spent, eg advertising fee etc.			U	N
			Previous Fee Amount		-		
Refund request where application has been determined		DA Fees	No refund available			U	N
			Previous Fee Amount		-		
Refund request where application lodged in error or not required		DA Fees	100% of all fees paid			U	N
			Previous Fee Amount		-		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Application Fee Refunds [continued]

Refund request – Archiving and scanning fees		DA Fees		No refund available		U	N
				Previous Fee Amount -			
Refund request – Other associated fees – Inspection, advertising fees etc		DA Fees		Refunded in full if they have not been utilised, no refund if fully utilised, and if partially utilised then determined on merit.		U	N
				Previous Fee Amount -			

### Backyard Burning

Application to burn in Residential areas	2190.510	Backyard Burning	\$54.00	\$55.00	1.85%	R	N
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### Compliance Cost Notice

Sch 5 cl 12 (formerly S121CA) Compliance Cost Notice in respect of any costs or expenses relating to the preparation or serving of the notice of the intention to give an order	2532.110	Order Fee	\$143.00 /hr (up to a maximum of \$500)			S	N
				Previous Fee Amount \$143.00 /hr (up to a maximum of \$500)			
Sch 5 cl12 (formerly S121CA) Compliance Cost Notice in respect of any costs or expenses relating to an investigation that leads to the giving of an order	2532.010	Order Fee	\$143.00 /hr (up to a maximum of \$1,000)			S	N
				Previous Fee Amount \$143.00 /hr (up to a maximum of \$1,000)			

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Development Advice

Professional / Technical Advice: Records Search (includes copies of documents)	960.010	Provision of Advice	\$133.50	\$133.50	0.00%	U	Y
Dwelling Eligibility/Professional Advice (per DP on same property)	0960.000	Provision of Advice	\$150.00 + \$10 per additional lot > 1			U	Y
			Previous Fee Amount				
			-				
Dwelling Eligibility/Professional Advice Application Urgency Fee (within 5 business days)		DA Fees	\$0.00	\$100.00	∞	U	N

## Development Control Plans (DCPs)

DCPs on CD	1680.000	DCP	\$13.70	\$13.70	0.00%	U	N
Purchase of DCPs (sold as a set of six (6))	1640.000	DCP	\$82.85	\$82.85	0.00%	U	N
Purchase of Development Control Plans – (sold individually)	1620.000	DCP	\$15.10	\$15.10	0.00%	U	N

## Fees for Contestable Services(i) Local Development Application Fees(a) Erection of Building Works and Demolition

Up to \$5,000	0520.000	Contestable Services	\$110.00	\$110.00	0.00%	S	N
\$5,001 – \$50,000	520.010	Contestable Services	\$170.00 plus an additional \$3.00 for \$1,000 (or part of \$1,000) of the estimated cost.			S	N
			Previous Fee Amount				
			\$170.00 plus an additional \$3.00 for \$1,000 (or part of \$1,000) of the estimated cost.				
\$50,001 – \$250,000	520.020	Contestable Services	\$352.00 plus an additional \$3.764 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$50,000.			S	N
			Previous Fee Amount				
			\$352.00 plus an additional \$3.764 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$50,000.				
NOTE: Maximum fee for dwelling/house not exceeding \$100,000 is \$455.00							

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

### Fees for Contestable Services(i) Local Development Application Fees(a) Erection of Building Works and Demolition [continued]

\$250,001 – \$500,000	520.030	Contestable Services	\$1,160 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$250,000.			S	N
			Previous Fee Amount \$1,160 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$250,000.				
\$500,001 – \$1,000,000	520.040	Contestable Services	\$1,745 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$500,000.			S	N
			Previous Fee Amount \$1,745 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$500,000.				
\$1,000,001 – \$10,000,000	520.050	Contestable Services	\$2,615 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$1,000,000.			S	N
			Previous Fee Amount \$2,615 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$1,000,000.				
Over \$10,000,000	520.060	Contestable Services	\$15,875 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$10,000,000.			S	N
			Previous Fee Amount \$15,875 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the cost exceeds \$10,000,000.				

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## General

Building Accreditation (Assessment of Products & Procedures for Acceptability)	990.000	General	\$192.80	\$196.70	2.02%	R	N
S82 Fees for BCA Compliance Objection	990.010	General	\$549.50	\$560.50	2.00%	R	N

## Local Development Application

Development consent compliance inspection – works required to be done to comply – per hour	2190.090	Inspection Fee	\$146.50	\$149.50	2.05%	U	Y
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## Rezoning Applications

Pre Gateway Assessment – Initial Application		Rezoning	\$3,551.00	\$5,000.00	40.81%	R	N
Post Gateway Assessment		Rezoning	\$5,432.00	\$7,000.00	28.87%	R	N
Advertising		Rezoning	\$336.00	\$342.00	1.79%	R	N
Legal Drafting		Rezoning	\$1,076.00	\$1,095.00	1.77%	R	N
Fee – staff time – per hour (after first 20 minutes)	1650.000	Rezoning	\$157.60	\$160.50	1.84%	R	N

## Activities under Plumbing and Drainage Act 2011

Amendment to Sewer Plan	610.010	LGA – Sewer & Water Fees	\$89.30	\$91.20	2.13%	R	N
Sewer Drainage Work – Application including Inspection	0610.000	LGA – Sewer & Water Fees	\$149.50 plus \$41.20 per each additional wc			R	N
			Previous Fee Amount \$146.50 plus \$41.20 per each additional wc				
Water Plumbing Work – Inspection (includes final inspection)	610.020	LGA – Sewer & Water Fees	\$146.50	\$149.50	2.05%	R	N

## Buskers Permit

Annual Fee	1220.000	Buskers Permit	\$93.00	\$94.85	1.99%	R	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Buskers Permit [continued]

Monthly Fee	1220.010	Buskers Permit	\$20.00	\$20.00	0.00%	R	N
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## Camping in Council Parks

Unpowered site – Self Contained Recreation Vehicles Only – Maclean Showground		Overnight Camping Fees	\$10.00	\$10.00	0.00%	U	Y
Unpowered site – Self Contained Recreation Vehicles Only – Not Maclean Showground	1860.111	Overnight Camping Fees	\$10.00	\$10.00	0.00%	U	Y

## Other

All other Council Parks where camping approved – per Adult per Site per Night	1860.090	Overnight Camping Fees	\$12.00	\$12.00	0.00%	U	Y
All other Council Parks where camping approved – per Child per Site per Night	1860.010	Overnight Camping Fees	\$6.00	\$6.00	0.00%	U	Y
All other Council Parks where camping approved – per Family per Site per Night	1860.110	Overnight Camping Fees	\$35.00	\$35.00	0.00%	U	Y

## Diggers Camp

Diggers Camp Campground – per Adult per Site per Night	1860.000	Overnight Camping Fees	\$12.00	\$12.00	0.00%	U	Y
Diggers Camp Campground – per Child per Site per Night	1860.010	Overnight Camping Fees	\$6.00	\$6.00	0.00%	U	Y
Diggers Camp Campground – per Family per site per Night	1860.020	Overnight Camping Fees	\$35.00	\$35.00	0.00%	U	Y

## Hawthorne Rodeo Park

Per Adult per Site per Night (Non-Equestrian Sport Activity)	1860.030	Overnight Camping Fees	\$12.00	\$12.00	0.00%	U	Y
Per Child per Site per Night (Non-Equestrian Sport Activity)	1860.040	Overnight Camping Fees	\$6.00	\$6.00	0.00%	U	Y
Per Family (up to 4 persons) per Site per Night (Non-Equestrian Sport Activity)	1860.050	Overnight Camping Fees	\$35.00	\$35.00	0.00%	U	Y
Per Family (up to 4 persons) per Site per Night (User Group member)	2180.000	Overnight Camping Fees	\$22.00	\$22.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Maclean Showground

Per Adult per Site per Night	1860.060	Overnight Camping Fees	\$12.00	\$12.00	0.00%	U	Y
Per Child per Site per Night	1860.070	Overnight Camping Fees	\$6.00	\$6.00	0.00%	U	Y
Per Family per Site per Night	1860.080	Overnight Camping Fees	\$35.00	\$35.00	0.00%	U	Y

## Caravan Park Approval Fees

For Existing Operation – minimum	950.030	Approval Fees	\$113.00	\$115.25	1.99%	R	N
For Existing Operation – per site	950.020	Approval Fees	\$7.60	\$7.75	1.97%	R	N
For Issue of Certificate of Completion	950.040	Approval Fees	\$112.50	\$114.75	2.00%	R	N
For Issue of Certificate of Completion – Assoc. Structure	950.050	Approval Fees	\$56.50	\$57.65	2.04%	R	N
Initial Approval – minimum	950.010	Approval Fees	\$113.00	\$115.25	1.99%	R	N
Initial Approval – per site	0950.000	Approval Fees	\$8.60	\$8.75	1.74%	R	N
Replacement Approval in Name of New Proprietor	950.060	Approval Fees	\$68.00	\$69.35	1.99%	R	N

## Caravan Parks

### Iluka Riverside Holiday Park

#### Off Season Nightly

Caravan & Tent Sites – Powered	2090.150	Iluka Riverside Holiday Park Fees	\$42.00	\$43.00	2.38%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2532.092	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Powered – Waterfront	2090.170	Iluka Riverside Holiday Park Fees	\$48.00	\$49.00	2.08%	U	Y
Caravan & Tent Sites – Powered – Waterfront – Seniors Rate	2090.018	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Off Season Nightly [continued]

Caravan & Tent Sites – Unpowered	2090.190	Iluka Riverside Holiday Park Fees	\$35.00	\$36.00	2.86%	U	Y
Ensuite Cabins – Jayco	2090.04	Iluka Riverside Holiday Park Fees	\$90.00	\$92.00	2.22%	U	Y
Ensuite Cabins – Jayco – Seniors Rate	2532.013	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ensuite Cabins – Paradise	2090.020	Iluka Riverside Holiday Park Fees	\$102.00	\$105.00	2.94%	U	Y
Ensuite Cabins – Paradise – Seniors Rate	2532.012	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Waterview Villa	2090.060	Iluka Riverside Holiday Park Fees	\$135.00	\$138.00	2.22%	U	Y
Waterview Villa – Seniors Rate	2532.014	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Extra Persons (5 to 15 years)	2090.070	Iluka Riverside Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)	2090.080	Iluka Riverside Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### Off Season Weekly

Caravan & Tent Sites – Powered	2090.210	Iluka Riverside Holiday Park Fees	\$252.00	\$258.00	2.38%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2090.016	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Powered – Waterfront	2090.220	Iluka Riverside Holiday Park Fees	\$288.00	\$294.00	2.08%	U	Y
Caravan & Tent Sites – Powered – Waterfront – Seniors Rate	2090.023	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2090.240	Iluka Riverside Holiday Park Fees	\$210.00	\$216.00	2.86%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Off Season Weekly [continued]

Ensuite Cabins – Jayco	2090.110	Iluka Riverside Holiday Park Fees	\$540.00	\$552.00	2.22%	U	Y
Ensuite Cabins – Jayco – Seniors Rate	2532.016	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ensuite Cabins – Paradise	2090.001	Iluka Riverside Holiday Park Fees	\$612.00	\$630.00	2.94%	U	Y
Ensuite Cabins – Paradise – Seniors Rate	2532.015	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Waterview Villa	2090.120	Iluka Riverside Holiday Park Fees	\$810.00	\$828.00	2.22%	U	Y
Waterview Villa – Seniors Rate	2532.017	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Extra Persons (5 to 15 years)	2090.130	Iluka Riverside Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y
Extra Persons (16 years & over)	2090.014	Iluka Riverside Holiday Park Fees	\$78.00	\$78.00	0.00%	U	Y

### School Holidays Nightly

Caravan & Tent Sites – Powered	2090.06	Iluka Riverside Holiday Park Fees	\$47.00	\$48.00	2.13%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2090.063	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Powered – Waterfront	2090.610	Iluka Riverside Holiday Park Fees	\$51.00	\$52.00	1.96%	U	Y
Caravan & Tent Sites – Powered – Waterfront – Seniors Rate	2090.062	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2090.640	Iluka Riverside Holiday Park Fees	\$40.00	\$41.00	2.50%	U	Y
Ensuite Cabins – Jayco	2090.550	Iluka Riverside Holiday Park Fees	\$105.00	\$108.00	2.86%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Nightly [continued]

Ensuite Cabins – Paradise	2090.490	Iluka Riverside Holiday Park Fees	\$117.00	\$120.00	2.56%	U	Y
Waterview Villa	2090.510	Iluka Riverside Holiday Park Fees	\$170.00	\$174.00	2.35%	U	Y
Extra Persons (5 to 15 years)	2090.520	Iluka Riverside Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)	2090.530	Iluka Riverside Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y
Extra Cars	2090.720	Iluka Riverside Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y

### School Holidays Weekly

Caravan & Tent Sites – Powered	2090.660	Iluka Riverside Holiday Park Fees	\$282.00	\$288.00	2.13%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2090.069	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Powered – Waterfront	2090.670	Iluka Riverside Holiday Park Fees	\$306.00	\$312.00	1.96%	U	Y
Caravan & Tent Sites – Powered – Waterfront – Seniors Rate	2090.068	Iluka Riverside Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2090.700	Iluka Riverside Holiday Park Fees	\$240.00	\$246.00	2.50%	U	Y
Ensuite Cabins – Jayco	2090.560	Iluka Riverside Holiday Park Fees	\$630.00	\$648.00	2.86%	U	Y
Ensuite Cabins – Paradise	2090.550	Iluka Riverside Holiday Park Fees	\$702.00	\$720.00	2.56%	U	Y
Waterview Villa	2090.570	Iluka Riverside Holiday Park Fees	\$1,020.00	\$1,044.00	2.35%	U	Y
Extra Persons (5 to 15 years)	2090.580	Iluka Riverside Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Weekly [continued]

Extra Persons (16 years & over)	2090.590	Iluka Riverside Holiday Park Fees	\$78.00	\$78.00	0.00%	U	Y
Extra Cars	2090.730	Iluka Riverside Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Nightly

Caravan & Tent Sites – Powered	2090.380	Iluka Riverside Holiday Park Fees	\$56.00	\$57.00	1.79%	U	Y
Caravan & Tent Sites – Powered – Waterfront	2090.390	Iluka Riverside Holiday Park Fees	\$59.00	\$60.00	1.69%	U	Y
Caravan & Tent Sites – Unpowered	2090.400	Iluka Riverside Holiday Park Fees	\$49.00	\$50.00	2.04%	U	Y
Ensuite Cabins – Jayco	2090.280	Iluka Riverside Holiday Park Fees	\$125.00	\$128.00	2.40%	U	Y
Ensuite Cabins – Paradise	2090.270	Iluka Riverside Holiday Park Fees	\$130.00	\$133.00	2.31%	U	Y
Waterview Villa	2090.290	Iluka Riverside Holiday Park Fees	\$188.00	\$192.00	2.13%	U	Y
Extra Persons (5 to 15 years)	2090.300	Iluka Riverside Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)	2090.310	Iluka Riverside Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y
Extra Cars	2090.460	Iluka Riverside Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Weekly

Caravan & Tent Sites – Powered	2090.420	Iluka Riverside Holiday Park Fees	\$392.00	\$399.00	1.79%	U	Y
Caravan & Tent Sites – Powered – Waterfront	2090.430	Iluka Riverside Holiday Park Fees	\$413.00	\$420.00	1.69%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Christmas/Easter/Long Weekends Weekly [continued]

Caravan & Tent Sites – Unpowered	2090.440	Iluka Riverside Holiday Park Fees	\$343.00	\$350.00	2.04%	U	Y
Ensuite Cabins – Jayco	2090.340	Iluka Riverside Holiday Park Fees	\$875.00	\$896.00	2.40%	U	Y
Ensuite Cabins – Paradise	2090.330	Iluka Riverside Holiday Park Fees	\$910.00	\$931.00	2.31%	U	Y
Waterview Villa	2090.350	Iluka Riverside Holiday Park Fees	\$1,316.00	\$1,344.00	2.13%	U	Y
Extra Persons (5 to 15 years)	2090.360	Iluka Riverside Holiday Park Fees	\$49.00	\$49.00	0.00%	U	Y
Extra Persons (16 years & over)	2090.370	Iluka Riverside Holiday Park Fees	\$91.00	\$91.00	0.00%	U	Y
Extra Cars	2090.470	Iluka Riverside Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y

### Holiday Vans

Long Term Casual (Holiday Van) – Per Week	2090.775	Iluka Riverside Holiday Park Fees	\$88.00	\$90.00	2.27%	U	Y
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### Other Fees

Permanent – Per Week	2090.860	Iluka Riverside Holiday Park Fees	\$100.00	\$102.00	2.00%	U	Y
Permission to install van, annexe or associated structure – application fee	2510.017	Iluka Riverside Holiday Park Fees	\$163.00	\$163.00	0.00%	U	Y
Permission to install van, annexe or associated structure – inspection fee	2510.018	Iluka Riverside Holiday Park Fees	\$136.00	\$136.00	0.00%	U	Y
Washing Machine Hire – Per Load	2090.910	Iluka Riverside Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Clothes Dryer Hire – Per Load	2090.920	Iluka Riverside Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Other Fees [continued]

Cancellation fee – administration fee deducted from deposit when a booking is cancelled		Iluka Riverside Holiday Park Fees	\$25.00	\$25.00	0.00%	U	Y
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## Brooms Head Holiday Park

### Off Season Nightly

Caravan & Tent Sites – Powered	2080.120	Brooms Head Holiday Park Fees	\$39.00	\$40.00	2.56%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2080.013	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered (Lagoon Beachfront)	2080.150	Brooms Head Holiday Park Fees	\$38.00	\$39.00	2.63%	U	Y
Caravan & Tent Sites – Unpowered (Non Beach Front)	2080.140	Brooms Head Holiday Park Fees	\$33.00	\$34.00	3.03%	U	Y
Caravan & Tent Sites – Unpowered (Non Beach Front) – Seniors Rate	2510.011	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5)	2080.200	Brooms Head Holiday Park Fees	\$142.00	\$145.00	2.11%	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5) – Seniors Rate	2532.034	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5)	2080.030	Brooms Head Holiday Park Fees	\$164.00	\$168.00	2.44%	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5) – Seniors Rate	2532.035	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Mobility Cabin (D1) (Sleeps 5)	2080.100	Brooms Head Holiday Park Fees	\$126.00	\$129.00	2.38%	U	Y
Mobility Cabin (D1) (Sleeps 5) – Seniors Rate	2532.033	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Open Plan Cabin (D8) (Sleeps 4)	2080.000	Brooms Head Holiday Park Fees	\$77.00	\$79.00	2.60%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Off Season Nightly [continued]

Open Plan Cabin (D8) (Sleeps 4) – Seniors Rate	2532.032	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Extra Persons (5 to 15 years)		Brooms Head Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)		Brooms Head Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### Off Season Weekly

Caravan & Tent Sites – Powered	2080.190	Brooms Head Holiday Park Fees	\$234.00	\$240.00	2.56%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2080.002	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered (Lagoon Beachfront)	2080.220	Brooms Head Holiday Park Fees	\$228.00	\$234.00	2.63%	U	Y
Caravan & Tent Sites – Unpowered (Non Beach Front)	2080.210	Brooms Head Holiday Park Fees	\$198.00	\$204.00	3.03%	U	Y
Caravan & Tent Sites – Unpowered (Non Beach Front) – Seniors Rate	2510.012	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5)	2080.600	Brooms Head Holiday Park Fees	\$852.00	\$870.00	2.11%	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5) – Seniors Rate	2532.038	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5)	2080.700	Brooms Head Holiday Park Fees	\$984.00	\$1,008.00	2.44%	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5) – Seniors Rate	2532.039	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Mobility Cabin (D1) (Sleeps 5)	2080.050	Brooms Head Holiday Park Fees	\$756.00	\$774.00	2.38%	U	Y
Mobility Cabin (D1) (Sleeps 5) – Seniors Rate	2352.037	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Off Season Weekly [continued]

Open Plan Cabin (D8) (Sleeps 4)	2080.400	Brooms Head Holiday Park Fees	\$462.00	\$474.00	2.60%	U	Y
Open Plan Cabin (D8) (Sleeps 4) – Seniors Rate	2532.036	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Extra Persons (5 to 15 years)		Brooms Head Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y
Extra Persons (16 years & over)		Brooms Head Holiday Park Fees	\$78.00	\$78.00	0.00%	U	Y

### Off Season – Group Bookings

Caravan & Tent Sites – Powered – Group Rate – per person		Brooms Head Holiday Park Fees	\$15.00	\$15.00	0.00%	U	Y
Caravan & Tent Sites – Unpowered – Group Rate – per person		Brooms Head Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### Off Season Weekday

Midweek Special – Ocean View Cabins (D2, D3, D4) (Sleeps 5) Stay 4 Pay 3	2080.100	Brooms Head Holiday Park Fees	\$397.00	\$435.00	9.57%	U	Y
Midweek Special – Ocean View Villa (D5, D6, D7) (Sleeps 5) Stay 4 Pay 3	2080.110	Brooms Head Holiday Park Fees	\$458.00	\$504.00	10.04%	U	Y
Midweek Special – Mobility Cabin (D1) (Sleeps 5) Stay 4 Pay 3	2080.090	Brooms Head Holiday Park Fees	\$378.00	\$387.00	2.38%	U	Y
Midweek Special – Open Plan Cabin (D8) (Sleeps 4) Stay 4 Pay 3	2080.800	Brooms Head Holiday Park Fees	\$231.00	\$237.00	2.60%	U	Y

### School Holidays Nightly

Caravan & Tent Sites – Powered	2080.650	Brooms Head Holiday Park Fees	\$42.00	\$43.00	2.38%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Nightly [continued]

Caravan & Tent Sites – Powered – Seniors Rate	2080.066	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered (Lagoon Beachfront)	2080.680	Brooms Head Holiday Park Fees	\$41.00	\$42.00	2.44%	U	Y
Caravan & Tent Sites – Unpowered (Non Beachfront)	2080.670	Brooms Head Holiday Park Fees	\$36.00	\$37.00	2.78%	U	Y
Caravan & Tent Sites – Unpowered (Non Beachfront) Seniors Rate	2510.014	Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5)	2080.590	Brooms Head Holiday Park Fees	\$153.00	\$157.00	2.61%	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5)	2080.600	Brooms Head Holiday Park Fees	\$176.00	\$180.00	2.27%	U	Y
Mobility Cabin (D1) (Sleeps 5)	2080.580	Brooms Head Holiday Park Fees	\$147.00	\$150.00	2.04%	U	Y
Open Plan Cabin (D8) (Sleeps 4)	2080.570	Brooms Head Holiday Park Fees	\$84.00	\$86.00	2.38%	U	Y
Extra Persons (5 to 15 years)		Brooms Head Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)		Brooms Head Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### School Holidays Weekly

Caravan & Tent Sites – Powered		Brooms Head Holiday Park Fees	\$252.00	\$258.00	2.38%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate		Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered (Lagoon Beachfront)		Brooms Head Holiday Park Fees	\$246.00	\$252.00	2.44%	U	Y
Caravan & Tent Sites – Unpowered (Non Beachfront)		Brooms Head Holiday Park Fees	\$216.00	\$222.00	2.78%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Weekly [continued]

Caravan & Tent Sites – Unpowered (Non Beachfront) Seniors Rate		Brooms Head Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5)	2080.630	Brooms Head Holiday Park Fees	\$918.00	\$942.00	2.61%	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5)	2080.640	Brooms Head Holiday Park Fees	\$1,056.00	\$1,080.00	2.27%	U	Y
Mobility Cabin (D1) (Sleeps 5)	2080.620	Brooms Head Holiday Park Fees	\$882.00	\$900.00	2.04%	U	Y
Open Plan Cabin (D8) (Sleeps 4)	2080.610	Brooms Head Holiday Park Fees	\$504.00	\$516.00	2.38%	U	Y
Extra Persons (5 to 15 years)		Brooms Head Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y
Extra Persons (16 years & over)		Brooms Head Holiday Park Fees	\$78.00	\$78.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Nightly

Caravan & Tent Sites – Powered	2080.041	Brooms Head Holiday Park Fees	\$48.00	\$49.00	2.08%	U	Y
Caravan & Tent Sites – Unpowered (Lagoon Beachfront)	2510.013	Brooms Head Holiday Park Fees	\$47.00	\$48.00	2.13%	U	Y
Caravan & Tent Sites – Unpowered (Non Beachfront)	2080.440	Brooms Head Holiday Park Fees	\$41.00	\$42.00	2.44%	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5)	2080.350	Brooms Head Holiday Park Fees	\$203.00	\$208.00	2.46%	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5)	2080.360	Brooms Head Holiday Park Fees	\$234.00	\$240.00	2.56%	U	Y
Mobility Cabin (D1) (Sleeps 5)	2080.340	Brooms Head Holiday Park Fees	\$191.00	\$196.00	2.62%	U	Y
Open Plan Cabin (D8) (Sleeps 4)	2080.330	Brooms Head Holiday Park Fees	\$99.00	\$101.00	2.02%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Christmas/Easter/Long Weekends Nightly [continued]

Extra Persons (5 to 15 years)		Brooms Head Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)		Brooms Head Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Weekly

Caravan & Tent Sites – Powered		Brooms Head Holiday Park Fees	\$336.00	\$343.00	2.08%	U	Y
Caravan & Tent Sites – Unpowered (Lagoon Beachfront)		Brooms Head Holiday Park Fees	\$329.00	\$336.00	2.13%	U	Y
Caravan & Tent Sites – Unpowered (Non Beachfront)	2080.051	Brooms Head Holiday Park Fees	\$287.00	\$294.00	2.44%	U	Y
Ocean View Cabins (D2, D3, D4) (Sleeps 5)	2080.390	Brooms Head Holiday Park Fees	\$1,421.00	\$1,456.00	2.46%	U	Y
Ocean View Villa (D5, D6, D7) (Sleeps 5)	2080.400	Brooms Head Holiday Park Fees	\$1,638.00	\$1,680.00	2.56%	U	Y
Mobility Cabin (D1) (Sleeps 5)	2080.380	Brooms Head Holiday Park Fees	\$1,337.00	\$1,372.00	2.62%	U	Y
Open Plan Cabin (D8) (Sleeps 4)	2080.370	Brooms Head Holiday Park Fees	\$693.00	\$707.00	2.02%	U	Y
Extra Persons (5 to 15 years)		Brooms Head Holiday Park Fees	\$49.00	\$49.00	0.00%	U	Y
Extra Persons (16 years & over)		Brooms Head Holiday Park Fees	\$91.00	\$91.00	0.00%	U	Y

### Holiday Vans

Long Term Casual (Holiday Van) – Per Week	2080.825	Brooms Head Holiday Park Fees	\$85.00	\$87.00	2.35%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Permanent Sites

Permanent – Per Week	2080.800	Brooms Head Holiday Park Fees	\$98.00	\$100.00	2.04%	U	Y
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## Other Fees

Permission to install van, annexe or associated structure – application fee	2510.015	Brooms Head Holiday Park Fees	\$163.00	\$163.00	0.00%	U	Y
Permission to install van, annexe or associated structure – inspection fee	2510.016	Brooms Head Holiday Park Fees	\$136.00	\$136.00	0.00%	U	Y
Washing Machine Hire – Per Load	2080.850	Brooms Head Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Clothes Dryer Hire – Per Load	2080.860	Brooms Head Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Cancellation fee – administration fee deducted from deposit when a booking is cancelled		Brooms Head Holiday Park Fees	\$25.00	\$25.00	0.00%	U	Y

## Minnie Water Holiday Park

### Off Season Nightly

Caravan & Tent Sites – Powered	2110.010	Minnie Water Holiday Park Fees	\$37.00	\$38.00	2.70%	U	Y
Caravan & Tent Sites – Unpowered	2110.020	Minnie Water Holiday Park Fees	\$32.00	\$33.00	3.13%	U	Y
Caravan & Tent Sites – Powered – Group Rate – per person		Minnie Water Holiday Park Fees	\$15.00	\$15.00	0.00%	U	Y
Caravan & Tent Sites – Unpowered – Group Rate – per person		Minnie Water Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y
Ensuite Cabin	2110.000	Minnie Water Holiday Park Fees	\$91.00	\$93.00	2.20%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Off Season Nightly [continued]

Safari Tents	2110.480	Minnie Water Holiday Park Fees	\$73.00	\$75.00	2.74%	U	Y
Extra Persons (5 to 15 years)	2510.019	Minnie Water Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y
Extra Persons (16 years & over)	2110.030	Minnie Water Holiday Park Fees	\$10.00	\$10.00	0.00%	U	Y

### Off Season Weekly

Caravan & Tent Sites – Powered	2110.070	Minnie Water Holiday Park Fees	\$222.00	\$228.00	2.70%	U	Y
Caravan & Tent Sites – Unpowered	2110.080	Minnie Water Holiday Park Fees	\$192.00	\$198.00	3.13%	U	Y
Ensuite Cabin	2110.060	Minnie Water Holiday Park Fees	\$546.00	\$558.00	2.20%	U	Y
Safari Tents	2110.490	Minnie Water Holiday Park Fees	\$438.00	\$450.00	2.74%	U	Y
Extra Persons (5 to 15 years)	2510.002	Minnie Water Holiday Park Fees	\$36.00	\$36.00	0.00%	U	Y
Extra Persons (16 years & over)	2110.010	Minnie Water Holiday Park Fees	\$60.00	\$60.00	0.00%	U	Y

### Off Season Special – Stay 3 Pay 2 Deal

Caravan & Tent Sites – Powered – Stay 3 Pay 2 Deal		Minnie Water Holiday Park Fees	\$74.00	\$76.00	2.70%	U	Y
Caravan & Tent Sites – Unpowered – Stay 3 Pay 2 Deal		Minnie Water Holiday Park Fees	\$64.00	\$66.00	3.13%	U	Y
Ensuite Cabin – Stay 3 Pay 2 Deal		Minnie Water Holiday Park Fees	\$182.00	\$186.00	2.20%	U	Y
Safari Tent – Stay 3 Pay 2 Deal		Minnie Water Holiday Park Fees	\$146.00	\$150.00	2.74%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Nightly

Caravan & Tent Sites – Powered	2110.310	Minnie Water Holiday Park Fees	\$40.00	\$41.00	2.50%	U	Y
Caravan & Tent Sites – Unpowered	2110.320	Minnie Water Holiday Park Fees	\$35.00	\$36.00	2.86%	U	Y
Ensuite Cabin	2110.300	Minnie Water Holiday Park Fees	\$96.00	\$98.00	2.08%	U	Y
Safari Tents	2110.500	Minnie Water Holiday Park Fees	\$78.00	\$80.00	2.56%	U	Y
Extra Persons (5 to 15 years)		Minnie Water Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y
Extra Persons (16 years & over)	2110.330	Minnie Water Holiday Park Fees	\$10.00	\$10.00	0.00%	U	Y

### School Holidays Weekly

Caravan & Tent Sites – Powered	2110.370	Minnie Water Holiday Park Fees	\$240.00	\$246.00	2.50%	U	Y
Caravan & Tent Sites – Unpowered	2110.380	Minnie Water Holiday Park Fees	\$210.00	\$216.00	2.86%	U	Y
Ensuite Cabin	2110.360	Minnie Water Holiday Park Fees	\$576.00	\$588.00	2.08%	U	Y
Safari Tents	2110.510	Minnie Water Holiday Park Fees	\$468.00	\$480.00	2.56%	U	Y
Extra Persons (5 to 15 years)	2110.400	Minnie Water Holiday Park Fees	\$36.00	\$36.00	0.00%	U	Y
Extra Persons (16 years & over)		Minnie Water Holiday Park Fees	\$60.00	\$60.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Nightly

Caravan & Tent Sites – Powered	2110.170	Minnie Water Holiday Park Fees	\$46.00	\$47.00	2.17%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Christmas/Easter/Long Weekends Nightly [continued]

Caravan & Tent Sites – Unpowered	2110.180	Minnie Water Holiday Park Fees	\$40.00	\$41.00	2.50%	U	Y
Ensuite Cabin	2110.160	Minnie Water Holiday Park Fees	\$123.00	\$126.00	2.44%	U	Y
Safari Tents	2110.520	Minnie Water Holiday Park Fees	\$89.00	\$91.00	2.25%	U	Y
Extra Persons (5 to 15 years)		Minnie Water Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y
Extra Persons (16 years & over)	2110.190	Minnie Water Holiday Park Fees	\$10.00	\$10.00	0.00%	U	Y
Additional Vehicles	2110.200	Minnie Water Holiday Park Fees	\$8.00	\$8.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Weekly

Caravan & Tent Sites – Powered	2110.220	Minnie Water Holiday Park Fees	\$322.00	\$329.00	2.17%	U	Y
Caravan & Tent Sites – Unpowered	2110.230	Minnie Water Holiday Park Fees	\$280.00	\$287.00	2.50%	U	Y
Ensuite Cabin	2110.210	Minnie Water Holiday Park Fees	\$861.00	\$882.00	2.44%	U	Y
Safari Tents	2110.530	Minnie Water Holiday Park Fees	\$623.00	\$637.00	2.25%	U	Y
Extra Persons (5 to 15 years)		Minnie Water Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y
Extra Persons (16 years & over)	2110.250	Minnie Water Holiday Park Fees	\$70.00	\$70.00	0.00%	U	Y
Additional Vehicles	2110.260	Minnie Water Holiday Park Fees	\$56.00	\$56.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Long Term Casuals

Long Term Casual (Holiday Van) – Per Week	2530.980	Minnie Water Holiday Park Fees	\$82.00	\$84.00	2.44%	U	Y
Long Term Casual (Holiday Van) – surcharge for septic connection – Per Week	2510.022	Minnie Water Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y
Septic Connection (Long Term Casual/Holiday Van Only, not applicable for permanents) – Per Week	2531.010	Minnie Water Holiday Park Fees	\$6.00	\$6.00	0.00%	U	Y

## Permanent Sites

Permanent – Per Week	2530.990	Minnie Water Holiday Park Fees	\$93.00	\$95.00	2.15%	U	Y
Permanent Pensioner – Per Week	2531.000	Minnie Water Holiday Park Fees	\$88.00	\$92.00	4.55%	U	Y

## Other Fees

Permission to install van, annexe or associated structure – application fee	2510.023	Minnie Water Holiday Park Fees	\$163.00	\$163.00	0.00%	U	Y
Permission to install van, annexe or associated structure – inspection fee	2510.024	Minnie Water Holiday Park Fees	\$136.00	\$136.00	0.00%	U	Y
Washing Machine Hire – Per Load	2110.480	Minnie Water Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Clothes Dryer Hire – Per Load	2110.470	Minnie Water Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Cancellation fee – administration fee deducted from deposit when a booking is cancelled		Minnie Water Holiday Park Fees	\$25.00	\$25.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Wooli Holiday Park

### Off Season Nightly

Caravan & Tent Sites – Powered	2120.010	Wooli Holiday Park Fees	\$38.00	\$39.00	2.63%	U	Y
Caravan & Tent Sites – Powered – Senior Rate	2120.002	Wooli Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Powered – Roadside	2120.015	Wooli Holiday Park Fees	\$32.00	\$33.00	3.13%	U	Y
Cabin	2530.860	Wooli Holiday Park Fees	\$73.00	\$75.00	2.74%	U	Y
Extra Persons (5 to 15 years)	2120.030	Wooli Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)		Wooli Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### Off Season Weekly

Caravan & Tent Sites – Powered	2120.050	Wooli Holiday Park Fees	\$228.00	\$234.00	2.63%	U	Y
Caravan & Tent Sites – Powered – Senior Rate	2120.006	Wooli Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Powered – Roadside	2120.055	Wooli Holiday Park Fees	\$192.00	\$198.00	3.13%	U	Y
Cabin	2530.870	Wooli Holiday Park Fees	\$438.00	\$450.00	2.74%	U	Y
Extra Persons (5 to 15 years)		Wooli Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y
Extra Persons (16 years & over)		Wooli Holiday Park Fees	\$78.00	\$78.00	0.00%	U	Y

### School Holidays Nightly

Caravan & Tent Sites – Powered	2120.210	Wooli Holiday Park Fees	\$38.00	\$39.00	2.63%	U	Y
Caravan & Tent Sites – Powered – Roadside	2120.215	Wooli Holiday Park Fees	\$32.00	\$33.00	3.13%	U	Y
Cabin	2530.900	Wooli Holiday Park Fees	\$73.00	\$75.00	2.74%	U	Y
Extra Persons (5 to 15 years)	2120.220	Wooli Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)		Wooli Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Weekly

Caravan & Tent Sites – Powered	2120.240	Wooli Holiday Park Fees	\$228.00	\$234.00	2.63%	U	Y
Caravan & Tent Sites – Powered – Roadside	2120.245	Wooli Holiday Park Fees	\$192.00	\$198.00	3.13%	U	Y
Cabin	2530.910	Wooli Holiday Park Fees	\$438.00	\$450.00	2.74%	U	Y
Extra Persons (5 to 15 years)		Wooli Holiday Park Fees	\$42.00	\$42.00	0.00%	U	Y
Extra Persons (16 years & over)		Wooli Holiday Park Fees	\$78.00	\$78.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Nightly

Caravan & Tent Sites – Powered	2120.120	Wooli Holiday Park Fees	\$48.00	\$49.00	2.08%	U	Y
Cabin	2530.880	Wooli Holiday Park Fees	\$99.00	\$101.00	2.02%	U	Y
Extra Persons (5 to 15 years)	2120.130	Wooli Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over)		Wooli Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Weekly

Caravan & Tent Sites – Powered	2120.015	Wooli Holiday Park Fees	\$336.00	\$343.00	2.08%	U	Y
Cabin	2530.890	Wooli Holiday Park Fees	\$693.00	\$707.00	2.02%	U	Y
Extra Persons (5 to 15 years)		Wooli Holiday Park Fees	\$49.00	\$49.00	0.00%	U	Y
Extra Persons (16 years & over)		Wooli Holiday Park Fees	\$91.00	\$91.00	0.00%	U	Y

### Long Term Casuals/Holiday Vans

Long Term Casual (Holiday Van) – Per Week	2531.020	Wooli Holiday Park Fees	\$73.00	\$75.00	2.74%	U	Y
Extra Persons (5 to 15 years) – Nightly		Wooli Holiday Park Fees	\$7.00	\$7.00	0.00%	U	Y
Extra Persons (16 years & over) – Nightly		Wooli Holiday Park Fees	\$13.00	\$13.00	0.00%	U	Y
Extra Persons (5 to 15 years) – Per Week	2531.030	Wooli Holiday Park Fees	\$49.00	\$49.00	0.00%	U	Y
Extra Persons (16 years & over) – Per Week		Wooli Holiday Park Fees	\$91.00	\$91.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Permanent Sites

Permanent – Per Week	2531.040	Wooli Holiday Park Fees	\$82.00	\$84.00	2.44%	U	Y
Permanent Pensioner – Per Week	2531.050	Wooli Holiday Park Fees	\$78.00	\$80.00	2.56%	U	Y

## Other Fees

Permission to install van, annexe or associated structure – application fee	2510.025	Wooli Holiday Park Fees	\$163.00	\$163.00	0.00%	U	Y
Permission to install van, annexe or associated structure – inspection fee	2510.026	Wooli Holiday Park Fees	\$136.00	\$136.00	0.00%	U	Y
Washing Machine Hire – Per Load	2120.290	Wooli Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Clothes Dryer Hire – Per Load	2120.300	Wooli Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Cancellation fee – administration fee deducted from deposit when a booking is cancelled		Wooli Holiday Park Fees	\$25.00	\$25.00	0.00%	U	Y

## Calypso Yamba Holiday Park

### Off Season Nightly

Caravan & Tent Sites – Powered	2100.200	Calypso Yamba Holiday Park Fees	\$45.00	\$46.00	2.22%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2100.021	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2100.220	Calypso Yamba Holiday Park Fees	\$35.00	\$36.00	2.86%	U	Y
Caravan & Tent Sites – Unpowered – Seniors Rate	2100.023	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Park Cabins (C5) (Sleeps 2)	2100.010	Calypso Yamba Holiday Park Fees	\$98.00	\$100.00	2.04%	U	Y
Park Cabins (C5) (Sleeps 2) – Seniors Rate	2532.019	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Park Cabins (C6/C7) (Sleeps 4)	2100.000	Calypso Yamba Holiday Park Fees	\$113.00	\$116.00	2.65%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Park Cabins (C6/C7) (Sleeps 4) – Seniors Rate	2532.018	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
River View Cabins (RC3 – RC14)	2100.060	Calypso Yamba Holiday Park Fees	\$151.00	\$155.00	2.65%	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6) – Seniors Rate	2532.024	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4)	2100.050	Calypso Yamba Holiday Park Fees	\$124.00	\$127.00	2.42%	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4) – Seniors Rate	2532.023	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4)	2100.040	Calypso Yamba Holiday Park Fees	\$76.00	\$78.00	2.63%	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4) – Seniors Rate	2532.022	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Upstairs Units (UU14 -UU17) (Sleeps 4)	2100.030	Calypso Yamba Holiday Park Fees	\$115.00	\$118.00	2.61%	U	Y
Upstairs Units (UU14 -UU17) (Sleeps 4) – Seniors Rate	2532.021	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Back Units (BU8-BU13) (Sleeps 4)	2100.020	Calypso Yamba Holiday Park Fees	\$80.00	\$82.00	2.50%	U	Y
Back Units (BU8-BU13) (Sleeps 4) – Seniors Rate	2532.002	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Extra Persons (5 to 15 years)	2100.070	Calypso Yamba Holiday Park Fees	\$8.00	\$8.00	0.00%	U	Y
Extra Persons (16 years & over)	2100.080	Calypso Yamba Holiday Park Fees	\$14.00	\$14.00	0.00%	U	Y
Single Night Surcharge	2100.180	Calypso Yamba Holiday Park Fees	\$10.00	\$10.00	0.00%	U	Y

### Off Season Nightly [continued]

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Caravan & Tent Sites – Powered	2100.280	Calypso Yamba Holiday Park Fees	\$270.00	\$276.00	2.22%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2100.029	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2100.300	Calypso Yamba Holiday Park Fees	\$210.00	\$216.00	2.86%	U	Y
Caravan & Tent Sites – Unpowered – Seniors Rate	2100.031	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Park Cabins (C5) (Sleeps 2)	2100.100	Calypso Yamba Holiday Park Fees	\$588.00	\$600.00	2.04%	U	Y
Park Cabins (C5) (Sleeps 2) – Seniors Rate	2532.026	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Park Cabins (C6/C7) (Sleeps 4)	2100.090	Calypso Yamba Holiday Park Fees	\$678.00	\$696.00	2.65%	U	Y
Park Cabins (C6/C7) (Sleeps 4) – Seniors Rate	2532.025	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6)	2100.150	Calypso Yamba Holiday Park Fees	\$906.00	\$930.00	2.65%	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6) – Seniors Rate	2532.031	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4)	2100.140	Calypso Yamba Holiday Park Fees	\$744.00	\$762.00	2.42%	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4) – Seniors Rate	2532.003	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4)	2100.130	Calypso Yamba Holiday Park Fees	\$456.00	\$468.00	2.63%	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4) – Seniors Rate	2532.029	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Upstairs Units (UU14 -UU17) (Sleeps 4)	2100.120	Calypso Yamba Holiday Park Fees	\$690.00	\$708.00	2.61%	U	Y
Upstairs Units (UU14 -UU17) (Sleeps 4) – Seniors Rate	2532.028	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Off Season Weekly [continued]

Back Units (BU8-BU13) (Sleeps 4)	2100.110	Calypso Yamba Holiday Park Fees	\$480.00	\$492.00	2.50%	U	Y
Back Units (BU8-BU13) (Sleeps 4) – Seniors Rate	2532.027	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Extra Persons (5 to 15 years)	2100.016	Calypso Yamba Holiday Park Fees	\$48.00	\$48.00	0.00%	U	Y
Extra Persons (16 years & over)	2100.017	Calypso Yamba Holiday Park Fees	\$84.00	\$84.00	0.00%	U	Y

### School Holidays Nightly

Caravan & Tent Sites – Powered	2100.840	Calypso Yamba Holiday Park Fees	\$51.00	\$52.00	1.96%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2100.085	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2100.860	Calypso Yamba Holiday Park Fees	\$40.00	\$41.00	2.50%	U	Y
Caravan & Tent Sites – Unpowered – Seniors Rate	2100.087	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Park Cabins (C5) (Sleeps 2)	2100.650	Calypso Yamba Holiday Park Fees	\$118.00	\$121.00	2.54%	U	Y
Park Cabins (C6/C7) (Sleeps 4)	2100.640	Calypso Yamba Holiday Park Fees	\$132.00	\$135.00	2.27%	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6)	2100.700	Calypso Yamba Holiday Park Fees	\$188.00	\$192.00	2.13%	U	Y
Easy Access Cabin (C1/C2) (Sleeps 4)	2100.690	Calypso Yamba Holiday Park Fees	\$149.00	\$153.00	2.68%	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4)	2100.680	Calypso Yamba Holiday Park Fees	\$93.00	\$95.00	2.15%	U	Y
Upstairs Units (UU14 – UU17) (Sleeps 4)	2100.670	Calypso Yamba Holiday Park Fees	\$136.00	\$139.00	2.21%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Nightly [continued]

Back Units (BU8 – BU13) (Sleeps 4)	2100.660	Calypso Yamba Holiday Park Fees	\$96.00	\$98.00	2.08%	U	Y
Extra Persons (5 to 15 years)	2100.710	Calypso Yamba Holiday Park Fees	\$8.00	\$8.00	0.00%	U	Y
Extra Persons (16 years & over)	2100.720	Calypso Yamba Holiday Park Fees	\$14.00	\$14.00	0.00%	U	Y
Single Night Surcharge	2100.820	Calypso Yamba Holiday Park Fees	\$10.00	\$10.00	0.00%	U	Y

### School Holidays Weekly

Caravan & Tent Sites – Powered	2100.900	Calypso Yamba Holiday Park Fees	\$357.00	\$364.00	1.96%	U	Y
Caravan & Tent Sites – Powered – Seniors Rate	2100.091	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Caravan & Tent Sites – Unpowered	2100.920	Calypso Yamba Holiday Park Fees	\$280.00	\$287.00	2.50%	U	Y
Caravan & Tent Sites – Unpowered – Seniors Rate	2100.093	Calypso Yamba Holiday Park Fees	\$0.00	\$0.00	∞	U	Y
Park Cabins (C5) (Sleeps 2)	2100.740	Calypso Yamba Holiday Park Fees	\$826.00	\$847.00	2.54%	U	Y
Park Cabins (C6/C7) (Sleeps 4)	2100.730	Calypso Yamba Holiday Park Fees	\$924.00	\$945.00	2.27%	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6)	2100.790	Calypso Yamba Holiday Park Fees	\$1,316.00	\$1,344.00	2.13%	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4)	2100.780	Calypso Yamba Holiday Park Fees	\$1,043.00	\$1,071.00	2.68%	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4)	2100.770	Calypso Yamba Holiday Park Fees	\$651.00	\$665.00	2.15%	U	Y
Upstairs Units (UU14 – UU17) (Sleeps 4)	2100.760	Calypso Yamba Holiday Park Fees	\$952.00	\$973.00	2.21%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### School Holidays Weekly [continued]

Back Units (BU8 – BU13) (Sleeps 4)	2100.750	Calypso Yamba Holiday Park Fees	\$672.00	\$686.00	2.08%	U	Y
Caravan & Tent Sites – Extra Persons – (5 to 15 years)	2100.094	Calypso Yamba Holiday Park Fees	\$56.00	\$56.00	0.00%	U	Y
Caravan & Tent Sites – Extra Persons – (16 years & over)	2100.095	Calypso Yamba Holiday Park Fees	\$98.00	\$98.00	0.00%	U	Y

### Christmas/Easter/Long Weekends Nightly

Caravan & Tent Sites – Powered	2100.560	Calypso Yamba Holiday Park Fees	\$67.00	\$69.00	2.99%	U	Y
Caravan & Tent Sites – Unpowered	2100.570	Calypso Yamba Holiday Park Fees	\$57.00	\$59.00	3.51%	U	Y
Park Cabins (C5) (Sleeps 2)	2100.370	Calypso Yamba Holiday Park Fees	\$128.00	\$131.00	2.34%	U	Y
Park Cabins (C6/C7) (Sleeps 4)	2100.360	Calypso Yamba Holiday Park Fees	\$140.00	\$143.00	2.14%	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6)	2100.420	Calypso Yamba Holiday Park Fees	\$205.00	\$210.00	2.44%	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4)	2100.410	Calypso Yamba Holiday Park Fees	\$167.00	\$171.00	2.40%	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4)	2100.400	Calypso Yamba Holiday Park Fees	\$112.00	\$115.00	2.68%	U	Y
Upstairs Units (UU14 – UU17) (Sleeps 4)	2100.390	Calypso Yamba Holiday Park Fees	\$149.00	\$153.00	2.68%	U	Y
Back Units (BU8 – BU13) (Sleeps 4)	2100.380	Calypso Yamba Holiday Park Fees	\$115.00	\$118.00	2.61%	U	Y
Extra Persons (5 to 15 years)	2100.430	Calypso Yamba Holiday Park Fees	\$8.00	\$8.00	0.00%	U	Y
Extra Persons (16 years & over)	2100.440	Calypso Yamba Holiday Park Fees	\$14.00	\$14.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Christmas/Easter/Long Weekends Nightly [continued]

Single Night Surcharge	2100.540	Calypso Yamba Holiday Park Fees	\$10.00	\$10.00	0.00%	U	Y
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### Christmas/Easter/Long Weekends Weekly

Caravan & Tent Sites – Powered	2100.600	Calypso Yamba Holiday Park Fees	\$469.00	\$483.00	2.99%	U	Y
Caravan & Tent Sites – Unpowered	2100.610	Calypso Yamba Holiday Park Fees	\$399.00	\$413.00	3.51%	U	Y
Park Cabins (C5) (Sleeps 2)	2100.460	Calypso Yamba Holiday Park Fees	\$896.00	\$917.00	2.34%	U	Y
Park Cabins (C6/C7) (Sleeps 4)	2100.450	Calypso Yamba Holiday Park Fees	\$980.00	\$1,001.00	2.14%	U	Y
River View Cabins (RC3 – RC14) (Sleeps 6)	2100.510	Calypso Yamba Holiday Park Fees	\$1,435.00	\$1,470.00	2.44%	U	Y
Easy Access Cabins (C1/C2) (Sleeps 4)	2100.500	Calypso Yamba Holiday Park Fees	\$1,169.00	\$1,197.00	2.40%	U	Y
River View Units (RVU 18 – RVU23) (Sleeps 4)	2100.490	Calypso Yamba Holiday Park Fees	\$784.00	\$805.00	2.68%	U	Y
Upstairs Units (UU14 – UU17) (Sleeps 4)	2100.480	Calypso Yamba Holiday Park Fees	\$1,043.00	\$1,071.00	2.68%	U	Y
Back Units (BU8 – BU13) (Sleeps 4)	2100.470	Calypso Yamba Holiday Park Fees	\$805.00	\$826.00	2.61%	U	Y
Extra Persons (5 to 15 years)	2100.520	Calypso Yamba Holiday Park Fees	\$56.00	\$56.00	0.00%	U	Y
Extra Persons (16 years & over)	2100.530	Calypso Yamba Holiday Park Fees	\$98.00	\$98.00	0.00%	U	Y

### Other Fees

Clothes Dryer Hire – Per Load	2100.970	Calypso Yamba Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Other Fees [continued]

Washing Machine Hire – Per Load	2100.960	Calypso Yamba Holiday Park Fees	\$4.00	\$4.00	0.00%	U	Y
Cancellation Fee – administration fee deducted from deposit when a booking is cancelled		Calypso Yamba Holiday Park Fees	\$25.00	\$25.00	0.00%	U	Y

## Cemetery Fees

### Interment Rights

Interment Right – All Cemeteries first interment (burial) single or double		Cemetery Fees	\$0.00	\$2,000.00	∞	U	Y
Interment Right – Lawn Cemeteries Triple Depth, first Interment		Cemetery Fees	\$0.00	\$3,000.00	∞	U	Y
Interment Right – Lawn Cemeteries, children's section, first interment		Cemetery Fees	\$0.00	\$1,000.00	∞	U	Y
Interment Right – Columbarium wall (lower half), single or double, first interment		Cemetery Fees	\$0.00	\$700.00	∞	U	Y
Interment Right – Columbarium wall (top half), single or double, first interment		Cemetery Fees	\$0.00	\$1,000.00	∞	U	Y
Interment Right – Lawn Cemeteries – memorial shrub, first ash interment		Cemetery Fees	\$0.00	\$500.00	∞	U	Y
Interment Right – Clarence Lawn – rose garden		Cemetery Fees	\$0.00	\$500.00	∞	U	Y
Interment Right – Lawn Cemeteries – memorial garden		Cemetery Fees	\$0.00	\$500.00	∞	U	Y
Interment Right – Rural cemeteries , columbarium wall, first interment		Cemetery Fees	\$0.00	\$700.00	∞	U	Y

### Interment Activity Fees

#### Burials

Clarence Lawn First Interment		Cemetery Fees	\$4,043.00	\$2,400.00	-40.64%	U	Y
Clarence Lawn Triple Depth First Interment		Cemetery Fees	\$5,200.00	\$2,600.00	-50.00%	U	Y
Clarence Lawn Reopen		Cemetery Fees	\$1,848.00	\$2,100.00	13.64%	U	Y
Clarence Lawn Children's Section (casket (up to 1.1m)		Cemetery Fees	\$1,144.00	\$2,185.00	91.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Burials [continued]

Clarence Lawn Children's Section (casket larger than 1.1m)		Cemetery Fees	\$4,043.00	\$2,085.00	-48.43%	U	Y
Maclean Lawn First Interment		Cemetery Fees	\$4,042.00	\$2,400.00	-40.62%	U	Y
Maclean Lawn Reopen		Cemetery Fees	\$1,848.00	\$2,100.00	13.64%	U	Y
Maclean Lawn Children's Section (casket up to 1.1m)		Cemetery Fees	\$1,144.00	\$2,185.00	91.00%	U	Y
Maclean Lawn Children's Section (casket larger than 1.1m)		Cemetery Fees	\$4,043.00	\$2,285.00	-43.48%	U	Y
Grafton Cemetery First Interment		Cemetery Fees	\$4,043.00	\$2,700.00	-33.22%	U	Y
Grafton Cemetery Second Interment		Cemetery Fees	\$2,310.00	\$2,400.00	3.90%	U	Y
South Grafton Cemetery First Interment		Cemetery Fees	\$4,043.00	\$2,700.00	-33.22%	U	Y
South Grafton Cemetery Second Interment		Cemetery Fees	\$2,310.00	\$2,400.00	3.90%	U	Y
Maclean Cemetery First Interment		Cemetery Fees	\$4,043.00	\$2,700.00	-33.22%	U	Y
Maclean Cemetery Second Interment		Cemetery Fees	\$2,310.00	\$2,400.00	3.90%	U	Y
Rural Cemeteries First Interment		Cemetery Fees	\$4,043.00	\$2,300.00	-43.11%	U	Y
Rural Cemeteries Reopen		Cemetery Fees	\$1,732.00	\$2,200.00	27.02%	U	Y

## Ash Interment – Clarence Lawn

Columbarium First Interment – double niche		Cemetery Fees	\$1,680.00	\$1,250.00	-25.60%	U	Y
Columbarium Second Interment		Cemetery Fees	\$800.00	\$1,150.00	43.75%	U	Y
Columbarium Single Niche		Cemetery Fees	\$1,600.00	\$1,100.00	-31.25%	U	Y
Columbarium Double Ashes – double niche, one plaque		Cemetery Fees	\$2,000.00	\$1,900.00	-5.00%	U	Y
Internment of ashes in lawn – new grave		Cemetery Fees	\$4,043.00	\$1,600.00	-60.43%	U	Y
Internment of ashes in lawn – existing grave, no plaque		Cemetery Fees	\$610.00	\$800.00	31.15%	U	Y
Internment of ashes in lawn – existing grave, new plaque		Cemetery Fees	\$1,155.00	\$1,300.00	12.55%	U	Y
Interment of ashes memorial garden with plaque		Cemetery Fees	\$1,080.00	\$1,285.00	18.98%	U	Y
Memorial garden plaque only		Cemetery Fees	\$935.00	\$1,185.00	26.74%	U	Y
Memorial shrub – first interment		Cemetery Fees	\$1,150.00	\$1,200.00	4.35%	U	Y
Memorial shrub – additional interments		Cemetery Fees	\$667.00	\$900.00	34.93%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Ash Interment – Clarence Lawn [continued]

Rose garden – interment		Cemetery Fees	\$1,333.00	\$985.00	-26.11%	U	Y
Rose garden – interment, no rose		Cemetery Fees	\$1,168.00	\$935.00	-19.95%	U	Y
Rose garden – rose and plaque, no ashes		Cemetery Fees	\$1,333.00	\$935.00	-29.86%	U	Y
Rose garden – plaque only		Cemetery Fees	\$947.00	\$985.00	4.01%	U	Y

### Ash Interment – Maclean Lawn

Columbarium First Interment – double niche		Cemetery Fees	\$1,680.00	\$1,250.00	-25.60%	U	Y
Columbarium Second Interment		Cemetery Fees	\$880.00	\$1,150.00	30.68%	U	Y
Columbarium single niche		Cemetery Fees	\$1,600.00	\$1,100.00	-31.25%	U	Y
Columbarium double niche – one plaque		Cemetery Fees	\$2,000.00	\$1,850.00	-7.50%	U	Y
Columbarium double plaque – no niche		Cemetery Fees	\$800.00	\$1,150.00	43.75%	U	Y
Columbarium single plaque – no niche		Cemetery Fees	\$799.95	\$1,020.00	27.51%	U	Y
Interment of ashes in lawn – new grave		Cemetery Fees	\$4,043.00	\$1,600.00	-60.43%	U	Y
Interment of ashes in lawn – existing grave, no plaque		Cemetery Fees	\$610.00	\$800.00	31.15%	U	Y
Interment of ashes in lawn – existing grave, new plaque		Cemetery Fees	\$1,155.00	\$1,300.00	12.55%	U	Y
Interment of ashes memorial garden with plaque		Cemetery Fees	\$1,080.00	\$985.00	-8.80%	U	Y
Memorial garden plaque		Cemetery Fees	\$935.00	\$885.00	-5.35%	U	Y
Memorial shrub – first interment		Cemetery Fees	\$1,150.05	\$1,200.00	4.34%	U	Y
Memorial shrub – additional interments		Cemetery Fees	\$667.00	\$900.00	34.93%	U	Y

### Ash Interment – Old Grafton & Maclean Cemeteries

Interment of ashes – new grave		Cemetery Fees	\$560.00	\$800.00	42.86%	U	Y
Interment of ashes – existing grave		Cemetery Fees	\$560.00	\$800.00	42.86%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Ash Interment – Rural Cemeteries

Interment of ashes – new grave		Cemetery Fees	\$0.00	\$1,100.00	∞	U	Y
Interment of ashes – existing grave		Cemetery Fees	\$0.00	\$800.00	∞	U	Y
Columbarium First Interment – double niche		Cemetery Fees	\$0.00	\$1,200.00	∞	U	Y
Columbarium Second Interment		Cemetery Fees	\$0.00	\$1,100.00	∞	U	Y
Columbarium double plaque no niche		Cemetery Fees	\$0.00	\$880.00	∞	U	Y
Columbarium double ashes – double niche one plaque		Cemetery Fees	\$0.00	\$1,700.00	∞	U	Y
Columbarium double plaque no ashes double niche		Cemetery Fees	\$0.00	\$1,700.00	∞	U	Y

## Other Cemetery Fees

### After Hours

Additional Fee if interment occurs on a normal week day after 3.00 pm for Lawn Cemeteries and 2.00 pm all other Cemeteries		Cemetery Fees	\$462.00	\$485.00	4.98%	U	Y
Additional Fee if interment occurs on a weekend or Public Holiday		Cemetery Fees	\$924.00	\$970.00	4.98%	U	Y

## Private Cemetery

Application		Cemetery Fees	\$533.00	\$560.00	5.07%	U	N
Burial – Site/Grave Registration		Cemetery Fees	\$320.00	\$336.00	5.00%	U	N
Permit to Erect Headstone /Marker		Cemetery Fees	\$86.00	\$90.00	4.65%	U	N
Private Cemetery (Refundable) Sec 88 Bond		Cemetery Fees	\$5,200.00	\$5,000.00	-3.85%	U	N

## Miscellaneous

Reservation Fees – Non-refundable cemetery burial plot		Cemetery Fees	\$315.00	\$330.00	4.76%	U	Y
Reservation Fees – Non-refundable columbarium niche		Cemetery Fees	\$245.00	\$255.00	4.08%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Miscellaneous [continued]

Special memorial requests		Cemetery Fees		Cost + 100%		U	Y
				Previous Fee Amount	-		
Additional fee for granite plaque		Cemetery Fees	\$0.00	\$200.00	∞	U	Y
Granite Plaque – Additional Inscriptions over 25 Letters – per additional letter		Cemetery Fees	\$5.00	\$5.25	5.00%	U	Y
Additional Fee for a Coloured or Sculptured Plaque		Cemetery Fees	\$174.00	\$260.00	49.43%	U	Y
Plaque – Additional Motifs (Angel Doves Roses Badges etc)		Cemetery Fees	\$105.00	\$110.00	4.76%	U	Y
Plaque – Ceramic Photograph – black & white 5 x 7 cm		Cemetery Fees	\$335.00	\$300.00	-10.45%	U	Y
Plaque – Ceramic Photograph – colour 3 x 5 cm (Columbarium Plaques)		Cemetery Fees	\$335.00	\$280.00	-16.42%	U	Y
Plaque – Ceramic Photograph – colour 5 x 7 cm		Cemetery Fees	\$382.00	\$325.00	-14.92%	U	Y
Plaque – Refurbishing of Plaques 380 x 215		Cemetery Fees	\$266.00	\$250.00	-6.02%	U	Y
Plaque – Refurbishing of plaques 130 x 130		Cemetery Fees	\$500.00	\$210.00	-58.00%	U	Y
Plaque – replace existing lawn cemetery plaque 380 x 215		Cemetery Fees	\$625.00	\$600.00	-4.00%	U	Y
Plaque – replace existing lawn cemetery plaque 210 x 210		Cemetery Fees	\$510.00	\$525.00	2.94%	U	Y
Plaque – Replace existing Lawn Cemetery plaque 130 x 130		Cemetery Fees	\$0.00	\$210.00	∞	U	Y
Vase Holder & Vase in pre-vase sections only		Cemetery Fees	\$65.00	\$68.00	4.62%	U	Y
Enter names on cemetery register		Cemetery Fees	\$288.00	\$300.00	4.17%	U	N
Cemetery Information required for Family Trees etc. – Costs – per hour		Cemetery Fees	\$140.00	\$147.00	5.00%	U	N
Grave investigation (probing fee)		Cemetery Fees	\$225.00	\$235.00	4.44%	U	N
Exhumation Fees		Cemetery Fees	\$2,890.00	\$3,050.00	5.54%	U	Y

## Certificates

### General Certificates

Application for Section 54 Certificate		Certificates – General & Rating	\$47.30	\$48.50	2.54%	R	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## General Certificates [continued]

Section 603 Certificate – Local Government Act	0010.000	Certificates – General & Rating	\$85.00	\$85.00	0.00%	S	N
Section 603 Certificate – fee to mail hard copy certificate		Certificates – General & Rating	\$10.25	\$10.25	0.00%	U	N
Urgency Fee – All Certificates	10.030	Certificates – General & Rating	\$90.00	\$90.00	0.00%	U	N
Administration Fee for Processing Refund of Certificate Applications	10.010	Certificates – General & Rating	\$41.00	\$41.00	0.00%	U	N
Certified Copies of all Certificates issued by Council	10.020	Certificates – General & Rating	\$85.00	\$85.00	0.00%	U	N

## Planning Certificate under Sect 10.7(2) (formerly Sect 149(2))

Fee for issue of hard copy S10.7 certificate (formerly S149 certificate)		Section 149 Certificates	\$10.25	\$10.45	1.95%	R	N
Certificate for Complying Development	1010.020	Section 149 Certificates	\$53.00	\$53.00	0.00%	S	N
Standard planning certificate Sect 10.7(2) – formerly S149(2)	1010.000	Section 149 Certificates	\$53.00	\$53.00	0.00%	S	N
Urgency Fee for Issue of Certificates: Within 48 Hours	1010.030	Section 149 Certificates	\$135.00	\$137.50	1.85%	R	N

## Section 150 Certificates

Certified Copies of Documents Plans or Maps relating to an Environmental Planning Instrument	1020.000	Section 150 Certificate	\$53.00	\$53.00	0.00%	S	N
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## Civil Engineering Works

### Approval & Checking of Engineering Plans/Construction Certificate by Council

Application fee	0740.000	Approval Fees	\$670.85	\$687.00	2.41%	R	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Approval & Checking of Engineering Plans/Construction Certificate by Council [continued]

Pipeline – Sewer	0840.000	Sewer Fees		\$4.50/m Min. \$450.00		R	N
				Previous Fee Amount \$4.40/m Min. \$440.00			
Pump Station – Sewer (each)	840.010	Sewer Fees	\$625.00	\$640.00	2.40%	R	N
Reinspection fee – per inspection – Sewer	840.020	Sewer Fees	\$177.00	\$181.00	2.26%	R	N
Reinspection fee – per inspection – Out of Hours – Sewer	840.030	Sewer Fees	\$459.00	\$470.00	2.40%	R	N
Pipeline – Water	0850.000	Water Fees		\$4.50/m Min. \$450.00		R	N
				Previous Fee Amount \$4.40/m Min. \$440.00			
Reinspection fee – per inspection – Water	850.010	Water Fees	\$177.00	\$181.00	2.26%	R	N
Reinspection fee – per inspection – Out of Hours – Water	850.020	Water Fees	\$459.00	\$470.00	2.40%	R	N

## Bonding of Civil Works

Bond Application Fee	0920.000	Bond	\$320.85	\$328.00	2.23%	R	N
Works Rate for Bonding of outstanding works	930.010	Bond		130% of estimate to complete works		R	N
				Previous Fee Amount 130% of estimate to complete works			
Maintenance Bond for completed Engineering Works	0880.000	Bond		5% of Contract Sum or as Specified on Development Consent. Min \$2563.00		U	N
				Previous Fee Amount 5% of Contract Sum or as Specified on Development Consent. Min \$2500.00			

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Design Assessment – Other Civil Works

Application to carry out works or erect a structure on or over a public road		Civil Works – Assessment	\$131.35	\$135.00	2.78%	U	N
Miscellaneous Works (Electrical & Streetlighting, Sedimentation Erosion Control, Traffic Management Plans, Access Culverts, Accessways, Paths/Cycleways, Reinforced Concrete Structures, Parking Areas, Earthworks (incl Retaining Structure))	790.010	Civil Works – Assessment			Min \$715.00	R	N
					Previous Fee Amount 2.25% of estimate of cost of these works. Min \$700.00		
Application for Inspection of civil/subdivision works for a construction certificate/Subdivision Works Certificate issued by a private certifier – this fee to set up the development for processing & work inspections	790.090	Civil Works – Assessment	\$385.00	\$394.00	2.34%	R	N
Fee to recheck plans where original submitted plans unsatisfactory and/or major amendments required due to poor standard of work or failure to comply with Councils directions.	790.080	Civil Works – Assessment		\$809.00 + \$160.00 per hour		R	N
					Previous Fee Amount \$790.00 + \$158.00 per hour		

## Design Assessment – Road Design

Urban Roads	760.030	Civil Works – Assessment		\$15.50 per metre Min \$500.00		R	N
					Previous Fee Amount \$175.00 plus \$4.00 per metre		
Rural Roads	760.020	Civil Works – Assessment		\$8.00 per metre Min \$500.00		R	N
					Previous Fee Amount \$175.00 plus \$6.00 per metre		
Pavement Design Assessment		Civil Works – Assessment			Min \$480.00	R	N
					Previous Fee Amount -		



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Design Assessment – Road Design [continued]

Section 138 Public Domain Works (Minor)		Civil Works – Assessment		Min \$500.00		R	N
				Previous Fee Amount -			

## Other Civil Works – Inspection

Miscellaneous Works (Culverts other than pipes, Accessways, Bridges, Reinforced Concrete Structures, Trunk Drainage Structures, Parking Areas, Earth retaining structures, Pathways/cycleways, Sedimentation Erosion Control, TCP)	0830.000	Civil Works – Inspection		Min \$308.00		R	N
				Previous Fee Amount 2.25% of estimate of cost of these works. Min \$300.00			

## Roadworks

Urban Roads		Roadworks – Inspections		\$24.00 per metre Min \$500.00		R	Y
				Previous Fee Amount -			
Rural Roads		Roadworks – Inspections		\$12.00 per metre Min \$500.00		R	Y
				Previous Fee Amount -			
Section 138 Public Domain Works (Minor)		Roadworks – Inspections		Min \$500.00		R	Y
				Previous Fee Amount -			

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Subdivision On Site Inspections

Hold Point (Conforming) – Initial On-site Inspections	0860.000	Subdivision On Site Inspections		No Charge		U	N
				Previous Fee Amount No Charge			
Non Conformance – Re-inspection Fee	860.010	Subdivision On Site Inspections		\$595.00 plus \$2.00 per km		R	N
				Previous Fee Amount \$580.00 plus \$2.00 per km			

## Water Sensitive Urban Design (WSUD)

### Design Assessment

Checking approval of water quality modelling 'music' results and design details	930.110	Civil Works	\$800.00	\$820.00	2.50%	R	Y
Music-Link' CVC Compliance Certificate		Civil Works	\$0.00	\$247.05	∞	R	Y
Detention Basin		Civil Works	\$0.00	\$610.00	∞	R	Y
Nutrient Pond / Biobasin		Civil Works	\$0.00	\$610.00	∞	R	Y
Flood Study		Civil Works	\$0.00	\$800.00	∞	R	Y

### Inspection Fee

Detention basin, sedimentation basin, bioretention basin, swale, planting, wetlands	930.140	Civil Works		Min \$715.00		R	Y
				Previous Fee Amount 2.25% of estimate cost of works. Min \$700.00			

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Clarence Regional Library

Inter-Library Loan Request – per title (outside Clarence Regional Library Service)	420.020	Clarence Regional Library Service	\$5.50	\$5.50	0.00%	U	Y
Inter-Library Loan Request – core copies electronic delivery – per delivery		Clarence Regional Library Service	\$0.00	\$18.50	∞	U	Y
Inter-Library Loan Request – core loans including normal delivery – per delivery		Clarence Regional Library Service	\$0.00	\$28.50	∞	U	Y
Lost/Damaged Books	420.080	Clarence Regional Library Service			Cost + \$6.00	U	N
					Previous Fee Amount Cost + \$6.00		
Replacement for Lost Membership Card	420.010	Clarence Regional Library Service	\$3.00	\$3.00	0.00%	U	N
Temporary Borrowers – per year	420.030	Clarence Regional Library Service	\$30.00	\$30.00	0.00%	U	N

## Commercial Recreation Use of Land

### Refer to Commercial Use of Council Land Policy

Application to conduct a commercial recreation activity on public land	2531.300	Commercial Use of Council Land	\$100.00	\$102.50	2.50%	U	N
Quarterly licence for 'free to participate' personal training activities on public land		Commercial Use of Council Land			No Charge	U	Y
					Previous Fee Amount No Charge		
Quarterly licence for very low impact recreational activities on public land	2531.310	Commercial Use of Council Land	\$97.50	\$100.00	2.56%	U	N
Quarterly licence for low impact recreational activities on public land	2531.320	Commercial Use of Council Land	\$195.00	\$200.00	2.56%	U	N
Quarterly licence for medium impact recreational activities on public land	2531.330	Commercial Use of Council Land	\$390.00	\$400.00	2.56%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Commercial Recreation Use of Land [continued]

Quarterly licence for high impact recreational activities on public land	2531.340	Commercial Use of Council Land	\$780.00	\$800.00	2.56%	U	N
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## Community & Function Centres

Category 1: Commercial entities for related purposes, Union bodies, political entities, private hirers where a profit is intended to arise from the event.

Category 2: Government Departments Agencies & Instrumentalities, private hirers where charges are associated with attendance.

Category 3: Funded Organisations/Community Groups, private hirers for events such as weddings birthdays or similar social gatherings where there is no charge associated with attendance events that aim to benefit a target group across the Clarence Valley.

Category 4: Un-funded Organisations/Community Groups, community groups/members targeted in the Social/Cultural Plan for support or assistance.

## Treelands Drive Community Centre – Yamba

### Room Hire

#### Purple Room 18sqm – 6 Seats

Commercial/Private – Per Hour Booking	360.240	Treelands Drive Community Centre	\$19.80	\$19.80	0.00%	U	Y
Commercial/Private – Per 6 Hour Booking	360.280	Treelands Drive Community Centre	\$98.80	\$98.80	0.00%	U	Y
Community – Per Hour Booking	360.270	Treelands Drive Community Centre	\$5.90	\$6.05	2.54%	U	Y
Community – Per 6 Hour Booking	360.310	Treelands Drive Community Centre	\$29.60	\$30.35	2.53%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Interview/Counselling Room – 10 sqm – 5 seats

Commercial/Private – Per Hour Booking	360.370	Treelands Drive Community Centre	\$12.60	\$12.60	0.00%	U	Y
Commercial/Private – Per 6 Hour Booking	360.410	Treelands Drive Community Centre	\$63.05	\$63.05	0.00%	U	Y
Community – Per Hour Booking	360.400	Treelands Drive Community Centre	\$3.80	\$3.90	2.63%	U	Y
Community – Per 6 Hour Booking	360.440	Treelands Drive Community Centre	\$18.80	\$19.25	2.39%	U	Y

### Kitchen

Commercial/Private – Per Hour Booking	360.530	Treelands Drive Community Centre	\$5.45	\$5.45	0.00%	U	Y
Commercial/Private – Per 6 Hour Booking	2530.050	Treelands Drive Community Centre	\$27.35	\$27.35	0.00%	U	Y
Community – Per Hour Booking	2530.040	Treelands Drive Community Centre	\$1.50	\$1.55	3.33%	U	Y
Community – Per 6 Hour Booking	2530.080	Treelands Drive Community Centre	\$7.60	\$7.80	2.63%	U	Y

### Meeting Room 37.5sqm – 26 Seats

Commercial/Private – Per Hour Booking	360.120	Treelands Drive Community Centre	\$19.80	\$19.80	0.00%	U	Y
Commercial/Private – Per 6 Hour Booking	360.160	Treelands Drive Community Centre	\$98.80	\$98.80	0.00%	U	Y
Community – Per Hour Booking	360.150	Treelands Drive Community Centre	\$5.90	\$6.05	2.54%	U	Y
Community – Per 6 Hour Booking	360.190	Treelands Drive Community Centre	\$29.60	\$30.35	2.53%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Middle Room – 14sqm – 8 seats

Commercial/Private – Per Hour Booking	2520.000	Treelands Drive Community Centre	\$19.80	\$19.80	0.00%	U	Y
Commercial/Private – Per 6 Hour Booking	2520.004	Treelands Drive Community Centre	\$98.80	\$98.80	0.00%	U	Y
Community – Per Hour Booking	2520.003	Treelands Drive Community Centre	\$5.90	\$6.05	2.54%	U	Y
Community – Per 6 Hour Booking	2520.007	Treelands Drive Community Centre	\$29.60	\$30.35	2.53%	U	Y

### Session Room 105sqm – 100 Seats

Commercial/Private – Per Hour Booking	0360.000	Treelands Drive Community Centre	\$40.60	\$40.60	0.00%	U	Y
Commercial/Private – Per 6 Hour Booking	360.040	Treelands Drive Community Centre	\$202.75	\$202.75	0.00%	U	Y
Community – Per Hour Booking	360.030	Treelands Drive Community Centre	\$12.30	\$12.60	2.44%	U	Y
Community – Per 6 Hour Booking	360.070	Treelands Drive Community Centre	\$61.35	\$62.90	2.53%	U	Y

### Other Fees

Laminating (A3)	2530.160	Treelands Drive Community Centre	\$2.80	\$3.00	7.14%	U	Y
Laminating (A4)	360.660	Treelands Drive Community Centre	\$1.80	\$2.00	11.11%	U	Y
Other Charges – Bond	360.520	Treelands Drive Community Centre	\$280.00	\$280.00	0.00%	U	N
Other Charges – Cleaning Fee	360.500	Treelands Drive Community Centre	\$177.70	\$177.70	0.00%	U	Y
Other Charges – Key System Security Charge – Per key	360.510	Treelands Drive Community Centre	\$12.90	\$12.90	0.00%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Other Charges – Security Call Out Fee	360.490	Treelands Drive Community Centre			At Cost	U	Y
					Previous Fee Amount At Cost		
Photocopying/Printing – Double Sided Sheet A4	360.620	Treelands Drive Community Centre	\$0.60	\$0.60	0.00%	U	Y
Photocopying/Printing – Single Sheet A3	360.630	Treelands Drive Community Centre	\$0.60	\$0.60	0.00%	U	Y
Photocopying/Printing – Single Sheet A4	360.610	Treelands Drive Community Centre	\$0.30	\$0.30	0.00%	U	Y
Printing – Colour Single Sheet A4	360.640	Treelands Drive Community Centre	\$1.00	\$1.00	0.00%	U	Y
Printing – Colour Single Sheet A4 – Double Sided	360.065	Treelands Drive Community Centre	\$2.20	\$2.20	0.00%	U	Y
Table settings – quality crockery & cutlery – Per setting	360.540	Treelands Drive Community Centre	\$0.50	\$0.50	0.00%	U	Y
Telephone Usage – Fax – first page	360.600	Treelands Drive Community Centre	\$2.70	\$3.00	11.11%	U	Y
Telephone Usage – Fax – further pages	2530.140	Treelands Drive Community Centre	\$0.50	\$0.50	0.00%	U	Y
Telephone Usage – Fax – received – Per page	2530.150	Treelands Drive Community Centre	\$0.20	\$0.30	50.00%	U	Y
Telephone Usage – Local Call	360.580	Treelands Drive Community Centre	\$0.50	\$0.50	0.00%	U	Y
Telephone Usage – STD Available upon Request	360.590	Treelands Drive Community Centre			At Cost	U	Y
					Previous Fee Amount At Cost		
Telephone Usage – to a mobile – Per minutes	2530.130	Treelands Drive Community Centre	\$1.00	\$1.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Equipment Hire

### Equipment: – Data Projector

Per hour	2530.260	Treelands Drive Community Centre	\$14.00	\$14.00	0.00%	U	Y
Per 6 hour day	2530.270	Treelands Drive Community Centre	\$69.95	\$69.95	0.00%	U	Y

### Equipment: – Laptop

Per hour	2530.290	Treelands Drive Community Centre	\$14.00	\$14.00	0.00%	U	Y
Per 6 hour day	2530.300	Treelands Drive Community Centre	\$69.95	\$69.95	0.00%	U	Y

### Equipment: – Projector Screen

Per hour	360.760	Treelands Drive Community Centre	\$3.10	\$3.10	0.00%	U	Y
Per 6 hour day	360.750	Treelands Drive Community Centre	\$15.10	\$15.10	0.00%	U	Y

### Equipment: – PA System

Per Hour	360.770	Treelands Drive Community Centre	\$4.10	\$4.10	0.00%	U	Y
Per 6 hour day	360.780	Treelands Drive Community Centre	\$20.50	\$20.50	0.00%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Equipment: – Whiteboard

Per hour	360.670	Treelands Drive Community Centre	\$3.90	\$3.90	0.00%	U	Y
Per 6 hour day	360.680	Treelands Drive Community Centre	\$19.45	\$19.45	0.00%	U	Y

### Clarence Care & Support

Client Not at Home		Care & Support Services			Full service charge	U	Y
					Previous Fee Amount		
					Full service charge		
Establishment Fee		Care & Support Services	\$257.50	\$305.80	18.76%	U	Y
Exit Fee		Care & Support Services	\$830.00	\$495.00	-40.36%	U	Y
Subcontractor fee per service		Care & Support Services	\$2.10	\$2.10	0.00%	U	Y

### Home Care Packages

Community care support in the home for those who are ageing and needing support.	0260.000	Care & Support Services			\$0.00 - \$95.00	S	N
					Previous Fee Amount		
					\$0.00 - \$85.00		

### Meals On Wheels

Meals on Wheels service	0330.000	Care & Support Services	\$13.20	\$13.20	0.00%	U	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Regional Integrated Support Services

Domestic assistance and garden maintenance service for frail older people to assist them remain in their own home.	0340.000	Care & Support Services			\$0.00 - \$15.00	U	N
					Previous Fee Amount \$0.00 - \$15.00		

## Social Support

Assistance to older people requiring assistance with accessing the community	2190.060	Care & Support Services			\$0.00 - \$15.00	U	N
					Previous Fee Amount \$0.00 - \$15.00		

## Other Services (Note: Home Care Services are exempt from GST)

Initial and/or Annual assessment fee for care plan development		Care & Support Services	\$293.50	\$305.80	4.19%	U	Y
Enrolled Nurse services – Per hour		Care & Support Services	\$61.80	\$67.30	8.90%	U	Y
Assessment Services – Per hour – Entry level assessment & higher level assessment for community services. Risk assessments also available.		Care & Support Services			\$73.50 up to \$99.90	U	Y
					Previous Fee Amount \$72.10 up to \$97.85		
Cancellation Fee		Care & Support Services	\$54.10	\$60.80	12.38%	U	Y
Sleepover charge with Support Worker assistance		Care & Support Services	\$280.35	\$316.10	12.75%	U	Y
Travel rate if required to assist with transport		Care & Support Services	\$1.20	\$1.15	-4.17%	U	Y
Care Management – Per hour – Care Coordinator providing short or long term support to organise care & services.		Care & Support Services	\$92.75	\$95.65	3.13%	U	Y
Nursing Services – Per hour – Registered nurse provides nursing services including dementia assessment		Care & Support Services	\$91.90	\$101.20	10.12%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Other Services (Note: Home Care Services are exempt from GST) [continued]

Private Services – Per hour – In home care services for personal care &/or domestic assistance & respite. Community support and individual packages of care. Extra fees apply for after hours.		Care & Support Services	\$54.10	\$60.80	12.38%	U	Y
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## Community Halls

### Maclean Civic Hall; JT Pavilion: Main Pavilion; Chatsworth Hall; Iluka Community Hall

#### Community Hire

Full Day (8 hours)		Hall Hire	\$60.00	\$60.00	0.00%	U	Y
Half day or evening (4 hours)		Hall Hire	\$30.00	\$30.00	0.00%	U	Y
Hourly Rate		Hall Hire	\$10.00	\$10.00	0.00%	U	Y
Sound & Lighting system – Community Group – entry charge – Production Hire: Rehearsal – Per usage	2500.003	Hall Hire	\$13.30	\$30.00	125.56%	U	Y
Sound & Lighting system – Community Group – entry charge – Production Hire: 1 – 3 Productions	2500.004	Hall Hire	\$119.00	\$150.00	26.05%	U	Y
Sound & Lighting system – Community Group – no entry charge – Production Hire: 1 – 3 Productions	2500.001	Hall Hire	\$60.00	\$75.00	25.00%	U	Y
Sound & Lighting system – Community Group – no entry charge – Production Hire: 4 -5 Productions	2500.002	Hall Hire	\$124.00	\$150.00	20.97%	U	Y

#### Commercial/Private Hire

Full Day (8 hours)		Hall Hire	\$200.00	\$220.00	10.00%	U	Y
Half day or evening (4 hours)		Hall Hire	\$100.00	\$110.00	10.00%	U	Y
Hourly Rate		Hall Hire	\$30.00	\$33.00	10.00%	U	Y
Elections per day (e.g. Civic Hall)		Hall Hire	\$750.00	\$825.00	10.00%	U	Y
Sound & Lighting system – Business Organisation – Meeting only – Per usage	440.763	Hall Hire	\$60.00	\$75.00	25.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Commercial/Private Hire [continued]

Sound & Lighting system – Business Organisation – Function – Per usage	440.764	Hall Hire	\$119.00	\$150.00	26.05%	U	Y
Sound & Lighting system – Private hirer – Private Function – Per usage	440.765	Hall Hire	\$119.00	\$150.00	26.05%	U	Y
Sound & Lighting system – Private hirer – Fund Raiser (proof required) – Per usage	440.766	Hall Hire	\$60.00	\$75.00	25.00%	U	Y

### Wooli St Community Hall – Yamba

Office – Commercial/Private – Per 6 Hour Booking		Hall Hire	\$64.55	\$64.55	0.00%	U	Y
Office – Commercial/Private – Per Hour Booking		Hall Hire	\$12.80	\$12.80	0.00%	U	Y
Office – Community – Per 6 Hour Booking		Hall Hire	\$18.95	\$19.40	2.37%	U	Y
Office – Community – Per Hour Booking		Hall Hire	\$4.10	\$4.20	2.44%	U	Y
First Floor – Commercial/Private – Per 6 Hour Booking	370.040	Hall Hire	\$163.00	\$163.00	0.00%	U	Y
First Floor – Commercial/Private – Per Hour Booking	0370.000	Hall Hire	\$32.80	\$32.80	0.00%	U	Y
First Floor – Community – Per 6 Hour Booking	370.070	Hall Hire	\$48.20	\$49.40	2.49%	U	Y
First Floor – Community – Per Hour Booking	370.030	Hall Hire	\$9.75	\$10.00	2.56%	U	Y
Ground Floor – Commercial/Private – Per 6 Hour Booking	2190.220	Hall Hire	\$48.20	\$48.20	0.00%	U	Y
Ground Floor – Commercial/Private – Per Hour Booking	370.120	Hall Hire	\$9.75	\$9.75	0.00%	U	Y
Ground Floor – Community – Per 6 Hour Booking	2190.250	Hall Hire	\$13.85	\$14.20	2.53%	U	Y
Ground Floor – Community – Per Hour Booking	370.150	Hall Hire	\$3.10	\$3.20	3.23%	U	Y

### All Other Halls

#### Community Hire

Full Day (8 hours)		Hall Hire	\$50.00	\$52.00	4.00%	U	Y
Half day or evening (4 hours)		Hall Hire	\$25.00	\$26.00	4.00%	U	Y
Hourly Rate		Hall Hire	\$7.50	\$8.00	6.67%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Commercial/Private Hire

Full Day (8 hours)		Hall Hire	\$180.00	\$188.00	4.44%	U	Y
Half day or evening (4 hours)		Hall Hire	\$90.00	\$94.00	4.44%	U	Y
Hourly Rate		Hall Hire	\$25.00	\$27.00	8.00%	U	Y
Elections per day		Hall Hire	\$750.00	\$800.05	6.67%	U	Y

## All Halls and Facilities

Bond		Hall Hire	\$500.00	\$500.00	0.00%	U	N
Additional cleaning – per hour		Hall Hire	\$160.00	\$160.00	0.00%	U	Y
After hours call out fee		Hall Hire	\$160.00	\$160.00	0.00%	U	Y
BBQ Hire		Hall Hire	\$10.00	\$10.00	0.00%	U	Y

## Construction Zones

Less than 1 hour Parking – Per Day – Per Car Park	1730.010	Construction Zones	\$26.30	\$26.30	0.00%	U	N
1 Hour Parking – Per Day – Per Car Park	1730.020	Construction Zones	\$15.80	\$15.80	0.00%	U	N
2 Hour Parking – Per Day – Per Car Park	1730.030	Construction Zones	\$14.70	\$14.70	0.00%	U	N
Unlimited (incl. Council Car parks) – Per Day – Per Car Park	1730.040	Construction Zones	\$9.50	\$9.50	0.00%	U	N
Hire Car Space (eg Social Function) per Day or part thereof – Per Car Space	1730.050	Construction Zones	\$14.70	\$14.70	0.00%	U	N
Hoarding Fee (2016-17 per week, 2017-18 per day)	1730.000	Construction Zones	\$37.80	\$37.80	0.00%	U	N
Damage Deposit – Per Car Space	1730.060	Construction Zones	\$231.15	\$231.15	0.00%	U	N

## Transactional/Banking Fees

Dishonoured Cheques (Administration Charge) – Per instance	0020.000	Dishonoured Cheques	\$42.00	\$42.00	0.00%	U	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Transactional/Banking Fees [continued]

Credit Card Surcharge Fee		Transaction Fee		0.6% of transaction value		U	Y
				Previous Fee Amount 0.6% of transaction value			

## Document Services

### Laminating

A3 – Per Page	0100.000	Laminating	\$9.95	\$9.90	-0.50%	U	Y
A4 – Per Page	0110.000	Laminating	\$7.90	\$7.90	0.00%	U	Y

### Photocopying

#### Coloured Paper

Council Documents Only * – Policies & Guidelines General Publications Area Reports – Single Sheet A4 *	0200.000	Photocopying	\$2.60	\$2.60	0.00%	U	N
Council Documents Only * – Policies & Guidelines General Publications Area Reports – Double Sided Sheet A4 *	200.010	Photocopying	\$3.70	\$3.70	0.00%	U	N
Council Documents Only * – Policies & Guidelines General Publications Area Reports – Single Sheet A3 *	200.020	Photocopying	\$5.25	\$5.20	-0.95%	U	N

#### White Paper (Colour Copy)

Council Documents Only * – Policies & Guidelines General Publications Area Reports – Single Sheet A4 *	0210.000	Photocopying	\$2.05	\$2.00	-2.44%	U	N
Council Documents Only * – Policies & Guidelines General Publications Area Reports – Double Sided Sheet A4 *	200.010	Photocopying	\$3.20	\$3.20	0.00%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### White Paper (Colour Copy) [continued]

Council Documents Only * – Policies & Guidelines General Publications Area Reports – Single Sheet A3 *	200.020	Photocopying	\$4.20	\$4.20	0.00%	U	N
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### White Paper Only

Council Documents Only * – Policies & Guidelines General Publications Area Reports – Single Sheet A4 *	210.021	Photocopying	\$1.05	\$1.00	-4.76%	U	N
Council Documents Only * – Policies & Guidelines General Publications Area Reports – Double Sided Sheet A4 *	210.022	Photocopying	\$1.55	\$1.50	-3.23%	U	N
Council Documents Only * – Policies & Guidelines General Publications Area Reports – Single Sheet A3 *	210.023	Photocopying	\$2.05	\$2.00	-2.44%	U	N

### Plan Printing

A0 – Per Sheet	160.030	Plan Printing (Subject to Availability)	\$32.30	\$32.30	0.00%	U	N
A1 – Per Sheet	160.010	Plan Printing (Subject to Availability)	\$21.55	\$21.50	-0.23%	U	N
A2 – Per Sheet	0160.000	Plan Printing (Subject to Availability)	\$17.20	\$17.20	0.00%	U	N

### Drainage Diagrams

Domestic/Commercial – drainage diagrams	0970.000	Drainage Diagrams	\$63.00	\$63.00	0.00%	R	N
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### Engineering Application & Inspection of Works

Driveways/Crossings – Application to Install Driveway	1740.000	Application & Inspection	\$85.15	\$135.20	58.78%	R	N
Driveways/Crossings – Inspection of Driveway construction	1740.010	Application & Inspection	\$141.85	\$225.25	58.79%	R	N
Driveways/Crossings – Driveway Pipes	1740.020	Application & Inspection	\$85.15	\$135.20	58.78%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Engineering Application & Inspection of Works [continued]

Driveways/Crossings – Inspection of Driveway pipes construction	1740.030	Application & Inspection	\$141.85	\$225.25	58.79%	R	N
Driveways/Crossings – Application for Public Gates & Motor By-pass (Cattle Grid & Side Gate on Public Road)	1740.040	Application & Inspection	\$273.15	\$450.70	65.00%	R	N
Driveways/Crossings – Non Conformance – Reinspection	1740.050	Application & Inspection	\$99.85	\$110.10	10.27%	R	N

## Environmental Testing

Soil Testing – Laboratory Costs	1400.000	Lab Testing			At Cost	U	N
					Previous Fee Amount At Cost		
Water Testing – Collection Costs – Per sample	1400.010	Lab Testing	\$156.50	\$159.65	2.01%	U	N
Water Testing – Per sample	1400.020	Lab Testing	\$156.50	\$159.65	2.01%	U	N

## Essential Fire Safety Measures

Annual Fire Safety Statement – First Reminder letter	2190.130	Essential Fire Safety Measures	\$62.50	\$63.75	2.00%	U	Y
Annual Fire Safety Statement – Second Reminder letter	2190.140	Essential Fire Safety Measures	\$124.90	\$127.40	2.00%	U	Y
Annual Fire Safety Statement Administration Fee	2532.030	Essential Fire Safety Measures	\$33.10	\$33.75	1.96%	R	Y
Copy of Fire Safety Schedule	2190.120	Essential Fire Safety Measures	\$33.10	\$33.75	1.96%	U	Y

## Event Services

Garbage Removal	1390.010	Circus			At Cost	U	Y
					Previous Fee Amount At Cost		



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Event Services [continued]

Approval Fee: Amusement Device	1390.000	Circus	\$43.00	\$45.00	4.65%	R	N
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## Application Fee

Activity Application	0940.000	Application Fee	\$105.00	\$105.00	0.00%	R	N
Advertising of road closures for approved events		Additional Event Services	\$100.00	\$100.00	0.00%	U	N

## Filming In Council Area

As per LG Protocol – High Impact	30.020	Filming Application Administration Fee	\$551.60	\$551.60	0.00%	U	N
As per LG Protocol – Low Impact	0030.000	Filming Application Administration Fee	\$166.00	\$166.00	0.00%	U	N
As per LG Protocol – Medium Impact	30.010	Filming Application Administration Fee	\$330.95	\$330.95	0.00%	U	N

## Portable Seating/Goal Posts

Portable seating or goal posts – Upon request of User	1960.000	Hire of Portable Seating/Goalposts			At Cost	U	Y
					Previous Fee Amount At Cost		

## Portable Stage Hire

(a) 16 only 2m x 1m stage modules (or part thereof) – Per hire – within 10 km of Bruce St Depot	1970.000	Portable Stage Hire	\$1,470.00	\$1,470.00	0.00%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Portable Stage Hire [continued]

(b) 16 only 2m x 1m Stage modules (or part thereof) – outside 10km radius of Bruce St Depot.	1970.010	Portable Stage Hire				Quotation	U	Y
						Previous Fee Amount Quotation		
Lower Clarence Portable Stage Hire – Must be delivered and picked up by Council officers	2532.750	Portable Stage Hire	\$840.00	\$840.00	0.00%		U	Y

## Street Stall Fees

Clarence Valley based Community Fundraising Groups – Daily Rate (for 5th and subsequent street stalls in financial year)	0230.000	Street Stalls	\$28.60	\$29.00	1.40%		U	Y
Non-Clarence Valley based Fundraising Groups – Daily Rate	230.010	Street Stalls	\$28.60	\$29.00	1.40%		U	Y

## Waste Removal

Additional garbage service(emptying during an event) of additional litter bins – hourly rate (min 2 hrs)	1900.010	Additional Event Services	\$175.00	\$175.00	0.00%		U	Y
Additional Recreational litter bins – per 240 litre bin Per day	1900.000	Additional Event Services	\$20.00	\$20.00	0.00%		U	Y
Additional toilet cleaning/provisioning during an event – hourly rate (min 2hrs)	1900.020	Additional Event Services	\$175.00	\$175.00	0.00%		U	Y

## Fingerboard Advertising/Directional Signs

Existing Post	1760.000	Signs	\$288.95	\$288.95	0.00%		U	Y
New Post	1760.010	Signs	\$357.20	\$357.20	0.00%		U	Y
Other Signage – Fee to Erect Directional Sign	1760.020	Signs	\$288.95	\$288.95	0.00%		U	Y
Community based non-profit & religious organisations only								

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Footpath Construction

Crossing (Driveway) – Owners will be charged 100% of the extra thickness across the special crossing (driveways)	1770.000	Footpath Construction/Reconstruction			At Cost	U	Y
					Previous Fee Amount At Cost		

## Golf Courses

Orara Park Golf Course – Coutts Crossing – Green Fees – Annual Fee – Per Player	2510.030	Golf Course Fees	\$450.00	\$400.00	-11.11%	U	Y
Orara Park Golf Course – Coutts Crossing – Green Fees – 9 Holes – Adult Over 16 Years – Per Player	1950.000	Golf Course Fees	\$10.00	\$10.00	0.00%	U	Y
Orara Park Golf Course – Coutts Crossing – Green Fees – Student Under 16 Years – Per Player	1950.020	Golf Course Fees	\$5.00	\$5.00	0.00%	U	Y
Lawrence Sportsground – Golf Fees: Juniors – per player per game	1930.010	Golf Course Fees	\$5.00	\$5.00	0.00%	U	Y
Lawrence Sportsground – Golf Fees: Seniors – per player per game	1930.000	Golf Course Fees	\$10.00	\$10.00	0.00%	U	Y

## Grafton Regional Gallery – Due to renovations the Grafton Regional Gallery and courtyard will be unavailable for function/room hire until March 2021

Entry Fee – Major Touring Exhibitions		Grafton Regional Gallery	\$11.00	\$11.00	0.00%	U	Y
Entry Fee – Small Art Exhibitions		Grafton Regional Gallery	\$2.00	\$2.00	0.00%	U	Y
Studio – Education / Community Groups Hire	380.160	Grafton Regional Gallery	\$109.95	\$109.95	0.00%	U	Y
Studio – Commercial Hire	380.170	Grafton Regional Gallery	\$150.00	\$150.00	0.00%	U	Y
Courtyard – Commercial Hire (Weekdays)	380.120	Grafton Regional Gallery	\$100.00	\$100.00	0.00%	U	Y
Courtyard – Commercial Hire (Weekends)	380.150	Grafton Regional Gallery	\$175.00	\$175.00	0.00%	U	Y

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Grafton Regional Gallery – Due to renovations the Grafton Regional Gallery and courtyard will be unavailable for function/room hire until March 2021 [continued]

Event booking fee (in person or by phone)		Grafton Regional Gallery		Event Value	Fee payable	U	Y
				\$0 to \$6	\$Nil		
				\$6 to \$20	\$2.00		
				\$20 to \$50	\$3.50		
				\$50 to \$75	\$4.50		
				\$75 to \$100	\$5.50		
				Over \$100	\$6.00		
				Previous Fee Amount			
				Event Value	Fee payable		
				\$0 to \$6	\$Nil		
				\$6 to \$20	\$2.00		
				\$20 to \$50	\$3.50		
				\$50 to \$75	\$4.50		
				\$75 to \$100	\$5.50		
				Over \$100	\$6.00		
Catering Packages as part of room hire		Grafton Regional Gallery			By Quotation	U	Y
					Previous Fee Amount		
					By Quotation		
Function Packages as part of room hire		Grafton Regional Gallery			By Quotation	U	Y
					Previous Fee Amount		
					By Quotation		
Copyright fee of 15% commission for reproduction of Collection Artworks		Grafton Regional Gallery		15% commission for reproduction of collection artworks		U	Y
				Previous Fee Amount			
					-		
Commission of 33% on Artworks sales (shop and exhibition)		Grafton Regional Gallery		33% commission on artwork sales		U	Y
				Previous Fee Amount			
					-		

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Hawkers Licence

Hawking on Council's Streets (12 month licence)	1410.000	Hawker's Licence	\$362.35	\$369.60	2.00%	R	N
Hawking on Council's Streets (6 month licence)	1410.010	Hawker's Licence	\$187.95	\$191.70	2.00%	R	N

## Hoarding Applications

Application Assessment Fee	2190.100	Hoarding Applications	\$307.80	\$307.80	0.00%	U	N
Hoarding Inspection Fee	2190.110	Hoarding Applications	\$146.50	\$146.50	0.00%	U	N

## Impounding Fees

Horses & Cattle – Impound Fee	1170.000	Impounding Fees – Deterrent and Impounding Fees	\$71.80 + costs + \$30.80 for each other animal			R	N
			Previous Fee Amount \$71.80 + costs + \$30.80 for each other animal				
Horses & Cattle – Per head – Sustenance Fee	1190.000	Impounding Fees – Sustenance Charges	\$28.05	\$28.75	2.50%	R	N
Swine, goats, sheep or other animals (excluding dogs & cats) – Impound Fee	1170.010	Impounding Fees – Deterrent and Impounding Fees	\$46.10 + costs + \$30.80 for each other animal			R	N
			Previous Fee Amount \$46.10 + costs + \$30.80 for each other animal				
Swine, goats, sheep or other animals (excluding dogs & cats) – Sustenance Fee	1190.010	Impounding Fees – Sustenance Charges	\$18.80	\$19.25	2.39%	R	N
Animal transported by Council – Per head – equine or bovine	1180.010	Impounding Fees – Transport Charges	\$90.45	\$92.70	2.49%	R	N
Animal transported by Council – Per head – swine, goat, sheep or other	1180.020	Impounding Fees – Transport Charges	\$59.55	\$61.05	2.52%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Animal transported by private carrier	1180.000	Impounding Fees – Transport Charges			At cost	R	N
					Previous Fee Amount At cost		
Abandoned Motor Vehicle – Impound Fees – Removal Fee	1200.130	Pound Miscellaneous Fees	\$441.55	\$452.60	2.50%	R	N
Abandoned Motor Vehicle – Impound Fees – Serving Notice	1200.140	Pound Miscellaneous Fees	\$89.45	\$91.70	2.52%	R	N
Abandoned Motor Vehicle – Impound Fees – Storage – First Day	1200.150	Pound Miscellaneous Fees	\$60.85	\$62.35	2.47%	R	N
Abandoned Motor Vehicle – Impound Fees – Storage – Subsequent Day	1200.160	Pound Miscellaneous Fees	\$21.00	\$22.05	5.00%	R	N
Cost of Advertisement	1200.020	Pound Miscellaneous Fees			At cost + \$7.00	U	N
					Previous Fee Amount At cost + \$7.00		
Each Notice served by Post	1200.030	Pound Miscellaneous Fees	\$5.40	\$5.55	2.78%	R	N
Letter in Reply to Postal Enquiry	1200.070	Pound Miscellaneous Fees	\$5.40	\$5.55	2.78%	R	N
Other – Impound Fees – Each Article or Unauthorised Advertising Structure/Sign Storage – First Day	1200.110	Pound Miscellaneous Fees	\$21.00	\$21.55	2.62%	R	N
Other – Impound Fees – Each Article or Unauthorised Advertising Structure/Sign Storage – Subsequent Day	1200.120	Pound Miscellaneous Fees	\$12.20	\$12.50	2.46%	R	N
Other – Impound Fees – Removal Fee -Each Article or Unauthorised Advertising Structure/Sign – First Item	1200.080	Pound Miscellaneous Fees	\$81.65	\$83.70	2.51%	R	N
Other – Impound Fees – Removal Fee -Each Article or Unauthorised Advertising Structure/Sign – Subsequent Item	1200.090	Pound Miscellaneous Fees	\$21.00	\$21.55	2.62%	R	N
Other – Impound Fees -Each Article or Unauthorised Advertising Structure/Sign Serving Notice -	1200.100	Pound Miscellaneous Fees	\$52.95	\$54.25	2.46%	R	N
Sale of each Lot if of one owner	1200.050	Pound Miscellaneous Fees	\$18.80	\$19.25	2.39%	R	N
Shopping Trolley Release Fee	1530.000	Pound Miscellaneous Fees	\$102.75	\$105.30	2.48%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Information

### Floodplain

Copy of Miscellaneous Reports on CD	1700.010	Floodplain Information	\$52.55	\$52.55	0.00%	U	N
Copy of Technical Reports	1700.000	Floodplain Information			At Cost	U	N
					Previous Fee Amount At Cost		

### GIPA

Application fee for Formal Access	80.010	Application Fee	\$30.00	\$30.00	0.00%	U	N
Application Fee for Informal Access (includes processing time and photocopying charges)	0080.000	Application Fee			No Charge	S	N
					Previous Fee Amount No Charge		
Application for internal review	80.040	Application Fee	\$40.00	\$40.00	0.00%	S	N
Fee for processing Formal Access applications – Per hour	80.020	Application Fee	\$30.00	\$30.00	0.00%	S	N

### Property

Copy of Current Year Rates Notice		Rates and Annual Charges	\$15.00	\$15.00	0.00%	U	N
Copy of Current Year Rates Notice & Current Year Receipts including Rate Book		Rates and Annual Charges	\$26.00	\$26.00	0.00%	U	N
Copy of Current Year Water Notice		Rates and Annual Charges	\$15.50	\$15.50	0.00%	U	N
Copy of Current Year Water Notice and Current Year Receipts including Water Book		Rates and Annual Charges	\$26.00	\$26.00	0.00%	U	N
Refund Cheque		Rates and Annual Charges	\$31.00	\$31.00	0.00%	U	Y
Transfer Payment Fee		Rates and Annual Charges	\$20.50	\$20.50	0.00%	U	Y
Inspection of Notices of Sale	90.060	Information	\$26.00	\$26.00	0.00%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Rating Valuation & Ownership Details: Extensive Searches – Fee on Application – Hourly Rate	90.020	Information	\$84.00	\$84.00	0.00%	R	N
Rating Valuation & Ownership Details: Inspection of Valuation Book – Per 30 mins without assistance	90.030	Information	\$26.50	\$26.50	0.00%	R	N
Rating Valuation & Ownership Details: Verbal (owner/occupier exempt) – Per 15 mins	90.010	Information	\$26.50	\$26.50	0.00%	R	N
Rating Valuation & Ownership Details: Written Response – Per enquiry	0090.000	Information	\$84.00	\$84.00	0.00%	R	N
Supervision fee – Provision of Council Staff member to supervise the perusal of files: First 30 minutes	90.040	Information			No Charge	U	N
					Previous Fee Amount No Charge		
Supervision fee – Provision of Council Staff member to supervise the perusal of files: For each hour or part thereof after the first 30 minutes	90.050	Information	\$62.00	\$62.00	0.00%	U	N

## Inspection Fees – Health

### Boarding Houses Skin Penetration Hairdressers Beauty Shops Food Premises (not subject to other fee) Mortuaries & Caravan Parks

Inspection Fee – Based on hourly charge	1510.000	Permit Fee	\$146.50	\$149.45	2.01%	R	N
Inspection Administration Fee	1510.010	Permit Fee	\$81.55	\$83.20	2.02%	R	N
General Food Premises Annual Administration Fee	1510.020	Permit Fee	\$347.90	\$354.85	2.00%	R	N
Large Multi-use food premises Annual Fee (Coles Woolworths etc)	1510.030	Permit Fee	\$538.45	\$549.20	2.00%	R	N
Notification Fee Food Business / FSS – NSW Food Authority	1510.040	Permit Fee	\$31.20	\$31.80	1.92%	R	N
Notification of Installation of Cooling Water System		Permit Fee	\$115.00	\$115.00	0.00%	R	N
Bed & Breakfast Premises & Motels (Breakfast only) – Annual Fee	1510.050	Permit Fee	\$260.25	\$265.45	2.00%	R	N
Inspection/Registration Fee for Commercial/Residential Buildings – Per hour	1510.060	Permit Fee	\$146.50	\$149.45	2.01%	R	N
Reinspection of Premises to ensure Compliance of identified Health & Safety issues.	1510.070	Permit Fee	\$146.50	\$149.50	2.05%	R	N
Caravan Park/Manufactured Home Estate site (includes admin fee)	1510.080	Permit Fee	\$220.75	\$225.15	1.99%	R	N



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Inspection Fees – Health [continued]

Purchasing Enquiry Report for prospective buyers of commercial premises.(based on hourly rate)	1510.090	Permit Fee	\$198.15	\$202.10	1.99%	R	N
Registration & Inspection of Public Swimming Pools	2531.290	Permit Fee	\$149.50 per hr + \$83.50 Admin Fee			U	N
			Previous Fee Amount \$146.50 per hr + \$81.85 Admin Fee				
Application for Temporary Shoring of Excavations and Temporary Facade Structure	1510.110	Permit Fee	\$336.50	\$343.25	2.01%	R	N
Application to sell any article from a standing vehicle in a public place	1510.120	Permit Fee	\$436.15	\$444.85	1.99%	R	N
Application to install a domestic oil or solid fuel heater	1510.130	Permit Fee	\$116.00	\$118.30	1.98%	R	N
Clothing Recycling Bins – Placement and Approval	1510.140.	Permit Fee	\$116.00	\$118.30	1.98%	R	N
Skin Penetration Premises – Initial Registration Fee		Permit Fee	\$100.00	\$100.00	0.00%	S	N

## Water Recreation Structure (Jetty, Pontoon & Boat Ramp) on Council land

Application to Install and Occupy	1780.000	Permit Fee	\$90.00	\$237.00	163.33%	R	N
Annual Licence Fee	1780.020	Permit Fee	\$68.30	\$70.00	2.49%	R	N

## Kerb & Guttering

Layback Crossing – Owners are Charged 100% of the cost of Construction, reconstruction and maintenance of layback crossings except where alteration is required by Council work.	1790.010	Kerb & Guttering Charges			At Cost	U	Y
					Previous Fee Amount At Cost		
Council Service Location – On-Site Location	1790.020	Kerb & Guttering Charges	\$128.20	\$147.45	15.02%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Land & Reserve Charges

Application fee for temporary licence of Council land or reserve		Application Fees	\$104.45	\$107.00	2.44%	U	Y
Application Fee for Councils Consent to Transfer Crown Road to Council Public Road	120.010	Application Fees	\$247.75	\$254.00	2.52%	U	N
Application Fee for New Tenure (or Interest) of Council Land or Reserve	120.020	Application Fees	\$361.80	\$370.85	2.50%	U	Y
Application Fee for New Lease of Public Road Reserve	2532.080	Application Fees	\$361.80	\$370.85	2.50%	U	Y
Application Fee for Permanent Closure of a Public Road Reserve (Note: This is for Road Reserve only – for Temporary Public Road Closure refer to Item 134)	120.030	Application Fees	\$563.75	\$600.00	6.43%	U	N
Application for Renewal of a lease of Council Land or Reserve	2532.090	Application Fees	\$235.35	\$241.25	2.51%	U	Y
Application for Renewal of a lease of Council Public Road Reserve	2510.007	Application Fees	\$235.35	\$241.25	2.51%	U	Y
Application to Assign a Lease of a Council Public Road Reserve	2532.070	Application Fees	\$104.45	\$107.05	2.49%	U	Y
Application to Assign a Lease or licence of Council Land or Reserve	120.040	Application Fees	\$104.45	\$107.05	2.49%	U	Y

## Legal Costs

### Responses to subpoenas & other legal requests

Attendance at Court Hourly Fee Excluding Travel – Administrative staff	0140.000	Legal Costs (including Subpoena Search Fees)	\$85.10	\$87.25	2.53%	U	N
Attendance at Court Hourly Fee Excluding Travel – Professional staff	140.010	Legal Costs (including Subpoena Search Fees)	\$156.10	\$160.00	2.50%	U	N

## Other

Urgency Fees (< 5 Working Days) – per Enquiry	0150.000	Legal Costs (including Subpoena Search Fees)	\$77.05	\$79.00	2.53%	U	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Libraries – Local

### Grafton Library – Room Hire

Meeting Room 1 (202.1) – 32 sq.m – Commercial/Private – Per Hour	410.350	Libraries	\$20.50	\$20.50	0.00%	U	Y
Meeting Room 1 (202.1) – 32 sq.m – Community – Per Hour	410.380	Libraries	\$5.15	\$5.15	0.00%	U	Y
Meeting Room 2 (202.2) – 64/80 sq.m – Commercial/Private – Per Hour	410.390	Libraries	\$25.65	\$25.65	0.00%	U	Y
Meeting Room 2 (202.2) – 64/80 sq.m – Community – Per Hour	410.420	Libraries	\$10.25	\$10.25	0.00%	U	Y
Meeting Room 1 & Meeting Room 2 (202.1/202.2) – 112 sq.m – Commercial/Private – Per Hour	410.430	Libraries	\$30.75	\$30.75	0.00%	U	Y
Meeting Room 1 & Meeting Room 2 (202.1/202.2) – 112 sq.m – Community – Per Hour	410.460	Libraries	\$15.40	\$15.40	0.00%	U	Y

## Libraries – All

### Photocopying & Printing

Colour Double Sided A3	2530.360	Libraries	\$4.00	\$4.00	0.00%	U	Y
Colour Double Sided A4	2530.340	Libraries	\$2.00	\$2.00	0.00%	U	Y
Colour Single Sided A3	2530.350	Libraries	\$2.00	\$2.00	0.00%	U	Y
Colour Single Sided A4	2530.330	Libraries	\$1.00	\$1.00	0.00%	U	Y
Double Sided Sheet A3	2530.320	Libraries	\$1.20	\$1.20	0.00%	U	Y
Double Sided Sheet A4	410.060	Libraries	\$0.60	\$0.60	0.00%	U	Y
Single Sheet A3	410.070	Libraries	\$0.60	\$0.60	0.00%	U	Y
Single Sheet A4	410.050	Libraries	\$0.30	\$0.30	0.00%	U	Y

## Other Fees

Headphones – Per set	2530.740	Libraries	\$4.00	\$4.00	0.00%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Other Fees [continued]

Grafton Library – Sale of Library Bags	410.010	Libraries	\$5.50	\$5.50	0.00%	U	Y
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## Planning Documents

EIS & LES Documents	1690.020	Planning Documents	\$34.15	\$34.15	0.00%	U	N
LEP Maps – A1	1690.070	Planning Documents	\$22.10	\$22.10	0.00%	U	N
LEP Maps – A2	1690.060	Planning Documents	\$15.20	\$15.20	0.00%	U	N
LEP Maps – A3	1690.050	Planning Documents	\$10.00	\$10.00	0.00%	U	N
LEP Maps – A4	1690.040	Planning Documents	\$7.90	\$7.90	0.00%	U	N
LEP Maps A0	1690.080	Planning Documents	\$37.80	\$37.80	0.00%	U	N
Other Planning Policy Documents	1690.030	Planning Documents	\$16.30	\$16.30	0.00%	U	N
Section 94 Plans (each)	1690.010	Planning Documents	\$13.10	\$13.10	0.00%	U	N
Emailing of planning & related documents		Planning Documents	\$11.60	\$11.60	0.00%	U	N

## Map & Document Sales

### GIS Maps

Printing of Maps:A1	40.020	GIS Maps	\$18.80	\$18.80	0.00%	U	N
Printing of Maps:A2	40.030	GIS Maps	\$13.55	\$13.55	0.00%	U	N
Printing of Maps:A3	40.040	GIS Maps	\$8.70	\$8.70	0.00%	U	N
Printing of Maps:A0	40.010	GIS Maps	\$32.90	\$32.90	0.00%	U	N
To prepare custom maps and/or data extracts – Per hour	0040.000	GIS Maps	\$133.55	\$133.55	0.00%	U	N

### Other

Sale of Council/Shire Maps: Copy of EIS (fixed by Act)	1000.010	Maps Other	\$25.00	\$25.00	0.00%	S	N
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Other [continued]

Sale of Council/Shire Maps: Plain English Contracts	1000.020	Maps Other	\$36.10	\$36.10	0.00%	U	N
Sale of Council/Shire Maps: S94 Plan/page to max 11.00	1000.000	Maps Other	\$3.00	\$3.00	0.00%	U	N

## Biosecurity Act

### Biosecurity Act

Fee for Individual Biosecurity Direction		Weeds	\$0.00	\$164.00	∞	S	N
Preparing and accepting a Biosecurity Undertaking		Weeds	\$160.00	\$164.00	2.50%	S	N
Weed Inspection Fees – Per Hour (for Requests)	1460.020	Weeds	\$71.75	\$74.00	3.14%	U	N
Constructed Management Plan by Council	1460.040	Weeds	\$160.00	\$165.00	3.13%	R	N
1 Person Crew – Per hour	1470.000	Weeds	\$91.00	\$94.00	3.30%	U	N
2 Person Crew – Per hour	1470.010	Weeds	\$149.00	\$154.00	3.36%	U	N
2 Person Crew (day rate)	1470.020	Weeds	\$1,115.00	\$1,150.00	3.14%	U	N

## Local Government Act – Overgrown Land

Administration Fee (for recurring order breaches)	1490.010	Weeds	\$55.15	\$55.15	0.00%	U	N
Inspection Fee (for recurring order breaches)	1490.000	Weeds	\$137.65	\$137.65	0.00%	U	N
Slashing	1490.020	Weeds			At Cost	U	N
					Previous Fee Amount At Cost		

## On-Site Sewage Management

OSM (Septic Tank) Alter/Amend/Construct Application	640.020	OSM Fees	\$81.00	\$82.60	1.98%	R	N
OSM (Septic Tank) Installation Application	0640.000	OSM Fees	\$234.60	\$239.30	2.00%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## On-Site Sewage Management [continued]

OSM (Septic Tank) Installation/Amendment Inspection	640.030	OSM Fees	\$146.50	\$149.50	2.05%	R	N
OSM (Septic Tank) Operation Application	640.010	OSM Fees	\$55.00	\$56.10	2.00%	R	N
OSM (Septic Tank) Pre-purchase Inspection Fee	1480.020	OSM Fees	\$442.00	\$450.85	2.00%	U	N
OSM (Septic Tank) Reinspection Fee Inspection	1480.010	OSM Fees	\$146.50	\$149.50	2.05%	U	N
OSM Annual Occupied Property Charge	1480.000	OSM Fees	\$34.50	\$35.20	2.03%	U	N

## Outdoor Dining and/or use fee for structures/decks over car spaces/public areas

Application for Approval Fee	980.028	Outdoor Dining	\$103.80	\$103.80	0.00%	R	N
Lease preparation fee – Road Reserve lease for Outdoor Dining	980.029	Outdoor Dining	\$359.95	\$359.95	0.00%	U	N
Grafton – Per m2 per annum	980.021	Outdoor Dining	\$44.15	\$44.15	0.00%	R	N
Iluka – Per m2 per annum	980.026	Outdoor Dining	\$44.15	\$44.15	0.00%	R	N
Maclean – Per m2 per annum	980.025	Outdoor Dining	\$44.15	\$44.15	0.00%	R	N
Other Areas (outside of CBD areas) – Per m2 per annum	980.027	Outdoor Dining	\$25.40	\$25.40	0.00%	R	N
South Grafton – Per m2 per annum	980.022	Outdoor Dining	\$44.15	\$44.15	0.00%	R	N
Yamba CBD – Per m2 per annum	980.024	Outdoor Dining	\$44.15	\$44.15	0.00%	R	N
Yamba Hill – Per m2 per annum	980.023	Outdoor Dining	\$44.15	\$44.15	0.00%	R	N

## Parks & Buildings

### Bonds

Damage incurred by Hirer ANY time of use.	1830.000	Cleaning & Damage			At Cost	U	Y
					Previous Fee Amount At Cost		
(i) Cleaning bond	1830.010	Cleaning & Damage Bond	\$520.00	\$520.00	0.00%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Bonds [continued]

(ii) Damage bond	1830.020	Cleaning & Damage Bond	\$520.00	\$520.00	0.00%	U	N
All Hall & Showground Bonds – Damage and Cleaning Bond	0430.000	Cleaning & Damage Bond			Refer to hall fees	U	N
					Previous Fee Amount Refer to hall fees		

## Council Keys

Lock change – Due to loss of Keys	2190.210	Issue of Council Keys			At Cost	U	Y
					Previous Fee Amount At Cost		
Non-Return Fee (Council Parks Master Key System – See Conditions of Hire with Parks Booking Form)	1840.000	Issue of Council Keys	\$90.00	\$90.00	0.00%	U	N
Deposit for casual use of keys to access facilities – Per key	2190.190	Key Deposit for CVC restricted keys/locks	\$90.00	\$90.00	0.00%	U	N
Deposit for seasonal use of keys to access facilities – Per group – Per set	2190.200	Key Deposit for CVC restricted keys/locks	\$215.00	\$215.00	0.00%	U	N
Bond – long term key issue (greater than 12 months) per set		Key Deposit for CVC restricted keys/locks	\$215.00	\$215.00	0.00%	U	N

## Public Use of Council Managed Land (Temp Licence)

### Weddings

Weddings in Council Managed reserves & parks (non-refundable administration fee). Payment of fee does NOT guarantee exclusive use of area.	1980.000	Other public use of Council Managed Land	\$100.00	\$102.50	2.50%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Commercial Operations on adjacent land

Builder/Developer – where land is used as storage facility/car parking or access to adjacent private/commercial land for term of development only – Per square metre (not applicable for Crown Land)	1990.000	Other public use of Council Managed Land	\$20.00	\$20.00	0.00%	U	N
Bond	1990.010	Other public use of Council Managed Land	\$2,665.00	\$2,665.00	0.00%	U	N

## Private Operations on adjacent land

Residential neighbour – where land is used as storage facility/car parking or access to adjacent private land for term of development only. Public Liability Insurance must be taken out by applicant and sighted by council staff.	2000.000	Other public use of Council Managed Land	\$360.00	\$360.00	0.00%	U	N
Bond	2000.010	Other public use of Council Managed Land	\$520.00	\$520.00	0.00%	U	N

## Commercial Purposes

Where organisers charge a gate fee – Per day – includes organised competitive or exhibition sport or casual use eg Senior Rugby League	2010.010	Other public use of Council Managed Land	\$420.00	\$420.00	0.00%	U	Y
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## Circus/Carnival/Events

Hire fee for Circus/Carnival/Large Event or similar use – Any Clarence Valley Council Park or Reserve (\$20 M Public liability Ins.) Fee relates to a maximum stay of 5 Days. Additional days to be charged at performance day rate.	2020.000	Other public use of Council Managed Land	\$1,305.00	\$1,338.00	2.53%	U	Y
Security Deposit (Refundable)	2020.010	Other public use of Council Managed Land	\$2,665.00	\$2,665.00	0.00%	U	N
Small Event – Electricity Charge – includes access and usage where power outlets are available – per 6 hours or part thereof – maximum of 10, 10amp outlets		Additional Event Services	\$30.00	\$30.00	0.00%	U	Y
Medium event – Electricity Charge – includes access and usage where power outlets are available – per 12 hours or part thereof – maximum of 20, 10amp outlets, maximum of 5, 15 amp outlet	1910.010	Sporting Field Facilities	\$68.00	\$68.00	0.00%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Circus/Carnival/Events [continued]

Large event – Electricity Charge – includes access & usage – per day or part thereof – per group where general power outlets are available.		Other public use of Council Managed Land	\$128.00	\$128.00	0.00%	U	Y
Bump-in/Bump-out Days – Hire fee for circus/carnival/large event or similar use – Any Clarence Valley Park or Reserve – Per Day		Other public use of Council Managed Land	\$145.00	\$149.00	2.76%	U	Y
Performance Days – Hire fee for circus/carnival/large event or similar use – Any Clarence Valley Park or Reserve – Per Day		Other public use of Council Managed Land	\$290.00	\$297.00	2.41%	U	Y

## Rates & Annual Charges

See statement of Rates to be Levied Rating Categories and Statement of Charges	0180.000	Rates and Annual Charges			Levied annually	S	N
					Previous Fee Amount Levied annually		

## Recreational Parks & Reserves

General charge for ALL recreational parks & reserves managed by Council (Non-Sport) for Parkrun activities		Recreational Parks & Reserves			No Charge	U	Y
					Previous Fee Amount No Charge		
General charge for ALL recreational parks & reserves managed by Council (Non-Sport) for organised activities involving > 20 people – Half Area or less – Park Hire	1890.000	Recreational Parks & Reserves	\$100.00	\$102.50	2.50%	U	Y
General charge for ALL recreational parks & reserves managed by Council (Non-Sport) for organised activities involving > 20 people – Whole of Park Fee	1890.010	Recreational Parks & Reserves	\$200.00	\$205.00	2.50%	U	Y

## Recycle/Compost Bins

Kitchen Caddies	1450.030	Recycle & Compost Bins	\$7.50	\$10.00	33.33%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Recycle/Compost Bins [continued]

Compost Bin (210l)	1450.000	Recycle & Compost Bins	\$65.00	\$65.00	0.00%	U	Y
Norseman Earth Machine compost bin	1450.020	Recycle & Compost Bins	\$100.00	\$100.00	0.00%	U	Y
Worm Farms	1450.010	Recycle & Compost Bins	\$90.00	\$90.00	0.00%	U	Y

## Regional Airport

Annual Charges for Landing Rights – Grafton Gliding Club – p.a.	450.070	Regional Airport Grafton	\$205.00	\$210.00	2.44%	U	Y
Annual Charges for Landing Rights – State Forests of NSW – p.a.	450.060	Regional Airport Grafton	\$410.00	\$420.00	2.44%	U	Y
Non RPT – Passenger Charter Aircraft – Minimum Charge	450.040	Regional Airport Grafton	\$28.13	\$28.80	2.38%	U	Y
Non RPT – Passenger Charter Aircraft – Per Landing per 1,000 kg (or part thereof)	450.030	Regional Airport Grafton	\$18.45	\$18.45	0.00%	U	Y
General Aviation Aircraft Including Helicopters – Minimum Charge		Regional Airport Grafton	\$0.00	\$18.45	∞	U	Y
General Aviation Aircraft Including Helicopters – Per Landing, per 1,000 kg (or part thereof)		Regional Airport Grafton	\$0.00	\$18.45	∞	U	Y
Air Training Aircraft – Per Landing and Full Stop – Minimum Charge		Regional Airport Grafton	\$0.00	\$18.45	∞	U	Y
Air Training Aircraft – Per Landing and Full Stop, per 1,000kg (or part thereof)		Regional Airport Grafton	\$0.00	\$18.45	∞	U	Y
Air Training Aircraft – Touch and Go (per landing and take off)		Regional Airport Grafton	\$0.00	\$2.50	∞	U	Y
Air Training Aircraft – RNAV / ILS Practice Approach		Regional Airport Grafton	\$0.00	\$1.50	∞	U	Y
Landing Fees not payable for children carried free by the airlines, Air Ambulance, Angel Flight, Careflight, Child Flight, Royal Flying Doctors Service or Rescue Helicopter Services.	450.020	Regional Airport Grafton			No Charge	U	Y
					Previous Fee Amount No Charge		
Commercially Sensitive – RPT – Per Person Arriving and Departing	0450.000	Regional Airport Grafton				U	Y
					Previous Fee Amount -		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Parking Fees – RPT Apron – First four hours free		Regional Airport Grafton		First 4 hours Free of Charge		U	Y
				Previous Fee Amount First 2 hours Free of Charge			
Parking Fees – RPT Apron – Daytime – Non commercial aircraft parked RPT Apron – per day – 1 day maximum		Regional Airport Grafton	\$50.00	\$51.50	3.00%	U	Y
Parking Fees – RPT Apron – Overnight – Non commercial aircraft parked RPT Apron – per night – 1 night maximum		Regional Airport Grafton	\$75.00	\$77.00	2.67%	U	Y
Parking Fees – GA Apron – One spot available only – per day or part thereof		Regional Airport Grafton	\$10.00	\$12.50	25.00%	U	Y
Parking Fees – Non-operational or abandoned aircraft – Per day up to 10 days (after 10 days \$30.00 per day applies)		Regional Airport Grafton	\$10.00	\$10.25	2.50%	U	Y
Airside Activities – Vehicular Escort – \$100 per hour – minimum 1 hour		Regional Airport Grafton	\$100.00	\$102.50	2.50%	U	Y
Airside Activities – Personal Escort – \$75 per hour – minimum 1 hour		Regional Airport Grafton	\$75.00	\$75.00	0.00%	U	Y
Airside Activities – Call Out Fee – Excludes Emergency & Security situations		Regional Airport Grafton		\$250 call out fee plus additional \$100 per hour or part thereof.		U	Y
				Previous Fee Amount \$250 call out fee plus additional \$100 per hour or part thereof.			
Airside Activities – Environmental Levy/Charge – Clean up of spills/rubbish		Regional Airport Grafton		\$100.00 per hour or part thereof plus cost of materials used and waste disposal		U	N
				Previous Fee Amount \$100.00 per hour or part thereof plus cost of materials used and waste disposal			
Issue of Visitor Identification Card – per person		Regional Airport Grafton	\$10.00	\$10.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Road Openings

### Excavation In/Across Roads and Road Shoulders

In Accordance with Councils Road Opening Policy: Road Opening Permits (Opening Surface of Road)	1820.000	Road Openings	\$99.85	\$110.10	10.27%	U	N
In Accordance with Councils Road Opening Policy: Road Opening Permits : Paved Footpaths	1820.010	Road Openings	\$99.85	\$110.10	10.27%	U	N
In Accordance with Councils Road Opening Policy: Road Opening Permits : Unsealed Footpaths	1820.020	Road Openings	\$99.85	\$110.10	10.27%	U	N
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Concrete Road Pavements	1820.030	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre -Concrete Footpaths	1820.040	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Residential Driveways	1820.050	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Kerb & Gutter (per Lineal Metre)	1820.060	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Excavation In/Across Roads and Road Shoulders [continued]

Additional Restoration Charge Applicable to all Openings – Per Square Metre – Gravel Roads/Footpaths	1820.070	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Turfed Footpaths	1820.080	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Block Paved Footpaths	1820.090	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Bitumen Surfaces on all Bases	1820.100	Road Openings			At Cost	U	N
					Previous Fee Amount At Cost		
Additional Restoration Charge Applicable to all Openings – Per Square Metre – Multiple openings as part of a single project	1820.110	Road Openings			By Quotation	U	N
					Previous Fee Amount By Quotation		

## Saleyards

Consignment Cattle – Use of Saleyard for Staging – Per Head	480.020	Saleyard Fees	\$4.80	\$5.00	4.17%	U	Y
Sundry Charges – Advertising Spaces – Per Panel	480.080	Saleyard Fees	\$354.00	\$364.00	2.82%	U	Y
Sundry Charges – Hire of facilities for approved events	480.100	Saleyard Fees	\$756.00	\$773.00	2.25%	U	Y
Sundry Charges – Security Bond (refundable)	480.110	Saleyard Fees	\$1,400.00	\$1,400.00	0.00%	U	N
Sundry Charges – Site Fee for Stall or Stand	480.090	Saleyard Fees	\$56.00	\$57.00	1.79%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Saleyards [continued]

Truck Wash – Avdata Access Key	480.040	Saleyard Fees	\$40.00	\$40.00	0.00%	U	Y
Truck Wash – Avdata Key – Per 4 minutes	480.050	Saleyard Fees	\$2.30	\$2.30	0.00%	U	Y
Truck Wash – Coin operated – Per 2 minutes	480.065	Saleyard Fees	\$2.00	\$2.00	0.00%	U	Y
Yard Dues (Prime & Store Sales) – Per Head	0480.000	Saleyard Fees	\$9.60	\$10.00	4.17%	U	Y
Yard Dues (Special Sales) – Per Head		Saleyard Fees	\$16.00	\$16.50	3.13%	U	Y

## Sandon to Wooli Nursery

### Plant Sales

150mm Pot		Plant Sales	\$2.50	\$2.50	0.00%	U	Y
175mm Pot		Plant Sales	\$3.00	\$3.00	0.00%	U	Y
200mm Pot		Plant Sales	\$4.00	\$4.00	0.00%	U	Y
300mm Pot		Plant Sales	\$5.00	\$5.00	0.00%	U	Y
Space Savers		Plant Sales	\$1.50	\$1.50	0.00%	U	Y

## Sandwich Board Signs/Merchandising Displays

Application Fee – Initial Application	1030.000	Permit Fee	\$100.00	\$100.00	0.00%	R	N
Permit Stickers: For up to 5 year Period	1030.010	Permit Fee	\$21.50	\$21.50	0.00%	R	N
Permit Stickers: Impounding Fee for Boards without Council Sticker	1030.020	Permit Fee	\$63.00	\$63.00	0.00%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
<b>Signs</b>							
<b>Industrial Estate Signs</b>							
Macleay/Yamba/Iluka – Erection of sign by Council staff	470.050	Signs			At Cost	U	Y
					Previous Fee Amount At Cost		
Macleay/Yamba/Iluka – Initial Purchase – Per Panel	470.030	Signs			At Cost	U	Y
					Previous Fee Amount At Cost		
Macleay/Yamba/Iluka – Rental – Per Panel – per annum	470.040	Signs	\$136.60	\$140.00	2.49%	U	Y
South Grafton – Erection of sign by Council staff	470.020	Signs			At Cost	U	Y
					Previous Fee Amount At Cost		
South Grafton – Initial Purchase – Per Panel	0470.000	Signs			At Cost	U	Y
					Previous Fee Amount At Cost		
South Grafton – Rental – Per Panel – per annum	470.010	Signs	\$194.35	\$200.00	2.91%	U	Y
Trenayr – Erection of Sign – by Council Staff	470.080	Signs			At Cost	U	Y
					Previous Fee Amount At Cost		
Trenayr – Initial Purchase – Per Panel	470.060	Signs			At Cost	U	Y
					Previous Fee Amount At Cost		
Trenayr – Rental – Per Panel – per annum	470.070	Signs	\$126.05	\$130.00	3.13%	U	Y

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## South Grafton Group Sign

1m x 300mm p.a.	0490.000	Signs	\$120.85	\$124.00	2.61%	U	Y
2m x 300mm p.a.	490.010.	Signs	\$225.85	\$232.00	2.72%	U	Y

## Street Banner Poles

Cancellation of hire (within 5 business days of display date – Administration Fee)	2531.090	Street Banner Poles	\$52.80	\$52.80	0.00%	U	Y
Grafton & Woolli	2531.060	Street Banner Poles	\$577.85	\$577.85	0.00%	U	Y
Grafton only	2531.070	Street Banner Poles	\$420.25	\$420.25	0.00%	U	Y
Woolli only	2531.080	Street Banner Poles	\$183.90	\$183.90	0.00%	U	Y

## Sporting Complexes

### Grafton

### Hawthorne Rodeo Park

Any Arena with Associated Yards	1850.010	Hawthorne Rodeo Park	\$75.00	\$77.00	2.67%	U	Y
Casual Use of any Yards/Holding Yards – Per night	1850.020	Hawthorne Rodeo Park	\$21.50	\$22.00	2.33%	U	Y
Stables – Each – Per Night	1850.030	Hawthorne Rodeo Park	\$22.50	\$23.00	2.22%	U	Y
Casual User – User Group and Affiliated Club Members Only – Family with up to Four horses (Conditions Apply). Annual Fee. Six month permits will only apply to the period January to June inclusive in a financial year	1830.060	Hawthorne Rodeo Park	\$170.00	\$174.00	2.35%	U	Y
Casual User – User Group and Affiliated Club Members Only – Rider + One horse (Conditions Apply). Annual Fee. Six month permits will only apply to the period January to June inclusive in a financial year	1830.050	Hawthorne Rodeo Park	\$90.00	\$92.25	2.50%	U	Y
Whole of Park – Ground Fees – Per day (excluding Rugby Union Grounds and Facilities)(Non-User Group members)	1850.000	Hawthorne Rodeo Park	\$450.00	\$460.00	2.22%	U	Y
Whole of Park – Ground Fees – Per day (excluding Rugby Union Grounds and Facilities)(User Group members)	2170.000	Hawthorne Rodeo Park	\$330.00	\$338.25	2.50%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Maclean

### Maclean Sports Centre

Multi-purpose court – Casual hire per person – Junior (per hour)		Sport Centre Fees	\$3.70	\$3.70	0.00%	U	Y
Multi-purpose court – Casual hire per person – Senior (per hour)		Sport Centre Fees	\$7.50	\$7.50	0.00%	U	Y
Multi-purpose court – Junior (per hour)		Sport Centre Fees	\$44.00	\$44.00	0.00%	U	Y
Multi-purpose court – Senior (per hour)		Sport Centre Fees	\$61.50	\$61.50	0.00%	U	Y
Multi-purpose court – Day Use (Up to 12 hours) – Juniors		Sport Centre Fees	\$430.50	\$430.50	0.00%	U	Y
Multi-purpose court – Day use (up to 12 hours) – Seniors		Sport Centre Fees	\$591.00	\$591.00	0.00%	U	Y
Multi-purpose court – Day Use (Up to 6 hours) – Juniors		Sport Centre Fees	\$213.00	\$213.00	0.00%	U	Y
Multi-purpose court – Day Use (Up to 6 hours) – Seniors		Sport Centre Fees	\$300.00	\$300.00	0.00%	U	Y
Multi-purpose court – Non sport activity (per hour)		Sport Centre Fees	\$97.00	\$97.00	0.00%	U	Y
Multi-purpose court – Off peak casual hire (10am – 4pm) – Junior (per hour)		Sport Centre Fees	\$2.60	\$2.60	0.00%	U	Y
Multi-purpose court – Off peak casual hire (10am – 4pm) – Senior (per hour)		Sport Centre Fees	\$5.00	\$5.00	0.00%	U	Y
Multi-purpose court – Off peak hire (10am – 4pm) – Per Court		Sport Centre Fees	\$38.00	\$38.00	0.00%	U	Y
Multi-purpose court – School groups – Per student		Sport Centre Fees	\$4.00	\$4.00	0.00%	U	Y
Squash court – Per Hour – Senior		Sport Centre Fees	\$15.50	\$15.50	0.00%	U	Y
Squash court – Per Hour – Junior		Sport Centre Fees	\$5.00	\$5.00	0.00%	U	Y
Squash court – School groups – Per student		Sport Centre Fees	\$4.00	\$4.00	0.00%	U	Y

## Yamba

### Yamba Sports Complex

Casual Hire per person – Junior – Per hour	2130.090	Sport Centre Fees	\$3.70	\$3.70	0.00%	U	Y
Casual Hire per person – Senior – Per hour	2130.100	Sport Centre Fees	\$7.50	\$7.50	0.00%	U	Y
Full Court – Competition – Per Hour – Juniors	2130.000	Sport Centre Fees	\$44.00	\$44.00	0.00%	U	Y

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

### Yamba Sports Complex [continued]

Full Court – Competition – Per Hour – Seniors	2130.010	Sport Centre Fees	\$61.50	\$61.50	0.00%	U	Y
Full Court – Day Use (Up to 12 Hours – Per Court) – Juniors	2130.060	Sport Centre Fees	\$430.50	\$430.50	0.00%	U	Y
Full Court – Day Use (Up to 12 Hours – Per Court) – Seniors	2130.070	Sport Centre Fees	\$591.00	\$591.00	0.00%	U	Y
Full Court – Day Use (Up to 6 Hours – Per Court) – Juniors	2130.040	Sport Centre Fees	\$213.00	\$213.00	0.00%	U	Y
Full Court – Day Use (Up to 6 Hours – Per Court) – Seniors	2130.050	Sport Centre Fees	\$300.00	\$300.00	0.00%	U	Y
Full Court, High impact activity or event per hour	2530.920	Sport Centre Fees	\$5.70	\$5.70	0.00%	U	Y
Full Court, High impact activity or event up to 12 hours	2530.940	Sport Centre Fees	\$45.00	\$45.00	0.00%	U	Y
Full Court, High impact activity or event up to 6 hours	2530.930	Sport Centre Fees	\$28.00	\$28.00	0.00%	U	Y
Meeting Room 1 – Per day	2130.370	Sport Centre Fees	\$88.00	\$88.00	0.00%	U	Y
Meeting Room 1 – Per half day	2130.300	Sport Centre Fees	\$53.00	\$53.00	0.00%	U	Y
Meeting Room 1 – Per hour	2130.230	Sport Centre Fees	\$17.50	\$17.50	0.00%	U	Y
Meeting Room 2 – Per day	2130.380	Sport Centre Fees	\$63.50	\$63.50	0.00%	U	Y
Meeting Room 2 – Per half day	2130.310	Sport Centre Fees	\$43.00	\$43.00	0.00%	U	Y
Meeting Room 2 – Per hour	2130.240	Sport Centre Fees	\$15.50	\$15.50	0.00%	U	Y
Multi Function Room – MF3 – Per day	2130.320	Sport Centre Fees	\$72.00	\$72.00	0.00%	U	Y
Multi Function Room – MF3 – Per half day	2130.250	Sport Centre Fees	\$43.00	\$43.00	0.00%	U	Y
Multi Function Room – MF3 – Per hour	2130.180	Sport Centre Fees	\$14.50	\$14.50	0.00%	U	Y
Multi Function Room – MF3+MF4 – Per day	2130.340	Sport Centre Fees	\$118.50	\$118.50	0.00%	U	Y
Multi Function Room – MF3+MF4 – Per half day	2130.270	Sport Centre Fees	\$72.00	\$72.00	0.00%	U	Y
Multi Function Room – MF3+MF4 – Per hour	2130.200	Sport Centre Fees	\$24.00	\$24.00	0.00%	U	Y
Multi Function Room – MF4 – Per day	2130.330	Sport Centre Fees	\$72.00	\$72.00	0.00%	U	Y
Multi Function Room – MF4 – Per half day	2130.260	Sport Centre Fees	\$43.00	\$43.00	0.00%	U	Y
Multi Function Room – MF4 – Per hour	2130.190	Sport Centre Fees	\$14.50	\$14.50	0.00%	U	Y
Multi Function Room – MF5 – Per day	2130.350	Sport Centre Fees	\$145.00	\$145.00	0.00%	U	Y
Multi Function Room – MF5 – Per half day	2130.280	Sport Centre Fees	\$88.00	\$88.00	0.00%	U	Y
Multi Function Room – MF5 – Per hour	2130.210	Sport Centre Fees	\$30.00	\$30.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Yamba Sports Complex [continued]

Multi Function Room – MF6 – Per day	2130.360	Sport Centre Fees	\$118.00	\$118.00	0.00%	U	Y
Multi Function Room – MF6 – Per half day	2130.290	Sport Centre Fees	\$72.00	\$72.00	0.00%	U	Y
Multi Function Room – MF6 – Per hour	2130.220	Sport Centre Fees	\$24.00	\$24.00	0.00%	U	Y
Non Sports Activities – Both Courts – Per hour	2130.170	Sport Centre Fees	\$174.00	\$174.00	0.00%	U	Y
Non Sports Activities – Single Court – Per hour	2130.160	Sport Centre Fees	\$96.50	\$96.50	0.00%	U	Y
Off Peak Casual Hire (10.00am to 4.00pm) – Junior – Per hour	2130.120	Sport Centre Fees	\$2.60	\$2.60	0.00%	U	Y
Off Peak Casual Hire (10.00am to 4.00pm) – Senior – Per hour	2130.130	Sport Centre Fees	\$4.80	\$4.80	0.00%	U	Y
Off Peak Hire (10.00am to 4.00pm) – Per Court	2130.110	Sport Centre Fees	\$38.00	\$38.00	0.00%	U	Y
School Groups – Per Student	2130.080	Sport Centre Fees	\$4.00	\$4.00	0.00%	U	Y
Total Complex Hire (Both Courts) – Junior – Per hour	2130.140	Sport Centre Fees	\$88.00	\$88.00	0.00%	U	Y
Total Complex Hire (Both Courts) – Senior – Per hour	2130.150	Sport Centre Fees	\$114.20	\$114.20	0.00%	U	Y

## Sporting Grounds/Fields

### All

Field Lighting – Per hour	1910.030	Sporting Field Facilities	\$37.00	\$37.00	0.00%	U	Y
Hire of Half Field/Training Lighting – Per hour		Sporting Field Facilities	\$18.50	\$18.50	0.00%	U	Y
Fixed Stage – Per Day or part thereof	1910.000	Sporting Field Facilities	\$36.50	\$36.50	0.00%	U	Y

## Brooms Head Oval

All other Sports – Per Field per Day (or part thereof)	1880.070	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.050	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Brooms Head Oval [continued]

Training – (Monday – Friday Only)	1880.080	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Brushgrove Oval

All other Sports – Per Field per Day (or part thereof)	1880.120	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.100	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.130	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Coutts Crossing

#### McIntosh Park

All other Sports – Per Field per Day (or part thereof)	1880.670	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.650	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.680	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

#### Wajard Park

All other Sports – Per Field per Day (or part thereof)	1880.920	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Wajard Park [continued]

Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.900	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.930	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Grafton

#### Barnier Park

All other Sports – Per Field per Day (or part thereof)	1880.020	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.000	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.030	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

#### Fisher Park/Ellem Oval

All other Sports – Per Field per Day (or part thereof)	1880.170	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.150	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.180	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Hawthorne Park

Equestrian Field/Area – Per Day (or part thereof)	1880.270	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.250	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Hay St Union Fields – All other Sports – Per Field per Day (or part thereof)	1880.320	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Hay St Union Fields – Training – (Monday – Friday Only)	1880.330	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
(non equestrian use) – Training – (Monday – Friday Only)	1880.280	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## McKittrick Park

All other Sports – Per Field per Day (or part thereof)	1880.720	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.700	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.730	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## Rushforth Park

All other Sports – Per Field per Day (or part thereof)	1880.770	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.750	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.780	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

### Westward Park

All other Sports – Per Field per Day (or part thereof)	1881.280	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Netball/Basketball (outdoor) – Per court per day	1881.270	Sporting Field Usage Fees	\$20.00	\$20.50	2.50%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1881.260	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1881.290	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Illarwill Sportsfields

All other Sports – Per Field per Day (or part thereof)	1880.370	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.350	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.380	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Iluka Sportsfields

All other Sports – Per Field per Day (or part thereof)	1880.420	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Netball/Basketball (outdoor) – Per court per day	1880.410	Sporting Field Usage Fees	\$20.00	\$20.50	2.50%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.400	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.430	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Lawrence

### Lawrence Cricket Ground

All other Sports – Per Field per Day (or part thereof)	1880.520	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.500	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.530	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Lawrence Sports Complex

All other Sports – Per Field per Day (or part thereof)	1880.570	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.550	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.580	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## Maclean

### Maclean Showground Oval

All other Sports – Per Field per Day (or part thereof)	1880.620	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.600	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

### Maclean Showground Oval [continued]

Training – (Monday – Friday Only)	1880.630	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Wherret Park

All other Sports – Per Field per Day (or part thereof)	1880.980	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Netball/Basketball (outdoor) – Per court per day	1880.970	Sporting Field Usage Fees	\$20.00	\$20.50	2.50%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.960	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.990	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Other

Netball/Basketball (outdoor) per court per day	1881.220	Sporting Field Usage Fees	\$20.00	\$20.50	2.50%	U	Y
Training – (Monday – Friday Only)	1881.240	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
All other Sports – Per Field per Day (or part thereof)	1881.230	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1881.210	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y

### Skateparks

Whole of skatebowl – Per day	1880.231	Sporting Field Usage Fees	\$36.50	\$38.50	5.48%	U	Y
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Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## South Grafton

### JJ Lawrence Fields

All other Sports – Per Field per Day (or part thereof)	1880.470	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Netball/Basketball (outdoor) – Per court per day	1880.460	Sporting Field Usage Fees	\$20.00	\$20.50	2.50%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.450	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.480	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## Tucabia

### Victoria Park

All other Sports – Per Field per Day (or part thereof)	1880.870	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.850	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.880	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## Ulmarra

### Small Park

All other Sports – Per Field per Day (or part thereof)	1880.820	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
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Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

### Small Park [continued]

Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.800	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.830	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Wooli Sportsground

All other Sports per Field per Day (or part thereof)	1881.800	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1881.060	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1881.090	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

### Yamba

#### Wooloweyah Sportsfield

All other Sports – Per Field per Day (or part thereof)	1881.030	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1880.010	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1880.040	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Yamba Oval

All other Sports – Per Field per Day (or part thereof)	1881.130	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1881.110	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1881.140	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## Yamba Sports Complex

All other Sports – Per Field per Day (or part thereof)	1881.180	Sporting Field Usage Fees	\$75.00	\$77.00	2.67%	U	Y
Netball/Basketball (outdoor) – Per court per day	1881.170	Sporting Field Usage Fees	\$20.00	\$20.50	2.50%	U	Y
Small fields or Reduced format games (Touch/Oztag/Croquet/20x20 Cricket etc) – Per Field per Part Day	1881.160	Sporting Field Usage Fees	\$37.50	\$38.50	2.67%	U	Y
Training – (Monday – Friday Only)	1881.190	Sporting Field Usage Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

## Swimming Pools

### Notes

Child - Two (2) to fourteen (14) years inclusive.

Daily Family - Up to four people with minimum of one adult and maximum of two adults.

Standard entry fee applies for each additional person. Family members must be listed on Medicare card.

Concession - Full-time student and card holders, being aged, disability, veterans' affairs gold and white cards, seniors' card.

Parents/carers of disabled persons are free.

Non-swimming adults accompanying children attending paid programs are free.

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Swimming Pools [continued]

Spectator - Non-swimmer accompanying casual swimmer or attending events. Adults swimming accompanying children under 2 years of age.

Season Ticket, Family (Grafton, Maclean, South Grafton, Yamba) - A minimum of one adult and maximum of two adults and all family members listed on the Medicare card.

Admission - Passes are valid only for use described on the ticket for that centre of purchase.

Tickets are not transferrable between centres (e.g. between Grafton and South Grafton)

The fees and charges are applied 1 July to 30 June subject to annual review.

All children 5 and under must have a parent/carer within close proximity/arms reach in and out of the water.

All children 12 and under must be under supervision at all times.

## General

Register Pool on State register	2532.020	SwimmingPool Safety	\$9.90	\$10.00	1.01%	R	Y
Copy of Swimming Pool Registration Certificate	2532.025	Swimming Pools	\$10.00	\$10.00	0.00%	U	Y
Swimming Pool Barrier Inspection	2532.000	Swimming Pool Safety	\$150.00	\$150.00	0.00%	R	Y
Application for Exemption – Pool Fencing (Includes Inspection Fee)		SwimmingPool Safety	\$250.00	\$250.00	0.00%	R	N
Swimming Pool Barrier Re-inspection	2532.010	Swimming Pool Safety	\$100.00	\$100.00	0.00%	R	Y
Swimming Pool Safety Chart	2532.040	Swimming Pool Safety	\$16.90	\$17.25	2.07%	U	Y

## Glenreagh Pool

Daily Family	500.400	Swimming Pools	\$8.20	\$8.20	0.00%	U	Y
Adult	500.405	Swimming Pools	\$3.00	\$3.00	0.00%	U	Y
Child & Concession	500.410	Swimming Pools	\$2.00	\$2.00	0.00%	U	Y
Spectator	500.415	Swimming Pools	\$1.60	\$1.60	0.00%	U	Y
Learn to swim, school groups entry	500.420	Swimming Pools	\$2.00	\$2.00	0.00%	U	Y
Multi Pass Adult (10 visits)	500.425	Swimming Pools	\$27.70	\$27.70	0.00%	U	Y
Multi Pass Adult (20 visits)	500.430	Swimming Pools	\$50.00	\$50.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Glenreagh Pool [continued]

Multi Pass Child (10 visits)	500.435	Swimming Pools	\$18.50	\$18.50	0.00%	U	Y
Multi Pass Child (20 visits)	500.440	Swimming Pools	\$33.00	\$33.00	0.00%	U	Y

## South Grafton Pool

Hydro Pool – Adult	500.540	Swimming Pools	\$8.20	\$8.20	0.00%	U	Y
Hydro Pool – Child & Concession	500.550	Swimming Pools	\$6.20	\$6.20	0.00%	U	Y
Hydro Pool – Professional Physio – Per hour	500.560	Swimming Pools	\$10.50	\$10.50	0.00%	U	Y
Yearly Ticket (12 months) – Family	500.570	Swimming Pools	\$610.00	\$610.00	0.00%	U	Y
Yearly Ticket (12 months) – Adult	500.580	Swimming Pools	\$318.00	\$318.00	0.00%	U	Y
Yearly Ticket (12 months) – Child & Concession	500.590	Swimming Pools	\$242.00	\$242.00	0.00%	U	Y

## Grafton, Maclean, South Grafton & Yamba Pools

Daily Family	500.450	Swimming Pools	\$13.50	\$13.50	0.00%	U	Y
Adult	500.460	Swimming Pools	\$4.50	\$4.50	0.00%	U	Y
Child & Concession	500.470	Swimming Pools	\$3.50	\$3.50	0.00%	U	Y
Spectator	500.480	Swimming Pools	\$1.60	\$1.60	0.00%	U	Y
Learn to swim, school or carnival	500.490	Swimming Pools	\$3.00	\$3.00	0.00%	U	Y
Multi Pass Adult (10 visits)	500.500	Swimming Pools	\$42.55	\$42.55	0.00%	U	Y
Multi Pass Adult (20 visits)	500.510	Swimming Pools	\$78.40	\$78.40	0.00%	U	Y
Multi Pass Child (10 visits)	500.520	Swimming Pools	\$32.30	\$32.30	0.00%	U	Y
Multi Pass Child (20 visits)	500.530	Swimming Pools	\$61.00	\$61.00	0.00%	U	Y

## Yamba Pool

Yearly Ticket: 6 Months Adult		Swimming Pools	\$161.00	\$161.00	0.00%	U	Y
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Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Yamba Pool [continued]

Yearly Ticket: 6 Months Child & Concession		Swimming Pools	\$136.50	\$136.50	0.00%	U	Y
Yearly Ticket: 6 Months Family		Swimming Pools	\$326.00	\$326.00	0.00%	U	Y
Yearly Ticket: 10 Months Adult	500.300	Swimming Pools	\$289.00	\$289.00	0.00%	U	Y
Yearly Ticket: 10 Months Child & Concession	500.310	Swimming Pools	\$179.50	\$179.50	0.00%	U	Y
Yearly Ticket: 10 Months Family	500.290	Swimming Pools	\$528.00	\$528.00	0.00%	U	Y

## Grafton & Maclean Pools

Season Ticket Family	500.600	Swimming Pools	\$338.50	\$338.50	0.00%	U	Y
Season Ticket Adult	500.610	Swimming Pools	\$162.00	\$162.00	0.00%	U	Y
Season Ticket Child & Concession	500.620	Swimming Pools	\$138.50	\$138.50	0.00%	U	Y

## Temporary or Mobile Food Premises

Florist Stall (see footpath stall above)	1440.050	Permit Fee	\$522.35	\$532.80	2.00%	R	N
Footpath Stall-per annum (Other than Council Caravan)	1440.040	Permit Fee	\$522.35	\$532.80	2.00%	R	N
Mobile Food Van/Stall – Per 6 months	1440.010	Permit Fee	\$104.85	\$106.95	2.00%	R	N
Mobile Food Van/Stall – Per annum	1440.000	Permit Fee	\$185.45	\$189.15	2.00%	R	N
Mobile Food Vans/Stall – Per three (3) days	1440.020	Permit Fee	\$77.35	\$78.90	2.00%	R	N
Temporary or Mobile Food Vans/Stall – Per day	1440.030	Permit Fee	\$46.35	\$47.28	2.01%	R	N

## Temporary Road Closure

Arrange the Cleaning of the Street after the Carnival or meet cost of Council	1810.020	Temporary Road Closure				By Quotation	U	Y
						Previous Fee Amount By Quotation		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Temporary Road Closure [continued]

Meet the Cost of Barricades/Signs to be Erected by Council Staff	1810.030	Temporary Road Closure				By Quotation	U	Y
						Previous Fee Amount By Quotation		

## Tennis & Squash Courts

### Coutts Crossing

McIntosh Park – Sporting Facility – Squash Courts: Non Club Member – Per Hour/Court	1940.120	Sporting Field Facilities	\$15.50	\$15.50	0.00%		U	Y
McIntosh Park – Sporting Facility – Squash Courts: Competition – Non Club Member – Per Player		Sporting Field Facilities	\$10.50	\$10.50	0.00%		U	Y
McIntosh Park – Sporting Facility – Squash Courts: Competition – Club Member – Per Player	1940.130	Sporting Field Facilities	\$5.50	\$5.50	0.00%		U	Y
McIntosh Park – Sporting Facility – Tennis Courts: Club Competition – Court Hire – Per Player Per Day	1940.160	Sporting Field Facilities	\$10.50	\$10.50	0.00%		U	Y
McIntosh Park – Sporting Facility – Tennis Courts: Court Hire – Day Hire/Hour	1940.140	Sporting Field Facilities	\$15.50	\$15.50	0.00%		U	Y
McIntosh Park – Sporting Facility – Tennis Courts: Court Hire – Night Hire/Hour	1940.150	Sporting Field Facilities	\$21.00	\$21.00	0.00%		U	Y
McIntosh Park – Sporting Facility – Squash Courts: Club Member – Per Hour Per Court	2532.770	Sporting Field Facilities	\$10.50	\$10.50	0.00%		U	Y

### Dundurrabin

Community Centre & Hall – Tennis Courts: Court Hire – Day Hire/Hour		Sporting Field Facilities	\$10.50	\$10.50	0.00%		U	Y
Community Centre & Hall – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%		U	Y



Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Glenreagh

Shannon Park – Tennis Courts: Court Hire – Day Hire/Hour		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
Shannon Park – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y

## Iluka

Iluka Sportsground/Ken Leeson Oval – Tennis Courts Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
Iluka Sportsground/Ken Leeson Oval – Tennis Courts: Court Hire – Night Hire/Hour	1920.030	Sporting Field Facilities	\$21.00	\$21.00	0.00%	U	Y
Iluka Sportsground/Ken Leeson Oval – Tennis Courts: Court Hire – Day Hire/Hour	1920.020	Sporting Field Facilities	\$15.50	\$15.50	0.00%	U	Y

## Kangaroo Creek

Towallum Park – Tennis Courts: Club Competition – Court Hire – Per Player Per Day	1940.170	Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
Towallum Park – Tennis Courts: Court Hire – Day Hire/Hour	1940.170	Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y

## Lawrence

Lawrence Sportsground -Tennis Courts: Court Hire – Day Hire/Hour	1940.000	Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
Lawrence Sportsground -Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y

## Minnie Water

Minnie Water Tennis Courts – Tennis Courts: Court Hire – Day Hire/Hour		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
Minnie Water tennis Courts – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Ulmarra

Small Park – Tennis Courts: Court Hire – Day Hire/Hour		Sporting Field Facilities	\$15.50	\$15.50	0.00%	U	Y
Small Park – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y

## Yamba

Flinders Park – Tennis Courts: Court Hire – Day Hire/Hour	1940.030	Sporting Field Facilities	\$15.50	\$15.50	0.00%	U	Y
Flinders Park – Tennis Courts: Court Hire – Night Hire/Hour		Sporting Field Facilities	\$21.00	\$21.00	0.00%	U	Y
Flinders Park – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
River Street – Tennis Court: Court Hire – Day Hire/Hour	1940.010	Sporting Field Facilities	\$15.50	\$15.50	0.00%	U	Y
River Street – Tennis Court: Court Hire – Night Hire/Hour		Sporting Field Facilities	\$21.00	\$21.00	0.00%	U	Y
River Street – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y
Yamba Sports Complex – Tennis Courts: Court Hire – Night Hire/Hour	1920.010	Sporting Field Facilities	\$21.00	\$21.00	0.00%	U	Y
Yamba Sports Complex – Tennis Courts: Court Hire – Day Hire/Hour	1920.000	Sporting Field Facilities	\$15.50	\$15.50	0.00%	U	Y
Yamba Sports Complex – Tennis Courts: Club Competition – Court Hire – Per Player Per Day		Sporting Field Facilities	\$10.50	\$10.50	0.00%	U	Y

## Tree Preservation Order

Tree Preservation Order Permit for up to six trees only (Permit to Remove Tree)	1040.000	Tree Preservation Order	\$72.00	\$75.00	4.17%	R	N
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## Waste Disposal

### Domestic Waste Management

Domestic Waste Management Additional green bin	2531.410	Domestic Waste Fees	\$130.00	\$130.00	0.00%	U	N
Domestic Waste Management Additional red bin	2531.390	Domestic Waste Fees	\$135.00	\$135.00	0.00%	U	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Domestic Waste Management [continued]

Domestic Waste Management Additional yellow bin	2531.400	Domestic Waste Fees	\$100.00	\$105.00	5.00%	U	N
Domestic Waste Management Charge 2 bin service	2531.380	Domestic Waste Fees	\$288.00	\$291.00	1.04%	U	N
Domestic Waste Management Charge 3 bin service	2531.370	Domestic Waste Fees	\$353.00	\$357.00	1.13%	U	N

## Commercial Waste Charges

Bin Recovery/Delivery charge	1550.030	Commercial Waste Charges	\$60.00	\$60.00	0.00%	U	N
Garbage bin collection – Per collection	1550.000	Commercial Waste Charges	\$6.20	\$6.30	1.61%	U	N
Greenwaste bin collection – Per collection	1550.020	Commercial Waste Charges	\$4.75	\$4.85	2.11%	U	N
Recycling bin collection – Per collection	1550.010	Commercial Waste Charges	\$5.60	\$5.60	0.00%	U	N

## Commercial Waste Management Fees

Bin availability charge	1540.000	Commercial Waste Management Fees	\$30.00	\$30.00	0.00%	R	N
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## Education Centre Hire Charge

Meeting Room Hire – Per hour – no catering		Waste Education Centre	\$30.00	\$30.00	0.00%	U	Y
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## Asbestos Kits

Sale of Asbestos Testing Kits		Waste Disposal Fees	\$25.00	\$25.00	0.00%	U	Y
Sale of Asbestos Disposal Kits		Asbestos Kit	\$25.00	\$25.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Eco Recycling Crates

Eco Recycling Crates	2532.740	Eco Recycling Crates	\$10.00	\$15.00	50.00%	U	Y
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## Baryulgil

General Waste per cubic meter		Waste Disposal Fees	\$29.00	\$30.00	3.45%	U	Y
Recyclables containers & paper/card		Waste Transfer Station Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

Tyres: Car/Bike – Per tyre		Waste Transfer Station Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre		Waste Transfer Station Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Truck & 4WD – Per Tyre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Tyres: Super Singles – Per tyre		Waste Transfer Station Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre		Waste Transfer Station Fees			POA	U	Y
					Previous Fee Amount POA		

Sorted scrap metal – Per cubic metre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Minimum waste disposal fee		Waste Transfer Station Fees	\$8.00	\$8.00	0.00%	U	Y
After Hours Opening Charge – Baryulgil Waste TS		Waste Transfer Station Fees	\$200.00	\$310.00	55.00%	U	Y
Small Trucks to 2.5 tonne		Waste Transfer Station Fees	\$240.00	\$250.00	4.17%	U	Y
Car & Wagons		Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Baryulgil [continued]

Utility/Van < 1.00 t		Waste Transfer Station Fees	\$30.00	\$30.00	0.00%	U	Y
Utility/Van > 1.00 t		Waste Transfer Station Fees	\$54.00	\$55.00	1.85%	U	Y
Vehicle + Trailer m – > 2.4m x 1.5m		Waste Transfer Station Fees	\$80.00	\$80.00	0.00%	U	Y
Vehicle + Trailer m – < 2.4m x 1.5m		Waste Transfer Station Fees	\$30.00	\$30.00	0.00%	U	Y

## Copmanhurst

Tyres: Car/Bike – Per tyre		Waste Disposal Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre		Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre		Waste Disposal Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre		Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		
Tyres: Truck & 4WD – Per Tyre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Sorted scrap metal – Per cubic metre		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
Minimum waste disposal fee	1560.010	Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
After Hours Opening Charge – Copmanhurst Waste TS	1560.070	Waste Disposal Fees	\$200.00	\$310.00	55.00%	U	Y
Recyclables containers & paper/card	1560.000	Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
Small Trucks to 2.5 tonne	1560.060	Waste Disposal Fees	\$240.00	\$250.00	4.17%	U	Y
Utility/Van < 1.00 t	1560.020	Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
Utility/Van > 1.00t	1560.030	Waste Disposal Fees	\$54.00	\$54.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Copmanhurst [continued]

Vehicle + Trailer m – > 2.4m x 1.5m	1560.050	Waste Disposal Fees	\$80.00	\$80.00	0.00%	U	Y
Vehicle + Trailer m < 2.4m x 1.5m	1560.040	Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y

## Glenreagh

General Waste per cubic metre		Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
Tyres: Car/Bike – Per tyre		Waste Disposal Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre		Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre		Waste Disposal Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre		Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		
Tyres: Truck & 4WD – Per Tyre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Sorted scrap metal – Per cubic metre		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
Min waste disposal fee	1570.010	Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
Recyclables containers only	1570.000	Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
Small Trucks to 2.5 tonne	1570.060	Waste Disposal Fees	\$240.00	\$250.00	4.17%	U	Y

## Grafton

General Waste per Cubic Metre		Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
Sorted scrap metal – Per cubic metre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		
Sorted scrap metal – Per tonne		Waste Transfer Station Fees	\$15.00	\$15.00	0.00%	U	Y
Min waste disposal fee	2532.590	Waste Transfer Station Fees	\$8.00	\$8.00	0.00%	U	Y
Greenwaste including logs & stumps – Per tonne	2532.630	Waste Transfer Station Fees	\$78.00	\$80.00	2.56%	U	Y
Mixed Building & Demolition Waste – Per tonne	2532.610	Waste Transfer Station Fees	\$215.00	\$225.00	4.65%	U	Y
Mixed Commercial & Industrial Waste – Per tonne	2532.620	Waste Transfer Station Fees	\$215.00	\$225.00	4.65%	U	Y
Mixed Waste Disposal – Per tonne	2532.600	Waste Transfer Station Fees	\$200.00	\$205.00	2.50%	U	Y
Recyclables – Glass etc	1600.060	Waste Transfer Station Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
Small Trucks (tonne) 2.5t	1600.050	Waste Transfer Station Fees	\$240.00	\$250.00	4.17%	U	Y
Sorted Green Waste (Trans Station Only)	1600.090	Waste Transfer Station Fees			50% N.C. Min \$8.80	U	Y
					Previous Fee Amount 50% N.C. Min \$8.80		
Tyres: Car/Bike – Per tyre	2532.690	Waste Transfer Station Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre	2532.710	Waste Transfer Station Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre	2532.720	Waste Transfer Station Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Truck & 4WD – Per tyre	2532.700	Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Grafton [continued]

Tyres: Tractor and Earthmoving		Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		
White Goods – Per Item – Not Decommissioned	1600.010	Waste Transfer Station Fees	\$16.00	\$16.00	0.00%	U	Y
White Goods – Per Item – Decommissioned	2532.680	Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y

## Grafton Regional Landfill

Sorted scrap metal – Per tonne		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
After hours loading – Per tonne	2190.170	Waste Disposal Fees	\$38.00	\$39.00	2.63%	U	Y
Asbestos pipes – Per tonne	2190.420	Waste Disposal Fees			325 per tonne	U	Y
					Previous Fee Amount \$315 per tonne.		
Min waste disposal fee	1590.000	Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
Clean Fill Concrete/Masonry	1590.070	Waste Disposal Fees	\$130.00	\$135.00	3.85%	U	Y
Clean Soil – VENM (with certificate)	1590.075	Waste Disposal Fees	\$98.00	\$100.00	2.04%	U	Y
Commercial Quantities Household Hazardous Waste (Subject to Approval)	1590.181	Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		
Dead Animals	1590.010	Waste Disposal Fees	\$280.00	\$287.00	2.50%	U	Y
Drill mud per tonne		Waste Disposal Fees	\$0.00	\$290.00	∞	U	Y
Green waste – Per tonne	1590.040	Waste Disposal Fees	\$106.00	\$110.00	3.77%	U	Y
Household Hazardous Waste (Subject to Approval)	1590.180	Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		



Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		
Levy Exempt Charity – General Solid Waste	2190.180	Waste Disposal Fees	\$115.00	\$121.00	5.22%	U	Y
Mixed Building & Demolition Waste – Per tonne	1590.020	Waste Disposal Fees	\$215.00	\$225.00	4.65%	U	Y
Mixed Commercial & Industrial Waste – Per tonne	2531.360	Waste Disposal Fees	\$215.00	\$225.00	4.65%	U	Y
Mixed Waste Disposal – Per tonne	1590.010	Waste Disposal Fees	\$200.00	\$205.00	2.50%	U	Y
Recyclables – Glass, paper, etc	1590.170	Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
Sorted Mixed Waste Disposal – Per tonne	1590.030	Waste Disposal Fees	\$185.00	\$190.00	2.70%	U	Y
Special Waste -(including Asbestos) per tonne Min Charge \$20	1590.050	Waste Disposal Fees	\$280.00	\$290.00	3.57%	U	Y
Special Waste (including asbestos) per tonne							
Special Waste (including asbestos) per tonne							
Tyres: Bulk Tyres – Per tonne	1590.231	Waste Disposal Fees	\$800.00	\$825.00	3.13%	U	Y
Tyres: Car/Bike – Per tyre	1590.190	Waste Disposal Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre	1590.210	Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre	1590.220	Waste Disposal Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre	1590.230	Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		
Tyres: Truck & 4WD – Per tyre	1590.200	Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
Tyres with rim on or contaminated		Waste Disposal Fees			Tyre fee + 100%	U	Y
					Previous Fee Amount -		
Wash Bay – Vehicle Wash – Large Vehicle No Detergent – Per hour	1590.140	Waste Disposal Fees	\$35.00	\$36.00	2.86%	U	Y
Wash Bay – Vehicle Wash – Large Vehicle with Detergent – Per hour	1590.130	Waste Disposal Fees	\$45.00	\$47.00	4.44%	U	Y
Wash Bay – Vehicle Wash – Small Vehicle No Detergent – Per hour	1590.160	Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Wash Bay – Vehicle Wash – Small Vehicle with Detergent – Per hour	1590.150	Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Grafton Regional Landfill [continued]

Additional cost for per tonne, non-compliant asbestos	1590.235	Waste Disposal Fees	\$48.00	\$50.00	4.17%	U	Y
Waste Collection Contractor Truck Wash	1590.240	Waste Disposal Fees	\$15.00	\$15.00	0.00%	U	Y
Weighbridge administration fee (per hour)		Waste Disposal Fees	\$0.00	\$50.00	∞	U	Y

## Iluka

Tyres: Car/Bike – Per tyre		Waste Disposal Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre		Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre		Waste Disposal Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre		Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		

Tyres: Truck & 4WD – Per Tyre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Sorted scrap metal – Per cubic metre		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
General waste – Per cubic metre		Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
General green waste – Per cubic metre		Waste Disposal Fees	\$21.00	\$21.00	0.00%	U	Y
Solid timber logs & stumps – Per cubic metre		Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
Min waste disposal fee	2531.230	Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
Recyclables containers only	2531.220	Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Maclean

Household Hazardous Waste (subject to approval)		Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
Sorted scrap metal – Per cubic metre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Car Bodies – (No Additional Charge for Tyres)	1610.090	Waste Transfer Station Fees	\$40.00	\$40.00	0.00%	U	Y
General Waste – Per cubic metre	1610.030	Waste Transfer Station Fees	\$30.00	\$30.00	0.00%	U	Y
Solid Timber Logs & Stumps – Per cubic metre	1610.020	Waste Transfer Station Fees	\$30.00	\$30.00	0.00%	U	Y
Greenwaste including logs and stumps – Per tonne	2532.480	Waste Transfer Station Fees	\$78.00	\$80.00	2.56%	U	Y
Min waste disposal fee	1610.000	Waste Transfer Station Fees	\$8.00	\$8.00	0.00%	U	Y
Mixed Building & Demolition Waste Per Tonne	2532.460	Waste Transfer Station Fees	\$215.00	\$225.00	4.65%	U	Y
Mixed Commercial & Industrial Waste Per Tonne	2532.470	Waste Transfer Station Fees	\$215.00	\$225.00	4.65%	U	Y
Mixed Waste Disposal – Per tonne	2532.450	Waste Transfer Station Fees	\$200.00	\$205.00	2.50%	U	Y
Recyclables – Glass etc	2532.500	Waste Transfer Station Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
General Green Waste – Per cubic metre	1610.140	Waste Transfer Station Fees	\$21.00	\$21.00	0.00%	U	Y
Trucks (Charged per cubic metre) – Large Compaction Vehicles > 10m3	1610.100	Waste Transfer Station Fees	\$84.00	\$85.00	1.19%	U	Y
Trucks (Charged per cubic metre) – Loose packed General Waste	1610.120	Waste Transfer Station Fees	\$42.00	\$42.00	0.00%	U	Y

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Maclean [continued]

Trucks (Charged per cubic metre) – Mixed Demolition Waste including rubble	1610.130	Waste Transfer Station Fees	\$84.00	\$85.00	1.19%	U	Y
Trucks (Charged per cubic metre) – Small Compaction Vehicles < 10m3	1610.110	Waste Transfer Station Fees	\$84.00	\$85.00	1.19%	U	Y
Tyres (per tyre) – Minimum Fee – Car/Bike	1610.040	Waste Transfer Station Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres (per tyre) – Minimum Fee – Heavy Truck	1610.060	Waste Transfer Station Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres (per tyre) – Minimum Fee – Super Singles	1610.070	Waste Transfer Station Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres (per tyre) – Minimum Fee – Tractor & Earth Moving	1610.080	Waste Transfer Station Fees			POA	U	Y
					Previous Fee Amount POA		
Tyres (per tyre) – Minimum Fee – Truck & 4WD	1610.050	Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
White Goods – Per Item – Decommissioned	1610.170	Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
White Goods – Per Item – Not Decommissioned	1610.180	Waste Transfer Station Fees	\$16.00	\$16.00	0.00%	U	Y

## Minnie Water

General Waste per cubic metre		Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
Tyres: Car/Bike – Per tyre		Waste Disposal Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre		Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre		Waste Disposal Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre		Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Minnie Water [continued]

Tyres: Truck & 4WD – Per Tyre		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
Sorted scrap metal – Per cubic metre		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
Min waste disposal fee	1580.010	Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
Recyclables containers only	1580.000	Waste Disposal Fees			No Charge	U	Y
					Previous Fee Amount No Charge		
Small Trucks to 2.5 tonne	1580.060	Waste Disposal Fees	\$240.00	\$250.00	4.17%	U	Y

## Tyringham

Cars & Wagons		Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
General Waste per cubic metre		Waste Disposal Fees	\$30.00	\$30.00	0.00%	U	Y
Tyres: Car/Bike – Per tyre		Waste Disposal Fees	\$5.50	\$6.00	9.09%	U	Y
Tyres: Heavy Truck – Per tyre		Waste Disposal Fees	\$20.00	\$20.00	0.00%	U	Y
Tyres: Super Singles – Per tyre		Waste Disposal Fees	\$57.00	\$45.00	-21.05%	U	Y
Tyres: Tractor & Earth Moving – Per tyre		Waste Disposal Fees			POA	U	Y
					Previous Fee Amount POA		
Tyres: Truck & 4WD – Per Tyre		Waste Transfer Station Fees	\$10.00	\$10.00	0.00%	U	Y
Sorted scrap metal – Per cubic metre		Waste Disposal Fees	\$10.00	\$10.00	0.00%	U	Y
Min waste disposal fee		Waste Disposal Fees	\$8.00	\$8.00	0.00%	U	Y
Recyclables containers only		Waste Disposal Fees			No Charge	U	N
					Previous Fee Amount No Charge		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Water & Sewer

Application for 3 Year authority to dispose septage & septic tank effluent at Council	2532.950	Septic Tank Effluent Pump-Out/Discharge Service	\$121.00	\$124.00	2.48%	U	N
Clarenza & Woodford Island Treatment works – per load (up to 10kL)	2050.000	Septic Tank Effluent Pump-Out/Discharge Service	\$37.50	\$38.50	2.67%	U	N
Septage (Sludge) to Clarenza STP & Woodford Island STP – per kilolitre	2050.020	Septic Tank Effluent Pump-Out/Discharge Service	\$101.00	\$103.50	2.48%	U	N

## Liquid Trade Waste (LTW)

Annual Trade Waste Fee (<20kL/day)	2070.000	Liquid Trade Waste	\$142.50	\$144.50	1.40%	U	N
Annual Trade Waste Fee (large discharger >20 kL/day)	2070.010	Liquid Trade Waste	\$1,016.00	\$1,031.00	1.48%	U	N
Application Fee – Trade Waste	2070.060	Liquid Trade Waste	\$207.00	\$212.00	2.42%	U	N
Re-inspection Fee	2070.020	Liquid Trade Waste	\$146.50	\$181.00	23.55%	U	N
Trade Waste mass fee – Large Discharger – per kg	2070.050	Liquid Trade Waste	As per Appendix I of the Office of Water Liquid Trade Waste Regulation Guidelines (April 2009) indexed for Sydney CPI from Dec '07 to Dec '19 (131.43)			U	N
			Previous Fee Amount As per Appendix I of the Office of Water Liquid Trade Waste Regulation Guidelines (April 2009) indexed for Sydney CPI from Dec '07 to Dec '18 (xxx.xx)				
Trade waste usage charge (per kL) for dischargers who have not installed or maintained prescribed pre-treatment equipment. When pre treatment equipment is not maintained the charge is calculated based on the average daily consumption for the non-compliant equipment.	2070.040	Liquid Trade Waste	\$24.00	\$24.35	1.46%	U	N
Trade waste usage charge (per kL) with appropriate pre-treatment	2070.030	Liquid Trade Waste	\$2.80	\$2.85	1.79%	U	N
Licence to Place Waste Container on Public Footpath at Building Site	1430.000	Liquid Trade Waste	\$105.00	\$105.00	0.00%	R	N
Approval Fees – Transport Waste Over or Under Public Place – Per annum	1420.000	Liquid Trade Waste	\$380.00	\$380.00	0.00%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Liquid Trade Waste (LTW) [continued]

Recycled Water Irrigation Fee	2070.070	Recycled Water	\$1,862.45	\$1,908.00	2.45%	U	N
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## Sewer Connection

On-site Sewer Location	2060.050	Sewer Fees	\$177.00	\$181.00	2.26%	U	N
Sewer Connection Application	2060.010	Sewer Fees	\$267.50	\$274.00	2.43%	U	N
Sewer Connection Application (property not charged sewer access charge prior to 28/06/05 – Grafton Junction Hill Coutts Crossing)	2060.020	Sewer Fees	\$7,085.00. Calculated as connection fee plus 1ET contribution.			U	N
			Previous Fee Amount \$6,967.50. Calculated as connection fee plus 1ET contribution.				
Sewer Connection Application (property not charged sewer access or sewer investigation charge prior to 28/06/05 – Maclean, Townsend, Ilarwill, Lawrence, Iluka, Yamba)	2060.030	Sewer Fees	\$12,449.00. Calculated as connection fee plus 1ET contribution.			U	N
			Previous Fee Amount \$12,244.50. Calculated as sewer connection plus 1ET contribution.				
Supply & Installation of pressure sewer unit & house service line in developments approved for use of these systems – per single pump unit	2060.000	Sewer Fees	\$14,187.00	\$14,540.00	2.49%	R	N

## Sewer Junction

Specified charge for cutting in a sewer junction (circumstances excluded below)	2530.010	Sewer Fees			By quotation	U	N
					Previous Fee Amount By quotation		
Specified Charge for cutting in a sewer junction (excavation other than rock to <1.5m depth where access is available and no dewatering is required)	2530.000	Sewer Fees	\$2,638.00	\$2,704.00	2.50%	R	N

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Water Connection Fees

25mm Fire Service		Water Connection Fees	\$2,205.00	\$2,260.00	2.49%	R	N
32mm Fire Service		Water Connection Fees	\$3,088.00	\$3,165.00	2.49%	R	N
40mm Fire Service		Water Connection Fees	\$3,693.00	\$3,785.00	2.49%	R	N
50mm Fire Service		Water Connection Fees	\$7,283.00	\$7,465.00	2.50%	R	N
Above 50mm Fire Service		Water Connection Fees	Tapping fee at cost (by quotation)			R	N
			Previous Fee Amount Tapping fee at cost (by quotation)				
20mm Service – for properties charged an availability charge prior to 28th June 2005 or new lots created by subdivision	2030.540	Water Connection Fees	\$1,398.00	\$1,433.00	2.50%	R	N
20mm service – for properties not charged an availability charge prior to 28th June 2005 (including properties which have been subsequently deconsolidated for ratings purposes) or for an additional connection (less any capital contributions paid)	2030.260	Water Connection Fees			\$6,412.00	R	N
					Previous Fee Amount \$6,296.00		
25mm service – for properties charged an availability charge prior to 28th June 2005 or upgrading existing 20mm service (less any capital contributions paid)	2030.550	Water Connection Fees			\$8,132.00	R	N
					Previous Fee Amount \$8,083.00		
25mm service – for properties not charged an availability charge prior to 28th June 2005 or for an additional connection (less any capital contributions paid)	2030.560	Water Connection Fees			\$13,214.00	R	N
					Previous Fee Amount \$12,981.00		
32mm service for properties charged an availability charge prior to 28th June 2005 or upgrading existing 20mm service (less any capital contributions paid)	2030.580	Water Connection Fees			\$14,617.00	R	N
					Previous Fee Amount \$14,354.00		



Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		
32mm service – for properties not charged an availability charge prior to 28th June 2005 or for an additional connection (less any capital contributions paid)	2030.570	Water Connection Fees			\$19,596.00	R	N
					Previous Fee Amount \$19,252.00		
40mm service – for properties charged an availability charge prior to 28th June 2005 or upgrading existing 20mm service (less any capital contributions paid)	2030.600	Water Connection Fees			\$22,207.00	R	N
					Previous Fee Amount \$21,816.00		
40mm service – for properties not charged an availability charge prior to 28th June 2005 or for an additional connection (less any capital contributions paid)	2030.590	Water Connection Fees			\$27,186.00	R	N
					Previous Fee Amount \$26,714.00		
50mm service – for properties charged an availability charge prior to 28th June 2005 or upgrading existing 20mm service (less any capital contributions paid)	2030.610	Water Connection Fees			\$64,723.00	R	N
					Previous Fee Amount \$63,611.00		
50mm service – for properties not charged an availability charge prior to 28th June 2005 or for an additional connection (less any capital contributions paid)	2030.620	Water Connection Fees			\$69,702.00	R	N
					Previous Fee Amount \$68,509.00		
Above 50mm service – for properties charged an availability charge prior to 28th June 2005 or upgrading existing 20mm service (less any capital contributions paid)	2030.630	Water Connection Fees			Tapping fee at cost plus capital component as calculated (less 1 ET credit)	R	N
					Previous Fee Amount Tapping fee at cost plus capital component as calculated (less 1 ET credit)		

Name	Code	Category	Year 19/20 Previous Fee Amount (incl. GST)	Year 20/21		Pricing Code	GST
				Proposed Fee Amount (incl. GST)	Increase %		

## Water Connection Fees [continued]

Above 50mm Service – for properties not charged an availability charge prior to 28th June 2005 or for an additional connection (less any capital contributions paid)	2030.640	Water Connection Fees		Tapping fee at cost plus capital component as calculated		R	N
				Previous Fee Amount Tapping fee at cost plus capital component as calculated			

## Water Supply Fees

Annual water carter licence fee – per truck (including standpipe)	2040.035	Other Water Charges	\$282.00	\$289.00	2.48%	U	N
Annual water carter licence fee – per truck (no standpipe provided)	2040.030	Other Water Charges	\$115.50	\$118.50	2.60%	U	N
Backflow inspection and maintenance report books		Other Water Charges	\$31.80	\$32.50	2.20%	R	N
Installation of lockable water meter cock on existing water meter		Other Water Charges	\$225.50	\$231.00	2.44%	U	N
Meter Repair (including meter replacement) – normal working hours	2040.170	Other Water Charges	\$459.00	\$470.00	2.40%	U	N
Meter Repair (including meter replacement) – outside normal working hours	2040.180	Other Water Charges	\$533.00	\$546.00	2.44%	U	N
On-Site water location	2040.150	Other Water Charges	\$177.00	\$181.00	2.26%	U	N
Reconnection Fee (same day) – notification by 12:00pm	2040.040	Other Water Charges	\$711.00	\$729.00	2.53%	U	N
Reconnection Fee (same day) – notification after 12:00pm	2040.050	Other Water Charges	\$1,026.00	\$1,052.00	2.53%	U	N
Installation of water restrictor for non-payment of water charges	2040.060	Other Water Charges	\$141.00	\$181.00	28.37%	U	N
Reconnection Fee (within 3 working days) – notification by 12:00pm		Other Water Charges	\$141.00	\$181.00	28.37%	U	N
Riser repair (not including meter replacement) – normal working hours	2040.190	Other Water Charges	\$328.00	\$336.00	2.44%	U	N
Riser repair (not including meter replacement) – outside normal working hours	2040.200	Other Water Charges	\$402.00	\$412.00	2.49%	U	N
Standpipe hire bond fee (GST Exempt)	2040.230	Other Water Charges	\$1,897.00	\$1,944.00	2.48%	U	N
Late submission of standpipe reading		Other Water Charges	\$110.00	\$112.50	2.27%	U	N
Sundry Water Sales – per kilolitre (kL)	2040.010	Other Water Charges	\$4.20	\$4.30	2.38%	U	N
Water and/or sewer reticulation location plan printed copy (emailed copy is free)	2040.160	Other Water Charges	\$42.00	\$43.00	2.38%	U	N
Water Meter Reading Certificate	2040.000	Other Water Charges	\$116.50	\$119.50	2.58%	U	N
Water Meter Relocation Fee (20mm meter) – larger size meters as per quotation	2040.140	Other Water Charges	\$1,398.00	\$1,433.00	2.50%	U	N

Name	Code	Category	Year 19/20	Year 20/21		Pricing Code	GST
			Previous Fee Amount (incl. GST)	Proposed Fee Amount (incl. GST)	Increase %		

## Water Supply Fees [continued]

Water Meter Testing Fee	2040.020	Other Water Charges	\$116.00	\$119.00	2.59%	U	N
Water Pressure/Flow Testing	2040.100	Other Water Charges	\$304.50	\$312.00	2.46%	U	N
Water Service Disconnection Fee for meters up to 50mm size (excluding mechanical excavation, traffic control, pavement/footpath/driveway restoration) – if mechanical excavation, traffic control, pavement/footpath/driveway restoration is required and for meters >50mm then disconnection will be undertaken at cost	2040.130	Other Water Charges	\$265.00	\$272.00	2.64%	U	N

## 2020-21

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
General	Gallery & Museums	Grafton Regional Gallery Extension - Stage 2 Adopted 19/20				6,000,000		6,000,000		6,000,000						6,000,000	-
General	Buildings & Facilities	Grafton Administration Building Upgrade		1,136,116	611,755	4,502,130		6,250,000			6,250,000					6,250,000	-
General	Buildings & Facilities	Grafton Regional Art Gallery - Prentice House Roof Safety System			20,000			20,000								-	20,000
General	Buildings & Facilities	Maclean Admin Building - Roof Safety System			72,000			72,000								-	72,000
General	Buildings & Facilities	Maclean Civic Hall - Retaining Wall Renewal		10,000				10,000								-	10,000
General	Buildings & Facilities	Iluka Memorial Hall Roof Ventilation - Renewals		10,000				10,000								-	10,000
General	Buildings & Facilities	Tucabia Hall Verandah Roof Replacement		7,500				7,500								-	7,500
General	Buildings & Facilities	Yamba Depot - Alterations to Access/Improvements			30,000			30,000								-	30,000
General	Buildings & Facilities	Treelands Drive Community Centre - Back up Generator Connection					10,000	10,000								-	10,000
General	Buildings & Facilities	Townsend Depot Old Sign Shed Roof Renewal		9,700				9,700			9,700					9,700	-
General	Buildings & Facilities	Koolkhan Depot Storage Shed Drainage Renewal		6,000				6,000			6,000					6,000	-
General	Emergency Services and Natural Disasters	SES - Yamba, outside carparking & pavement					35,000	35,000								-	35,000
General	Open Spaces	Ferry Park Demolition existing Amenities, Design & Construct New		30,000	220,000			250,000								-	250,000
General	Public Amenities	Glenreagh Crown Reserve Amenities - Shannon Park			200,000			200,000								-	200,000
General	Public Halls	Community Hall Improvements			300,000			300,000			300,000					300,000	-
General	Waste Management	Regulatory Compliance - Organics Management Maclean Waste Transfer Station (shed)			150,000			150,000								-	150,000
General	Public Libraries	Furniture Refurbishment		34,695				34,695								-	34,695
General	Communication	New CVC Website & Intranet (including new forms & community consultation platforms)	65,000	75,000				140,000								-	140,000
General	Information Technology	Security Compliance	25,000		25,000			50,000								-	-
General	Information Technology	Corporate Systems - Renewals		230,000				230,000								-	230,000
	Open Spaces	Ulmarra Riverside & Village Precinct Project - Stage 1 Approved 19/20					900,000	900,000	900,000							900,000	-
General	Open Spaces	Jetty/Pontoon - Northern end of Corcoran Park					250,000	250,000		125,000						125,000	125,000
General	Open Spaces	Construct a pontoon/jetty at Memorial Park					250,000	250,000		250,000						250,000	-
General	Open Spaces	Jacaranda Park Redevelopment - Stage 2				220,000		220,000						220,000		220,000	-
General	Open Spaces	Ulmarra - Small Park Arena Fence Renewal		35,000				35,000								-	35,000
General	Open Spaces	Grafton Waterfront Structural Works					6,500,000	6,500,000		6,500,000						6,500,000	-
General	Open Spaces	Maclean Showground Main Arena Lighting - UPGRADE			300,000			300,000		300,000						300,000	-
General	Open Spaces	Zig Zag Pathway - Flinders Park					380,000	380,000			161,386					161,386	218,614
General	Open Spaces	Shade Structure - Barnier Park Playground					45,000	45,000								-	45,000

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
General	Open Spaces	Grandstand Seating (Aluminium) - CV BMX & Rushforth Park		28,000	32,000			60,000								-	60,000
General	Open Spaces	Amenities - North Street Sport Field					120,000	120,000								-	120,000
General	Open Spaces	Beach Access Renewal & Upgrade Works - Wooli		80,000				80,000		80,000						80,000	-
General	Open Spaces	Wooli Hall and Public Amenities - Equitable Access		50,000	50,000			100,000					100,000			100,000	-
General	Open Spaces	Maclean Pool Equitable Access & Charge Facilities (Filtration Works Stage 2)			200,000			200,000								-	200,000
General	Open Spaces	Iluka - CBD Litter Bin Enclosures - Decommission 120L & Upgrade to 240L with Rain Cover		6,000	10,000			16,000								-	16,000
General	Regulatory Services	Construct a Gravel Hardstand Area Existing Pound					20,000	20,000								-	20,000
General	Airports	Clarence Valley Regional Airport - Application of AC surface to apron		130,175				130,175								-	130,175
General	Open Spaces	Clarence Lawn Cemetery Expansion & Improvements (Sculptured focal point)			40,000			40,000			36,723					36,723	3,277
General	Open Spaces	Maclean Lawn Cemetery Expansion & Improvements (formalise kerbing and parking along Pine St)			15,000			15,000								-	15,000
General	Airports	Emergency Hardstand Grafton Airport					300,000	300,000			300,000					300,000	-
General	Open Spaces	Memorial Park Lawrence - Car Park Upgrade			20,000			20,000					20,000			20,000	-
General	Roads	Yamba Intersections	80,000				1,362,155	1,442,155		1,114,786						1,114,786	327,369
General	Roads	Wooli Road - Reconstruction - Section East from Amos Creek		700,000				700,000		700,000						700,000	-
General	Roads	Orara Way - Reconstruction		1,734,000				1,734,000		609,000				1,125,000		1,734,000	-
General	Buildings & Facilities	Corporate Admin buildings - RENEWAL (inc Non Specialised) - Maclean Floor coverings & Signage		10,000				10,000								-	10,000
General	Buildings & Facilities	SES Renewals - Ulmarra Cladding/Roof		10,000				10,000								-	10,000
General	Buildings & Facilities	Public Halls Roof/Envelope and Internal Screens/Floor Coverings - RENEWALS		10,000				10,000								-	10,000
General	Buildings & Facilities	Hazardous Material (Asbestos)management and/or removal (inc Specialised) - Buildings in Other Services			15,000			15,000								-	15,000
General	Buildings & Facilities	Community Centres Envelope/Internal Screens/Floor Coverings - Renewals		10,000				10,000								-	10,000
General	Buildings & Facilities	Depots- Roof/Envelope/Internal Screens/Floor Coverings - RENEWALS		10,000				10,000			10,000					10,000	-
General	Environmental Sustainability	Renewable Energy & Energy Efficiency Project					755,000	755,000			755,000					755,000	-
General	Environmental Sustainability	Energy Audits & Actions - various Council Buildings	50,000					50,000			50,000					50,000	-
General	Open Spaces	Parks & Reserves Buildings/Structures - RENEWALS		30,000				30,000								-	30,000
General	Open Spaces	Crown Reserves Building/Structures - RENEWALS		20,000				20,000					20,000			20,000	-
General	Sporting Facilities	Sports Buildings - Renewals		81,000				81,000								-	81,000
General	Floodplain Infrastructure & Operations	Urban Floodplain Asset Renewals		276,896				276,896			134,466				142,430	276,896	-
General	Floodplain Infrastructure & Operations	Rural Floodplain Asset Renewals		553,794				553,794			268,932				284,862	553,794	-
General	Floodplain Infrastructure & Operations	Floodplain Minor Works/Renewals		21,000				21,000							21,000	21,000	-
General	Floodplain Infrastructure & Operations	Floodgate Replacements		56,000				56,000							56,000	56,000	-

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
General	Buildings & Facilities	Halls Furniture and Fittings - RENEWAL (inc Non Specialised)		10,000				10,000								-	10,000
General	Buildings & Facilities	Furniture and Fittings (inc Specialised) Buildings in Other Services		10,000				10,000								-	10,000
General	Information Technology	Business Software Applications - Renewals & Upgrades		150,000	85,000			235,000								-	85,000
General	Information Technology	Hardware & Infrastructure - Renewals		388,000				388,000								-	388,000
General	Aquatic Facilities	Pool Structures - RENEWALS		20,000				20,000								-	20,000
General	Environmental Sustainability	Drinking fountain station - various locations					15,000	15,000			15,000					15,000	-
General	Open Spaces	Shade Sails - Renewals		20,000				20,000								-	20,000
General	Open Spaces	Playground Equipment - RENEWALS		280,000				280,000						280,000		280,000	-
General	Open Spaces	Regional & District Parks Signage - RENEWAL		30,000				30,000								-	30,000
General	Open Spaces	Parks Fencing and Bollard - RENEWALS		20,000				20,000								-	20,000
General	Open Spaces	Parks and Reserves Fencing and Bollard - Crown Reserves RENEWALS		30,000				30,000					30,000			30,000	-
General	Open Spaces	Park Furniture - RENEWALS		30,000				30,000								-	30,000
General	Open Spaces	Park and Reserves Furniture - Crown Reserves RENEWALS		25,000				25,000					25,000			25,000	-
General	Open Spaces	Crown Reserves Signage Renewals		30,000				30,000					30,000			30,000	-
General	Open Spaces	Crown Reserves Shade Structures - RENEWALS		11,000				11,000					11,000			11,000	-
General	Open Spaces	Crown Reserves Lighting Renewals		20,000				20,000					20,000			20,000	-
General	Open Spaces	BBQ Replacements - RENEWALS		5,500				5,500								-	5,500
General	Open Spaces	BBQ Replacements - Crown Reserves RENEWALS		5,500				5,500					5,500			5,500	-
General	Parks & Open Spaces	Street Tree Replacement Program	70,000					70,000			70,000					70,000	-
General	Sporting Facilities	Sports Facilities Signage - Renewals		11,000				11,000								-	11,000
General	Sporting Facilities	Sports CV Sportsfield Topdress & Drainage		41,000				41,000								-	41,000
General	Sporting Facilities	Sports Court Surfaces/Fittings - Renewals		15,000				15,000								-	15,000
General	Sporting Facilities	Sports - Cricket Assets		7,500				7,500								-	7,500
General	Sporting Facilities	Lighting Systems - Renewals		21,000				21,000			21,000					21,000	-
General	Sporting Facilities	Crown Sports Facilities Signage - Renewals		10,000				10,000					10,000			10,000	-
General	Sporting Facilities	Tennis Court Asset - Renewals		20,000				20,000								-	20,000
General	Gallery & Museums	Artwork Collection Acquisitions					24,000	24,000								-	24,000
General	Buildings & Facilities	Buildings Signage Renewal - Libraries, Art Gallery, Depots, Museums		40,000				40,000								-	40,000
General	Community & Industry En	Town/Village Identification Signs					50,000	50,000								-	50,000
General	Aquatic Facilities	Pool Plant and Equipment - RENEWALS Glenreagh		10,000				10,000								-	10,000

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
General	Internal Road Services	Small Plant Replacement Program		362,683				362,683			321,484	41,199				362,683	-
General	Internal Road Services	Light Fleet Replacement Program		695,873				695,873			231,636	464,237				695,873	-
General	Internal Road Services	Heavy Plant Replacement Program		4,338,430				4,338,430			3,308,749	1,029,681				4,338,430	-
General	Open Spaces	Parks & Reserves Access Pavement and Carparks - RENEWALS		141,000				141,000								-	141,000
General	Open Spaces	Parks & Reserves Access Pavement and Carparks - Crown Reserves RENEWALS		60,000				60,000					60,000			60,000	-
General	Roads	Bridge Replacement Program		985,710				985,710		985,710						985,710	-
General	Roads	Reseal Program - Urban Roads		571,000				571,000							571,000	571,000	-
General	Roads	Minor Heavy Patching Program - Urban Roads		677,008				677,008			107,000				570,008	677,008	-
General	Roads	North Ewingar Road - Seal Asbestos Contaminated Gravel			200,000			200,000		200,000						200,000	-
General	Roads	Unsealed road gravel resheeting		800,000				800,000							800,000	800,000	-
General	Roads	Shoulder Grading / Widening Program - Rural Roads		750,000				750,000		750,000						750,000	-
General	Roads	Reseal Program - Rural Roads		1,399,000				1,399,000		208,511	575,489				615,000	1,399,000	-
General	Roads	Minor Heavy Patching Program - Rural Roads		477,992				477,992			31,000				446,992	477,992	-
General	Roads	Clarence Way - Seal Asbestos Contaminated Gravel			400,000			400,000		400,000						400,000	-
General	Roads	Regional Roads - Renewals		600,000				600,000		600,000						600,000	-
General	Roads	Regional Road Pavement construction Program		750,000				750,000		750,000						750,000	-
General	Roads	Reseal Program - Regional Roads		578,457				578,457		578,457						578,457	-
General	Roads	Minor Heavy Patching Program - Regional Roads		345,000				345,000		345,000						345,000	-
General	Roads	Clarence Way linemarking & signage - Safer Road Program			300,000			300,000		300,000						300,000	-
General	Roads	Armidale Road signage, speed reduction & guardrail - Safer Road Program			1,280,000			1,280,000		1,280,000						1,280,000	-
General	Roads	Gumnut Road Yamba Traffic Mgt Measures - Safer Road Program			87,700			87,700		87,700						87,700	-
General	Roads	Tallawudjah Ck Road Realignment & Widening - Safer Road Program			335,500			335,500		335,500						335,500	-
General	Roads	Armidale Road Widening & Superelevation - Safer Road Program			484,400			484,400		484,400						484,400	-
General	Roads	Blaxland Flat Road Pavement Widening & Alignment - Safer Road Program			406,000			406,000		406,000						406,000	-
General	Roads	Footpath Replacement Program (Minnie Water)		106,000				106,000			106,000					106,000	-
General	Roads	Armidale Road, Clouds Creek - Elevation, Alignment and Road Furniture Works - Stage 3			630,000			630,000		630,000						630,000	-
General	Roads	Richmond St Lawrence - Installation of Traffic Management Facilities					51,250	51,250		51,250						51,250	-
																-	
		<b>GENERAL FUND TOTALS</b>	<b>290,000</b>	<b>20,299,529</b>	<b>6,519,355</b>	<b>10,722,130</b>	<b>11,067,405</b>	<b>48,898,418</b>	<b>900,000</b>	<b>24,071,314</b>	<b>13,069,565</b>	<b>1,535,117</b>	<b>331,500</b>	<b>-</b>	<b>5,132,292</b>	<b>45,039,788</b>	<b>3,658,630</b>

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
<b>2020-21</b>																	
Water	Water Supply	Armidale Road Water Pump Station Backup Generator					15,000	15,000			15,000					15,000	
Water	Water Supply	Swan Creek Trunk Main Renewal \$2.5M total, Survey/Design/Landholder Liaison 20-21		250,000				250,000			250,000					250,000	
Water	Water Supply	Karangie Bypass for return flow to Shannon Ck Dam			80,000			80,000			80,000					80,000	
Water	Water Supply	Online Turbidity Meters - Rushforth Treatment Plant					40,000	40,000			40,000					40,000	
Water	Water Supply	Brooms Head & Rushforth Road Trunk Main renewal (9 year program)		540,000				540,000			540,000					540,000	
Water	Water Supply	Rushforth Road WTP Mini Hydro					250,000	250,000			250,000					250,000	
Water	Water Supply	Detailed Design Rushforth Road Reservoir 32ML Replacement					250,000	250,000			250,000					250,000	
Water	Water Supply	Shannon Creek Dam Dissipator Gabion Wall Repair		1,000,000				1,000,000			500,000		500,000			1,000,000	
Water	Water Supply	Maclean 21ML Reservoir Roof Renewal		430,000				430,000			430,000					430,000	
Water	Water Supply	Small Plant Replacement Program		10,826				10,826			10,120	706				10,826	
Water	Water Supply	Light Fleet Replacement Program		218,481				218,481			185,516	32,965				218,481	
Water	Water Supply	Water Pump Station - Renewals		20,000				20,000			20,000					20,000	
Water	Water Supply	Water Mains - Renewals		400,000				400,000			400,000					400,000	
Water	Water Supply	Reservoirs - Renewals		650,000				650,000			650,000					650,000	
Water	Water Supply	Water Meter Replacements		160,000				160,000			160,000					160,000	
Water	Water Supply	Valve and Hydrant Renewal & upgrades		41,500	58,500			100,000			100,000					100,000	
Water	Water Supply	Telemetry upgrade Clear SCADA			385,000			385,000			385,000					385,000	
Water	Water Supply	Rural Village Headworks			51,000			51,000			51,000					51,000	
Water	Water Supply	New Installations					160,000	160,000			160,000					160,000	
Water	Water Supply	Network Enhancements/Improvements			20,500			20,500			20,500					20,500	
Water	Water Supply	Minor WHS Upgrades		20,000				20,000			20,000					20,000	
Water	Water Supply	Minor Plant & tools		19,500				19,500			19,500					19,500	
Water	Water Supply	Instrument purchases		51,000				51,000			51,000					51,000	
Water	Water Supply	Heavy Plant Replacement Program		359,942				359,942			316,407	43,535				359,942	
Water	Water Supply	Dams & Weirs - Renewals		121,000				121,000			121,000					121,000	
		<b>WATER FUND TOTALS</b>	-	4,292,249	595,000	-	715,000	5,602,249	-	-	5,025,043	77,206	500,000	-	-	5,602,249	



FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
<b>2020-21</b>																	
Sewer	Sewer Services	Epoxy coating - STP and SPS		731,500				731,500			731,500					731,500	
Sewer	Sewer Services	Y2 (Pilot Hill) Replace Pressure Sewer System		505,000				505,000			505,000					505,000	
Sewer	Sewer Services	Yamba STP Reuse Irrigation Pumps					40,000	40,000			40,000					40,000	
Sewer	Sewer Services	Pump Station M8 (Maclean Showground) Standby Diesel Pump					135,000	135,000			135,000					135,000	
Sewer	Sewer Services	Odour Control System Renewals x 3 (Sth Grafton, Prince St & Arthur St)		150,000				150,000			150,000					150,000	
Sewer	Sewer Services	Iluka STP Biosolids Hardstand Area					325,000	325,000			325,000					325,000	
Sewer	Sewer Services	Maclean Infiltration Reduction Program					100,000	100,000			100,000					100,000	
Sewer	Sewer Services	South Grafton Infiltration Reduction Program (approved 19/20 80% Stage 2)					80,000	80,000			80,000					80,000	
Sewer	Sewer Services	Heavy Fleet - Vacuum Excavation Unit					275,000	275,000			275,000					275,000	
Sewer	Sewer Services	Small Plant Replacement Program		31,471				31,471			28,704	2,767				31,471	
Sewer	Sewer Services	Sewer Treatment Plant (STP) Renewals		50,000				50,000			50,000					50,000	
Sewer	Sewer Services	Sewer Rehabilitation & Relining		700,000				700,000			700,000					700,000	
Sewer	Sewer Services	Sewer Pressure Pump Station Renewals		156,000				156,000			156,000					156,000	
Sewer	Sewer Services	Sewer Pump Station Renewals		318,000				318,000			318,000					318,000	
Sewer	Sewer Services	Heavy Plant Replacements		359,942				359,942			316,407	43,535				359,942	
Sewer	Sewer Services	Telemetry upgrade Clear SCADA			309,000			309,000			309,000					309,000	
Sewer	Sewer Services	STP Minor Upgrades			80,000			80,000			80,000					80,000	
Sewer	Sewer Services	Sewer Easement Acquisition			1,000,000			1,000,000			1,000,000					1,000,000	
Sewer	Sewer Services	Reticulation construction					50,500	50,500			50,500					50,500	
Sewer	Sewer Services	Renewable Energy & Energy Efficiency Projects			305,348			305,348			305,348					305,348	
Sewer	Sewer Services	Pressure Sewer Installation - Council Funded					20,500	20,500			20,500					20,500	
Sewer	Sewer Services	North Grafton - EPA Licence requirements		556,907				556,907			556,907					556,907	
Sewer	Sewer Services	Network Minor upgrading					25,500	25,500			25,500					25,500	
Sewer	Sewer Services	Minor WH&S Upgrades			30,000			30,000			30,000					30,000	
Sewer	Sewer Services	Minor Plant and tools		22,500				22,500			22,500					22,500	
Sewer	Sporting Facilities	Coutts Crossing Golf Course		25,000				25,000			25,000					25,000	
<b>SEWER FUND TOTALS</b>			-	3,606,320	1,724,348	-	1,051,500	6,382,168	-	-	6,335,866	46,302	-	-	-	6,382,168	

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
<b>2020-21</b>																	
Holiday Parks	Caravan Parks	Iluka Riverside Holiday Park - Replace Amenities		500,000				500,000			500,000					500,000	-
Holiday Parks	Caravan Parks	Minnie Water Holiday Park - Replace Amenities		200,000	300,000			500,000			500,000					500,000	-
Holiday Parks	Caravan Parks	Calypso Holiday Park - Redevelopment				6,400,000		6,400,000		6,400,000						6,400,000	-
Holiday Parks	Caravan Parks	Building Improvements Cabins - RENEWAL		10,000				10,000			10,000					10,000	-
Holiday Parks	Caravan Parks	Building Improvements Amenities - RENEWAL		10,000				10,000			10,000					10,000	-
Holiday Parks	Caravan Parks	Holiday Park Furniture and Fittings		25,000				25,000			25,000					25,000	-
Holiday Parks	Caravan Parks	Office Equipment - RENEWAL		5,000				5,000			5,000					5,000	-
		<b>HOLIDAY PARKS FUND TOTALS</b>	-	<b>750,000</b>	<b>300,000</b>	<b>6,400,000</b>	-	<b>7,450,000</b>	-	<b>6,400,000</b>	<b>1,050,000</b>	-	-	-	-	<b>7,450,000</b>	-

FUND	Service	Description	Operational	Renewal	Upgrade	Expansion	New	Total	S94/S64	Grants	Other Reserves	Asset Sales	Contribution	Loans	SRV	Funded Total	Shortfall to be funded by General Revenue
<b>2020-21</b>																	
CRL	Libraries	Library Book Stock Replacement Program			345,000			345,000			345,000					345,000	-
		<b>CRL FUND TOTALS</b>	-	-	345,000	-	-	345,000	-	-	345,000	-	-	-	-	345,000	-
		<b>ALL FUNDS GRAND TOTALS</b>	290,000	28,948,098	9,483,703	17,122,130	12,833,905	68,677,835	900,000	30,471,314	25,825,474	1,658,625	831,500	-	5,132,292	64,819,205	3,658,630

## 2020/21 Operational Result Improvement Strategies - DRAFT Budget Inclusions

	2019/20	2020/21	Total
<b>Improvement Strategy Targets (Item 6a.19.004)</b>	<b>2,669,591</b>	<b>1,294,481</b>	<b>3,964,072</b>
<b>Amount Recognised year to date</b>	<b>446,373</b>	<b>1,422,205</b>	<b>1,868,578</b>
<b>Remaining Improvement Strategy Target Amount - December 2019</b>	<b>2,223,218</b>	<b>(127,724)</b>	<b>2,095,494</b>

#	Strategy	6 monthly progress report	2019/20 Amount	2020/21 Amount	Total
1	<b>Rates Payment Options</b> - Review AusPost Contract and promotion of E-Notices to reduce postage	Active promotion of E-Notices and use of electronic communication methods for rating functions has seen a reduction in postage. AusPost Contract yet to be reviewed	14,212	32,384	46,596
2	<b>Works &amp; Civil Services</b> - Following co-location of services at RRWD, undertake service review in line with implementation of EAM and procurement Review to reduce duplication. Including structure review	Service review is being completed in alignment with implementing EAM and the procurement review with a focus on streamline	-	-	-
3	<b>Cemeteries</b> - Undertake a review of cemeteries service with a view to outsourcing.	Review of cemeteries service has commenced	-	-	-
4	<b>Buildings, Facilities &amp; Open Spaces</b> - Develop a rationalisation program with a view to reducing asset base	Not yet started	-	-	-
5	<b>Regulator Compliance Activity</b> - Review compliance activity to identify increased streams of revenue	Not yet started	-	-	-
6	<b>DA and CC Lodgement Procedures</b> - Increase efficiency through online lodgement and payment	Project is currently underway with efficiencies slowly being realised through online lodgement and payment. No financial savings identified as yet.	-	-	-
7	<b>Strategic Procurement</b> - Reduced costs through panel suppliers and centralised purchasing	Implementation of strategic procurement actions for stationery has resulted in the centralisation of procurement and a streamlining of the stationery products purchased. Centralised purchasing processes have also been implemented for general purchasing and work is currently underway to implement panel suppliers as well as streamline tendering processes.	50,000	-	50,000
8	<b>Water Fund Dividend Payment</b> - Payment of dividend based on the lesser of 50% of surplus operating result or \$27 per assessment.	Investigation into the payment of a water fund dividend has been undertaken and whilst currently unable to be recognised in 2019/20, there is potential that this may be able to be realised in the 2020/21 financial year	-	604,179	604,179
9	<b>Sewer Fund Dividend Payment</b> - Payment of dividend based on the lesser of 50% of surplus operating result or \$27 per assessment.	Investigation into the payment of a water fund dividend has been undertaken and whilst currently unable to be recognised in 2019/20, there is potential that this may be able to be realised in the 2020/21 financial year	-	430,137	430,137
10	<b>Library</b> - Review operations of City Services	Review planned to commence in 2020/21	-	-	-
11	<b>South Grafton Pool Operations</b> - Review per resolution with a view to sell or long term lease	Not yet started	-	-	-
12	<b>Glenreagh Pool Operations</b> - Review per resolution with a view to sell or long term lease	Not yet started	-	-	-
13	<b>Population growth</b> - realise projections in LTFP	A population growth factor has been included in the 2020/21 Budget Assumptions and will be calculated and included in the 2020/21 LTFP for presentation to Council in March 2020	-	-	-
14	<b>Corporate &amp; Governance</b> - Automate process to reduce manual workloads and workarounds	Various investigations are underway. Implementation of automated systems and subsequent restructures will be finalised in late 19/20, early 20/21.	-	-	-
15	<b>Centralise budgets</b> - (legal, stationery & printing, training & development and conference & seminars) for better control and greater efficiency and organisational benefits	Budget centralisation processes have started. To date legal, stationery & printing and conference & seminars budgets have been reviewed and consolidated.	60,000	-	60,000
16	<b>Compliance with DA Conditions</b> - Review to ensure appropriate developer contribution income	Not yet started	-	-	-
17	<b>LED street lighting installation</b> - Account for savings	Savings expected to be realised in 2020/21	-	246,000	246,000
18	<b>Project Income</b> - Review understated income	Reviews are currently underway	-	-	-
19	<b>Enterprise Asset Management Implementation</b> - Reduce duplication, increase efficiency, automate activity	Project commenced with a view to be implemented by 1/7/2020. Any savings will be realised in 2020/21	-	-	-
20	<b>Implement Project Management Framework</b> - increase efficiency	This framework has been endorsed and is being piloted on some projects in 2019/20. It is being utilised in preparing the 2020/21 Capital Works program and project management systems are also being investigated to ensure efficiencies are maximised.	-	-	-
21	<b>Biodiversity Stewardship</b> - Investigate opportunity	Not yet started	-	-	-
22	<b>Capitalisation</b> - Timely capitalisation of projects	Investigations into process change have begun however full efficiency will not be realised until the Enterprise Asset Management system has been implemented	-	-	-
23	<b>Advertising / Marketing Space</b> - Investigate opportunities ( bus shelters / airport)	Not yet started	-	-	-
24	<b>Reduction of Workers Compensation Premium</b> - Reduce through the implementation of safety strategies / activities to reduce claims	Safety focussed strategies implemented leading to our premium rate dropping from an average 3-3.5% to some where in the 2.5-3% range.	183,170	-	183,170
25	<b>Telephone &amp; Communications</b> - Review expenditure and telephone plans to ensure services are maximised.	A change in phone / data plans arrangements has occurred during 19/20 which has ultimately saved money on call costs whilst maximising our data plan benefits.	25,000	49,957	74,957
26	<b>Electricity</b> - Review of current electricity services and associated costs	A trend analysis of budgeted electricity costs as compared to actual expenditure has been completed and electricity services mapped to correct services resulting in duplicated / overstated budgets being removed.	50,432	38,415	88,847

#	Strategy	6 monthly progress report	2019/20 Amount	2020/21 Amount	Total
27	<b>Advertising Costs</b> - review ensure budgets reflect new methodologies	Recent changes in advertising methodologies including increased use of electronic platforms and social media have resulted in general savings across council	38,344	21,133	<b>59,477</b>
28	<b>Employee Cost Review</b> - Review of activity and costs associated with ancilliary employee costs such as unifomrs, meeting expenses and recruitment costs	To date meeting expenses, uniforms and personal and protective equipment costs have been reviewed in light of current requirements and trend analysis over the past 3 years.	25,215	-	<b>25,215</b>
29	<b>Grafton Sports Centre</b> - Transition ownership and running costs to PCYC	Ownership of the Grafton Sports Centre has occurred early in 2019/20. An analysis of ongoing running costs for this building will be completed in the coming months. The resulting value will then be realised in the relevant financial years.	-	-	-
30	<b>Contractor Costs</b> - review of costs and services provided by Contractors as opposed to employees with a view to finding the most cost efficient outcome.	Initial investigation into understanding contractor costs has begun.	-	-	-



**MINUTES** of a meeting of the **LOCAL TRAFFIC COMMITTEE** held via Email on Wednesday 1 April 2020.

DECLARATION OF INTERESTS: Nil

PRESENTATIONS AND DEPUTATIONS: Nil

BUSINESS ARISING FROM PREVIOUS MEETING:  
Attached overleaf

INSPECTIONS TO BE UNDERTAKEN: Nil

OFFICERS' REPORTS:  
Item: 006/20 HARWOOD BRIDGE INTERCHANGE

LATE ITEMS: Nil

ITEMS FOR DISCUSSION  
Nil

Item 029/17 15.8.17	<p><b>YAMBA PUBLIC SCHOOL MOTION TO REQUEST</b></p> <p>That:</p> <ol style="list-style-type: none"> <li>1. That a representative of Council, P&amp;C, Principal and RMS meet onsite during the peak times to determine further safety improvements including the following: <ol style="list-style-type: none"> <li>a. Traffic and pedestrian counts be undertaken to determine whether the warrants for a marked (zebra) pedestrian crossing are met;</li> <li>b. Roads and Maritime Services be approached to determine if funding will be provided to allocate a second Road Safety Officer to monitor children crossing the second section of Angourie Street;</li> <li>c. Enforcement be undertaken by Police and Council Rangers to ensure compliance to the existing traffic regulatory devices installed as per current Standards; and</li> <li>d. Council seek information from Yamba Public School of the destination zones of children crossing Angourie Road so that the inclusion of a footpath on the western side of Angourie Road can be considered for inclusion in Council's Pedestrian Access and Mobility Plan.</li> </ol> </li> <li>2. RMS advice that as a local road under the care and control of Council, Council are responsible for the planning, funding and implementation of work on Angourie Road to ensure the safety around the school.</li> </ol>
	<i>Submitted to Council Meeting 19.9.17</i>
17.10.17	<i>To be followed up</i>
21.11.17	<i>Council and RMS to meet on site at a date to be determined to assess current conditions and possible actions prior to arranging meeting with the P&amp;C.</i>
16.1.18	<i>Meeting held in December 2017 between P&amp;C representative, RMS and Council. Options being considered pending further report.</i>
20.2.18	<i>Awaiting advice from RMS.</i>
20.3.18	<i>RMS to liaise with Principal of school to influence behavioural improvements. Council to look at the infrastructure options.</i>
17.4.18	<i>Options still being investigated.</i>
15.5.18	<i>Options still being investigated.</i>
19.6.18	<i>Options attached separately. That the option plan be drafted and presented to the Traffic Committee for their concurrence.</i>
17.7.18	<i>Survey and design of proposal has been added to Council's work program.</i>

21.8.18	<i>No further action to date.</i>
18.9.18	<i>No further action to date.</i>
16.10.18	<i>No further action to date. Date for survey to be advised prior to the next meeting.</i>
20.11.18	<i>Design plans commenced to be complete by December 2018.</i>
15.1.19	<i>Concept design distributed. Suggested improvements/alterations to be discussed at the February meeting.</i>
5.3.19	<i>Comments received from RMS regarding the proposal and plans have been amended accordingly. Council will now commence consultation with businesses about making the access road a one-way street and confirm with the school their agreement with the proposal. Estimates for the work will also be prepared. Discussion will be held with RMS over funding options.</i>
7.5.19	<i>Letters sent to affected businesses and Public School for comment on the concept plan.</i>
2.7.19	<i>Response received from businesses raising concerns over the one-way traffic in the Angourie Road access road. This will require some redesign of the options in this area. Other parts of the design appear to be acceptable to the school and local community.</i>
3.9.19	<i>Consultation with businesses to be held to determine options for Angourie Road access road during September 2019.</i>
5.11.19	<i>Concepts are almost complete. Once complete these concepts will be taken back to the businesses. Design will be finalised from there.</i>
5.2.20	<i>Meeting held and works prioritised and on the design program.</i>
1.4.20	<p><i>The design has been completed and public consultation will be undertaken (design is attached for information).</i></p> <p><i>Feedback from members –</i></p> <p><i>Rod Gould (Local State Member of Parliament Representative) - I support Linda's comments on this so that Council can bite the bullet and go ahead with the project.</i></p> <p><i>TfNSW</i></p> <ul style="list-style-type: none"> <li>· <i>TfNSW does not support councils proposed location for the Kiss &amp; Drop on the Angourie side road. As per Centre for Road Safety's policy kiss &amp; drops should always be on the school side of the road to provide convenience for drivers and improve children's safety, happy to assist council in resolving this matter.</i></li> <li>· <i>Signs R5-35R/L are not used in NSW – use R5-400 series</i></li> <li>· <i>Kiss &amp; Drop signage use R9-303 and R5-40 series</i></li> </ul>
Item 017/17	<b>WESTLAWN PUBLIC SCHOOL – SCHOOL CROSSING REQUEST</b>
16.5.17	That Council undertake further investigation into the proposed part time Children's Crossings at the requested locations and report back to Committee.



20.6.17	<i>Submitted to Council Meeting 20.6.17. Comments from Malcolm Britt, Busways - our drivers suggest that it be positioned in Cranworth Street between North and Hoof.</i>
18.7.17	<i>Letter sent to applicant advising report will be submitted to September meeting of Traffic.</i>
15.8.17	<i>As above</i>
19.9.17	<i>Investigations continuing.</i>
17.10.17	<i>Due to staff issues no further action has been taken.</i>
21.11.17	<i>Traffic and pedestrian counts to be completed in December to allow assessment of crossing warrants.</i>
16.1.18	<i>Assessment of one potential crossing point completed. Additional crossing point to be assessed. Report to February 2018 meeting with assessments.</i>
20.2.18	<i>Report this meeting (Item 009/18)</i>
20.3.18	<i>Submitted to Council Meeting 20 March 2018 Resolution - Council Item 009/18 20 March 2018</i> <ol style="list-style-type: none"> <li><i>1. A school crossing not be considered for Cranworth St between Hoof and North St as the warrant for a school crossing has not been met.</i></li> <li><i>2. A school crossing be approved for North St, Grafton west of Cassie Street subject to the provision of required infrastructure (pending Traffic Committee advice to facilitate approval) and Westlawn Public School providing an undertaking to arrange the display of the "Children's Crossing" flags or signs during and only during the specified period of operation 8am-9:30am and 2.30pm-4pm and when necessary at other times such as school excursions and school sport days.</i></li> <li><i>3. Council liaise with the Westlawn Public School to discuss if there are other (non-regulatory) options to improve safety for children travelling to and from the school where designated school crossings are not able to be provided within the warrant.</i></li> </ol>
17.4.18	<i>Design works associated with point 2 being programmed. Letter sent to school re point 2.</i>
15.5.18	<i>Design works yet to commence. No response received from school re point 3. Council to meet with the School on Friday 18 May 2018.</i>
19.6.18	<i>Meeting held with school on 18/5/2018. School requested possibility of extension of footpath in Hoof Street and whether assessment of crossing in Hoof Street was possible as OOSH had opened up opposite the school. Footpath to be assessed against PAMP and if appropriate placed on future works list. Pedestrian and traffic counts taken but yet to be assessed.</i>
17.7.18	<i>Survey and design of proposal has been added to Council's work program.</i>
21.8.18	<i>No further action to date.</i>
18.9.18	<i>Council and RMS met on 13/9/18 to discuss other options to improve traffic flow and pedestrian movement around the school.</i>

	<i>Council to examine further footpath extension options suitable for grant funding and possible delineation of 'kiss and drop' areas. Traffic and pedestrian counts to be completed for Hoof Street to allow assessment of crossing warrants.</i>
16.10.18	<i>Report to October 2018 Traffic Committee meeting</i>
20.11.18	<i>Survey works programmed for November 2018 to include North Street and Hoof Street. Concept design to be completed by end December 2018 to include road blisters, pedestrian refuge and footpath extension.</i>
3.9.19	<i>Cost estimate for North Street crossing being developed for submission to RMS for funding. To be completed and submitted in September 2019.</i>
5.11.19	<i>A meeting is scheduled between RMS and Council for Tuesday of November to discuss this issue.</i>
5.2.20	<i>Meeting held and works prioritised and on the design program. Discussions have been held with Deputy Principal who will now discuss with the P&amp;C Association to verify location of school zone.</i>
1.4.20	<i>The design for the school crossing on North Street, Grafton is attached. An estimate has been forwarded to Transport for NSW to access funding which should it be available for the next financial year 2020/2021. Feedback from members – Malcolm Britt (Busways) Has there been provision made for a dedicated bus zone in Hoof St? Rod Gould (Local State Member of Parliament Representative) From my untrained eye, the plans look good, but I will be relying on Linda if small changes need to be made. Are we talking to TfNSW about funding on this one? TfNSW - Detailed design required to confirm distances between signs and width of crossing.</i>
Item 034/18	<b>WESTLAWN PUBLIC SCHOOL – HOOF STREET, GRAFTON</b>
21.8.18	<i>That Council prepare a concept plan for pedestrian and traffic improvements in Hoof Street, Grafton adjacent to the Westlawn Public School for discussion and estimating purposes.</i>
15.1.19	<i>Survey process commenced. Concept design works commenced but not complete.</i>
5.1.19	<i>Concept plans for proposals in both North Street and Hoof Street will be presented to the March 2019 meeting for discussion.</i>
7.5.19	<i>Comments received on plans. Funding submission lodged for Hoof Street. Submission to be prepared for Active Transport grant program (September 2019).</i>
2.7.19	<i>Awaiting advice on funding submission. Council has been in contact with the bus companies using this part of Hoof Street as a bus zone. Two of the bus companies want to continue to use this area to pick up and drop off children citing disruption to their transport routes if they are forced to move into Cassia Street. Council to review design for Hoof Street between Cranworth Street and Cassia Street to determine in a 'kiss and drop' area, the blister and bus zone can co-exist.</i>

3.9.19	<i>Cost estimate for Hoof Street crossing being developed for submission to RMS for funding. To be completed and submitted in September 2019. The design for the whole of this block is to be completed by contract.</i>
5.11.19	<i>Design work is under way, a meeting is scheduled between RMS and Council for Tuesday 5 of November to discuss this issue.</i>
5.2.20	<i>Design plans require modification to include kerb, gutter and footpath for the full extent between Cranworth Street and Cassia Street.</i>
1.4.20	<p><i>Hoof Street crossing design is attached.</i></p> <p><i>Feedback from members –</i></p> <p>Rod Gould (Local State Member of Parliament Representative) I support Linda's comments on this so again Council needs to bite the bullet and go ahead with the project and seek funding from TfNSW.</p> <p>TfNSW –</p> <ul style="list-style-type: none"> <li>· Detailed design required to confirm distances between signs and width of crossing</li> <li>· No Parking sign for the kiss &amp; Drop needs to be duplicated to end the zone</li> <li>· T000962 is for a pedestrian refuge island crossing not a children's crossing (T000793)</li> </ul>
Item 022/19	<b>ACCESS TO TIARA CLOSE, GRAFTON</b>
2.7.19	That consultation be held with Roads and Maritime Services and then the community over potential options to improve access and safety at Tiara Court, Grafton, including altering linemarking to a TWRTL intersection.
3.9.19	<i>Discussion to be held with RMS.</i>
5.11.19	<i>A meeting is being scheduled for as soon as possible to discuss options with RMS technical. Council and RMS are not in support. It was deemed not large enough to impact on MR83 so RMS has not provided input – it is Council's problem. Council will review No Right Turn sign – another option is to put a rubber median preventing right in/right out which prevents illegally crossing double lines. Council would still like to have the meeting. Report back to Traffic Committee.</i>
5.2.20	<i>Proposal not supported. A report to be submitted to the next meeting.</i>
1.4.20	<i>Have not been able to meet with RMS technical to discuss the rubber centreline at this stage.</i>
Item 023/19	<b>SCHOOL CROSSING REQUEST – VICTORIA STREET, GRAFTON</b>
2.7.19	That: <ol style="list-style-type: none"> <li>1. A children's crossing be approved approximately mid-block on Victoria Street, Grafton between Duke Street and Villiers Street, subject to the Clarence Valley Anglican School confirming that they will arrange the display of the "Children's Crossing" flags or signs during and only during the specified period of operation 8.00am – 9.30am and 2.30pm – 4.00pm and</li> </ol>

	<p>when necessary at other times such as school excursions and school sport days;</p> <ol style="list-style-type: none"> <li>2. A detailed design of the crossing point be completed; and</li> <li>3. Council seek funding for the crossing (50%) from Roads and Maritime Service, noting that Council will need to contribute 50% at the time of construction.</li> </ol>
3.9.19	<i>Draft design completed for discussion at Committee meeting.</i>
5.11.19	<i>A meeting is scheduled between RMS and Council for Tuesday 5 of November to discuss this issue. Advised that RMS have already reviewed, are OK with it and funding has already been committed. Chantelle will advise at meeting and answer the question "Why 12m no stopping?"</i>
5.2.20	<i>Meeting held and works prioritised and on the design program.</i>
1.4.20	<p><i>Combined with item 028/19.</i></p> <p><i>Waiting for feedback from Active Transport Grants.</i></p>
Item 027/19	<b>SOUTH GRAFTON PUBLIC SCHOOL – PARKING RESTRICTION AMENDMENTS</b>
3.9.19	<p>That:</p> <ol style="list-style-type: none"> <li>1. Five (5) minute timed parking between the hours of 8:00 am – 9:30 am and 2:30 pm – 4:00 pm School Days be implemented on the western side of the Infants Primary School Campus carpark accessed from Cambridge Street, South Grafton; and</li> <li>2. That Council consult with the South Grafton Primary School about establishing a "Kiss and Drop" area along Vere Street, South Grafton.</li> </ol>
5.11.19	<ol style="list-style-type: none"> <li>1. <i>CRM OP2019/1961 raised for installation of signs</i></li> <li>2. <i>Consultation with School is being coordinated to discuss the location of the "Kiss and Drop" area and connecting pathways Council's School Crossing person will meet with the school and discuss locations. May have to do connecting pathways to link . Think RMS has done the 100% funding.</i></li> </ol>
5.2.20	<ol style="list-style-type: none"> <li>1. <i>Signs were installed 16.12.19</i></li> <li>2. <i>Arrangements will be made to discuss with the School.</i></li> </ol>
1.4.20	<i>Awaiting confirmation from the school that they will meet the requirements for a 'Kiss and Drop' zone.</i>
Item 028/19	<b>VICTORIA STREET, GRAFTON – SCHOOL CROSSING</b>
3.9.19	<p>The:</p> <ol style="list-style-type: none"> <li>1. The draft design for the Children's Crossing in Victoria Street, Grafton between Duke Street and Villiers Street be approved subject to confirmation by the RMS;</li> </ol>

	<ol style="list-style-type: none"> <li>2. That consultation with adjoining landowner(s) be undertaken; and</li> <li>3. That estimates be prepared for the installation of the crossing and grant funding be sought for its installation.</li> </ol>
5.11.19	<i>RMS has approved the design. Estimates to be prepared - Referred to January Traffic Committee meeting. Active Transport Grants to be applied for</i>
5.2.20	<i>Active Transport grants will be submitted early February.</i>
1.4.20	<i>See item 023/19.</i>
Item 029/19	<b>BUS ZONE – TURNING AREA ORION DRIVE YAMBA</b>
3.9.19	That a BUS ZONE – Turning area be installed adjacent to the existing bus stop on Orion Drive Yamba.
5.11.19	<i>CRM OP2019/1963 raised and referred to Mark Evans</i>
5.2.20	<i>Signs have been ordered – awaiting delivery.</i>
1.4.20	<i>Signs installed.</i>
Item 031/19	<b>2020 GRAFTON SHOW – VILLIERS STREET TRAFFIC MANAGEMENT</b>
5.11.19	<p>That this event be approved subject to the compliance to the relevant conditions below.</p> <ol style="list-style-type: none"> <li>1. Valid public liability insurance being held by the event organiser (minimum \$20,000,000 where event uses a Roads and Maritime asset such as a bridge, Motorway or viaduct)</li> <li>2. NSW Police approval is obtained</li> <li>3. <del>Roads and Maritime Services approval is obtained by way of a Road Occupancy License where event is on a state road or where the event may impact the state road network.</del></li> <li>4. <del>National Heavy Vehicle Regulator approval is obtained as required where road closures of approved Restricted Access Vehicles routes require identification of new routes for traffic detours.</del></li> <li>5. The submission and approval of relevant council event application/s and compliance with any conditions imposed therein</li> <li>6. Local Traffic Committee advice is sought for the event Traffic Management Plan prior to approval of traffic control devices. This includes a Risk Management Plan and Traffic Control Plan/s. The following traffic control conditions shall also be observed; <ol style="list-style-type: none"> <li>a. Traffic Control Plans to include a map indicating any alternative routes required for traffic detours must be provided.</li> <li>b. Traffic Control Plans to be drawn to scale and indicate the provision of passageways and clearances for pedestrian and emergency access. Plans should be prepared in accordance with Roads &amp; Maritime Services Guide to Traffic Control at Worksites</li> <li>c. All signage erected for the event should not cause a hazard for motorists or pedestrians and be removed immediately following the completion of the event</li> <li>d. Temporary Speed Zone Authorisation is obtained from the roads authority for any reduced speed limit/s required as part of the</li> </ol> </li> </ol>

traffic control for the event. Where local council is the roads authority, notification of any reduced speed limit should be forwarded to Roads and Maritime Service and NSW Police

- e. Conformance with approved Traffic Management Plan and associated Traffic Control Plans which shall be implemented and controlled by Roads and Maritime Services accredited persons
7. Consultation with emergency services (Fire & Ambulance) and any identified issues addressed in a timely manner
8. Consultation with bus and taxi operators and arrangements made for provision of services during conduct of the event
9. Community and affected business consultation including adequate response/action to any raised concerns
10. Arrangements made for private property access and egress affected by the event
11. The event organiser notifies local community of the impact of the event/s by advertising in the *local paper/s* a minimum of one week prior to the operational impacts taking effect. The advertising must include the event name, specifics of any traffic impacts or road closures and times, alternative route arrangements, event organiser, a personal contact name and a telephone number for all event related enquiries or complaints
12. That the applicant organise for the events to be listed on council's web page

5.2.20 *Traffic management plan will have to be drafted and resubmitted to committee.*

1.4.20 *Event cancelled due to Coronavirus*

Item 035/19

**LAWRENCE FERRY ACCESS**

That the Item for Information be adopted.

5.2.20 *Council has not received design or further information from RMS. RMS to follow up and report to the next meeting.*

1.4.20 *CVC have undertaken traffic counts at this location for TfNSW, these are attached.*

*Feedback from members –*

*TfNSW –*

- Traffic counts received 26/03/2020, preparation of treatment map underway
- Work to be funded by TfNSW

Item 001/20

**MACLEAN HIGHLAND GATHERING 2020 – ROAD CLOSURES**

5.2.20 That this event be approved subject to the compliance to the relevant conditions below.

1. Valid public liability insurance being held by the event organiser (minimum \$20,000,000 ~~where event uses a Roads and Maritime asset such as a bridge, Motorway or viaduct~~)
2. NSW Police approval is obtained
3. ~~Roads and Maritime Services approval is obtained by way of a Road Occupancy License where event is on a state road or~~

~~where the event may impact the state road network.~~

4. ~~National Heavy Vehicle Regulator approval is obtained as required where road closures of approved Restricted Access Vehicles routes require identification of new routes for traffic detours.~~
5. The submission and approval of relevant council event application/s and compliance with any conditions imposed therein
6. Local Traffic Committee advice is sought for the event Traffic Management Plan prior to approval of traffic control devices. This includes a Risk Management Plan and Traffic Control Plan/s. The following traffic control conditions shall also be observed;
  - a. Traffic Control Plans to include a map indicating any alternative routes required for traffic detours.
  - b. Traffic Control Plans to be drawn to scale and indicate the provision of passageways and clearances for pedestrian and emergency access. Plans should be prepared in accordance with Roads & Maritime Services Guide to Traffic Control at Worksites
  - c. All signage erected for the event should not cause a hazard for motorists or pedestrians and be removed immediately following the completion of the event
  - d. ~~Temporary Speed Zone Authorisation is obtained from the roads authority for any reduced speed limit/s required as part of the traffic control for the event. Where local council is the roads authority, notification of any reduced speed limit should be forwarded to Roads and Maritime Service and NSW Police~~
  - e. Conformance with approved Traffic Management Plan and associated Traffic Control Plans which shall be implemented and controlled by Roads & Maritime Services accredited persons
7. Consultation with emergency services (Fire & Ambulance) and any identified issues addressed in a timely manner
8. Consultation with bus and taxi operators and arrangements made for provision of services during conduct of the event
9. Community and affected business consultation including adequate response/action to any raised concerns
10. Arrangements made for private property access and egress affected by the event
11. The event organiser notifies local community of the impact of the event/s by advertising in the *local paper/s* a minimum of one week prior to the operational impacts taking effect. The advertising must include the event name, specifics of any traffic impacts or road closures and times, alternative route arrangements, event organiser, a personal contact name and a telephone number for all event related enquiries or complaints
12. That the applicant organise for the events to be listed on council's web page

1.4.20

*Event cancelled due to Coronavirus.*

**GRAFTON TO INVERELL CYCLE CLASSIC 2020**

That Council approve the Special Events Management Plan for the Grafton to Inverell Cycle Race to be held on 9 May 2020, subject to the following conditions:

1. Valid public liability insurance being held by the event organiser (minimum \$20,000,000 where event uses a Roads and

- Maritime asset such as a bridge, Motorway or viaduct
2. Conformance with NSW Police approval and conditions
  3. Conformance with approved Traffic Management Plan and associated Traffic Control Plans which shall be implemented and controlled by Roads & Maritime Services accredited persons
  4. The event organiser notifies residents of the impact of the event/s by advertising in the local paper, at their expense, a minimum of one week prior to the operational impacts taking effect. The advertising must include the event name, specifics of any traffic impacts or road closures and times, alternative route arrangements, event organiser, a personal contact name and a telephone number for all event related enquiries or complaints
  5. That prior to the event consultation will be carried out with the Community and affected businesses and concerns raised shall be addressed,
  6. Consultation will be carried out with affected bus and transport operators and arrangements made for provision of services during conduct of the event
  7. Consultation will be carried out with emergency services and any identified issues addressed
  8. Arrangements made for private property access and egress affected by the event
  9. Adequate public liability insurance being held by the event organiser
  10. Endorsement of the event by Bicycle NSW
  11. The event be conducted and signposted in accordance with the Roads & Maritime Services Guidelines for Bicycle Road Races
  12. All signage erected for the event to not cause a hazard for motorists or pedestrians and be removed immediately following the completion of the event
  13. That the applicant organise for the events to be listed on council's web page
  14. The submission and approval of Community Event applications and compliance with any conditions imposed therein
  15. Temporary Speed Zone Authorisation is obtained from the roads authority for any reduced speed limit/s required as part of the traffic control for the event.
  16. Approval of Roads and Maritime Services is obtained by way of a Road Occupancy License where event is on a state road or where the event may impact the state road network

1.4.20

*Event cancelled due to Coronavirus.***ANZAC DAY ROAD CLOSURES****That this event be approved subject to the compliance to the relevant conditions below.**

1. Valid public liability insurance being held by the event organiser (minimum \$20,000,000 ~~where event uses a Roads and Maritime asset such as a bridge, Motorway or viaduct~~)
2. NSW Police approval is obtained, if required.



3. ~~Roads and Maritime Services approval is obtained by way of a Road Occupancy License where event is on a state road or where the event may impact the state road network.~~
4. ~~National Heavy Vehicle Regulator approval is obtained as required where road closures of approved Restricted Access Vehicles routes require identification of new routes for traffic detours.~~
5. The submission and approval of relevant council event application/s and compliance with any conditions imposed therein
6. Local Traffic Committee advice is sought for the event Traffic Management Plan prior to approval of traffic control devices. This includes a Risk Management Plan and Traffic Control Plan/s. The following traffic control conditions shall also be observed;
  - a. Traffic Control Plans to include a map indicating any alternative routes required for traffic detours.
  - b. Traffic Control Plans to be drawn to scale and indicate the provision of passageways and clearances for pedestrian and emergency access. Plans should be prepared in accordance with Roads & Maritime Services Guide to Traffic Control at Worksites
  - c. All signage erected for the event should not cause a hazard for motorists or pedestrians and be removed immediately following the completion of the event
  - d. ~~Temporary Speed Zone Authorisation is obtained from the roads authority for any reduced speed limit/s required as part of the traffic control for the event. Where local council is the roads authority, notification of any reduced speed limit should be forwarded to Roads and Maritime Service and NSW Police~~
  - e. Conformance with approved Traffic Management Plan and associated Traffic Control Plans which shall be implemented and controlled by Roads & Maritime Services accredited persons
7. Consultation with emergency services (Fire & Ambulance) and any identified issues addressed in a timely manner
8. Consultation with bus and taxi operators and arrangements made for provision of services during conduct of the event
9. Community and affected business consultation including adequate response/action to any raised concerns
10. Arrangements made for private property access and egress affected by the event
11. The event organiser notifies local community of the impact of the event/s by advertising in the *local paper/s* a minimum of one week prior to the operational impacts taking effect. The advertising must include the event name, specifics of any traffic impacts or road closures and times, alternative route arrangements, event organiser, a personal contact name and a telephone number for all event

related enquiries or complaints

12. That the applicant organise for the events to be listed on council's web page

Event	Proposed Dates	Road Closures
Anzac Day	25 April	Prince Street, Grafton (Pound St to Kemp Street) Pound Street, Grafton (Duke St to Prince St) Wisemans Way, Grafton (Duke St to Pound St) Spring Street, South Grafton (New Street to Skinner Street) Skinner Street, South Grafton (Spring St to Through St) Through Street, South Grafton (Skinner St to Wharf St) River Street, Maclean (Union St to Taloumbi St) Short Street, Maclean Stanley Street, Maclean (Short St to River St) Charles Street, Iluka (Young St to Riverview St) River Street, Ulmarra

Recommendation approved in principle pending TCP's

1.4.20

*Event cancelled due to Coronavirus.*

Item 004/20

**GRAFTON CYCLE CLUB – 2020/2021 MANAGEMENT PLAN AND RACING PROGRAM**

5.2.20

That Council approve the Management Plan for the Grafton Cycle Club May 2020 to May 2021 Racing Program, subject to the following conditions.

1. Valid public liability insurance being held by the event organiser (minimum \$20,000,000 where event uses a Roads and Maritime asset such as a bridge, Motorway or viaduct)
2. NSW Police approval is obtained.

3. Roads and Maritime Services approval is obtained by way of a Road Occupancy License where event is on a state road or where the event may impact the state road network.
4. National Heavy Vehicle Regulator approval is obtained as required where road closures of approved Restricted Access Vehicles routes require identification of new routes for traffic detours.
5. The submission and approval of relevant council event application/s and compliance with any conditions imposed therein
6. Local Traffic Committee advice is sought for the event Traffic Management Plan prior to approval of traffic control devices. This includes a Risk Management Plan and Traffic Control Plan/s. The following traffic control conditions shall also be observed;
  - a. Traffic Control Plans to include a map indicating any alternative routes required for traffic detours.
  - b. Traffic Control Plans to be drawn to scale and indicate the provision of passageways and clearances for pedestrian and emergency access. Plans should be prepared in accordance with Roads & Maritime Services Guide to Traffic Control at Worksites
  - c. All signage erected for the event should not cause a hazard for motorists or pedestrians and be removed immediately following the completion of the event
  - d. Temporary Speed Zone Authorisation is obtained from the roads authority for any reduced speed limit/s required as part of the traffic control for the event. Where local council is the roads authority, notification of any reduced speed limit should be forwarded to Roads and Maritime Service and NSW Police
  - e. Conformance with approved Traffic Management Plan and associated Traffic Control Plans which shall be implemented and controlled by Roads & Maritime Services accredited persons
7. Consultation with emergency services (Fire & Ambulance) and any identified issues addressed in a timely manner
8. Consultation with bus and taxi operators and arrangements made for provision of services during conduct of the event
9. Community and affected business consultation including adequate response/action to any raised concerns
10. Arrangements made for private property access and egress affected by the event
11. The event organiser notifies local community of the impact of the event/s by advertising in the *local paper/s* a minimum of one week prior to the operational impacts taking effect. The advertising must include the event name, specifics of any traffic impacts or road closures and times, alternative route arrangements, event organiser, a personal contact name and a telephone number for all event related enquiries or complaints
12. That the applicant organise for the events to be listed on council's web page
13. Endorsement of the event by Cycling NSW

	14. The event be conducted and signposted in accordance with the NSW Guidelines for Bicycle Road Races' (where applicable this supersedes signposting in accordance with Roads & Maritime Services Guide to Traffic Control at Worksites) Recommendation approved in principle pending Traffic Management Plans.
1.4.20	<i>Cycling Australia and NSW Cycling have sent all clubs across the nation a directive which suspends all sanctioned racing and group training events from last Sunday indefinitely. GCC will not be conducting racing until the related bans are lifted. Our application for approval is still being processed through NSW Police so that it is sorted for when the situation improves.</i>
005/20	<b>FUNDING FOR SCHOOL SAFETY PROGRAMS</b>
5.2.20	<i>That Council investigate ways to raise this at a State Government level for funding towards traffic safety issues around schools.</i>

Item: 051/14	<b>GULMARRAD PUBLIC SCHOOL PARKING AND BUS ZONE</b>
16.9.14	That the Gulmarrad Public School parking and safety issues be investigated and various options identified for assessment.
21.10.14	<i>Investigation survey and preliminary design options to be undertaken by CVC design staff in conjunction with RMS prior consultation with School representatives.</i>
18.11.14	<i>Survey programmed for December 2014 with preliminary design options to be completed by 27 February 2015.</i>
17.3.15	<i>Council presented 3 option plans to the Committee. That a report be submitted to Committee following further consultation with the School.</i>
21.4.15	<i>Parking and bus zones options forwarded to RMS for comment, awaiting response. A meeting with RMS and School Principal to be conducted on site. Consultation with school postponed until after Easter School holidays.</i>
28.4.15	<i>Met with RMS and Principal on site on 28.4.15 to refine requirements due to major site limitations and cost.</i>
20.5.15	<i>Modified design in progress in response to RMS suggestions. Design to be costed and brought to subsequent Traffic Committee Meeting.</i>
23.6.15	<i>Revised design finalised and will be forwarded to RMS by the end of June for comment. Will then be costed. When finalised will be submitted to Traffic Committee</i>
21.7.15	<i>Revised design forwarded to RMS for comment. Will be followed by costing and submitted to Traffic Committee</i>
18.8.15	<i>Concept design has been approve by RMS for 50/50 funding. Detailed design to come back to the Traffic Committee for final approval once Council has funded the project. Preliminary cost estimate based on concept plan only - \$150,000 including existing island removal, islands, blisters, pavement works, landscaping, kerb and guttering and signage. Council to approach Department of Education via the Principal in regard to funding this project.</i>

15.9.15 *Letter sent to School advising RMS funding for 15/16 – item added to forward works program for 2016/2017 -*

01.04.20

Feedback from members –

Malcolm Britt (Busways) 1.4.20 We are extremely happy with these pending changes and the design.

3.4.20 Busways supports all comments below.

Rod Gould (Local State Member of Parliament Representative) - I like the concept and believe it is a good use of existing space, however I have a question that I would like answered before I could vote in favour of the plans: Will the raised crossing area have a pedestrian crossing supervisor because of buses and through traffic. This means that kids getting dropped in the Kiss and Drop area would then need to go across where 2 lanes of traffic will be.

TfNSW –

- TfNSW does not support councils proposed location for the Kiss & Drop. As per Centre for Road Safety's policy kiss & drops should always be on the school side of the road to provide convenience for drivers and improve children's safety.
  - Recommend the Kiss & Drop is located on the western side of the proposed raised crossing, on the school side where the single bus is shown.
  - How many buses service the school at any one time?
  - What type of crossing is the raised crossing? It needs to be installed according to Australian Standards.
  - In relation to whether you have painted or raised concrete medians, this is councils call bearing in mind motorists will tend to drive over painted medians.
-

<b>ITEM</b>	<b>006/20</b>	<b>HARWOOD BRIDGE INTERCHANGE</b>
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<b>Meeting</b>	Local Traffic Committee	1 April 2020
<b>Directorate</b>	Works & Civil	
<b>Reviewed by</b>	Manager - Civil Services (Alex Dalrymple)	
<b>Attachment</b>	Nil	

### SUMMARY

The sign treatments for both intersections onto Yamba Road from the Harwood Bridge Interchange will need to be replaced.

### TRAFFIC COMMITTEE RECOMMENDATION

That the Stop Sign treatments at both intersections onto Yamba Road from the Harwood Bridge interchange be replaced with Give Way signs.

Voting:	Council	Y
	Local State Member of Parliament Representative	Y
	TfNSW	Y
	Police	Y

### LINKAGE TO OUR COMMUNITY PLAN

Theme 1 Society

Objective 1.3 We will have a diverse and creative culture

Strategy 1.3.1 Support arts, learning, cultural services, community events and festivals

### BACKGROUND

Transport for NSW has requested formal concurrence to the replacement of the Stop Sign treatments at both intersections onto Yamba Road from the Harwood Bridge Interchange as per the diagram below.



**KEY ISSUES**

In general, Stop signs are typically only recommended in locations where sight distance or other road safety factors are compromised and vehicles need to come to a complete stop prior to proceeding.

The sight distance has been assessed by Transport for NSW at this location and the requirements are met for a Give Way treatment as per Australian Standards.

In light of this assessment it is recommended that the Stop signs be removed and replaced with a Give Way treatment.

**COUNCIL IMPLICATIONS****Budget/Financial**

From budget

**Asset Management**

Not Applicable

**Policy or Regulation**

Not Applicable

**Consultation**

Not Applicable

**Legal and Risk Management**

Stop signs are regulatory traffic devices. Give way signs are not.

**Climate Change**

Not Applicable

Prepared by	Alex Dalrymple
Attachment	Nil

**ITEMS FOR INFORMATION****CENTENARY DRIVE INTERSECTION**

At the last Traffic Committee Meeting, we discussed Centenary Drive and the intersection with the Pacific Highway. Our agreed position was that we would wait for the highway traffic switch before making any more decisions about traffic management here. Since that meeting, we have received several enquiries about this location, most notably a letter from a resident in Iluka. The resident was involved in a serious accident at this intersection and his wife suffered serious injuries. He is distressed by the events that happened and strongly believes that the right turn movement should be closed.

I (Alex) have spoken to the resident about this location and our agreed position. He is satisfied with our currently agreed approach but insisted that I raise this with TfNSW and the police.

Feedback from members –

Rod Gould (Local State Member of Parliament Representative) In regards to Centenary Drive; I believe the restriction of traffic heading north, being able to come down Centenary Drive and turn onto the Pacific Highway, should be made permanent and not just at holiday times. The intersection needs additional work to cater for drivers who do not "think" before they pull out onto the Highway. TfNSW - Due to the reduced traffic volumes on the road network as a result of COVID-19, the decision has been made not to go ahead with temporary changed traffic arrangements at Centenary Drive during Easter school holidays. Portable VMS will be placed on the network at key locations and will display messages in line with Federal and State messaging around travel.

**DELINEATION AROUND GRAFTON HIGH, PUBLIC AND INFANTS SCHOOLS**

TfNSW - Delineation review required of Grafton High, Grafton Public and Grafton Infant School precinct.



**Priorities & Actions**  
**DRAFT Biodiversity**  
**Strategy 2020 – 2025**  
**March 2020**



**clarence**  
VALLEY COUNCIL

COUNCIL MEETING 28 APRIL 2020

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# 1. FOREWORD

Human impact on the natural environment is having detrimental effects worldwide, with the decline of plants, animals and even insects at unprecedented levels. The Clarence Valley local government area remains a stronghold for a diverse range of plants and animals and with targeted programs, Council is working towards halting this trend of biodiversity decline.

The 2020 Biodiversity Strategy will help guide Council's actions to protect and enhance biodiversity - now and into the future.

**What is biodiversity? Biodiversity is the variety of all life forms — the different plants, animals and micro-organisms, the genes they contain, and the ecosystems they form. Biodiversity is usually considered at three levels: genetic diversity, species diversity and ecosystem diversity.**

## 2. ABOUT THE PLAN

This plan sets out what Council and the community would like to see for the Clarence Valley in terms of biodiversity conservation.

It outlines the vision for the future and the priorities that we need to focus on to make that vision a reality.

It also details the key actions we need to undertake to achieve our vision.

The goals and actions in this plan will guide Council's decision making and on ground actions over the next 5 years. It will be regularly reviewed to check progress.

### 2.1 Developing the plan

This plan has emerged from reviewing and updating the actions in the Clarence Valley Council's *2010 Biodiversity Management Strategy*, and keeping the strategy in line with community attitudes, legislation, approaches to conservation and land use.

A web page and questionnaire was developed for the community to find out about draft actions and give their views, here [www.clarenceconversations.com.au/biodiversity](http://www.clarenceconversations.com.au/biodiversity). Additionally, a working group was formed to ensure stakeholder involvement. The survey results showed;

- There were 530 visitors to the page, and 92 completed the survey
- 52% of the respondents were female
- 90% of people consider the protection of habitat and fauna corridors to be extremely important
- 84 % of respondents consider the major issue facing biodiversity conservation in the Clarence is land clearing

### 2.2 Working together

This plan has been developed to align with other regional plans including;

- The North Coast Regional Plan 2036 – the NSW Department of Environment's 20 year blue print for the region.
- CVC's Community Strategic plan 2027
- Australia's Strategy for Nature 2018-2030
- Northern Rivers Regional Biodiversity Management Plan 2010
- Australian Department of Energy & Environment Recovery Plans
- NSW Department of Primary Industry & Environment Saving our Species Programs
- Regional State of the Environment 2016 - North Coast Region of NSW

- NSW Biodiversity Offsets Scheme
- NSW Marine Estate Management Strategy
- Northern Rivers Joint Organisation Strategic Regional Priorities 2019-2022
- Draft Clarence Valley Local Strategic Planning Statement

Council will work with other agencies including

- NSW Department of Planning, Industry and Environment
- Community groups
- Local Aboriginal Councils and Traditional Owner Corporations
- Local Land Services
- Northern Rivers Joint Organisation of Councils
- Private Landholders
- Landcare
- Environment groups
- Marine Estate Management Authority
- Forestry Corporation NSW

## 3. OUR VISION

For Council and the community it represents to understand and value biodiversity, working together to implement policy and actions, so biodiversity can be protected and enhanced for future generations.

### 3.1 Why is this important?

The Clarence Valley community places a high value on the natural environment and biodiversity. This is not surprising given that the natural environment underpins many of the region's key industries and the well-being of its residents.

### 3.2 What will success look like?

- A collaborative approach between Council, the community, landholders and other government agencies to manage biodiversity now and into the future
- Increase in the amount of effective connectivity in habitats
- Increase in landowner involvement in biodiversity conservation programs
- Improved recognition of the importance of the role of biodiversity across the LGA
- Maintained and improved populations of threatened species
- Improved water quality and overall river health

### 3.3 How are we going to make a difference?

The number one threat to biodiversity in the Clarence is loss of vegetation and fragmentation of habitat, therefore we will work towards;

- a. an overall net gain in vegetation,
- b. an emphasis on connectivity,
- c. adequate design for development of land within remnant vegetation that protects and maintains a significant portion of that site,
- d. provision for the protection of endangered ecological communities and vegetated corridors.

## 4. PRIORITY ACTIONS

The following tables are the actions we will undertake to achieve the vision. The table includes a “who” for who is responsible and the estimated cost of the action.

### Key to the tables

Key to priorities	High	Medium	Ongoing
Key to costs	High H >\$50 000	Medium M \$10 000 - \$50000	Low L <\$10000

## Table 1. Protect habitat and wildlife corridors

### Objectives

- Protect the habitats of native flora and fauna and existing habitat/wildlife corridors.
- Retain habitat areas in land parcels that will enable the long-term survival of existing plant and animal communities.
- Establish a network of habitat corridors linking areas of native vegetation.
- Protect the recreational and educational value of areas of native vegetation.

Goals		Actions	Who	Cost
1. Protect fauna corridors and linkages	1.1	Identify ‘gaps’ in habitat corridors and formulate strategies to encourage revegetation and management of these areas	NRM	L
	1.2	Identify a range of funding opportunities and landholder incentives for the establishment and maintenance of habitat corridors	NRM	L
	1.3	Incorporate mapping of shorebird roost and foraging habitats in the lower Clarence and Sandon Rivers into Council’s mapping system, and implement relevant actions for habitat management.	NRM	L
	1.4	Identify and develop links with habitat areas outside of the Clarence Valley	NRM	L

Goals		Actions	Who	Cost
		LGA in consultation with Department of Planning, Industry & Environment (DPIE) and adjoining local councils, community groups, and organisations such as the Great Eastern Ranges		
	1.5	Manage roadside vegetation to maintain biodiversity values, by developing a Roadside Vegetation Management Plan	Civil & Works	M
2. Train relevant staff to support and implement the <i>Biodiversity Management Strategy</i>	2.1	Develop a training package for induction of new development and other relevant staff (e.g. design engineers, plant operators etc.) to explain local policies and controls, and raise awareness of the LGA's unique biodiversity attributes	NRM	L
	2.2	Design an assessment and audit process to review compliance with the <i>Biodiversity Management Strategy</i> across all relevant areas of Council, including development applications and civil works.	NRM	L
3. Develop management policies and practices that promote the conservation and restoration of a range of habitat types	3.1	Review the "Biodiversity and habitat protection requirements – information for applicants" (BIFA) and associated environmental controls for relevant sections in the Development Control Plans for adherence to the Biodiversity Conservation Act 2016	Planning	M
	3.2	Review the environmental controls in the relevant DCP's to ensure adherence to the Biodiversity Strategy	Planning	L
	3.3	Prepare native planting guides for new and existing developments, which encourages planting of local endemic (local provenance) plant species to encourage local biodiversity	NRM	M
	3.4	Update Council's mapping layers as new vegetation mapping becomes available	Planning	L
	3.5	Develop an LGA wide Koala Plan Of Management, based on the controls of the Ashby, Iluka, Woombah Koala Plan of Management, and implement the recommended actions	NRM Project Officer	M
	3.6	Develop an LGA wide Flying-fox Plan of Management in conjunction with OEH's <i>2018 Flying-fox Camp Management Code of Practice</i> and the <i>2018 Maclean Flying-fox Camp Management Strategy</i> , and implement the recommended actions	NRM Project Officer	M
	3.7	Prepare vegetation management plans for Council managed lands. Include the use of wildlife infrastructure such as nest boxes, gliding poles, underpasses and rope crossings to increase landscape connectivity	NRM	M
	3.8	Review the <i>Biodiversity Offset Policy</i> which seeks to counterbalance impacts on biodiversity from development when all other options have been considered	NRM	L
	3.9	Support research students in the study of the local environment and ecological processes	NRM	L
	3.10	Investigate the development of a policy to prioritise the local offsetting of credits generated from the Biodiversity Offset Scheme	NRM/ Planning	L
4. Ongoing actions to protect habitat & wildlife corridors	4.1	Provide ongoing training for development assessment and compliance staff. Ensure all appropriate Council staff are trained in the use of Council's mapping system and that this information is used in the development assessment process	Planning	L
	4.2	Continued employment of a dedicated Biodiversity Officer with an annual budget to implement projects	CVC	H



## Table 2. Clearing controls and vegetation management

### Objectives

- Protect areas of native vegetation
- Reduce the loss of native vegetation to facilitate a net gain in vegetation in the LGA
- Revegetate riparian zones
- Encourage the protection and management of regrowth in identified corridors

Goals		Actions	Who	Cost
5. Control clearing of native vegetation	5.1	Develop factsheets on 1) reasons to avoid and minimise clearing and 2) delineating allowable activities and decision pathways for clearing of native vegetation regulations and acts for landholders and developers based on the Biodiversity Conservation Act 2016 and regulations, LLS Act and the EP&A Act	NRM	L
	5.2	Investigate the development of a Tree Preservation Order or similar under the <i>State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017</i> (Veg SEPP) to protect areas of vegetation in urban areas, and environmental protection zones	Biodiversity Officer/ Planning	L
	5.3	Promote education and awareness of the statutory legislation and landholder responsibilities with respect to the clearing of native vegetation	NRM	L
6. Develop management policies and practices that protect and increase the amount of land covered by native vegetation	6.1	Identify areas where revegetation/regeneration is required and is achievable across all land tenures and seek grant funding to develop bush regeneration programs	NRM	L
	6.2	Offset the removal of trees for infrastructure and maintenance works according to the <i>Biodiversity Offset Policy</i> and associated guidelines. Plantings of endemic species with local provenance to be undertaken on identified wildlife corridors areas to ensure a net gain of vegetation across the LGA	Design Engineer	L
	7.1	Ensure that Council's operations staff are made aware of the importance of retaining dead trees for their habitat and nesting value	Biodiversity officer	L

7. Ensure that Council's operational works minimise soil disturbance and loss of native vegetation	7.2	Within council managed lands, ensure walking tracks and paths away from sensitive and/or threatened species, and mowing regimes are appropriate for the vegetation where appropriate	Civil services	L
8. Ongoing actions	8.1	Respond to information on any illegal clearing in a timely manner to halt any unauthorised clearing	NRM	L
	8.2	Where clearing is undertaken without approval, or has been undertaken contrary to Council's LEP or approvals, provide sufficient resources to gather evidence and instigate prosecution or other appropriate action	NRM	L
	8.3	All alleged breaches of the <i>Biodiversity Conservation Act 2016</i> reported to Council shall be reported to <i>NSW Enviro Line</i>	NRM	L
	8.4	Alleged breaches of the Commonwealth <i>Environment Protection and Biodiversity Conservation Act 1999</i> shall be reported to the Federal Department of Environment & Energy	NRM	L
	8.5	Continue to lobby and work with State and Federal Government agencies to ensure native vegetation and biodiversity conservation legislation is enforced and appropriate action is taken to correct breaches	General Manager	L
	8.6	On the expiration of any lease on Council-managed land, and prior to the renewal of such leases, continue to ensure that land is being managed in accordance with the <i>Biodiversity Management Strategy</i> and the 'Riparian Action Strategy'. This is particularly important for lands within riparian zones and identified wildlife corridors	NRM	L

## Table 3. Biosecurity Management

### Objectives

- Protect the Clarence Valley LGA from the impact of pests.
- Encourage community participation in reducing the impacts of introduced species on biodiversity.
- Protect the Clarence Valley from the impact of weeds.

Goal		Action	Who	Cost
9. Effectively manage pest plants and animals in the Clarence Valley	9.1	Instigate pest species controls in identified wildlife corridors to enhance corridor value and function, including such things as fencing, and targeted pest species management	NRM	L
	9.2	Continue to support relevant actions in the <i>North Coast Regional Strategic Pest Animal Management Plan 2018– 2022</i> , and the <i>Local Pest Predator Management Plans</i>	Regulatory Services	L
	9.3	Continue to work with Local Land Services in the control of pest species such as wild dogs, foxes, feral cats, deer and wild horses through the Local Pest Predator Plans	NRM	L
10. Reduce the impact of existing weeds	10.1	Undertake an audit of work practices and provide training to Council staff (including open space, road works staff and contracted roadside slashing operators) on equipment hygiene in order to minimise the accidental spread of weeds	NRM Weeds	L
	10.2	Undertake a staged removal of woody weeds and trees, including Camphor Laurel, Coral tree and other emerging threats	NRM Weeds	M
11. New and emerging weeds are prevented from establishing	11.1	Conduct training and awareness for field staff in the identification of weeds, and alert staff to potential new incursions	NRM Weeds	L
12. Continuing actions for biosecurity management	12.1	Continue to encourage development applications in land containing key habitat areas to include restrictions on dogs and cats, i.e. promote dog/cat free environments, by way of restrictive covenants being a condition of consent	Development Control	L
	12.2	Continue to work with Local Land Services in the control of pest species such as wild dogs, foxes, feral cats, deer and wild horses through the Local Pest Predator Plans	NRM	L
	12.3	Continue to support actions within the <i>Northern Rivers Regional Strategic Weed Management Plan 2017-2023</i>	NRM Weeds	L

Goal		Action	Who	Cost
	12.4	Continue to support integrated programs through regional weed advisory committees.	NRM Weeds	L
	12.5	Ensure that weed eradication projects consider and include, where appropriate, funding for primary, secondary and follow-up weed control to manage long-term reinfestation	NRM Weeds	L
	12.6	Regularly update Council's mapping system to prioritise and map noxious weeds, property inspections, identify Council control activities and priority weed infestations	NRM Weeds	L
	12.7	Continue to undertake inspections and control of biosecurity matter across the Clarence Valley LGA	NRM Weeds	L
	12.8	Undertake assessment and, where possible, rapid response to eradicate any emerging weeds as defined in the North Coast Regional Strategic Weed Management Plan 2017-2022	NRM Weeds	L
	12.9	Undertake inspection of nurseries and market stalls on at least an annual basis to reduce the dispersal of weeds	NRM Weeds	L
	12.10	Support the ongoing work of Council's weeds team and community groups, in effective weed control for all biosecurity matter	NRM Weeds	M

## Table 4. Bushfire Management

### Objectives

- Manage fire within Clarence Valley LGA in a way that maintains, or does not compromise, the ecological integrity of areas of native vegetation.
- Where possible, all actions should be consistent with management strategies detailed in the Clarence Valley Bush Fire Risk Management Plan

Goal		Action	Who	Cost
13. Manage fire within Clarence Valley LGA in a way that maintains, or does not compromise, the ecological integrity of areas	13.1	Where undertaking hazard reduction burns and other fire management tools, ensure a variety of fire intensities and seasonality are employed, and burn frequency is compatible with vegetation type, this includes roadside vegetation that is under Council control	NRM	L
	13.2	Ensure that when the Clarence Valley Bush Fire Risk Management Plan is reviewed, that Council's <i>Biodiversity Management Strategy</i> is taken into account	Open Spaces Manager	L
	13.3	Promote recognition of biodiversity as an asset to be considered in bushfire risk management plans	NRM	L

Goal		Action	Who	Cost
of native vegetation.	13.4	Work in with other agencies to achieve positive outcomes for fire and biodiversity	NRM	L
14. Continuing actions	14.1	Continue to prevent burning of cleared vegetation associated with subdivision, and require chipping of vegetation for re-use	Development Assessment	L
	14.2	Develop and apply bushfire mitigation works (slashing, burning etc.) using bushfire threshold criteria detailed in the Clarence Valley Bush Fire Risk Management Plan	Open Spaces Manager	L
	14.3	Undertake BRIMS assessment prior to any hazard reduction work on Council land	Open Spaces Manager	L
	14.4	Continue to ensure that asset protection zones are contained within the development proposal area and do not impact on, or require clearing of, adjoining native vegetation, and Council conditions of consent include vegetation management plans for APZ's	Planning	L

## Table 5. Improve aquatic habitat

### Objectives

- Clean and healthy rivers, creeks and estuaries that enhance habitat values
- Wetlands are protected and managed to maintain ecological diversity and function

Goals		Actions	Who	Cost
15. Remove fish barriers	15.1	Investigate options to remove barriers to fish passage or to provide structures such as fish ladders that allow fish movement around essential infrastructure that creates a barrier as sites that do not have management plans as identified in "Updated Assessment of Floodgated Watercourses & Drains"	Water-cycle	H
	15.2	Update and upgrade structures as technological advances occur for high priority sites concerning removal or modification of barriers to natural flows and restoration of over-drained landscapes on the floodplain	Water-cycle	H
16. Implement actions in adopted plans	16.1	Implement actions in adopted estuary management plans (including the Clarence, Wooli, Sandon and Lake Cakora estuaries) which contribute to protection, enhancement and promotion of biodiversity	Various	L-H
	16.2	Implement actions in existing coastal zone management plans (CZMP)	Various	L-H
	16.3	Develop a Coastal Management Program in line with the Coastal Management Act 2016	Water-cycle	
	16.4	Investigate the appropriateness of environmental zonings under council's LEP to protect identified important wetlands and shorebird habitat/roosts	Strategic Planning	L
	16.5	Update Council's 'Riparian Action Strategy' (2010) to improve riparian buffers in intensive agricultural and horticultural areas in order to provide improved water quality and habitat	NRM	L
	16.6	Work with Department of Primary Industries & Environment and commercial and recreational fishing groups to reduce impacts on migratory shorebirds and waders within estuaries and beaches	NRM	L
	16.2	Review actions in the Sustainable Water Requirements – Information for Applicants (currently part of the Development Application approval process)	Development engineer	L
17. Continuing actions	17.1	Continued water quality monitoring throughout the region's aquatic systems	Water-cycle	L
	17.2	Continue to implement the CVC Integrated Water Cycle Strategy and implement actions	Manager Water Cycle	L-H

Goals		Actions	Who	Cost
	17.3	Implement the recommendations in Council's report 'Shorebird values and threats in the Clarence Estuary – A guide for Clarence Valley Council Staff'	NRM	L
	17.4	Continue to ensure actions to reduce sediment run off and improving water quality in Review of Environmental Factors are implemented on project sites	Mgr Roads & Transport	L
	17.5	Continue to audit on-site sewerage management systems in accordance with Council's 'On-site Wastewater Management Strategy 2019'	Senior Environmental Officer	L
	17.6	Implement the recommendations in Council's report 'Shorebird values and threats in the Clarence Estuary – A guide for Clarence Valley Council Staff'	NRM	L
	17.7	Continue to ensure actions to reduce sediment run off and improving water quality in Review of Environmental Factors are implemented on project sites	Mgr Roads & Transport	L
	17.8	Continue to support volunteer floodgate operators	Water-cycle	L

## Table 6. Community Education

### Objectives

- Encourage and promote community involvement and cooperation in the management of biodiversity
- Raise awareness of the importance of our biodiversity and how to protect it
- Provide on-ground extension services
- Increase the area of land managed for conservation or managed in a sustainable manner
- Monitor effectiveness of education programs
- Educate the community on the benefits of biodiversity, and enforce legislation aimed at protecting native flora and fauna values

Goals		Actions	Who	Cost
18. Develop & deliver biodiversity education projects	18.1	Educate builders, developers and Council's works staff to control run-off and sedimentation derived from development and maintenance sites	Development engineer	L
	18.2	Encourage landholders to uptake incentives or other land conservation mechanisms targeting the best practice management of wetlands, including fencing and strategic stocking, re-establishment of natural hydrological regimes, weed control and provision of buffers	NRM	L-H
	18.3	Investigate and implement incentives to promote revegetation on private land within important habitat areas	Biodiversity Officer	L
	18.4	Investigate opportunities for landholders to enter into conservation agreements through a range of mechanisms including the Biodiversity Conservation Trust	Biodiversity Officer	L
	18.5	Promote landholder awareness on the benefits of retaining fallen timber, hollow logs, older hollow-bearing trees and standing dead trees, especially those with hollows	Biodiversity Officer	L
	18.6	Promote the use of nest boxes by landholders, and the erection of nesting boxes where natural tree hollows or hollow logs have been removed	Biodiversity Officer	L
19. Educate and support the community on weeds and their control	19.1	Undertake assisted removal programs to remove weed threats from the landscape, with priority given to properties adjacent to high conservation value assets such as National Park estate	NRM Weeds	M
	19.2	Promote the use of endemic plants with local provenance to the community, plant wholesalers and retailers, and in Council's landscape guidelines, development control plans and policies	Biodiversity officer /Senior weeds	M
	19.3	Promote landholder awareness of the benefits of retaining in-stream habitat features (e.g. fallen timber) within riverine systems	Biodiversity Officer	L
20. Encourage community	20.1	Investigate the introduction of a differential rating scheme for lands managed for biodiversity conservation purposes	Manager Finance	L



Goals		Actions	Who	Cost
participation in the protection, restoration and conservation of habitat areas and corridor links	20.2	Promote private land conservation mechanisms, such as incentives or differential rating, to target the protection and restoration of threatened ecological communities on the coastal floodplain	NRM	L
	20.3	Develop training programs for Council staff and Councillors to raise awareness of the importance of biodiversity protection and rehabilitation	Biodiversity Officer	L
	20.4	Investigate the formation of a Natural Resource Management group, with members from the community, CVC and other agencies, to help promote and prioritise actions from this strategy	NRM	L
21. Minimise the impacts on species and ecological communities caused by human-induced disturbance across the region	21.1	Ensure road design and traffic management incorporates measures to reduce the threat of road kill to native fauna, especially in identified 'black spots' and in key corridor areas	Design engineer/ Development Services	H
	21.2	Promote the importance of retaining different 'layers' of vegetation on private land, and discourage the practice of underscrubbing which removes important habitat for a range of species	NRM	L
22. Recognise and acknowledge individuals or group	22.1	Proactively recognise and acknowledge land managers who are managing their properties in a sustainable manner using biodiversity protection and enhancement. Opportunities for recognition include Australia Day Citizen Awards, and World Environment Day.	Biodiversity Officer	L
23. Continuing actions	23.1	Continue the development and delivery of biodiversity-related educational materials	Biodiversity Officer	L
	23.2	Continue to implement biodiversity related education programs through field days, social media newspaper articles and community groups	Biodiversity Officer	L
	23.3	Continue to inform the community on various environmental issues via council webpage, social media and Clarence Conversation pages	Biodiversity Officer	L
	23.4	Continue with the community education program promoting responsible pet ownership	Rangers	L
	23.5	Continue to support Clarence Valley Conservation in Action (CVCIA) and the community to monitor and trap Common (Indian) Myna birds, and control cane toads	NRM	L
	23.6	Run field days, promote websites and attend displays at events such as agricultural shows, to distribute information regarding weeds and their control	NRM weeds	L

Goals		Actions	Who	Cost
	23.7	Continue to support the implementation of Council's Market Policy (eg. no plastic bags/compostable packaging) as a direct action in protecting habitat	Environmental Officer	L
	23.8	Continue to support Clean Up Australia Day	Environmental Officer	L
	23.9	Continue to deliver litter education and awareness programs	Environmental Officer	L

## Table 7. Climate Change

### Objectives

- Minimise potential climate change impacts on biodiversity by increasing the resilience of natural ecosystems and landscapes.

Goals		Action	Who	Cost
24. Minimise potential climate change impacts on biodiversity by increasing the resilience of natural ecosystems and landscapes.	24.1	Promote the role of councils, local business and individuals in the mitigation of greenhouse gas emissions that contribute to climate change	Environmental Officer	L
	24.2	Adapt weed, pest and fire management plans and actions as required, taking into account climate change influences	NRM	L
	24.3	Promote habitat and vegetation restoration in priority areas to allow for species adaptation and migration in response to potential climate change impacts. This includes using local species that are resilient to climate change where revegetation is needed	NRM	L
	24.4	Promote the management of estuarine wetlands and salt marshes, adjoining freshwater wetlands and adjacent terrestrial areas at low elevations to allow for adaptation to potential climate change impacts	NRM	L
	24.5	Promote community and rural landowner awareness of climate change-related threats to biodiversity and the need to adapt land management in the short and long term	NRM/ Environmental Officer	L
	24.6	Work with the community and local landholders to implement an appropriate response to help restore vegetated areas post fire and flood	NRM	L

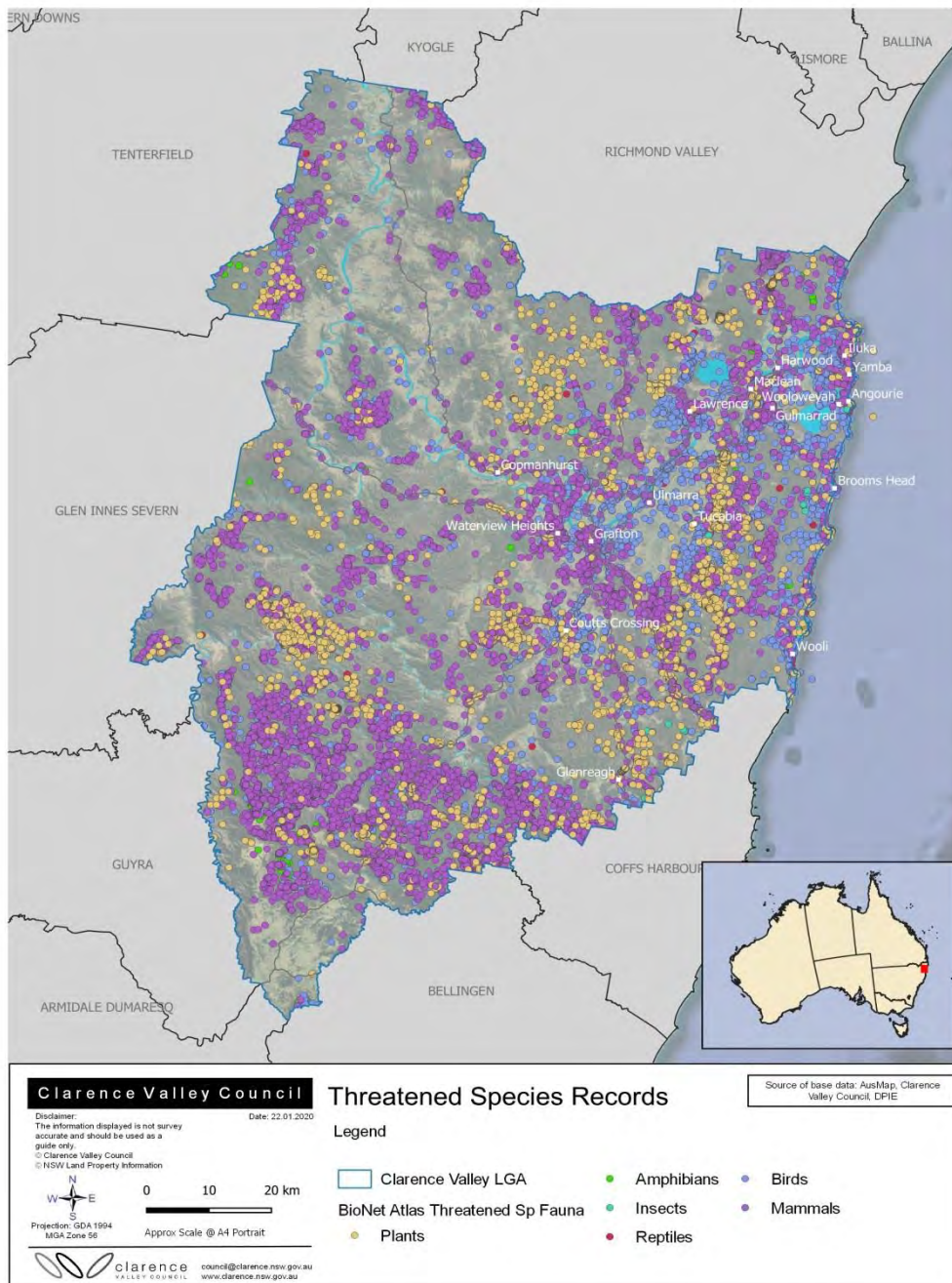
## 5. SUPPORTING INFORMATION

The following supporting information can be found on the Clarence Conversations Biodiversity page;

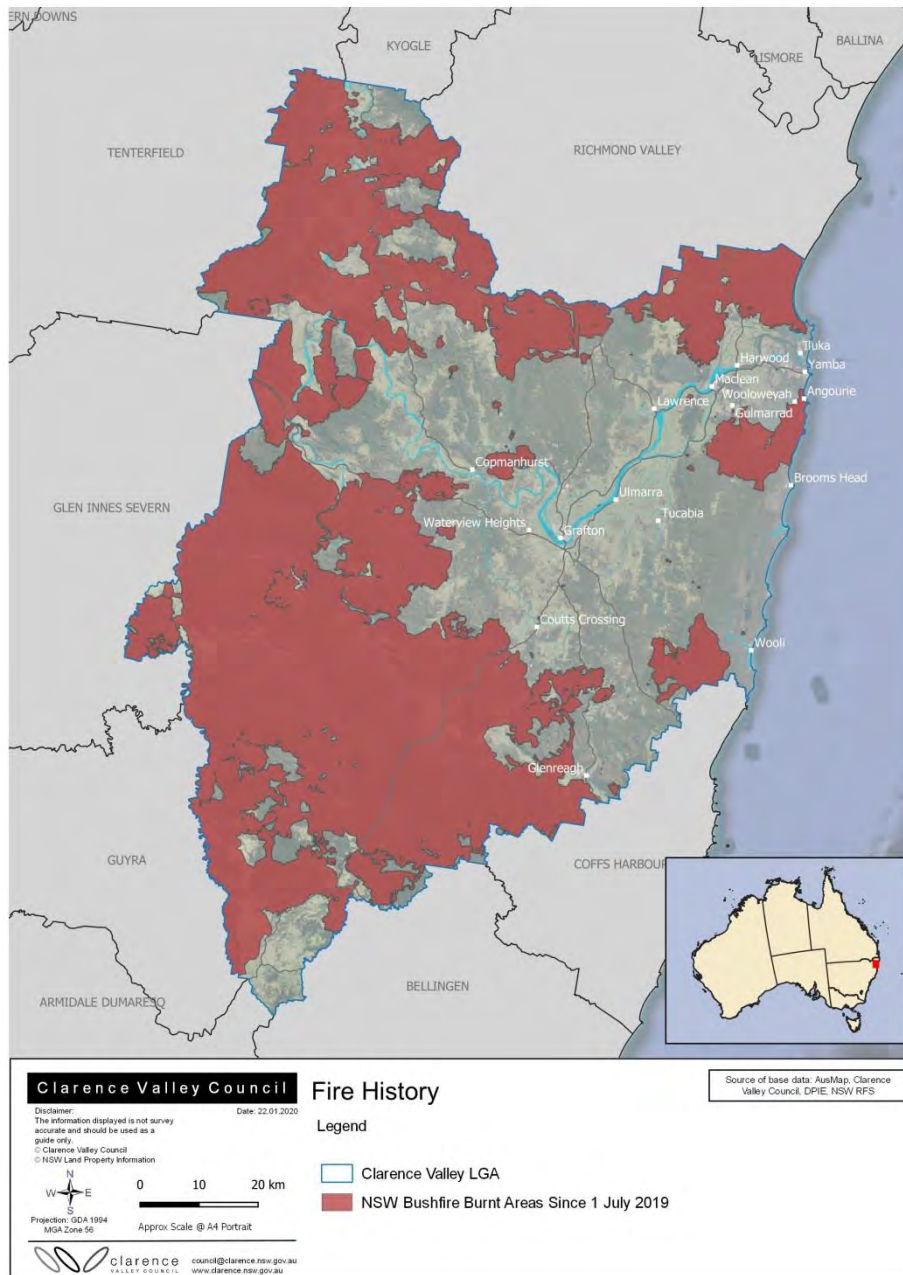
1. Results of the biodiversity survey
2. Changes to the biodiversity legislation
3. List of threatened species, endangered ecological communities and endangered populations in the Clarence Valley LGA
4. Actions achieved from the 2010 Biodiversity Strategy
5. Clearing Controls and compensatory planting required (CVC's offset policy)
6. Relevant mapping

The following maps are an example of the types of maps available on Clarence Conversations:

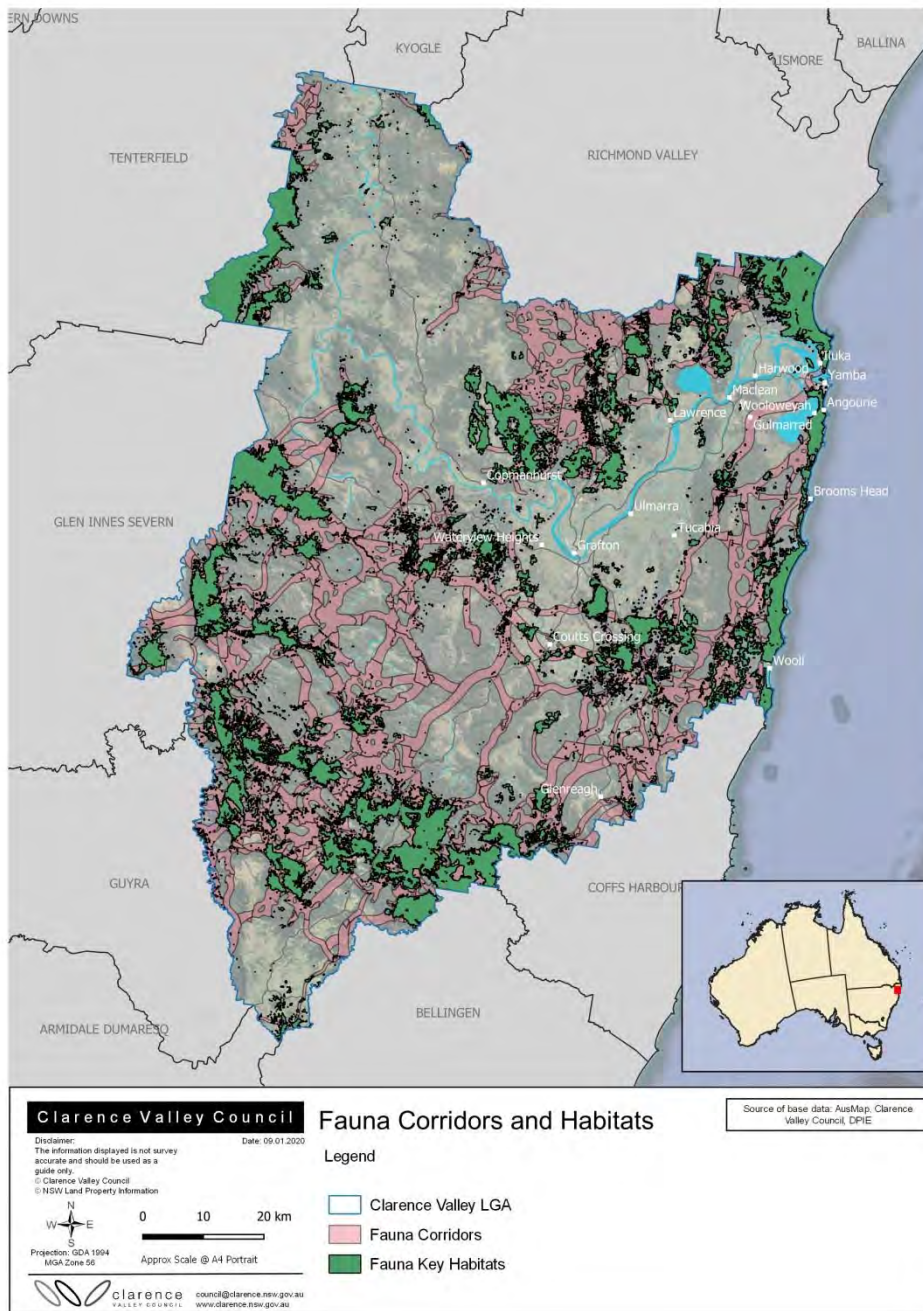
# Map 1: Threatened species across the Clarence



## Map 2: Fire History



### Map 3: Fauna Corridors and Habitats



## 6. SUGGESTED PRIORITY ACTIONS FOR THE FIRST 12 MONTHS

The suggested priority actions to undertake in the first 12 months are:

- 1.2. Identify a range of funding opportunities and landholder incentives for the establishment and maintenance of habitat corridors
- 1.4 Identify and develop links with habitat areas outside of Clarence Valley LGA in consultation with DPIE and adjoining local councils, community groups, and organisations such as the Great Eastern Ranges
- 1.5 Manage roadside vegetation to maintain biodiversity values, by developing a Roadside Vegetation Management Plan
- 3.3 Design an assessment and audit process to review compliance with CVC *Biodiversity Management Strategy* across all relevant areas of Council, including development applications and civil works.

## 7. APPENDIX 1

### Key achievements from the 2010 Biodiversity Strategy

Action	Key Achievements
<b>A. Habitat protection/habitat corridors</b>	<ul style="list-style-type: none"> <li>• Database of landholders willing to be involved in conservation efforts established as part of Koala &amp; Emu registers.</li> <li>• Biodiversity GIS layers including corridors, fauna habitats and “high environmental value” protection zones, koala mapping in Clarence LEP and DCP, have been developed and staff trained in use.</li> <li>• A variety of grants were received by Council targeting riparian restoration with the aim of increasing corridor connectivity</li> <li>• Biodiversity DCP (Biodiversity &amp; Habitat Protection Requirements) adopted by Council in 2016.</li> <li>• Local plant guides developed to aid landholders and new developments to plant appropriate native species.</li> <li>• Koala Plan of Management developed for Ashby, Iluka and Woombah, and actions incorporated into DCP</li> <li>• Maclean Flying-fox management plan prepared in 2010 and updated in 2018, with actions currently being implemented</li> <li>• Tree Management Policy updated in 2018 includes provisions for urban street trees.</li> <li>• Differential rating scheme applied for property owners with conservation agreements</li> <li>• Actions in the 2010 “Riparian Action Strategy” implemented</li> </ul>
<b>B. Clearing Controls &amp; Vegetation Management</b>	<ul style="list-style-type: none"> <li>• Riparian leases now undergo riparian assessment prior to re-leasing.</li> <li>• Controls on clearing in the updated Vegetation DCP 2019</li> <li>• Council uses the biodiversity calculator to offset the removal of trees, for infrastructure and maintenance works</li> <li>• Controls on clearing for fence lines in the updated ‘Native Vegetation section of the DCP 2019, that now includes WH as an important area for koalas</li> </ul>
<b>C. Pest Management</b>	<ul style="list-style-type: none"> <li>• Pest control is ongoing with LLS with CVC involved in baiting programs</li> <li>• DA controls on domestic pets implemented where practicable</li> <li>• Council active contributor to Northern Rivers Catchment Pest animal management strategy as part of General Biosecurity Duty</li> <li>• Koala Plan of Management for Ashby, Iluka &amp; Woombah actions relating to dog controls implemented</li> </ul>



	<ul style="list-style-type: none"> <li>• Monitor and trap Indian Myna birds &amp; cane toads continuing through the Clarence Valley Conservation In Action (CVCIA)</li> </ul>
<p><b>D. Weed Management</b> <b>17/19</b></p>	<ul style="list-style-type: none"> <li>• Weed management actions have been implemented through regional weed committees</li> <li>• Weed education is undertaken regularly to reduce the impact of existing weeds new and emerging weeds prevented from establishing</li> <li>• Promotion of weed control measures and community education conducted via field days</li> <li>• CVC mapping layers for weeds established aiding weed control.</li> <li>• Promoted awareness of the impacts of the dumping of garden waste in bushland remnants, including riparian land</li> <li>• Staged removal of weedy trees, including Camphor Laurel. Conduct training and awareness for field staff in the identification of weeds, and alert staff to potential new invaders</li> <li>• Inspections of nurseries and market stalls on an annual basis to encourage implementation of “Grow Me Instead” to reduce the dispersal of weeds</li> <li>• Promoted weed replacement with native plants in bushland areas adjacent to water ways and national parks</li> </ul>
<p><b>E. Bushfire Management</b></p>	<ul style="list-style-type: none"> <li>• Ecological burns undertaken in environmentally sensitive areas on Council land.</li> <li>• Bushfire Risk Information Management System BRIMS assessment undertaken prior to burns on Council Land</li> <li>• Burning associated with cleared vegetation for subdivisions prevented</li> </ul>

<b>F. Protect &amp; Improve Aquatic Habitat</b>	<ul style="list-style-type: none"> <li>• Some barriers to fish movement removed as described in “Updated Assessment of Floodgated Watercourses &amp; Drains of the Clarence Valley Floodplain”</li> <li>• Actions implemented in plans (including the Clarence, Wooli, Sandon and Lake Cakora estuary plans) which contribute to protection, enhancement and promotion of biodiversity, and the Riparian Action Strategy</li> <li>• Water quality monitoring carried out, including “Eco Health” program, in 2012-2014</li> <li>• Integrated water cycle management strategy adopted by Council in 2009</li> <li>• Environmental zones identified <u>to protect wetlands and shorebird habitat/roosts</u> under the LEP</li> <li>• Actions undertaken to improve riparian health through revegetation grants and bush regeneration</li> <li>• Landholders encouraged to manage wetlands and saltmarsh through protection with fencing and regeneration</li> </ul>
<b>G. Community Education &amp; Extension</b>	<ul style="list-style-type: none"> <li>• Increased participation in Landcare and Dunecare. Community education undertaken through extension programs such as Coral Tree control and Biodiversity Backyards, Koala and Emu Clarence Conversations pages developed.</li> </ul>
<b>H. Climate Change</b>	<ul style="list-style-type: none"> <li>• Climate change policy adopted in 2010 and updated in 2019.</li> <li>• Revegetation projects targeting restoring natural landscapes to increase resilience of ecosystems to the effects of climate change.</li> </ul>

## Attachment B

### Summary of the response on the Clarence Conversations Webpage – Biodiversity Strategy 2020-2025

#### Contents

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There were 10 questions that formed the survey, intended to gain an understanding of what aspects of biodiversity were important, and how best to protect them. A summary of the results is listed below..... 2

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## 1. Overview

Council sought community input into developing the actions for the strategy, based on the following three overarching aims;

1. Maintain and rehabilitate natural areas across the Clarence local government area;
2. Protect threatened species and communities, and;
3. Implement actions to address threats to biodiversity.

A biodiversity page was developed on Clarence Conversations where the community was asked to answer a 10 question survey <https://www.clarenceconversations.com.au/biodiversity>. There were 92 responses to the survey, which was advertised on our facebook page, in the media, and on radio. The responses that ranked highest were regarding protecting habitat including fauna corridors, Council's continuing support to Landcare, and managing fire appropriately. Responses were strongly correlated to a broadscale application of biodiversity programs, from the coast to the mountains, with protection of habitat from clearing ranking the highest preferred action.

## 2. Introduction

Council sought to update the 2010 Biodiversity Management Strategy as many actions listed have been achieved over the past 10 years. To gain community input in the development of the actions in the strategy, a survey was conducted on the Clarence Conversations page, with 10 questions. The survey opened on August 1<sup>st</sup> and closed on September 26<sup>th</sup> 2019. During that time 92 responses were received.

## 3. Media release and interview

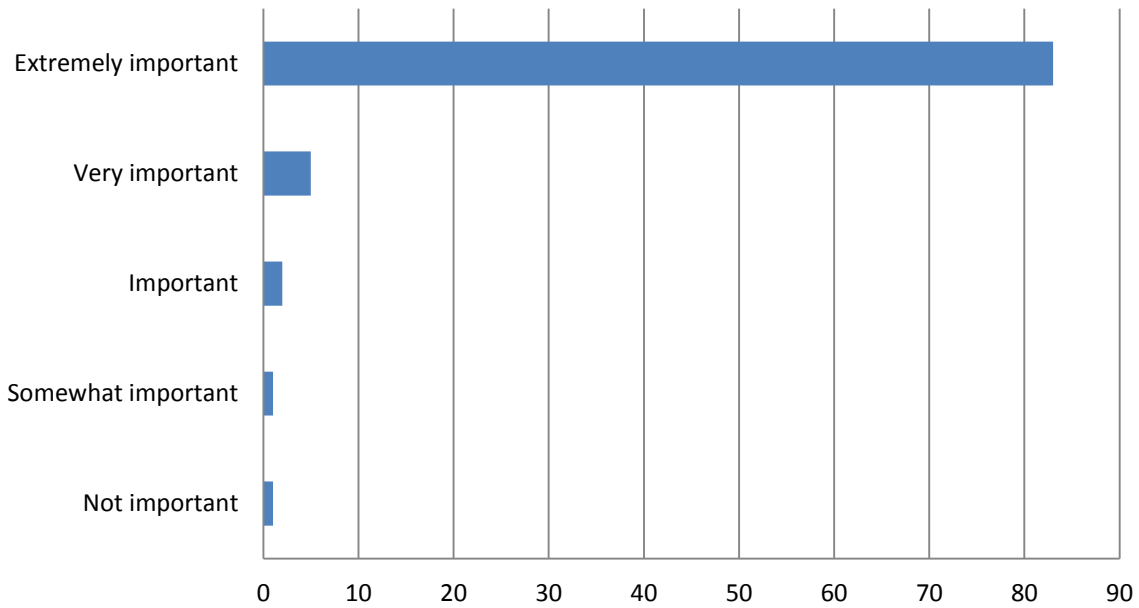
A media release was developed by the biodiversity officer, and a subsequent radio interview was undertaken. There were 342 visitors to the page. The survey was available online, in hardcopy at the Maclean and Prince St Council offices, and was emailed to anyone that had trouble using the online form. The strategy was accessed at <https://www.clarenceconversations.com.au/biodiversity>.

## 4. Submission summary

There were 10 questions that formed the survey, intended to gain an understanding of what aspects of biodiversity were important, and how best to protect them. A summary of the results is listed below.

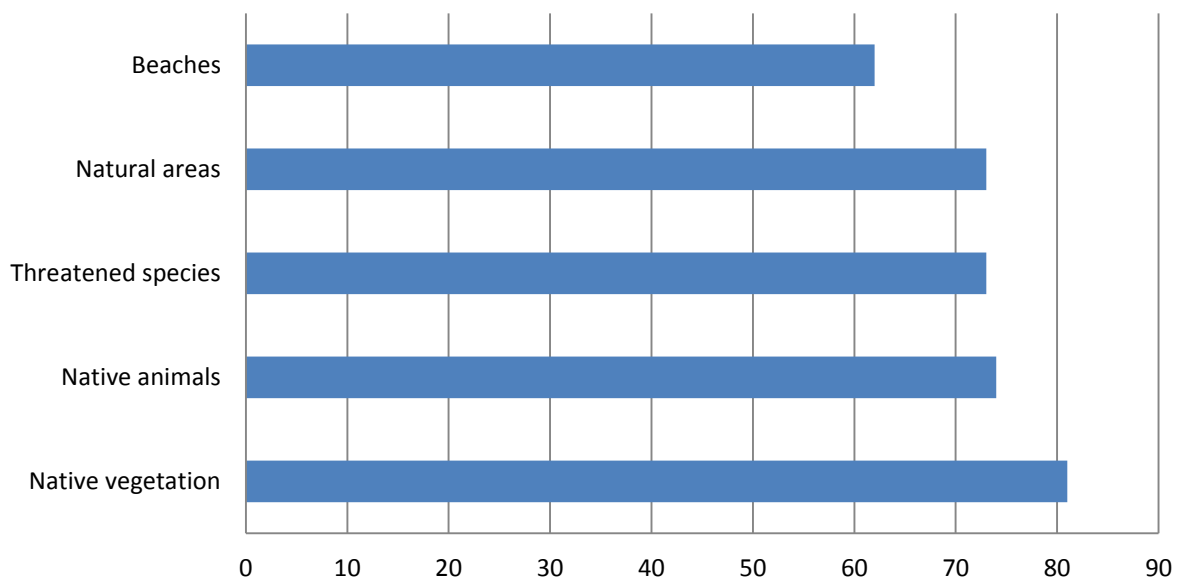
**Question 1.** Establishing links across the landscape is seen as vital in conserving populations of fauna, to enable fauna to travel from one area to another to access food, water and mates. 83% of respondents regarded protecting habitat and fauna corridors as extremely important.

**1. How important do you rank establishing and protecting habitat and fauna corridors?**



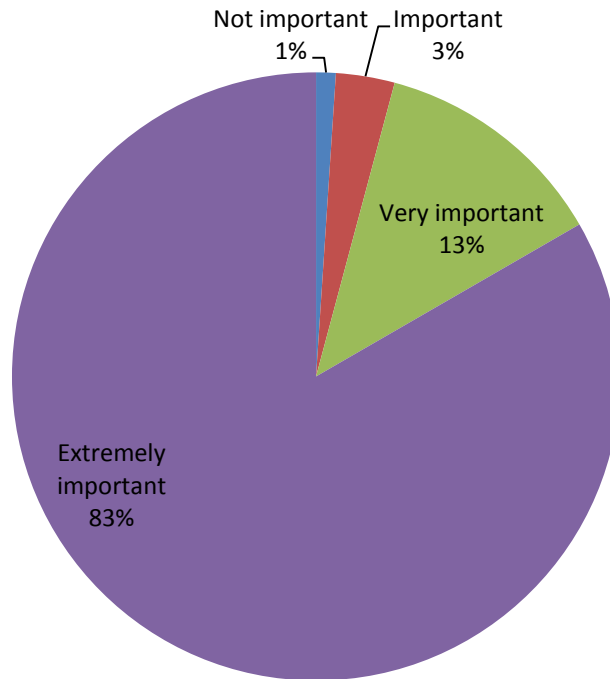
**Question 2.** The biodiversity strategy covers the various distinct environments and habitats we have in the Clarence. This question was raised to ascertain if the community considered one area to be more important, and hence funding could potentially be focussed on a particular area. The results showed that respondents consider all areas are important, with native vegetation scoring highest at 81%.

**2. What aspects of the biodiversity in the Clarence are most important to you?**



**Question 3.** Council currently supports the community through involvement with Landcare, Dunecare and private landholders, and 83% of responses consider this to extremely important to continue.

**3. How important is it that Council continue to support Landcare/Dunecare and private landholders conservation work?**



**Question 4** This questions gave the opportunity for comments on other aspects that are important to the community. The 92 responses are below, they are unedited.

- | <b>4. What other aspects of maintaining and rehabilitating natural areas do you see as important?</b>  |
|--|
| <ul style="list-style-type: none"> <li>• Council planning scheme must incorporate strong protection for ecosystems and the connectivity between natural areas. Planning approvals must adhere to the approved scheme and not be over ridden by council for the benefit of the few. Environmental protection must be paramount to ensure the remnants of LGA's natural heritage is protected and enhanced.</li> </ul>   |
| <ul style="list-style-type: none"> <li>• The river banks. Cattle are often seen fenced in to graze on the banks of the Clarence River. I believe this should be illegal and the river water free from contamination from farming as much as possible the banks should be revegetated with natives including mangroves where they would naturally occur. This will be a great boon to fishes and the health of the river and holding the banks during extreme flooding weather events.</li> </ul> |
| <ul style="list-style-type: none"> <li>• Education about our original ecosystems and how we can restore them to their pristine state, or at least as closely as possible</li> </ul>  |
| <ul style="list-style-type: none"> <li>• </li> </ul>   |
| <ul style="list-style-type: none"> <li>• Stronger environmental protection laws and policing as well as targeted and funded rehabilitation programs.</li> </ul>  |

- That Council is aware of any State and federal government activities that could potentially affect the environment. For example, the 3 active mining exploration licences that are currently in the clearance on Crown Land. Council should be actively opposing these licences and make the general public aware.
- Providing educational resources for the public so they can be better informed on how to protect private land, reward for hard work to those that are conserving biodiversity on land of any kind, revegetation of cleared properties, incentive for farmers to plant large paddock trees and re-establish vegetation patches, fencing of stock from river areas, better control of stock to prevent weeds being spread, reduced road kill (not sure how - reporting of offenders and subsequent offence notices issued where possible similar to EPA litter reporting... not a council issue though I'm guessing).
- Council has a role in ensuring that people who live in bushland areas:
  1. should not expect the bushland around them to be destroyed by regular burning regimes
  2. should not be permitted to have cats unless they are kept indoors
  3. should be encouraged to be responsible pet owners and not allow their dogs to roam from their own properties.
- Follow up works and a comprehensive on ground action plan for the preservation of healthy native vegetation areas is essential. We need to protect and enhance the remaining areas of native vegetation for the habitats and ecosystem services they provide.
- Rehabilitation of land is vital since we now know how much destruction has occurred throughout Australia with land clearing and how important it is to save habitat and to protect all species. Education is very important.
- Feral plant + animal control  
Long term protection of significant ecological areas
- Beach and riverside restoration. habitat conservation...especially in the face of r blueberry farms....along the Woolli road and along the highway zones
- Protecting and rehabilitating habitat for threatened species. Eradication of high priority weeds. Potentially obtaining grants to employ trainee type work teams (think Green Army) to undertake these works in high risk areas.
- Weed control ,protection of ocean shore lines
- Watercourses need to be kept silt and debris (logs,reeds) free so they can stay deep and fresh to support habitat/food chains. If landowners can maintain a clean watercourse, in times of heavy rain, the course can carry the water, preventing flooding.
- Ensuring council operators and contractors undertake maintenance works to preserve or enhance biodiversity of council land, parks etc is critical.
- Actually policing it and not just giving big polluting and destructive businesses and land owners a fine, but actually holding them accountable in a way that really hurts them, like loss of licence or business. There are new laws and far-reaching proposals to jail trespassers of farmlands, which is solely aimed at environmental activists who usually don't cause much harm, but no proposals to jail those agribusinesses, landowners and miners who blatantly disregard the rules in order to make a profit. They can afford the fines, and often they aren't even being checked on or fined (and they know that). If the council and state police these businesses better and shows us all that they do, environmental activists will see no need to go trespassing. Examples are the local Cangai mine site and tree clearing, the berry farms that illegally use/dam creek water and the chemical run off of the macademia farms.
- As per Q3. Volunteer groups do not have the strike power or access to funding/resources that CVC does, so it is vitally important that these partnerships (between volunteers, CVC & NPWS) are strengthened and maintained

<ul style="list-style-type: none"> <li>• As I said above. If the river and forests are not managed sustainably, then the future of the entire valley is at risk - CVC needs to mirror the same proactivity it is advocating in its call for people to participate in the biodiversity policy review.</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Setting aside environmental areas where development can Not be considered.</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Educating people in towns - what is it that is unique about our area?, don't dump garden waste in reserves, get more involved in your local landcare groups, etc etc.</li> </ul>
<ul style="list-style-type: none"> <li>• Water quality and cleanliness of river!! Upholding existing greenscapes within towns and establishment of more flora for citizens to enjoy!!</li> </ul>
<ul style="list-style-type: none"> <li>• Too many trees being knocked down endangering the survival of koalas in this area.</li> </ul>
<ul style="list-style-type: none"> <li>• There is a significant amount of wildlife here. TOURISM. People do NOT come to the Clarence valley to not see trees, animals, beautiful beaches and go fishing. Development is necessary, it creates jobs, but it needs to be done respectfully to keep the Clarence tourism industry vibrant.</li> </ul>
<ul style="list-style-type: none"> <li>• Do not divert or dam the Clarence River for other areas outside of the Clarence. Farmers need to use regenerative farming methods to improve the soil to retain water. Water is our most valuable resource. Households should be encouraged to grow their own food. Place limits on washing cars but not on watering native vegetation. Bush tucker &amp; bush medicine gardens need to be planted not only in householder's yards but in parks. Why not have bush tucker community gardens on unused parkland. Native food trees could be extended in parkland. Emus need corridors. More public transport &amp; car pooling is need to reduce traffic. Limit speeds. Council could provide species kits for people to buy. When in Lismore residents could buy Forty seedling trees for \$40. Tourists could go on planting activity tours. Maclean Shire Council had a water saving garden booklet which I still have but haven't seen at council offices anymore. It could also be an online download. Education &amp; action is the key to helping our natural environment. Show people examples of disability friendly native home gardens. Too many bare lawns &amp; bare nature strips that could be filled with natives necessary for extremely urgent climate change action.</li> </ul>
<ul style="list-style-type: none"> <li>• Limiting development in habitat sensitive areas, areas adjacent to national parks fauna don't know that they are wondering out if a safe national Park and into council death traps!! We need large trees not regrowth!!! Fauna can't wait 100+ years for your trees!!</li> </ul>
<ul style="list-style-type: none"> <li>• Decreases erosion runoff into the Clarence River, streams and hills. Wetlands important for birds and turtles. I believe more trees equals more rain, as well trees absorb carbon from the air, have deep roots and provide homes and shelter for wildlife as well as farmed animals. Trees are life.</li> </ul>
<ul style="list-style-type: none"> <li>• Not destroying what we already have. Once we loose this special place it will take decades to recover if at all.</li> </ul>
<ul style="list-style-type: none"> <li>• Stop cutting down trees. Clear felling land with huge silky oaks and native tress is criminal. Come and live next door and see the Perry type homes and concrete in their place. Absolutely nothing creative in their place. Air conditioned sucking houses with nothing being fed back into the grid. Sad.</li> </ul>
<ul style="list-style-type: none"> <li>• Council must stop planting non indigenous trees,i.e Norfolk Island pines.We need more council conservation officers.</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Of utmost importance is ensuring the retention of large trees, old growth hollow bearing trees as well as medium sized recruitment trees as these are the next generation of hollow bearing trees. Retention of koala feed trees. Reduction of habitat fragmentation. Planting and managing riparian forests. Revegetation of dilapidated land. Managing invasive species such as cats, foxes pigs and weeds.</li> </ul>



- Avoiding inappropriate development and strengthening laws to protect biodiversity in the Clarence are also important.
- 
- CVC needs to ensure that all council development and private developments protect and enhance existing native vegetation.
- Putting a halt on the wholesale clearing of saw logs, especially those destined for wood chips and the degradation from our native forests. The recent fires and their intensity are a direct result of bad management practices and disregard for neighbouring properties.
- It is of great importance to offset the destruction for essential developments of natural areas.
- Education programme for people of the indigenous ways
- We should be preserving the beautiful natural environment we are custodians of and not destroying it for commercial reasons.
- CVC needs a tree preservation order. Cats and dogs should be securely housed at night. The proposed subdivision at Hickey Street needs to be completely re-thought. Natural bushland, a cultural centre, educational centre, eco lodges. I am amazed that the aboriginal owners are even thinking of selling for a residential subdivision when the area could do so much to improve the knowledge of their culture for everyone. It makes one wonder if they are serious about their stated desire to protect their heritage!
- I'd like to see more encouragement given to protecting insect breeding sites, for native bees etc. So, areas of native flowers should be encouraged as well as protected boxes (as we saw in Germany recently)
- Maintaining and protecting existing natural features. Rehabilitating damaged areas
- Maintaining and rehabilitating natural areas is essential for the mental health & stability of young people in reducing the desires to escape modern living competitive pressures with drugs or suicide. Natural environments are the only environments that we have always lived within & the only way to distract people from negative attitudes by involving them to work in a community restoring planetary life support systems that all sane people regard as beautiful & essential for life, positive futures and enjoyment.
- The illegal clearance of land, felling of trees for no apparent reason, forestry working too close to water ways. The mindless attitude of developers towards natural vegetation which is approved by council. It would be nice to promote the importance of maintaining our natural environment with direct action not just box ticking with the production of useless pamphlets.
- Maintaining Wildlife corridors is critical with the inevitable development that will happen along the east coast. Also putting strategies in place to mitigate the effects that Climate change will have on already threatened populations of native species.
- Eradicating weeds and feral animals from our national parks.
- Weed control and public education of its importance in maintaining resilient natural ecosystems; feral animal control for the protection of native fauna; public engagement and education in regard to the unique environmental values of the LGA and broader region and the ways in which individuals can help through choices they make in their own garden; the use of fire as a management tool to reduce the risk of large broad scale fire events and as a rejuvenation tool to maintain ecosystem health.
- Planting more trees and native vegetation on all open spaces, roadsides and riverbanks
- Protecting the area from landfill new building project shouldn't be allowed in this area , we should work with what we got
-

<ul style="list-style-type: none"> <li>• Council should be actively working on maintaining and rehabilitating natural areas, not leaving it to volunteers</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Development applications allowed or not allowed on these grounds.</li> </ul>
<ul style="list-style-type: none"> <li>• The less clearing the better for the environment and animals. Plant more trees.</li> </ul>
<ul style="list-style-type: none"> <li>• Wildlife corridors are very important</li> </ul>
<ul style="list-style-type: none"> <li>• Get bloody council onside - the Iluks DA is a total disaster, clearly shows council doesn't give a stuff about our environment, one wonders why I'm even bothering to complete this!</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• Food corridors(trees with the "right" vegetation)not just any old gum tree. It's a multiple birds haven, possum, sugar glider's &amp; bat's high rise with links directly to the food chain.</li> </ul>
<ul style="list-style-type: none"> <li>• Climate change issues. Weed &amp; Erosion control. Protection of infrastructure. The joy that people experience from interacting with natural areas. Mental health?</li> </ul>
<ul style="list-style-type: none"> <li>• It is important that all CVC activities support the environment eg: <ul style="list-style-type: none"> <li>a. plantings on council land should all be native plants indigenous to the area.</li> <li>b. Reassess the amount of mowing that is being done. Mowed grass is a barren environment, costly to maintain, and should be revegetated in many locations. Actions such as this are small individually but make a difference collectively. They can easily be incorporated into council works programs.</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>• Potential wildlife corridors need to be gazetted continuous and properly managed</li> </ul>
<ul style="list-style-type: none"> <li>• The Clarence Valley is an area of high conservation value with an important water-way. There is a real threat of open cut mining which could have irreparable damage to our river right out to the sea with tragic impact on wildlife, tourism, fishing and our right to clean water. The Clarence Valley Council needs to protect our river from mineral mining.</li> </ul>
<ul style="list-style-type: none"> <li>• Planting more trees. Ensuring no developments or mines are approved near waterways and important habitats.</li> </ul>
<ul style="list-style-type: none"> <li>• Improving community consultation/communication amongst all stakeholders</li> </ul>
<ul style="list-style-type: none"> <li>• Leave it alone &amp; conserve it for future generations - the Eastern Freshwater Cod is endangered &amp; must be protected at all costs - we also have the longest whitewater Canoe 7 kayak Trail in Australia - manage it don't POLLUTE it due to short term monetary gains - plan ahead to stop this lunacy</li> </ul>
<ul style="list-style-type: none"> <li>• Protection is important, but so often only funded and supported inside protected areas. A large proportion of crown land in the Clarence Valley also holds great value to biodiversity and ecosystem services yet is seemingly becoming more degraded. For this region to retain its ecological integrity, it is critical that more is done to reduce the effect of invasive species, including lantana, foxes and cats, on patches of bushland. I'd love to help out with this cause but don't know how to connect with local landcare groups, or if they are even supported by the Council</li> </ul>
<ul style="list-style-type: none"> <li>•</li> </ul>
<ul style="list-style-type: none"> <li>• To be opposed to clearfelling forests which the timber will be used for Bio -Mass to be sent off as wood pellets to foreign electricity furnaces. NSW Government named this process a carbon offset which is totally ridiculous There use to be selective logging which gave the animals a chance. Old growth forests need to be left alone for nesting birds and also other threatened species. I,m not opposed to logging ,there should be a fine balance though. It looks like it will be privatised which will be a complete disaster for North Coast forests and threatened species as well as unthreatened species. The other thing is the poisons that enter the waterways. 1080 baiting, glysohates and heavy chemicals needs to be addressed when CVC are making decisions for DA,s for any new blue berry and macadamia farms near the creeks which run off into the</li> </ul>

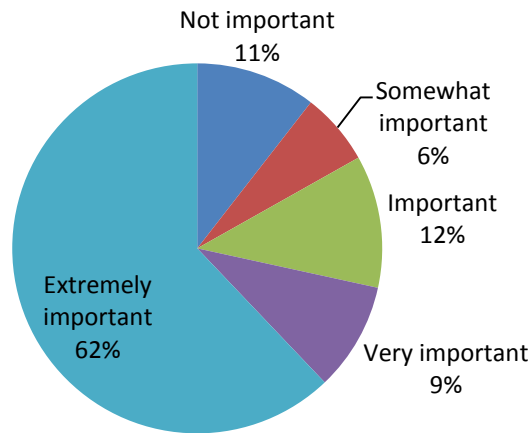
Clarence River and wetlands. There is actually a blueberry farm at Waterview Heights which is above our water catchment. I,m not sure how safe it is for the area !! This is what I mean when CVC (Clarence Valey Council) pass DA,s ! to look at the environmental impacts more closely well I guess the EPA (Environment Protection Authority) passes these environmental impacts such as an EIS (Environmental Impact Statement) but as proven throughout the Corindi area the waters are becoming very contaminated so this is not necessarily working in favour of the rivers and wetlands where many creatures rely on the integrity of the water.

- all aspects are important. people want to plant trees and participate in the rehab of natural systems, such as along the banks of the Clarence.so co funding, crowd funding,council organized initiatives
- I don't see the point in cutting down the natural areas and habitat of the few endangered animals that are left in Iluka just so they can build 150 houses to make some money. Why even bother if you contradict yourselves and pass permits to destroy the forests.
- High penalties for illegally damaging, removing or degrading natural areas, and native species.  
Flying foxes in particular should be protected, and seen as very important and an actual asset, not a liability.
- Council should look after the land it is responsible for such as controlling lantana and tobacco bush on roadsides.
- Cas claw, bell miner associated dieback and over use of our river are degrading the place faster than can be assessed. For example at Yates crossing near Ewingar there are four wheel drivers who sue the river crosing and the sand dunes around it to churn up the place with their moronic activity. When is council going to stop this??
- Corridors between habitats are important, but the conservation of the NETWORK of habitats is still more important. When I see that one of the most interesting waterholes of the region (in Lawrence) is for sale with a development project, threatening many birds which nest there, I think that laws should protect this sort of habitats, resp. that the council should buy these properties to protect them.
- We are at ground zero with a long way to go. Situation is steadily worsening. Priority must be made and a value placed on natural vegetation, watering points. Were are the possums? Noisy miners are moving in. Too much mowing, leafblowers.
- Control on land owners clearing. Stronger council action on those landowners who break the rules. Tree drives where the council helps and encourages land owners to plant native species on their land.
- Providing visitors with bins and toilets at peek holiday periods in rural areas as well as doing everything possible to protect our rivers by getting mini out of our area and stopping the diversion of water from our catchment
- Not allowing external threats to destroy our environment for profit.
- Weed control, recognising roadsides maybe reservoirs of species both vegetation and animals, road design in developments to keep mature trees or to preserve stands of vegetation as open space
- Council should work with landholders to maintain roadsides along properties and remove invasive trees/plants/grass! And keep waterways clear of fallen trees (see Shark Creek) etc.
- 1. Planning by all levels of government to ensure appropriate development that will increase and develop protection of native fauna and flora  
2. Educating landholders in the importance of biodiversity - link it to their economic well being  
3. Ensuring corridors for all animals to move about are maintained and developed
- Bush regen, reduction of wake making in river

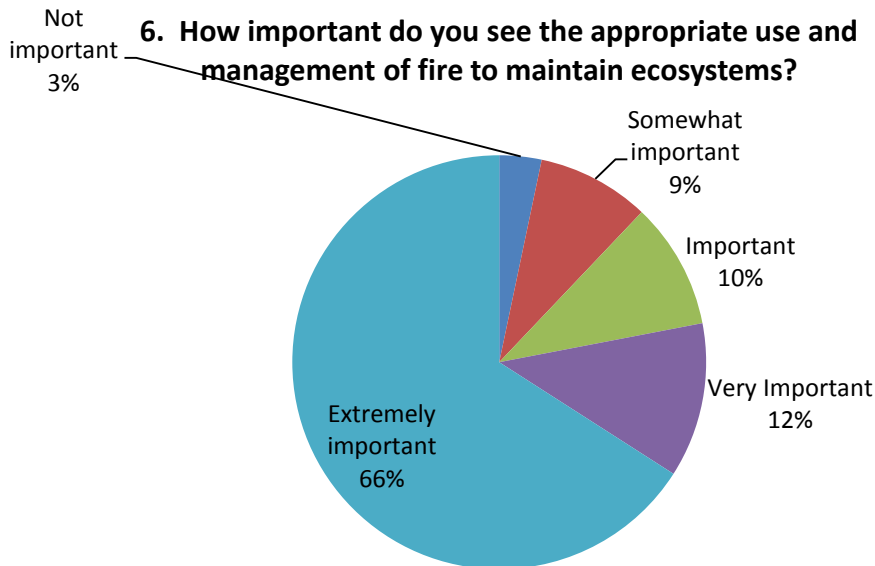
<ul style="list-style-type: none"> <li>• The big stick! HUGE Penalties for developers walking away from negotiations with peak bodies and knocking down trees regardless of authorities advice</li> </ul>
<ul style="list-style-type: none"> <li>• Educated council workers that are able to identify and preserve natural areas when they come across them. Support for an education policy for the general community to more value natural areas. More funding for the rehabilitation of areas and removal of problem weeds from natural areas controlled by council.</li> </ul>
<ul style="list-style-type: none"> <li>• Replanting with native species needed for local animals. Replanting riparian corridors for all creeks and rivers for movement of animals. Creating fish habitat in rivers and creeks where vegetation has been removed along the edges.</li> </ul>
<ul style="list-style-type: none"> <li>• Where native animal habitat has been destroyed/damaged I would like to see nesting boxes put in place until the trees get large/old enough to establish their own nesting hollows. I want to see all weed removed but I do not want chemicals OF ANY KIND to be used. I want to see rubbish removed from waterways so that when it rains the waterways will run clear. Stop removing trees.</li> </ul>
<ul style="list-style-type: none"> <li>• I think we know about weed, fire and other management actions but biodiversity strategies also need to recognise the negative impact that can be caused by careless and irresponsible people. As a landowner I have set aside wetland areas for biodiversity protection but my biggest problems are people driving or riding trail bikes on my property without permission. They introduce weeds, leave litter, bottles and shotgun shells. They drive like maniacs on the public road that crosses my property, running over snakes and small mammals and I am concerned that emus will be road kill. The offenders are locals, some live nearby while others live in town and go pigging, bringing dogs onto my property. They are not tourists. At the very least you need a major and ongoing public awareness campaign, personally I would like speed limits on back roads and heavy fines and harsh penalties enforced by appropriate authorities.</li> </ul>
<ul style="list-style-type: none"> <li>• Limit human traffic in conservation areas &amp; stop fire reduction practices that destroy habitat &amp; control wild dog activity</li> </ul>
<ul style="list-style-type: none"> <li>• No mining or fracking (CSG) and no telecommunication towers.</li> </ul>

**Question 5.** This question was aimed at ascertaining the relevance of adding an action to the strategy regarding investigating the possibility of a policy to prioritise the local offsetting of credits generated from the Biodiversity Offset Scheme. This is because through the Biodiversity Offset Scheme, local developments that trigger a Biodiversity Development Assessment Report, can largely offset the credits for habitats and species in other LGA's, preserving areas in other LGA's and thereby potentially creating less habitat here. 83% of respondents considered local offsetting important to extremely important.

**5. NSW state biodiversity legislation has changed to allow clearing of native vegetation for development to be offset with similar habitat which can be located outside our local government area (like for like). This can result in a loss of certain habitat**

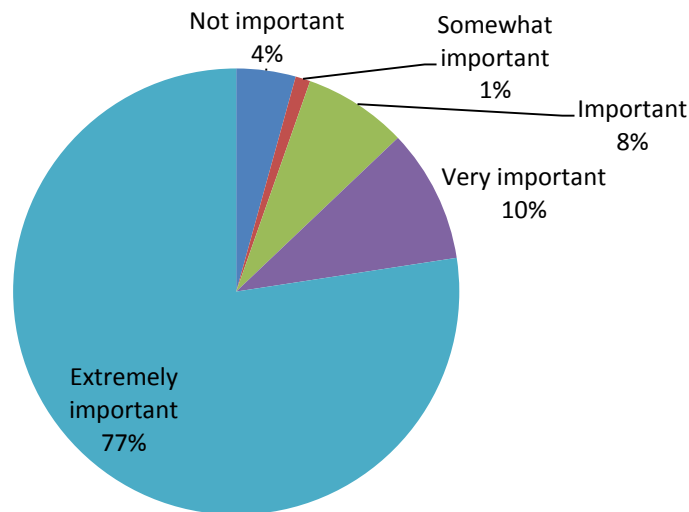


**Question 6.** Fire plays an important role in maintaining many of our plant communities, reducing weeds and stimulating some native plants to grow. When fires are too hot, or too frequent, irreparable damage to ecosystems can occur including changing the kinds of animals and plants that occur in that ecosystem. It is interesting to note that this question was asked prior to the fires that devastated much of the Clarence, yet 88% of responses indicated that fire was important to extremely important to manage appropriately.

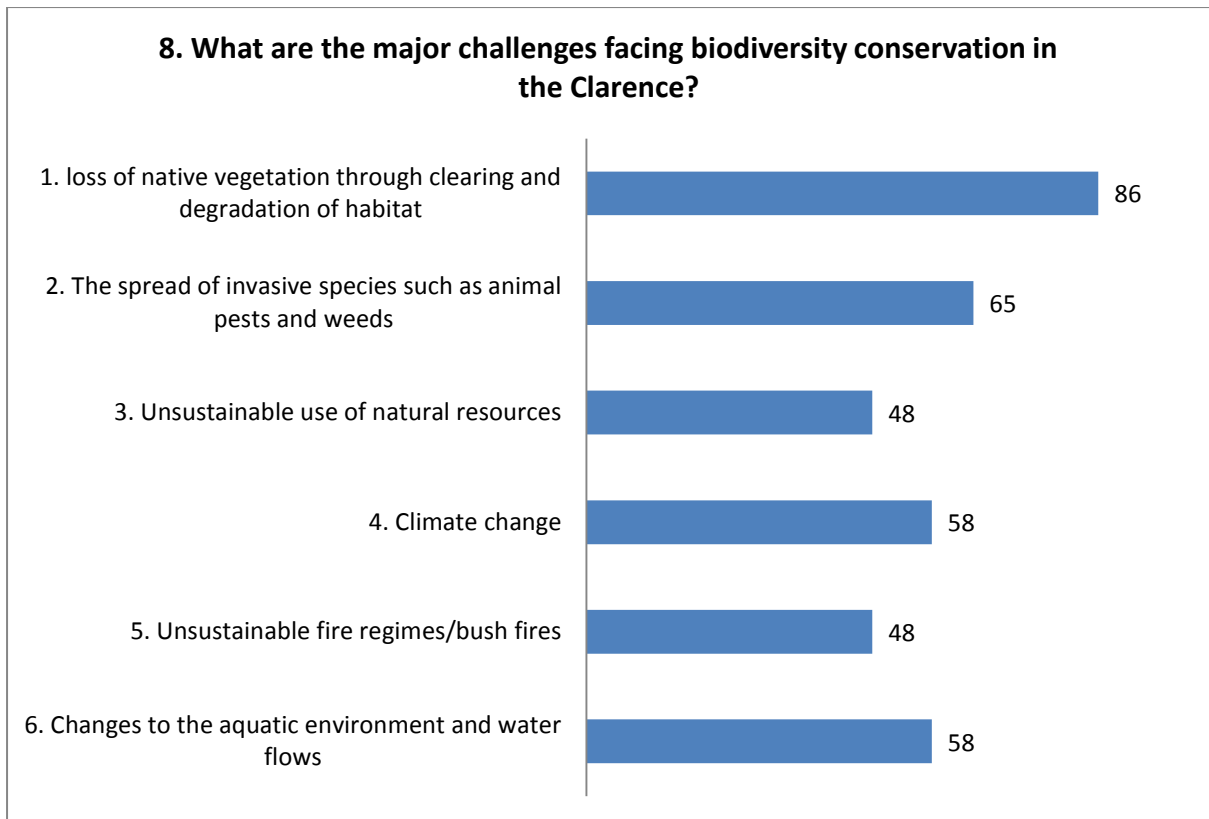


**Question 7.** The coastal areas of the Clarence contain endangered communities such as saltmarsh and wetlands that support the important Clarence fishing industry by providing habitat for juvenile fish, prawns and crabs. These plant communities are also at serious risk of decline through climate change and sea level rise. Participants were asked how important they considered programs that targeted these ecosystems., with 95% of responses asking for Council to develop local programs.

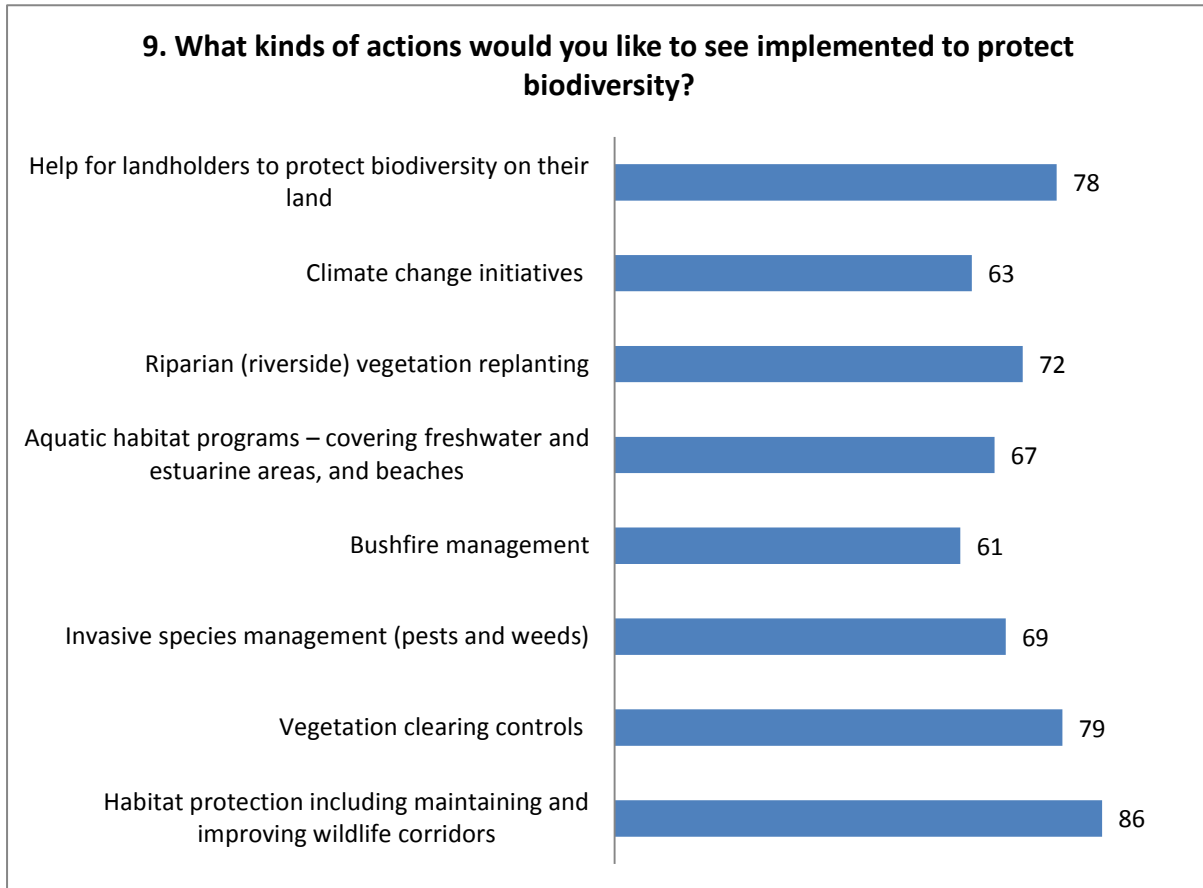
**7. How important is it for Council to develop programs and actions to mitigate the impacts of climate change and sea level rise on biodiversity within our area?**



**Question 8.** The major challenges facing biodiversity conservation in the Clarence were determined as loss of native vegetation through clearing (86%) and stopping the spread of invasive weeds (65%).



**Question 9.** The survey responses showed the top 3 actions to aid the protection of biodiversity were habitat protection, vegetation clearing controls and help for landholders to protect biodiversity on their land.



### Question 10

This question asked if the participant would like to add anything else. These responses are not edited.

- Council needs to incorporate the biodiversity strategy aspects into all policies and operating procedures. At present far too many of its operation ignore biodiversity impacts. Education programs must be incorporated into all sectors of its operation
- We need to make our community aware of what the future holds with climate change. They need to learn to live self sufficiency and in harmony with our beautiful fragile biodiversity
- We need to aim for a constant increase, not just 'maintenance', of native species and habitats. This approach is the only way to ward off the constant commercial pressures to destroy these.
- Rivers, streams and gullies need restoring and protecting in perpetuity as a network of moist, natural fire-breaks. Koalas and flying foxes, once collective megalithic animals that modelled the coastal forests, need to be a focus for urgent attention
- Good luck.
- You need to improve your Banner work on this page..... just saying.....
- Great work, Heather!



<ul style="list-style-type: none"> <li>• Individual landowners and Council can invest a huge amount of time, money and energy in protecting biodiversity - but that work and those resources are wasted when the actions of neighbours (who don't understand or value biodiversity) destroy that work.</li> </ul>
<ul style="list-style-type: none"> <li>• Areas of native vegetation in the Clarence have been neglected for a long time due mostly to lack of funds available for maintenance works. CVC and NSW government need to allocate more funds to Biodiversity protection and enhancement.</li> </ul>
<ul style="list-style-type: none"> <li>• Council should protect native vegetation and not just fine developers from clear felling areas illegally, but charge them with destruction of biodiversity areas. A small fine is not a deterrent when a huge profit is inevitable.</li> </ul>
<ul style="list-style-type: none"> <li>• Tourism can focus on ecologically sustainable programs and places - many people want ecotourism. It is a worldwide trend.</li> </ul>
<ul style="list-style-type: none"> <li>• With a huge amount of funding we could maybe do the trick</li> </ul>
<ul style="list-style-type: none"> <li>• It concerns me that there appears to be a lot of tree clearing / fencing that is not conducive to emu movement in the area between Maclean and broom head. Would like road speed limits decrease on brooms head road to 80 to minimise road kill and help in pr</li> </ul>
<ul style="list-style-type: none"> <li>• Have government officers regularly pursue feral animals. Don't leave it up to the landowners who already pay 2 lots of rates. Create more jobs.</li> </ul>
<ul style="list-style-type: none"> <li>• We have a great opportunity to enhance the biodiversity of the valley and promote our rich assets for tourism and to benefit the health and well-being of residents.</li> </ul>
<ul style="list-style-type: none"> <li>• It's such a special region and it's on the brink of becoming overdeveloped. If we lose our near-pristine natural habitats, we lose our main appeal for tourism and we will also lose certain species and clean air &amp; rivers that we need for our own survival.</li> </ul>
<ul style="list-style-type: none"> <li>• I hope CVC lives up to what it says and respects and meets this CVC observation: "Clarence Valley's ... natural environment underpins many of the region's key industries and the well-being of its residents." if the river dies so does the valley!</li> </ul>
<ul style="list-style-type: none"> <li>• Intense agriculture has a huge impact on old growth native veg etc being destroyed &amp; illegal water use. Needs better monitoring before the damage is done. Can Council be involved at settlement of purchase to guide new owners into better enviro decisions.</li> </ul>
<ul style="list-style-type: none"> <li>• This survey and its format are insufficient to the task of community engagement and formulating policy.</li> </ul>
<ul style="list-style-type: none"> <li>• Our native flora and fauna is there for us to enjoy and asks for virtually nothing in return except protection so that they/it may live along side us. When this occurs in harmony our natural environment gives us so much more in return!! Keep them safe!!</li> </ul>
<ul style="list-style-type: none"> <li>• I would like to see a high priority to limit development to the area due to extinction of native animals and plants etc</li> </ul>
<ul style="list-style-type: none"> <li>• Sort it out.yesterday.</li> </ul>
<ul style="list-style-type: none"> <li>• Everyone needs to be planting! Education for farmers but also education for home gardeners to plant more. Discourage lawns. Encourage native verge gardens.</li> </ul>
<ul style="list-style-type: none"> <li>• Councils pro development attitude will no doubt form major issues in years to come as it is already! \$\$ before habitat! 2 year old trees can't replace a 60year old tree. Never will!!! Council needs to understand that. Protect not level!!</li> </ul>
<ul style="list-style-type: none"> <li>• We all need to do our bit to reduce waste, save water, recycling where we can and implement ways to reuse our waste, renewable energy, no new coal mines. Plant millions of trees to offset climate change. Turn off the lights not required.</li> </ul>

<ul style="list-style-type: none"> <li>• Employ some smart thinkers. Clever people that have a vision of clean and green - like we think of Tasmania. We are sitting on a gold mine here, and the big parcels of land are going. Time is running out.</li> </ul>
<ul style="list-style-type: none"> <li>• It is precious, it is dying, let's do what we can so that our Grandkids can come and visit this most beautiful area. Let's think outside the box.</li> </ul>
<ul style="list-style-type: none"> <li>• Biodiversity decline is, in my opinion, the most pressing issue we face in the valley. Coastal emus, spotted tailed quolls, koalas, owls are all examples of species in decline. This must be halted at all costs. I wholeheartedly support conservation.</li> </ul>
<ul style="list-style-type: none"> <li>• There seem to be a huge "disconnect" between planning and environment at CVC. On the one hand you put out surveys like this and have koala and emu monitoring programmes and on the other hand CVC endorses appalling developments like the Hickey St DA!</li> </ul>
<ul style="list-style-type: none"> <li>• Let's use commonsense. No one wants to lose our native animals or fauna we need to work together.</li> </ul>
<ul style="list-style-type: none"> <li>• Council needs to lead by example in preserving biodiversity and protecting biodiversity. The approval of the Hickey St subdivision by council is a disgrace.</li> </ul>
<ul style="list-style-type: none"> <li>• The job opportunities based around our great river system are endless, yet Council is without any clues as to how to promote this area into the future</li> </ul>
<ul style="list-style-type: none"> <li>• That this survey has been conducted gives me hope!</li> </ul>
<ul style="list-style-type: none"> <li>• Keep it how it is that's why people are here .you don't make a place better by making it more developed or increasing population eg Byron bay ,airline beach ,Sydney, Melbourne the list goes on</li> </ul>
<ul style="list-style-type: none"> <li>• Once it's gone it's gone, you cannot recreate what Nature put there in the first place. People come here to visit because they love how different and beautifully natural this area is...LET'S KEEP IT THAT WAY...</li> </ul>
<ul style="list-style-type: none"> <li>• I think that the Clarence Valley is one of the most beautiful places in Australia, we need to protect what we have before it is too late.</li> </ul>
<ul style="list-style-type: none"> <li>• Once its gone its gone. Also, it's what makes the Clarence Valley great</li> </ul>
<ul style="list-style-type: none"> <li>• Because the Clarence River has the largest catchment, the largest quantity of mixed salt &amp; freshwater in a subtropical climate, it provides the most important ecosystem providing food/other resources for people and the environment that supports us in NSW.</li> </ul>
<ul style="list-style-type: none"> <li>• Just maintain what we have got. Stop clearing land for marginal uses. No need for grandiose schemes just plant a tree or two today.</li> </ul>
<ul style="list-style-type: none"> <li>• It is hopeful that with questionnaires like this that we have many people who care for our environment.</li> </ul>
<ul style="list-style-type: none"> <li>• Councillors need to be educated as to why they need to fund biodiversity protection; implementation of any strategy needs to include clear planning rules to guide staff and an emphasis on compliance, in short good governance, not short term political fixes</li> </ul>
<ul style="list-style-type: none"> <li>• Just maintain what we have got. Stop clearing land for marginal uses. No need for grandiose schemes just plant a tree or two today.</li> </ul>
<ul style="list-style-type: none"> <li>• Council must address the danger to our biodiversity caused by climate change, excessive clearing, bushfires, invasive species and over-population. Councillors should take more interest in these matters</li> </ul>
<ul style="list-style-type: none"> <li>• No</li> </ul>
<ul style="list-style-type: none"> <li>• Development approvals do not match the science behind the need for biodiversity. Our decision makers must stand for more than development. Our decision makers must take into consideration, nature and future generations.</li> </ul>
<ul style="list-style-type: none"> <li>• Such a large variety of flora and fauna thrive here, for a reason limit developments sacrificing these habitats to nature! New trees won't replace old ones.</li> </ul>

<ul style="list-style-type: none"> <li>• All public should be made aware of all decisions</li> </ul>
<ul style="list-style-type: none"> <li>• Yes, your concern is bullshit, look at the Iluka DA!</li> </ul>
<ul style="list-style-type: none"> <li>• Respect the trained biologists who can guide and educate us to follow world guidelines that respect and preserve our unique and fragile ecosystems!</li> </ul>
<ul style="list-style-type: none"> <li>• Let's recognise what makes the Clarence such a beautiful place to live &amp; to share with visitors. And ofcourse, respect the right of living things to exist in general. As David Attenborough put it "We have no moral right....to neglect our responsibility."</li> </ul>
<ul style="list-style-type: none"> <li>• If something is not done very soon we will lose our biggest and most important asset.</li> </ul>
<ul style="list-style-type: none"> <li>• For too long we pay lip service to this issue and development always wins with conditions which are rarely monitored or policed it seems to the detriment albeit slowly, of our natural environment. Also State Govt cutbacks to environmental monitoring</li> </ul>
<ul style="list-style-type: none"> <li>• The Clarence Valley is one of the last savable places on the east coast of Australia. We need to act quickly &amp; firmly and on all levels to protect habitat. I am out of time to complete this section. See you at the public consultation on the 10 September</li> </ul>
<ul style="list-style-type: none"> <li>• No</li> </ul>
<ul style="list-style-type: none"> <li>• We need more boots on the ground, professional rangers and environmental officers - well resourced and equipped to liaise with land holders and manage existing protected areas. the numbers of supported professionals in the field of conservation is pitiful</li> </ul>
<ul style="list-style-type: none"> <li>• NO MINING IN THE CLARENCE VALLEY - otherwise all of the above has just been wasted - keep the valley clean &amp; resist the pressures of mining giants whose short term greed needs to be short circuited - resist pressure from the NSW Govt - no water taken out</li> </ul>
<ul style="list-style-type: none"> <li>• It cannot be offset. Please focus on retaining and enriching the biodiversity values we have in this valley, because they are globally significant and increasingly rare in Australia</li> </ul>
<ul style="list-style-type: none"> <li>• We need to retain what we have, and endeavor to restore some of what we have already lost.</li> </ul>
<ul style="list-style-type: none"> <li>• yes only impacted landholders should be making these decisions. this survey can be filled by tenants and townies neither of whom are entitled to make decisions that directly impact others.</li> </ul>
<ul style="list-style-type: none"> <li>• Over logging needs to halt immediatiely. Logging of water ctachment caused erosion and river silation. Council also needs ot stop gem stone fossicking by lapidary clubs from Lismore and Tenterfield which also cause erosion and ruin the pristine waters</li> </ul>
<ul style="list-style-type: none"> <li>• Coming from Switzerland, where I worked during 35 years as a forest engineer, I see that the human pressure on nature is exactly as high as in my contry. The only difference is the area which is still intact. But the trend is same : lost of biodiversity !</li> </ul>
<ul style="list-style-type: none"> <li>• The valley is fortunate in having so many national parks and forests - these will prove to be one our greatest assets in the long run.</li> </ul>
<ul style="list-style-type: none"> <li>• You either don't care or are out of your depth and/or disregard laws...Gulmarrad "Eco village"?, Woombah Woods destruction and the abandoned ship's at Goodwood Island. Action speak louder than words no matter how many times you "tell" us you care</li> </ul>
<ul style="list-style-type: none"> <li>• Its still good, but will be devastated if action is not taken immediately. So glade you have done this initiative</li> </ul>
<ul style="list-style-type: none"> <li>• I thought the last strategy was an excellent document but would have liked to see a review of it to see how the Council went in terms of achieving its goals and</li> </ul>

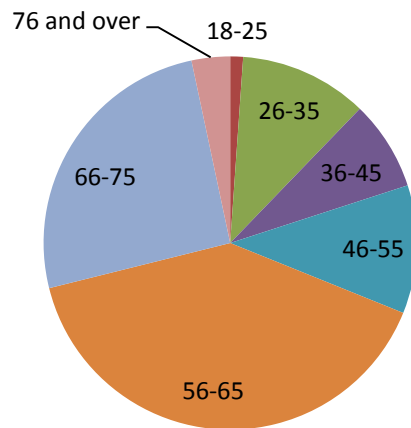
objectives. Good luck with this one.

- I am passionate about protection of native flor and fauna and I am prepared to help in whatever way I can.
- We have some outstanding biodiversity in the district. Most residents aren't aware of it and don't understand the damage caused when they don't keep their dogs in at night or try burning off rubbish during total fire bans. It is a big challenge, good luck
- Help us to help ourselves.

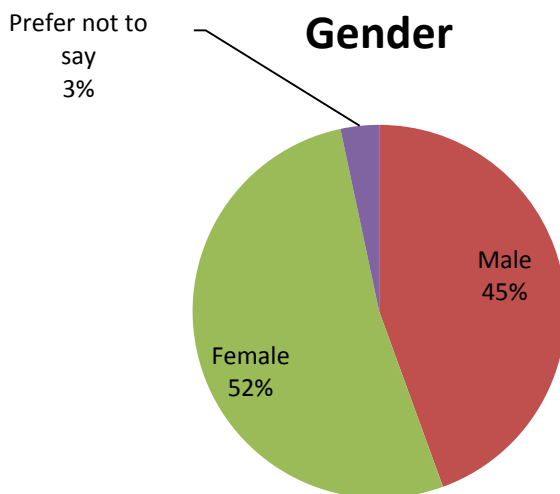
## 5. Demographics

The majority of responses were by people over the age of 55, and were 52% female.

### Age group of respondents



### Gender



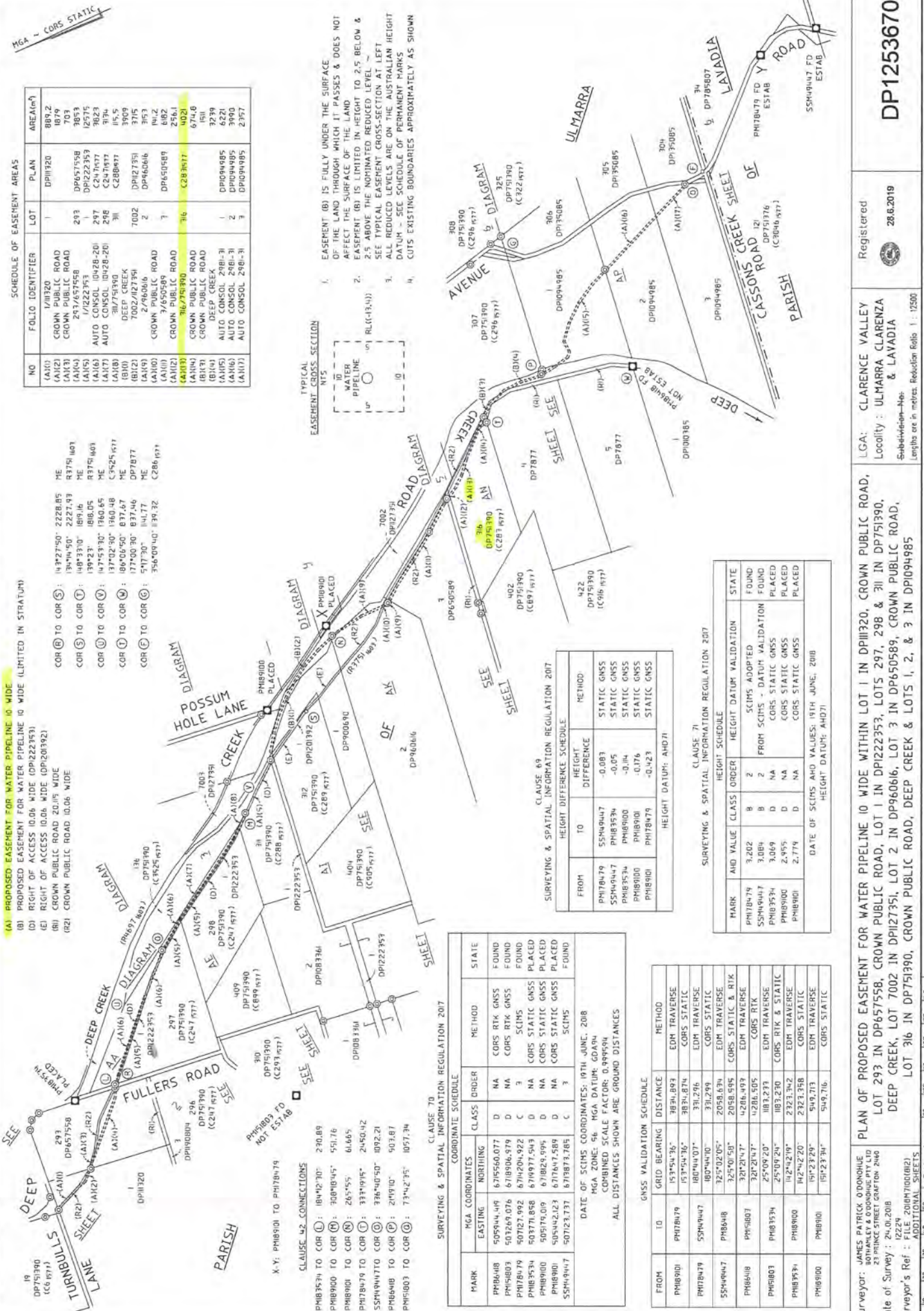
## **6.0 Conclusion**

The survey resulted in 92 submissions. The majority of respondents feel very strongly that more effort needs to be made by council in terms of conservation of biodiversity. Several responses focussed on the disappointment they felt in Council approving the Hickey St Development at Iluka. Strong response regarding how beautiful our natural assets are, and the high amount of native flora and fauna need to be protected. Several responses criticised Council's planning regulations and ability to implement fines when illegal clearing is evident.

**SCHEDULE "A"**

## Easement for Water Pipeline

FULL AND FREE right for the Body having the benefit of this easement (being a public or local authority) and every person authorised by it from time to time and at all times to pass and convey water in any quantities through the servient tenement TOGETHER WITH the right to use for the purpose of the easement any line of pipes (including works ancillary thereto) already laid within the servient tenement for the purposes of the passage and conveyance of such water or any pipe or pipes in replacement, substitution or duplication therefore and where no such line of pipes exists to lay place and maintain a line of pipes of sufficient internal diameter beneath the surface of the servient tenement and to lay place and maintain upon the surface of the servient tenement any works ancillary to the said line of pipes AND TOGETHER WITH the right for the Body having the benefit of this easement (being a public or local authority) and every person authorised by it with any tools, implements, or machinery, necessary for the purposes, to enter upon the servient tenement and to remain there for any reasonable time for the purposes of laying, inspecting, cleansing, repairing, maintaining, or renewing such pipeline or any part thereof (including works ancillary thereto) AND for any of the aforesaid purposes to open the soil of the servient tenement to such extent as may be necessary PROVIDED THAT the Body having the benefit of this easement (being a public or local authority) and every person authorised by it will take all reasonable precautions to ensure as little disturbance as possible to the surface of the servient tenement and will restore that surface as nearly as practicable to its original condition.



SCHEDULE OF EASEMENT AREAS

NO	FOLIO IDENTIFIER	LOT	PLAN	AREA(m <sup>2</sup> )
(A1)	1/11320	1	DP11320	889.2
(A12)	CROWN PUBLIC ROAD			1879
(A13)	CROWN PUBLIC ROAD			703
(A14)	293/657558	293	DP657558	7853
(A15)	297/222353	297	DP222353	12975
(A16)	AUTO CONSOL 10428-20	247	C241077	9823
(A17)	AUTO CONSOL 2828-20	298	C241077	1534
(A18)	DEEP CREEK	31	C280897	3009
(B1)	7002/1127351	7002	DP1127351	3705
(B2)	2/964066	2	DP964066	3653
(A10)	3/650589	3	DP650589	682
(A11)	316/751390	316	C283677	256.1
(A12)	CROWN PUBLIC ROAD			674.8
(A13)	CROWN PUBLIC ROAD			1511
(A14)	CROWN PUBLIC ROAD			3239
(B1)	DEEP CREEK			6221
(A15)	AUTO CONSOL 2981-31	1	DP1094985	3980
(A16)	AUTO CONSOL 2981-31	2	DP1094985	3980
(A17)	AUTO CONSOL 2981-31	3	DP1094985	2357



- EASEMENT (B) IS FULLY UNDER THE SURFACE OF THE LAND THROUGH WHICH IT PASSES & DOES NOT AFFECT THE SURFACE OF THE LAND
- EASEMENT (B) IS LIMITED IN HEIGHT TO 2.5 BELOW & 2.5 ABOVE THE NOMINATED REDUCED LEVEL
- ALL TYPICAL EASEMENT CROSS-SECTION AT LEFT
- ALL REDUCED LEVELS ARE ON THE AUSTRALIAN HEIGHT DATUM - SEE SCHEDULE OF PERMANENT MARKS
- CUTS EXISTING BOUNDARIES APPROXIMATELY AS SHOWN

- (A) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE  
 (B) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE (LIMITED IN STRUTUM)  
 (C) RIGHT OF ACCESS 10.06 WIDE (DP1222353)  
 (D) RIGHT OF ACCESS 10.06 WIDE (DP201921)  
 (E) RIGHT OF ACCESS 10.06 WIDE (DP201921)  
 (F) CROWN PUBLIC ROAD 20.05 WIDE  
 (G) CROWN PUBLIC ROAD 10.06 WIDE  
 (H) CROWN PUBLIC ROAD 10.06 WIDE  
 (I) CROWN PUBLIC ROAD 10.06 WIDE  
 (J) CROWN PUBLIC ROAD 10.06 WIDE  
 (K) CROWN PUBLIC ROAD 10.06 WIDE  
 (L) CROWN PUBLIC ROAD 10.06 WIDE  
 (M) CROWN PUBLIC ROAD 10.06 WIDE  
 (N) CROWN PUBLIC ROAD 10.06 WIDE  
 (O) CROWN PUBLIC ROAD 10.06 WIDE  
 (P) CROWN PUBLIC ROAD 10.06 WIDE  
 (Q) CROWN PUBLIC ROAD 10.06 WIDE  
 (R) CROWN PUBLIC ROAD 10.06 WIDE  
 (S) CROWN PUBLIC ROAD 10.06 WIDE  
 (T) CROWN PUBLIC ROAD 10.06 WIDE  
 (U) CROWN PUBLIC ROAD 10.06 WIDE  
 (V) CROWN PUBLIC ROAD 10.06 WIDE  
 (W) CROWN PUBLIC ROAD 10.06 WIDE  
 (X) CROWN PUBLIC ROAD 10.06 WIDE  
 (Y) CROWN PUBLIC ROAD 10.06 WIDE  
 (Z) CROWN PUBLIC ROAD 10.06 WIDE

CLAUSE 69 SURVEYING & SPATIAL INFORMATION REGULATION 2017 HEIGHT DIFFERENCE SCHEDULE

FROM	TO	WEIGHT DIFFERENCE	METHOD	HEIGHT DATUM: AHD/1
PH178479	SSM94947	-0.083	STATIC GNSS	
SSM94947	PH183534	-0.05	STATIC GNSS	
PH183534	PH189100	-0.104	STATIC GNSS	
PH189100	PH178479	-0.176	STATIC GNSS	
PH189100	PH178479	-0.423	STATIC GNSS	

CLAUSE 71 SURVEYING & SPATIAL INFORMATION REGULATION 2017 HEIGHT SCHEDULE

MARK	AMD VALUE	CLASS	ORDER	HEIGHT DATUM: AHD/1	STATE
PH178479	3.202	B	2	SCIMS ADOPTED	FOUND
SSM94947	3.064	D	2	FROM SCIMS - DATUM VALIDATION	FOUND
PH183534	3.069	D	NA	CORS STATIC GNSS	PLACED
PH189100	2.955	D	NA	CORS STATIC GNSS	PLACED
PH189100	2.774	D	NA	CORS STATIC GNSS	PLACED

DATE OF SCIMS AND VALUES: 19TH JUNE, 2018  
 HEIGHT DATUM: AHD/1

CLAUSE 70 SURVEYING & SPATIAL INFORMATION REGULATION 2017 COORDINATE SCHEDULE

MARK	MGA EASTING	MGA NORTHING	CLASS	ORDER	METHOD	STATE
PH184148	505944.49	675560.077	D	NA	CORS RTK GNSS	FOUND
PH184148	503249.076	671806.979	D	NA	CORS RTK GNSS	FOUND
PH178479	507127.992	674204.922	C	3	SCIMS	FOUND
PH183534	503770.858	671977.543	D	NA	CORS STATIC GNSS	PLACED
PH189100	505170.019	671829.995	D	NA	CORS STATIC GNSS	PLACED
PH189100	508442.223	671847.589	D	NA	CORS STATIC GNSS	PLACED
SSM94947	507273.737	671873.785	C	3	SCIMS	FOUND

DATE OF SCIMS COORDINATES: 19TH JUNE, 2018  
 MGA ZONE: 56 MGA DATUM: GDA94  
 COMBINED SCALE FACTOR: 0.99999  
 ALL DISTANCES SHOWN ARE GROUND DISTANCES

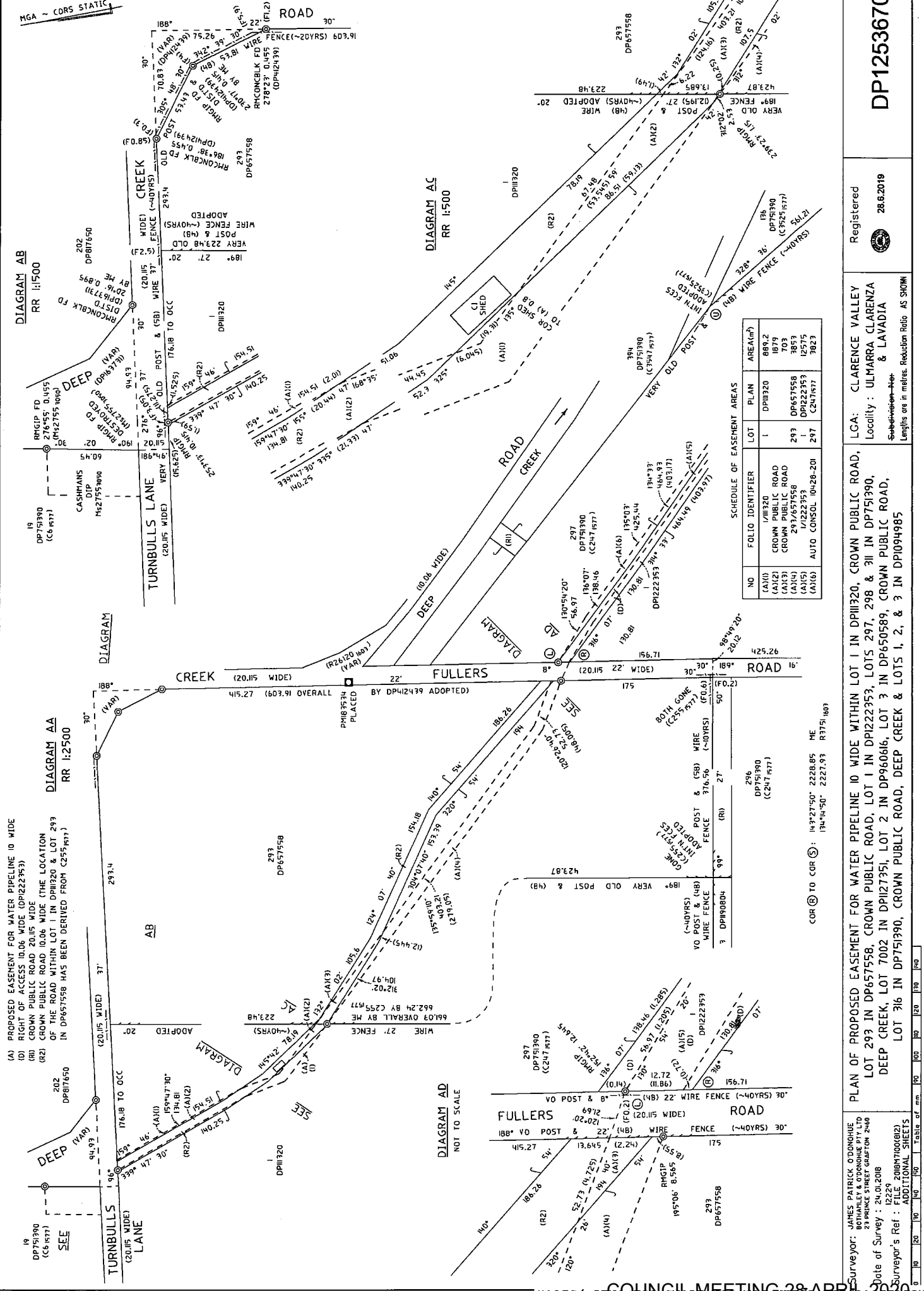
PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP11320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DP127351, LOT 2 IN DP964066, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DP1094985

Registered: 28.8.2019  
 LGA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAVADIA  
 Subdivision-No: 12500  
 Lengths are in metres. Reduction factor: 1:12500

JAMES PATRICK O'DONOHUE  
 80 HAMLEY & O'DONOHUE PTY LTD  
 23 PRINCE STREET GRAFTON 2460  
 Date of Survey: 24.04.2018  
 Surveyor's Ref: FILE 2018M71001(02)  
 ADDITIONAL SHEETS

WARNING: CREASING OR FOLDING WILL LEAD TO REJECTION

PLAN FORM 2(A2)



DP1253670

Registered  
28.6.2019

LCA: CLARENCE VALLEY  
Locality: ULMARRA CLARENZA & LAVADIA  
Subdivision No. 46-  
Lengths are in metres. Reduction Ratio AS SHOWN

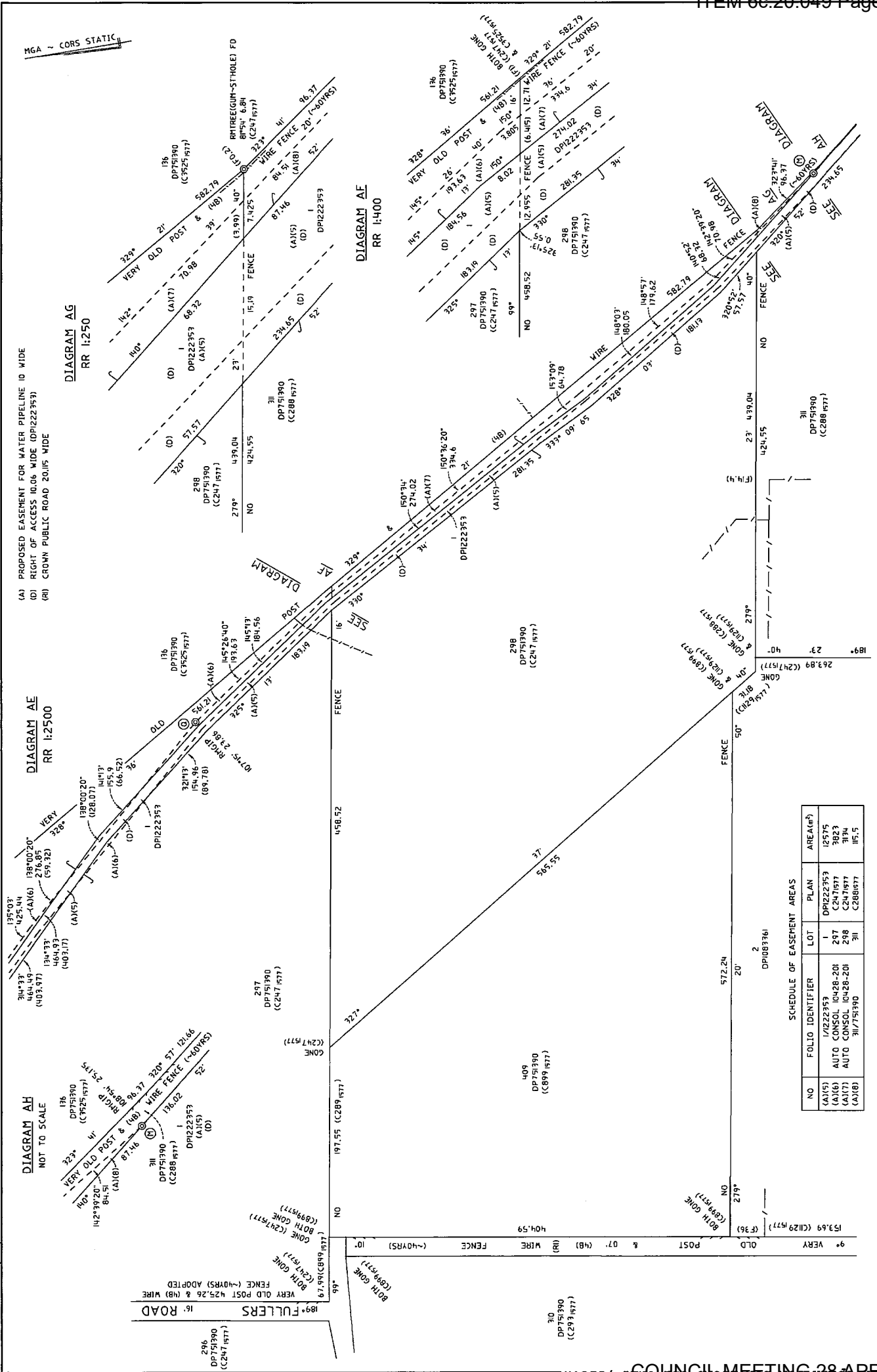
PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DPI11320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP222353, LOTS 297, 298 & 311 IN DP751990, DEEP CREEK, LOT 7002 IN DPI27351, LOT 2 IN DP60616, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751990, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DPI094985

Surveyor: JAMES PATRICK O'DONOHUE  
23 PRINCE STREET GRAFTON 2400  
Date of Survey: 24.01.2018  
Surveyor's Ref: FILE 208M7000(2)  
ADDITIONAL SHEETS



WARNING: CREASING OR FOLDING WILL LEAD TO REJECTION

PLAN FORM 2(A2)



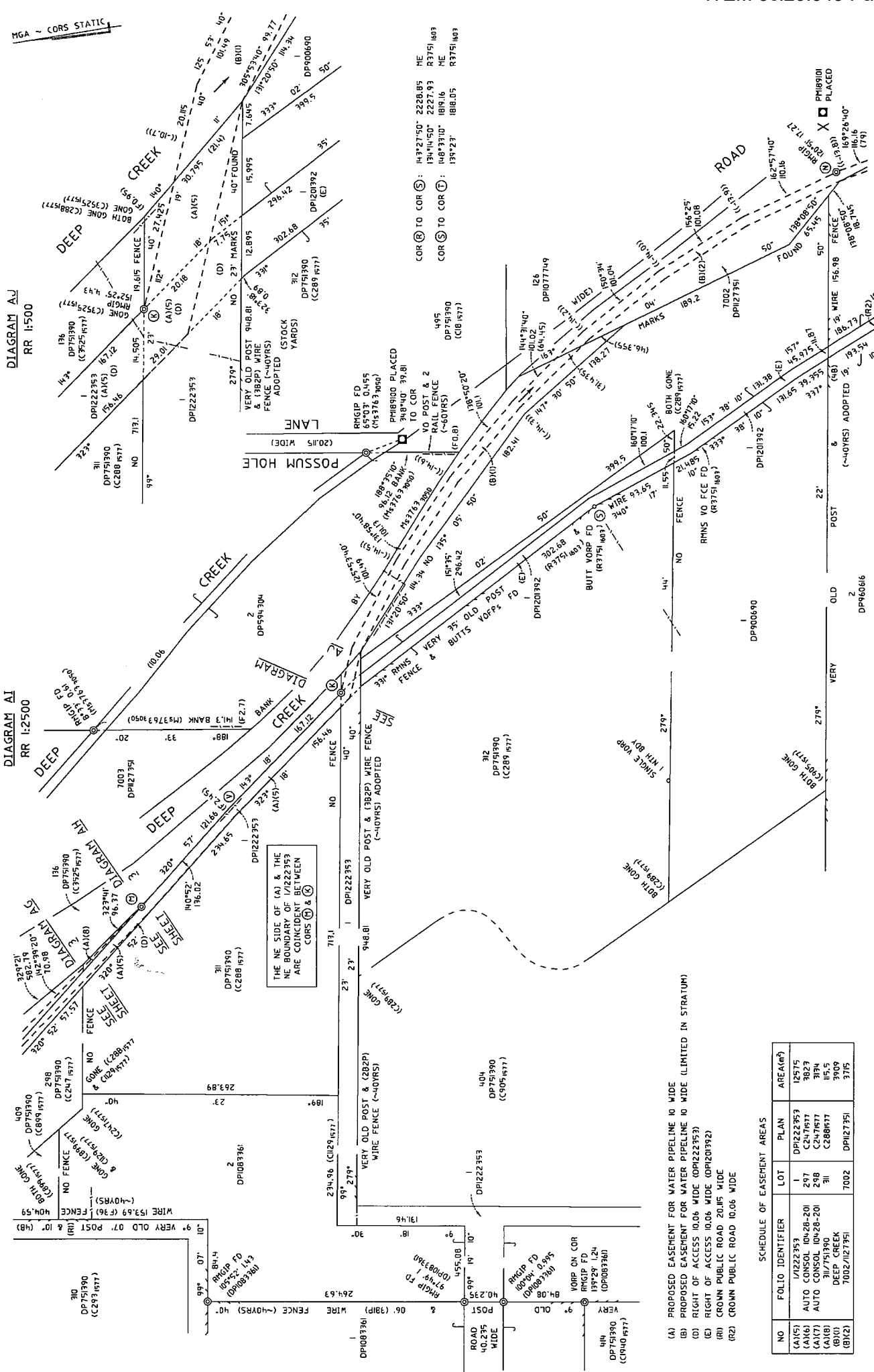
Registered  
  
 28.6.2019  
 LGA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAVADIA  
 Sub-division-No: DP1253670  
 Lengths are in metres. Reduction Ratio AS 1500M

PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP11320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP1222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DP127351, LOT 2 IN DP660816, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DP1094985

JAMES PATRICK O'DONOHUE  
 BOTANICALLY & O'DONOHUE PTY LTD  
 23 PRINCE STREET GRAFTON 2460  
 Date of Survey: 24.01.2018  
 Surveyor's Ref: 12229  
 File 20180700(02)  
 ADDITIONAL SHEETS

PLAN FORM 2(A2) WARNING: CREASING OR FOLDING WILL LEAD TO REJECTION

Sheet 4 of 8 Sheets



- (A) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE
- (B) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE (LIMITED IN STRATHUI)
- (C) RIGHT OF ACCESS 10.06 WIDE (DP1222353)
- (D) RIGHT OF ACCESS 10.06 WIDE (DP1201992)
- (E) CROWN PUBLIC ROAD 20.15 WIDE
- (F) CROWN PUBLIC ROAD 10.06 WIDE

SCHEDULE OF EASEMENT AREAS

NO	FOLIO IDENTIFIER	LOT	PLAN	AREA(m <sup>2</sup> )
(A)(5)	1/222353	1	DP1222353	12575
(A)(6)	AUTO CONSOL 04-28-20	2*7	C2-47677	3823
(A)(7)	AUTO CONSOL 04-28-20	2*8	C2-47677	3134
(A)(8)	31/751390	31	C288677	115.5
(B)(1)	DEEP CREEK	3909		
(B)(2)	7002/127351	7002	DP127351	3715

Surveyor: JAMES PATRICK O'DONOHUE  
 27 PRINCE STREET GRAFTON 2460  
 Date of Survey: 24.01.2018  
 Surveyor's Ref: FILE 2018/100/022  
 ADDITIONAL SHEETS

Registered  
 28.6.2019

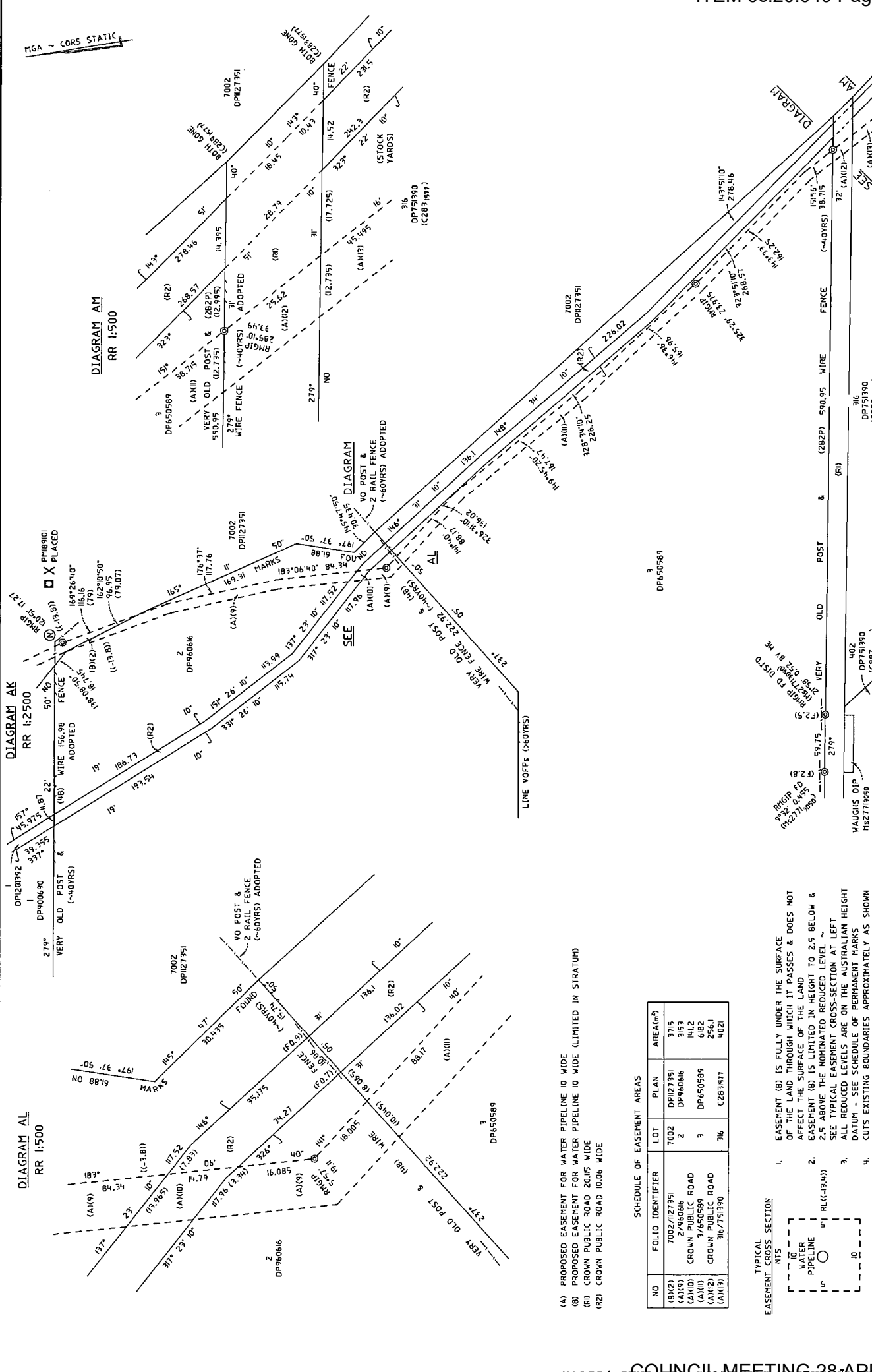
LCA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAYADIA  
 Subdivision-Ref: DP1253670  
 Lengths are in metres. Reduction Ratio AS SHOWN

PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP11320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP1222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DP127351, LOT 2 IN DP960616, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DP1094985

WARNING: CREASING OR FOLDING WILL LEAD TO REJECTION

PLAN FORM 2(A2)

Sheet 5 of 8 Sheets



(A) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE  
 (B) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE (LIMITED IN STRATUM)  
 (R) CROWN PUBLIC ROAD 20M WIDE  
 (R2) CROWN PUBLIC ROAD 10.06 WIDE

SCHEDULE OF EASEMENT AREAS

NO	FOLIO IDENTIFIER	LOT	PLAN	AREA (m <sup>2</sup> )
(B)(2)	7002/127351	7002	DP127351	3715
(A)(9)	2/960606	2	DP960606	3153
(A)(10)	3/650589	3	DP650589	4112
(A)(12)	16/751390	316	C287577	2561
(A)(13)				4021

TYPICAL CROSS SECTION

- EASEMENT (B) IS FULLY UNDER THE SURFACE OF THE LAND THROUGH WHICH IT PASSES & DOES NOT AFFECT THE SURFACE OF THE LAND
- EASEMENT (B) IS LIMITED IN HEIGHT TO 2.5 BELOW & 2.5 ABOVE THE NOMINATED REDUCED LEVEL
- SEE TYPICAL EASEMENT CROSS-SECTION AT LEFT DATUM - SEE SCHEDULE OF PERMANENT MARKS
- CUTS EXISTING BOUNDARIES APPROXIMATELY AS SHOWN

PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP11320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP1223353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DP127351, LOT 2 IN DP960606, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DP1094985

Surveyor: JAMES PATRICK O'DONOHUE  
 BOTHALEY & O'DONOHUE PTY LTD  
 23 PRINCE STREET GRAFTON 2460  
 Date of Survey: 24.01.2018  
 Surveyor's Ref: FILE 201801000212  
 ADDITIONAL SHEETS:

LCA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAVADIA  
 Subdivisions: See  
 Lengths are in metres. Reduction Ratio: AS 900MM

Registered  
 28.6.2019

DP1253670

MGA - CORS STATIC

- (A) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE
- (B) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE (LIMITED IN STRATUM)
- (R1) CROWN PUBLIC ROAD 20.175 WIDE
- (R2) CROWN PUBLIC ROAD 10.06 WIDE

SCHEDULE OF EASEMENT AREAS

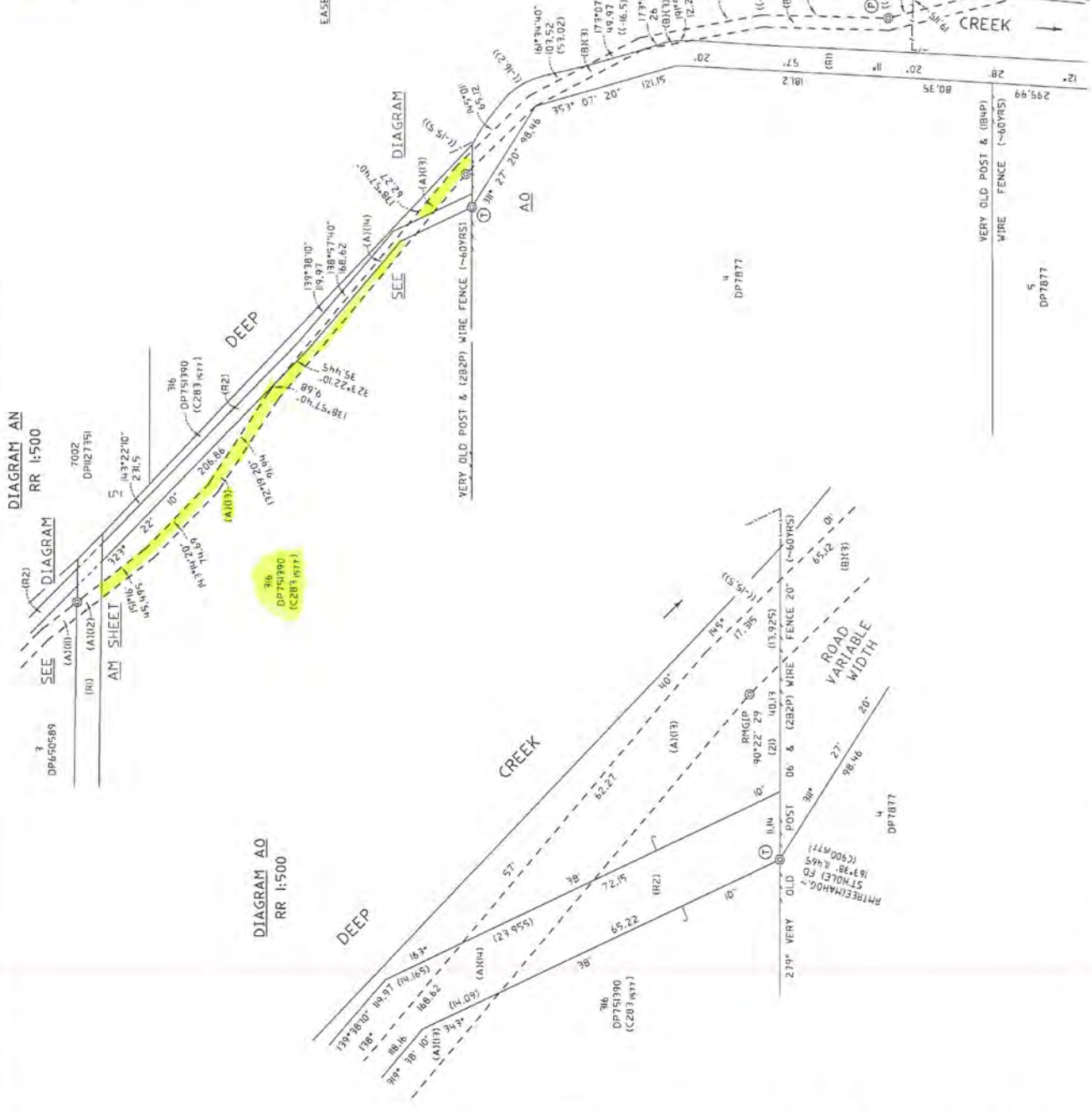
NO	FOLIO IDENTIFIER	LOT	PLAN	AREA(m <sup>2</sup> )
(A)(1)	3/650589	3	DP650589	6182
(A)(2)	CROWN PUBLIC ROAD			256.1
(A)(3)	316/751390	7/6	C287877	402.1
(A)(4)	CROWN PUBLIC ROAD			674.8
(B)(1)	DEEP CREEK			191
(B)(2)	AUTO CONSOL 2781-31	1	DP1094985	622.1

1. EASEMENT (B) IS FULLY UNDER THE SURFACE OF THE LAND THROUGH WHICH IT PASSES & DOES NOT AFFECT THE SURFACE OF THE LAND
2. EASEMENT (B) IS LIMITED IN HEIGHT TO 2.5 BELOW & 2.5 ABOVE THE NOMINATED REDUCED LEVEL
3. SEE TYPICAL EASEMENT CROSS-SECTION AT LEFT
4. ALL REDUCED LEVELS ARE ON THE AUSTRALIAN HEIGHT DATUM - SEE SCHEDULE OF PERMANENT MARKS
5. CUTS EXISTING BOUNDARIES APPROXIMATELY AS SHOWN

TYPICAL CROSS SECTION



COR (S) TO COR (T) : 148°33'10" 1819.16 ME  
 139°23' 1818.05 R3751.863



Registered  
 28.6.2019

LGA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAVADIA  
 Subdivision-No: DP1253670  
 Lengths are in metres. Reduction Ratio: AS SHOWN

PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP11320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP1222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DP127351, LOT 2 IN DP960616, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DP1094985

SURVEYOR: JAMES PATRICK O'DONOHUE  
 21 MILK STREET GRAFTON NSW 2460  
 Date of Survey: 24.01.2018  
 Surveyor's Ref: FILE 2018/100(81) ADDITIONAL SHEETS

Scale: 1:500

- (A) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE
- (B) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE (LIMITED IN STRATUM)
- (R) CROWN PUBLIC ROAD 20/15 WIDE

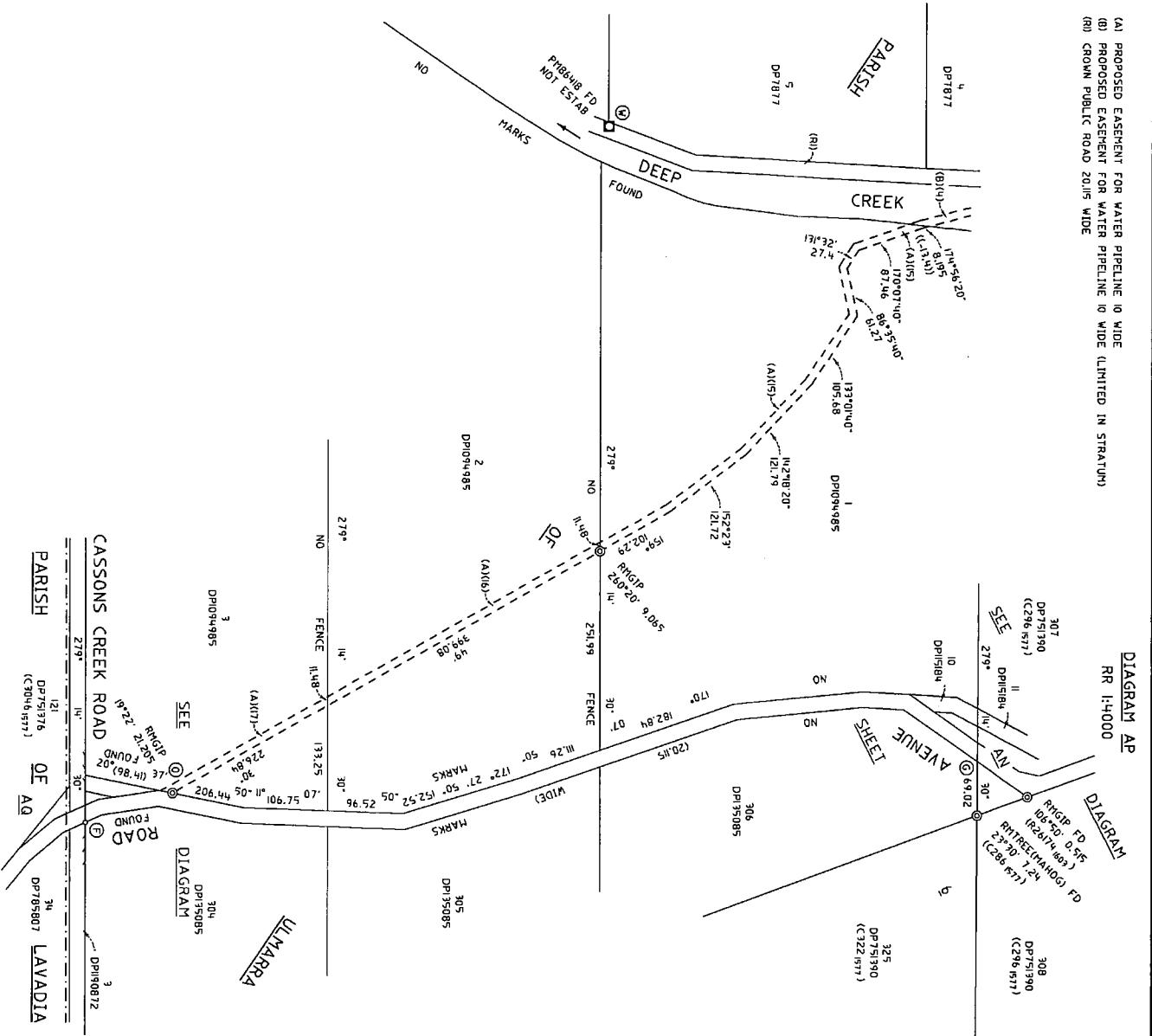


DIAGRAM AP  
RR I:4000

DIAGRAM AQ  
RR I:1000

SCHEDULE OF EASEMENT AREAS

NO	FOLIO IDENTIFIER	LOT	PLAN	AREA(4)
(B)(4)	DEEP CREEK	1	DP1094985	3239
(A)(5)	AUTO CONSOL 2981-31	2	DP1094985	6221
(A)(6)	AUTO CONSOL 2981-31	3	DP1094985	3990
(A)(7)	AUTO CONSOL 2981-31	3	DP1094985	2357

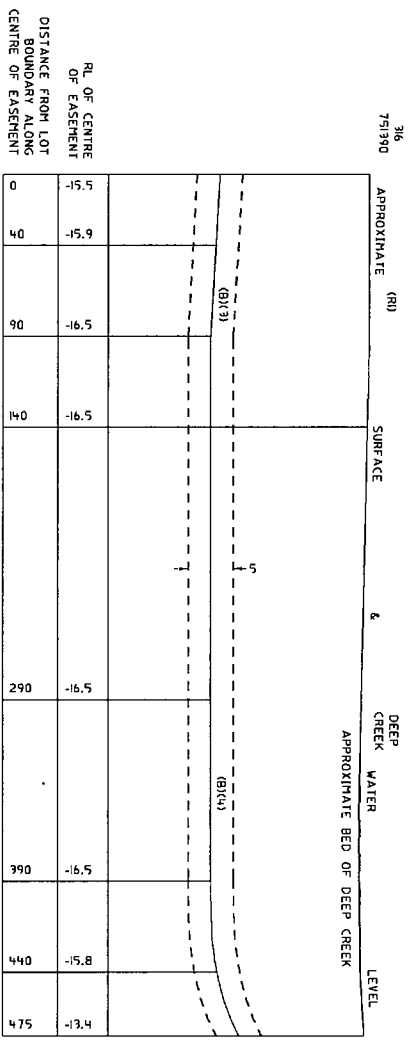
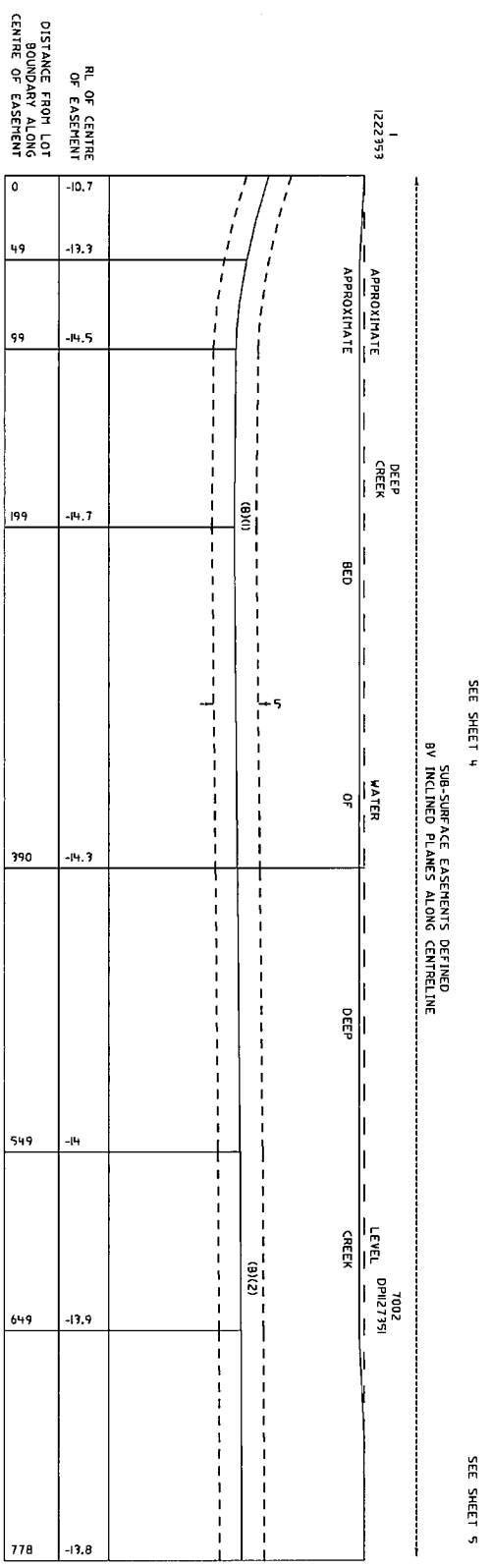
- EASEMENT TYPES
- TYPICAL EASEMENT CROSS SECTION
1. EASEMENT (B) IS FULLY UNDER THE SURFACE OF THE LAND THROUGH WHICH IT PASSES & DOES NOT AFFECT THE SURFACE OF THE LAND
  2. EASEMENT (B) IS LIMITED IN HEIGHT TO 2.5 BELOW & 2.5 ABOVE THE NOMINATED REDUCED LEVEL
  3. SEE TYPICAL EASEMENT CROSS-SECTION AT LEFT
  4. ALL REDUCED LEVELS ARE ON THE AUSTRALIAN HEIGHT DATUM - SEE SCHEDULE OF PERMANENT MARKS CUTS EXISTING BOUNDARIES APPROXIMATELY AS SHOWN

Surveyor: JAMES PATRICK OGDONSHAW  
 27 PRINCE STREET GRANVILLE NSW 2146  
 Jobe of Survey: 24.01.2018  
 Surveyor's Ref: FILE 208P7100082  
 ADDITIONAL SHEETS

PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP11320, CROWN PUBLIC ROAD, LOT 293 IN DP657598, CROWN PUBLIC ROAD, LOT 1 IN DP1222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DP1127351, LOT 2 IN DP960066, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DP1094985

LGA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAVADIA  
 Registered  
 28.6.2019  
 DP1253670

LONGITUDINAL SECTIONS  
NTS



SEE SHEET 6  
 SUB-SURFACE EASEMENTS DEFINED BY INCLINED PLANES ALONG CENTRELINE

- (B) PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE (LIMITED IN STRAIGHT) REFER TO 'SCHEDULE OF EASEMENT AREAS' ON SHEET 4 FOR SITES (B)(1) & (B)(2) & SHEET 6 FOR SITES (B)(3) & (B)(4)
- (R1) CROWN PUBLIC ROAD 20.1M5 WIDE

- TYPICAL EASEMENT CROSS SECTION NTS**
1. EASEMENT (B) IS FULLY UNDER THE SURFACE OF THE LAND THROUGH WHICH IT PASSES & DOES NOT AFFECT THE SURFACE OF THE LAND
  2. EASEMENT (B) IS LIMITED IN HEIGHT TO 2.5' BELOW & 2.5' ABOVE THE NOMINATED REQUIRED LEVEL
  3. SEE TYPICAL EASEMENT CROSS SECTION AT LEFT ALL REDUCED LEVELS ARE ON THE AUSTRALIAN HEIGHT DATUM - SEE SCHEDULE OF PERMANENT TRANS CUTS EXISTING BOUNDARIES APPROXIMATELY AS SHOWN

Surveyor: JAMES PATRICK O'DONOHUE  
 80THANEY & O'DONOHUE PTY LTD  
 51 PRINCE STREET GARDEN CITY 2000  
 Date of Survey: 25/06/2018  
 Surveyor's Ref: 1229 ADDITIONAL SHEETS


PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DPH1320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DPH222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, LOT 7002 IN DPH27351, LOT 2 IN DP960066, LOT 3 IN DP650589, CROWN PUBLIC ROAD, LOT 316 IN DP751390, CROWN PUBLIC ROAD, DEEP CREEK & LOTS 1, 2, & 3 IN DPH04985

LGA: CLARENCE VALLEY  
 Locality: ULMARRA CLARENZA & LAVADIA  
 Subdivision No: Lengths are in metres. Reduction Ratio AS SHOWN

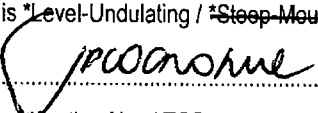
Registered  
 28.6.2019

DP1253670

<b>PLAN FORM 6 (2018)</b>	<b>DEPOSITED PLAN ADMINISTRATION SHEET</b>	Sheet 1 of 2 sheet(s)
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Registered:  28.6.2019 Office Use Only Title System: <b>TORRENS &amp; OLD SYSTEM</b>	Office Use Only <h1 style="margin: 0;">DP1253670</h1>
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PLAN OF PROPOSED EASEMENT FOR WATER PIPELINE 10 WIDE WITHIN LOT 1 IN DP111320, CROWN PUBLIC ROAD, LOT 293 IN DP657558, CROWN PUBLIC ROAD, LOT 1 IN DP1222353, LOTS 297, 298 & 311 IN DP751390, DEEP CREEK, ..... ~ CONT'D ON SHEET 2 ~	LGA: CLARENCE VALLEY Locality: ULMARRA CLARENZA & LAVADIA Parish: ULMARRA County: CLARENCE
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<p style="text-align: center;">Survey Certificate</p> I, JAMES PATRICK O'DONOHUE of BOTHAMLEY & O'DONOHUE PTY LIMITED LEVEL 1, 23 PRINCE STREET GRAFTON NSW 2460 a surveyor registered under the <i>Surveying and Spatial Information Act 2002</i> , certify that: <del>*(a) The land shown in the plan was surveyed in accordance with the Surveying and Spatial Information Regulation 2017, is accurate and the survey was completed on ....., or</del> *(b) The part of the land shown in the plan being THE EASEMENTS & CONNECTIONS was surveyed in accordance with the <i>Surveying and Spatial Information Regulation 2017</i> , the part surveyed is accurate and the survey was completed on 24.01.2018 the part not surveyed was compiled in accordance with that Regulation, or <del>*(c) The land shown in this plan was compiled in accordance with the Surveying and Spatial Information Regulation 2017.</del> Datum Line: X - Y Type: <del>Urban</del> *Rural The terrain is *Level-Undulating / <del>*Steep Mountainous</del> Signature:  Dated: 16.06.2018 Surveyor Identification No: 1768 Surveyor registered under the <i>Surveying and Spatial Information Act 2002</i> *Strike out inappropriate words. **Specify the land actually surveyed or specify any land shown in the plan that is not the subject of the survey.	<p style="text-align: center;">Crown Lands NSW/Western Lands Office Approval</p> I, ..... (Authorised Officer) in approving this plan certify that all necessary approvals in regard to the allocation of the land shown herein have been given. Signature: ..... Date: ..... File Number: ..... Office: .....
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<p style="text-align: center;">Subdivision Certificate</p> I, ..... *Authorised Person/*General Manager/*Accredited Certifier, certify that the provisions of section 109J <i>Environmental Planning and Assessment Act 1979</i> have been satisfied in relation to the proposed subdivision, new road or reserve set out herein. Signature: ..... Accreditation number: ..... Consent Authority: ..... Date of endorsement: ..... Subdivision Certificate number: ..... File number: ..... *Strike through if inapplicable.	(This section is crossed out with a diagonal line)
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Plans used in the preparation of survey/compilation. C6 <sup>1577</sup> C18 <sup>1577</sup> C247 <sup>1577</sup> C255 <sup>1577</sup> C283 <sup>1577</sup> C286 <sup>1577</sup> C288 <sup>1577</sup> C289 <sup>1577</sup> C293 <sup>1577</sup> C296 <sup>1577</sup> C899 <sup>1577</sup> C905 <sup>1577</sup> C3046 <sup>1577</sup> C3525 <sup>1577</sup> Ms2755 <sup>3050</sup> Ms3763 <sup>3050</sup> R3751 <sup>1603</sup> R26120 <sup>1603</sup> R26174 <sup>1603</sup> .....CONTINUED ON SHEET 2	Statements of intention to dedicate public roads, create public reserves and drainage reserves, acquire/resume land.
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Surveyor's Reference: 12229 FILE 2018M7100(812) ADDITIONAL SHEETS	Signatures, Seals and Section 88B Statements should appear on PLAN FORM 6A
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**PLAN FORM 6A (2017) DEPOSITED PLAN ADMINISTRATION SHEET** Sheet 2 of 2 sheet(s)

**Registered:**  **28.6.2019** Office Use Only

Office Use Only

**DP1253670**

.....CONT'D FROM SHEET 1

LOT 7002 IN DP1127351, LOT 2 IN DP960616,  
 CROWN PUBLIC ROAD, LOT 3 IN DP650589,  
 CROWN PUBLIC ROAD, LOT 316 IN DP751390,  
 CROWN PUBLIC ROAD, DEEP CREEK, &  
 LOTS 1, 2 & 3 IN DP1094985

- This sheet is for the provision of the following information as required:
- A schedule of lots and addresses - See 60(c) *SSI Regulation 2017*
  - Statements of intention to create and release affecting interests in accordance with section 88B *Conveyancing Act 1919*
  - Signatures and seals- see 195D *Conveyancing Act 1919*
  - Any information which cannot fit in the appropriate panel of sheet 1 of the administration sheets.

Subdivision Certificate number: .....  
 Date of Endorsement: .....

**PLANS USED CONTINUED FROM SHEET 1.....**

DP7877      DP111320    DP115184    DP135085  
 DP163731    DP241505    DP412439    DP594304  
 DP650589    DP657558    DP776041    DP817650  
 DP900590    DP860616    DP1016144    DP1083361  
 DP1094985    DP1127351    DP1201392    DP1222353

If space is insufficient use additional annexure sheet

Surveyor's Reference: 12229 FILE 2018M7100(812) ADDITIONAL SHEETS





Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
<a href="#">30/11/16</a>	13.063/16	Fit for the Future Improvement Plan – Updated Report	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Adopt a Fit for the Future Continual Compliance Policy for immediate implementation and a Nil-Deficit General Fund Budget Policy for 2017/18 and subsequent years with each General Fund Budget to encompass at least:                             <ol style="list-style-type: none"> <li>a. Operating Performance Ratio at or better than breakeven to satisfy Benchmark 1.</li> <li>b. Building and Infrastructure Renewal at or better than 100% to meet or exceed Benchmark 3.</li> <li>c. Infrastructure Backlog Ratio of 2% or less to satisfy Benchmark 5, after an initial utilization of \$17.7 million of own Capital Reserves is applied to infrastructure backlog reduction by the actions required at 3 and 4 below.</li> <li>d. Asset Maintenance Ratio of 100% or more to meet or exceed Benchmark 5.</li> <li>e. Already-adopted efficiency measures, revenue increases, expenditure reductions and other measures adopted for financial sustainability purposes.</li> </ol> </li> <li>2. Commence Fit for the Future Continuing Compliance immediately by:                             <ol style="list-style-type: none"> <li>a. Adjusting the 2016/17 adopted budget deficit by any amounts realised from the adoption of this resolution and,</li> <li>b. Adjusting current budget projections to include the results of a Business Case review of the Depot Rationalisation Project that is to include current known costs and projections together with the items at 7a, 7b and 7c below and with this revised business case to be reported to Council February 2017 and,</li> <li>c. Implementing the actions required in following Sections 3 to 8 inclusive.</li> </ol> </li> <li>3. RESCINDED 13.038/17</li> <li>4. RESCINDED 13.038/17</li> <li>5. RESCINDED 13.017/17</li> <li>6. Receive a report to the February 2017 Ordinary meeting and to subsequent meetings as necessary with such report to include:                             <ol style="list-style-type: none"> <li>a. Options and variations available for delivery of this resolution and,</li> <li>b. Effects of implementation on subsequent budget forecasts and,</li> <li>c. The capability and constraints of this resolution being implemented by existing Council management expertise alone and,</li> <li>d. The likely cost and benefit of further resolving the implementation of this resolution by the engagement of external administration services.</li> </ol> </li> <li>7. Adopt a Business Case Reporting to Council Policy for pre-acquisition reporting on all proposed capital acquisitions of \$100,000 or above to show all financial costs and benefits and alternatives if any with each report to include:                             <ol style="list-style-type: none"> <li>a. The Cost of Funds using best commercial borrowing rates available to Council at the time and,</li> <li>b. The Cost of Funds using best commercial investment rates available to Council at the time and</li> <li>c. Any depreciation amounts attributable to the expected life of the acquisition.</li> </ol> </li> <li>8. Make a Fit for The Future Submission to the Office of Local Government showing the amended budget results and forecasts resulting from adoption of this resolution Sections 1 to 7 inclusive together with any other already-adopted future savings and revenue-increase measures to be implemented by Council to achieve financial sustainability.</li> </ol>	Ashley Lindsay	<p>21/2/17</p> <p>31/5/17</p> <p>27/6/17</p> <p>30/6/17</p>	<p>At the February 2017 Council meeting Council considered a report from the General Manager (refer Item 13.001/17).</p> <p>Point 5 of Resolution 13.063/16 was rescinded by Council resolution 13.017/17. The other outstanding points from Resolution 13.063/16 will be discussed at Council workshop Tuesday 6 June 2017.</p> <p>Points 3 and 4 of the Council resolution to Item 13.063/16 were rescinded by Council resolution 13.038/17</p> <p>In accordance with Council resolution 13.037/17 a Fit for the Future reassessment proposal was lodged with the Office of Local Government on 30 June 2017.</p>	B	1814696

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
<a href="#">18/4/17</a>	15.057/17	CCRT – Tree Vandalism at Flinders Park and South Head Park, Yamba – Follow Up Report (Reserve 85724)	That Council as corporate manager of the Clarence Coast Reserve Trust 1. Plant out areas at Flinders Park and South Head, Yamba [Reserves 85724 and 82661 respectively] to achieve revegetation of the areas affected by the significant dieback. 2. Approve the landscape plan for revegetation to include a combination of natural and formalized planting. 3. Preserve the view by planting and maintaining vegetation between the view corridors with species that do not exceed the view corridor heights as shown in Figure 3.0.	David Sutton	30/05/17  22/08/17  7/3/18  30/7/19	Works to be completed in conjunction with Zig-Zag path construction to limit rework and to achieve economy of scale with work force. Related to exhibition of zig-zag pathway 15.056/17 Grant funding being sought to enable construction of complete project – no construction work planned until outcome of grant application known due to abort of work To be funded out of 2019/20 projects, revised quotes being sought	B	1891312

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
<a href="#">26/3/19</a>	11.001/19	Events Of Christchurch – New Zealand Friday 15 March 2019	That Council: 1. On behalf of all residents of the Clarence Valley offer condolences to all those touched by the tragic events that occurred in Christchurch New Zealand last Friday 15 March 2019 and convey that expression to the Mayor of Christchurch, her fellow Councillors and to the Christchurch community. 2. Open a “Book of Condolence” to the citizens of Christchurch for Clarence Valley residents to sign and the book be available until 30 April 2019 at Council’s Libraries at Grafton, Maclean, Yamba and Iluka and Council’s customer service offices at Grafton and Maclean. 3. Approve the Mayor and General Manager to attend a memorial service in Christchurch at the appropriate time at which the “Book of Condolence” be presented to the Mayor of Christchurch. 4. Explore locations in the Grafton area for a permanent memorial to be erected to recognise the tragic events of 15 March 2019 and a report be provided to Council at a future Council meeting identifying potential locations and memorial options. 5. Recognise the difficult time the local Tarrant family is facing and call on the community to be supportive at this time.	Ashley Lindsay	1/4/19  3/5/19  10/9/19	Condolence books delivered to the named locations Monday, 25 March 2019  Signed condolence pages being made into book. Condolence Book ready for delivery.	B	
<a href="#">28/5/19</a>	15.091/19	Proposed Community Garden Micalo Street, Iluka – On Crown Land	1. That Council as the Crown Land Manager of Reserve 140055: (i) not proceed with granting of a licence for the community garden. (ii) lodge an application with the NSW Aboriginal Land Claims Unit to have Aboriginal Land Claim 15552 expedited. 2. Depending on the outcome of the Aboriginal Land Claim, a report be brought back to Council for further consideration.	David Sutton / Kylee Baker	5/6/2019	1. Noted 2. Referred to property officer to complete 3. pending	B	
<a href="#">25/6/19</a>	16.19.006	Glenreagh Pool, Shannon Park (Crown Land) – Response to Improvement Strategy	That Council as Crown Land Manager of the reserve: 1. Receive and note the Glenreagh Progress Association's updated proposal for the future management of the Glenreagh Community Pool and thank them for their work. 2. Decline the Glenreagh Progress Association's proposal but resolve to continue the operations of the pool and tennis courts by Council as Crown Land Managers through the usual contract management method, ensuring public safety by conforming with NSW Government Practice Note (PN) 15 -- Water Safety October 2017 and Royal Life Saving Society Australia Guidelines for Safe Pool Operation (GSPO). 3. Investigate the installation of a solar electricity system to reduce expenditure and fund through the	Rachelle Passmore	23/7/19  30/9/19	1. Noted 2. Currently progressing 3. Currently investigating 4. Noted Still progressing / investigating	B	2346313

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
			Sustainability Reserve. 4. Cover the estimated \$65,000 annual cost of managing and maintaining the Glenreagh Pool, by way of a transfer from the Crown reserve funding from the Clarence Coast Holiday Park Fund.					
<a href="#">27/8/19</a>	6b.19.021	Planning Proposal Junction Hill (REZ2019/0003)	That Council: 1. As the Planning Proposal Authority, endorse the planning proposal and seek a Gateway Determination to amend the Clarence Valley Local Environmental Plan 2011 over part Lot 102 DP1221192, Summerland Way, Koolkhan, to rezone the land from E2 Environmental Conservation to E3 Environmental Management and otherwise give effect to achieving the objectives and intended outcomes of the planning proposal. 2. Accept inconsistencies with Section 9.1 Directions 2.1 Environment Protection Zones and 4.1 Acid Sulfate Soils due to the inconsistencies being of a minor nature and advise the Department of Planning, Industry and Environment (the Department) accordingly. 3. Forward the planning proposal to the Department requesting a "Gateway" Determination, pursuant to Section 3.34 (1) of the Environmental Planning and Assessment Act. 4. Advise the Department that should the Gateway Determination allow the planning proposal to proceed, that it will accept any plan making delegations offered under Section 3.36 of the Environmental Planning and Assessment Act, 1979. 5. Require the proponent, prior to exhibition of the planning proposal, to undertake and provide a Stage 1 Preliminary Investigation to form part of the publicly exhibited planning proposal. In order to comply with the relevant provisions of State Environmental Planning Policy No. 55 - Remediation of Land, the Stage 1 Preliminary Investigation should be prepared in accordance with Managing Land Contamination: Planning Guidelines - SEPP 55 - Remediation of Land (Department of Urban Affairs and Planning and NSW EPA 1998).	Terry Dwyer	12/09/19  21/11/19	Planning proposal referred to Department of Planning, Industry and Environment on 12 September 2019. DPIE require a Stage 1 Preliminary Investigation (land contamination) prior to considering a Gateway determination; proponent advised to prepare & submit a Stage 1 Preliminary Investigation - Council still awaiting submission of the information.	B	2384443
<a href="#">27/8/19</a>	6b.19.022	Proposed Amendment to Clarence Valley Contributions Plan 2011	That Council: 1. Initiate an amendment to Clarence Valley Contributions Plan 2011 to: (a) Make provision for a section 7.11 (former section 94) contribution for manufactured home estates and caravan park developments/conversions proposing long term caravan sites/moveable dwellings based on "assumed average household occupancy rate" of 1.5 persons per dwelling in a manufacturescord home in a manufactured home estate (MHE) or to proposed long term caravan sites/moveable dwellings in a caravan park; and (b) Update "old Act" references in the contributions plan to sections 94 and 94A to the correct references under the more recently amended and updated Environmental Planning and Assessment Act 1979. 2. Authorise a draft amendment to Clarence Valley Contributions Plan 2011 being prepared and being publicly exhibited in accordance with the relevant provisions of the Environmental Planning and Assessment Act 1979 and Environmental Planning and Assessment Regulation 2000.	Terry Dwyer	24/09/19 & 21/11/19	Preparation of draft Contributions Plan amendment commenced.	B	2384445
<a href="#">22/10/19</a>	05.19.004	Acknowledgement of the major impacts bushfires are having on the Clarence Valley Community and Environment – Offer Specific Help to the Isolated Communities of Ewingar and Dundurrabin	That Council 1. Pass on its condolences to the families of the two people who tragically lost their lives as a result of the fires of 7 October - Gwen Hyde and Bob Lindsey from Coongbar. 2. Acknowledge the fabulous work that the Rural Fire Service, other emergency agencies and state agencies have been doing in the Clarence Valley and say thank you on behalf of all the fire affected communities. 3. Acknowledge the great hardship that many of our communities are now suffering as a consequence of the dual impacts of the drought and now severe fires and offer Council's support where we can to the affected communities. 4. Allocate a maximum of \$6,000 to help the Ewingar community to recover (including possible funding of a mobile booster antenna, filling of the hall water tanks, helping with electricity costs and a donation of \$2,000 to help fund the organisation of a community fund raising event). 5. Allocate a maximum of \$6,000 to help the Dundurrabin community for similar needs if requested.	Ashley Lindsay / Des Schroder	23/10/19	Mobile Booster antenna installed 23/10/19. Ewingar Hall water tanks filling completed 9/11/19. Ewingar Hall committee funding transferred for Event support and electricity subsidy. Blaze Aid established at Ewingar, \$40,000 obtained from Office of Emergency management to support Blaze Aid costs.	C	2415400

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No																
			6. Lobby the State and Federal Members to obtain 'black spot' funding for a mobile telecommunication tower to service the Ewingar area. 7. Request the Department of Primary Industry fund extra staff to support farmers in their recovery across northern NSW. (It is understood from the Ewingar meeting 2 extra staff are necessary.) 8. Work with neighbouring local government areas and Blaze Aid to apply for disaster assistance to support the volunteers at base camps currently at Ebor, Drake and Casino who are crossing over and working within the Clarence Valley local government area.			Contact has been made with NSW Dept Premier & Cabinet who are arranging a community consultation meeting at Ewingar prior to Xmas break to discuss mobile "Black Spot". DPI have allocated extra staff to support the agriculture community.																		
<a href="#">22/10/19</a>	6a.19.024	Nymboida Hydro Power Station – Desktop Investigation	That Council: 1. Receive and note the confidential report on the Desktop Investigation into the Economics of Clarence Valley Council Generating Electricity at the Nymboida Hydro Power Station. 2. Hold discussions with Essential Energy as the owner, to gain agreement on options for the future ownership transfer and/or potential joint venture opportunities. 3. Subject to the negotiations detailed in point 2, a scope of works be developed to enable quotations to be sought from suitably qualified consultants to undertake a detailed feasibility study into the recommissioning of the Nymboida Hydro Power Station. 4. Receive quarterly update reports in the progress of points 2 and 3.	Ken Wilson / David Sutton	29.10.19  25.11.19	Arrangements to be made for initial meeting with Essential Energy Still waiting on response from Essential Energy	B	2415402																
<a href="#">22/10/19</a>	6a.19.027	Strategic Road Improvement Reserve	That Council: 1. Undertake further analysis to identify specific projects on Clarence Way, Armidale Road and Orara Way for future funding. 2. Undertake Route Corridor Reviews into all of the identified sealed roads and prioritise the project outcomes from these reviews. 3. Undertake further technical and Benefit Cost Ratio assessments of all unsealed roads to develop a prioritised road upgrading list. 4. Allocate up to \$150,000 to be equally funded from Section 7.11 and recurrent funds to undertake a high-level feasibility assessment for a bypass of Yamba along the reserved corridor.	Alex Dalrymple	9/12/19	Items 1, 2 and 3 are in progress.	B	2415405																
<a href="#">22/10/19</a>	6c.19.072	Clarence Valley Regional Airport – Landing Fees and Charges Review	That 1. The following revised fees and charges at the Clarence Valley Council Regional Airport be adopted for the remainder of the 2019/20 financial year:	Tim Jenkins	28/2/20  2/4/20	Fees placed on public exhibition for comment  No submissions received. New fees adopted.	C	2415380																
			<table border="1"> <thead> <tr> <th>Fee Name and Description</th> <th>2019/2020 Fee (inc GST)</th> </tr> </thead> <tbody> <tr> <td><del>Annual Charges for Landing Rights – Air Training Licence – Fees – p.a.</del></td> <td><del>\$500.00</del></td> </tr> <tr> <td><del>C-A Transiting RPT and</del> Passenger Charter Aircraft – Minimum Charge</td> <td>\$28.13</td> </tr> <tr> <td><del>C-A Transiting RPT and</del> Passenger Charter Aircraft – Per Landing per 1,000 kg (or part thereof)</td> <td>\$18.45</td> </tr> <tr> <td>General Aviation Aircraft Including Helicopters - Minimum Charge</td> <td>\$28.13</td> </tr> <tr> <td>General Aviation Aircraft Including Helicopters - Per Landing, per 1,000 kg (or part thereof)</td> <td>\$18.45</td> </tr> <tr> <td>Air Training Aircraft - Per Landing and Full Stop - Minimum Charge</td> <td>\$28.13</td> </tr> <tr> <td>Air Training Aircraft - Per Landing and Full Stop, per 1,000kg (or part thereof)</td> <td>\$18.45</td> </tr> </tbody> </table>	Fee Name and Description	2019/2020 Fee (inc GST)	<del>Annual Charges for Landing Rights – Air Training Licence – Fees – p.a.</del>	<del>\$500.00</del>	<del>C-A Transiting RPT and</del> Passenger Charter Aircraft – Minimum Charge	\$28.13	<del>C-A Transiting RPT and</del> Passenger Charter Aircraft – Per Landing per 1,000 kg (or part thereof)	\$18.45	General Aviation Aircraft Including Helicopters - Minimum Charge	\$28.13	General Aviation Aircraft Including Helicopters - Per Landing, per 1,000 kg (or part thereof)	\$18.45	Air Training Aircraft - Per Landing and Full Stop - Minimum Charge	\$28.13	Air Training Aircraft - Per Landing and Full Stop, per 1,000kg (or part thereof)	\$18.45					
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Air Training Aircraft - Per Landing and Full Stop, per 1,000kg (or part thereof)	\$18.45																							

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No		
			<table border="1" style="width: 100%;"> <tr> <td style="width: 80%;">Air Training Aircraft - Touch and Go (per landing and take off)</td> <td style="width: 20%; text-align: right;">\$1.50</td> </tr> </table> <p>2. The amendments to the 2019/20 Fees and Charges be placed on public exhibition for a period of 28 days and, subject to there being no submissions that require the consideration of Council, be adopted.</p>	Air Training Aircraft - Touch and Go (per landing and take off)	\$1.50					
Air Training Aircraft - Touch and Go (per landing and take off)	\$1.50									
<a href="#">26/11/19</a>	6a.19.031	Road Naming of Existing and Proposed Assets as a Result of the Construction of the New Pacific Highway	<p>That Council:</p> <ol style="list-style-type: none"> <li>Adopt the following road names and submit to the NSW Geographical Names Board for approval:                             <ol style="list-style-type: none"> <li>'Big River Way' for the section of the existing Pacific Highway between Glenugie and Cameron Street Maclean; and</li> <li>'Serpentine Channel South Bank Road' for the new section of road that extends from the existing Serpentine Channel South Bank Road to Watts Lane.</li> </ol> </li> <li>Seek suggestions from the community for the naming of the following roads, and the results be collated and reported to Council at its March 2020 ordinary meeting:                             <ol style="list-style-type: none"> <li>Existing Pacific Highway – between Chatsworth Road and Iluka Road roundabout</li> <li>The existing Harwood Bridge and along the existing Pacific Highway to Andersons Lane</li> <li>Old Six Mile Lane on the western side of the new Freeway connecting to Avenue Road</li> <li>The link road from the existing highway under the new freeway and connecting to Mill Road, Harwood</li> </ol> </li> </ol>	Alex Dalrymple	9/12/19  24/3/20	Items 1 and 2 are in progress.  Reported to Council March 24, 2020 refer Item 6c.20.025	C	2436759		
<a href="#">26/11/19</a>	6b.19.048	Planning Proposal – Former Maclean Depot/SES Site, Lots 721 & 722 DP1148111, River Street, Maclean (REZ2019/0001)	<p>That Council:</p> <ol style="list-style-type: none"> <li>Continue to support the Planning Proposal (REZ2019/0001), to rezone Lots 721 and 722 DP1148111, River Street, Maclean from IN4 - Working Waterfront to B2 - Local Centre as exhibited and without further amendment; and</li> <li>Refer the Planning Proposal to the Planning Secretary of the Department of Planning, Industry and Environment (DPIE) requesting that arrangements be made for the drafting of the required local environmental plan to give effect to the final proposals of the Planning Proposal supported by Council as the planning proposal authority; and</li> <li>Request the DPIE to make the proposed local environmental plan once the terms of the draft instrument are finalised.</li> <li>Note the recommendations of the following:                             <ol style="list-style-type: none"> <li>Detailed Site Investigation - 74 River Street, Maclean NSW (January 2019, Ref. 18058 R01 V3) prepared by Cavvanba Consulting in relation to land contamination at the site.</li> <li>Heritage Assessment and Investigation of Archaeological Potential - Lot 721 &amp; Lot 722 DP1148111, Maclean Slipway, River Street, Maclean NSW prepared by Eureka Heritage.</li> <li>Environment Protection Authority in relation to the Detailed Site Investigation and Land Contamination.</li> <li>Biodiversity and Conservation Division (BCD) of the Environment, Energy and Science Group in the NSW Department of Planning, Industry and Environment in relation to acid sulfate soils, flooding, and Aboriginal Cultural Heritage.</li> </ol> </li> <li>Support the range of recommendations referred to above in Recommendation 4 and ensure that future development takes account of the range of recommendations in Recommendation 4 above.</li> </ol>	Terry Dwyer	9/12/2019	The matter will be referred to the Department of Planning, Industry and Environment (DPIE) in the week commencing 9 December 2019, as per the Council resolution.	B	2436856		
<a href="#">26/11/19</a>	6b.19.052	State Government Funding for NSW Public Libraries	<p>That Council:</p> <ol style="list-style-type: none"> <li>Make representation to the Local State Member, Chris Gulaptis, in relation to the need for a sustainable state funding model for the ongoing provision of public library services.</li> <li>Write to the Hon. Don Harwin, Minister for the Arts and the Hon. Walt Secord, Shadow Minister for the Arts, calling for bi-partisan support for Consumer Price Index (CPI) indexation of state funding for NSW public libraries, as well as legislation of all elements of the 2019-20 to 2022-23 NSW state funding model.</li> <li>Take a leading role in lobbying for sustainable State Government funding for libraries.</li> <li>Endorse the distribution of the NSW Public Libraries Association NSW library sustainable funding advocacy information in council libraries, as well as involvement in any actions proposed by the</li> </ol>	Kathryn Breward	9/12/19	Being progressed. MP Chris Gulaptis invited & attended photo shoot to promote Love Your Library Week. Verbal discussion around the need for sustainable funding model for public libraries occurred at the time of the photo opportunity.	B	2436870		

# ACTION SCHEDULE FROM COUNCIL MEETINGS

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
			Association.					
<a href="#">26/11/19</a>	6c.19.084	Drought Assistance for Agricultural Producers and Request or Reduction in Charges from Property 133514	That 1. The draft <i>Farmland Drought Water Rebate Policy</i> be placed on public exhibition for a period of 28 days and: a) subject to there being no public comment that changes the intent of the policy, the policy be adopted; b) if submissions are received that change the intent of the policy, the policy and submission(s) will be reported to Council for consideration. 2. The owner of Property 133514, be advised of the draft Policy and its application once adopted.	1. Monique Ryan 2. Ashley Lindsay	9/12/2019	MR: Policy to be placed on public exhibition for period of 28 days.  Letter written to Property Owners. Point 2 - Complete	B	2436927
<a href="#">26/11/19</a>	6e.19.019	RFT19/026 Yamba Sporting Complex Irrigation, Drainage and Field Levelling	That 1. None of the tenderers received in relation to the tender for RFT19/026: Yamba Sporting Complex Irrigation, Drainage and Field Levelling be accepted and that Council not call fresh tenders for the following reasons: a. The time required to complete a new tender process with a reduced scope will result in the construction occurring when the grass growth is limited, extending the impact of work on community. b. The original tender was open from which a suitable pool of Contractors is available for Council to enter into negotiations with, it is unlikely that a new tender process will attract additional Contractors. 2. Council enter into negotiations with Corbett Earthmoving Pty Ltd; Ledonne Constructions Pty Ltd; NISSRINE Pty Ltd; and Synergy Resource Management Pty Ltd for the following reasons: a. All companies have been assessed as capable of completing the works. b. All companies submitted tenders or have completed like works for Council. 3. Council receive a report on the negotiations once complete.	Justin Menzies	4/03/2020	B – in progress – negotiation delayed until June 2020 to align more closely with proposed timing of work (September 2020)	B	2437494
<a href="#">17/12/19</a>	6a.19.037	Clarence Care + Support	1. That Council i. notes that Min 6c.19.035 is sufficiently flawed that it is 'unlawful' and does not constitute a decision of Council. ii. reaffirms its decision (Min 08.19.002) to decline to transfer all of Clarence Care + Support (CC&S) from Council to a non-Council, not-for-profit entity as proposed at a cost to Council in excess of \$1.9 million. iii. notes that the EOI process undertaken to transfer services delivered by Clarence Care + Support, to another entity, did not result in a satisfactory outcome. iv. proceeds to open tender, to ensure transparency in its actions, for services currently provided by Clarence Care + Support. v. endorses inclusion of a budget variation of \$20,000, in the December Quarterly Budget Review Statement to be tabled at the Corporate Governance & Works Committee meeting scheduled for February 2020, for preparation of tender documentation that supports the continuation or expansion and improvement of services currently provided by Clarence Care and Support in the local community, by a community based not for profit entity. 2. That a report be tabled at the April 2020 Ordinary meeting of Council, at the latest, with the results of the tender process detailing a clear path for progressing the Council's intention to divest its interest in the provision of community care services.	Laura Black	19/12/2019	Meeting with Project Officer and Legal Support coordinated for January.	B	2448140
<a href="#">17/12/19</a>	6b.19.059	(Draft) Ferry Park Plan of Management	That Council: 1. Note the preparation of a draft plan of management for Ferry Park, Maclean. 2. Resolve to place the draft plan of management on public exhibition for a period not less than 28 days as required under the <i>Local Government Act 1993</i> . 3. Conduct a public hearing (in Maclean) in regards to the proposed categorisation as per the requirements of section 40A and s47G of the <i>Local Government Act 1993</i> . 4. Accept submissions on the draft plan of management for a period not less than 42 days from the date	Dr Danny Parkin / Jasmine Oakes	28/01/20	Resolution: 1. – noted 2. – Draft POM placed on public exhibition on the 18 Dec 2019. Submissions close: Friday, 31 January 2020. 3. – A public meeting was	B	2448183

# ACTION SCHEDULE FROM COUNCIL MEETINGS

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
			the plan is placed on public exhibition; and 5. Subject to any submission being received that requires review of the intent of the draft Ferry Park Plan of Management as exhibited, the Plan of Management be adopted on completion of the submission period.			held in Maclean on Wednesday 15 January 2020. Seven members of the Lower Clarence Arts & Crafts Committee attended.		
<a href="#">17/12/19</a>	6c.19.099	Land Purchases for the Grafton Waterfront Precinct Plan	That Council: 1. Proceed to purchase the lots listed and on terms identified in Confidential Attachment A. 2. Classify the purchased lots as "community" land. 3. Delegate authority to the General Manager to execute documents associated with a subdivision and purchase of the land identified in Confidential Attachment A. 4. Affix the Council Seal to the subdivision and purchase of land documents identified in confidential attachment A.	Kylee Baker	6/2/2020	Adjoining landowners advised. Solicitor is preparing legal documents.	B	2448188
<a href="#">17/12/19</a>	6c.19.100	Acquisition of Part Crown Reserve for Stormwater Infrastructure	That Council: 1. Acquire an easement over the stormwater pipes located on Lot 3 DP 1005547. 2. Enter into a Deed of Agreement with the landowner of Lot 104 DP 1047026 setting out that the landowner is to meet all costs associated with the acquisition and that the easement will be registered separately to the subdivision.	Kylee Baker	6/2/2020	No action commenced yet.	A	2448189
<a href="#">17/12/19</a>	6c.19.101	Acquisition of Land for Road Purposes	That Council: 1. Acquire part Lots - Lot 96 DP 751373, Lot 1 DP 826316, Lot 501 DP 703273, Lot 113 DP 751373, Lot 4 DP 746328, Lot 5 DP 1155528 and Lot 5 DP 746328 at Harwood as public road. 2. Acquire Lots 1-2 DP 126896 and part Lots – Lot 1 DP 435557 and Lot 2 DP 523333 at Palmers Island as public road. 3. Acquire part Lots – Lot 101 DP 1188377, Lot 2 DP 576021, Lot 1 DP 1078824 at Yamba as public road. 4. Meet all survey and legal costs. 5. Delegate authority to the General Manager to execute the documents associated with the survey and acquisition of the above mentioned Lots.	Kylee Baker	6/2/2020	Matters progressing. Landowners consulted. Some at survey stage.	B	2448190
<a href="#">17/12/19</a>	6c.19.102	Closure and Sale of Part Queen Street Iluka Road Reserve – Concept Design Plan	That: 1. Council approve the concept design plan as per Attachment A subject to: a) A minimum of 40 car parking spaces being provided as public car parking area. b) The car parking area being constructed to Council standards and including kerb and guttering. c) The inclusion of suitable street landscaping. d) A foot path being incorporated into the design. e) The existing water main being relocated. f) The construction of the car parking being completed within 5 years from the date of settlement of the transfer of the road reserve or as part of the development of the premise on the adjoining land Lots 4-5 Section 2 DP 758535, whichever occurs first. 2. Council proceed with the closure, survey and sale of the road reserve as per Points 1-7 of Item 15.216/18 of 11 December 2018 meeting. 3. Income received from the sale of the road be retained for roadworks within the village of Iluka.	Kylee Baker / Christi Brown	23/12/19 6/2/2020	CB - Future budget variation noted to account for income relating to 3. KB – Applicant advised. Solicitor is preparing legal documents	B	2448191
<a href="#">17/12/19</a>	6c.19.105	Vibrant Places Trial	That 1. Council note the Vibrant Places end of trial report and continue the program across the local government area. 2. A review be undertaken of Council's Mobile Signs, Articles, Merchandise and Entertainment on Public Land Policy to remove the necessary parts to align with the Vibrant Places intent without removing the specific criteria in the management of the public land ensuring the objectives (we will have access and equity of services) and the strategy (work with community and partners to inform develop and maintain an inclusive and equitable community) of the policy remain. 3. Report the review back to Council by March 2020.	David Newberry	18/2/2020	Prince Street Walk-through with Grafton Chamber of Commerce organised for Thursday 5 <sup>th</sup> March Access Committee Members have been notified. Councillors are welcome to attend. We will meet at Prince Street at 11am.	B	2448194



**ACTION SCHEDULE FROM COUNCIL MEETINGS**

Meeting Date	Item No.	Report Title	Council Resolution	Officer	Actioned Date	Comments	Status	ECM No
			<p>4. The Access Committee and Councillors be invited to attend the proposed walk of the Grafton CBD with Chamber representatives in early 2020.</p> <p>5. Council thank the Business Chambers and representatives from Council's Access Committee, Dave Moran and Lyndel Bosman (Guide Dogs NSW), for their participation during the trial.</p>	Adam Cameron		Policies are managed by Manager – Environment, Development and Strategic Planning who has been asked to review. Executive believe that the review of these policies are part of the Prince Street upgrade. It is intended that outcomes and learnings from Vibrant Places trial will inform Prince Street upgrade plans.		
<a href="#">17/12/19</a>	6e.19.021	Supply & Delivery of Bitumen Emulsion	That Council accept the tendered GST exclusive prices as detailed in attachment to this report for the Supply and Delivery of Bitumen Emulsion (Regional Procurement Initiative ® REGPRO811920) for the period 1 January 2020 to 30 December 2021.	Trevor Pate	04/03/2020	Tender Actioned	C	2448208

Item No.	Report Title	<a href="#">Council Resolution – 25 February 2020</a>	Officer	Date	Comments	Status	ECM No.
<a href="#">05.20.001</a>	Invitation to the Duke and Duchess of Cambridge to Visit the Clarence Valley	That Council: 1. Write to the Governor-General’s office seeking his support to extend an invitation to the Duke and Duchess of Cambridge to visit our Clarence Valley area as part of their royal visit to Australia if they accept an invitation from Australia’s Prime Minister (Scott Morrison). 2. Seek the Federal Member for Page Kevin Hogan’s support to lobby the Prime Minister for his support for the Duke and Duchess of Cambridge to visit the Clarence Valley.	Des Schroder				2491525
<a href="#">6a.20.001</a>	South Grafton High School / Rushforth Road Works Depot	That Council: 1. Invite the neighbouring school property owner to resolve their concerns by appearance at the NSW Civil and Administrative Tribunal at their application or resolve by negotiation on a cost to them or cost sharing basis. 2. Fund any costs associated with the direction of the Tribunal from the light fleet reserve.	Peter Birch				2491643
<a href="#">6a.20.002</a>	Roofing of Grafton Saleyards – Grant Fund Proposal	That Council nominate ‘Roofing of the Grafton Saleyards’ as the project proposal for \$1 million grant funding under the Drought Communities Programme Extension.	Julie Schipp				2491526
<a href="#">6b.20.001</a>	DA2019/0399 – Storage Sheds, Storage Bays and Caretakers Dwelling – 21-25 Brickworks Lane, South Grafton (Lot 12 DP628068)	That Council is satisfied the application meets the provisions of the DCP for a caretakers residence in IN1 general industrial zoned land and approves the application DA2019/0399 subject to advices and conditions in Schedule 1 of the Attachments.	James Hamilton	26/2/2020	Notice of determination issued	C	2490446
<a href="#">6b.20.002</a>	DA2019/0616 – Alterations and Additions to Aged Care Facility (Lifts and Scooter Storage Room) – Mareeba Nursing Home - 3-7 Rannoch Avenue, Maclean	That Council approve: 1. A Clause 4.6 variation to the 9m height limit and permit a 11.075m height for the proposed additions containing a new lift; and 2. DA2019/0616 subject to the imposition of suitable conditions contained in Schedule 1.	Carmen Landers	26/2/2020	Notice of Determination issued	C	2490495
<a href="#">6b.20.003</a>	DA2019/0303 – 74 Bed Backpackers Accommodation and Managers Residence – 26-28 Wharf Street, South Grafton (Lot 1 and 2 DP160590)	That Council approve Development Application DA2019/0303 subject to the draft advices and conditions contained in Schedule 1.	James Hamilton	2/3/2020	Notice of determination issued	C	2490584
<a href="#">6b.20.004</a>	DA2019/0208 – Staged Redevelopment of Pacific Hotel - 16 Pilot Street, Yamba	That Council defer item 6b.20.004 to the March Environment, Planning & Community Committee meeting to allow for a Councillor inspection of the DA site due to the number of issues to be considered, but not limited to, parking, variation to height limits, drainage, geotechnical hazard (landslip) and the developer to provide a Land and Environment Court standard photomontage to Council showing the effects from 14a Pilot Street, Yamba in conjunction with the erection of a profile indicating the height, location and extent of the proposed northern wall and that this be accompanied by a plan prepared by a qualified builder and certified by a qualified surveyor that they are an accurate representation of the height and location of the wall.	Scott Lenton	3/3/2020	Report presented to March EP&C Committee meeting refer Item 6b.20.018	C	2490627
<a href="#">6b.20.005</a>	James Creek Urban Growth Area Road Infrastructure	That Council: 1. Note the exhibition outcomes of the James Creek (Stage 1) Urban Release Area (URA) Road Infrastructure Developer Contributions Plan.	Terry Dwyer	3/03/20	Notice of adoption to be given on 6 March 2020 to give effect.	C	2490695

Item No.	Report Title	<a href="#">Council Resolution – 25 February 2020</a>	Officer	Date	Comments	Status	ECM No.
	Developer Contributions Plan	2. Note the post-exhibition changes to the Draft James Creek (Stage 1) Urban Release Area (URA) Road Infrastructure Developer Contributions Plan which includes a proposed change to the plan title to Clarence Valley Council James Creek Urban Growth Area Road Infrastructure Developer Contributions Plan. 3. Adopt the amended Clarence Valley Council James Creek Urban Growth Area Road Infrastructure Developer Contributions Plan at Attachment 2. 4. Authorise the General Manager to make appropriate amendments to the Clarence Valley Council James Creek Urban Growth Area Road Infrastructure Developer Contributions Plan which do not change the intent of the Plan. 5. Give notice of its decision in accordance with the Environmental Planning and Assessment Regulation 2000.					
<a href="#">6b.20.006</a>	Lot Size Issue – Mountain View Estate and Cronin Estate	That Council waive its rezoning application fees of approximately \$10,395 and the applicant prepare the planning proposal at their own cost.	Terry Dwyer	3/03/20	A Fletcher & Associates to be advised of decision.	B	2490752
<a href="#">6b.20.007</a>	Ferry Park Reserve Plan of Management	That Council: 1. Note the submissions made in regards to the exhibited draft plan of management for Ferry Park Reserve, Maclean and the subsequent changes made to the draft plan. 2. Note the consultant’s report in regards to the public hearing held as to the proposed categorisation of land constituting the Ferry Park Reserve. 3. Adopt the draft plan of management for the Ferry Park Reserve, Maclean as amended. 4. Provide public notice of the adoption and of the terms of the amended plan of management, as soon as practicable after the adoption. 5. Notify its intention to offer to lease the premises currently occupied by the Lower Clarence Arts and Crafts Association for a period exceeding 5 years.	Danny Parkin	3/03/20	Items 1-3 noted.  Item 4 currently being actioned. Waiting on Community & Industry Engagement to supply corporate template for POM prior to its uploading on Council’s website. Aiming for notification to be placed in relevant newspapers on the 13 & 14 <sup>th</sup> March 2020.  Item 5 responsibly of Council’s Property section. I am advised that notices offering a 10 year lease were sent to parties and placed at the property. An advertisement was also placed in the paper on 28 and 29 February 2020.	C  B  C	2490823

Item No.	Report Title	<a href="#">Council Resolution – 25 February 2020</a>	Officer	Date	Comments	Status	ECM No.
<a href="#">6b.20.008</a>	Ulmarra-Nymboida Community Based Heritage Study	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Adopt the exhibited Ulmarra Nymboida Community Based Heritage Study Final Report and Recommendations (Updated October 2019) and accompanying Contextual History 'From the Tablelands to the Sea', with the exclusion of the proposed Wooli Conservation Area to be deferred for further investigation and consultation.</li> <li>2. Resolve to prepare a Planning Proposal based on the above Heritage Study reports and recommendations for inclusion of the identified heritage items and Conservation Areas in Schedule 5 of Clarence Valley LEP 2011, with the exclusion of the Wooli Conservation Area, and submits it to the Department of Planning, Industry and Environment with a request for a Gateway Determination.</li> <li>3. Carry out further investigation and consultation with the local community in relation to the heritage significance of the Wooli Village precinct and returns the findings to a future Council meeting.</li> <li>4. Upon receipt of a Gateway Determination, proceed to public exhibition in accordance with the requirements of the Department and re-consult individual property owners.</li> <li>5. Consider the findings of the Ulmarra Nymboida CBHS in the assessment of any development applications lodged in relation to identified potential heritage items or heritage conservation areas.</li> <li>6. Refer the items listed on page 111 of the Ordinary Council meeting minutes to the State Government for listing on the State Heritage Register.</li> </ol>	Deborah Wray				2490834
<a href="#">6b.20.009</a>	Fee Waiver for Rapid Relief Team Event	That Council approve a one-off retrospective donation of \$130 to waive the fees of hiring Market Square for the Operation Fire Relief event on 4 February 2020.	Sammy Lovejoy	3/03/20	Have sent out email with Letter of Success attached	C	2490843
<a href="#">6c.20.001</a>	Rotary Club of Yamba Storage Request at Yamba Works Depot	<p>That Council support Yamba Rotary and acknowledge their enormous contribution over many years to the Clarence Valley community:</p> <ol style="list-style-type: none"> <li>1. Develop an agreement to access part of the SES facility at the Yamba Works Depot until 30 June 2021 at no cost.</li> <li>2. Assist the club to find an alternate location to construct a storage area to meet their needs.</li> <li>3. Report back to Council the details of Council's assistance and outcomes of point 2 by December 2020.</li> </ol>	Peter Birch				2491527
<a href="#">6c.20.002</a>	2019/20 Quarterly Budget Review Statement – December 2019	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Receive and note the information in the Quarterly Budget Review Statement to December 2019, and</li> <li>2. Approve General Fund variations detailed in this report totalling (\$531,997), which results in a projected General Fund budget Surplus of (\$234,247) for the year, and</li> <li>3. Approve the variations for the Financial Reserves as detailed in this report totalling \$320,752, which results in a projected decrease in the External and Internal Reserves Funds of \$16,063,082.</li> </ol>	Christi Brown	2/3/20	All Budget Variations posted – no further action required	C	2491528
<a href="#">6c.20.003</a>	Request from Account 2192425 for Consideration for Reduction in Water Account	That Council grant a one off reduction for Water Account 2192425, which will reduce the account by \$791.82.	Paula Krahe				2491644
<a href="#">6c.20.004</a>	Policy Reviews	<p>That Council adopt</p> <ol style="list-style-type: none"> <li>1. The Farmland and Community Sporting Facilities Drought Rebate Water Policy.</li> </ol>	Monique Ryan	02/03/2020	All policies registered in ECM and the policy register. Policies	C	2491529

Item No.	Report Title	<a href="#">Council Resolution – 25 February 2020</a>	Officer	Date	Comments	Status	ECM No.
		2. As having been reviewed with little or no substantial change, the a. Backflow Prevention and Cross Connection Control Policy, and the b. Building in Close Proximity to Sewer Policy.			loaded to the council website.		
<a href="#">6c.20.005</a>	Council Meeting Checklist – Update on Actions Taken	That the schedule of actions taken on Council resolutions be noted and those resolutions marked as complete be removed from the checklist.	Lesley McBay	3/3/20	Checklists updated	C	2491530
<a href="#">6c.20.006</a>	Recovery & Resilience Fund - \$1.416 Million	That Council 1. Endorse the proposed expenditure plan for the \$1,416,667 allocation from the Federal Government toward Recovery and Resilience Building activities following the recent Bushfire Disaster. 2. Under the section listed as "Community Halls and Meeting Spaces" amend the list of halls to include the Coutts Crossing Coronation Hall.	Laura Black	2/3/2020	OLG advised.	C	2490859 2491531
<a href="#">6c.20.007</a>	Local Traffic Committee	That the recommendations of the Local Traffic Committee included in the Minutes of its 5 February 2020 meeting be adopted by Council.	Alex Dalrymple	3/3/20	Noted	C	2491532
<a href="#">6c.20.008</a>	Balloons on Council Controlled Lands – Policy Adoption	That Council: 1. Adopt the Gas Filled Balloons on Council Managed Land Policy. 2. Endorse the utilisation of existing education resources to undertake the public awareness campaign at a cost of approximately \$1,500 per annum from existing waste and sustainability education budgets. 3. Amend the following Policies to include an appropriate clause prohibiting the use, release, sale or distribution of gas filled balloons: <ul style="list-style-type: none"> <li>• Market Policy</li> <li>• Sports Management Policy</li> <li>• Commercial Recreational Activities on Public Land Policy</li> </ul>	Monique Ryan  Ken Wilson	02/03/2020  04/04/2020	By MR 1. policy registered in ecm and the policy register updated for review process. Policy uploaded to council's website policy page. By MR 3. Policies identified for amendment version updated for compliance with adopted policy resolution. By MR 3. All amended policies updated, placed in ecm and loaded to website	C  B  C	2491533
<a href="#">6c.20.009</a>	New Grafton Correctional Centre Watermain – Easement Acquisitions	That 1. Council acquire the following easements for water supply purposes: a. 10 metres wide over Lot 2 in Deposited Plan 960616 and Lot 3 in Deposited Plan 650589 shown as A9 and A11 in Deposited Plan 1253670. b. 10 metres wide over Lots 297, 298 and 311 in Deposited Plan 751390 and Lot 1 in Deposited Plan 1222353 shown as A5, A6, A7, & A8 in Deposited Plan 1253670 2. The easements be acquired under the terms of the <i>Land Acquisition Just Terms Compensation Act 1991</i> and by authority contained within the <i>Local Government Act 1993</i> . 3. The terms of the easements shall be as shown on Schedule A attached. 4. Council enter into a Deed of Agreement with the land owners ensuring that the easements are created and the agreed compensation as per the valuation report obtained from the registered valuer is paid. 5. Minerals are excluded from the acquisitions. 6. The Common Seal of Clarence Valley Council be affixed to any documentation necessary and the Mayor and General Manager be delegated authority to sign any related documents to give effect to this resolution.	Greg Mashiah	28/02/20	PWA Advised of resolution and proceeding with acquisition; Deeds of agreement are with GM for signing	C	2491645
<a href="#">6c.20.010</a>	Grafton Golf Club – Request for “In Principle” Approval for Private Untreated Water Connection to Replace Existing Potable Connection	That Council give “in principle” approval for the Grafton District Golf Club Pty Ltd to change their current 50mm potable water connection to a private untreated water connection for the reasons outlined in the report.	Greg Mashiah	11/3/20	Golf Club Advised	C	2491534
<a href="#">6c.20.011</a>	Coldstream Street	That Council approve private works on Lot 5 DP 340438 involving the removal of approximately	Alex Dalrymple	3/3/20	Works being undertaken	C	2491535

Item No.	Report Title	<a href="#">Council Resolution – 25 February 2020</a>	Officer	Date	Comments	Status	ECM No.
	Upgrade – Private Works	27m2 of existing pavement, regrading and replacement with a suitable alternative up to a cost of \$5,400.					
6c.20.018	Disclosure of Interest Returns	That 1. Council note the procedure for compliance with Information Access Guideline 1: For Local Councils on the Disclosure of Information (returns disclosing the interest of councillors and designated persons). 2. The declarations of interests of Councillors and designated persons with redacted information be placed on Council’s website in accordance with GIPA Act and Information Access Guideline 1.	Monique Ryan	26/02/2020	Procedure loaded to the intranet. Declarations for Councillors loaded to the website “Our Councillors” page and designated persons loaded to the “Registers Page”	C	2491542
<a href="#">6c.20.022</a>	Access Yamba – Progress Update	That Council: 1. Receive and note the late report on Item 6c.20.22 Access Yamba – Progress Update. 2. Construct roundabouts at Treelands Drive and Yamba Road (non-conforming), and at Carrs Drive and Yamba Road, under the Restart NSW Funding Deed of Agreement signed by the General Manager on February 6, 2019. 3. Do not proceed with roundabouts at Shores Drive and Yamba Road, and at Yamba Street and Yamba Road, Palmers Island, and with Restart NSW approval, seek a variation of the Funding Deed to allocate the Restart NSW \$4,427,516 grant to the Treelands Drive and Carrs Drive roundabout projects. 4. Proceed with tendering for the construction of roundabouts at Treelands Drive and Carrs Drive, and if required, with Restart NSW approval, seek a variation of the Funding Deed's current completion timeline of January 2021 and of reporting milestones. 5. Allocate Council's \$1,300,189 Access Yamba contribution to the Treelands Drive and Carrs Drive roundabout projects. 6. Investigate opportunities to use Section 94 contributions and other sources to fund any budget shortfalls and report to Council any shortfall with the Treelands Drive and Carrs Drive tender recommendations. 7. Establish a project steering committee responsible for administering and overseeing these projects. The Committee comprise a Councillor and the Mayor; the Council Executive (General Manager and 3 Directors). The Project Manager for the works would report to this steering committee at regular intervals.	Alex Dalrymple	11/3/20	Action taken. Meeting held. Report to March meeting seeking. Councillor nominee. All points actioned. Point 6 investigation being done and will be subject of a further report back to Council.	B	2491646
<a href="#">6e.20.001</a>	RFT19/032 Supply of Hired Plant for 2020/2021	That Council accept the attached confidential List of Suppliers & Plant Categories (Attachment D) and the Schedule of Rates (Attachment C) as recommended by the Tender Evaluation Committee for RFT19/032 Tender – Supply of Hired Plant.	Trevor Pate	3/3/20	Noted and suppliers advised	C	2491647
<a href="#">6e.20.002</a>	RFT19/033 Main Pavilion Maclean Showground	That Council: 1. Accept the tender from AGS Commercial Pty Ltd for RFT19/033 Maclean Showground Pavilion for the construction of a new pavilion at a cost of \$961,115.00 (GST inclusive) to be funded from Main Pavilion Maclean Showground (PJ 570342 Cost Centre 863). 2. Authorise the General Manager to approve variations up to the amount of the insurance funds.	Justin Menzies	3/3/2020	1. Letter of award sent to Swimplex 2. Noted	C	2491648
<a href="#">6e.20.003</a>	RFT19/022 Construction of Sports Facility Rushforth Park	That 1. Council accept the alternate tender from AGS Commercial Pty Ltd for RFT19/022 for the construction of a sporting facility located at Rushforth Park at a cost of \$1,634,135.00 (GST inclusive) to be funded from PJ 540117 (Rushforth Park – Stage 2 new amenities and canteen). 2. Council authorise the General Manager to approve variations up to 5% of the contract value. 3. The budget allocation for PJ540117 be increased by \$320,745.00, funded from the S94 RA92011 CVC Open Spaces Rec Facilities Grafton & Surrounds and RA 11035 Sports Field Income, to cover the shortfall and provide for possible variations.	Rachelle Passmore	2/3/2020	1. Letter of award sent to AGS 2. Noted 3. Completed	C	2491649
<a href="#">6e.20.004</a>	RFT20/001 Maclean Pool Filtration	That Council: 1. Accept the alternate tender from Swimplex Aquatics ATF Aquatics Unit Trust for RFT20/001	Rachelle Passmore	2/3/2020	1. Letter of award sent to Swimplex	C	2491650

Item No.	Report Title	<a href="#">Council Resolution – 25 February 2020</a>	Officer	Date	Comments	Status	ECM No.
	Equipment	for the procurement and installation of filtration and related plant at the Maclean Pool for \$445,748 (GST inclusive) to be funded from PJ 540646 ( <i>Maclean Pool Amenities Upgrade Stage 2</i> ). 2. Authorise the General Manager to approve variations up to 10% of the contract value.			2. Noted		
<a href="#">6e.20.005</a>	RFT19/037 Sewer Rehabilitation	That: 1. Council accept the tender from Abergeldie Rehabilitation Pty Ltd for RFT19/037 Sewer Main Rehabilitation Services at a cost of \$809,123 (GST inclusive) to be funded from PJ910016 (Sewer Rehabilitation Relining). 2. The General Manager be authorised to approve variations up to 15% of the contract sum.	Laurie Day		1. Letter of Award sent to Abergeldie 2. noted	C	2491651
<a href="#">6e.20.006</a>	RFT19/041 Epoxy Coating Tender	That: 1. Council accept the tender from Ledonne Construction Pty Ltd for RFT19/041 Epoxy Coating of STP inlet Structures and SPS at a cost of \$1,399,351 (including GST), to be funded from PJ910131 (STP and Pump Station Epoxy Coating Renewal). 2. The General Manager be authorised to approve variations up to 15% of the contract sum. 3. The budget allocation for PJ910131 be increased by \$713,000, funded from the Sewer Fund, to cover the shortfall and provide for possible variations.	Greg Mashiah	3/3/20	1. Letter of award issued to Ledonne 2. Noted 3. Finance advised of budget variation	C	2491652
<a href="#">07.20.001</a>	Cr Simmons – 2019/20 Special Events Sponsorship Grafton Wheelchair Tennis Tournament	That Council approve the payment of \$1,000 Special Events Sponsorship for the Wheelchair Tennis Tournament to be conducted by Grafton City Tennis Club over two days on 29 February and 1 March 2020.	Alicia Savelloni	9/3/20	Applicant contacted.	C	2491547
<a href="#">08.20.001</a>	Nymboida Hydro Power Station	Officer recommendation adopted	Greg Mashiah/ Ken Wilson		Noted	B	2491653
<a href="#">08.20.002</a>	Proposed Purchase of Property for Water Quality Protection	Officer recommendation adopted	Greg Mashiah / Kylee Baker	6/3/20	Resolution successfully actioned.	C	2491654

Item No.	Report Title	Council Resolution – 24 March 2020	Officer	Date	Comments	Status	ECM No.
05.20.004	State Emergency Services Incident Control Centre Relocation to Lismore	That Council advise the local State member Chris Gulaptis MP and the Minister for Police and Emergency Services, David Elliott MP of its strong opposition to the relocation of SES emergency and incident management to Lismore and seek the reinstatement of the resources and management to the Clarence Valley Incident Control Centre in South Grafton for all future emergency management events taking place in the Clarence Valley.	Peter Birch	16/04/20	Letters issued as per resolution	C	2512489
05.20.005	Grafton Base Hospital redevelopment State Funding	That Council write to the NSW Premier, Treasurer, Minister for Health and Medical Research and the Deputy Premier and local member for Clarence, Chris Gulaptis, asking that the election commitment of \$263.8 million for the redevelopment of the Grafton Base Hospital be honoured and included in the 2020/21 State budget.	Des Schroder				2512490
05.20.007	COVID-19 – Rex Airlines Request For Reduction In Head Tax	That Council show its support for Rex Airlines (Rex) by: 1. Reducing the head tax charge to nil from 1 April 2020 to 31 December 2020. 2. Authorise the General Manager to extend this timeframe by a maximum of 6 months should the COVID-19 pandemic not be resolved by then. 3. Writing to the Deputy Prime Minister the Hon Michael McCormack and the Member for Page Kevin Hogan supporting Rex Airlines request for the waiving, for one year, of the airline fees and charges as detailed below. 4. Writing to the board of Regional Express informing them of Council’s proposed actions and also highlight the community’s appreciation of the service that Rex provides.	Ashley Lindsay				2512492
6a.20.004	Bushfire Community Resilience & Economic Recovery Fund	That Council endorse the proposed expenditure plan for the \$250,000 Phase 1 allocation from the NSW State Government’s Bushfire Community Resilience and Economic Recovery Fund.	Ashley Lindsay				2512493
6a.20.005	Bushfire Community Recovery Grants	That the Council approve the proposed process for development and delivery for the <i>Bushfire Community Recovery Grants</i> .	Sammy Lovejoy	26/03/20	Noted with dates to be adjusted as needed in regards to COVID-19 and Recovery Officer(s) appointment	C	2512494
6a.20.006	Event Sponsorship, Donations and Waiving Rent Delegation	That Council: 1. Authorise the General Manager to make decisions about the funding already approved by Council for sponsorships and donations for events on a case by case basis. 2. Authorise the General Manager to waive rent for not-for-profit community groups that are ceasing and cancelling gatherings in, and use of, Council facilities due to the threat of the COVID-19 pandemic.	Alicia Savelloni				2512495
6a.20.007	Update on Bushfire Emergency Potable Tank Water Replenishment	That Council: 1. Acknowledge the hardship that communities of the Clarence Valley have endured throughout the bushfire event and ongoing hardship as they rebuild. 2. Implement an end date of 31 May 2020 for water deliveries to fire affected residents, with an extension only granted to any resident who has not yet installed a replacement tank and provides evidence of a tank installation. 3. Increase the budget allocation from \$60,000 to \$100,000 from the General Fund available working funds. 4. Undertake a media campaign regarding the end date.	Des Schroder				2512496
6a.20.008	Submission to the NSW Independent Bushfire Inquiry and National Royal Commission into the “Black Summer” Bushfires	That Council make a submission to the Royal Commission into National Natural Disaster Arrangements and the NSW Independent Bushfire Inquiry as outlined in the attached draft.	Des Schroder				2512497
6a.20.009	Code of Meeting Practice – Temporary	That Council approve the following temporary arrangements for two (2) months until 31 May 2020 after today’s meeting:	Monique Ryan	30/03/2020	Code of Meeting Practice Addendum prepared for approval	B	2512498



Item No.	Report Title	Council Resolution – 24 March 2020	Officer	Date	Comments	Status	ECM No.
	Changes	1. Section 3.1 a), all Ordinary Council meetings be held in Grafton. 2. Section 3.16, question time during the meeting be suspended, with questions invited in writing by email no later than the day prior to the meeting. 3. Section 3.35, participation in workshops may be by teleconference or videoconferencing. 4. Section 4, Public Forums be suspended with deputations being submitted in writing for distribution to Councillors prior to the meeting. 5. Section 10.24 all occasions for a Councillor to speak for, or against a motion, be reduced to two (2) minutes. 6. Section 20, Committee meetings be incorporated into Council meetings on April 28 and May 26, 2020.		31/03/2020	Approved addendum registered and loaded to Council website policy page	C	2330787
6b.20.012	DA2019/0195 – Additions to Caravan Park – 33 Additional Manufactured Home Estate Sites at the Anchorage Holiday Park Iluka	That DA2019/0195 be approved subject to the draft advices and conditions in Schedule 1 of the Committee report after amendment of conditions as follows: 1. Condition 34: remove the last 2 sentences to now read: Applicant to provide roadway/s car parks, driveways and vehicular accesses for the development in accordance with the requirements of the Roads and Traffic Authority, AS2890, the relevant parts of the applicable Clarence Valley Council Development Control Plans and NRDC. 2. Condition 36 to be amended: The design of an Internal Emergency Access to Marandowie Drive is to be submitted to Council prior to any works commencing. Gate, locks and keys are to be provided in accordance with emergency services authorities and Council requirements. 3. Condition 6: last sentence to be deleted. 4. Condition 8: last sentence to be deleted.	Pat Ridgway				2512499
6b.20.013	SUB2019/0024 – 32 Lot Residential Subdivision, 21 Jubilee Street, Townsend, Lot 2 DP1202603	That Council approve SUB2019/0024 subject to the draft Advices and Conditions in Schedule 1 of this report.	Pat Ridgway				2512500
6b.20.014	DA2019/0494 – Dual Occupancy (Attached) – 4 Moorhead Drive, South Grafton Being Lot 139 DP242614	That: 1. Council accept a variation to the restriction on use of land numbered 2 in the section 88B instrument for DP1184468 in relation to the habitable floor area minimum height; and 2. Approve the application subject to compliance with the advices and conditions contained in Schedule 1.	Carmen Landers				2512501
6b.20.015	SUB2019/0033 – Boundary Adjustment and Consolidation– 900-1278 Laytons Range Road, Kangaroo Creek	That this item be deferred for a period of 2 months to allow the applicant to provide further information.	James Hamilton	6/04/2020	Council staff to prepare brief to be sent to solicitor. Solicitor and brief to be agreed upon by Council and the Applicant.	<b>B</b>	2512502
6b.20.016	DA2020/0025 – Reglazing and Painting of Commercial Building – No. 42 Victoria Street, Grafton	That DA2020/0025 be approved subject to the advices and conditions of Schedule 1 to reflect the approval.	Carmen Landers				2512503
6b.20.017	DA2019/0639 – Proposed Retail Development – 20 High Street (Fronting Coldstream Street), Yamba	That this item be deferred for up to 2 Ordinary Council meetings to allow the applicant to address non-compliance issues.	Scott Lenton				2512504
6b.20.018	DA2019/0208 – Staged Redevelopment of	That: 1. Council confirm that it is satisfied as to the matters it needs to be satisfied of in clause 4.6(4)	Scott Lenton				2512505

Item No.	Report Title	Council Resolution – 24 March 2020	Officer	Date	Comments	Status	ECM No.
	Pacific Hotel - 16 Pilot Street, Yamba	<p>of the Clarence Valley Local Environmental Plan 2011 in endorsing two exceedances to the 9m maximum building height for the subject land in relation to the northern accommodation wing, being a maximum height of 11.1 metres, and the accommodation building on the lower portion of the subject land, being 9.2 metres;</p> <p>2. Council endorse DCP variations to the maximum building height, top plate height, front, side and rear setbacks of zero for the front and northern side and 1.8 metres for the eastern or rear boundary, and landscaped area as sought for the proposed development;</p> <p>3. Council accept the proposed deck above the proposed function room is a replacement deck and as such does not attract additional car-parking and the advices and conditions be amended accordingly;</p> <p>4. The section 64 headworks charges listed in Advice No. 2 for Stage 1 of the Pacific Hotel DA be amended by changing the water headworks charge from \$42,024.84 for 8.58 ETs to \$26,637.04 for 7.48 ETs and the sewer headworks charge from \$144,203.08 for 12.04 ETs to \$97,852.09 for 8.17 ETs. The Stage 2 water and sewer headworks charges to remain as recommended in Advice No. 2.</p>					
6b.20.019	Draft Local Strategic Planning Statement	<p>That Council:</p> <p>1. Approve the draft Local Strategic Planning Statement for public exhibition and associated community consultation and engagement.</p> <p>2. Delegate authority to the General Manager to make necessary amendments to the draft LSPS for publishing prior to public exhibition.</p>	Stephen Timms				2512506
6b.20.020	Public Art Policy	That Council adopt the proposed Public Art Policy.	Dan Griffin / Monique Ryan				2512507
6b.20.021	Cultural and Sports Trust Fund	<p>That Council approve the following donations from the Clarence Valley Cultural and Sports Trust Fund:</p> <p>1. \$300 to assist Keaton Stutt who has been selected to represent NSW at the 2020 Australian National Hockey Championships from 14-23 April in Bathurst.</p> <p>2. \$300 to assist Jake Lambeth who has been selected to represent NSW at the 2020 Australian National Hockey Championships from 16-24 April in Launceston.</p> <p>3. \$300 to assist Martina Williams who has been selected to represent NSW at the 2020 Australian National Hockey Championships from 17-23 April in Bathurst.</p> <p>4. \$300 to assist Ashleigh Ensby who has been selected to represent NSW at the 2020 Australian National Hockey Championships from the 16-24 in Launceston.</p> <p>5. \$300 to assist Mackenna Ensby who has been selected to represent NSW at the 2020 Australian National Hockey Championships from 16-21 April in Bathurst.</p>	Sammy Lovejoy	26/03/20	Decision Letters emailed to applicants advising that their application are 'Withdrawn' following cancellation of their sporting events due to COVID-19	C	2512508
6b.20.022	Clarence Valley Cultural Committee	<p>That Council:</p> <p>1. Approve a \$5,000 budget to fund an annual Cultural Award in the Clarence Valley from 2020.</p> <p>2. Note that CVCC support the investigation of a community run Cultural Foundation in the Clarence Valley and the public information meetings to be held in March 2020.</p> <p>3. Note the Cultural and Creative Expo in May 2020 that will promote and connect our local community with local and regional organisations that support art and culture within our region.</p> <p>4. Note the Minutes from the January 2020 meeting.</p>	Sarah Nash				2512509
6b.20.023	Removal of Overdue Library Fines	<p>That Council adopt the following in relation to overdue fines:</p> <p>1. Stop charging overdue fees.</p> <p>2. Suspend library membership privileges after 28 days when items move to a <i>lost</i> status.</p> <p>3. Wipe all current overdue fines in a fines amnesty then implement a no overdue fine Overdue Policy as described in points 1 and 2 of this recommendation.</p>	Kathryn Breward / Monique Ryan	31/03/2020	MR: Policy Regional Library - Fines and Fee Waiving revised now retitled Regional Library- Fee Waiving Policy V3.1 (new template) registered and loaded to website	C	2512510
6c.20.023	2 Prince Street Administration Centre	<p>That Council -</p> <p>1. Endorse inclusion of \$6,356,701 in the 2020-21 Draft Budget for the upgrade of the 2 Prince</p>	Peter Birch	15/04/20	<p>1. Noted</p> <p>2. Pending final design in</p>	B	2512513

Item No.	Report Title	Council Resolution – 24 March 2020	Officer	Date	Comments	Status	ECM No.
	Upgrade	<p>Street administration centre to be funded by the Strategic Building Reserve IR 10520 of \$1,050,783.52, the Admin. Buildings Improvement Reserve – 2 Prince Street of \$305,917.48, and internal borrowings from both the Regional Landfill Reserve IR10815 \$2,500,000 and the Plant Reserve IR10010 of \$2,500,000 to be repaid over a maximum 10 year period commencing July 2021 with interest to be based on Council’s average interest on investments for the preceding financial year .</p> <p>2. Seek approval from the Office of Local Government under their capital expenditure guidelines.</p> <p>3. Request an amended detailed design which will include equal access by way of a fully compliant ramp in accordance with Building Code Australia (no staircase or lift) to the proposed chamber/multi-purpose room and the amended detailed design be reported back on or before the July Ordinary Council meeting for feedback from Council’s Access Committee.</p> <p>4. Following approval from the Office of Local Government and endorsement of an amended detailed design by Council’s Access Committee and Council, seek tenders for the construction of the works.</p>			<p>Point 3</p> <p>3. Design underway</p> <p>4. Not yet undertaken</p>		
6c.20.025	Road Naming of Existing and Proposed Assets as a Result of the Construction of the New Pacific Highway	<p>That Council:</p> <p>1. Adopt the following road names and submit to the NSW Geographical Names Board for approval:</p> <p>a. The existing Pacific Highway between Yamba Road Roundabout and Andersons Lane, including the existing Harwood Bridge be named Ulgundahi View.</p> <p>b. The existing Pacific Highway between Chatsworth Road and Iluka Road roundabout, including the existing Mororo Bridge be named Wuyman Way.</p> <p>c. The new link road between the existing Pacific Highway at Harwood and Harwood Mill Road be named Darhi Milgirr Road.</p> <p>2. Seek more suggestions from the community for the new link road between Avenue Road and Old Six Mile Lane, providing a connection to Chevalley Lane and running roughly parallel with Old Six Mile Lane.</p>	Alex Dalrymple	15/04/20	<p>1. The names have been submitted to the GNB for approval.</p> <p>2. Letters to local residents have been sent seeking name suggestions.</p>		2512515
6c.20.026	Iluka Soldiers Memorial Hall/Museum	<p>That Council -</p> <p>1. Receive and note the current management arrangements and use of the Soldiers Memorial Hall at Iluka.</p> <p>2. Request the Minister for Department of Planning, Industry and Environment (Crown Lands) to favourably consider Council’s application and appointment as Crown Land Manager of Reserve D540058 and,</p> <p>3. If appointed Crown Land Manager of the reserve, request the Minister to assign the category of ‘General Community Use’ under the <i>Local Government Act 1993</i> to the reserve.</p>	Peter Birch	16/04/20	DPIE (Crown Lands) advised	C	2512516
6c.20.027	Council Meeting Checklist – Update on Actions Taken	That the schedule of actions taken on Council resolutions be noted and those resolutions marked as complete be removed from the checklist.	Lesley McBay	2/4/20	All resolutions marked as completed have been removed from the checklists	C	2512517
6c.20.028	Monthly Investment Report – February 2020 and Investment Strategy Update	<p>That:</p> <p>1. The report indicating Council’s funds investment position as at 29 February 2020 be received and noted.</p> <p>2. The revised Investment Strategy as detailed in and attached to this report be adopted.</p>	Michael Salvestro				2512518
6c.20.029	2019/20 Monthly Financial Report – February 2020	<p>That Council:</p> <p>1. Receive and note the monthly financial information report for February 2019, attached to this report.</p> <p>2. Endorse the proposed General Fund variations as set out in this report totalling (\$148,143) for inclusion in the March 2020 Quarterly Budget Review Statement to be presented to Council in April 2020.</p> <p>3. Endorse the proposed variations, which decrease Financial Reserves by \$774,815 for</p>	Christi Brown	27/3/20	All variations posted – no further action required.	C	2512519

Item No.	Report Title	Council Resolution – 24 March 2020	Officer	Date	Comments	Status	ECM No.
		inclusion in the March 2020 Quarterly Budget Review Statement to be presented to Council in April 2020.					
6c.20.030	Request from Account 2205979 for Consideration for Reduction in Water Account	That 1. Council grant an additional Concealed Leak concession to a maximum of \$3,092.00 on Account 2205979 in relation to the second leak which occurred in November 2016 leaving a balance of \$1,301.98 (being the average of previous three quarterly accounts) payable by the owner. 2. Should the Water Account Holder pay the disputed balance from 2015 (being \$1,968.99) and the remaining balance from the December 2016 account (\$878.20) by 31 December 2020, Council approve the write-off of all interest and legal charges raised to date. 3. Should the Water Account Holder comply with Point 2 above, Council move the water meter and connect to rate payer pipeline without charge to the owner to mitigate the ongoing issue.	Paula Krahe	27/3/20	Adjustment \$3,092.00 completed and reminder set for January 2021 to review payments	B	2512520
6c.20.031	Classification of Lot 156 DP 1259959 as Operational	That Council classify Lot 156 DP 1259959 located at Yamba as operational.	Kylee Baker	27/3/20	Council systems and data updated	C	2512521
6c.20.032	Councillor Superannuation	That Council support Option 4 to amend the NSW Local Government Act 1993 to give councils the option to pay an amount equivalent to the superannuation guarantee into a complying superannuation fund nominated by the mayor and councillors in addition to the mayor's or councillors' fees.	Monique Ryan	31/03/2020	Response forwarded to OLG	C	2512522
6c.20.033	Update on Review of Beach Access Policy	That Council 1. Receive and note the report on Beach Access and Vehicles on Beaches Policy over the past 18 months. 2. Adopt the administrative changes to the Beach Access and Vehicles on Beaches Policy with exception to point 4.2 which is to remain as is. 3. Endorse the locking of the Woolli breakwater gate 24/7 at times when surf lifesaving patrols are in place during the relevant school and Easter holiday periods.	Reece Luxton / Monique Ryan	31/03/2020	MR: Revised policy V6.1 (new template) registered and loaded to website	C	2512523
6d.20.002	Items for Information	That 1. The Items for Information as listed below be adopted: <ul style="list-style-type: none"> <li>• <u>Audit Committee</u>: Minutes 25 February 2020 – noting recommendation in Item 1. (that Council make a request of the OLG to work with the Audit Office as a matter of urgency to resolve a final position on RFS Assets in favour of them not being vested with Council.</li> </ul> 2. The <u>Strathfield Council</u> letter received on 2 March, 2020 be noted and a thank you response sent.	Ashley Lindsay				2512527
6e.20.007	T20/03 New Truck and Dog Trailer	That Council accept the tender from Southside Truck Centre for T20/03 for one new Volvo FM Truck and Dog Trailer at a cost of \$447,945.00 (GST inclusive), to be funded from PJ558500 Heavy Plant Reserve and that Council dispose of the current truck and dog trailer at public auction and the Council seal attached.	Paul Gallagher	07/04/2020	CVC order 283239 raised and dealer advised of successful tender.	C	2512528
6e.20.008	RFT-10026901 North Grafton Sewage Treatment Plant Concept and Detailed Design	That: 1. Council accept the tender from Public Works Advisory (Infrastructure Services) for RFT-10026901 – North Grafton Sewage Treatment Plant Concept and Detailed Design at a cost of \$950,614 (including GST), to be funded from PJ910108 (North Grafton – EPA Licence Requirements). 2. The General Manager be authorised to approve variations up to 15% of the contract sum.	Greg Mashiah	31/03/2020	Letter of Award and order issued to PRA (infrastructure Services)	C	2512529
6e.20.009	Expression of Interest – Construction of	That Council approve the shortlisted and reserve contractors as detailed in this report.	Phillip Noakes	8/04/20	Contractors advised	C	2512530

Item No.	Report Title	Council Resolution – 24 March 2020	Officer	Date	Comments	Status	ECM No.
	Roundabouts on Yamba Road						
6e.20.010	RFT20/09 Iluka Riverside Holiday Park Management Contract Tender – on Crown Land	That Council as Crown Land Manager: <ol style="list-style-type: none"> <li>1. Accept the tender from JKT &amp; Sons Pty Ltd for RFT20/09: Management and Operation of the Iluka Riverside Holiday Park at a cost of \$284,000 (GST inclusive) to be funded from Caravan Park – Administration /Management (PJ996780 Cost Centre 882) with the Council seal attached;</li> <li>2. Increase the 2019/20 budgeted allocation by \$13,408 (GST exclusive) to cover the shortfall to 30 June 2020, and;</li> <li>3. Allocate \$258,182 (GST exclusive) in the draft 2020/21 budget.</li> </ol>	Julie Schipp				2512531

**MINUTES - Clarence Sports Committee Meeting**  
**2 Prince Street, Grafton - Monday 10 February 2020 - 4.30pm to 6:00pm**

<b>Attendance CVC</b>		<b>Sport</b>	<b>Sport Delegate</b>		<b>Alternate 1</b>		<b>Alternate 2</b>		<b>Alternate 3</b>	
<b>Cr Debrah Novak</b>	<input checked="" type="checkbox"/>	CR Cricket & Jnr Cricket	Tom Kroehnert	<input type="checkbox"/>	Judy Disson	<input type="checkbox"/>	Tim Kinnane	<input type="checkbox"/>	Brendan Palmer	<input checked="" type="checkbox"/>
Cr Jim Simmons	<input type="checkbox"/>	CR Sailing Club	Karl Cooksley	<input type="checkbox"/>	Dennis Boyd	<input checked="" type="checkbox"/>	Robert Fish	<input type="checkbox"/>		
Peter Birch	<input type="checkbox"/>	CR Yacht Club	Margy Dougherty	<input type="checkbox"/>	Alex Purvis	<input type="checkbox"/>	Max Dickson	<input checked="" type="checkbox"/>		
David Sutton	<input type="checkbox"/>	CV BMX Club	Taya Wear	<input type="checkbox"/>	Marnie Brighton	<input checked="" type="checkbox"/>	Jenn Chisholm	<input type="checkbox"/>		
Rachelle Passmore	<input checked="" type="checkbox"/>	Copmanhurst Campdraft	Karen Metcalfe	<input type="checkbox"/>	Peter Weatherstone	<input type="checkbox"/>	Judy Disson	<input type="checkbox"/>		
Andrew Auglys	<input type="checkbox"/>	Copmanhurst Tennis Club	Philippa Page	<input type="checkbox"/>	Ayesha Beckman	<input type="checkbox"/>	Jim Fahey	<input type="checkbox"/>		
Gavin Beveridge	<input type="checkbox"/>	Coutts Xing Croquet	Wayne Gadke	<input type="checkbox"/>	Peter Martin	<input checked="" type="checkbox"/>	Peter Deeth	<input type="checkbox"/>		
Natalie Sear	<input checked="" type="checkbox"/>	Coutts Xing Football	Judy Tickle	<input type="checkbox"/>	Dave Towns	<input type="checkbox"/>	Matthew Godwin	<input type="checkbox"/>		
<b>Other Attendees</b>		Coutts Xing Recreation	Julie Burke	<input checked="" type="checkbox"/>	Wayne Burke	<input checked="" type="checkbox"/>	Greg Cowan	<input type="checkbox"/>		
NC Football David Anderson	<input checked="" type="checkbox"/>	Gtn Athletics	Alex Moar	<input type="checkbox"/>	Terry West	<input type="checkbox"/>	Cody Attwater	<input type="checkbox"/>		
NC Football Paul Ninness	<input type="checkbox"/>	Gtn AFL F/Ball-Tigers	James Hourigan	<input type="checkbox"/>	Luke Stanford	<input type="checkbox"/>				
NCF Giuseppe Terranova	<input type="checkbox"/>	Gtn Basketball	Patrick Hagan	<input type="checkbox"/>	Bryan Robinson	<input checked="" type="checkbox"/>	Kate Unitt	<input type="checkbox"/>		
Sports Awards Bruce Carle	<input type="checkbox"/>	Gtn City Tennis	Ayesha Beckman	<input checked="" type="checkbox"/>	Anne Awbery	<input type="checkbox"/>	Michelle Champion	<input checked="" type="checkbox"/>		
Hawthorne Park Alan Watkins	<input checked="" type="checkbox"/>	Gtn Dragon Boats	Judy Keeley	<input type="checkbox"/>	Krys Tyson	<input checked="" type="checkbox"/>	Robin Smith	<input type="checkbox"/>		
Ulmarra C/D – Sean Davis	<input type="checkbox"/>	Gtn Ghosts Jnrs	Ben Ellis	<input type="checkbox"/>	Amy Blanch	<input type="checkbox"/>	Troy Carter	<input type="checkbox"/>		
Street O – Gavin Rayward	<input checked="" type="checkbox"/>	Gtn Ghosts RLFC	Robin Smith	<input type="checkbox"/>	Amy Blanch	<input type="checkbox"/>	Michelle Gilbert	<input type="checkbox"/>		
Canoe Club Gavin Rayward	<input checked="" type="checkbox"/>	Gtn Hockey	Kerry Barton	<input type="checkbox"/>	Ken Davison	<input type="checkbox"/>		<input type="checkbox"/>		
		Gtn Netball	Carlie Bullen	<input checked="" type="checkbox"/>	Brooke Burton	<input checked="" type="checkbox"/>	Kim Blinman	<input type="checkbox"/>		
		Gtn Rowing Club	Dennis Darke	<input checked="" type="checkbox"/>	John Brien	<input type="checkbox"/>	Michael Collins	<input type="checkbox"/>	Don Noble	<input type="checkbox"/>
<b>Guest</b>		Gtn Pistol Club	Philip Lee	<input checked="" type="checkbox"/>	Nathan Miller	<input type="checkbox"/>	Stacy Chard	<input type="checkbox"/>		
P Gibbons – Grafton Hockey	<input checked="" type="checkbox"/>	Gtn Redmen-Union	Owen Turner	<input checked="" type="checkbox"/>	Jayden Reti	<input type="checkbox"/>				
		Supa Oldie Soccer	Michael Woodward	<input checked="" type="checkbox"/>	Robert Bryant	<input type="checkbox"/>				
		Hawthorne Users	Alan Dixon	<input checked="" type="checkbox"/>	Ralph Connors	<input checked="" type="checkbox"/>	Julianna Matthews	<input type="checkbox"/>		
		J/Hill Tennis Club	Megan Albert	<input type="checkbox"/>	Sue Albert	<input type="checkbox"/>	Darren Crispin	<input type="checkbox"/>		
		Rushforth Town Clubs	Brett Reynolds	<input checked="" type="checkbox"/>	Tabatha Ellem	<input type="checkbox"/>	Lynn Rudder	<input checked="" type="checkbox"/>		
		SG M/Cycle Club	David Ford	<input type="checkbox"/>	Shannon Hutchings	<input type="checkbox"/>	Tracey Armfield	<input type="checkbox"/>		
		SG Jnr RLFC	Erin Gallagher	<input type="checkbox"/>	Andrew Jabour	<input type="checkbox"/>				
		SG Rebels RLFC	Terry Power	<input type="checkbox"/>	John Mathews	<input type="checkbox"/>				
		Westlawn F/Ball	James Joyce	<input type="checkbox"/>	Skye Sear	<input type="checkbox"/>				

Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
01	<b>Welcome</b>	Chair		
02	<b>Apologies</b>	Tim Kinnane, Darren Crispin, Robin Smith, Bob Fish, Scott Davis, Wayne Gadke, Judy Keeley, Bruce Carle, James Hourigan		
03	<b>Confirmation of Minutes of Previous Meeting Held 11 November, 2019</b> <b>Moved:</b> A Beckman <b>Seconded:</b> Max Dickson <b>CARRIED</b>			
04	<b>Delegate / Alternate Forms</b>	Delegate/Alternate membership update forms have still not been returned from the following groups: - South Grafton Junior Rugby League Club (Rebels, juniors) - South Grafton Rugby League Football Club (Rebels) Please complete and return to: <a href="mailto:rachelle.passmore@clarencenew.gov.au">rachelle.passmore@clarencenew.gov.au</a>		
<b>Correspondence In</b> Delegate/alternate membership form – Grafton Redmen Rugby Union Club				
<b>06 Correspondence Out</b> CVC – Routine minutes and agendas distributed with attachments where appropriate CVC – Local Sport Grant Program Information				
<b>07 Business Arising from the Minutes:</b>				
7.01	<b>Sports Awards 2020 – Report from Sub-Committee</b> Provided an overview of the 2019 award winners.	Lynn Rudder		

7.02	<p><b>Grant Funding</b></p> <p><b>(R2) Stronger Country Communities Fund Applications: Rushforth Park</b> Project – New amenities and canteen facility Project Update: Tenders are currently under assessment, aiming to get a report to February Council meeting to appoint contractor for immediate start.</p> <p><b>(R2) Stronger Country Communities Fund Applications: Ellem Oval</b> Project – Regrade/level field, new irrigation, re-configure turf wicket Project Update: Irrigation: 90% complete, commissioning in process Turf wicket: 100% complete, growing in well Field Levelling: 90% complete, turf growing in, requirement to fill trenches as they settle Fence: 50% complete, panels scheduled to be installed Drainage: In progress, almost complete.</p>	Rachelle Passmore		
08	<b>Sports Committee Funded Projects - Status</b>			
8.01	<p><b>2018/19 Projects</b></p> <p><b>Big River Cutting Club</b> Council endorsed the Committee’s recommendation at its September 2018 meeting (Item 15.156/18) \$4,273.20 Ex GST – Replacement of deteriorated fencing, Hawthorne Park Project Status: Working bee scheduled to be completed in two weeks, material has already been sourced.</p>	Ralph Connors		
8.02	<p><b>2019/20 Projects</b></p> <p><b>Grafton Netball</b> Council endorsed the Committee’s recommendation at its December 2019 meeting (Item 6c.19.109) \$6,602.27 Ex GST – Construction of a slab and shade structure. Project Status: Project is commencing in two weeks, waiting on concrete slab to be put down. Will be completed before commencement of 2020 season.</p>	Brooke Burton		
09	<b>Business for this meeting:</b>			



<p><b>9.01</b></p>	<p><b><u>2019/20 – Round 2 Sports Committee Funding</u></b></p> <p>Online applications for round two are now open through the Smarty grants system. Applications will close 4 May, 2020. Funding guidelines and additional information is available on Council’s webpage:  <a href="https://www.clarence.nsw.gov.au/cp_themes/metro/page.asp?p=DOC-VLI-52-36-17">https://www.clarence.nsw.gov.au/cp_themes/metro/page.asp?p=DOC-VLI-52-36-17</a></p> <p>There is currently \$28,397 in available funds for this committee.</p> <p>P Martin – What can this funding cover?</p> <p>R Passmore – Items of a capital nature, generally to improve facility. The committee can recommend something that is not capital, and this will be reported to Council for their endorsement, against the funding guidelines.</p>	<p>Rachelle Passmore</p>	<p>RP to confirm volunteer value for in-kind funding as part of applications.</p>	
<p><b>9.02</b></p>	<p><b><u>Stronger Country Communities Fund, Round 3</u></b></p> <p>Round 3 of the Stronger Country Communities Fund is closed. Successful projects are expected to be announced very soon. Council submitted six applications including:</p> <ul style="list-style-type: none"> <li>- Yamba Skate Park</li> <li>- Resurface and renew outdoor basketball courts, South Grafton</li> <li>- South Grafton Skate Park</li> <li>- Our language connections</li> <li>- Building bridges</li> <li>- Out of the Box</li> </ul> <p>A range of other community applications were also supported by Council.</p>	<p>Rachelle Passmore</p>		
<p><b>9.03</b></p>	<p><b><u>NSW Government, T20 World Cup 2020 Legacy Fund</u></b></p> <p>Council were successful with two funding applications for Yamba Oval – Practice net upgrade and Barry Watts Oval, Maclean – Practice net upgrade. The application for JJ Lawrence Field, South Grafton for a players/scorers shelter was unsuccessful. Suitable funding will be sought for this project. The contribution from Sports Committee of \$ 9845.00 was pending a successful application, so will not be allocated.</p>	<p>Rachelle Passmore</p>		

9.04	<p><b><u>NSW Government, Infrastructure Grants</u></b></p> <p>Funding is available for arts and cultural infrastructure, sport &amp; recreation infrastructure and other projects. Next round will open 16 March 2020. Further information is on the website:</p> <p><a href="https://www.responsiblegambling.nsw.gov.au/infrastructure-grants/infrastructure-grants">https://www.responsiblegambling.nsw.gov.au/infrastructure-grants/infrastructure-grants</a></p>	Rachelle Passmore		
9.05	<p><b><u>Combined Sports Committee Meeting</u></b></p> <p>Combined meeting will be held in Lower Clarence area in 2020.</p>	Rachelle Passmore		
10	<p><b>General business</b></p> <p>General Business to be limited to an update of sports club / association business only. All operational items to be directed to Council via (02) 6643 0200 or <a href="mailto:council@clarence.nsw.gov.au">council@clarence.nsw.gov.au</a></p> <p>M Champion – Grafton City Tennis – Junior development series has started. Other scheduled events are the wheelchair tournament hotshots junior and the North Coast Championship. Active Kids Vouchers are being used and are very popular.</p> <p>P Gibbons – Grafton Hockey Association – Over the last four months GHA have hosted RFS in bunkhouse facility. Hockey season commences on the first weekend in April and the grand final is scheduled on 19 September 2020. Will be hosting the State U13s girls hockey championships this year.</p> <p>A Watkins – Grafton PC – Hawthorne Park is looking good due to rain.</p> <p>M Dickson – CR Yacht Club – Australia Day long weekend had a cruise down the river to Maclean with 6 boats.</p> <p>W Bourke – Coutts Crossing Rec Inc – all clubs getting back into swing of things. Croquet Club has just donated \$2K to the RFS.</p> <p>K Tyson -Grafton Dragon Boats – Few people training for state and national races</p> <p>B Palmer- Jnr &amp; Snr Cricket –Juniors are just starting to get back into the season after Christmas break and fields were recovering. Last weekend was washed out. Finals start soon. The Annual Cotton Shield rep matches against Lower Clarence were washed out. Will look at other funding opportunities for JJ.</p> <p>D Darke – Grafton Rowing – Currently at the end of the regatta season. Rowing NSW are looking at reviewing policy on heat and smoke for future. Had to move the boats out of the rowing shed due to rising river. Under discussion with CVC regarding upgrade through the Grafton Waterfront Precinct Masterplan.</p> <p>M Brighton - Clarence BMX – The club has a major event being held in July, the 8<sup>th</sup> round of the State Series. Looking to fix up facility and re-seal the track.</p> <p>D Boyd – Sailing Club – Had to move due to rising river. Looking for new members. If possible, CVC mowers to mow more frequently.</p> <p>B Robins – Grafton Basketball Association – Programs have started again, ongoing issues with construction dust as well as rain getting in but working hand in glove with PCYC &amp; CVC. There are some difficulties with access in general with the construction site. Basketball are feeling like the ham in the sandwich at this time as both PCYC and CVC are saying the issues are the other groups problems to resolve. Basketball would like for both PCYC &amp; CVC to work together and keep talking to each other. R Passmore advised the PCYC are the owners from 24/12/2019 and GBA should speak with PCYC for any issues relating to the facility.</p>			

10	<p>L Rudder – Grafton Athletics – The Club has just returned from summer break on 31/1/20 with a joint night with LC Little Athletics. Many athletes achieving at representative meetings both junior and senior.</p> <p>L Rudder - Grafton United Football Club – Will be joining the FFA Cup starting next weekend. Looking forward to playing on Field 2.</p> <p>L Rudder - RPTC – Is looking forward to this being the last canteen changeover. Questioned if field 3 will be available for use during the year? RP advised once contractor is appointed, will confirm their requirements on footprint needed.</p> <p>D Anderson – North Coast Football – Competition starts in early April and finals are set for 12/9/2020.</p> <p>P Martin – Coutts Crossing Croquet – Just top dressed both greens and looking forward to trying them out. Starting a new concept with Dementia Australia and if this goes well it will be rolled out throughout NSW. P Martin and S Cook are now members on the Croquet NSW board. The club has two targets for funding this year - to have the fields laser levelled and build a toilet at croquet.</p> <p>B Burton – Grafton Netball - The Fast 5 competition was held last year and it went well. The club donated \$1K of sporting equipment and \$1K of Christmas presents to Nymboida School after the fires. Rep teams are currently being selected. The Winter Competition starts on 21/3/2020. Wooli are playing walking netball and the Association going to try this at Grafton. There was a lady at Wooli that was 90 years old playing this sport.</p> <p>M Woodward – Supa Oldies – Waiting for new building to be completed so that they don't have to change over the canteen again. Have had a good season but lost two weeks to the bush fires and now losing two weeks for the rain. All going well.</p> <p>G Rayward – BR Canoe had a summer break now paddling twice a week, some members went to Tasmania over the holidays.</p> <p>G Rayward - Orienteering – next event scheduled for Friday 14/2/2020.</p> <p>O Turner – Grafton Rugby Club – Getting things ready for the season. Have trial matches scheduled in March. One is a fundraiser being held at Rappville to raise funds for bushfire appeal. A carnival at the fields is being held on 21/3/20. Competition starts on 28/3/20 and continues to August. Wanting to do some work on the grounds and have applied for funding for new goal posts and to upgrade field lighting.</p> <p>P Lee – Grafton Pistol Club – All is going well, the club can adjust the use to suit the weather conditions of the day so no impact with rain.</p> <p>A Dixon – HPEUG – Weekends are fully booked from February to November. Riding for the Disabled have commenced operating on Wednesdays.</p>	
11	<p><b>Time, date and venue of next meeting: Monday 18 May, 2020 – Grafton Chambers, Prince Street, Grafton</b></p>	<p><i>Bookings made</i> 18 May 2020 10 Aug 2020 16 Nov 2020</p>
	<p><b>Meeting closed: Closed 5:23pm</b></p>	

**Lower Clarence Sports Committee Meeting**  
**50 River Street, Maclean – 10 February 2020 – 7:00pm to 8:30pm**



**Minutes**

<b>Attendance CVC</b>	<input type="checkbox"/>	<b>Sport</b>	<b>Sport Delegate</b>	<input type="checkbox"/>	<b>Alternate 1</b>	<input type="checkbox"/>	<b>Alternate 2</b>	<input type="checkbox"/>	<b>Other</b>	<input type="checkbox"/>
David Sutton (CVC)	<input checked="" type="checkbox"/>	BR Sailing Club	Hariet Woodrow	<input checked="" type="checkbox"/>	Wayne Culph	<input type="checkbox"/>				
Rachelle Passmore (CVC)	<input type="checkbox"/>	CC Dragon Boat Club	Wayne Sutton	<input checked="" type="checkbox"/>	Kathy Thornton	<input checked="" type="checkbox"/>			Lynda Leslie	<input type="checkbox"/>
Cr Debrah Novak	<input checked="" type="checkbox"/>	CC Magpies Jnrs	Dan Nikas	<input type="checkbox"/>	Shane Essex	<input type="checkbox"/>	Kerry Lee	<input checked="" type="checkbox"/>		
Cr Peter Ellem	<input checked="" type="checkbox"/>	CR U3A Croquet Group	Richard Robertson	<input checked="" type="checkbox"/>	Morna Doyle	<input type="checkbox"/>	Ros Higgins	<input type="checkbox"/>		
Cr Jim Simmons (Mavor)	<input type="checkbox"/>	CR Masters Swimming	Ken Adams	<input type="checkbox"/>	Matthew Eke	<input type="checkbox"/>	Alan Lawrence	<input type="checkbox"/>		
Gavin Beveridge (CVC)	<input checked="" type="checkbox"/>	Harwood Cricket Club	Tim McMahon	<input type="checkbox"/>	Doug Moss	<input type="checkbox"/>	Amanda Lobb	<input checked="" type="checkbox"/>		<input type="checkbox"/>
Andrew Auglvs (CVC)	<input type="checkbox"/>	Iluka Football Club	Steve Madden	<input type="checkbox"/>	Annette Evre	<input type="checkbox"/>			Jon McEwen	<input checked="" type="checkbox"/>
		Iluka Cricket Club	Matt Farrell	<input type="checkbox"/>	John McEwen	<input checked="" type="checkbox"/>			Steve Madden	<input type="checkbox"/>
		Iluka Rowing & Aquatic	Gayle Armour	<input type="checkbox"/>	Betty Bogdanek	<input type="checkbox"/>			Bettina Schreiber	<input type="checkbox"/>
		Lawrence Rodeo	Bruce Green	<input checked="" type="checkbox"/>	Michelle Firth	<input type="checkbox"/>	Tracey Moran	<input type="checkbox"/>		
		Lawrence Golf & Sports	Chris Clay	<input type="checkbox"/>	Elaine Heynes	<input type="checkbox"/>				
<b>Other Attendees</b>		LC Cricket Assn	Jon McEwen	<input checked="" type="checkbox"/>	Tim McMahon	<input type="checkbox"/>	Anthony Torv	<input type="checkbox"/>	Doug Moss	<input type="checkbox"/>
Andrew Woodward (NFC)	<input type="checkbox"/>	LC Magpies RLFC	John Elisaia	<input type="checkbox"/>	Tim Ryan	<input checked="" type="checkbox"/>	Bruce Howard	<input type="checkbox"/>		
Alison Derrick (Good Sports)	<input type="checkbox"/>	LC Netball Assn	Shelley White	<input checked="" type="checkbox"/>	Philippa Hayman	<input type="checkbox"/>	Krystal Roberts			
		LC Pony Club	Tracy Moran	<input type="checkbox"/>	Bruce Green	<input checked="" type="checkbox"/>	Colin Marsh	<input type="checkbox"/>		
		LC Tennis Assn	John Porter	<input checked="" type="checkbox"/>	Peter Rose	<input checked="" type="checkbox"/>				
		Maclean Dirt Bike Club	Louise McNamara	<input type="checkbox"/>	Bill Burke	<input type="checkbox"/>				
		Maclean Football Club		<input type="checkbox"/>	Matt Farrell	<input type="checkbox"/>				
		Maclean Show Society	Colin Marsh	<input checked="" type="checkbox"/>	Bruce Green	<input type="checkbox"/>	Tracey Moran	<input type="checkbox"/>		
		Maclean Swim Club	Hughie Stanley	<input type="checkbox"/>	Gary Carmichael	<input type="checkbox"/>				
		Woodford Is Cricket	Glenn Dawson	<input type="checkbox"/>	James Lawson	<input type="checkbox"/>				
		Yamba Dog Sports	Kristy Ensby	<input checked="" type="checkbox"/>						
		Yamba Football Club	Mark Skippings	<input type="checkbox"/>	Anton Sluyters	<input type="checkbox"/>				
		Yamba Rugby Club	Robert Thompson	<input type="checkbox"/>	Adrain Miller	<input type="checkbox"/>	Robert Donges	<input type="checkbox"/>		
		Yamba Touch Assn	Tim Ryan	<input checked="" type="checkbox"/>	Lauren Ross	<input type="checkbox"/>	Paul Hope			

**PLEASE NOTE THAT IF YOUR NAME DOES NOT APPEAR ON THE ATTENDANCE SHEET IT WILL NOT BE NOTED ON THESE MINUTES THAT YOU ATTENDED – THIS MAY AFFECT YOUR ORGANISATION'S ABILITY TO OBTAIN FUNDING. PLEASE ENSURE THAT YOU SIGN THE SHEET**



Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
7.01	<p><b>Sports Awards 2020 – Report from Sub-Committee</b> Sub-Committee meeting scheduled for Thursday 13 February 2020.</p>	Sub-Comm	Ongoing planning.	Sub-Comm
7.02	<p><b>Grant Funding</b></p> <p><b>R1 Stronger Country Communities Fund &amp; Community Infrastructure Fund: Ngayundi Yamba Sports Complex</b> <b>Project:</b> New community clubhouse facility. <b>Project Status:</b> Progressing well, walk through last week with contractor to identify fix ups, 20 March 2020 Official Opening.</p> <p><b>R2 Stronger Country Communities Fund: Ngayundi Yamba Sports Complex</b> <b>Project:</b> Car park sealing, playing surface upgrade, irrigation and drainage. <b>Project Status:</b> formation of car parking, kerb and guttering, weather constraints, targeting 20 March 2020. Other works currently in negotiation to bring in to budget. Aiming for September completion.</p> <p><b>R2 Stronger Country Communities Fund: Ken Leeson Oval</b> <b>Project:</b> Regrade / level playing surface and irrigation. <b>Project Status:</b> Work progressing well, commence levelling this weather, pump works progressing, turf ready once levelling complete. On track to finish this football season, improve communications with sporting organisations.</p> <p><b>Federal Government Funding: Ken Leeson Oval</b> <b>Project:</b> New community clubhouse facility. <b>Project Status:</b> initial consultation complete, current internal review of draft plans / drawings.</p>	David Sutton	For information.	

Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
7.03	<p><b>Lower Clarence Sports Committee Membership</b></p> <p>Council endorsed the Committee's recommendation at its December 2019 meeting (Item 6c.19.109) that Lawrence Golf Club and Maclean Mantra Rays Swimming Club be accepted as members of the Lower Clarence Sports Committee.</p>	David Sutton	For information.	
08	<b>Sports Committee Funded Projects - Status</b>			
8.01	<p><b><u>2017/18 Projects</u></b></p> <p><b>Lower Clarence Netball – Covered Seating Area.</b></p> <p>Council endorsed the Committee's recommendation at its June 2017 meeting (Item 15.106/17) that "\$4,833.27 – Lower Clarence Netball - Covered Seating Area"</p> <p><b>Project Status:</b> Currently moving forward with the aim for the project to be completed in 3 months.</p>	Delegate		
8.02	<p><b><u>2018/19 Round 1 Projects</u></b></p> <p><b>Yamba Football Club - Clubhouse Facilities Stage 3</b></p> <p>Council endorsed the Committee's recommendation at its September 2018 meeting (Item 15.156/18) that "\$2,928.21 (exc. GST) - Yamba Football Club - Clubhouse Facilities Stage 3"</p> <p><b>Project Status:</b> No delegate present.</p>	Delegate		

Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
8.03	<p><b><u>2019/20 – Round 1 Projects</u></b></p> <p><b>Lower Clarence Pony Club – Renew Stables</b></p> <p>Council endorsed the Committee’s recommendation at its September 2019 meeting (Item 6c.19.058) that “\$5,895.50 (Ex GST) to Lower Clarence Pony Club to renew stables.”</p> <p><b>Project Status:</b> No delegate present.</p>	Delegate		
09	<b>Business for this meeting:</b>			
9.01	<p><b><u>2019/20 – Round 2 Sports Committee Funding</u></b></p> <p>Online applications for round two are now open through the Smarty grants system. Applications will close 4 May, 2020. Funding guidelines and additional information is available on Council’s webpage:  <a href="https://www.clarence.nsw.gov.au/cp_themes/metro/page.asp?p=DOC-VLI-52-36-17">https://www.clarence.nsw.gov.au/cp_themes/metro/page.asp?p=DOC-VLI-52-36-17</a></p> <p>There is currently \$24,505.50 in available funds for this committee.</p>	David Sutton	For information.	



Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
9.02	<p><b><u>Stronger Country Communities Fund, Round 3</u></b></p> <p>Round 3 of the Stronger Country Communities Fund is closed. Successful projects are expected to be announced very soon. Council submitted six applications including:</p> <ul style="list-style-type: none"> <li>- Yamba Skate Park</li> <li>- Resurface and renew outdoor basketball courts, South Grafton</li> <li>- South Grafton Skate Park</li> <li>- Our language connections</li> <li>- Building bridges</li> <li>- Out of the Box</li> </ul> <p>A range of other community applications were also supported by Council.</p>	David Sutton	For information.	
9.03	<p><b><u>NSW Government, T20 World Cup 2020 Legacy Fund</u></b></p> <p>Council were successful with two funding applications for Yamba Oval – \$21,300 Practice net upgrade and Barry Watts Oval, Maclean – \$21,300 Practice net upgrade.</p> <p><b>Project Status:</b> Deed of agreement signed, works to be completed dependent on contractor availability due to current high demand.</p>	David Sutton	For information.	

Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
9.04	<p><b><u>NSW Government, Infrastructure Grants</u></b></p> <p>Funding is available for arts and cultural infrastructure, sport &amp; recreation infrastructure and other projects.            Next round will open 16 March 2020.            Further information is on the website:</p> <p><a href="https://www.responsiblegambling.nsw.gov.au/infrastructure-grants/infrastructure-grants">https://www.responsiblegambling.nsw.gov.au/infrastructure-grants/infrastructure-grants</a></p>	David Sutton	For information.	
9.05	<p><b><u>Combined Sports Committee Meeting</u></b></p> <p>Combined meeting will be held in Lower Clarence area in 2020.</p> <p>Proposed Location (TBC): New community clubhouse facility, Ngayundi Yamba Sports Complex            Proposed Date (TBC): Monday 7 September 2020</p>	David Sutton	Ongoing planning.	LCSC CSC CVC

Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
10	<p><b>General business</b></p> <p>General Business to be limited to an update of sports club / association business only.</p> <p>All operational items to be directed to Council via (02) 6643 0200 or <a href="mailto:council@clarence.nsw.gov.au">council@clarence.nsw.gov.au</a></p> <p><b>Yamba Touch Association:</b> floating along, Junior Girl Competition.</p> <p><b>Clarence Coast Dragon Boat Club:</b> resumed training after the Christmas break, 4 new members, appointed a training coach.</p> <p><b>Big River Sailing Club:</b> last regatta for season to be held 7-8 March, 2020 Chopper Paddle Sunday 19 April 2020, everything is going fine.</p> <p><b>Clarence Coast Magpies Juniors:</b> quite-off season, 5 players invited to take part in Titans Elite Academy, player selected in the NSWRL Under-16s Indigenous team.</p> <p><b>Lower Clarence Netball Association:</b> competition commences in one month, coach and umpire selected in NCAS.</p> <p><b>Lower Clarence Tennis Association:</b> competition started 2 weeks ago, on-going lighting issues at Ryan Park.</p> <p><b>Clarence River U3A Croquet Group:</b> participating in inter-club competition with other Clarence Valley croquet groups, play on Tuesday and Friday, approximately 60 users.</p> <p><b>Yamba Dog Sports:</b> commence Sunday 1 March 2020, approximately 15-30 members.</p> <p><b>Lawrence Rodeo:</b> Lawrence Twilight Rodeo held on Saturday 28th December Rodeo went good.</p> <p><b>Maclean Show Society:</b> query progress on the pavilion. David Sutton responded that the outcome of tender process will be reported to council this month, pending Council decision works should commence by the end of March 2020 and be completed by September / October 2020.</p> <p><b>Harwood Cricket Club:</b> works about to commence on practice nets.</p> <p><b>Lower Clarence Cricket Association:</b> finals to played throughout the month of March.</p> <p><b>Iluka Football Club:</b> uncertainty around the availability of ground this season due to improvement works.</p> <p>Discussion around bushfires, air quality and sports. The decision to play is based on internal club policies.</p> <p>Harriet Woodrow: thanked Council officers for time and efforts securing and delivering grants.</p>			

Item	Discussion/Comments	Reporting Officer	Actions	Action Officer
11	Time, date and venue of next meeting: Monday 18 May, 2020 – Maclean Chambers, 50 River Street, Maclean			Bookings made 18 May 2020 10 Aug 2020 16 Nov 2020
	Meeting closed:	8:15 pm		

**Attachment A**

**Grafton Regional Gallery Site Photos - April 2020**



**Figure 8-1: Demolition works continue inside existing Gallery (5 March)**



**Figure 8-2: Detailed excavation for Main Gallery extension (11 March)**



Figure 8-3: Demolition of existing Gallery lift (17 March)



Figure 8-4: Footing reinforcement for Main Gallery extension (19 March)



**Figure 8-5: Footings poured for Main Gallery extension (26 March)**



**Figure 8-6: Subfloor walls for Main Gallery extension (31 March)**



Per Adopted Capital Works Budget					Per Council's Finance System							
Item No.	FUND	Service	Cost Centre	Description	Original Budget	Variations	Revised Budget	WIP (Actuals & Commitments)	Financial Completion %	Project Status	Project Risk Status	Project Budget Status
<b>ROADS</b>					<b>22,687,412</b>	<b>3,292,890</b>	<b>25,980,302</b>	<b>12,391,489</b>	<b>39%</b>			
1	General	Roads	805	Minor Heavy Patching Program - Local Roads	635,280	4,205	639,485	177,909	27%	Construction phase	Minimal risk identified.	Forecast final cost within budget
2	General	Roads	805	Coldstream St YAMBA - st upg River St-pedestrian crossing	159,996	-	159,996	50,846	9%	Construction phase	Minimal risk identified.	Forecast final cost within budget
3	General	Roads	805	Treelands Dr Community Centre Carpark - Design	50,004	-	50,004	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
4	General	Roads	805	Watts Lane/Murrayville Rd - heavy patching/rehabilitation	100,000	-	100,000	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget
5	General	Roads	806	Minor Heavy Patching Program - Rural Roads	938,880	129,960	808,920	373,217	41%	Construction phase	Minimal risk identified.	Forecast final cost within budget
6	General	Roads	806	Gravel Resheeting Program	-	937,129	937,129	708,790	76%	Construction phase	Minimal risk identified.	Forecast final cost within budget
7	General	Roads	806	Harwood Marine Road Access Upgrade	4,338,012	812,048	5,150,060	1,531,925	21%	Construction phase	Minimal risk identified.	Forecast final cost within budget
8	General	Roads	806	Yamba Road Intersection Treatments	5,728,008	40,000	5,768,008	507,492	7%	Planning phase	Some risk identified.	Forecast final cost may exceed budget
9	General	Roads	806	Glens Ck Rd - table drain repair & new drainage 4.3km fr Arm	68,220	224,826	293,046	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
10	General	Roads	806	Grafton Regional Airport - access road upgrade	50,004	-	50,004	10,070	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
26	General	Roads	806	Nth Ewingard Rd-seal Ch4.28-5.47km fr Ewingard Rd asbestos	211,452	57,373	154,079	163,528	106%	Construction phase	Minimal risk identified.	Forecast final cost within budget
27	General	Roads	806	Old Glen Innes Rd Ch14572-16850m - Reconst 2278m	407,004	-	407,004	84,749	5%	Construction phase	Minimal risk identified.	Forecast final cost within budget
14	General	Roads	807	Minor Heavy Patching Program - Regional Roads	707,928	38,560	746,488	113,505	15%	Construction phase	Minimal risk identified.	Forecast final cost within budget
15	General	Roads	807	Reseal Program - Regional Roads	821,040	-	821,040	599,933	39%	Finalisation phase	Minimal risk identified.	Forecast final cost within budget
16	General	Roads	807	Culvert Replacement Program - Regional Roads	99,996	44,771	55,225	59,890	108%	Finalisation phase	Minimal risk identified.	Forecast final cost within budget
17	General	Roads	807	Armidale Rd - Pavement widening old quarry to Clouds Cr	240,588	-	240,588	-	0%	Planning phase	Some risk identified.	Forecast final cost within budget
18	General	Roads	807	Armidale Rd at Glens Creek Rd (PJ 629) reconstr/widening	293,964	4,417	298,381	724,077	218%	Finalisation phase	Project complete	Forecast final cost within budget Variations from THNSW need to be realised.
19	General	Roads	807	Armidale Rd at Glens Creek Rd (PJ 630) reconstr/widening	294,648	3,258	297,906	116,176	17%	Finalisation phase	Project complete	Forecast final cost within budget Variations from THNSW need to be realised.
20	General	Roads	807	Armidale Rd nr Glens Creek Rd (PJ 628) reconstr/widening	428,064	127,134	555,198	538,998	97%	Finalisation phase	Minimal risk identified.	Forecast final cost within budget
21	General	Roads	807	Clarence W-Seal Ch87.4-88.02 Km fr Lawr st-asbestos	125,184	-	125,184	12,888	10%	Construction phase	Minimal risk identified.	Forecast final cost within budget
22	General	Roads	807	Orara Way at School Lane - ch9.6-10.4km - widening	516,468	-	516,468	404,898	59%	Construction phase	Some risk identified.	Forecast final cost within budget Variations from THNSW need to be realised.
23	General	Roads	807	Reconstruct Yamba Rd MR152 Palmers Island fr Yamba St to 60/	-	421,744	421,744	29,366	5%	Planning phase	Minimal risk identified.	Forecast final cost within budget
24	General	Roads	807	Yamba Rd - Widening fr Palmers Isl to Romiaka Brg	582,004	-	582,004	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
25	General	Roads	814	Conversion of Local Street Lights to LED	780,000	200,114	980,114	978,873	0%	Finalisation phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Roads	805	Reseal Program - Local Roads	739,788	-	739,788	880,235	Complete	Project complete	Project complete	Project financially complete
2	General	Roads	805	MHP - Skinner St Ch 0.35-1.86km fr Through St - 818m	-	-	-	1,139	Complete	Project complete	Project complete	Project financially complete
3	General	Roads	805	Pound St GRAFTON - Duke St-Prince St - mill & AC replace	213,996	93,013	120,983	122,285	Complete	Project complete	Project complete	Project financially complete
4	General	Roads	805	Pound St GRAFTON - Villiers St-Duke St - mill & AC replace	330,000	135,357	194,643	194,643	Complete	Project complete	Project complete	Project financially complete
5	General	Roads	805	USLC Yamba Rd & Treelands Dr Intersection Upgrade	300,000	300,000	-	909	Complete	Project complete	Project complete	Project financially complete
6	General	Roads	805	USRC - Maclean Carpark - Road Surface Renewal	-	385,953	385,953	357,341	Complete	Project complete	Project complete	Project financially complete
7	General	Roads	806	Reseal Program - Rural Roads	602,508	-	602,508	512,252	Complete	Project complete	Project complete	Project financially complete
8	General	Roads	806	James Creek Road Upgrade	675,000	8,925	683,925	696,386	Complete	Project complete	Project complete	Project financially complete
9	General	Roads	806	MHP - Plain Station Rd Ch0.00-3.87km fr Clarence Way MR150 3	-	-	-	16,964	Complete	Project complete	Project complete	Project financially complete
10	General	Roads	806	MHP - Plain Station Rd Ch9.1-10.62km fr ClarenceWay	-	-	-	5,880	Complete	Project complete	Project complete	Project financially complete
11	General	Roads	806	Rogans Bridge Rd triple cell 450 mm dia culvert replacement	54,996	13,500	41,496	41,406	Complete	Project complete	Project complete	Project financially complete
12	General	Roads	806	Sealing - McIntyres Lane	906,780	-	906,780	931,961	Complete	Project complete	Project complete	Project financially complete
13	General	Roads	806	Sherwood Creek Rd - Ch1400-3406m reseal prep 2006m	161,004	38,168	122,836	131,118	Complete	Project complete	Project complete	Project financially complete
14	General	Roads	806	Stockyard Creek Road Drainage Upgrade (Stage 2)	-	-	-	7,272	Complete	Project complete	Project complete	Project financially complete
15	General	Roads	807	Armidale Rd 10.63-13.75km fr Gwydir Hwy shoulder wid Stg2	165,000	-	165,000	131,910	Complete	Project complete	Project complete	Project financially complete
16	General	Roads	807	Armidale Rd Ch 73.3-74.8km fr Gwydir Highway	-	-	-	1,381	Complete	Project complete	Project complete	Project financially complete
17	General	Roads	807	Armidale Rd Ch 76.6-77.1km fr Gwydir Highway	-	26,346	26,346	8,170	Complete	Project complete	Project complete	Project financially complete
18	General	Roads	807	Armidale Rd Ch 88.06-89.26km fr Cedar Log - Reconstruction	-	57,889	57,889	58,839	Complete	Project complete	Project complete	Project financially complete

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19	General	Roads	807	Armidale Rd Ch73.7-74.1k Rd Upgrade & Safety Improvements	-	168,750	168,750	-	Complete	Project complete	Project complete	Project financially complete
20	General	Roads	807	Armidale Rd Ch77.59-78.04km fr Gwydir - Signage & Delineatio	-	8,224	8,224	-	Complete	Project complete	Project complete	Project financially complete
21	General	Roads	807	Orara Way Ch32.2-33.2km Rd Upgrade & Safety Improvements	-	164,457	164,457	-	Complete	Project complete	Project complete	Project financially complete
22	General	Roads	807	Reconstruct Clarence Way Ch50018-50385m 367m	-	722	722	285	Complete	Project complete	Project complete	Project financially complete
23	General	Roads	807	Yamba Rd Oyster Ch Rehab-AC seal rock protection guardrail	155,388	54,445	100,943	101,043	Complete	Project complete	Project complete	Project financially complete
24	General	Roads	805	Charles Street Iluka - Parking	120,000	-	120,000	81,481	68%	Project complete	Project complete	Project financially complete
25	General	Roads	806	MHP - Coaldale Rd Ch 33.08-34.37km fr ClarenceWay	-	-	-	1,201	No Budget	Project complete	Project complete	Forecast final cost within budget Accounting error to be corrected
26	General	Roads	806	Resheeting (Gravel Trial) - Dinjerra Road	60,000	60,000	120,000	32,445	27%	Project complete	Project complete	Project financially complete
27	General	Roads	806	Resheeting (Gravel Trial) - Florida Gold Road	47,004	47,000	94,004	40,425	43%	Project complete	Project complete	Project financially complete
28	General	Roads	806	Resheeting (Gravel Trial) - Florida Prince Road	83,004	83,000	166,004	78,594	47%	Project complete	Project complete	Project financially complete
29	General	Roads	806	Resheeting (Gravel Trial) - Florida Red Road	62,004	62,000	124,004	42,816	35%	Project complete	Project complete	Project financially complete
30	General	Roads	807	Armidale Rd at McPhersons Crossing reconstr/widening	434,196	272,776	706,972	725,981	103%	Project complete	Project complete	Project financially complete
<b>BRIDGES</b>					<b>1,491,816</b>	<b>597,000</b>	<b>2,088,816</b>	<b>864,601</b>	<b>41%</b>			
2	General	Bridges	810	Burnt Hut Creek Bridge, Bald Hills Road	232,032	-	232,032	53,768	21%	Planning phase	Minimal risk identified.	Forecast final cost within budget
3	General	Bridges	810	Middle Creek Bridge Repair, Sherwood Creek Road	570,756	-	570,756	4,668	1%	Planning phase	Some risk identified.	Forecast final cost within budget
4	General	Bridges	810	Middle Creek Bridge Replacement, Kungala Road	689,028	-	689,028	253,226	36%	Planning phase	Some risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Bridges	810	Endless Creek Bridge - Old Glen Innes Road	-	330,000	330,000	226,477	Complete	Project complete	Project complete	Project financially complete
2	General	Bridges	810	Pullalalong Bridge Replacement Coaldale Road	-	267,000	267,000	326,463	Complete	Project complete	Project complete	Project financially complete
1	General	Bridges	810	BSLC Romiaka Channel Bridge Replacement, Yamba Road	-	500,000	500,000	450,206	81%	Project complete	Project complete	Finance reconciliation with funding body to be completed
<b>FOOTPATHS &amp; CYCLEWAYS</b>					<b>311,508</b>	<b>265,512</b>	<b>45,996</b>	<b>281,156</b>	<b>600%</b>			
1	General	Footpaths & Cycleways	811	Pacific Highway, ULMARRA - footpath renewal	45,996	-	45,996	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Footpaths & Cycleways	811	Bent St S GRAFTON - Fitzgerald St to Hyde St - new footpath	126,504	126,504	-	-	Complete	Project complete	Project complete	Project financially complete
2	General	Footpaths & Cycleways	811	Duke St GRAFTON - Oliver St to Bacon St - new footpath	46,500	46,500	-	-	Complete	Project complete	Project complete	Project financially complete
3	General	Footpaths & Cycleways	811	Hoof St GFTN - Cranworth St to Cassie St footpath extension	42,504	42,504	-	-	Complete	Project complete	Project complete	Project financially complete
4	General	Footpaths & Cycleways	811	Shared path adjacent to Pacific Parade (through Agar Park)	50,004	50,004	-	-	Complete	Project complete	Project complete	Project financially complete
5	General	Footpaths & Cycleways	811	Villiers & Oliver Streets pedestrian Facilities GRAFTON	-	-	-	281,156	No Budget	Project complete	Project complete	Project Complete Funding from TfNSW needs to be realised
<b>WHARVES &amp; JETTIES</b>					<b>54,996</b>	<b>-</b>	<b>54,996</b>	<b>134,485</b>	<b>245%</b>			
1	General	Wharves & Jetties	812	Wooli Boat Ramp Upgrade	54,996	-	54,996	8,609	16%	Planning phase	Significant risk identified.	Forecast final cost within budget TfNSW funding needs to be realised
<b>Completed Projects</b>												
1	General	Wharves & Jetties	812	Lawrence (Flo Clark Park) – construct jetty/pontoon and upgr	-	-	-	125,876	Complete	Project complete	Project complete	Project financially complete
2	General	Wharves & Jetties	812	Flo Clark Park - Fish Cleaning Table	-	26,257	26,257	16,455	63%	Project complete	Project complete	Project financially complete

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<b>MISCELLANEOUS</b>					<b>395,004</b>	<b>243,660</b>	<b>638,664</b>	<b>49,329</b>	<b>5%</b>			
1	General	Internal Road Services	820	Taylor's Quarry Rehabilitation	300,000	243,660	543,660	34,565	6%	● Planning phase	● Some risk identified.	● Forecast final cost within budget
2	General	Internal Road Services	821	Awning for delivery area RRWD	60,000	-	60,000	14,375	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
3	General	Internal Road Services	821	CCTV Maclean & Koolkhan Depots	35,004	-	35,004	389	1%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
<b>Completed Projects</b>												
<b>WATER SUPPLY NETWORK</b>					<b>4,565,876</b>	<b>2,730,201</b>	<b>7,296,077</b>	<b>3,794,295</b>	<b>29%</b>			
1	Water	Water Supply	886	Dams & Weirs - Renewals Expenses	41,004	-	41,004	15,935	39%	● Planning phase	● Minimal risk identified	● Forecast final cost within budget
2	Water	Water Supply	886	Water Mains - Renewals Expenses	400,293	84,674	484,967	484,307	78%	● Construction phase	● Minimal risk identified	● Forecast final cost within budget
3	Water	Water Supply	886	Reservoirs - Renewals Expenses	497,004	359,724	856,728	841,755	93%	● Finalisation phase	● Minimal risk identified	● Finance yet to undertake journals requested in November
4	Water	Water Supply	886	Water Pumping Stations - Renewals Expenses	20,004	98,612	118,616	34,487	29%	● Finalisation phase	● Minimal risk identified	● Forecast final cost within budget
5	Water	Water Supply	887	RWS Cap Regional Water Scheme Cons	-	-	-	180,451	No Budget	● Implementation Phase	● Minimal risk identified	● Budget to reconcile with Finance
6	Water	Water Supply	886	Shannon Creek Dam VSD repair	-	-	-	76,755	No Budget	● Implementation Phase	● Minimal risk identified	● Budget to reconcile with Finance
7	Water	Water Supply	887	Network Enhancements/Improvements	20,496	-	20,496	11,161	54%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
8	Water	Water Supply	887	Instrument Purchases	32,004	-	32,004	981	3%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
9	Water	Water Supply	887	Telemetry Upgrade (Clear SCADA)	384,996	370,447	755,443	1,468,193	38%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
10	Water	Water Supply	887	Minor WHS Upgrades	20,496	-	20,496	15,246	47%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
11	Water	Water Supply	887	Water Meter Replacement	168,690	-	168,690	91,376	53%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
12	Water	Water Supply	887	New Installations	159,996	5,363	165,359	94,369	56%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
13	Water	Water Supply	887	Minor Plant & Tools	19,500	24,669	44,169	7,620	17%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
14	Water	Water Supply	887	Rural Village Headworks	51,000	-	51,000	-	0%	● Not commenced	● Minimal risk identified	● Forecast final cost within budget
15	Water	Water Supply	887	Valve and Hydrant Renewal and Upgrade	100,397	-	100,397	13,524	13%	● Implementation Phase	● Minimal risk identified	● Forecast final cost within budget
16	Water	Water Supply	887	Rushforth Road Reservoir – additional treatment barrier inve	-	1,646,321	1,646,321	384,622	22%	● Finalisation phase	● Minimal risk identified	● Forecast final cost within budget
17	Water	Water Supply	887	Swan Creek Trunk Main Renewal	2,499,996	-	2,499,996	-	0%	● Not commenced	● Minimal risk identified	● Forecast final cost within budget
18	Water	Water Supply	887	New Watermain - Grafton Correctional Centre	-	-	-	64,513	No Budget	● Implementation Phase	● Minimal risk identified	● Budget to reconcile with Finance. Inf NSW to meet costs
19	Water	Water Supply	887	Scope & Design Rushforth Rd 32ML replacement reservoir	150,000	-	150,000	9,000	0%	● Planning phase	● Minimal risk identified	● Forecast final cost within budget
<b>Completed Projects</b>												
1	Water	Water Supply	887	Brooms Head Water Main Renewal	-	140,391	140,391	-	Complete	● Project complete	● Project complete	● Finance yet to undertake journals requested in November
<b>SEWERAGE NETWORK</b>					<b>3,472,071</b>	<b>2,048,400</b>	<b>5,520,471</b>	<b>3,528,071</b>	<b>13%</b>			
1	Sewer	Sewer Services	891	Sewer - Pumping Stations - Renewals Expenses	230,792	538,182	768,974	655,663	22%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
2	Sewer	Sewer Services	891	Sewer - Treatment - Renewal Expenses	249,996	-	249,996	62,997	0%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
3	Sewer	Sewer Services	892	Network Minor upgrading	25,500	-	25,500	14,016	55%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
4	Sewer	Sewer Services	892	Minor Plant and tools	22,500	-	22,500	4,843	15%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
5	Sewer	Sewer Services	892	Sewer Rehabilitation & Relining	900,000	-	900,000	736,034	0%	● Implementation phase	● Some risk identified.	● Forecast final cost within budget
6	Sewer	Sewer Services	892	Sewer Easement Acquisition	5,496	-	5,496	204,234	274%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
7	Sewer	Sewer Services	892	STP Minor upgrades	80,004	-	80,004	43,034	31%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
8	Sewer	Sewer Services	892	Minor WH&S Upgrades	30,000	-	30,000	32,678	107%	● Project complete	● Minimal risk identified.	● Forecast final cost within budget
9	Sewer	Sewer Services	892	South Grafton Infiltration Reduction	99,996	-	99,996	-	0%	● Not commenced	● Minimal risk identified.	● Forecast final cost within budget
10	Sewer	Sewer Services	892	Light Fleet Replacements	-	-	-	118,464	No Budget	● Fleet to advise	● Fleet to advise	● Fleet to advise
11	Sewer	Sewer Services	892	Reticulation construction	51,000	-	51,000	-	0%	● Not commenced	● Minimal risk identified.	● Forecast final cost within budget
12	Sewer	Sewer Services	892	Yamba STP Construction	-	-	-	29,636	No Budget	● Finalisation phase	● Minimal risk identified.	● Budget to reconcile with Finance
13	Sewer	Sewer Services	892	North Grafton - EPA Licence Requirements	75,295	102,612	177,907	1,083,103	3%	● Implementation phase	● Minimal risk identified.	● Forecast final cost within budget
14	Sewer	Sewer Services	892	Convent Beach Pump Station (Y3) Replacement	-	469,060	469,060	447,335	67%	● Finalisation phase	● Minimal risk identified.	● Forecast final cost within budget

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15	Sewer	Sewer Services	892	Pressure Sewer Installation - Council Funded	20,496	-	20,496	18,777	85%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
16	Sewer	Sewer Services	892	Townsend Industrial Estate Reticulation Consolidation	201,000	-	201,000	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
17	Sewer	Sewer Services	892	STP and Pump Station Epoxy coating renewal	750,000	713,000	1,463,000	-	0%	Implementation phase	Some risk identified.	Forecast final cost within budget
18	Sewer	Sewer Services	892	Telemetry Upgrade Clear SCADA	309,000	169,036	478,036	2,151	0%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
19	Sewer	Sewer Services	892	Replace Yamba Dewatering Shed	99,996	-	99,996	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
20	Sewer	Sewer Services	892	Pressure Sewer Pump Stations 1400 units	156,000	-	156,000	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget
21	Sewer	Sewer Services	892	Woodford Island STP Sand Filter material renewal	39,996	-	39,996	18,600	0%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
22	Sewer	Sewer Services	892	Prince & Arthur St Sewer Pump Station – inlet macerator	75,000	-	75,000	-	0%	Not commenced	Some risk identified.	Forecast final cost within budget
23	Sewer	Sewer Services	892	Kent St Pump Stn WHS - hatches,rails,rellocate reflux valves	50,004	-	50,004	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	Sewer	Sewer Services	892	STP Rehabilitation - Maclean, Townsend & Ilarwill	-	56,510	56,510	56,505	Complete	Project complete	Project complete	Project financially complete
<b>FLOODPLAIN INFRASTRUCTURE</b>					<b>455,542</b>	<b>141,889</b>	<b>597,431</b>	<b>413,684</b>	<b>44%</b>			
1	General	Floodplain Infrastructure & Floodplain	815	DIPNR (1:1.1) Ulmarra Bank Prot & Vol Purchase	-	66,889	66,889	50,681	42%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
2	General	Floodplain Infrastructure & Floodplain	815	Works Design/Fabrication/Installation	24,050	-	24,050	24,350	99%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
3	General	Floodplain Infrastructure & Floodplain	815	Floodplain Minor Works / Renewals	21,000	-	21,000	2,288	11%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
4	General	Floodplain Infrastructure & Floodplain	815	Floodgate Replacements	56,004	-	56,004	49,680	63%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
5	General	Floodplain Infrastructure & Floodplain	815	Minor Flood Pump Renewals	-	-	-	2,890	No Budget	Implementation phase	Minimal risk identified.	Budget to reconcile with Finance
6	General	Floodplain Infrastructure & Floodplain	815	Floodplain Management Grants Program	51,996	-	51,996	7,425	14%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
7	General	Floodplain Infrastructure & Floodplain	815	Rural Floodplain Asset Renewal	168,996	-	168,996	149,139	33%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
8	General	Floodplain Infrastructure & Floodplain	815	Urban Floodplain Asset Renewal	83,496	-	83,496	71,576	73%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
9	General	Floodplain Infrastructure & Floodplain	815	Council contribution - OEH Coast & Estuaries Grants pgrm	50,000	-	50,000	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget
10	General	Floodplain Infrastructure & Floodplain	815	Heber St Stormwater Pump Station	-	75,000	75,000	55,655	63%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
<b>BUILDINGS</b>					<b>7,812,000</b>	<b>2,314,180</b>	<b>10,126,180</b>	<b>8,852,147</b>	<b>20%</b>			
1	General	Building & Facilities	860	Administration Building - Master Key System	15,000	-	15,000	11,737	45%	Construction phase	Minimal risk identified.	Forecast final cost within budget
2	General	Building & Facilities	860	Administration Building 2 Prince St Improvements	500,004	-	500,004	295,295	35%	Planning phase	Some risk identified.	Forecast final cost within budget
3	General	Building & Facilities	860	Administration Building Furniture & Fittings	24,996	-	24,996	5,635	4%	Planning phase	Minimal risk identified.	Forecast final cost within budget
4	General	Building & Facilities	860	Corporate Administration Buildings Renewals	21,996	-	21,996	1,004	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
5	General	Building & Facilities	861	Resid / Commercial - Furniture & Fittings Renewals	-	-	-	2,864	No Budget	Implementation phase	Some risk identified.	Budget to reconcile with Finance
6	General	Building & Facilities	863	Pub Hall Cap - Envelope & Internal Screens /Floor Coverings	30,000	-	30,000	10,480	28%	Construction phase	Minimal risk identified.	Forecast final cost within budget
7	General	Building & Facilities	863	Pub Hall Cap - Main Pavillion McIn Showground – Rebuild	-	1,032,968	1,032,968	878,439	5%	Construction phase	Minimal risk identified.	Forecast final cost within budget
8	General	Building & Facilities	864	Asset Rationalisation - Demolish Buildings	30,000	-	30,000	26,505	88%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
9	General	Building & Facilities	864	BuilOthServ - Furniture & Fittings	26,004	-	26,004	6,945	0%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
10	General	Building & Facilities	864	Community Centres Envelope/Internal Screens/Floor Coverings	20,004	-	20,004	2,680	13%	Planning phase	Minimal risk identified.	Forecast final cost within budget
11	General	Building & Facilities	864	Enhancement of Yamba Museum Precinct	-	235,698	235,698	244,550	60%	Construction phase	Minimal risk identified.	Forecast final cost within budget
12	General	Building & Facilities	864	Hazardous Materials Management	30,000	-	30,000	11,921	38%	Planning phase	Minimal risk identified.	Forecast final cost within budget
13	General	Building & Facilities	865	BldServCap - Tools & Equipment Purchases	-	-	-	4,118	No Budget	Not commenced	Some risk identified.	Budget to reconcile with Finance
14	General	Public Amenities	870	Angourie Point - Amenities & Shelter Upgrade Planning	-	12,447	12,447	1,309	11%	Planning phase	Minimal risk identified.	Forecast final cost within budget
15	General	Public Amenities	870	Memorial Pk Grafton Amenities Upgrade	180,000	-	180,000	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
16	General	Public Amenities	870	Public Amenities Renewals	-	39,260	39,260	25,442	47%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
17	General	Emergency Services	834	SES Minor Building Renewals	9,996	-	9,996	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
18	General	Gallery & Museums	945	Grafton Regional Gallery Expansion - Stage 1	6,924,000	412,190	7,336,190	6,668,495	13%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												

Item No.	FUND	Service	Cost Centre	Description	Original Budget	Variations	Revised Budget	WIP (Actuals & Commitments)	Financial Completion %	Project Status	Project Risk Status	Project Budget Status
1	General	Building & Facilities	863	Pub Hall Cap - Kangala-Lanitza Hall Improvements	-	2,103	2,103	-	Complete	Project complete	Project complete	Project financially complete
1	General	Building & Facilities	863	Pub Hall Cap - Maclean Civic Hall - Lighting System Upgrade	-	50,209	50,209	44,675	Complete	Project complete	Project complete	Project financially complete
2	General	Building & Facilities	863	Pub Hall Cap - Main Pavillion Mcln Showground - Demolition	-	-	-	78,837	Complete	Project complete	Project complete	Project financially complete
3	General	Building & Facilities	864	Archive Facility - Clarence River Historical Society	-	78,091	78,091	76,502	Complete	Project complete	Project complete	Project financially complete
4	General	Building & Facilities	864	Caged Parking Grafton Library	-	29,903	29,903	25,014	Complete	Project complete	Project complete	Project financially complete
5	General	Building & Facilities	870	Pub Amenities Upgrade-Wooli Hall toilets adjac CCRT reserve	-	114,653	114,653	105,430	Complete	Project complete	Project complete	Project financially complete
6	General	Building & Facilities	870	Public Amenities - Pippi beach upgrade planning	-	152,000	152,000	142,378	Complete	Project complete	Project complete	Project financially complete
7	General	Building & Facilities	863	Coaldale Community Hall - Building Improvements	-	3,000	3,000	7,353	245%	Project complete	Project complete	Budget to reconcile with Finance
8	General	Building & Facilities	863	Dundurrabin Hall - Building & Accessibility Improvements	-	4,000	4,000	7,120	97%	Project complete	Project complete	Budget to reconcile with Finance
9	General	Building & Facilities	863	Jackadgery Community Hall - Building Improvements	-	4,000	4,000	13,478	337%	Project complete	Project complete	Budget to reconcile with Finance
10	General	Building & Facilities	863	Pub Hall Cap - Tucabia hall kitchen upgrade	-	5,006	5,006	5,006	100%	Project complete	Project complete	Budget to reconcile with Finance
11	General	Public Amenities	870	Public Toilet Rationalisation	-	8,964	8,964	9,605	107%	Project complete	Project complete	Budget to reconcile with Finance
12	General	Emergency Services	834	Yamba SES Building	-	129,688	129,688	139,331	105%	Project complete	Project complete	Budget to reconcile with Finance
<b>OPEN SPACES</b>					<b>2,552,381</b>	<b>3,917,463</b>	<b>6,469,844</b>	<b>5,710,858</b>	<b>57%</b>			
1	General	Parks & Open Spaces	840	Bailey Park Playground	-	70,000	70,000	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
2	General	Parks & Open Spaces	840	Brushgrove Recreation Triangle Playground	-	29,681	29,681	58,950	4%	Construction phase	Minimal risk identified.	Forecast final cost within budget
3	General	Parks & Open Spaces	840	Federation Park Playground	-	70,000	70,000	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
4	General	Parks & Open Spaces	840	McIntosh Memorial Park Playground	-	70,000	70,000	780	1%	Construction phase	Minimal risk identified.	Forecast final cost within budget
5	General	Parks & Open Spaces	840	Parks & Reserves - Access Pavement & Carparks	50,004	-	50,004	-	0%	Construction phase	Minimal risk identified.	Forecast final cost within budget
6	General	Parks & Open Spaces	840	Parks & Reserves Buildings/Structures	30,000	21,118	8,882	14,454	153%	Construction phase	Minimal risk identified.	Budget to reconcile with Finance
7	General	Parks & Open Spaces	840	Parks Fencing & Bollards	20,004	-	20,004	17,653	88%	Construction phase	Minimal risk identified.	Forecast final cost within budget
8	General	Parks & Open Spaces	840	Parks Signage Renewals	30,000	15,000	45,000	5,963	11%	Planning phase, awaiting signage manual endorsement	Minimal risk identified.	Forecast final cost within budget
9	General	Parks & Open Spaces	840	Playground Equipment	210,000	210,000	-	-	No Budget	Program, works split to multiple projects	Minimal risk identified.	Budget allocation split to multiple projects
10	General	Parks & Open Spaces	840	See Pk Pond Edge Pavement – Stage 2	80,004	525	80,529	50,752	0%	Construction phase	Some risk identified.	Forecast final cost within budget
11	General	Parks & Open Spaces	840	UCSC 2019/20–Grafton netball–construct slab & shade shelter	-	-	-	13,205	No Budget	Planning phase	Minimal risk identified.	Forecast final cost within budget
12	General	Parks & Open Spaces	840	Ulmarra Riverside and Village Precinct (URVP) Project	-	-	-	4,600	No Budget	Planning phase	Minimal risk identified.	Forecast final cost within budget
13	General	Parks & Open Spaces	841	Fisher Pk Exercise Stn Out of Box Relocate Option Support Fa	50,004	-	50,004	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
14	General	Parks & Open Spaces	841	Ken Leeson Oval - Stage 1 upgrade from masterplan	-	978,900	978,900	581,769	37%	Construction phase	Some risk identified.	Budget to reconcile with Finance
15	General	Parks & Open Spaces	841	LCSC 2019/20 - Renew stables	-	5,896	5,896	-	0%	Finalisation phase	Some risk identified.	Forecast final cost within budget
16	General	Parks & Open Spaces	841	Lower Clarence Sports Council	35,000	10,495	24,505	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
17	General	Parks & Open Spaces	841	Maclean showground - Upgrade of stable facilities	-	27,273	27,273	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
18	General	Parks & Open Spaces	841	McKittrick Pk Perimeter Fence	80,004	-	80,004	51,790	38%	Construction phase	Minimal risk identified.	Forecast final cost within budget
19	General	Parks & Open Spaces	841	Ngayundi Sport Complex–carpark seal, playing surface & irrig	-	679,560	679,560	353,451	34%	Construction phase	Some risk identified.	Forecast final cost within budget
20	General	Parks & Open Spaces	841	Ngayundi Yamba Sports Complex – YAMBA – Irrigation	342,000	342,000	-	-	No Budget	Tenders / Quotations called	Some risk identified.	Budget to reconcile with Finance
21	General	Parks & Open Spaces	841	Rushforth Park – Stage 2 new amenities and canteen	-	857,905	857,905	1,527,928	4%	Tenders / Quotations called	Minimal risk identified.	Budget to be combined with PJ945235
22	General	Parks & Open Spaces	841	Sports - Cricket Assets Renewal	9,996	-	9,996	-	0%	Tenders / Quotations called	Minimal risk identified.	Forecast final cost within budget
23	General	Parks & Open Spaces	841	Sports - Lighting Systems	50,004	-	50,004	6,703	1%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
24	General	Parks & Open Spaces	841	Sports - Rushforth Park Kiosk - Replace aged facility	1,264,224	1,264,224	-	-	No Budget	Tenders / Quotations called	Minimal risk identified.	Budget to reconcile with Finance
25	General	Parks & Open Spaces	841	Sports Buildings - Renewals	39,996	-	39,996	21,596	26%	Planning phase	Minimal risk identified.	Forecast final cost within budget
26	General	Parks & Open Spaces	841	Sports Courts - Surfaces/Fittings	9,996	-	9,996	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
27	General	Parks & Open Spaces	841	Sportsfield Topdress and Drainage	39,996	-	39,996	3,610	9%	Construction phase	Minimal risk identified.	Forecast final cost within budget
28	General	Parks & Open Spaces	841	Sportsfields Signage Renewal	9,996	37,930	47,926	1,675	3%	Planning phase, awaiting signage manual endorsement	Minimal risk identified.	Forecast final cost within budget
29	General	Parks & Open Spaces	841	Tennis Courts Assets Renewals	20,004	-	20,004	13,364	46%	Construction phase	Minimal risk identified.	Forecast final cost within budget
30	General	Parks & Open Spaces	841	Upgrade of canteen floor at Jabour Park	-	4,178	4,178	3,799	91%	Tenders / Quotations called	Minimal risk identified.	Forecast final cost within budget
31	General	Parks & Open Spaces	841	Yamba Oval Fence Renewal	-	44,000	44,000	44,058	70%	Finalisation phase	Minimal risk identified.	Forecast final cost within budget
32	General	Parks & Open Spaces	848	Clarence Lawn Cemetery - Stage 1 Upgrades	-	-	-	5,000	No Budget	Implementation phase	Minimal risk identified.	Budget to reconcile with Finance

Item No.	FUND	Service	Cost Centre	Description	Original Budget	Variations	Revised Budget	WIP (Actuals & Commitments)	Financial Completion %	Project Status	Project Risk Status	Project Budget Status
33	General	Parks & Open Spaces	848	Clarence Lawn Cemetery Int Rd/Pavement Reseal/Reconstruct	20,004	-	20,004	217	1%	Planning phase	Minimal risk identified.	Forecast final cost within budget
34	General	Parks & Open Spaces	848	Maclean Lawn Cemetery Upgrade - Stage 3 Works	15,000	-	15,000	-	0%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
35	General	Parks & Open Spaces	855	Street Tree Replacement	69,996	-	69,996	12,073	17%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Parks & Open Spaces	840	BBQ Replacements	5,004	-	5,004	5,004	Complete	Project complete	Project complete	Project financially complete
2	General	Parks & Open Spaces	840	Jacaranda Park Redevelopment	-	1,276,717	1,276,717	1,277,791	Complete	Project complete	Project complete	Project financially complete
3	General	Parks & Open Spaces	840	Junction Hill Playgroup – Asset Disposal	24,996	-	24,996	25,510	Complete	Project complete	Project complete	Project financially complete
4	General	Parks & Open Spaces	840	Lake Kolora Erosion	-	25,000	25,000	10,800	Complete	Project complete	Project complete	Project financially complete
5	General	Parks & Open Spaces	840	Maclean Intergenerational Exercise Equipment	-	24,999	24,999	34,770	Complete	Project complete	Project complete	Project financially complete
6	General	Parks & Open Spaces	840	Maclean Riverside Precinct Plan - Foreshore Promenade	-	-	-	403	Complete	Project complete	Project complete	Project financially complete
7	General	Parks & Open Spaces	840	Park Furniture Renewals	25,620	-	25,620	33,813	Complete	Project complete	Project complete	Project financially complete
8	General	Parks & Open Spaces	840	See Park Grafton - Stormwater Drainage Network Upgrade - Inv	525	525	-	-	Complete	Project complete	Project complete	Project financially complete
9	General	Parks & Open Spaces	840	Shade Sails Renewals	20,004	-	20,004	19,093	Complete	Project complete	Project complete	Project financially complete
10	General	Parks & Open Spaces	841	LCSC 2019/20 - Rooftop Solar System	-	4,599	4,599	2,975	Complete	Project complete	Project complete	Project financially complete
11	General	Parks & Open Spaces	848	Clarence Lawn Cemetery - Stage 2 Upgrades	-	-	-	3,184	Complete	Project complete	Project complete	Project financially complete
12	General	Parks & Open Spaces	841	Ellem Oval-regr. field new irrig. system reconf. turf wicket	-	288,692	288,692	283,209	93%	Project complete	Project complete	Project financially complete
13	General	Parks & Open Spaces	841	Yamba Sports Complex	-	1,254,970	1,254,970	1,220,918	96%	Project complete	Project complete	Project financially complete
<b>AQUATIC FACILITIES</b>					<b>339,996</b>	<b>493,367</b>	<b>833,363</b>	<b>521,051</b>	<b>3%</b>			
1	General	Aquatic Facilities	871	Maclean Pool - Detailed Design for Upgrade of Facilities	-	29,500	29,500	6,160	21%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
2	General	Aquatic Facilities	871	Maclean Pool - Sand Filter & Plant Equipment Room Upgrade	-	463,867	463,867	6,007	1%	Tenders / Quotations being reported	Some risk identified.	Forecast final cost within budget
3	General	Aquatic Facilities	871	Maclean Pool Amenities Upgrade Stage 2	309,996	-	309,996	427,068	0%	Tenders / Quotations being reported	Some risk identified.	Forecast final cost within budget
4	General	Aquatic Facilities	871	Pool Plant and Equipment - Renewals	9,996	-	9,996	10,267	101%	Implementation phase	Minimal risk identified.	Forecast final cost may exceed budget
5	General	Aquatic Facilities	871	Pool Structures - RENEWALS UNALLOCATED	20,004	-	20,004	9,797	49%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Aquatic Facilities	871	Maclean Olympic Pool Solar Blankets	-	-	-	60,656	Complete	Project complete	Project complete	Project financially complete
2	General	Aquatic Facilities	871	Yamba Rock Pool Renewal Repairs	-	-	-	1,095	Complete	Project complete	Project complete	Project financially complete
<b>SALEYARDS</b>					<b>20,004</b>	<b>422,318</b>	<b>442,322</b>	<b>368,277</b>	<b>73%</b>			
1	General	Saleyards	883	Saleyard - Internal sealed road & carparks - Armidale St	-	50,000	50,000	-	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
2	General	Saleyards	883	Saleyard - Truck Wash Upgrade	-	302,201	302,201	288,079	82%	Construction phase	Minimal risk identified.	Forecast final cost within budget
3	General	Saleyards	883	Saleyard - Wastewater Treatment Plant Upgrades	20,004	-	20,004	4,235	0%	Planning phase	Minimal risk identified.	Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Saleyards	883	Saleyard - Cattle Ramps Upgrade	-	70,117	70,117	75,963	Complete	Project complete	Project complete	Project financially complete
<b>HOLIDAY PARKS</b>					<b>474,996</b>	<b>626,552</b>	<b>1,101,548</b>	<b>318,517</b>	<b>16%</b>			
1	Holiday Parks	Holiday Parks	882	Brooms Head C/Park Septic System Upgrade	-	396,785	396,785	24,537	4%	Planning phase	Some risk identified.	Forecast final cost exceeds budget
2	Holiday Parks	Holiday Parks	882	CPK – Building Improvements - Amenities	24,996	-	24,996	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget
3	Holiday Parks	Holiday Parks	882	CPK - Furniture & Fittings	20,004	-	20,004	11,692	54%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
4	Holiday Parks	Holiday Parks	882	CPK – Minnie Water Holiday Pk Septic System Upgrade Stage 1	249,996	-	249,996	7,816	2%	Planning phase	Some risk identified.	Forecast final cost within budget
5	Holiday Parks	Holiday Parks	882	CPK - Office Equipment	5,004	-	5,004	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget
6	Holiday Parks	Holiday Parks	882	CPK - Plant & Equipment	-	-	-	4,318	No Budget	Implementation phase	Minimal risk identified.	Budget to reconcile with Finance
7	Holiday Parks	Holiday Parks	882	CPK Cap - BBQ Replacements	-	15,000	15,000	5,568	25%	Implementation phase	Minimal risk identified.	Forecast final cost within budget
8	Holiday Parks	Holiday Parks	882	CPK Cap – Building Improvements – Cabins	39,996	-	39,996	-	0%	Not commenced	Minimal risk identified.	Forecast final cost within budget

Item No.	FUND	Service	Cost Centre	Description	Original Budget	Variations	Revised Budget	WIP (Actuals & Commitments)	Financial Completion %	Project Status	Project Risk Status	Project Budget Status
9	Holiday Parks	Holiday Parks	882	CPK Cap - Solar Energy Systems	65,004	-	65,004	53,596	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
10	Holiday Parks	Holiday Parks	882	CR - Calypso Holiday Park Redevelopment Design & Planning	-	214,767	214,767	208,490	64%	● Planning phase	● Minimal risk identified.	● Forecast final cost exceeds budget
11	Holiday Parks	Holiday Parks	882	Holiday Park Signage Renewal	9,996	-	9,996	2,500	25%	● Planning phase	● Minimal risk identified.	● Forecast final cost exceeds budget
12	Holiday Parks	Holiday Parks	882	Wooli HP Managers Residence/Office Renewal	60,000	-	60,000	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
<b>Completed Projects</b>												
<b>CROWN RESERVES - OPEN SPACES</b>					<b>381,256</b>	<b>320,000</b>	<b>381,260</b>	<b>222,816</b>	<b>22%</b>			
1	General	Parks & Open Spaces	840	CCRT BBQ Replacements	5,004	-	5,004	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
2	General	Parks & Open Spaces	840	CCRT Grevillia Park Playground	-	20,000	20,000	780	4%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
3	General	Parks & Open Spaces	840	CCRT Lawrence Memorial Park Playground	-	140,000	140,000	101,344	1%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
4	General	Parks & Open Spaces	840	CCRT Park Building/Structure Renewals	20,004	-	20,004	23,023	115%	● Construction phase	● Minimal risk identified.	● Forecast final cost within budget
5	General	Parks & Open Spaces	840	CCRT Park Furniture Renewals	24,996	-	24,996	24,120	96%	● Construction phase	● Minimal risk identified.	● Forecast final cost within budget
6	General	Parks & Open Spaces	840	CCRT Park Lighting Renewals	20,004	-	20,004	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
7	General	Parks & Open Spaces	840	CCRT Parks & Reserves - Access Pavement & Carparks	60,138	-	60,138	42,417	8%	● Construction phase	● Minimal risk identified.	● Forecast final cost within budget
8	General	Parks & Open Spaces	840	CCRT Parks Fencing & Bollards	30,000	-	30,000	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
9	General	Parks & Open Spaces	840	CCRT Parks Signage Renewals	20,004	-	20,004	931	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
10	General	Parks & Open Spaces	840	CCRT Playground Equipment Renewals	159,996	160,000	-	-	No Budget	● Program, works split to multiple projects	● Minimal risk identified.	● Budget allocation split to multiple projects
11	General	Parks & Open Spaces	840	CCRT Shade Structure Shelter Renewals	15,000	-	15,000	6,082	41%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Parks & Open Spaces	840	CCRT Minnie Water Foreshore Reserve Upgrade	1,114	-	1,114	-	0%	● Project complete	● Project complete	● Project financially complete
2	General	Parks & Open Spaces	840	CCRT Park Furniture Renewals	24,996	-	24,996	24,120	96%	● Project complete	● Project complete	● Project financially complete
<b>WASTE SERVICES INFRASTRUCTURE</b>					<b>-</b>	<b>2,384,400</b>	<b>2,384,400</b>	<b>1,665,674</b>	<b>66%</b>			
1	General	Waste Management	875	Landfill Storage Shed Expansion - remove storage containers	-	197,600	197,600	97,188	3%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
2	General	Waste Management	878	Minnie Water - Waste Transfer Station	-	345,761	345,761	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
<b>Completed Projects</b>												
1	General	Waste Management	875	Regional Landfill - New Cell 4B Construction Stage 2	-	1,818,169	1,818,169	1,544,519	Complete	● Project complete	● Project complete	● Project financially complete
2	General	Waste Management	878	Baryugil - Waste Transfer Station Upgrade	-	22,870	22,870	23,968	Complete	● Project complete	● Project complete	● Project financially complete
<b>ENVIRONMENTAL SUSTAINABILITY INITIATIVES</b>					<b>926,569</b>	<b>-</b>	<b>926,569</b>	<b>440,724</b>	<b>8%</b>			
1	General	Environmental Sustainability	881	Develop & Implement campaign to promote use of bicycles	9,996	-	9,996	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
2	General	Environmental Sustainability	881	Drinking fountain station - various locations	15,000	-	15,000	12,820	85%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
3	General	Environmental Sustainability	881	Energy Audits & Actions	329,004	-	329,004	107,379	14%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
4	General	Environmental Sustainability	881	Mattress Recycling Programme	-	-	-	26,728	No Budget	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
5	General	Environmental Sustainability	881	Renewable Energy Master Plan	2,004	-	2,004	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
6	General	Environmental Sustainability	881	Solar Energy Systems -various Council buildings	363,996	-	363,996	227,584	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
7	Water	Water Supply	885	Renewable Energy Target Works	59,104	-	59,104	-	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
8	Sewer	Sewer Services	892	Renewable Energy Emissions Reduction Target Works	147,465	-	147,465	66,213	0%	● Planning phase	● Minimal risk identified.	● Forecast final cost within budget
<b>Completed Projects</b>												



## **BENCHMARK & REPORT CARD 2019/2020**



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### Benchmarks

This section provides oversight of how we are tracking against our goals.

As we make improvements to systems and our auditing & exception reporting, we will include additional benchmarking measures.

### Report Card

This section provides oversight of how much activity we are undertaking across the organisation.

As the year progresses, trends in activity will be shown as the next quarter's activity is added.

## BENCHMARKS

	Service	Activity	Measure	Standard				Comment	Action
				Q1	Q2	Q3	Q4		
SOCIETY	LIBRARIES	Membership as a proportion of population	≥44%	45%	44.6%	44.7%			
		Annual online visitation increase (87964)	10%	24,666	18,881	22,429			
		Annual visitation increase (198,897)	5%	47,512	43,258	43,988			
		Age of collection < 5 years old	50% <sup>1</sup>	41.6%	41.3%	40.6%			
		Age of collection 5 to 10 years old	27% <sup>1</sup>	33.3%	34.2%	35.1%			
		Average loans per item	3 <sup>1</sup>	0.62	0.5	0.63			
		Average items borrowed per capita	5.37 <sup>1</sup>	1.14	0.91	1.17			
		Average cost of public library/capita	<\$48 <sup>1</sup>	\$48.50	\$46.62	-		Actual spend excl facilities	
	GALLERIES	Annual Visitation & participation increase (target 35,000)	10%	7969	10,553	5,619			
		Annual # exhibitions	20	10	11	7			
		Annual # programs	80	58	60	25			
		Annual # artists engaged	80	54	98	67		64 local	
		Annual income generation maintained	\$110,000	\$17,108	\$23,940	\$44,186		Trending ↓	
		Annual online collection accessibility (artworks)	150	58	52	40			
		Annual sponsorship & donation partnerships	8	1	1	2		Trending ↓	
	RANGER SERVICES	Positive visitor satisfaction level	90%	97.6%	97.3%	98%			
		Dog attacks reported to Companion Animals register <48 hours	100%	-	100% (14)	100% (19)			
			Request to attend animal complaints < 2 days	90%	-	70%	95% (487)		

## Notes

<sup>1</sup> NSW Local Government Library median

	Service	Activity	Measure	Standard				Comment	Action
				Q1	Q2	Q3	Q4		
<b>SOCIETY</b>	<b>COMMUNITY CARE</b>	# clients in programs meets allocations	100%	Y	Y	Y			
		Annual NDIS client increase (Quarter average - 257)	10%	86 (-66%)	83 (-68%)	75 (-71%)		Trending ↓	
		Accreditation met and maintained	100%	N/A	N/A	N/A			
<b>INFRASTRUCTURE</b>	<b>CIVIL &amp; WORKS</b>	Urban road heavy patching (\$/m <sup>2</sup> )	\$50	-	21.12	18.26			
		Rural road heavy patching (\$/m <sup>2</sup> )	\$35	\$20	17.26	17.26			
		Regional road heavy patching (\$/m <sup>2</sup> )	\$35	-	-	24.68			
		Reseal program (m <sup>2</sup> completed)	300,134	81,800	262,888	300,134			
		Minor heavy patching program (m <sup>2</sup> completed)	56,636	7,872	15,073	17,731			
		Capital infrastructure project complete (168)	100%	39%	60%	74%			
		37 level 2 bridge inspections completed	100%	59%	82%	100%			
	<b>PROPERTY MANAGEMENT</b>	Leases renewed before expiry	100%	78%	66.6%	66.6%		Attributed to significant negotiation required to bring old leases up to date & delays with Native Title assessments being undertaken.	
		<ul style="list-style-type: none"> <li>Jetty leases (175)</li> </ul>		74%	74%	74%		Jetty licence progress stalled pending Reclassification Planning Proposal of drainage reserves.	

	Service	Activity	Measure	Standard				Comment	Action
				Q1	Q2	Q3	Q4		
<b>ECONOMY</b>	<b>ECONOMIC DEVELOPMENT, TOURISM &amp; COMMUNICATIONS</b>	Economic benefit from sponsored events - day visitors	\$5,335,680	284,160	4,966,400	38,400			
		Economic benefit from sponsored events - overnight visitors	\$7,954,800	2,085,300	6,447,910	366,000			
		Jacaranda season overnight visitation (survey of visitors)	72%	N/A	66%	N/A			
		Myclarencevalley facebook followers	≥15,000	16,324	17,757	18,283			
		Myclarencevalley instagram followers	≥7,000	7,553	8,839	9,666			
		Annual business development & skills development programs	6	0	0	0		Delayed as focus has been on promoting access to bushfire & drought assistance.	275 CV businesses have accessed \$10k financial support. 2 <sup>nd</sup> highest LGA take-up in NSW.
		# of business engaged in development programs annually	50	0	40	6			
		Media Releases	52	29	20	22			
		CVC FB engagement increase	10%	3%	15%	12%			
<b>ENVIRONMENT</b>	<b>WATER CYCLE</b>	Connections have minimum 20m pressure 95% of the time	99%	99%	100%	10%			
		Water sample compliance (bacteriological testing)	100%	100%	100%	100%			
		Annual water consumption levels maintained (5792ML)	100%	1,499.23	1,863.8	1,393.87			
		Odour undetectable outside sewage treatment works buffer zone	100%	100%	<100%	100%			
		Environmental Protection licence exceedances	0	0	3	3		Heavy rainfall caused inflow and infiltration overload at Coutts Crossing STP. Grafton Correctional removed excess biomass during approved activity causing a problem in the nitrification phase.	

	Service	Activity	Measure	Standard				Comment	Action
				Q1	Q2	Q3	Q4		
<b>ENVIRONMENT</b>	<b>NATURAL RESOURCES</b>	High Risk Sites inspected #	398	120	160	138			
		Priority pathways treated (km)	2546	510	1916	418			
		High risk sites treated (ha)	51	39	34	8			
		High risk pathways treated (km)	446	28	268	258			
		Property inspections conducted (>1 ha)	1135	570	224	293			
		Urban inspections (<1 ha)	220	377	303	48			
		Priority sites inspected (number)	59236	94	55	33			
		Priority pathways inspected (km)	1729500	12	7	418			
		Priority sites treated (ha)	3116	18	868	28			
		Priority pathways treated (km)	328	12	190	122			
	<b>WASTE</b>	Recycling contamination rate	<6%	3%	2%	3.3%			
		Organics contamination rate	<3%	0.5%	5.8%	1.5%			
		Grafton Regional landfill EPA licence breaches	0	0	0	0			
		Annual environmental learning facility events (#)	>50	27	12	4			
		Annual environmental learning facility event attendance (#)	>1000	539	218	53			
	<b>PLANNING &amp; BUILDING REGULATORY</b>	Development Assessments completed <40 days	80%	41%	41%	35%		Staffing levels are below FTE.	
		Median time for development assessment determination (days)	50%	51%	48.5	61			
		Complying development certificates issued ≤ 10 days	100%	100%	25%	0			
		Building certificates issued ≤ 10 days	90%	33%	37.5%	20%			
		Building inspections within 2 days of notification	90%	100%	100%	100%			
		Planning certificates issued within 3 days	100%	92%	79%	-			

	Service	Activity	Measure	Standard				Comment	Action
				Q1	Q2	Q3	Q4		
<b>LEADERSHIP</b>	IT	Internet downtime	<2%	0	0	0			
	FINANCE	Rates & Annual charges outstanding	<5%	6.65	6.65	6.65			
		Investment return exceeds Ausbond Bank Bill Index	100%	100%	100%	100%			
		QBRs reported at meeting following end of quarter (October/February/April)	100%	100%	100%	100%			
		Receipting error rate	<0.1%	<0.1%	<0.1%	<0.1%			
		Receiving rates notices electronically	15%	14%		14.22%			
	RESPONSE TO COMMUNICATION	GIPA response/completion rate < 20 business days	100%	100%	83%	100%			
		Complaint response/resolution < 15 business days <sup>2</sup>	100%	100%	100%	100%			
		Correspondence response rate <10 business days	90%	96%	81%	90%			
		Calls answered within 30 seconds	85%	82.3%	82.1%	68.5%			
		First point of resolution – calls (base 61.6%)	68%	55%	66%	65.3%			
		First point of resolution – counter (63.5%)	65%	76%	81.4%	69.2%			
		Lost time injury frequency rate (hours)	<12.8 <sup>4</sup>	20.62	9.22%	37.53%			
	PEOPLE CULTURE SAFETY	Lost time injury severity rate (hours/claim)	<12	31.95	93.08%	29.52%		Single long term RTW effect	
		ATSI staff ratio	5%	4.03%	4.23%	4.6%			
		Unplanned absence rate	<4%	35%	32%	20%			
		New starter turnover rate (<12 months)	<9%	11.13%	4.60%	7.4%			
		Safety record (# Safework reportable incidents)	0	3	1	3			

## Notes

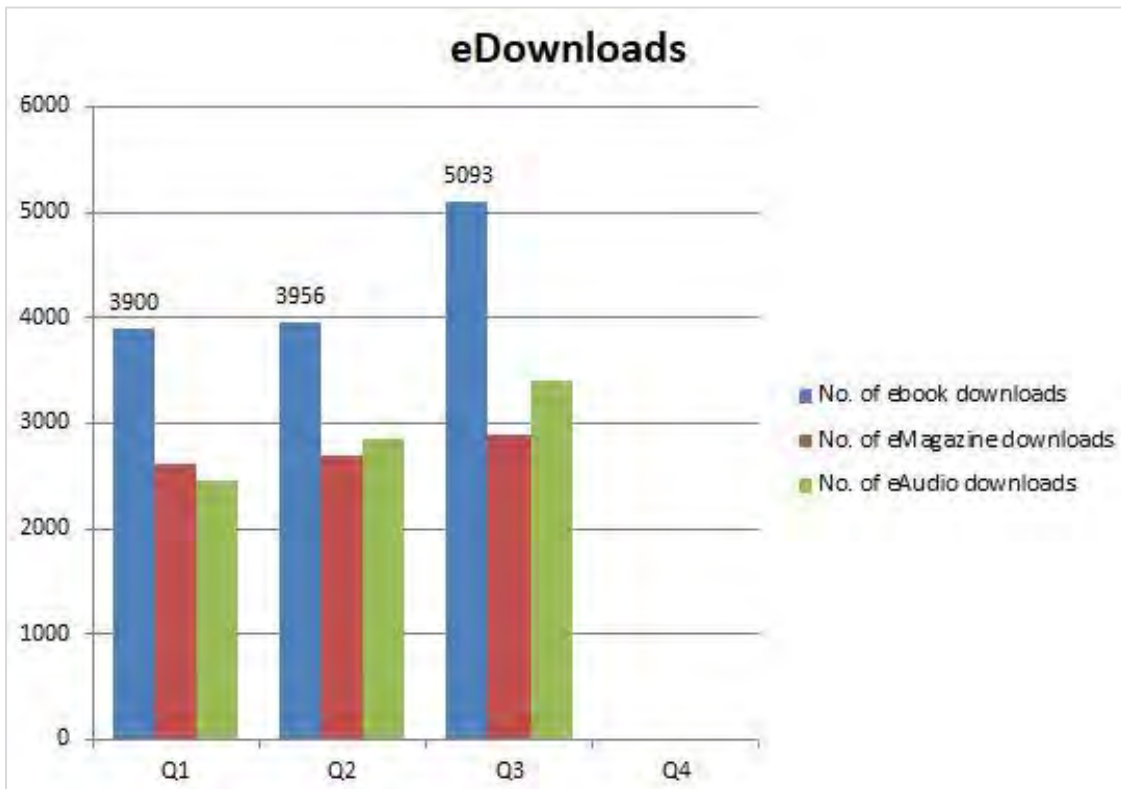
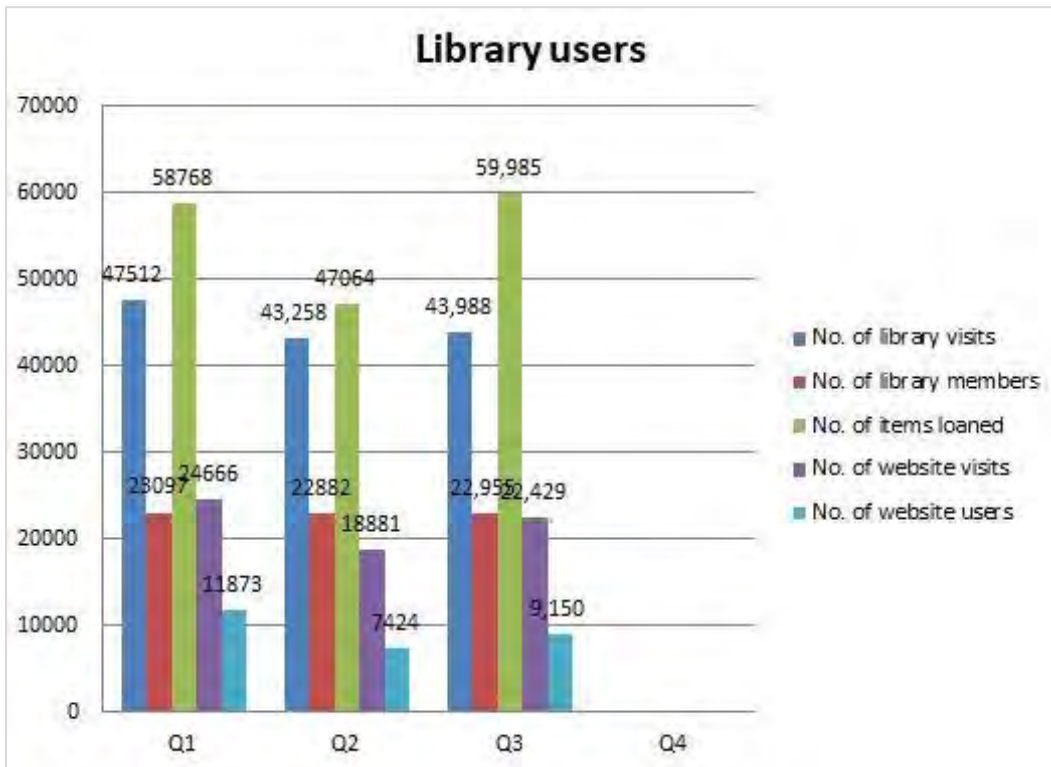
<sup>2</sup>Complaints relate to commitments not performed within the agreed timeframes, substandard service or unprofessional conduct.

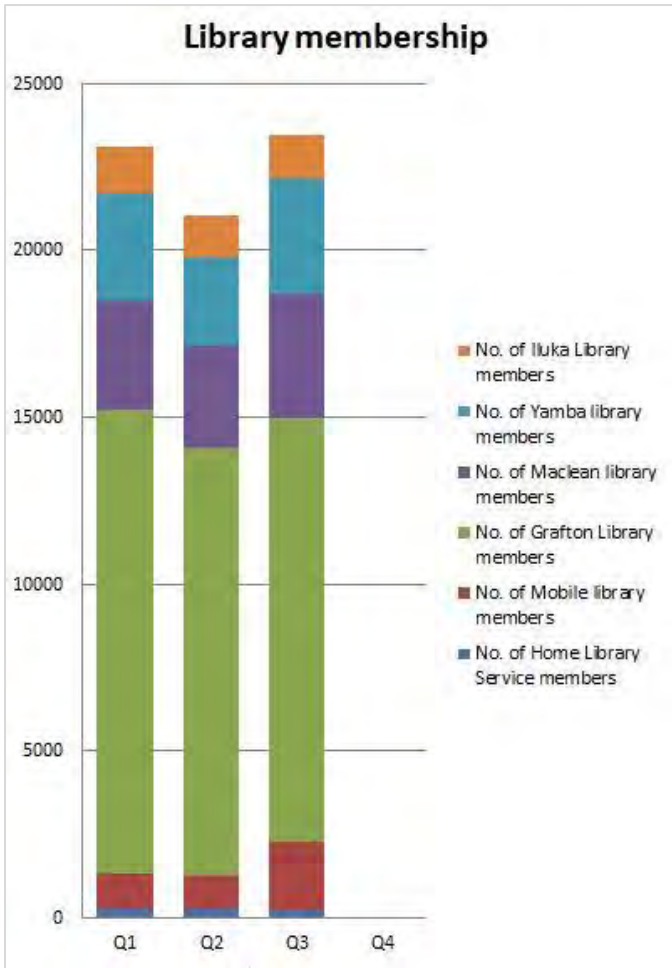
<sup>3</sup>We are in the process of upgrading our system reporting capacity to enable reporting against this benchmark. The project commenced in May 2017 and has involved not only upgrading the system but reviewing categorisation of incoming correspondence across the organisation.

<sup>4</sup> Industry standard (Safework)

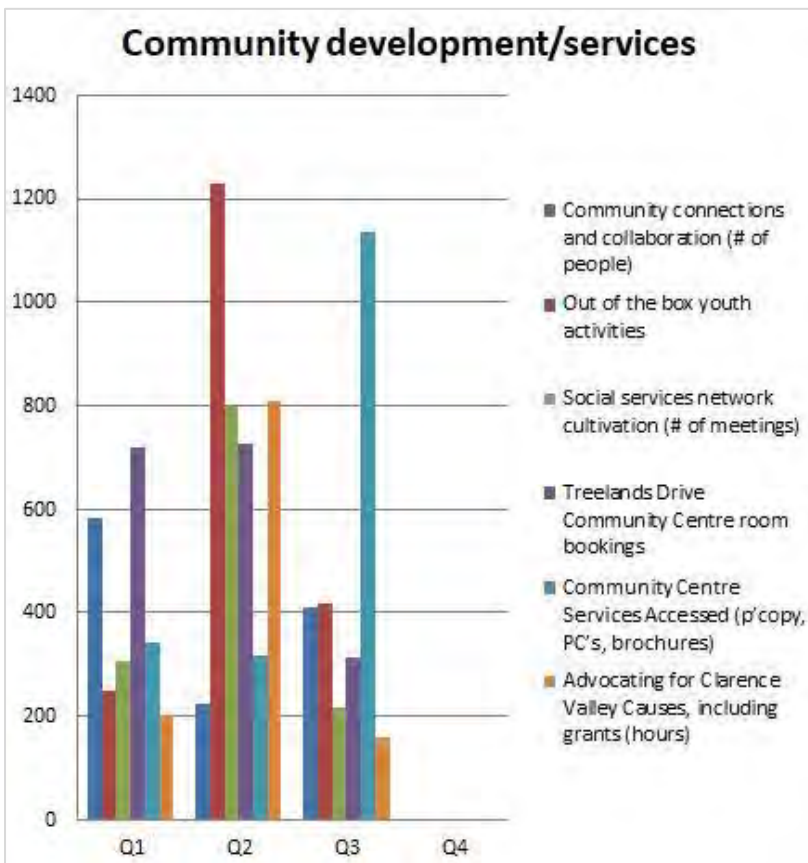
## REPORT CARD

### Library services



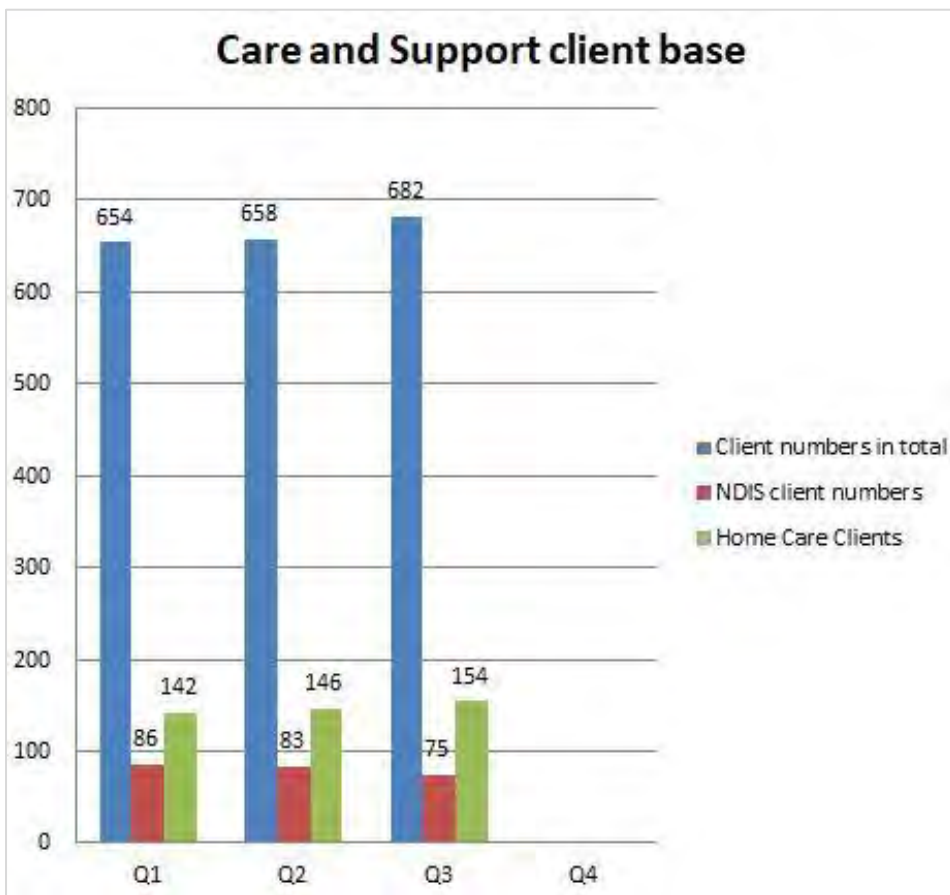


### Community development/services

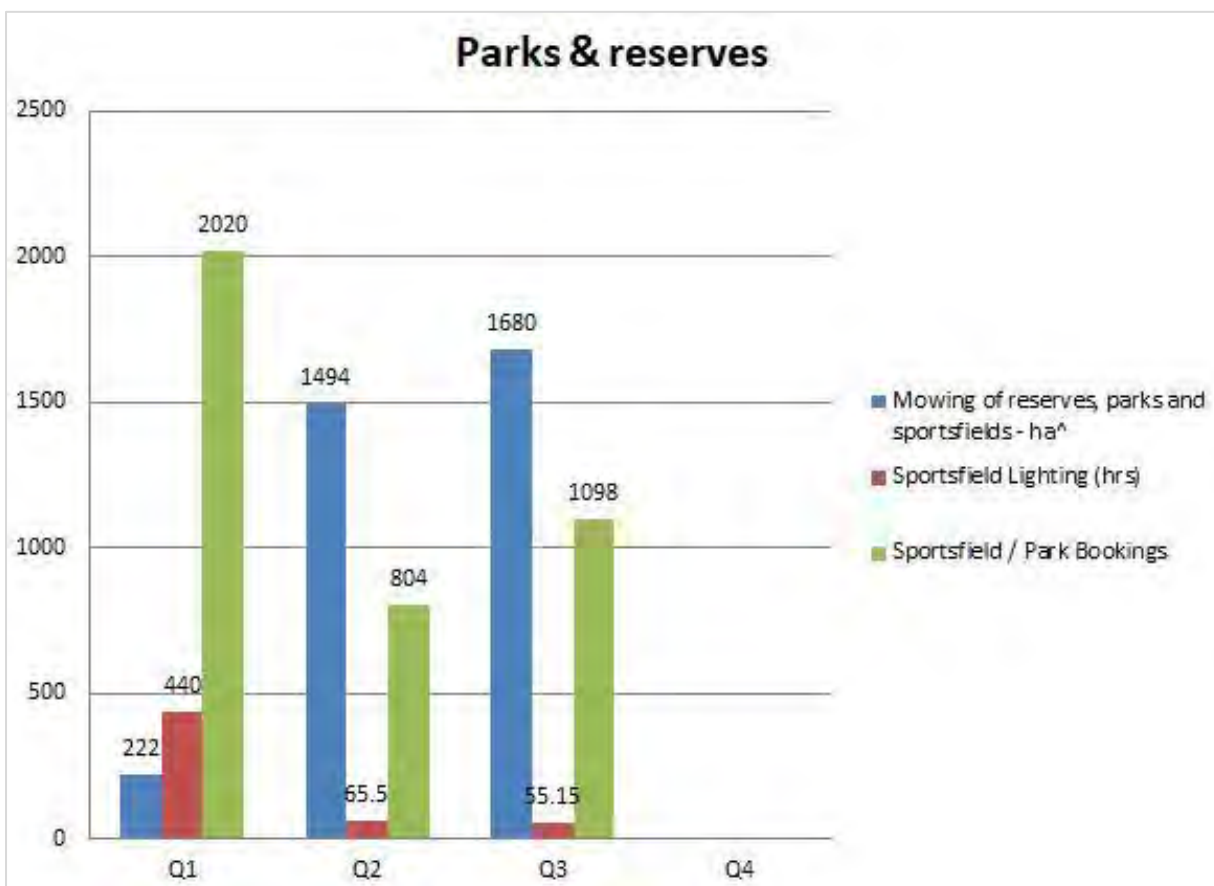




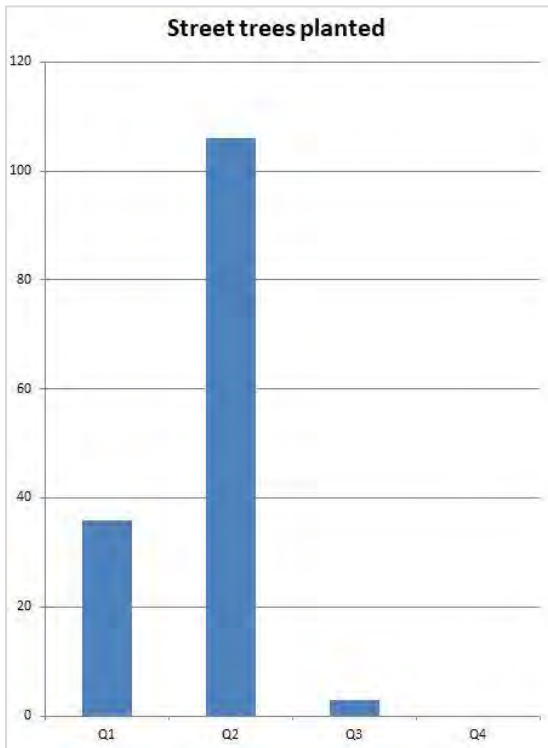
Care & Support



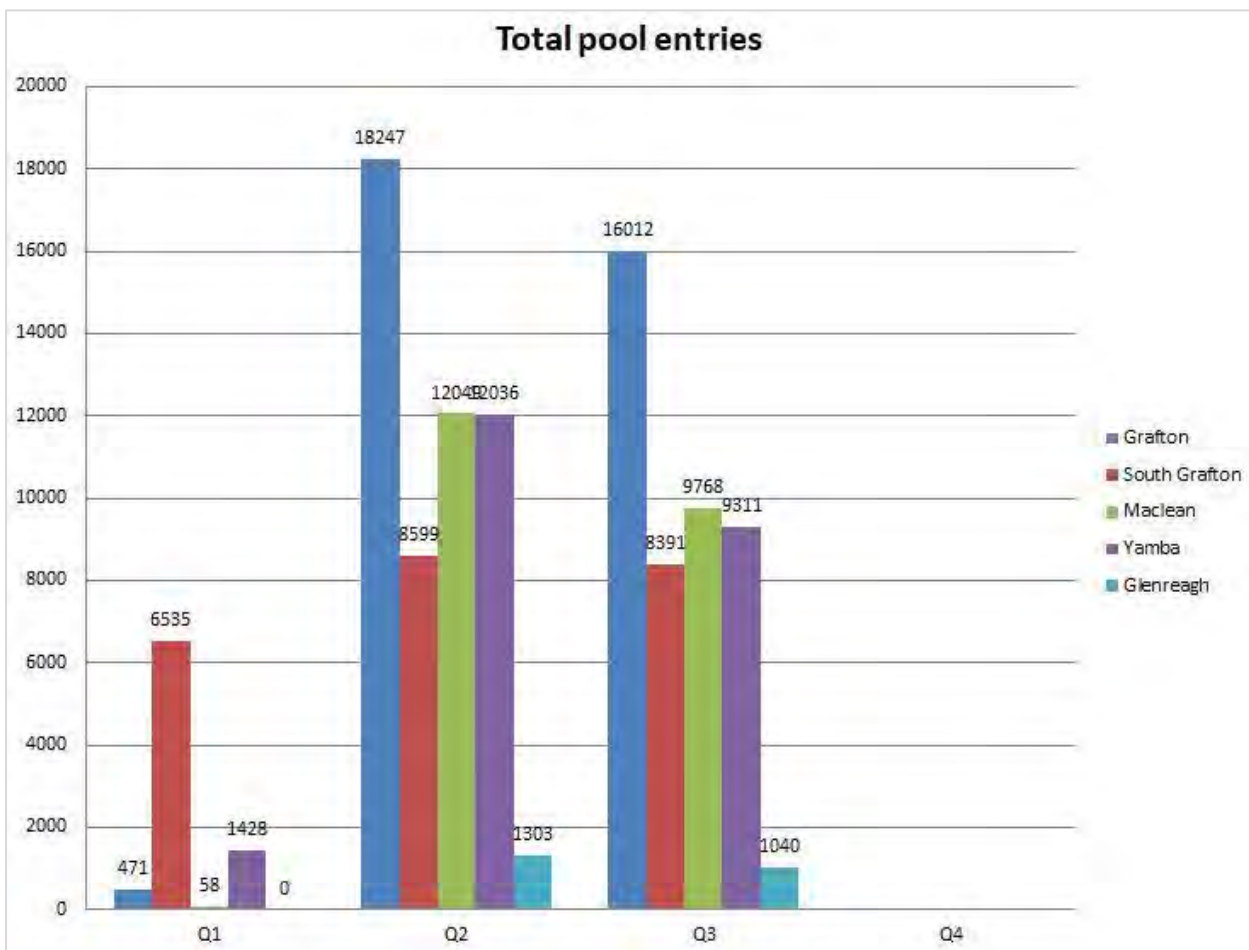
Parks & reserves



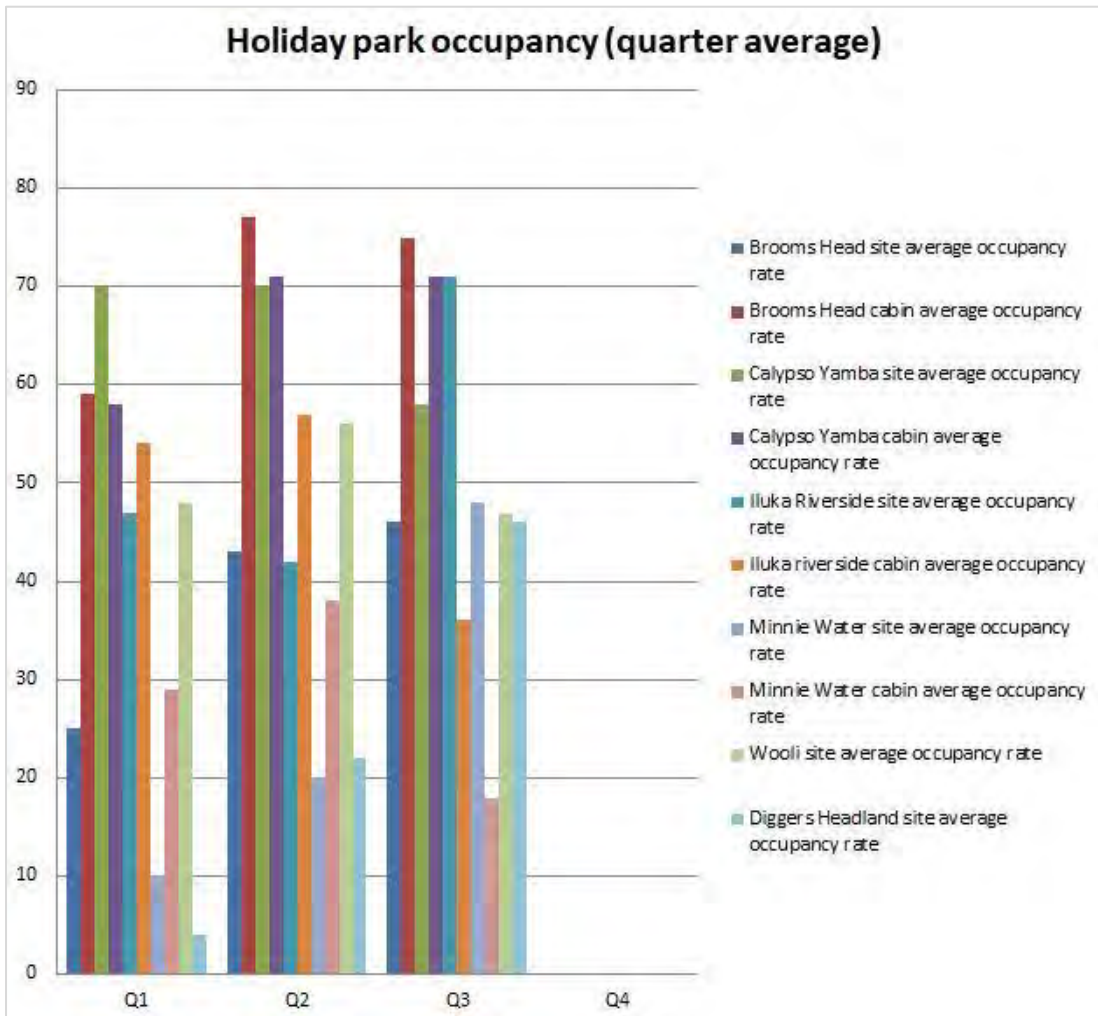
Street tree planting



Swimming pools



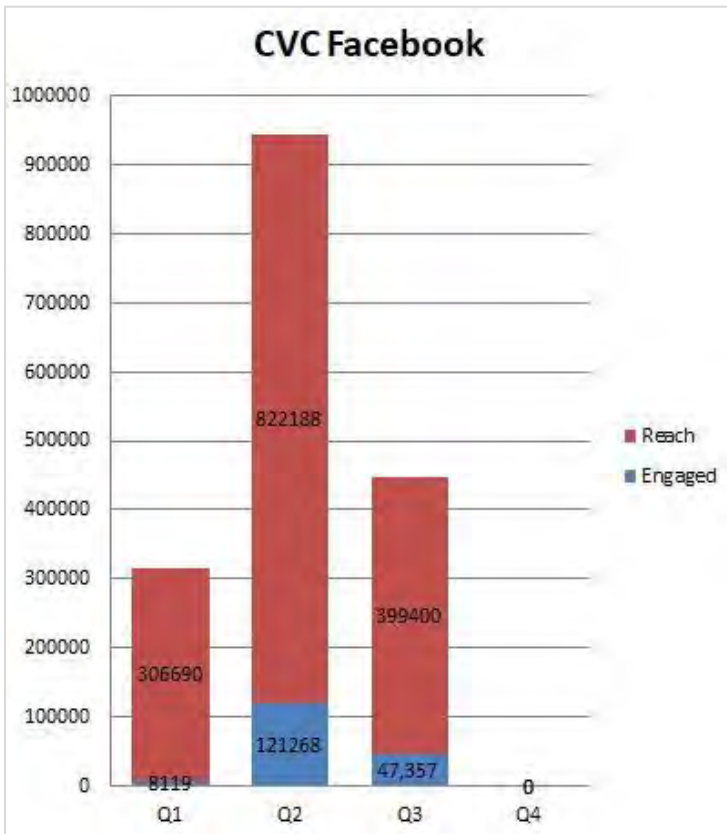
**Holiday Parks**



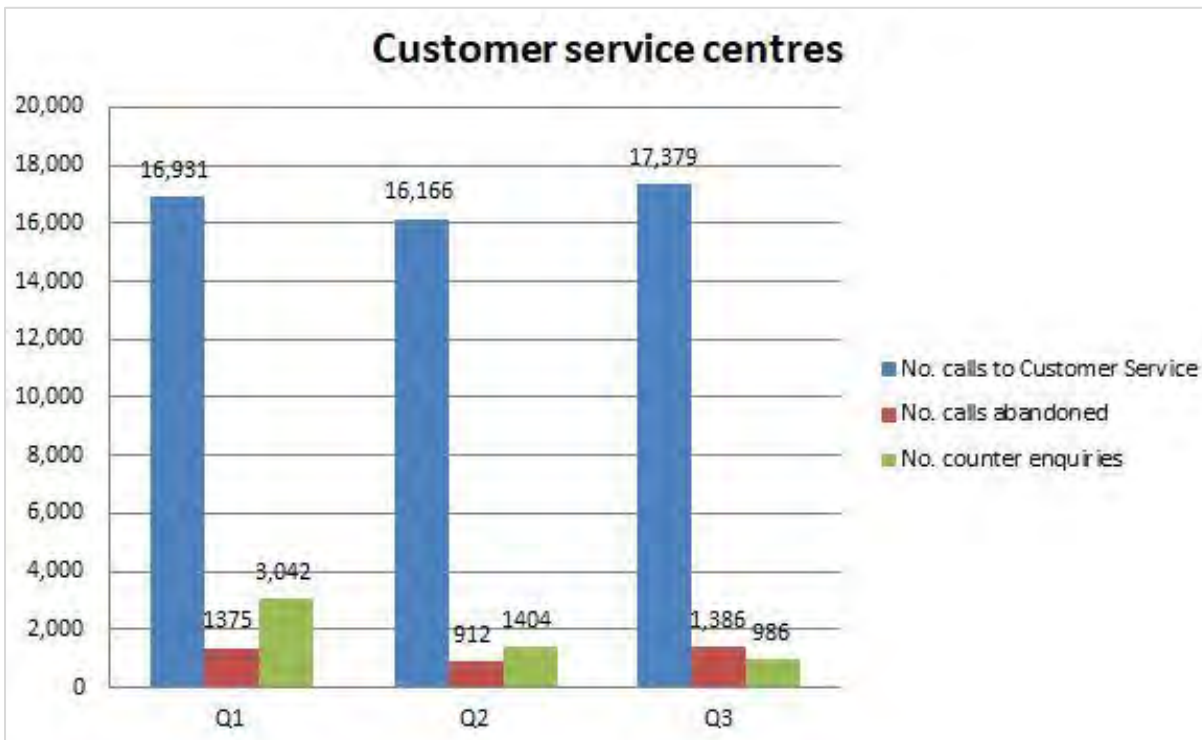
	Net Promoter score			
	Q1	Q2	Q3	Q4
Brooms Head	73.26%	63.16%	76.62%	
Calypso	45.4%	43%	50%	
Iluka	79.15%	70.33%	82.14%	
Minnie Water	66.67%	62.50%	84.13%	
Wooli	42.11%	59.65%	67.24%	

The RMS cloud HP management system, which CVC upgraded to in mid-July, has an automated guest survey system that uses Net Promoter Score (NPS) - it measures whether guests will recommend/promote our parks to other people. It is the industry standard and every guest receives an email automatically upon departure.

**CVC Facebook**

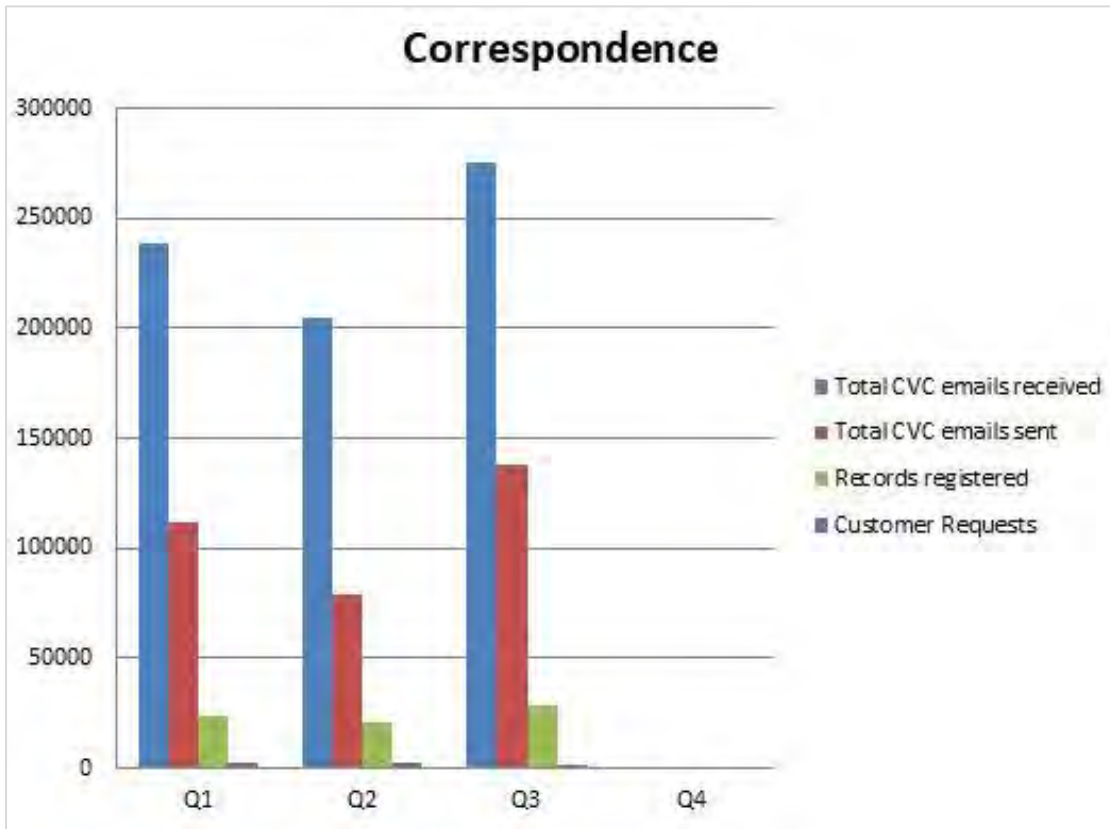


**Customer Service**

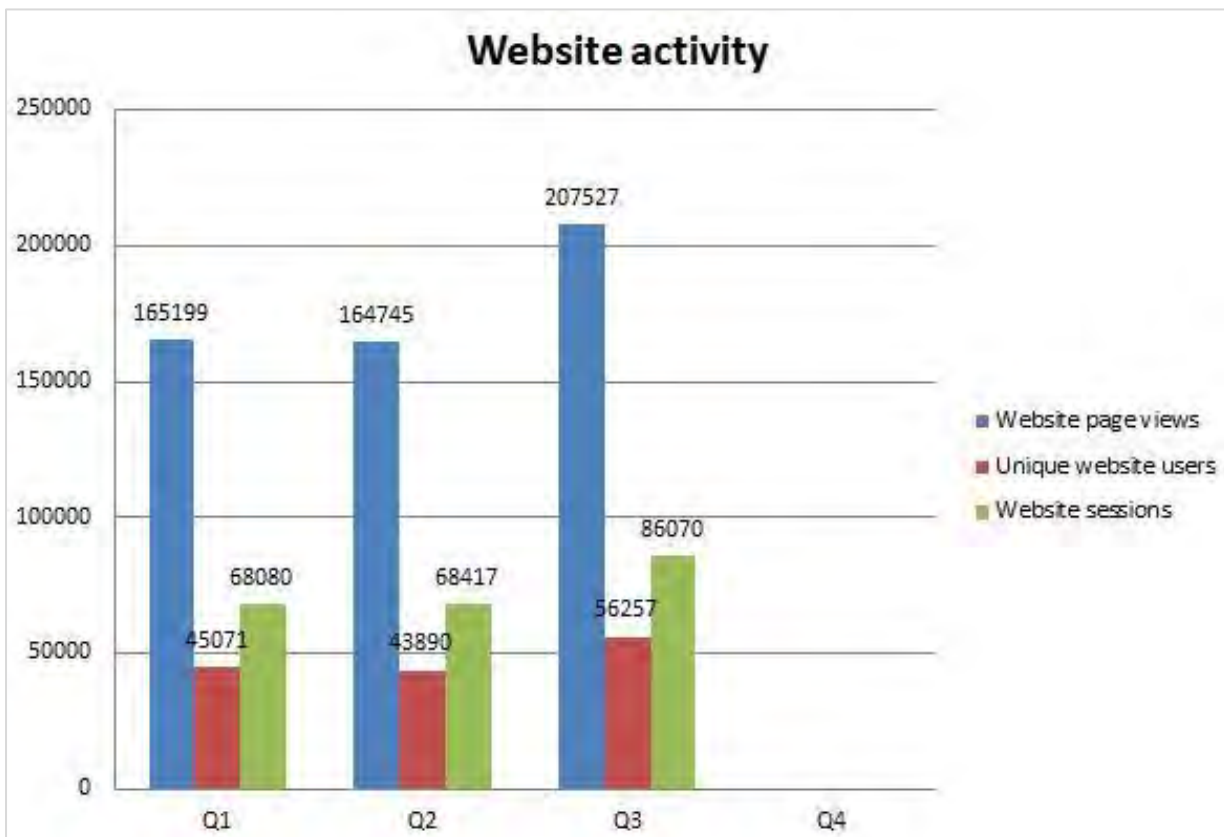


	Customer Service Counter satisfaction level			
	Q1	Q2	Q3	Q4
Excellent	92.8%	90.3%	83%	
Good	5.4%	5.6%	10%	

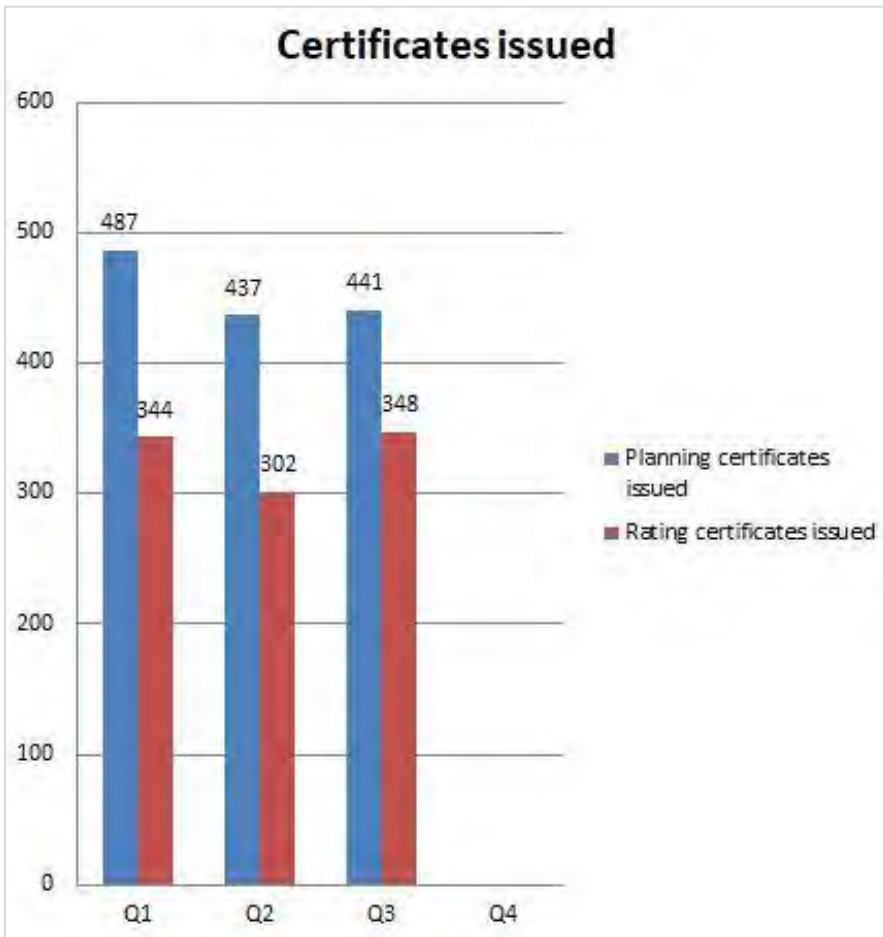
Correspondence



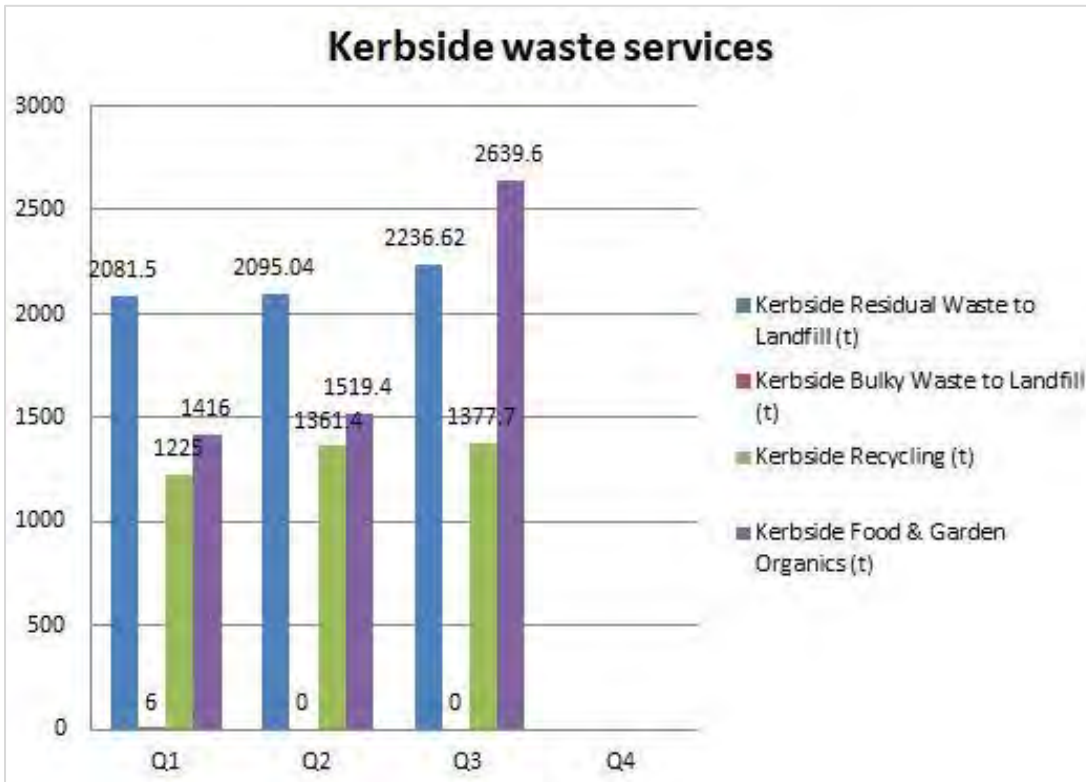
Website activity



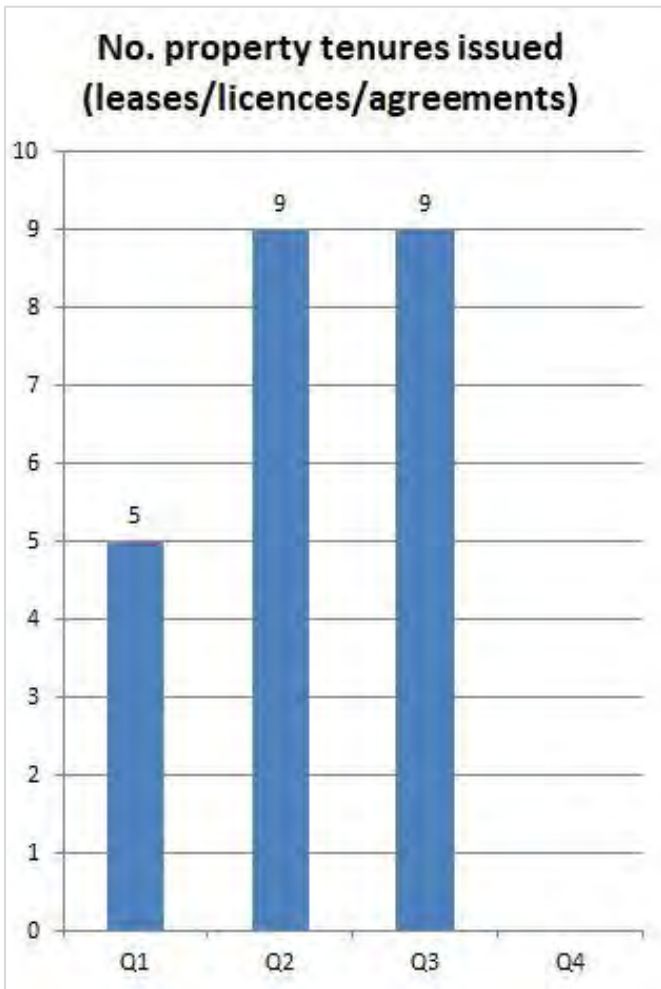
Certificates issued



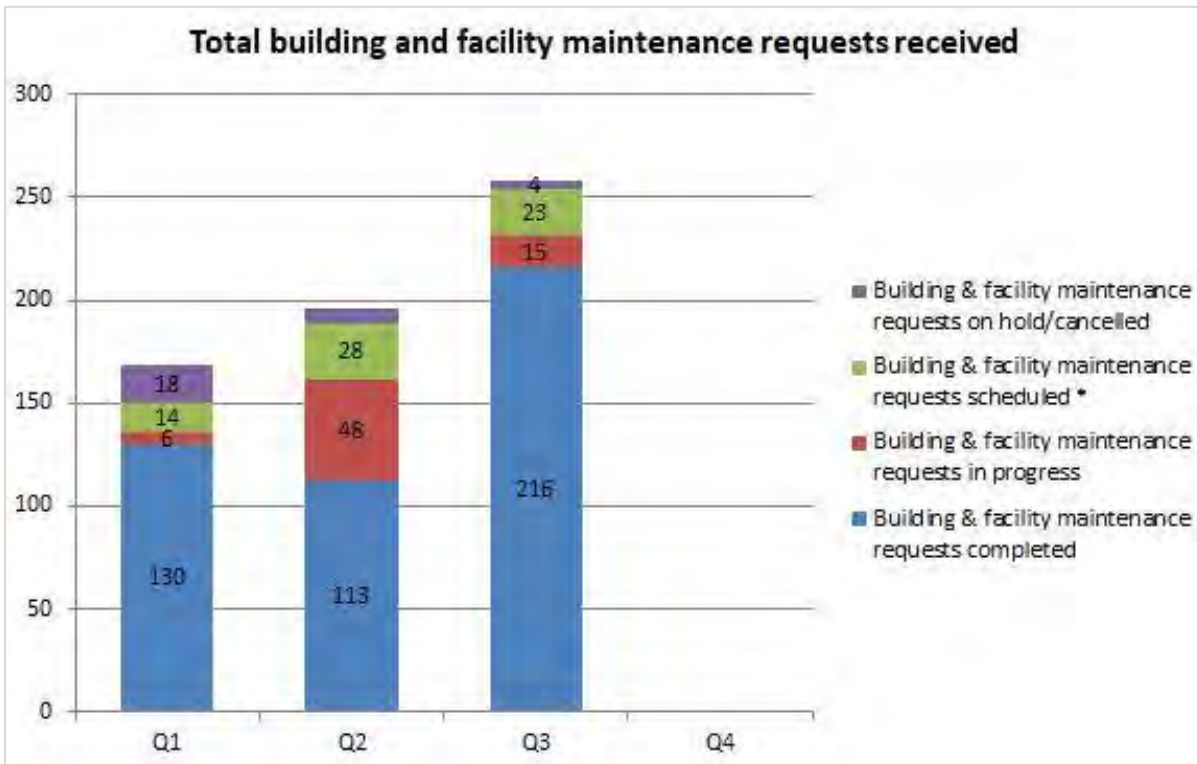
Kerbside waste services



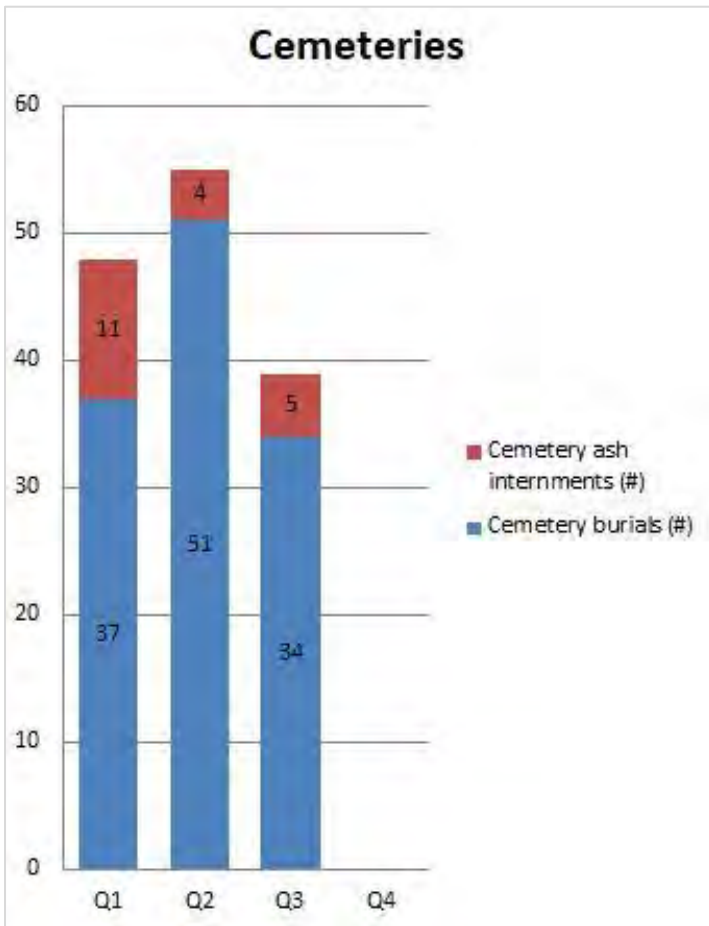
**Leases issued**



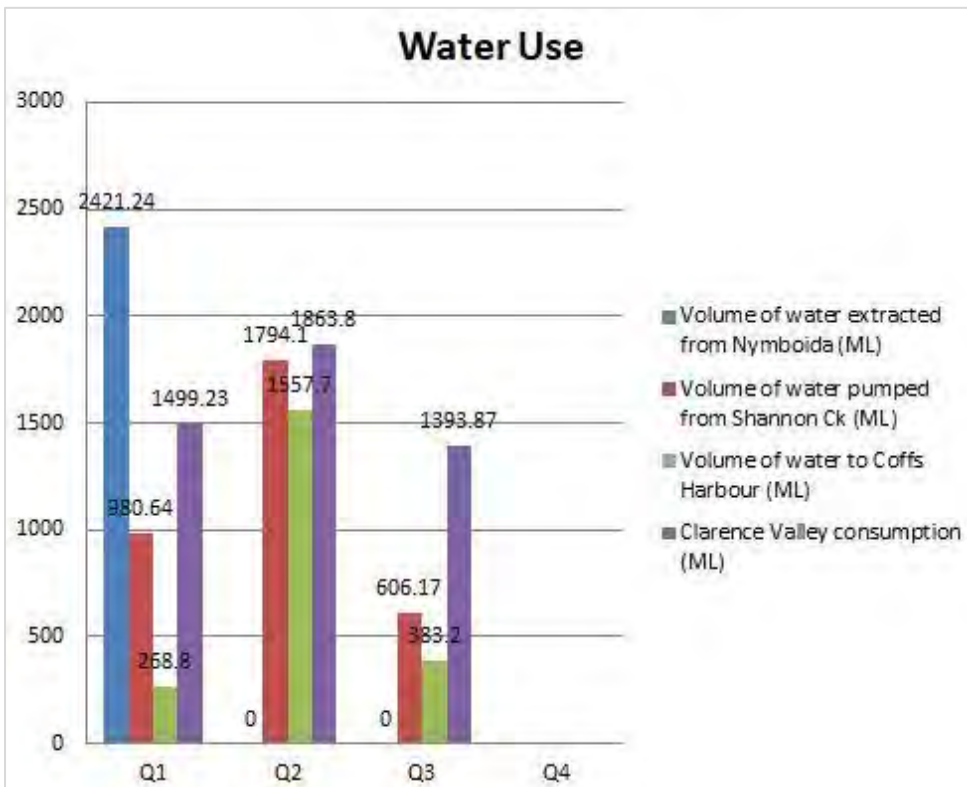
**Buildings & facilities maintenance management**



**Cemeteries - 13**

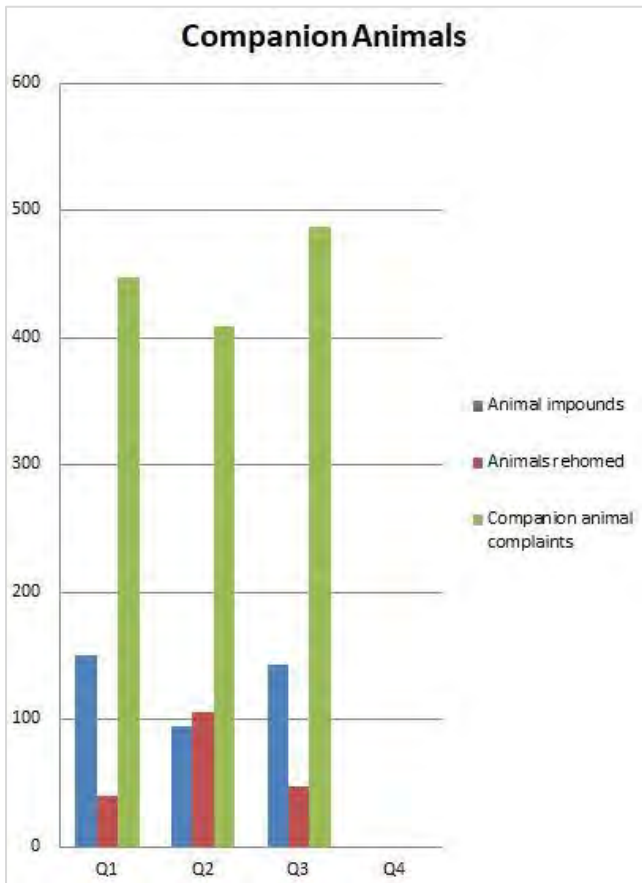


**Water use**

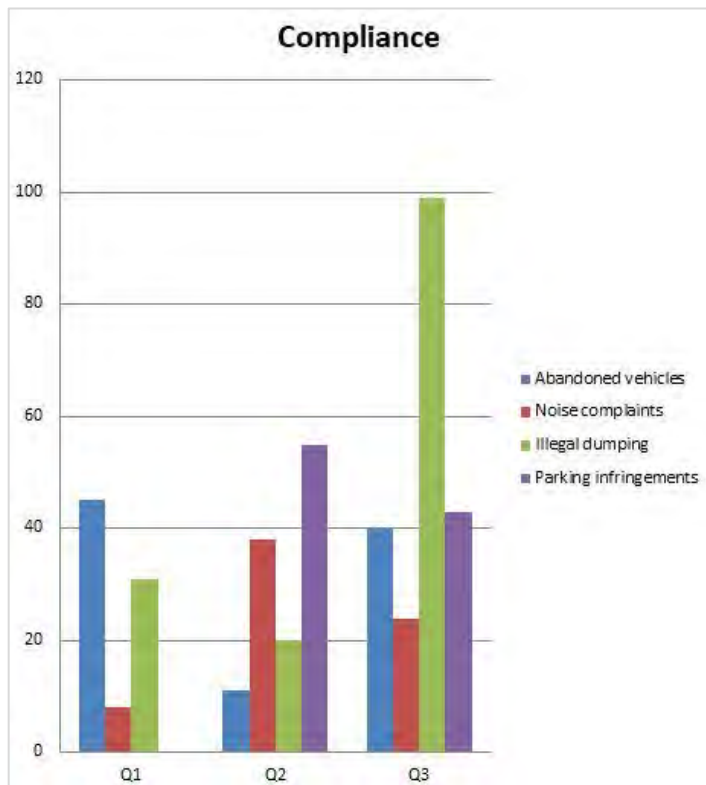




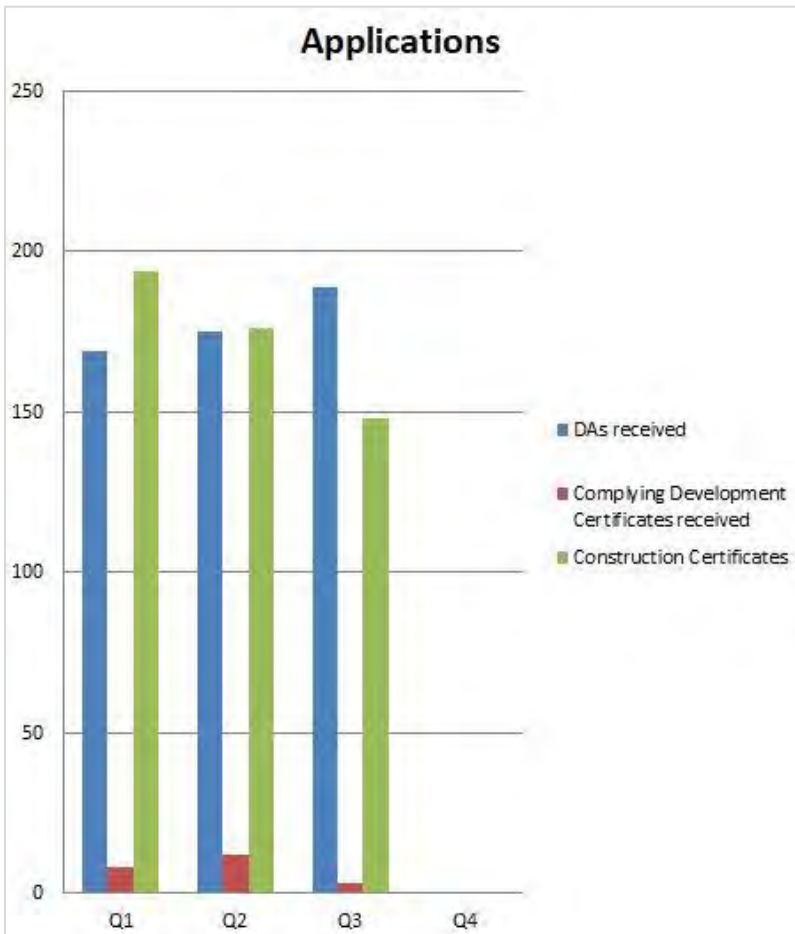
**Companion animals**



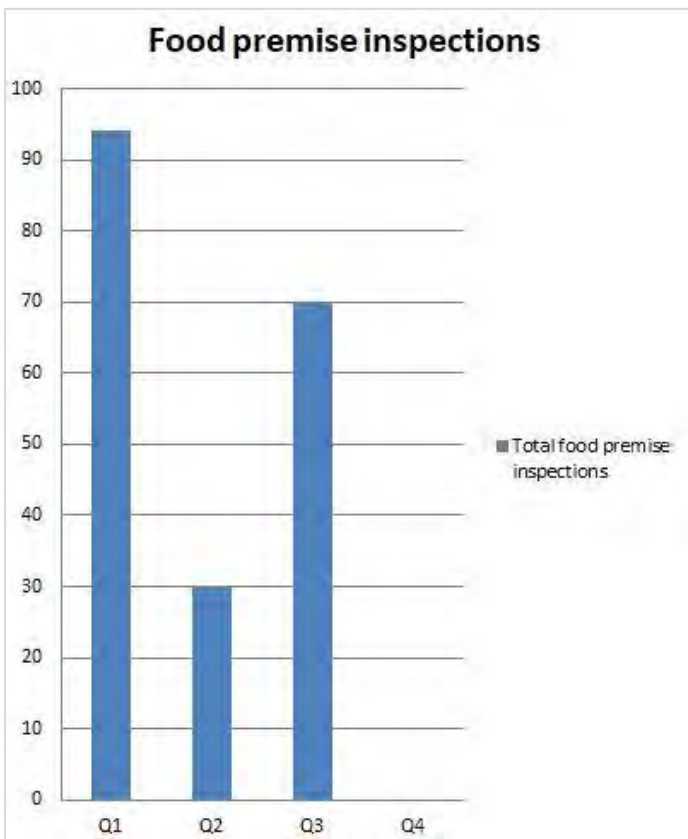
**Compliance activity**



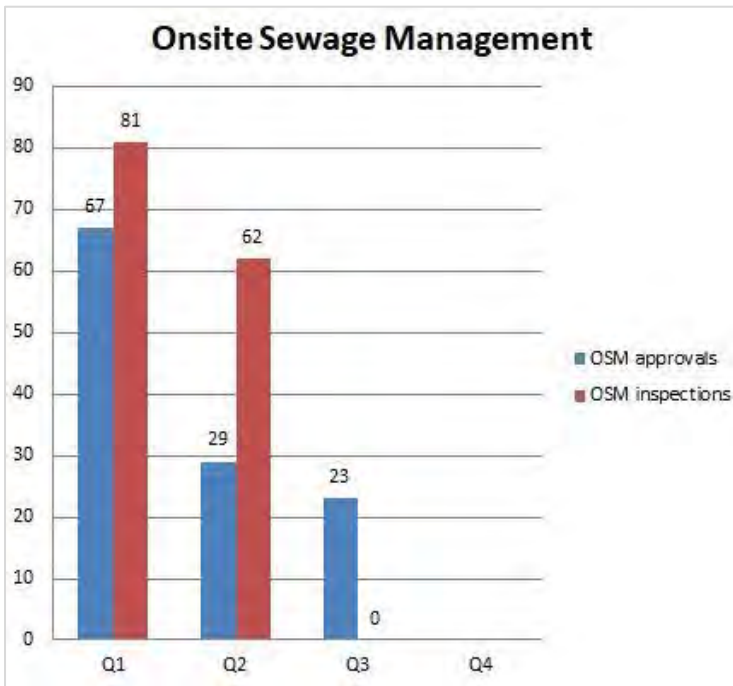
**Development**



**Food premise inspections**



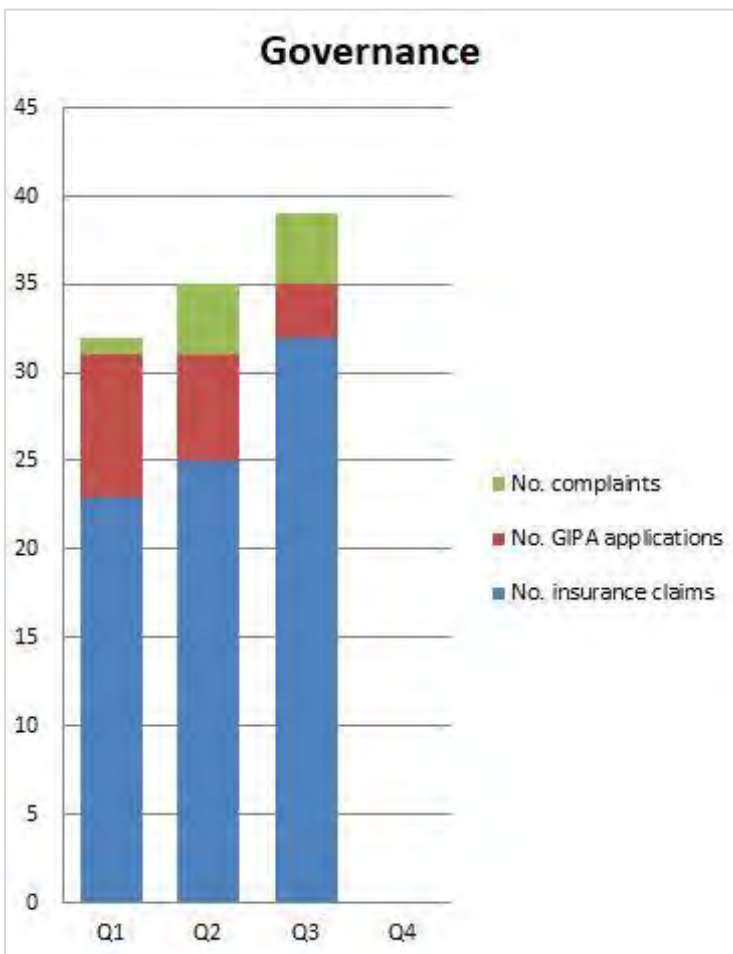
**OSM**



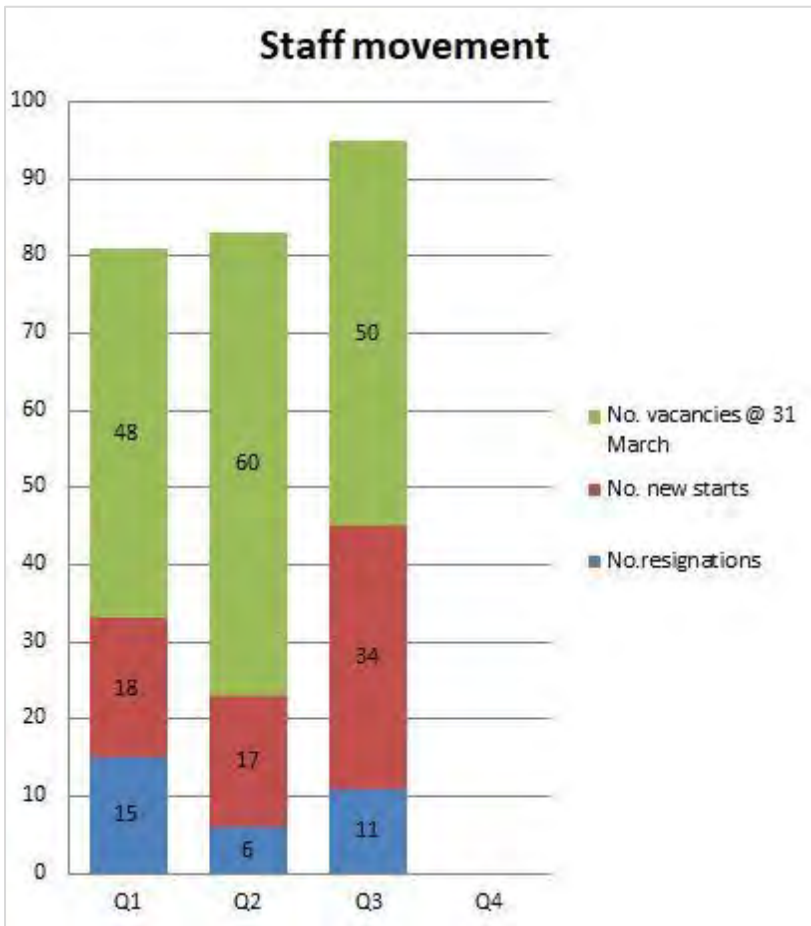
**Roadworks**

	Q1	Q2	Q3	Q4
Minor heavy patching program (m <sup>2</sup> completed)	7,872	15,073	17,731	
Reseal program (m <sup>2</sup> completed)	81,800	262,888	300,134	

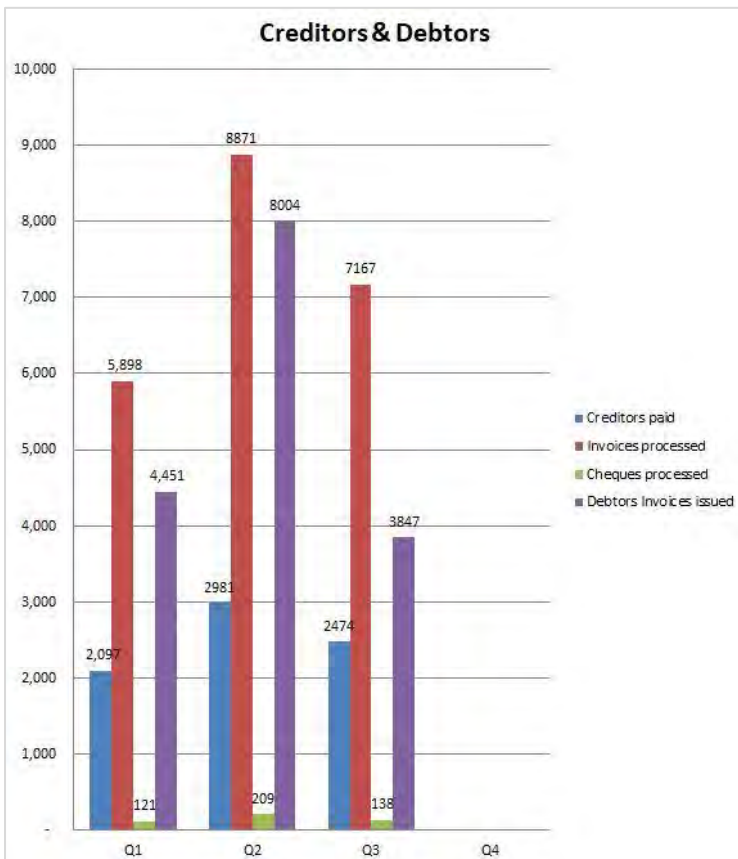
**Governance**



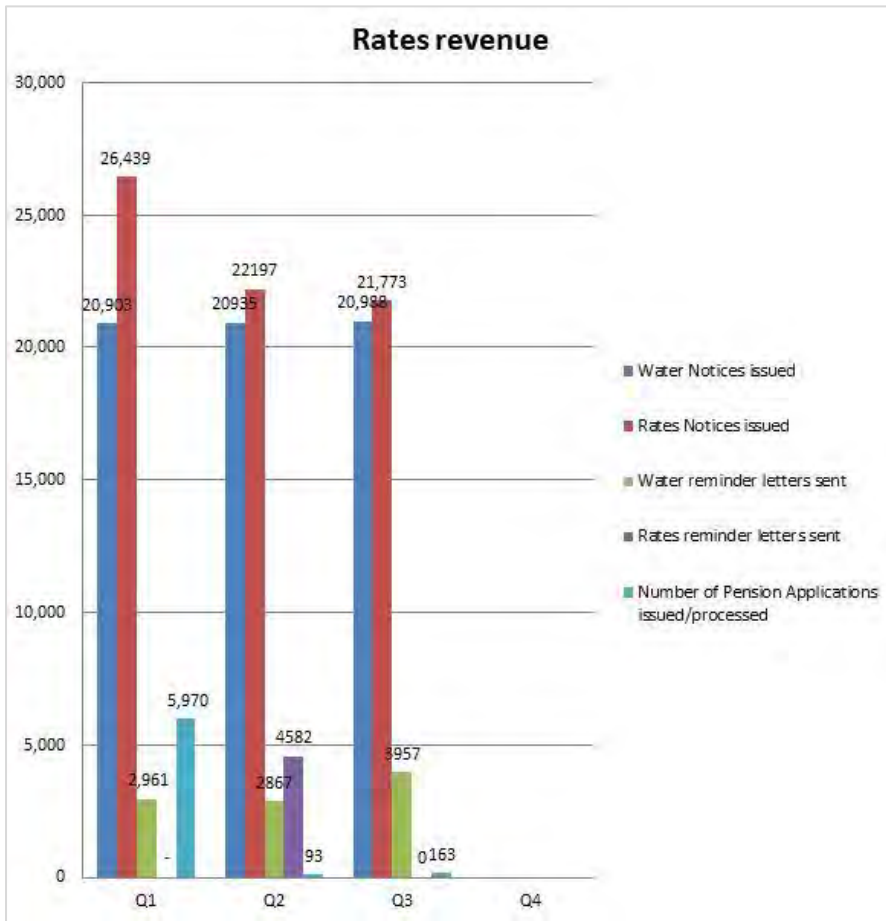
**Staff movements**



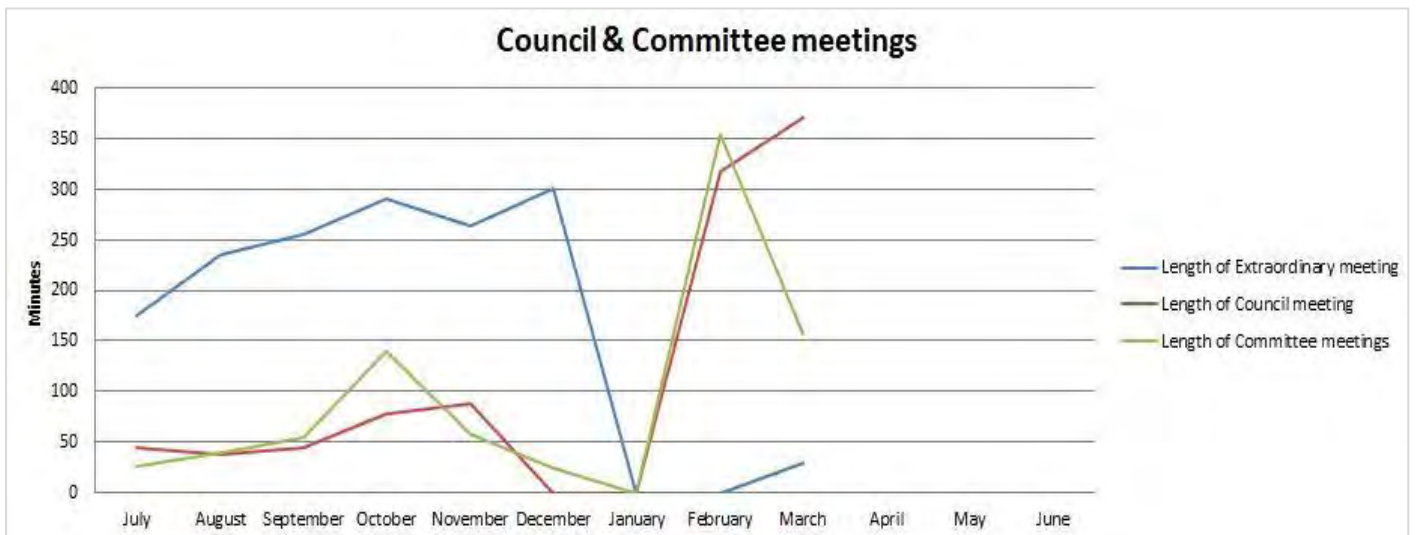
**Financial transactions**



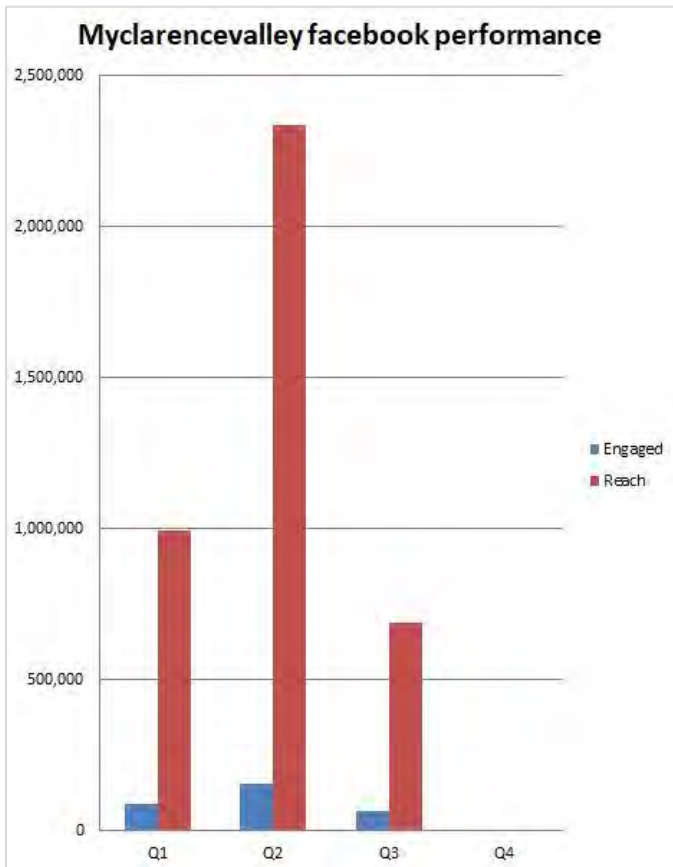
**Rates**



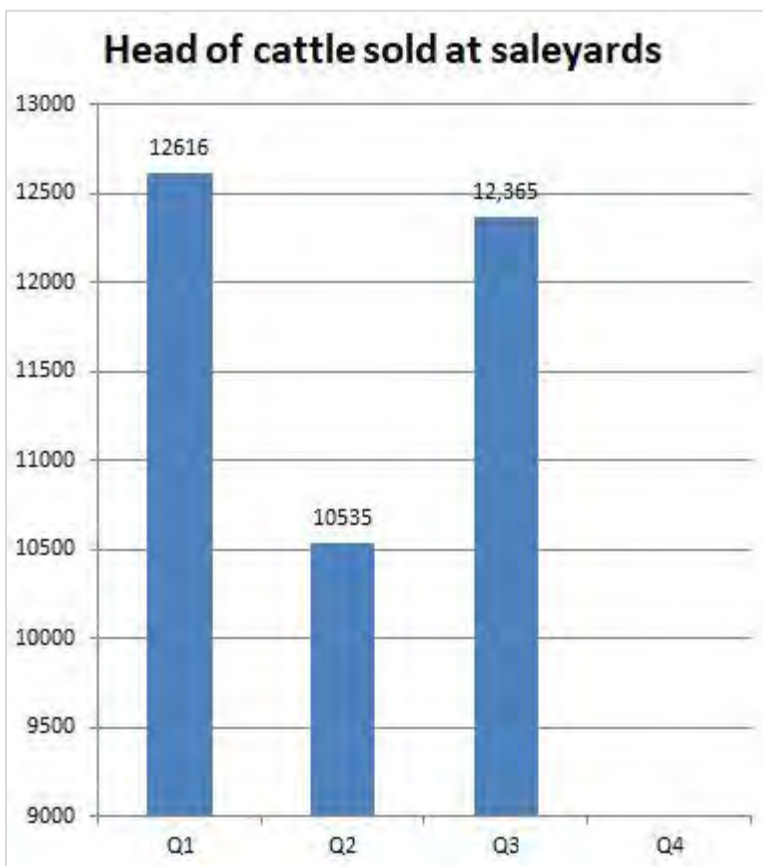
**Council & committee meetings**



**Tourism marketing**



**Saleyards**



**Attachment A: Movement of funds between months**

<b>Portfolio Credit Limits - movement over the reporting month</b>						
<b>Credit Rating Long Term</b>	<b>Total Investments Held (Current Month)</b>	<b>% of Total Investments (Current Month)</b>	<b>Total Investments Held (Previous Month)</b>	<b>% of Total Investments (Previous Month)</b>	<b>Movement \$</b>	<b>Movement %</b>
AAA	6,484,453	5.03%	6,486,980	4.83%	(2,527)	(0.04%)
AA	25,052,118	19.42%	39,327,784	29.28%	(14,275,666)	(36.30%)
A	43,250,000	33.52%	31,250,000	23.27%	12,000,000	38.40%
BBB	54,248,262	42.04%	57,236,461	42.62%	(2,988,199)	(5.22%)
<b>TOTAL INVESTMENTS</b>	<b>129,034,833</b>	<b>100.00%</b>	<b>134,301,225</b>	<b>100.00%</b>	<b>(5,266,392)</b>	<b>(3.92%)</b>

Individual Institution or Counterparty Limits - movement over the reporting month						
Financial Institution	Total Investments Held (Current Month)	% of Total Investments (Current Month)	Total Investments Held (Previous Month)	% of Total Investments (Previous Month)	Movement \$	Movement %
<b>TERM DEPOSITS &amp; FRNs*</b>						
AMP	8,000,000	6.20%	8,000,000	5.96%	-	-
ANZ*	2,018,420	1.56%	2,025,290	1.51%	(6,870)	(0.34%)
BoQ	16,000,000	12.40%	16,000,000	11.91%	-	-
Bendigo	2,000,000	1.55%	2,000,000	1.49%	-	-
CBA*	2,023,670	1.57%	2,025,855	1.51%	(2,185)	(0.11%)
Credit Union Australia	2,000,000	1.55%	-	-	2,000,000	-
Defence	10,000,000	7.75%	9,000,000	6.70%	1,000,000	11.11%
G&C Mutual	-	0.00%	1,000,000	0.74%	(1,000,000)	(100.00%)
ING Direct	19,000,000	14.72%	19,000,000	14.15%	-	-
Macquarie	16,000,000	12.40%	4,000,000	2.98%	12,000,000	300.00%
ME Bank	4,000,000	3.10%	4,000,000	2.98%	-	-
NAB	9,000,000	6.97%	16,000,000	11.91%	(7,000,000)	(43.75%)
NAB*	1,005,010	0.78%	1,006,235	0.75%	(1,225)	(0.12%)
P&N Bank	3,000,000	2.32%	3,000,000	2.23%	-	-
RaboDirect	9,000,000	6.97%	9,000,000	6.70%	-	-
Rural Bank	2,000,000	1.55%	5,000,000	3.72%	(3,000,000)	(60.00%)
Westpac	7,000,000	5.42%	7,000,000	5.21%	-	-
Westpac*	1,523,070	1.18%	1,528,328	1.14%	(5,258)	(0.34%)
<b>TOTAL TERM DEPOSITS &amp; FRNs*</b>	<b>113,570,170</b>	<b>88.02%</b>	<b>109,585,708</b>	<b>81.60%</b>	<b>3,984,462</b>	<b>3.64%</b>
<b>MANAGED FUNDS</b>						
TCorp	1,984,453	1.54%	1,986,980	1.48%	(2,527)	(0.13%)
<b>TOTAL MANAGED FUNDS</b>	<b>1,984,453</b>	<b>1.54%</b>	<b>1,986,980</b>	<b>1.48%</b>	<b>(2,527)</b>	<b>(0.13%)</b>
<b>FUNDS AT CALL</b>						
AMP	9,245,843	7.17%	11,234,614	8.37%	(1,988,771)	(17.70%)
AMP	752,419	0.58%	751,847	0.56%	572	0.08%
ANZ	275,335	0.21%	275,187	0.20%	148	0.05%
CBA	2,746,899	2.13%	10,007,351	7.45%	(7,260,452)	(72.55%)
CBA	459,714	0.36%	459,538	0.34%	176	0.04%
<b>TOTAL FUNDS AT CALL</b>	<b>13,480,210</b>	<b>10.45%</b>	<b>22,728,537</b>	<b>16.92%</b>	<b>(9,248,327)</b>	<b>(40.69%)</b>
<b>TOTAL INVESTMENTS</b>	<b>129,034,833</b>	<b>100.00%</b>	<b>134,301,225</b>	<b>100.00%</b>	<b>(5,266,392)</b>	<b>(3.92%)</b>



**Other Internal Reserves (detail)**

<b>Other Internal Reserves</b>	
Sporting Facilities Improvements	0.82%
Insurance Reserves	0.80%
Emergency Services Reserves	0.53%
Maclean & District Improvements	0.51%
Environmental & Noxious Weeds Projects	0.46%
Floodplain Management Reserves	0.44%
Other Parks Improvements	0.42%
Public Pool Improvements	0.41%
Software Implementation Reserves	0.40%
Public Toilet Refurbishment Program	0.29%
Coastal and estuary management	0.24%
Saleyards Asset Replacement	0.20%
Election Cost Reserve	0.13%
Strategic Development Programs	0.12%
Unspent General Loans	0.09%
Community Cultural & Heritage Programs	0.03%
Mobile & Public Library Projects	0.03%
Regional Development & Tourism Projects	0.03%
Council s7.11 Development Funds	0.03%
Cemetery Reserves	0.02%
Miscellaneous Administrative Reserves	0.02%
<b>Total Other Internal Reserves</b>	<b>6.02%</b>



# Quarterly Operational Plan Review



As at 31 March 2020

## SUMMARY

Each quarter, designated officers report on corporate performance under Council's Operational Plan. Performance reporting is a tool to:

- Enable Council to monitor progress towards achieving objectives in the Operational Plan;
- Alert resourcing and other barriers to providing services and projects in the Delivery Program; and
- Identify potential business improvements.

This report reviews Council's performance and reporting compliance for March 2020.

## OVERVIEW

### Background

This report includes the status of every program, project and service that Council is reporting against in the Operational Plan 2019/20. It details the highlights from our operations and identifies the programs, projects and services which are not tracking to planned performance.

This review is collated from reports provided by individual officers through the performance planning process.

At the end of each quarter (September, December, March and June) a progress report is prepared, utilising this information, for adoption and public distribution as required under the Local Government Act.

# Quarterly Operational Plan Review **March 2020**

## Status report for March 2020

*How are we tracking?*



*In March, the Council's programs, projects and services are 62% completed. 3 projects were completed in March, bringing the total to 10 of 35 for the year to date. Of the 176 actions, 46 (26%) are on track or completed, 1 (1%) need attention, and 0 (0%) are critical.*

# Quarterly Operational Plan Review | **March 2020**





## March 2020 PERFORMANCE

### Measuring performance











Our strategies and actions to achieve the community's vision for the future of our city are prioritised under the below themes.

- Society**
- Infrastructure**
- Economy**
- Environment**
- Leadership**















The coloured symbols below identify the current status of the actions highlighted in this report. This report is set out with a complete status on all actions included in the 2019/20 Operational Plan.

	Action completed as planned in 2019/20.
	Action not yet finalised but is on track to be completed in 2019/20.
	Action is delayed due to identified issues but will still be delivered in 2019/20.
	Action is delayed and at risk of not being delivered in 2019/20.

















# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Community Development		<b>1.1.4.1</b> Develop Stage 2 of the Aboriginal Cultural Awareness package	<b>Comments</b>	Project plan review and working group identified.						
Open Spaces and Facilities		<b>1.2.2.1</b> Engage with Yaegl Native Title Traditional Owners on the redevelopment of Council managed Holiday Parks.	<b>Comments</b>							
Community Development		<b>1.2.2.3</b> Continue to support the Industry Education Forum	<b>Comments</b>	On track						
Environment, Development and Strategic Planning		<b>1.2.3.1</b> Prepare and distribute regular food industry newsletters	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			3 newsletters per annum	0	2		0	0		
			<b>Comments</b>	On track						
Environment, Development and Strategic Planning		<b>1.2.3.2</b> Provide school and community education programs	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Greater than or equal to 3 per year	0	0		0	0		
			<b>Comments</b>	Programs held with Schools requiring our attendance.						
Environment, Development and Strategic Planning		<b>1.2.3.3</b> Continue rehousing program for dogs and cats	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			80% of suitable animals rehoused annually	60	60		80	60		
			<b>Comments</b>	This program is continuing to work well						
Environment, Development and Strategic Planning		<b>1.2.3.4</b> Develop an animal foster care network for the CVC community, establish guidelines for eligibility	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Maintain a network of a minimum of 20 foster carers annually	20	17		20	17		
			5 new foster carers per annum	0	0		0	0		
			<b>Comments</b>	Staff carers and Rescue Groups utilised where possible.						

# Quarterly Operational Plan Review | March 2020














Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Environment, Development and Strategic Planning		<b>1.2.3.6</b> Run animal registration and de-sexing education programs	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Minimum completed 3 per year	0	0		0	0	
			<b>Comments</b>						
Environment, Development and Strategic Planning		<b>1.2.3.8</b> Carry out compliance inspections (food and public swimming pools)	<b>Comments</b>	On hold until COVID-19 restrictions lifted					
			<b>Comments</b>						
Environment, Development and Strategic Planning		<b>1.2.3.9</b> Inspect on-site sewerage management systems	<b>Comments</b>	Change in revised inspection regime yet to be implemented as vacant OSM technical officer not yet recruited and scheduled inspections on hold due to COVID-19 precautions currently in place					
Environment, Development and Strategic Planning		<b>1.2.3.10</b> Investigate all pollution and nuisance complaints within agreed timeframes	<b>Comments</b>	Investigations commenced within agreed timeframes. Very minor nuisance complaints currently not being investigated on site due to COVID-19 precautions in place					
Environment, Development and Strategic Planning		<b>1.2.3.11</b> Undertake approval renewal inspections of holiday parks prior to current approvals expiring	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			100% per annum	100	25		100	42	
			<b>Comments</b>	Inspections carried out as required					
Environment, Development and Strategic Planning		<b>1.2.3.12</b> Monitor the strategic ranger compliance program	<b>Comments</b>	Program monitored as resourcing allows					
Community Development		<b>1.2.4.2</b> Work with police and partners to enhance regional safety	<b>Comments</b>	Council has been working on crime prevention in our parks, in partnership with local Police.					
Library Services		<b>1.3.1.1</b> Implement programs to maintain Library membership numbers against population	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Membership is maintained at 44% of population	44	44		44	48	
			<b>Comments</b>	On track, library membership continues to be above state benchmarks both for CVC and CRL					

# Quarterly Operational Plan Review | March 2020













Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Library Services		1.3.1.2 Maintain the age and condition of the Library collection	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			100% compliance with State Library's medium to medium-low range standard	100	100		100	100		
			<b>Comments</b>	Exceeding expected minimum acquisitions for the year to date.						
Library Services		1.3.1.3 Review and enhance online access to services and meet state visits benchmark	<b>Comments</b>	overall access to services on track with state benchmarks						
Library Services		1.3.1.4 Review and implement the regional Library Collection Management Plan	<b>Comments</b>	currently being reviewed and on track for update by June 2020						
Regional Gallery		1.3.1.5 Provide Creative Industries professional development workshops in the Clarence Valley each year	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Run three professional development activities for arts and cultural community per annum	0	2		0	0		
			<b>Comments</b>	During this quarter the Gallery presented 2 Art After Dark workshops for adults. Both workshops were well attended						
Community Development		1.3.1.6 Ensure that Clarence Valley Culture Facebook page and Clarence Valley Council (CVC) website contain the most recent up to date cultural information	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			A minimum of 26 updates to the Facebook page per annum	0	26		0	126		
			A minimum of 26 updates to CVC website per annum	0	26		0	126		
			<b>Comments</b>	Facebook was used in the lead up to (and shut-down due to Covid19).						
Community Development		1.3.1.7 Support the creators of art and culture via promotion within the Clarence community	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			The Plunge Arts and Culture Festival is run successfully with over 100 participating projects each year	0	0		0	0		
			<b>Comments</b>	Plunge festival has been put on hold until October 2020 due to COVID-19.						



















# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Regional Gallery		<b>1.3.1.11</b> Organise and host art events, and local and regional art exhibitions at the Grafton Regional Gallery	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			100 art events and exhibitions held at the Grafton Regional Gallery per annum	0	25		0	95		
			<b>Comments</b>	The Gallery presented 21 public program and 4 exhibitions during this quarter.						
Regional Gallery		<b>1.3.1.12</b> Facilitate projects to support local art development	<b>Comments</b>	During this quarter the Gallery presented 2 exhibitions and 2 artist talks by local artist.						
Regional Gallery		<b>1.3.1.13</b> Facilitate development of the volunteer museums in the Clarence Valley by supporting the Museum Advisor program	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			8 Advisor events/visits per annum	2	2		6	5		
			<b>Comments</b>	The Museum Advisor Joan Kelly visited local museums in person in February and via telephone/video link in March.						
Regional Gallery		<b>1.3.1.18</b> Implement the sustainability plan for the Gallery	<b>Comments</b>	During this quarter the Gallery continued to focus on retail operations to maximise retail revenue.						
Community Development		<b>1.3.2.1</b> Develop and implement a Clarence Valley Council Reconciliation Action Plan	<b>Comments</b>	Project plan reviewed and working group identified.						
Organisation Development		<b>1.3.2.2</b> Facilitate employment of Aboriginal and Torres Strait Islander (ATSI) persons in accordance with ASTI strategy	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Aspirational goal for ATSI employees constitute 5% of all employees per annum	5	5		5	36		
			<b>Comments</b>	Currently have 24 staff (4.6%) who identify as ATSI. Review of Aboriginal Employment Strategy under way with Community Development Team and ATSI staff to increase the number of ATSI staff.						
Community Development		<b>1.4.2.1</b> Enact policy, and partner, to focus on housing issues	<b>Comments</b>	Met with local and regional housing services to plan actions around areas of concern.						











# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Community Development		<b>1.4.3.1</b> Ensure that the voice of the broader community is heard and that all have a chance to engage	<b>Comments</b> Worked on key community access issues						
Executive Support		<b>1.1.3.8</b> Organise and facilitate for the Mayor to conduct citizenship ceremonies	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			6 ceremonies per year	2	2		3	3	
			<b>Comments</b> Ceremonies held as required						
Community Development		<b>1.1.3.7</b> Co-ordinate and deliver training internally to CVC officers and on community engagement	<b>Comments</b> Met with 2 departments to assist in aligning projects with CVC engagement goals.						
Community Development		<b>1.1.3.5</b> Foster the development and maturation of a volunteer culture in the Clarence Valley by supporting the Volunteer Strategy	<b>Comments</b> Partnered with Volunteering Clarence Valley to plan for volunteers recognition.						
Community Development		<b>1.1.3.4</b> Network and advocate with relevant organisations around identified needs of the Clarence Valley	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Communicate with a range of community focussed organisations through a minimum of 20 interactions annually	5	5		15	12	
			<b>Comments</b> Met with regional transport committee to advocate for local transport issues.						
Community Development		<b>1.1.3.3</b> Work with the community to improve engagement and participation	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			100 sessions facilitated annually	25	25		75	75	
			<b>Comments</b> Took a key role in helping bushfire affected communities to recover						









# Quarterly Operational Plan Review | **March 2020**

Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Community Development		1.1.3.2 Build connections to support and empower community ownership of initiatives and projects	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Assist 50 community organisations through Community Initiatives Program per annum	0	25		0	50	
			<b>Comments</b>	Assisted community groups to access funding especially working with bushfire affected communities					
Community Development		1.1.3.1 Facilitate development of community networks through partnerships	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Development of 4 new partnerships each year	1	1		3	3	
			Support 6 annual community events	0	4		0	10	
			Promotion of 3 community messages annually	0	3		0	0	
			<b>Comments</b>	Our Healthy Clarence network continues to grow and attract new partners.					
Environment, Development and Strategic Planning		1.1.2.1 On-going implementation of Heritage Assistance Program.	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			100% available funds committed by 30 June annually	100	100		100	100	
			<b>Comments</b>	20 grants were offered in October 2019. The total amount allocated was \$39,028. The total value of the works in the projects funded was \$184,680 which constitutes more than a "1 to 4 multiplier". 16 projects were completed by or in the quarter and owners have been paid. The total amount paid out to date is \$29,378, with 4 projects are awaiting finalisation.					
Community & Industry Engagement		1.1.1.1 Continuing implementation of the Community Economic Development (CED) programs including streetscape enhancements	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			One CED program implemented per annum	1	1		1	3	
			<b>Comments</b>	Consultants have commenced the development of the Harwood Riverside and Village Precinct Plan. Due to complete in June 2020					







# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Community Development		<b>1.4.3.2</b> Work through community centres, networks and partnerships to ensure that all in the Clarence fair access to community events and services	<b>Comments</b>	Assistance given to community groups in development of fee waiver applications.					
Community Development		<b>1.4.3.3</b> Support community action in celebrating days of acknowledgement & awareness raising	<b>Comments</b>	Support community throughout 'Seniors Week'					
Care and Support Services		<b>1.4.3.4</b> Inclusive practice strategies put into action for target groups in the community	<b>Comments</b>	Inclusive practices in place to meet standards					
Organisation Development		<b>1.4.3.5</b> Monitor and report on Council's Disability Inclusion Action Plan (DIAP) schedule of works	<b>Comments</b>	Report due at end of financial year - on track with internal and external actions					
Organisation Development		<b>1.4.3.6</b> Review progress of Council's Disability Inclusion Action Plan (DIAP)	<b>Comments</b>	DIAP is current and reviewed as needed. Internal and external actions being completed.					
Water Cycle		<b>2.1.1.1</b> Drinking water meets health standards	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			95% compliance with Australia Drinking Water Guidelines (ADWG) measures	95	95		95	95	
			<b>Comments</b>	Standards being met at all times					
Water Cycle		<b>2.1.1.2</b> Drinking water levels of service are met	<b>Comments</b>	On track					
Water Cycle		<b>2.1.1.3</b> Drinking Water Quality Assurance Management Plan (DWQAMP) requirements are implemented	<b>Comments</b>	Rushforth UV system commissioned in quarter. Feasibility study to transform 32ML reservoir into two sealed tanks to disinfect with free chlorine and then addition of ammonia in second tank commenced. Bushfire impacts on catchment and water supply continue to be quantified.					













# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance
Water Cycle		<b>2.1.1.5</b> Water Cycle policies are updated as per review timeframe and new policies implemented as required	<b>Comments</b> All policies reviewed as required.
Water Cycle		<b>2.1.1.7</b> Sewerage Treatment Plants (STPs) are maintained and operated to meet Environmental Protection Licence (EPL) requirements	<b>Comments</b> STP's are being maintained to meet EPL standards
Water Cycle		<b>2.1.1.8</b> Sewerage reticulation systems are maintained as outlined in Strategic Business Plan	<b>Comments</b> Sewerage reticulation systems are maintained as outlined in Strategic Business Plan
Water Cycle		<b>2.1.1.9</b> Annual reports submitted to regulators	<b>Comments</b> When due, reports being submitted.
Water Cycle		<b>2.1.1.11</b> North Grafton Sewerage Augmentation	<b>Comments</b> Design tender awarded to PWA Infrastructure Solutions in March 2020; this meets timeframe required by Environment Protection Licence
Water Cycle		<b>2.1.1.12</b> Water Cycle capital and asset renewal program outlined in annual operational plan is completed	<b>Comments</b> Water Cycle capital program is progressing with several projects completed.
Water Cycle		<b>2.1.1.13</b> Deliver maintenance and capital works for Water Cycle assets in accordance with Council's adopted Asset Management Plans	<b>Comments</b> Maintenance and capital works for Water Cycle assets is being undertaken in accordance with Asset Management Plans.
Water Cycle		<b>2.1.2.1</b> Support Emergency Management Committee during disasters and emergencies	<b>Comments</b> All support given during time of bushfires and floods during this quarter.












# Quarterly Operational Plan Review **March 2020**

Reporting Responsibility	Action Status	Operational Plan Action	Performance
Open Spaces and Facilities		<b>2.1.2.2</b> Work and support with the Rural Fire Service (RFS) and State Emergency Services (SES) in accordance with Agency Agreements	<b>Comments</b> Attending to RFS Bushfire Management Committee and RFS Liaison with building related matters and maintenance requests and supporting their activities. Working with SES on capital and maintenance works including the new Yamba SES to complete facility for handover. This project will require additional funding to seal and complete external car park and space. There is a current issue with obtaining occupation certificate for this facility. To resolve the current situation will require either more funding or Council allow occupancy with the external pavement surface works completed next financial year? Programmed additional maintenance repair works at Lawrence SES.
Civil Services		<b>2.1.3.1</b> Review short and medium asset maintenance and capital schedules based on the Asset Management Plan strategies	<b>Comments</b> Programs generally remain on track for delivery. There are a couple of projects and programs that have been impacted by the fires and floods and we are working on accelerating these works through to the end of the financial year.
Finance and Asset Planning		<b>2.1.3.3</b> Update Council's suite of Asset Management documentation for all of Council's required assets	<b>Comments</b> Revision of the AMP's are on hold this year. Updates to the SAMP to commence shortly.
Finance and Asset Planning		<b>2.1.3.4</b> Provide condition data and details of new, upgraded, renewed and expanded assets, for inclusion into Asset Registers	<b>Comments</b> Registers are currently being updated for the end of 2020 capitalisation and valuation for completed Projects
Open Spaces and Facilities		<b>2.1.3.5</b> Review Open Spaces & Facilities short and medium asset maintenance and capital schedules based on the Asset Management Plan strategies	<b>Comments</b> Capital and maintenance schedules have been updated following initial review, ongoing improvement in progress.
Water Cycle		<b>2.1.3.6</b> Review Water Cycle short and medium asset maintenance and capital schedules based on the Asset Management Plan strategies	<b>Comments</b> Asset maintenance and capital schedules are continually reviewed taking into account changes in asset condition.

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






Reporting Responsibility	Action Status	Operational Plan Action	Performance														
Open Spaces and Facilities		<b>2.1.4.1</b> Review the Open Spaces Strategic Plan	<b>Comments</b> Internal desktop review complete, no change to be made to standing document.														
Open Spaces and Facilities		<b>2.1.4.4</b> Deliver maintenance and capital works for Open Spaces and Facilities assets in accordance with Council's adopted Asset Management Plans	<b>Comments</b> Asset capital schedules reviewed as part of 2019/20 budget. Maintenance schedules reviewed and continual improvement based on AMP strategies.														
Open Spaces and Facilities		<b>2.1.4.5</b> Implement State Emergency Services partnership agreement relating to capital and maintenance works	<b>Comments</b> Implementing agreement on track. Working with SES on capital and maintenance works for new Headquarters Yamba SES. Working with SES on capital and maintenance works including the new Yamba SES to complete facility for handover. This project will require additional funding to complete the sealing of the carpark as current budget expenditure has exceeded the initial allocations. Funding of the external pavement carpark surface works to complete next financial year through allocation in capital works program. Programmed additional maintenance repair works at SES Lawrence and Wooli.														
Civil Services		<b>2.1.5.1</b> Deliver maintenance and capital works for Civil Services assets in accordance with Council's adopted Asset Management Plans	<b>Comments</b> Our maintenance and capital work programs are on track for completion this financial year. There have been minor disruptions to our program from the fire, floods and pandemic.														
Civil Services		<b>2.1.5.6</b> Level 2 inspections completed on all timber bridges every 4 years	<table border="1"> <thead> <tr> <th>KPI</th> <th>QTR Target</th> <th>QTR Actual</th> <th></th> <th>YTD Target</th> <th>YTD Actual</th> <th></th> </tr> </thead> <tbody> <tr> <td>Structural assessment completed on 20% timber bridges annually</td> <td>100</td> <td>100</td> <td></td> <td>100</td> <td>100</td> <td></td> </tr> </tbody> </table> <b>Comments</b> Bridge inspections undertaken.	KPI	QTR Target	QTR Actual		YTD Target	YTD Actual		Structural assessment completed on 20% timber bridges annually	100	100		100	100	
KPI	QTR Target	QTR Actual		YTD Target	YTD Actual												
Structural assessment completed on 20% timber bridges annually	100	100		100	100												
Civil Services		<b>2.1.5.7</b> Replace all identified illegible warning class signs	<b>Comments</b> Proactive asset inspections are on track, signs identified as part of these inspections are being replaced as required.														
Civil Services		<b>2.1.5.8</b> All boat ramps inspected and cleaned as required following inspection	<b>Comments</b> Boat ramp inspections and cleaning have been undertaken as per the schedule. We added an additional clean as the flood was receding in February to ensure the flood mud was quickly removed.														

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Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Community & Industry Engagement		<b>3.1.2.1</b> Implementation of the Business Retention and Expansion Program Strategy (BREP)	<b>Comments</b>	Continued focus on marine manufacturing and Grafton Hinterland businesses. Vibrant Places and supporting the Easy to do Business program						
Community & Industry Engagement		<b>3.1.2.2</b> Assist the business community to navigate legislated planning processes	<b>Comments</b>	On track - assisting with on going business enquiries and support in partnership with planning team.						
Community & Industry Engagement		<b>3.1.2.3</b> Support the Industry Development Program	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Four cluster meetings held each year	1	4		3	6		
			<b>Comments</b>	Boating now Grant Submitted for wharves and pontoons in Grafton Marine Manufacturing Industry support Support for Businesses in Bushfire Recovery - Hinterland Cluster						
Community & Industry Engagement		<b>3.1.2.4</b> Implement tourism development and marketing strategy	<b>Comments</b>	Marketing messaging has changed given the impacts of bushfires and COVID-19. We have now switched to a more locally focused campaign - From the Couch. Industry development has focussed on providing broad immediate support relating to bushfires and COVID-19						
Environment, Development and Strategic Planning		<b>3.1.3.1</b> Processing of Planning Proposal applications in accordance with State Government gateway benchmarks as specified in each application	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			100% compliance	100	75		100	58		
			<b>Comments</b>	All active planning proposals with Q3 were managed within gateway determination time frames.						
Environment, Development and Strategic Planning		<b>3.1.3.3</b> Amend planning instruments to conform with revised planning legislative requirements	<b>Comments</b>	All amended planning instruments conform to legislative requirements.						
Environment, Development and Strategic Planning		<b>3.1.3.4</b> Review and update of key planning strategies	<b>Comments</b>	The Community Participation Plan (CPP) adopted by Council on 17/12/19 took effect on 17/01/20.  Council on 24/03/20 resolved to approve the draft Local Strategic Planning Statement (LSPS) for "public exhibition and associated community consultation and engagement".						










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Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Community & Industry Engagement		<b>3.1.5.1</b> Implement annual Events and Festivals program with sponsored events meeting Council's adopted assessment criteria	<b>Comments</b>	On track. There are very few events held in this quarter and none were effected by COVID-19.						
Community & Industry Engagement		<b>3.1.5.2</b> Partner with sports event marketing provider	<b>Comments</b>	On track. There were no events scheduled in this quarter						
Community & Industry Engagement		<b>3.1.6.1</b> Progressive implementation of the Clarence River Way Master Plan	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Apply for funding annually for one project identified in the plan	0	3		0	0		
			<b>Comments</b>	Grafton Waterfront Precinct Plan application submitted to Aust Gov community development fund Harwood Riverside and Village Precinct concept plan being developed Ulmarra RVPP has progressed to detailed design Boating Now Funding application submitted for pontoons in Grafton Building Better Regions Fund application for Hinterland Cluster program						
Open Spaces and Facilities		<b>3.1.1.4</b> Implement the staged redevelopment of Calypso Yamba Holiday Park and report to trust	<b>Comments</b>	DA to be lodged in April 2020 - delayed by Statement of Environmental Effects. All plans and detailed designs to be reviewed by quantity surveyor. Native Title and Aboriginal Land Claim issues yet to be resolved.						
Open Spaces and Facilities		<b>3.1.1.5</b> Update Business Development Strategies for Minnie Water and Wooli Holiday Parks	<b>Comments</b>	Consultation with the NSW RFS and other stakeholders to obtain reasonable concessions relating to the bush fire planning at Minnie Water Holiday Park has been delayed by recent bush fires and impeded by COVID-19. Wooli Holiday Park's draft business development strategy is complete however delays with Minnie Water Holiday Park hinder reporting to council.						









# Quarterly Operational Plan Review **March 2020**

Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Open Spaces and Facilities		<b>3.1.1.6</b> Implement formal online customer satisfaction surveys for holiday parks and respond to negative comments	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			80% of surveys convey positive feedback annually	0	85		0	0	
			<b>Comments</b>	Christmas holiday guests reported an improving park experience with overall Net Promoter score jumped from 59.73 in the Oct-Dec quarter to 72.03 in the Jan-Mar quarter. 1,122 surveys completed for Jan-Mar 20 quarter across all parks. Average scores out of 10 across all holiday parks are: Service-9.17, Standard of Facilities-7.85, Sites-8.44 & Value for money-8.34. Standard of Facilities is always the lowest scoring response across all parks. This will be resolved with the upgrade/redevelopment of all the parks.					
Community & Industry Engagement		<b>3.1.1.7</b> Monitoring the economy for the business community and potential investors	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Two economic monitors issued per annum	0	0		0	3	
			<b>Comments</b>	Complete - Monitoring the economy is delivered through real time statistics available online					
Community & Industry Engagement		<b>3.1.1.8</b> Publish regular eNews newsletters on Council website and directly to the business community	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Two e-newsletters issued per annum	0	3		0	11	
			<b>Comments</b>	Community newsletters in rate notice. Weekly 'Noticeboard' published in print media. Community eNews and Industry eNews distributed monthly. Web pages established with relevant, current information e.g. Bushfire recovery and COVID19					
Community & Industry Engagement		<b>3.1.4.1</b> Facilitate Marine and Engineering Industry Cluster Resource Sharing and Skills Development Program	<b>Comments</b>	On track - Working with industry, NSW and Aust government agencies on a business case for Maritime Recycling project					
Water Cycle		<b>4.1.1.1</b> Review Council's flood response procedures	<b>Comments</b>	Flood procedures are up to date but the staff flood exercise to test the procedures planned for the 31/3/2020 was cancelled due to COVID-19.					
Environment, Development and Strategic Planning		<b>4.1.1.3</b> Prepare and implement Riverbank Risk Plan	<b>Comments</b>	Translation of relevant planning controls into development and planning policies ongoing.					



# Quarterly Operational Plan Review **March 2020**

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Open Spaces and Facilities		4.1.2.4 Implement the Water Efficiency Strategic Plan and the Water Efficiency Implementation Plan	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Minimum of two Clarence Valley Schools accredited or refreshed as capital Water Wise Schools annually	0	1		0	4		
			<b>Comments</b>	The water efficiency plan is being implemented as per the water efficiency strategic plan. COVID-19 restrictions are impacting on the delivery of school programs.						
Open Spaces and Facilities		4.1.2.5 Implement the Councils Rural Fire Service (RFS) Service Level Agreement	<b>Comments</b>	Continue to implement RFS SLA. Provision of technical advice on environmental issues. Preparation of annual HR works schedule for 20-21. Referral of proposed road closures to RFS.						
Water Cycle		4.1.2.1 Support landowners and volunteers to manage Council drains and floodgates	<b>Comments</b>	Six new volunteer floodgate operators trained this quarter. Four landholders visits.						
Open Spaces and Facilities		4.1.2.2 Implement adopted Coast and Estuary Management Plans	<b>Comments</b>	Brooms Head revetment Wall and Wooli Sand nourishment design projects awarded. Funding received from DPIE to prepare CMP Scoping Study.						
Open Spaces and Facilities		4.1.2.6 Implement Weed Action Plan (WAP)	<b>Comments</b>	WAP2 in fifth year and works on track; planning and budget for WAP 2020-2025 completed with updated targets and activities; adapting to changing conditions in landscape following drought, bushfire, flood and now COVID19; staff undertaking delimitation inspections for Coral Tree project and assisting landholders with Tropical soda apple project; completing works on high risk pathways						
Open Spaces and Facilities		4.1.2.8 Implement the Bush Fire Risk Management Plan	<b>Comments</b>	No CV Bush Fire Management Committee meetings this quarter again due to COVID19 restrictions; attend to correspondence relating to bush fire management issues. Undertake inspections with RFS staff to review village protection strategies. Develop HR proposals in BRIMS, in particular Minnie Water and Mountain View sites. Implement hazard reduction works schedule, in particular Minnie Water VPS and Woombah Complex Fire Trail.						













# Quarterly Operational Plan Review **March 2020**

Reporting Responsibility	Action Status	Operational Plan Action	Performance
Open Spaces and Facilities		<b>4.1.2.9</b> Promote environmental and biodiversity issues	<b>Comments</b> Biodiversity Officer submitted draft Biodiversity Strategy 2020-2025 to April Council meeting; Project Officer completed stage 2 of Koala and Emu project and progressing onto stage 3 in April; Flying-fox Officer developing camp management plan for LGA (funding finalised, Plan development ongoing) Presentation given to Lions Club (Threatened Species) on how Council can assist with their programs
Open Spaces and Facilities		<b>4.1.2.10</b> Support Volunteers to undertake Natural Resource Management (NRM) activities	<b>Comments</b> Quarterly landcare dunecare meeting held in February, two community nurseries supported. Reduced capacity to assist Landcare Groups due to COVID19 restrictions. Development of funding applications to support landcare groups with their activities. Also working with Wires and their network of volunteers with focus on Koalas. Liaise with CVCIA on Indian Myna control. Liaise with Clarence Landcare and their network in particular with WHS issues
Open Spaces and Facilities		<b>4.2.4.1</b> Promote and provide information on sustainable and innovative agricultural practices	<b>Comments</b> Market audits have been completed to ensure compliance with sustainable policies. Education material available at ELF. Newsletters provided to community.
Open Spaces and Facilities		<b>4.2.4.2</b> Enhance access to healthy and locally produced food	<b>Comments</b> Healthy and locally produced food is available at markets in the Clarence Valley. Regular feedback indicates a high level of satisfaction from the local residents and visitors.
Water Cycle		<b>4.2.1.1</b> Monitor emissions from Water Cycle operations and maintenance	<b>Comments</b> Water Cycle operational processes continually reviewed to minimise emissions
Water Cycle		<b>4.2.1.2</b> Monitor non-renewable energy use in Water Cycle operations and maintenance	<b>Comments</b> Solar systems at four Sewage Treatment Plants and Shannon Creek Dam generated 59.73MWh during the quarter.
Environment, Development and Strategic Planning		<b>4.2.2.2</b> Planning for management of natural hazards	<b>Comments</b> Translation of relevant planning controls into development and planning policies ongoing.
Open Spaces and Facilities		<b>4.2.3.1</b> Implement initiatives to reduce illegal dumping and littering	<b>Comments</b> Council is working with North East Waste to deliver community messaging on illegal dumping. There were 77 illegal dumping reports actioned during the March quarter.










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Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Open Spaces and Facilities		<b>4.2.3.2</b> Operate Grafton Regional Landfill in compliance with Landfill Environmental Plan (LEMP), Environmental Management Protection Authority (EPA) Licence and Carbon Abatement Contract	<b>Comments</b>		The Grafton Regional Landfill has operated in accordance with the LEMP, EPA Licence and carbon abatement contract except for a leachate overflow during the February flood event.				
			<b>Comments</b>		Domestic and commercial waste collection services have been implemented in accordance with contract and service standards.				
Open Spaces and Facilities		<b>4.2.3.3</b> Implement the domestic waste and commercial waste collection service	<b>Comments</b>		Domestic and commercial waste collection services have been implemented in accordance with contract and service standards.				
Open Spaces and Facilities		<b>4.2.5.1</b> Implement community waste and sustainability events and education program	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Min of 4 events annually including Clean-up Australia and Earth Hour per year	1	2		3	6	
			<b>Comments</b>		Two waste & sustainability community events were supported during the quarter - Clean-up Aust and Earth Hour. Covid-19 resulted in the cancelling of planned school visits and training at the Environmental Learning Facility, only 4 events with 53 participants were hosted by the ELF during the quarter.				
Organisation Development		<b>5.1.1.1</b> Develop all documents required under the Integrated Planning and Reporting (IP&R) framework and facilitate ongoing reporting	<b>Comments</b>		Ongoing reporting is occurring				
Organisation Development		<b>5.1.1.2</b> Ensure managers undertake annual review of staffing and report to Executive on how best to meet organisational goals and objectives	<b>Comments</b>		Consideration given to Section staff structures and the position description reviewed prior to advertising vacant positions. Management review of organisations staff charts occurs annually.				
Community & Industry Engagement		<b>5.1.2.1</b> Issue mainstream and social media releases	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			250 social media posts per calendar year	0	165		0	303	
			<b>Comments</b>		Media releases and social media management continues to be ongoing. Structure of weekly 'Noticeboard' in print media has changed to deliver more messaging not just advertising.				










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Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Community & Industry Engagement		5.1.2.2 Produce a regular staff newsletter	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			12 publications each year	3	3		9	7		
			<b>Comments</b>	On track. Staff communications have increased. An eNewsletter has been developed. Regular updates from the General Manager have been a priority during a period of operational disruption (bushfires and COVID-19)						
Community & Industry Engagement		5.1.2.3 Production of Council quarterly newsletter to go with rates notices	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			4 publications each year	1	1		3	3		
			<b>Comments</b>	Quarterly newsletter distributed in rates notice						
Executive Support		5.1.2.4 Schedule regular meeting/forums with staff to share vision & objectives	<b>Comments</b>	No meetings held this quarter. Next one due in May.						
Community & Industry Engagement		5.1.3.1 Engage with the community in a strategic and coordinated manner	<b>Comments</b>	Continuing to prioritise bushfire recovery and COVID-19 communications ensuring Council has strong and consistent messages and demonstrates leadership						
Environment, Development and Strategic Planning		5.1.4.1 Development applications (DA's) processed within statutory timeframe	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			80% of DA's completed within time frame per annum	80	35		80	39		
			<b>Comments</b>	Staffing levels below FTE in the Section structure remain a significant issue. COVID-19 has disrupted current attempts at recruitment. Further, the flow-on effects of COVID-19 in terms of DA performance has potential to be both beneficial and negative depending on how COVID-19 affects incoming workload as well as the health of staff.						
Environment, Development and Strategic Planning		5.1.6.1 Review of Clarence Valley Local Environmental Plan and Development Control Plan (CVLEP & DCPs) to address anomalies and prepare draft and refer to Council for pre-Gateway decision	<b>Comments</b>	Three (3) LEP amendments were finalised in the period. Two (2) DCP amendments were finalised in the period.						

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







Reporting Responsibility	Action Status	Operational Plan Action	Performance
Finance and Supply		<b>5.1.6.2</b> Develop Annual budget	<b>Comments</b> Draft 20/21 Budget to be presented to Council in April for Exhibition
Finance and Supply		<b>5.1.6.3</b> Small plant hire rates, leaseback charges, and vehicle contributions calculated and in draft budgets	<b>Comments</b> Small plant now being recovered through internal charging contribution in budgets.
Finance and Supply		<b>5.1.6.4</b> Develop Annual Fees and Charges document	<b>Comments</b> Draft 2020/21 Fees & Charges document has been developed and will be presented at the April 2020 Councillor workshop.
Finance and Supply		<b>5.1.6.5</b> Develop revised Long Term Financial Plan (LTFP)	<b>Comments</b> On Track - Draft Long Term Finance Plan to be presented to Council at the April Workshop.
Organisation Development		<b>5.1.7.1</b> Ensure staff are trained on induction and existing staff receive reinforcement in relation to Council's Code of Conduct	<b>Comments</b> Induction Code of Conduct training continues as part of the new employee process by handout and confirmation response documentation. Whole of Council Code of Conduct training occurred in quarter 1 and reinforcement training package is currently being sourced through e-learning module.
Organisation Development		<b>5.1.7.2</b> Plan and implement training programs for elected members on matters relevant to the ongoing governance requirements of Council	<b>Comments</b> Development program for the now delayed 2020 election will be progressed for the new 2021 timeframe. Training for elected members on matters relevant to the ongoing governance requirements of Council is delivered through workshop events.
Organisation Development		<b>5.1.8.2</b> Maintain Council's risk register	<b>Comments</b> Risk Register Maintained - Audit Committee Meeting held February 2020. Commencement of annual review process in preparation for insurance renewal 2020/2021
Organisation Development		<b>5.1.8.3</b> Maintain Business Continuity Plan (BCP)	<b>Comments</b> Business Continuity Plan was endorsed by the executive in March.
Organisation Development		<b>5.1.8.4</b> Develop annual statutory reporting calendar for the next financial year	<b>Comments</b> Calendar maintained for annual statutory reporting responsibilities in line with the Office of Local Government reporting requirements. New software package obtained to assist with management of statutory reporting obligations. Currently in the development activation stage, with training and implementation scheduled for next quarter and full compliance and usage from 1 July 2020.

# Quarterly Operational Plan Review | March 2020











Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Information and Corporate Systems		<b>5.1.8.5</b> Ensure compliance with State Records Act through an Electronic Conversion Project	<b>Comments</b>	We have no current scanning projects						
Finance and Supply		<b>5.1.8.6</b> Submit Statutory Rating Return to Office of Local Government (OLG)	<b>Comments</b>	All rating return information submitted as required						
Finance and Supply		<b>5.1.8.7</b> Submit National Local Roads Data Survey to NSW Local Government Grants Commission	<b>Comments</b>	Completed - The National Local Road Data System Survey was lodged with the Office of Local Government on 28 November 2019.						
Organisation Development		<b>5.1.8.9</b> Ensure Council's major risks are mitigated by maintaining appropriate insurance	<b>Comments</b>	Insurance Policies for FY2019/2020 are current and active for all identified major risks and assets.						
Environment, Development and Strategic Planning		<b>5.1.8.10</b> Issue of Section 149 Certificates	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Quarterly average processing time 2 working days	2	0		2	33		
			<b>Comments</b>	Undertaken on a daily basis as applications are received.						
Organisation Development		<b>5.1.8.11</b> Review risk management strategy, plans, templates, procedures	<b>Comments</b>	Review of relevant management strategy, plans, templates and procedures has been ongoing for the period. New templates created for Policy, Internal Policy and Procedures are now being utilised in line with Council's Policy framework. Policies, internal policies and procedures have been progressed to relevant stakeholders for review in accordance with the policy review program						
Organisation Development		<b>5.1.8.12</b> Arrange and facilitate meetings of the Audit Committee	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			4 per year	1	4		3	5		
			<b>Comments</b>	.Audit Committee meeting conducted 25 February 2020. Total meetings held for the year to date = 4.						












# Quarterly Operational Plan Review **March 2020**

Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Finance and Supply		<b>5.1.8.14</b> Submit audited statutory Financial Reports to the Office of Local Government (OLG) and Australian Bureau of Statistics (ABS)	<b>Comments</b>	Completed - The 2018/19 Financial Statements and Financial Data Return were lodged with the Office of Local Government on 30 October 2019.					
Finance and Supply		<b>5.1.8.15</b> Submit Grants Commission Return to Office of Local Government (OLG )	<b>Comments</b>	Completed - The Grants Commission Return was lodged with the Office of Local Government on 30 October 2019.					
Organisation Development		<b>5.1.8.16</b> Process Code of Conduct complaints	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			100% Code of Conduct complaints are processed within timeframes each year	100	100	100	100		
			<b>Comments</b>	No Code of Conduct complaints received during the quarter.					
Organisation Development		<b>5.1.8.17</b> Provide training for staff in Public Interest Disclosure (PID)	<b>Comments</b>	Governance Officer underwent online training for PID. Onboarding process includes training for all new staff employed with regard to Public Interest Disclosures. New draft Fraud Control Plan expected to be approved prior to end of FY which incorporates PID responsibilities for incident response and reporting.					
Property Team		<b>5.2.1.1</b> Review Council's property portfolio annually to identify surplus assets	<b>Comments</b>	Review of current 'operational' land parcels being undertaken. List extracted as advised previously. Individual data verification still being undertaken for each lot identified on list.					
Environment, Development and Strategic Planning		<b>5.2.1.2</b> Review and monitor expenditure of Section 94 funds	<b>Comments</b>	Ongoing with review of works schedules within the CVCP 2011 and other older but still current CPs.					
Finance and Supply		<b>5.2.1.3</b> Review rating structure annually	<b>Comments</b>	On track - will be presented to Council in April.					
Finance and Supply		<b>5.2.1.4</b> Prepare and lodge grant funding acquittals and reports	<b>Comments</b>	On track - ongoing process throughout the year.					













# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Finance and Supply		5.2.1.5 Report to Council on budgetary progress during the year	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			12 Budget Reports submitted to Council (monthly)	3	3		9	6		
			<b>Comments</b>	On track - March QBR to be presented to the April 2020 Council Meeting.						
Finance and Supply		5.2.1.6 Ensure Investment returns exceed benchmark	<b>Comments</b>	Investment performance is benchmarked against the AusBond Bank Bill Index. At 31 December 2019 the index was 1.50% and the CVC running yield was 2.35%. At 31 January 2020 the index was 1.40% and the CVC running yield was 2.31%. At 29 February 2020 the index was 1.30% and the CVC running yield was 2.18%.						
Finance and Supply		5.2.1.7 Report to Executive on light fleet and small plant usage and budget variations	<b>Comments</b>	On track, some delays from suppliers being able to deliver vehicles due to COVID 19 and chassis and truck back components due to some sole suppliers located in Queensland.						
Finance and Supply		5.2.1.9 Review Investment Policy	<b>Comments</b>	Not due this quarter - Review of the Investment Policy will begin in April 2020.						
Finance and Supply		5.2.1.10 Review Investment Strategy	<b>Comments</b>	In accordance with the Investment Strategy a review was conducted by Council's investment advisor (CPG) and the updated Strategy was adopted at the February 2020 Council meeting.						
Information and Corporate Systems		5.2.1.11 Ensure Information and Communication Technologies (ICT) Assets and Infrastructure are replaced and maintained in both an operationally and fiscally responsible manner	<b>Comments</b>	Assets purchased as per the adopted 10 year hardware financial plan						
Finance and Supply		5.2.1.12 Prepare annual Financial Statements and submit for audit	<b>Comments</b>	Completed in September 2019 quarter.						
Finance and Supply		5.2.1.13 Investment Report submitted to Council	<b>Comments</b>	Monthly investments reports for December, January and February were tabled in the March quarter.						











# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Finance and Supply		5.2.1.14 Taxation Goods and Services Tax, Fringe Benefits Tax & Payroll Tax returns lodged by due date	KPI	QTR Target	QTR Actual		YTD Target	YTD Actual		
			100% statutory compliance	100	100		100	67		
			Comments	Monthly returns have been lodged on or before the due date.						
Organisation Development		5.2.2.1 Submit an Equal Employment Opportunity (EEO) Management Plan Report	Comments	Position descriptions continue to be reviewed for alignment with Council's STRIVE values. EEO Management Plan and Protocol to be reviewed and updated by 30.6.2020						
Organisation Development		5.2.2.2 Increase number of places for trainees and apprentices and participate in school based trainee program	Comments	Council's adopted staff chart currently contains positions for 6 apprentices, 8 university level trainees and 11 certificate level trainees. 10 opportunities are also provided for school based trainees (including 5 identified). Opportunities to bring new trainees into the organisation are continually investigated						
Organisation Development		5.2.2.3 Develop and implement a leadership development program	Comments	Performance Development Framework is being updated - this will allow a robust leadership development program to be developed and implemented for 20/21. Leadership development is being done currently through coaching, leadership forum, coordinators forum, competencies and staff workshop.						
Organisation Development		5.2.2.4 Review staff protocols and provisions to attract and retain appropriately skilled and/or younger staff	Comments	A full review of policies and procedures is underway to align with implementation of the LG Capability Framework, including attraction, recruitment, onboarding, to attract and retain suitably qualified staff.						
Organisation Development		5.2.2.5 Maintain a performance development framework that enables proactive reporting on progress against milestones and key indicators	Comments	Planning for the implementation of the NSW LG Capability Framework has commenced. This includes development of a performance framework linking to achievement of the organisations goals and objectives.						
Organisation Development		5.2.2.6 Provide opportunities to staff to skill up via Higher Grade Placement (HGP) or mentored work opportunities prior to anticipated leave or exit dates of higher grade personnel	Comments	.This is an ongoing process to support career development of staff. Several staff have had the opportunity to up skill via higher grade placement, which is supported by Manager and the Executive. Current review of the process to see how this can further enhance staff development						













# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance						
Organisation Development		<b>5.2.2.7</b> Continue to promote region as desirable life and work location	<b>Comments</b>	The employment page of council's website promotes the region as a desirable work and life location and provides links to various sites that may be of interest to persons considering relocating to the area. Information about the Clarence Valley and information about moving here is promoted in recruitment					
Organisation Development		<b>5.2.2.8</b> Recommend options to Executive for regular attitudinal staff surveys	<b>Comments</b>	Staff survey was conducted in August 2019. Action planning has commenced to address issues raised. Next survey will be conducted in 2021. Action completed					
Information and Corporate Systems		<b>5.2.3.1</b> Provide accurate and current information for Customers at the Maclean and Grafton Foyers	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Minimum of 12 counter displays each year	3	3		9	46	
			<b>Comments</b>	Reduction in overall events and exhibitions due to fire, flood and COVID 19. Still on track to meet expectations.					
Organisation Development		<b>5.2.3.2</b> Implement internal Business Improvement program	<b>Comments</b>	Business Improvement Projects are on Track, including: Planning Stage: Cemetery Process Review, Executive Support process review, Project Management Framework, Section 94 DA Implementation Stage: DA process review, Holiday Parks process review, ECM upgrade Closing Stage: Procurement Process Review, Private Works, Gipa review, Recruitment and On boarding process review.					
Community & Industry Engagement		<b>5.2.3.3</b> Provide staff communication workshops and media and public speaking training for appropriate staff	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			4 events each year	1	2		3	3	
			<b>Comments</b>	On track. Ongoing advice on language and strategies provided to teams and individual staff, especially bushfire and COVID19 communications.					
Information and Corporate Systems		<b>5.2.3.4</b> Informal GIPAs completed in accordance with service level agreements	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>	
			Greater than 90% within service level per annum	90	90		90	93	
			<b>Comments</b>	There were 546 RFI/GIPA's completed for Q3 January - 174 Tickets February - 144 Requests March - 228 Requests					




# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Information and Corporate Systems		5.2.3.5 Provide quality customer service at our front counters	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Greater than 85% Good or Excellent feedback	85	93		85	91		
			<b>Comments</b>	Exceeding against expectations						
Care and Support Services		5.2.3.6 The Continuous Quality Improvement (CQI) Plan is maintained in relation to industry standards and improvements implemented for all Care and Support Services (CSS)	<b>Comments</b>	All Continuous Quality Improvement maintained to standards.						
Care and Support Services		5.2.3.7 All Care and Support Services (CSS) clients consulted to measure satisfaction with service	<b>Comments</b>	On track						
Civil Services		5.2.3.8 Review the operational capacity of Council owned quarries to re-assess gravel quality, operational issues and estimated life on current usage rates	<b>Comments</b>	Councils quarry operations are continuously reviewed for compliance and best use of the resource, At present we are not extracting materials from any quarry, and are reviewing the best sources of material for the 20/21 financial year.						
Finance and Supply		5.2.3.9 Revise preferred supplier listing	<b>Comments</b>	On track - Ongoing review process. Currently reviewing Trade Services Supplier						
Organisation Development		5.2.3.10 Participate in the Performance Excellence Program survey	<b>Comments</b>	Survey completed for 2018/2019 and results reported to Council						
Organisation Development		5.2.4.1 Develop and implement section based Work Health and Safety Action plans	<b>Comments</b>	Action registers are under review. Information is to be brought up to date and outstanding actions to be followed up.						
Organisation Development		5.2.4.2 Undergo annual State Cover Audit	<b>Comments</b>	Completed and following up outstanding actions.						

# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance							
Information and Corporate Systems		5.2.5.2 Provide an effective and efficient call centre for Council	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Greater than 65% of enquirers resolved first instance	65	65		65	74		
			<b>Comments</b>	First contact resolution within the call centre achieved expectations						
Information and Corporate Systems		5.2.5.3 Ensure that Council's Webpage is available for our Customers	<b>KPI</b>	<b>QTR Target</b>	<b>QTR Actual</b>		<b>YTD Target</b>	<b>YTD Actual</b>		
			Greater than 95% uptime	95	100		95	100		
			<b>Comments</b>	Greater than 95% uptime has been achieved: January 99.987%; February 100.00%; March 99.998%						
Information and Corporate Systems		5.2.5.4 Provide corporate systems and software that are aligned with business needs and requirements	<b>Comments</b>	New software installed. Technology One programs on track for upgrade in June.						
Library Services		1.3.1.19 Sir Earle Page (SEP) Library for conference and event hosting	<b>Comments</b>	Grafton library meeting room bookings were on track however the COVID-19 emergency has impacted all bookings since March due to library closure.						
Open Spaces and Facilities		4.2.1.4 Implement projects for energy consumption reduction in Council facility	<b>Comments</b>	Contacts have be let for the installation of 11 new PV Solar systems and 1 battery storage system on Council buildings.						
Finance and Supply		5.2.1.15 Report on compliance with Council's Financial Planning Policy	<b>Comments</b>	Policy reviewed annually or as required						
Open Spaces and Facilities		1.2.1.1 Review the Aquatic Facilities Strategic Plan	<b>Comments</b>	Strategic Plan reviewed and modified where required.						
Community Development		1.2.4.1 Work with partners to improve community wellbeing, education and leadership	<b>Comments</b>	Supported Yamba Historical Society, Yaegl Traditional Owners and internal staff in the development of a space that links with First Nation's culture.						

# Quarterly Operational Plan Review | March 2020

Reporting Responsibility	Action Status	Operational Plan Action	Performance
Care and Support Services		<p><b>1.4.1.2</b></p> <p>All Care and Support Services are provided according to the National Standards set for Community Care, Ageing and Disability Services</p>	<p><b>Comments</b></p> <p>All accreditation held and current for aged and NDIS services.</p>
Care and Support Services		<p><b>1.4.1.3</b></p> <p>A marketing strategy is created and implemented that promotes Care and Support Services as a provider of choice and increases community awareness</p>	<p><b>Comments</b></p> <p>Digital Marketing program being developed for Clarence Care + Support</p>
Open Spaces and Facilities		<p><b>3.1.1.9</b></p> <p>Implement the staged redevelopment of Brooms Head Holiday Park</p>	<p><b>Comments</b></p> <p>Completion of specification documents for tendering has been delayed by Review of Environmental Factors report which is required to determine if preferred location of Onsite Sewer Management land application areas within holiday park reserve is suitable.</p>

**UPDATE RETURN**


ITEM 6c.20.057 Page 1 of 20  
**DISCLOSURE OF INTERESTS**


ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

**For further information please read the**  
[Office of Local Government's Self help guide for completion of returns](#)

<b>MY FULL NAME</b>	<b>GIVEN NAME: ANDREW</b>	<b>SURNAME: BAKER</b>
<b>RETURN PERIOD:</b>	1 JULY 2019 to	31 March 2020 <i>End Date</i>

**A REAL PROPERTY**

 **A TIP:** You must include: (i) either the postal addresses OR particulars of Title, i.e. Lot and DP (or SP) of properties **anywhere** in Australia that you had an interest in **at any time during** the Return Period; (ii) the Nature of your Interest, i.e. Owner, Part Owner, Lessee, Beneficiary, Occupier or Other

Address of each parcel of real property in which I had an interest at any time during the Return Period	Nature of my Interest: Select from the drop-down list 
---	--

**MY PLACE(S) OF RESIDENCE:**

No: [REDACTED]	Street: [REDACTED]	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Occupier
Suburb: [REDACTED]		State: [REDACTED]	
No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	

**OTHER REAL PROPERTY POSTAL ADDRESS DETAILS: NIL**

No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	
No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	
No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	
No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	
No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	
No:	Street:	Lot & DP:	<b>SELECT FROM LIST BELOW</b> Nil
Suburb:		State:	



*If insufficient space, please attach a schedule to this form.* Please tick if adding an attachment



ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

## B SOURCES OF INCOME

**A TIP:** Only provide information where the amount of income from an occupation, a Trust or other source, exceeded \$500.

### 1 SOURCES OF MY INCOME FROM AN OCCUPATION(S) *(sources, not amounts, of income I received from my Occupation(s) at any time during the Return Period)*

Description of my Occupation(s) e.g. Labourer, Cadet, Project Officer, Manager, etc.	Name and Address of Employer or Description of Office held (if applicable)	Name of Partnership (if applicable)
<i>Occupations include: (i) an employee of Council; (ii) an employee of other organisations; (iii) self-employed; (iv) a consultant; (v) an Office holder in a Company</i>		
Councillor	CLARENCE VALLEY COUNCIL 2 Prince Street GRAFTON NSW 2460	Not applicable
Nil	Nil	Nil
Nil	Nil	Nil
Nil	Nil	Nil

### 2 SOURCES OF MY INCOME FROM A TRUST *(sources of income, not amounts, I received from a Trust during the Return Period)*

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  Nil Select option from this list

<b>A TIP:</b> The 'Settlor' is the name of a person who created the Trust NAME AND ADDRESS OF SETTLOR	NAME AND ADDRESS OF TRUSTEE
Nil	Nil
Nil	Nil

### 3 OTHER SOURCES OF MY INCOME *(sources of other income, not amounts, I received at any time during the Return Period)*

**TIPS:** a Other Sources of Income may include income from rental property, investments, business activities, welfare payments;  
b You must include a description sufficient to identify the person, property or business activity from whom, or the circumstances in which, that income was received.

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  Nil Select option from this list

Nil	Nil
Nil	Nil

## C GIFTS


**A TIP:** Only include description of a single gift or multiple gifts from the same donor, the total value of which exceeded \$50

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section D  Nil Select option from this list

If you declare a gift then you MUST also complete a Gifts and Benefits Declaration Form in the Councillors Dropbox or located on [Council's Intranet](#)

DESCRIPTION OF EACH GIFT RECEIVED BY ME AT ANY TIME DURING THE RETURN PERIOD	NAME AND ADDRESS OF GIFT DONOR
Nil	
Nil	
Nil	

## D CONTRIBUTIONS TO TRAVEL

 **A TIP:** Do not include payments by Council for your work-related travel

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section E


Nil

Select option from this list

If you declare a gift  then you MUST also complete a Gifts and Benefits Declaration Form in the Councillors Dropbox or located on [Council's Intranet](#)

NAME AND ADDRESS OF EACH PERSON WHO MADE GREATER THAN \$250 FINANCIAL OR OTHER CONTRIBUTION TO ANY TRAVEL UNDERTAKEN BY ME DURING THE RETURN PERIOD	DATES TRAVEL WAS UNDERTAKEN	NAME OF STATES, TERRITORIES OF THE COMMONWEALTH AND OTHER COUNTRIES IN WHICH TRAVEL WAS UNDERTAKEN
Nil		
Nil		
Nil		

## E INTERESTS AND POSITIONS IN CORPORATIONS

 **TIPS:** (i) Declare only if your shareholding was greater than 10% of voting rights in the corporation (ii) You must declare any position (not Shareholder) you held in a Corporation (including not-for-profit corporation) such as Director, whether or not you held shares in the Corporation or the position was a paid position

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section F


Nil

Select option from this list

If you declare a Position  you held in a Corporation that had a relationship with Council, you MUST complete a Conflict of Interests Disclosure Form in the Councillors Dropbox or located on [Council's Intranet](#)

NAME AND ADDRESS OF EACH CORPORATION IN WHICH I HAD AN INTEREST OR HELD A POSITION AT ANY TIME DURING THE RETURN PERIOD	NATURE OF INTEREST (IF ANY) EG SHAREHOLDER	DESCRIPTION OF POSITION (IF ANY) EG DIRECTOR, COMPANY SECRETARY	PRINCIPAL OBJECTS OF CORPORATION (EXCEPT IN CASE OF LISTED COMPANY)
Nil	Nil		
Nil	Nil		
Nil	Nil		
Nil	Nil		


## F PROPERTY DEVELOPER

 **TIPS:** In this section, you must disclose if you are a 'property developer' or a close associate of an individual or corporation that is a 'property developer' for the purposes of the *Electoral Funding Act 2018*. (i) You will be a close associate of a person who is a property developer if you are (a) the spouse of the person, or (b) where the person has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the person in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out. (ii) You will be a close associate of a corporation that is a property developer if (a) you or your spouse are a director or officer of the corporation (b) you or your spouse have voting power in the corporation or a related body corporate of the corporation that is greater than 20% (c) where the corporation is a trustee, manager or responsible entity in relation to a trust, you hold more than 20% of the units in the trust (in the case of a unit trust) or you are a beneficiary of the trust (in the case of a discretionary trust), or (d) where the corporation has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the corporation in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out.

Were you a property developer or a close associate of a property developer on the return date?

No


## G POSITIONS IN TRADE UNIONS OR PROFESSIONAL OR BUSINESS ASSOCIATIONS

 **A TIP:** Do not include general membership but include details of any positions held whether remunerated or not

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  Nil Select option from this list

NAME OF EACH TRADE UNION AND EACH PROFESSIONAL OR BUSINESS ASSOCIATION IN WHICH I HELD ANY POSITION (WHETHER REMUNERATED OR NOT) AT ANY TIME DURING THE RETURN PERIOD	DESCRIPTION OF POSITION
Nil	
Nil	
Nil	


## H DEBTS

 **A TIP:** You **do not** need to provide information on (i) the amounts; (ii) debts for less than \$500; (iii) debts to any relative, bank, building society, credit union or other financial institution such as for your home mortgage, credit card or department store

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  Nil Select option from this list

NAME AND ADDRESS OF EACH PERSON OR ORGANISATION (CREDITOR) TO WHOM I WAS LIABLE TO PAY ANY DEBT AT ANY TIME DURING THE RETURN PERIOD	
NAME OF CREDITOR	ADDRESS OF CREDITOR
Nil	
Nil	
Nil	
Nil	

## I DISPOSITIONS OF REAL PROPERTY

-  **TIPS:** You must disclose details:
- of each disposal of real property since your last return was made by which you wholly or partly retained the use or benefit of the property or the right to repurchase the property;
  - of each disposal of real property by other persons or entities whereby you wholly or partly obtained the use of the property;
  - disposal includes –
    - grant of a lease or licence for all or part of the land,
    - mortgage over your land,
    - grant of easement over land by which you retain the ability to use the land,
    - sale of land (or grant of option by you) with (i) a lease or licence granted to you or a right for you to repurchase the land, (ii) or an easement or covenant over the land in favour of you
  - creation of an option to purchase land in favour of you;
  - creation by you of a charge over your land;
  - transfer by you of an interest in your land to a Trustee of a Trust of which you are a beneficiary;
  - transfer of land to your spouse or by your spouse to a third party whereby you continue to occupy the land;
  - transfer of title of your land subject to you continuing to receive a benefit, e.g. rent from the land.

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  Nil Select option from this list

Should you require more detailed explanation on the information to be provided in this Section, you should refer to Clauses 188(1) and 188(2) of the Local Government (General) Regulation 2005 or consult your solicitor

**1 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY BY ME AT ANY TIME DURING THE RETURN PERIOD AS A RESULT OF WHICH I RETAINED, EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY OR THE RIGHT TO REACQUIRE THE PROPERTY AT A LATER DATE Nil**

# UPDATE RETURN

# ITEM 6c.20.057 Page 5 of 20 DISCLOSURE OF INTERESTS


ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:

**2 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY TO A PERSON BY ANOTHER PERSON UNDER ARRANGEMENTS MADE BY ME, BEING DISPOSITIONS MADE AT ANY TIME DURING THE RETURN PERIOD, AS A RESULT OF WHICH I OBTAINED EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY Nil**

No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:

## J DISCRETIONARY DISCLOSURES

 **A TIP:** To be completed if you wish to make any additional disclosures

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and go to Sign and Date to complete this Return


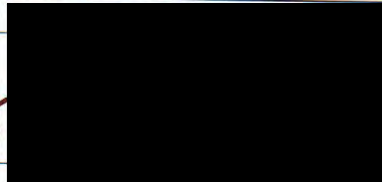
 Nil

Select option from this list

Nil	
Nil	
Nil	

## K REQUEST FOR PRIVACY OF PERSONAL INFORMATION

**By checking this box I request that my personal information (eg. personal residential addresses) be redacted from a copy of this return prior to being available for public viewing in accordance with the privacy principles of section 14 of the Government Information (Public Access) Act 2009 NSW and Information Access Guideline 1: For Local Councils on the disclosure of Information (returns disclosing the interest of councillors and designated persons) – September 2019 and Information Access Guideline 4: Personal Information as a public interest consideration under the GIPA Act - November 2018**

<b>MY SIGNATURE:</b>		
<b>DATE SIGNED:</b>	25 MARCH 2020	

### NEXT STEPS:

- Ensure that wherever you had nothing to declare, that you have selected the word 'NIL' from the drop-down lists.
- Electronically sign and date this page.
- Save your completed form and forward it by e-mail to the Governance Officer at [monique.ryan@clarence.nsw.gov.au](mailto:monique.ryan@clarence.nsw.gov.au)

**For further information please read the  
Office of Local Government's Self help guide for completion of returns**

<b>MY FULL NAME</b>	<b>GIVEN NAME: KAREN</b>	<b>SURNAME: TOMS</b>
<b>RETURN PERIOD:</b>	<b>1 JULY 2019 to</b>	<b>31/03/2020</b> <small>End Date</small>

## A REAL PROPERTY



**A TIP:** You must include: (i) either the postal addresses OR particulars of Title, i.e. Lot and DP (or SP) of properties **anywhere** in Australia that you had an interest in **at any time during** the Return Period; (ii) the Nature of your Interest, i.e. Owner, Part Owner, Lessee, Beneficiary, Occupier or Other

Address of each parcel of real property in which I had an interest at any time during the Return Period	Nature of my Interest: Select from the drop-down list 
---	---

### MY PLACE(S) OF RESIDENCE:

No: 68	Street: The Drive	Lot & DP: 28 270321	SELECT FROM LIST BELOW Part Owner
Suburb: YAMBA 2464		State: NSW	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	

### OTHER REAL PROPERTY POSTAL ADDRESS DETAILS:

No: 1	Street: The Anchorage	Lot & DP: 6 262108	SELECT FROM LIST BELOW Part Owner
Suburb: YAMBA 2464		State: NSW	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	

*If insufficient space, please attach a schedule to this form.*      Please tick if adding an attachment


## B SOURCES OF INCOME

 **A TIP:** Only provide information where the amount of income from an occupation, a Trust or other source, exceeded \$500.


### 1 SOURCES OF MY INCOME FROM AN OCCUPATION(S) *(sources, not amounts, of income I received from my Occupation(s) at any time during the Return Period)*

Description of my Occupation(s) e.g. Labourer, Cadet, Project Officer, Manager, etc.	Name and Address of Employer or Description of Office held (if applicable)	Name of Partnership (if applicable)
Occupations include: (i) an employee of Council; (ii) an employee of other organisations; (iii) self-employed; (iv) a consultant; (v) an Office holder in a Company		
Councillor	CLARENCE VALLEY COUNCIL 2 Prince Street GRAFTON NSW 2460	
Director	JKT & SONS Pty Ltd  c/- IGNITE ACCOUNTING SUITE 1/45 CINDERELLA Dve SPRINGWOOD QLD 4127	

### 2 SOURCES OF MY INCOME FROM A TRUST *(sources of income, not amounts, I received from a Trust during the Return Period)*


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box	<input checked="" type="radio"/>	NIL
NAME AND ADDRESS OF SETTLOR  <b>A TIP:</b> The 'Settlor' is the name of a person who created the Trust	NAME AND ADDRESS OF TRUSTEE	

### 3 OTHER SOURCES OF MY INCOME *(sources of other income, not amounts, I received at any time during the Return Period)*

 **TIPS:** a Other Sources of Income may include income from rental property, investments, business activities, welfare payments;  
 b You must include a description sufficient to identify the person, property or business activity from whom, or the circumstances in which, that income was received.


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box	<input checked="" type="radio"/>	NIL

## C GIFTS

 **A TIP:** Only include description of a single gift or multiple gifts from the same donor, the total value of which exceeded \$50

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section D	<input checked="" type="radio"/>	NIL
If you declare a gift <input checked="" type="radio"/> then you MUST also complete a Gifts and Benefits Declaration Form in the Councillors Dropbox or located on <a href="#">Council's Intranet</a>		
DESCRIPTION OF EACH GIFT RECEIVED BY ME AT ANY TIME DURING THE RETURN PERIOD	NAME AND ADDRESS OF GIFT DONOR	


## D CONTRIBUTIONS TO TRAVEL

 **A TIP:** Do not include payments by Council for your work-related travel

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section E




NIL

If you declare a gift  then you MUST also complete a Gifts and Benefits Declaration Form in the Councillors Dropbox or located on [Council's Intranet](#)

NAME AND ADDRESS OF EACH PERSON WHO MADE GREATER THAN \$250 FINANCIAL OR OTHER CONTRIBUTION TO ANY TRAVEL UNDERTAKEN BY ME DURING THE RETURN PERIOD	DATES TRAVEL WAS UNDERTAKEN	NAME OF STATES, TERRITORIES OF THE COMMONWEALTH AND OTHER COUNTRIES IN WHICH TRAVEL WAS UNDERTAKEN


## E INTERESTS AND POSITIONS IN CORPORATIONS

 **TIPS:** (i) Declare only if your shareholding was greater than 10% of voting rights in the corporation (ii) You must declare any position (not Shareholder) you held in a Corporation (including not-for-profit corporation) such as Director, whether or not you held shares in the Corporation or the position was a paid position

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section F




Select option from this list

If you declare a Position  you held in a Corporation that had a relationship with Council, you MUST complete a Conflict of Interests Disclosure Form in the Councillors Dropbox or located on [Council's Intranet](#)

NAME AND ADDRESS OF EACH CORPORATION IN WHICH I HAD AN INTEREST OR HELD A POSITION AT ANY TIME DURING THE RETURN PERIOD	NATURE OF INTEREST (IF ANY) E.G. SHAREHOLDER	DESCRIPTION OF POSITION (IF ANY) E.G. DIRECTOR, COMPANY SECRETARY	PRINCIPAL OBJECTS OF CORPORATION (EXCEPT IN CASE OF LISTED COMPANY)
CLARENCE VALLEY COMMUNITY FINANCIAL SERVICES LIMITED		DIRECTOR	BENDIGO COMMUNITY BANK SOUTH GRAFTON
JKT & SONS PTY LTD		DIRECTOR	CONTRACT MANAGER ILUKA RIVERSIDE HOLIDAY PARK
JKT & SONS PTY LTD		DIRECTOR	ALL ABOUT HAIR YAMBA
JKT & SONS PTY LTD		DIRECTOR	ALL ABOUT CARAVANNING AND CAMPING YAMBA


## F PROPERTY DEVELOPER

 **TIPS:** In this section, you must disclose if you are a 'property developer' or a close associate of an individual or corporation that is a 'property developer' for the purposes of the *Electoral Funding Act 2018*. (i) You will be a close associate of a person who is a property developer if you are (a) the spouse of the person, or (b) where the person has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the person in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out. (ii) You will be a close associate of a corporation that is a property developer if (a) you or your spouse are a director or officer of the corporation (b) you or your spouse have voting power in the corporation or a related body corporate of the corporation that is greater than 20% (c) where the corporation is a trustee, manager or responsible entity in relation to a trust, you hold more than 20% of the units in the trust (in the case of a unit trust) or you are a beneficiary of the trust (in the case of a discretionary trust), or (d) where the corporation has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the corporation in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out.

Were you a property developer or a close associate of a property developer on the return date?


No

## G POSITIONS IN TRADE UNIONS OR PROFESSIONAL OR BUSINESS ASSOCIATIONS

 **A TIP:** Do not include general membership but include details of any positions held whether remunerated or not


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section H	<input type="radio"/>	NIL
NAME OF EACH TRADE UNION AND EACH PROFESSIONAL OR BUSINESS ASSOCIATION IN WHICH I HELD ANY POSITION (WHETHER REMUNERATED OR NOT) AT ANY TIME DURING THE RETURN PERIOD	DESCRIPTION OF POSITION	

## H DEBTS

 **A TIP:** You **do not** need to provide information on (i) the amounts; (ii) debts for less than \$500; (iii) debts to any relative, bank, building society, credit union or other financial institution such as for your home mortgage, credit card or department store

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section I	<input type="radio"/>	Select option from this list
NAME AND ADDRESS OF EACH PERSON OR ORGANISATION (CREDITOR) TO WHOM I WAS LIABLE TO PAY ANY DEBT AT ANY TIME DURING THE RETURN PERIOD		
NAME OF CREDITOR	ADDRESS OF CREDITOR	
BANK OF QUEENSLAND	BRANCH DAISY HILL QLD 4127	

## I DISPOSITIONS OF REAL PROPERTY

 **TIPS:** You must disclose details:

- of each disposal of real property since your last return was made by which you wholly or partly retained the use or benefit of the property or the right to repurchase the property;
- of each disposal of real property by other persons or entities whereby you wholly or partly obtained the use of the property;
- disposal includes –
  - grant of a lease or licence for all or part of the land,
  - mortgage over your land,
  - grant of easement over land by which you retain the ability to use the land,
  - sale of land (or grant of option by you) with (i) a lease or licence granted to you or a right for you to repurchase the land, (ii) or an easement or covenant over the land in favour of you
- creation of an option to purchase land in favour of you;
- creation by you of a charge over your land;
- transfer by you of an interest in your land to a Trustee of a Trust of which you are a beneficiary;
- transfer of land to your spouse or by your spouse to a third party whereby you continue to occupy the land;
- transfer of title of your land subject to you continuing to receive a benefit, e.g. rent from the land.

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section J	<input type="radio"/>	NIL
Should you require more detailed explanation on the information to be provided in this Section, you should refer to Clauses 188(1) and 188(2) of the Local Government (General) Regulation 2005 or consult your solicitor		

**1 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY BY ME AT ANY TIME DURING THE RETURN PERIOD AS A RESULT OF WHICH I RETAINED, EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY OR THE RIGHT TO REACQUIRE THE PROPERTY AT A LATER DATE**




# UPDATE RETURN

## DISCLOSURE OF INTERESTS

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
<p>➤ <b>2 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY TO A PERSON BY ANOTHER PERSON UNDER ARRANGEMENTS MADE BY ME, BEING DISPOSITIONS MADE AT ANY TIME DURING THE RETURN PERIOD, AS A RESULT OF WHICH I OBTAINED EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY</b></p>				
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:

### J DISCRETIONARY DISCLOSURES

 **A TIP:** To be completed if you wish to make any additional disclosures

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and go to Sign and Date to complete this Return



Refer Below

YAMBA EVENING VIEW CLUB

PRESIDENT

### K REQUEST FOR PRIVACY OF PERSONAL INFORMATION

By checking this box I request that my personal information (eg. personal residential addresses) be redacted from a copy of this return prior to being available for public viewing in accordance with the privacy principles of section 14 of the Government Information (Public Access) Act 2009 NSW and Information Access Guideline 1: For Local Councils on the disclosure of Information (returns disclosing the interest of councillors and designated persons) – September 2019 and Information Access Guideline 4: Personal Information as a public interest consideration under the GIPA Act - November 2018

MY SIGNATURE:



*K. Jones*

DATE SIGNED:

25 MARCH 2020

#### NEXT STEPS:

- Ensure that wherever you had nothing to declare, that you have selected the word 'NIL' from the drop-down lists.
- Electronically sign and date this page.
- Save your completed form and forward it by e-mail to the Governance Officer at [monique.ryan@clarence.nsw.gov.au](mailto:monique.ryan@clarence.nsw.gov.au)

# UPDATE RETURN

# DISCLOSURE OF INTERESTS

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

**For further information please read the [Office of Local Government's Self help guide for completion of returns](#)**

<b>MY FULL NAME</b>	<b>GIVEN NAME: DYLAN</b>	<b>SURNAME: KELLY</b>
<b>RETURN PERIOD:</b>	1 JULY 2019 to	End Date

## A REAL PROPERTY

**A TIP:** You must include: (i) either the postal addresses OR particulars of Title, i.e. Lot and DP (or SP) of properties **anywhere** in Australia that you had an interest in **at any time during** the Return Period; (ii) the Nature of your Interest, i.e. Owner, Part Owner, Lessee, Beneficiary, Occupier or Other

Address of each parcel of real property in which I had an interest at any time during the Return Period	Nature of my Interest: Select from the drop-down list 
---	---

### MY PLACE(S) OF RESIDENCE:

No: ■■■	Street: ■■■■■■■■■■	Lot & DP: ■■■■■■	SELECT FROM LIST BELOW - ■■■■■■
Suburb: ■■■■■		State: ■■■■	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	

### OTHER REAL PROPERTY POSTAL ADDRESS DETAILS:

No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:		State:	


*If insufficient space, please attach a schedule to this form.*      Please tick if adding an attachment

# UPDATE RETURN

## DISCLOSURE OF INTERESTS

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

### B SOURCES OF INCOME

 **A TIP:** Only provide information where the amount of income from an occupation, a Trust or other source, exceeded \$500.



#### ➤ 1 SOURCES OF MY INCOME FROM AN OCCUPATION(S)

(sources, **not amounts**, of income I received from my Occupation(s) at any time during the Return Period)

Description of my Occupation(s) e.g. Labourer, Cadet, Project Officer, Manager, etc.	Name and Address of Employer or Description of Office held (if applicable)	Name of Partnership (if applicable)
Occupations include: (i) an employee of Council; (ii) an employee of other organisations; (iii) self-employed; (iv) a consultant; (v) an Office holder in a Company		
CONSTRUCTION ENGINEER	CLARENCE VALLEY COUNCIL 2 Prince Street GRAFTON NSW 2460	EMPLOYEE



#### ➤ 2 SOURCES OF MY INCOME FROM A TRUST

(sources of income, **not amounts**, I received from a Trust during the Return Period)


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box		NIL
NAME AND ADDRESS OF SETTLOR	NAME AND ADDRESS OF TRUSTEE	
 <b>A TIP:</b> The 'Settlor' is the name of a person who created the Trust		



#### ➤ 3 OTHER SOURCES OF MY INCOME

(sources of other income, **not amounts**, I received at any time during the Return Period)

 <b>TIPS:</b> a Other Sources of Income may include income from rental property, investments, business activities, welfare payments; b You must include a description sufficient to identify the person, property or business activity from whom, or the circumstances in which, that income was received.		
If you have Nothing to Declare, select the word 'Nil' in the adjacent Box		NIL

### C GIFTS

 **A TIP:** Only include description of a single gift or multiple gifts from the same donor, the total value of which exceeded \$50


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section D		NIL
If you declare a gift  then you MUST also complete a Gifts and Benefits Declaration Form in the Councillors Dropbox or located on <a href="#">Council's Intranet</a>		
DESCRIPTION OF EACH GIFT RECEIVED BY ME AT ANY TIME DURING THE RETURN PERIOD	NAME AND ADDRESS OF GIFT DONOR	

# UPDATE RETURN

## DISCLOSURE OF INTERESTS

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER


### D CONTRIBUTIONS TO TRAVEL

 **A TIP:** Do not include payments by Council for your work-related travel

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section E




NIL

If you declare a gift  then you MUST also complete a Gifts and Benefits Declaration Form in the Councillors Dropbox or located on [Council's Intranet](#)

NAME AND ADDRESS OF EACH PERSON WHO MADE GREATER THAN \$250 FINANCIAL OR OTHER CONTRIBUTION TO ANY TRAVEL UNDERTAKEN BY ME DURING THE RETURN PERIOD	DATES TRAVEL WAS UNDERTAKEN	NAME OF STATES, TERRITORIES OF THE COMMONWEALTH AND OTHER COUNTRIES IN WHICH TRAVEL WAS UNDERTAKEN


### E INTERESTS AND POSITIONS IN CORPORATIONS

 **TIPS:** (i) Declare only if your shareholding was greater than 10% of voting rights in the corporation (ii) You must declare any position (not Shareholder) you held in a Corporation (including not-for-profit corporation) such as Director, whether or not you held shares in the Corporation or the position was a paid position

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section F




NIL

If you declare a Position  you held in a Corporation that had a relationship with Council, you MUST complete a Conflict of Interests Disclosure Form in the Councillors Dropbox or located on [Council's Intranet](#)


NAME AND ADDRESS OF EACH CORPORATION IN WHICH I HAD AN INTEREST OR HELD A POSITION AT ANY TIME DURING THE RETURN PERIOD	NATURE OF INTEREST (IF ANY) EG SHAREHOLDER	DESCRIPTION OF POSITION (IF ANY) EG DIRECTOR, COMPANY SECRETARY	PRINCIPAL OBJECTS OF CORPORATION (EXCEPT IN CASE OF LISTED COMPANY)

### F PROPERTY DEVELOPER


 **TIPS:** In this section, you must disclose if you are a 'property developer' or a close associate of an individual or corporation that is a 'property developer' for the purposes of the *Electoral Funding Act 2018*. (i) You will be a close associate of a person who is a property developer if you are (a) the spouse of the person, or (b) where the person has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the person in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out. (ii) You will be a close associate of a corporation that is a property developer if (a) you or your spouse are a director or officer of the corporation (b) you or your spouse have voting power in the corporation or a related body corporate of the corporation that is greater than 20% (c) where the corporation is a trustee, manager or responsible entity in relation to a trust, you hold more than 20% of the units in the trust (in the case of a unit trust) or you are a beneficiary of the trust (in the case of a discretionary trust), or (d) where the corporation has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the corporation in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out.

Were you a property developer or a close associate of a property developer on the return date?

No


**UPDATE RETURN****DISCLOSURE OF INTERESTS**ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER**G POSITIONS IN TRADE UNIONS OR PROFESSIONAL OR BUSINESS ASSOCIATIONS** **A TIP:** Do not include general membership but include details of any positions held whether remunerated or notIf you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section H**NIL**NAME OF EACH TRADE UNION AND EACH PROFESSIONAL OR BUSINESS ASSOCIATION  
IN WHICH I HELD ANY POSITION (WHETHER REMUNERATED OR NOT)  
AT ANY TIME DURING THE RETURN PERIOD

DESCRIPTION OF POSITION

**H DEBTS** **A TIP:** You **do not** need to provide information on (i) the amounts; (ii) debts for less than \$500; (iii) debts to any relative, bank, building society, credit union or other financial institution such as for your home mortgage, credit card or department storeIf you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section I**NIL**NAME AND ADDRESS OF EACH PERSON OR ORGANISATION (CREDITOR) TO WHOM I WAS LIABLE TO PAY ANY DEBT AT ANY TIME  
DURING THE RETURN PERIOD

NAME OF CREDITOR


ADDRESS OF CREDITOR

**I DISPOSITIONS OF REAL PROPERTY** **TIPS:** You must disclose details:


- of each disposal of real property since your last return was made by which you wholly or partly retained the use or benefit of the property or the right to repurchase the property;
- of each disposal of real property by other persons or entities whereby you wholly or partly obtained the use of the property;
- disposal includes –
  - grant of a lease or licence for all or part of the land,
  - mortgage over your land,
  - grant of easement over land by which you retain the ability to use the land,
  - sale of land (or grant of option by you) with (i) a lease or licence granted to you or a right for you to repurchase the land, (ii) or an easement or covenant over the land in favour of you
- creation of an option to purchase land in favour of you;
- creation by you of a charge over your land;
- transfer by you of an interest in your land to a Trustee of a Trust of which you are a beneficiary;
- transfer of land to your spouse or by your spouse to a third party whereby you continue to occupy the land;
- transfer of title of your land subject to you continuing to receive a benefit, e.g. rent from the land.


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section J**NIL**

Should you require more detailed explanation on the information to be provided in this Section, you should refer to Clauses 188(1) and 188(2) of the Local Government (General) Regulation 2005 or consult your solicitor

 **1 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY BY ME AT ANY TIME DURING THE RETURN PERIOD AS A RESULT OF WHICH I RETAINED, EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY OR THE RIGHT TO REACQUIRE THE PROPERTY AT A LATER DATE**

**UPDATE RETURN****DISCLOSURE OF INTERESTS**ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
 <b>2 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY TO A PERSON BY ANOTHER PERSON UNDER ARRANGEMENTS MADE BY ME, BEING DISPOSITIONS MADE AT ANY TIME DURING THE RETURN PERIOD, AS A RESULT OF WHICH I OBTAINED EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY</b>				
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:

**J DISCRETIONARY DISCLOSURES**
 **A TIP:** To be completed if you wish to make any additional disclosures

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and go to Sign and Date to complete this Return



NIL

**K REQUEST FOR PRIVACY OF PERSONAL INFORMATION**

**By checking this box I request that my personal information (eg. personal residential addresses) be redacted from a copy of this return prior to being available for public viewing in accordance with the privacy principles of section 14 of the [Government Information \(Public Access\) Act 2009 NSW](#) and [Information Access Guideline 1: For Local Councils on the disclosure of Information \(returns disclosing the interest of councillors and designated persons\) – September 2019](#) and [Information Access Guideline 4: Personal Information as a public interest consideration under the GIPA Act - November 2018](#)**

<b>MY SIGNATURE:</b>	 
<b>DATE SIGNED:</b>	24/02/2020

**NEXT STEPS:**


- Ensure that wherever you had nothing to declare, that you have selected the word 'NIL' from the drop-down lists.
- Electronically sign and date this page.
- Save your completed form and forward it by e-mail to the Governance Officer at [monique.ryan@clarence.nsw.gov.au](mailto:monique.ryan@clarence.nsw.gov.au)

**PRIMARY RETURN**


**DISCLOSURE OF INTERESTS**

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

**For further information please read the [Office of Local Government's Self help guide for completion of returns](#)**

<b>MY FULL NAME</b>	<b>GIVEN NAME: Devin</b>	<b>SURNAME: Simpson</b>
<b>RETURN DATE: 04/02/2020</b>	 <b>A TIP:</b> This form must be lodged within 3 months of commencement with Council as a Councillor or Designated Person	

**A REAL PROPERTY**

 **A TIP:** You must include: (i) either the postal addresses OR particulars of Title, i.e. Lot and DP (or SP) of properties **anywhere** in Australia that you had an interest in **at any time during** the Return Period; (ii) the Nature of your Interest, i.e. Owner, Part Owner, Lessee, Beneficiary, Occupier or Other

Address of each parcel of real property in which I had an interest at any time during the Return Period	Nature of my Interest: Select from the drop-down list 
---	--

**MY PLACE(S) OF RESIDENCE:**

No: [REDACTED]	Street: [REDACTED]	Lot & DP:	[REDACTED]
Suburb: [REDACTED]	State: [REDACTED]		
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		

**OTHER REAL PROPERTY POSTAL ADDRESS DETAILS:**

No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		
No:	Street:	Lot & DP:	SELECT FROM LIST BELOW
Suburb:	State:		

If insufficient space, please attach a schedule to this form. Please tick if adding an attachment

# PRIMARY RETURN

## DISCLOSURE OF INTERESTS

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
 LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

### B SOURCES OF INCOME

 **A TIP:** Only provide information where the amount of income from an occupation, a Trust or other source, exceeded \$500.



#### ➤ 1 SOURCES OF MY INCOME FROM AN OCCUPATION(S)

(sources, *not amounts*, of income I received from my Occupation(s) at any time during the Return Period)

Description of my Occupation(s) e.g. Labourer, Cadet, Project Officer, Manager, etc.	Name and Address of Employer or Description of Office held (if applicable)	Name of Partnership (if applicable)
Occupations include: (i) an employee of Council; (ii) an employee of other organisations; (iii) self-employed; (iv) a consultant; (v) an Office holder in a Company		
Acting Works Coordinator	CLARENCE VALLEY COUNCIL 2 Prince Street GRAFTON NSW 2460	



#### ➤ 2 SOURCES OF MY INCOME FROM A TRUST

(sources of income, *not amounts*, I received from a Trust during the Return Period)


If you have Nothing to Declare, select the word 'Nil' in the adjacent Box		NIL
NAME AND ADDRESS OF SETTLOR  <b>A TIP:</b> The 'Settlor' is the name of a person who created the Trust	NAME AND ADDRESS OF TRUSTEE	



#### ➤ 3 OTHER SOURCES OF MY INCOME

(sources of other income, *not amounts*, I received at any time during the Return Period)

 <b>TIPS:</b> a Other Sources of Income may include income from rental property, investments, business activities, welfare payments; b You must include a description sufficient to identify the person, property or business activity from whom, or the circumstances in which, that income was received.		
If you have Nothing to Declare, select the word 'Nil' in the adjacent Box		NIL








### C GIFTS

 **A TIP:** Only include description of a single gift or multiple gifts from the same donor, the total value of which exceeded \$50

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and move to Section D		NIL
If you declare a gift  then you MUST also complete a Gifts and Benefits Declaration Form in the Councillor's Dropbox or located on <a href="#">Councils' Intranet</a>		
DESCRIPTION OF EACH GIFT RECEIVED BY ME AT ANY TIME DURING THE RETURN PERIOD	NAME AND ADDRESS OF GIFT DONOR	

**\*\*\* NOT REQUIRED FOR PRIMARY RETURNS \*\*\***




**PRIMARY RETURN****DISCLOSURE OF INTERESTS**ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER**D CONTRIBUTIONS TO TRAVEL** **A TIP:** Do not include payments by Council for your work-related travelIf you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section E **NIL**If you declare a gift  then you MUST also complete a Gifts and Benefits Declaration Form in the Councillor's Dropbox or  
located on [Councils' Intranet](#)NAME AND ADDRESS OF EACH PERSON WHO MADE  
GREATER THAN \$250 FINANCIAL OR OTHER  
CONTRIBUTION TO ANY TRAVEL UNDERTAKEN BY ME  
DURING THE RETURN PERIODDATES TRAVEL WAS  
UNDERTAKENNAME OF STATES, TERRITORIES  
OF THE COMMONWEALTH AND  
OTHER COUNTRIES IN WHICH  
TRAVEL WAS UNDERTAKEN**\*\*\* NOT REQUIRED FOR PRIMARY RETURNS \*\*\*****E INTERESTS AND POSITIONS IN CORPORATIONS** **TIPS:** (i) Declare only if your shareholding was greater than 10% of voting rights in the corporation (ii) You must declare any position  
(not Shareholder) you held in a Corporation (including not-for-profit corporation) such as Director, whether or not you held shares in the  
Corporation or the position was a paid positionIf you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
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Interests Disclosure Form in the Councillors Dropbox or located on [Councils' Intranet](#)NAME AND ADDRESS OF EACH CORPORATION IN  
WHICH I HAD AN INTEREST OR HELD A POSITION  
AT ANY TIME DURING THE RETURN PERIODNATURE OF INTEREST  
(IF ANY)  
EG SHAREHOLDERDESCRIPTION OF  
POSITION (IF ANY)  
EG DIRECTOR, COMPANY  
SECRETARYPRINCIPAL OBJECTS OF  
CORPORATION (EXCEPT IN  
CASE OF LISTED COMPANY)**F PROPERTY DEVELOPER** **TIPS:** In this section, you must disclose if you are a 'property developer' or a close associate of an individual or corporation that is a  
'property developer' for the purposes of the *Electoral Funding Act 2018*. (i) You will be a close associate of a person who is a property  
developer if you are (a) the spouse of the person, or (b) where the person has made a 'relevant planning application' that is pending, you are  
in a joint venture or partnership with the person in connection with the 'relevant planning application' and you are likely to obtain a financial  
gain if it is approved or carried out. (ii) You will be a close associate of a corporation that is a property developer if (a) you or your spouse are  
a director or officer of the corporation (b) you or your spouse have voting power in the corporation or a related body corporate of the  
corporation that is greater than 20% (c) where the corporation is a trustee, manager or responsible entity in relation to a trust, you hold more  
than 20% of the units in the trust (in the case of a unit trust) or you are a beneficiary of the trust (in the case of a discretionary trust), or (d)  
where the corporation has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the corporation  
in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out.Were you a property developer or a close associate of a property developer on the return  
date?**No**

# PRIMARY RETURN

## DISCLOSURE OF INTERESTS

ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER

### G POSITIONS IN TRADE UNIONS OR PROFESSIONAL OR BUSINESS ASSOCIATIONS

 **A TIP:** Do not include general membership but include details of any positions held whether remunerated or not

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section H




NIL

NAME OF EACH TRADE UNION AND EACH PROFESSIONAL OR BUSINESS ASSOCIATION  
IN WHICH I HELD ANY POSITION (WHETHER REMUNERATED OR NOT)  
AT ANY TIME DURING THE RETURN PERIOD

DESCRIPTION OF POSITION

### H DEBTS

 **A TIP:** You **do not** need to provide information on (i) the amounts; (ii) debts for less than \$500; (iii) debts to any relative, bank, building society, credit union or other financial institution such as for your home mortgage, credit card or department store

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section I




NIL

NAME AND ADDRESS OF EACH PERSON OR ORGANISATION (CREDITOR) TO WHOM I WAS LIABLE TO PAY ANY DEBT AT ANY TIME  
DURING THE RETURN PERIOD

NAME OF CREDITOR

ADDRESS OF CREDITOR

### I DISPOSITIONS OF REAL PROPERTY

 **TIPS:** You must disclose details:


- of each disposal of real property since your last return was made by which you wholly or partly retained the use or benefit of the property or the right to repurchase the property;
- of each disposal of real property by other persons or entities whereby you wholly or partly obtained the use of the property;
- disposal includes –
  - grant of a lease or licence for all or part of the land,
  - mortgage over your land,
  - grant of easement over land by which you retain the ability to use the land,
  - sale of land (or grant of option by you) with (i) a lease or licence granted to you or a right for you to repurchase the land, (ii) or an easement or covenant over the land in favour of you
- creation of an option to purchase land in favour of you;
- creation by you of a charge over your land;
- transfer by you of an interest in your land to a Trustee of a Trust of which you are a beneficiary;
- transfer of land to your spouse or by your spouse to a third party whereby you continue to occupy the land;
- transfer of title of your land subject to you continuing to receive a benefit, e.g. rent from the land.

If you have Nothing to Declare, select the word 'Nil' in the adjacent Box  
and move to Section J



NIL


Should you require more detailed explanation on the information to be provided in this Section, you should refer to Clauses 188(1) and 188(2) of the Local Government (General) Regulation 2005 or consult your solicitor

 **1 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY BY ME AT ANY TIME DURING THE RETURN PERIOD AS A RESULT OF WHICH I RETAINED, EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY OR THE RIGHT TO REACQUIRE THE PROPERTY AT A LATER DATE**

**PRIMARY RETURN****DISCLOSURE OF INTERESTS**ELECTRONICALLY COMPLETE THIS FORM, ELECTRONICALLY SIGN AND DATE THEN  
LODGE BY E-MAIL TO COUNCIL'S GOVERNANCE OFFICER**\*\*\* NOT REQUIRED FOR PRIMARY RETURNS \*\*\***

- 2 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY TO A PERSON BY ANOTHER PERSON UNDER ARRANGEMENTS MADE BY ME, BEING DISPOSITIONS MADE AT ANY TIME DURING THE RETURN PERIOD, AS A RESULT OF WHICH I OBTAINED EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY

**\*\*\* NOT REQUIRED FOR PRIMARY RETURNS \*\*\*****J DISCRETIONARY DISCLOSURES**

 **A TIP:** To be completed if you wish to make any additional disclosures


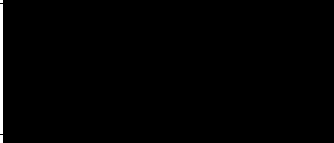
If you have Nothing to Declare, select the word 'Nil' in the adjacent Box and go to Sign and Date to complete this Return



NIL

**K REQUEST FOR PRIVACY OF PERSONAL INFORMATION**

**By checking this box I request that my personal information (eg. personal residential addresses) be redacted from a copy of this return prior to being available for public viewing in accordance with the privacy principles of section 14 of the [Government Information \(Public Access\) Act 2009 NSW](#) and [Information Access Guideline 1: For Local Councils on the disclosure of Information \(returns disclosing the interest of councillors and designated persons\) – September 2019](#) and [Information Access Guideline 4: Personal Information as a public interest consideration under the GIPA Act - November 2018](#)**

<b>MY SIGNATURE:</b>	 
<b>DATE SIGNED:</b>	04/02/2020

**NEXT STEPS:**

- Ensure that wherever you had nothing to declare, that you have selected the word 'NIL' from the drop-down lists.
- Electronically sign and date this page.
- Save your completed form and forward it by e-mail to the Governance Officer at [monique.ryan@clarence.nsw.gov.au](mailto:monique.ryan@clarence.nsw.gov.au)

**Clarence Valley Council**  
**Grafton Regional Gallery Advisory Committee**  
**Wednesday 27 November from 5:00pm Gallery Studio**  
**Minutes**

**Attendance:** Lesley Apps, Heather Brown, Geoff Crispin, Clr Peter Ellem, Pam Fysh, Jane Kreis, Steve McKimm, Rhonda Tetley and Niomi Sands Gallery Director

ITEM	DESCRIPTION	DISCUSSION / COMMENTS / ACTION / RECOMMENDATION	Action Officer
1	<b>Welcome</b>	Niomi Sands	
2	<b>Acknowledgment of Country</b>	Niomi Sands	
3	<b>Apologies</b>	Bree Hiatt, Des Schroder	
4	<b>Declarations of Interest</b>	Geoff Crispin – Decision to be made re former partner of Fiona Gavens’ artist proposal of an artwork donation.	
5	<b>Adoption of previous meeting minutes</b>	Minutes of meeting on 26 June 2019 approved by Bree Hiatt Committee Chair via email response 30/7/19 with no changes requested.	
6	<b>Business Arising from previous Minutes</b>	Draft Strategic Plan Niomi Sands spoke to the draft plan, No questions or changes requested from the floor.	
7	<b>Business for this Meeting</b>	<p><b>Resignation form the committee – Robyn Tychsen</b>  Robyn enjoyed her time on the Committee, Niomi will check the constitution regarding a replacement.</p> <p><b>Museum Advisor Program (June to November 2019 Report)</b>  Museum Advisor is Joan Kelly who gave a positive report, Museums Unpacked workshops are assisting local Museum volunteers and thankful for surplus Gallery equipment donated to Museums.</p> <p><b>Directors Report</b>  Niomi explained data collection of attendances noting positive results and that the Gallery Shop is doing well. Donation Box income received during Jacaranda was impressive.</p> <p>I. <b>Collection Purchases</b>  John Witzig – Niomi would like to purchase a work to complement John’s Collection works, the Committee gave positive support.  GW Bot – Niomi would like to purchase another sculptural work to complement Collection works, the Committee gave</p>	

ITEM	DESCRIPTION	DISCUSSION / COMMENTS / ACTION / RECOMMENDATION	Action Officer
		<p>positive support.</p> <p><b>Donation Decision</b> Fiona Gavens' proposal for donation of a patchwork quilt accepted by the Committee.</p> <p><b>Update re Gallery pack up prior to renovations commencing</b> Artworks values over \$10,000 each have been removed and stored in Brisbane in a climate controlled environment. Rest of the Collection will be moved to Council storage facility at Koolkhan once completed. Niomi showed detailed images of the new Gallery and updated information. Discussion was held re a cloakroom and storage room. A Sod Turning Ceremony will be held on Friday 13 December at 2:00pm</p>	
8	<b>Items for next meeting</b>	Nil	
9	<b>Time, date and venue of next meeting</b>	TBA	
10	<b>Meeting close</b>	6:07pm	

**Minutes approved by the committee at the meeting held on 30 March 2020.**

**DUNDURRABIN COMMUNITY CENTRE COMMITTEE AGENDA / MINUTES**

<b>TIME / DATE</b> 6 <sup>th</sup> Feb 2020 at 5pm	<b>LOCATION</b> Dundurrabin Community Centre	
<b>PRESENT</b> Kathy Sally Carol Tracey Rhona Leonie		
<b>APOLOGIES</b> No apologies given- Dylan Pete		
<b>READING OF LAST MONTHS MINUTES</b>	<b>The minutes of the previous meeting was read &amp; accepted as correct</b>	<b>Motion Moved- Sally Seconded- kathy</b>
<b>Business from last meeting</b>	<b>Discussion/ Decision</b>	<b>Action/ who to Action</b>
Abby to fit slide locks/ Carol to buy padlocks	Abby has fitted slide locks	
School return the shed key		
School Presentation- certificate	DCC was given a certificate of appreciation	
<b>Chairperson</b>	Looking forward to a successful year with encouraging the community to support their centre by coming along to planned events. In addition we hope to bring events that support the community of any trauma that may of occurred from the passed fires. Council is being very supportive of this and is encouraging the community to get together to build resilience and a have more cohesive connections.	
<b>Open Mics Nights</b>	Phil Ward mentions that the nights are going well. So much talent in and around our community. They are hoping soon the do a gig	

	at the DCC markets.	
<b>Treasurers Report- Carol</b>	Carol handed out to each member present a copy of the report.	All agreed to be true and correct.
<b>Café n' More Co-ordinator's Report- Sally</b>	This month's market helpers are; Carol Kathy Sally Rhona Gail.	Quiche & Salad, Turkey Lasagne, Vegie Pie, Beef Noodle Spag Bog.
<b>Grounds person Supervisor- Dylan</b>		
<b>Community Garden- Leader- Sally</b>	Trees have survived due to the rain. Lots of people using the garden now.	
<b>Friday Night Pool Supervisor- Tracy</b>	Still no pool nights, waiting for CVC to have their contractor to finish works	Tracey is going to ask those who are wanting to play pool, if they would help move the wood up against the wall so access around table is safe.
<b>Amenities servicer- Gail</b>	All is well	
<b>Correspondence In</b>		
Certificate of appreciation from school		
<b>Correspondence Out</b>	Phone calls to CVC- Steve Wiley- David Sutton- Sammy Lovejoy	
<b>NEW BUSINESS 7 AGENDA ITEMS</b>	<b>DISUSSION/ DECISION</b>	<b>ACTION/ WHO TO ACTION</b>
Hall Hire- Depression and Anxiety Recovery programme information day. Monday 6 <sup>th</sup> of Feb 2020, 2pm till 4pm	All agree to the this hall hire	
Fire Equipment Check Company Came	Checked extinguishes and exit lights.	

	He was also asked to give better notice of his arrival as there needs to be someone to open up for him.	
Contact School in regards to water and neighbour Haley	Spoke to Melissa in regards to this. She had already suspected this. With our contact she now action a plan with the Principal.	
IBC container to be given to Dundurrabin Community Centre	Collect from Hayley	Mick Wright to transport Sally to bring Chain and lock
Male toilet Seat needs fixing	Carol to call Abby to fix	All agreed
Redo committee contact sign	Leonie to do	
Money that was granted in the Sept/Oct council meeting	After talking with Steve Wiley, he was sure that money was the grant he got for the works already happening at DCC. He suggested I talk with Tim Hall. I spoke with Tim and yes the monies talked about in that council meeting in Sept/Oct was that of the grant in with Steve Wiley applied for us at DCC.	
community Recovery Meeting	To reschedule to Thursday 27 <sup>th</sup> February 2020 @ 10am to 12noon	In addition I have invited Sammy Lovejoy, to sit with Grant Committee Members to help with the writing of grants.
Wood and wood shed	To discuss at next meeting	
<b>Next meeting – Thursday 12<sup>th</sup> March 2020 @ 12 noon @ Community Centre</b>		
<b>Next Meeting Date</b>		
<b>Meeting closed</b>		



Calliope Hall Committee Meeting – Minutes – 19/02/2020

Meeting opened 5.30pm

New Executive elected:

President: Michael Barnier

Secretary: Sarah McGrath

Treasurer: Tom Granlease

Bookings Manager: Michelle Scott.

Upcoming Bookings:

- 23/03/2020 Music Performance as part of the Plunge Festival. Artist Brian Winters is playing Gothic Folk style music
- 04/04/2020 Crotty Wedding
- 02/05/2020 Hay Wedding
- Camp Oven night 30/05/2020.

On Saturday 14<sup>th</sup> March we will give the hall a clean, starting in the afternoon.

Treasurer handover:

- There are three accounts:
  - Term Deposit
  - Cheque and
  - Savings
- The accounts are set up with 4 signatures , any two to sign.
- We need to arrange new signees. Will be Sarah McGrath, Tom Granleese, Michelle Scott and Ken Cowan.

Sam Lovejoy discussed starting a wish list for the hall. Some ideas were

- Replacing gauze on windows
- Airconditioning
- Solar Panels
- Painting the exterior
- Dishwasher
- Repairing broken fan
- Replacing/repairing gutters
- Outdoor lighting
- New Curtains
- Improve BBQ area.

Meeting closed 6.30pm

**MINUTES OF TUCABIA COMMUNITY HALL WEDNESDAY 19<sup>TH</sup> FEBRUARY 2020  
AT 6.30 PM**

**PRESENT** Kris Thorley, Damien Moran, Brett Bowling, Dee Blanch, Lainie Lee, Kathy and Warwick Jones.

**MINUTES** Read from Previous Meeting..accepted Kathy. Sec. Damien

**TREASURERS REPORT:** Balance to date is \$8,139.42

**BUSINESS ARISING:** The Double Door Fridge in front store room is not working. Damien made enquiries but to no avail for one to be purchased of second hand. Lainie to seek a quote only from Harvey Norman for a new double door fridge for consideration when time and money is available.

**GENERAL BUSINESS: KITCHEN** Glen Ryder is coming to Hall on Tuesday 25<sup>th</sup> Feb. for a measure up and will proceed to do the Kitchen job. Brett and Warwick will be in attendance too, along with any other committee members.

Lainie has made a suggestion to Brett re cupboards doors and cutlery draws on the front serving counter be replaced with white doors to match already installed on other cupboards. Brett did a measure up and will see to this job.

**ESSENTIAL ENERGY GRANT** Tucabia Hall over to last 3 years has applied for a \$200 donation from EEG towards the upkeep of the hall. Lainie to proceed with the application for 2020 for \$200. This may take 3 -6 months to receive.

**HAND RAIL ON SIDE RAMP WALK WAY** The committee has been telling CVC of the danger of the loose movement of this hand rail for quite some time. Tim Hall to be advised that this is a OH &S issue and needs attention.

**MEETING CLOSED AT 7.20PM**

**NEXT MEETING TO BE ADVISED.**

**LAINIE LEE (SECRETARY)**

## Nymboida Hall Management Committee

Minutes of the Meeting held Monday 24 February 2020 at Nymboida Hall.

**Meeting opened:** 6:20pm

**Committee present:** Leonie Valuntas-Achilles (presiding), Jenny Spencer, Annie Wolff.

**Apologies:** Kwame Tsey, Sarah Liptrot.

**Public present:** Pamela Denise.

**Correspondence out:** none

**Correspondence in:**

- Letter from CVC (dated 9 Jan) approving 2018-19 financials, invoicing GST for that year, and requesting return of \$8,085 received in error.
- 24 Feb – Message from Sarah Liptrot to Jenny Spencer indicating her wish to resign as Treasurer.

**Treasurer's report:** Not available.

**Minutes of the previous meeting:**

Minutes from the meeting held 3 February 2020 were read.

MOTION: that the Minutes of the previous meeting be accepted as read.

Annie Wolff / Jenny Spencer. Carried.

**Business arising:**

- **Ramp and steps to verandah:**  
Ongoing - awaiting confirmation from CVC's Tim Hall that steps will be rebuilt later this financial year.
- **Box gutter:**  
Ongoing - awaiting response from CVC's Tim Hall.
- **Termite inspection:**  
Ongoing – awaiting report from CVC regarding the exterminator's latest visit.
- **Five-year plan:**  
Scullery - ongoing.
- **Light over Kitchen deck:**  
Kwame still to do.
- **Under-Hall rubbish:**  
Ongoing - Kwame to contact Tim Hall seeking a fee waiver for tipping Council's building waste and other rubbish.
- **Bank account signatories:**  
In process. Jenny Spencer will lodge the form at Bendigo Bank removing Sue Stevens as a signatory.

- **Ratification of new member:**  
Ongoing – still awaiting CVC’s ratification of Sarah Liptrot as a new Committee member.
- **Replacing lattice on front and back gables of Pavilion:**  
Kwame Tsey has reported that the available lattice panels are too small. We will review this replacement task in the future.
- **Door latches:**  
Handyperson has installed latches on all the required doors except the servery doors. Handyperson’s invoice with dockets are to come.
- **Effects of bushfire disaster on Hall usage and management:**
  1. Hall hire for regular community dinners will be minimal, to be negotiated.
  2. The spare key has been moved.
  3. For Hall bookings and inquiries, Kwame Tsey needs to update his advertised contact numbers.
- **Grants for capital improvements – community resilience grants:**  
Leonie Valuntas-Achilles will make initial contact with relevant grant bodies.  
Before prioritising projects for grant funding, this Committee needs to await the outcome of the community consultation process currently being undertaken to ascertain the community’s wishes for the expenditure of bushfire donated funds.

## General business:

1. **Mosaic workshop 8 March:**  
Pamela Denise advised that she will be conducting mosaic workshops at the Hall on 7<sup>th</sup> and 8<sup>th</sup> March. The session on the 8<sup>th</sup> coincides with the Sunday Market and the meeting agreed with Pamela’s proposal to share the Pavilion space as she only needs one large table space for mosaic grouting.
2. **Renovation of bus stop mosaic:**  
Pamela Denise advised that she will be renovating the art work on the bus stop during April / May. She proposed that she set up a work table in the corner of the Pavilion to be used full-time (5 days each week for 4 weeks). This would be her work space but she also envisions it as a community workshop space where people could become involved in the project. The meeting agreed, in principle, to the proposal and to charge a hire fee of \$200 per week.
3. **Response to CVC regarding funds deposited in error by OEH:**  
Annie reported that she has spoken with Vickie Stacey at CVC and explained that efforts were made to find out the reason for the deposited funds at the time and that consequently this Committee decided to spend the funds on replacing the west gable, on the Hall sign and on the awning over the kitchen door, thereby weatherproofing the Hall, etc.  
Annie read the draft letter to CVC which details those explanations and states that we don’t believe we have any obligation to make good OEH’s error. The meeting approved the draft letter to be sent.
4. **Expenses approved:**  
The meeting approved reimbursing Annie Wolff \$8.00 for drinking water and paying CVC’s invoice for GST for 2018-19.
5. **Cake and coffee stall:**  
Sunday 8 March. Bakers to be Joan and Leonie. Baristas to be Leonie and Annie.

6. **RFS rainwater tank overflow:**  
It is noted that the RFS rainwater tank is overflowing and creating a wet area below it.
7. **Men's toilet:**  
Jenny Spencer will purchase a new seat and lid.
8. **Leaking water pipe:**  
It was reported that there was a leak from the copper pipe that runs along the west side of the Ladies' toilets. Agreed to watch and check if the leak persists.
9. **Gate valve buried:**  
The gate valve on the rainwater tank needs to be unearthed.
10. **Door on disabled toilet:**  
This door needs re-hanging as it is almost impossible to open and close.
11. **All toilets out of order:**  
The village water supply is currently unavailable due to flooding and pump failure. Consequently, Leonie will fix "Out Of Order" signs to all toilets.

Next meeting: Monday 23 March 2020 at 6:00pm at the Hall.

Meeting closed: 8:20pm

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**Coaldale Barretts Creek Hall Committee**  
 Minutes of the meeting held at Coaldale Barretts Creek hall on  
 22<sup>nd</sup> February\_2020 commencing at 6.50pm\_\_\_\_\_

Present :- Keith Newby, Peter & Melony Cox, Steve & Mary Golding Golding, Colleen & Mark Alford Alford Cheryl & Jim Smith, Rhonda & Mark Hitchins, Ellen Lever, Lyndall, Allan, James, Brianna, Mitchell Reardon and Kelsey Templeman  
 Apologies:- Ollie and John Golding.

:-

Item	Discussion	Responsible Person & Deadline
1	Adoption of Previous Minutes Read by- Allan Reardon	Mover- Mark Alford Seconder- Jim Smith In the adoption of the minutes
2	<p>Business Arising (from the minutes)</p> <p>November meeting was cancelled due to the fires.</p> <p>Meeting with Steve Wylie- 20/8/2020 Coaldale Hall 9am.                      -\$6000 to be spent on gutter, drainage and tank                      -\$1800 repairs to kitchen floor from white ant damage and asbestos tiles to be removed. This will leave bare boards and cupboards as is at this stage until more funding.                      Tim Hall applying for government grant of \$20,000 for Kitchen and Hall painting.                      They are trying to block out the possum, do we want ceiling lined?                      Discussion about ceiling lining.</p> <p>Work at Hall was done in September- gutters, tank, kitchen floor, etc completed at the stage. Possum still an issue they are going to line ends of hall to try and stop the possum urinating down the walls.</p> <p>Thanks to Steve Wylie and Jamie Lane – who turned up with a load of water at the Hall during the fires. Without it we wouldn't have been able function during the fires and also to have our yearly Christmas</p>	<p>Allan Reardon</p> <p>Allan Reardon</p> <p>Allan Reardon</p> <p>Allan Reardon</p>

		<p>tree.</p> <p>Pest Management Plan- meeting 5<sup>th</sup> February Allan Reardon and Robert Page from heifer station attended with, 2xNPWS, 3x Forestry, 1x CVC and 2xLLS staff at LLS office. As per Plan meeting at Coaldale hall Tuesday 27<sup>th</sup> August 2019, everyone agreed to at the meeting to conduct group baiting in April 2020.</p> <p>Discussion with Parks as to when – problems with trails blocked with trees.</p> <p>Baiting Courses are available for Free at LLS office duration is 2 hours.</p> <p>Rabbit issues now is the time to use baits.</p>	<p>Allan Reardon</p> <p>Steve Golding</p>
3	<p>Particular items of Business (list) (if wishing to make a decision a motion must be put to the meeting include the mover &amp; seconder)</p>	<p>Grant money to be used to make a frame/ timber box for the medal from the men's shed.</p> <p>Anzac Day Service – Saturday 25<sup>th</sup> April at 11am. Working Bee Saturday the 18<sup>th</sup> April 10am. Following Thursday 23<sup>rd</sup> April at 10am.</p> <p>Gold Coin donation – for Anzac Day.</p> <p>Stone Mason plaque with names of service men for out at the flag pole. Contact the Mason re-cost.</p> <p>Contact CVC re- Play Equipment Investigate possible Dance, music, band etc.</p>	<p>Mover – Mary Golding Secunder – Melony Cox.</p> <p>Mover – Mary Golding Secunder – Melony Cox.</p> <p>Mover – Melony Cox Secunder–Mary Golding</p> <p>Mover – Peter Cox Secunder–Mary Golding</p> <p>Mary &amp; Steve Golding.</p> <p>Mover- Allan Reardon Secunder–Steve Golding</p>
4	<p>General Business Any member may raise an issue or matter (if wishing to make a decision a motion must be put to the meeting include the mover &amp; seconder)</p>	<p>Congratulations to Racheal &amp; Rowland Gaye- Baby- Matilda born 22/2</p> <p>Fire Shed to be extended with doors facing to the road. \$120,000 to be spent. Shed will be 9 metres and old shed to become toilet and kitchen facilities. You need a Shovel ready list have it ready to go equipment must be prioritised.</p> <p>Discussion about the old minute books, Selby Brown providing photos</p>	<p>Allan Reardon</p> <p>Keith Newby Mary Golding</p> <p>Allan Reardon</p>

		<p>of Mark Robert (an Uncle) plus a medal to go into the hall. Discussion about a frame for medals for security reasons.</p> <p>Melony and Peter Cox interested in revamping the Flag pole. Photo from Ray Donovan – taken at the auction. Anzac Day Service- 25<sup>th</sup> April Anzac Day falls on a Saturday. What date would people like for a working Bee to mow and clean hall.</p> <p>Is there anyone wishing to present a family members war service?</p> <p>CVC- have changed the locks so as they can use a master key to access and Halls when the need arrives. -Use of the toilets for RFS &amp; the Jehovahs witness. *Discussion about Grant money to be used to make a frame/ timber box for the medals. *Contact to made with CVC to discuss play equipment removed without community consultation.</p>	<p>ITEM 6d.20.003 Page 13 of 13</p> <p>Allan Reardon Cheryl Smith Allan Reardon Melony Cox</p> <p>Allan Reardon</p>
5	<p><b>Treasurers Report</b></p> <ul style="list-style-type: none"> <li>- balance of account as at last meeting</li> <li>- transactions on the account</li> <li>- balance on account (no more than 7 days prior to meeting</li> <li>- a bank reconciliation</li> </ul>	<p>2 Electricity bills 30/8/2019 \$147.23 and 28/11/2019 paid \$139.18 We owe the council \$44.65 for GST regarding the Anzac grant. The mens shed hasn't been paid yet for the memorial shield. \$1000 of that is still grant money. \$2589.13 in bank account.</p>	Treasurer- Cheryl Smith
6	<p><b>Correspondence</b> ( must include a motion to accept correspondence also included any decision the meeting has made) Inwards- Outwards-</p>		
7	<p><b>Date &amp; Venue of Next Meeting</b></p>	<p>Venue:- Coaldale Barretts Creek Memorial Hall Date:- Saturday 30<sup>th</sup> May 2020. Clean up 10am Saturday morning. Meeting at 6.30pm Smorgasbord to follow. Anzac Day Service – 11am</p>	
8	<p><b>Preparation of Agenda &amp; Minutes for next meeting</b></p>	Secretary	Secretary- The Reardon's
9	<p><b>Closure</b></p>	Time Meeting Closed:- 8.00pm	